

DMH RESPITE - BLENDED CAPACITY MODELS

1/5/2017

MASTER DATA LOOKUP TABLE					
BENCHMARK SALARIES		SOURCE			
Program Function Manager	\$ 75,589	101 CMR 421.00: Rates for Adult Housing and Community Support Services (weighted average Program Function Manager)			
Program Director	\$ 54,266	101 CMR 421.00: Rates for Adult Housing and Community Support Services (weighted average Program Director)			
LPHA	\$ 53,772	101 CMR 421.00: Rates for Adult Housing and Community Support Services (weighted average LICSW)			
APRN	\$ 90,484	101 CMR 421.00: Rates for Adult Housing and Community Support Services (weighted average RN-Masters)			
RN	\$ 62,729	101 CMR 421.00: Rates for Adult Housing and Community Support Services (weighted average RN-Non Masters)			
LPN	\$ 48,357	101 CMR 421.00: Rates for Adult Housing and Community Support Services (weighted average LPN)			
DC Blend (I + II)	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)			
Relief	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)			
DC Blend (I + II) Mobile	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)			
Peer & Family Specialist	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)			
Clerical Support	\$ 27,811	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 60th percentile)			
LEVEL		A	B	C	
FTEs	Average Site	6	9	13	
	Average Mobile	4	10	32	
Program Function Manager		0.05	0.05	0.11	Purchaser Recommendation
Program Director		1.00	1.15	2.17	Purchaser Recommendation
LPHA		0.60	0.65	1.30	Purchaser Recommendation
APRN		0.10	0.15	0.22	Purchaser Recommendation
RN		0.50	0.55	1.08	Purchaser Recommendation
LPN		0.50	0.55	1.08	Purchaser Recommendation
DC Blend (I + II)		4.20	5.46	9.10	Purchaser Recommendation
Relief		0.91	1.13	1.97	101 CMR 420.00: Rates for Adult Long Term Residential Services (15.4% * LPHA, APRN, RN, LPN, DC Blend)
DC Blend (I + II) Mobile		1.40	3.50	11.20	Purchaser Recommendation
Peer & Family Specialist		0.40	0.52	0.87	Purchaser Recommendation
Clerical Support		0.25	0.33	0.54	Purchaser Recommendation
Total FTEs by Capacity		9.91	14.04	29.64	
BENCHMARK EXPENSES					
Tax & Fringe	22.60%	FY16 Contract Data			
Occupancy	\$51,202	Purchaser Recommendation at 35th percentile and scaled per model			
Mobile Transportation (per Mobile DC FTE)	\$ 3,285	Purchaser Recommendation (20 miles per day*365 days*\$4.55 per mile)			
Meals (per bed day)	\$ 8.16	101 CMR 420.00: Rates for Adult Long Term Residential Services			
Other Expenses (per FTE)	\$ 1,669	FY16 Contract Data			
Direct Admin Expenses (per FTE)	\$ 1,121	FY16 Contract Data			
Admin Allocation	12.00%	101 CMR 414.00: Rates for Family Stabilization Services			
CAF	5.43%	Base FY16 - Prospective 7/1/17 - 6/30/19			

DMH RESPITE - 3048 - Blended Model - Level A				
Maximum Site Capacity		13		
Average Site Capacity		6	TOTAL UNITS	2,190
Average Mobile Capacity		4	TOTAL UNITS	487
Position	Salary	FTE	Expense	
Program Function Manager	\$ 75,589	0.05	\$	3,779
Program Director	\$ 54,266	1.00	\$	54,266
LPHA	\$ 53,772	0.60	\$	32,263
APRN	\$ 90,484	0.10	\$	9,048
RN	\$ 62,729	0.50	\$	31,364
LPN	\$ 48,357	0.50	\$	24,178
DC Blend (I + II )	\$ 28,225	4.20	\$	118,544
Relief	\$ 28,225	0.91	\$	25,645
DC Blend (I + II ) Mobile	\$ 28,225	1.40	\$	39,515
Peer & Family Specialist	\$ 28,225	0.40	\$	11,290
Clerical Support	\$ 27,811	0.25	\$	6,951
Total Program Staff		9.91	\$	356,847
Tax and Fringe	22.60%		\$	80,658
Total Compensation			\$	437,504
Program Expenses				
Occupancy	\$	51,202	\$	51,202
Mobile Transportation (per Mobile DC FTE)	\$	3,285	\$	4,599
Meals (per bed day)	\$	8.16	\$	17,870
Other Expenses (per FTE)	\$	1,669	\$	16,537
Direct Admin Expenses (per FTE)	\$	1,121	\$	11,108
Total Expenses			\$	103,317
Total Reimb excl M&G			\$	538,821
Admin. Allocation	12.00%		\$	64,659
TOTAL PROGRAM COST			\$	603,479
CAF:	5.43%		\$	636,252
Per Bed day:			\$	290.53
Monthly Rate:			\$	55,021

