Community College System
Combining Higher Education Non-Appropriated Activity - Statutory Basis

Fiscal Year Ended June 30, 1999
(Amounts in thousands)

	Berkshire Community College	Bunker Hill Community College	Bristol Community College	Cape Cod Community College	Greenfield Community College	Holyoke Community College	Massasoit Community College	Massachusetts Bay Community College	Middlesex Community College	Mount Wachusett Community College	Northern Essex Community College	North Shore Community College	Quinsigamond Community College	Roxbury Community College	Springfield Technical Community College	TOTALS 1999	TOTALS 1998
Revenues and other financing sources																	
Federal grants and reimbursements	$ 1,329	$ 4,405	$ 5,517	$ 1,809	$ 1,679	$ 3,183	$ 2,698	$ 1,301	$ 2,784	$ 2,738	$ 526	$ 5,200	$ 2,007	$ 65	$ 3,710	$ 38,951	$ 37,250
Departmental revenues	4,671	6,914	7,919	4,300	4,647	10,866	8,066	8,734	9,571	7,542	13,158	10,473	6,022	924	12,243	116,050	116,422
Miscellaneous revenues	1,187	8,009	5,307	4,085	1,093	1,411	4,481	499	4,003	1,624	1,239	5,298	2,524	2,257	2,510	45,527	39,820
Total revenues and other financing sources	7,187	19,328	18,743	10,194	7,419	15,460	15,245	10,534	16,358	11,904	14,923	20,971	10,553	3,246	18,463	200,528	193,492
Expenditures and other financing uses (by MMARS subsidiary):																	
AA Regular employee compensation	1,180	5,458	3,572	1,850	974	1,234	468	659	3,880	1,310	1,376	8,430	286	442	2,054	33,173	25,126
BB Regular employee related expenses	139	153	231	135	133	183	215	184	471	270	243	135	139	51	172	2,854	2,843
CC Special employees and contracted services	1,350	3,502	3,970	3,117	1,432	2,338	3,126	2,210	6,516	3,138	4,200	3,105	3,528	1,540	3,960	47,032	46,449
DD Pension and insurance	512	151	968	465	286	288	247	812	999	400	263	232	115	122	536	6,396	5,637
EE Administrative expenditures	996	933	889	752	428	994	3,210	879	859	1,003	1,118	1,168	1,087	240	1,645	16,201	19,293
FF Facility operational supplies	1,187	1,155	496	259	768	1,549	734	931	772	500	1,375	1,731	1,731	105	2,707	16,000	14,956
GG Energy costs and space rental	40	331	49	69	43	65	165	83	384	446	244	374	10	79	223	2,605	3,330
HH Consultant services	377	595	975	197	190	131	332	280	726	508	412	755	172	499	1,482	7,631	5,572
JJ Operational services	396	591	860	70	274	1,448	1,776	427	537	274	712	1,059	35	254	412	9,125	10,068
KK Equipment purchase	506	451	961	564	440	109	1,035	287	196	471	445	560	132	112	920	7,189	7,697
LL Equipment leases, maintenance and repair	128	126	220	105	246	144	476	556	319	658	249	687	965	196	910	5,985	7,265
MM Purchased client services and programs	120	64	273	-	8	50	-	2	-	32	-	41	-	-	951	1,541	1,226
NN Construction and improvements	59	989	108	133	10	82	541	-	-	353	-	180	20	-	243	2,718	1,212
PP Aid to local governments	86	-	-	-	-	-	-	-	-	174	-	-	-	-	-	260	249
RR Benefit programs	1,130	4,383	4,129	1,556	2,347	4,210	2,393	1,797	2,194	2,392	5,280	4,037	2,007	-	4,998	42,853	33,562
SS Debt payment	-	-	-	-	-	-	-	-	-	-	-	396	-	-	-	396	(243)
TT Loans and special payments	158	-	586	4	130	-	752	-	-	155	-	-	-	-	5	1,790	1,224
Total expenditures and other financing uses	8,364	18,882	18,287	9,276	7,709	12,825	15,470	9,107	17,853	12,084	15,917	22,890	10,227	3,640	21,218	203,749	185,466
Excess (deficiency) of revenues and other financing sources over expenditures and other financing use	(1,177)	446	456	918	(290)	2,635	(225)	1,427	(1,495)	(180)	(994)	(1,919)	326	(394)	(2,755)	(3,221)	8,026
Fund balance (deficit) at beginning of year	2,310	3,418	5,688	1,674	2,139	7,442	5,033	2,712	2,678	843	2,567	7,810	158	883	9,972	55,327	47,301
Fund balance (deficit) at end of year	$ 1,133	$ 3,864	$ 6,144	$ 2,592	$ 1,849	$ 10,077	$ 4,808	$ 4,139	$ 1,183	$ 663	$ 1,573	$ 5,891	$ 484	$ 489	$ 7,217	$ 52,106	$ 55,327