DMH RESPITE - 3048 - Blended Model - Level B				
Maximum Site Capacity		20		
Average Site Capacity		9	TOTAL UNITS	3,285
Average Mobile Capacity		10	TOTAL UNITS	1,217
Position	Salary	FTE	Expense	
Program Function Manager	\$ 75,589	0.05	\$	3,779
Program Director	\$ 54,266	1.15	\$	62,406
LPHA	\$ 53,772	0.65	\$	34,952
APRN	\$ 90,484	0.15	\$	13,573
RN	\$ 62,729	0.55	\$	34,501
LPN	\$ 48,357	0.55	\$	26,596
DC Blend (I + II )	\$ 28,225	5.46	\$	154,108
Relief	\$ 28,225	1.13	\$	31,991
DC Blend (I + II ) Mobile	\$ 28,225	3.50	\$	98,787
Peer & Family Specialist	\$ 28,225	0.52	\$	14,677
Clerical Support	\$ 27,811	0.33	\$	9,030
Total Program Staff		14.04	\$	484,408
Tax and Fringe	22.60%		\$	109,490
Total Compensation			\$	593,898
Program Expenses				
Occupancy	\$	51,202	\$	66,562
Mobile Transportation (per Mobile DC FTE)	\$	3,285	\$	11,498
Meals (per bed day)	\$	8.16	\$	26,806
Other Expenses (per FTE)	\$	1,669	\$	23,430
Direct Admin Expenses (per FTE)	\$	1,121	\$	15,738
Total Expenses			\$	144,033
Total Reimb excl M&G			\$	737,931
Admin. Allocation	12.00%		\$	88,552
TOTAL PROGRAM COST			\$	826,483
CAF:	5.43%		\$	871,366
Per Bed day:			\$	265.26
Monthly Rate:			\$	72,614

DMH RESPITE - 3048 - Blended Model - Level C				
Maximum Site Capacity		34		
Average Site Capacity		13	TOTAL UNITS	4,745
Average Mobile Capacity		32	TOTAL UNITS	5,840
Position	Salary	FTE	Expense	
Program Function Manager	\$ 75,589	0.11	\$	8,189
Program Director	\$ 54,266	2.17	\$	117,576
LPHA	\$ 53,772	1.30	\$	69,904
APRN	\$ 90,484	0.22	\$	19,605
RN	\$ 62,729	1.08	\$	67,956
LPN	\$ 48,357	1.08	\$	52,387
DC Blend (I + II )	\$ 28,225	9.10	\$	256,846
Relief	\$ 28,225	1.97	\$	55,564
DC Blend (I + II ) Mobile	\$ 28,225	11.20	\$	316,118
Peer & Family Specialist	\$ 28,225	0.87	\$	24,662
Clerical Support	\$ 27,811	0.54	\$	15,064
Total Program Staff		29.64	\$	1,003,671
Tax and Fringe	22.60%		\$	226,858
Total Compensation			\$	1,230,529
Program Expenses				
Occupancy	\$	51,202	\$	89,603
Mobile Transportation (per Mobile DC FTE)	\$	3,285	\$	36,792
Meals (per bed day)	\$	8.16	\$	38,719
Other Expenses (per FTE)	\$	1,669	\$	49,461
Direct Admin Expenses (per FTE)	\$	1,121	\$	33,223
Total Expenses			\$	247,798
Total Reimb excl M&G			\$	1,478,327
Admin. Allocation	12.00%		\$	177,399
TOTAL PROGRAM COST			\$	1,655,727
CAF:	5.43%		\$	1,745,642
Per Bed day:			\$	367.89
Monthly Rate:			\$	145,476

**DMH RESPITE - PEER MODEL**

1/17/2017

MASTER DATA LOOKUP TABLE		
BENCHMARK SALARIES		SOURCE
Program Function Manager	\$ 75,589	101 CMR 421.00: Rates for Adult Housing and Community Support Services (weighted average Program Function Manager)
Program Director	\$ 54,266	101 CMR 421.00: Rates for Adult Housing and Community Support Services (weighted average Program Director)
Peer & Family Specialist	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)
DC Blend (I + II)	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)
Relief	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)
Clerical Support	\$ 27,811	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 60th percentile)
FTEs		
Program Function Manager	0.05	Purchaser Recommendation
Program Director	1.00	FY16 PEER Contract Data
Peer & Family Specialist	2.00	FY16 PEER Contract Data
DC Blend (I + II)	4.00	Purchaser Recommendation
Relief	0.62	101 CMR 420.00: Rates for Adult Long Term Residential Services (15.4% relief factor)
Clerical Support	0.25	Purchaser Recommendation
BENCHMARK EXPENSES		
Tax & Fringe	22.60%	FY16 Contract Data
Occupancy (per site)	\$ 51,202	Benchmarked to Blended Model Level A - Scaled to Capacity
Meals (per unit)	\$ 8.16	101 CMR 420.00: Rates for Adult Long Term Residential Services
Transportation (per FTE)	\$ 177	FY16 PEER Contract Data
Other Expenses (per FTE)	\$ 1,574	FY16 PEER Contract Data
Direct Admin Expense (per FTE)	\$1,023	FY16 PEER Contract Data
Admin Allocation	12.00%	FY16 PEER Contract Data
CAF	5.43%	Base FY16 - Prospective 7/1/17-6/30/19

DMH RESPITE - 3048 - PEER MODEL			
Minimum Site Capacity		3	
Maximum Site Capacity		5	
Average Site Capacity	4	Total Units	1,460
Position	Salary	FTE	Expense
Program Function Manager	\$ 75,589	0.05	\$ 3,779
Program Director	\$ 54,266	1.00	\$ 54,266
Peer & Family Specialist	\$ 28,225	2.00	\$ 56,450
DC Blend (I + II)	\$ 28,225	4.00	\$ 112,899
Relief	\$ 28,225	0.62	\$ 17,387
Clerical Support	\$ 27,811	0.25	\$ 6,953
Total Program Staff		7.92	\$ 251,734
Tax and Fringe	22.60%		\$ 56,899
Total Compensation			\$ 308,633
Program Expense		Unit Cost	
Occupancy (per site)	\$ 51,202	\$	34,134
Meals (per unit)	\$ 8.16	\$	11,914
Transportation (per FTE)	\$ 177	\$	707
Other Expenses (per FTE)	\$ 1,574	\$	12,458
Direct Admin Expense (per FTE)	\$ 1,023	\$	8,100
Total Program Expense			\$ 67,314
Total Reimb excl M&G			\$ 375,946
Admin. Allocation	12.00%		\$ 45,114
TOTAL PROGRAM COST			\$ 421,060
CAF:	5.43%		\$ 443,926
Per Unit			\$ 304.06
Monthly Rate			\$ 36,994

**DMH RESPITE - SITE BASED PER DIEM MODEL**

1/4/2017

MASTER DATA LOOKUP TABLE		
BENCHMARK SALARIES	SOURCE	
Management	\$ 54,266	101 CMR 421: Rates for Adult Housing and Community Support Services (weighted average Program Manager)
Medical	\$ 62,729	101 CMR 421: Rates for Adult Housing and Community Support Services (weighted average RN - Non-Masters)
Clinician / Counselor	\$ 43,135	101 CMR 421: Rates for Adult Housing and Community Support Services (average Clinician + Caseworker Manager at 60th percentile)
DC Blend (I + II)	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)
Relief	\$ 28,225	87.3% Of DC Blend - 101 CMR 420.00: Rates for Adult Long Term Residential Services
Clerical Support	\$ 27,811	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 60th percentile)
FTEs		
Management	1.00	Benchmarked to Blended Model Level A
Medical	1.10	Benchmarked to Blended Model Level A
Clinician / Counselor	0.60	Benchmarked to LPHA Blended Model Level A
DC Blend (I + II)	4.20	Benchmarked to Blended Model Level A
Relief	0.65	101 CMR 420: Rates for Adult Long Term Residential Services (15.4% * DC I + II)
Clerical Support	0.15	Benchmarked to Blended Model Level A
BENCHMARK EXPENSES		
Tax & Fringe	22.60%	FY16 Contract Data
Occupancy (per bed day)	\$ 17.19	101 CMR 346.00: Rates for Certain Substance Related and Addictive Disorders Programs
Meals (per bed day)	\$ 8.16	101 CMR 420.00: Rates for Adult Long Term Residential Services
Other Expenses (per DC FTE)	\$ 1,669	Benchmarked to Blended Model Level A
Direct Admin Expenses (per DC FTE)	\$ 1,121	Benchmarked to Blended Model Level A
Admin Allocation	12.00%	101 CMR 414.00: Rates for Family Stabilization Services
CAF	5.43%	Base FY16 - Prospective 7/1/17-6/30/19

DMH RESPITE - 3048 -SITE BASED PER DIEM MODEL			
Beds:	6	Bed Days:	2,190
Position	Salary	FTE	Expense
Management	\$ 54,266	1.00	\$ 54,266
Medical	\$ 62,729	1.10	\$ 69,002
Clinician / Counselor	\$ 43,135	0.60	\$ 25,881
DC Blend (I + II)	\$ 28,225	4.20	\$ 118,544
Relief	\$ 28,225	0.65	\$ 18,256
Clerical Support	\$ 27,811	0.15	\$ 4,172
Total Program Staff		7.70	\$ 290,120
Tax and Fringe		22.60%	\$ 65,575
Total Compensation			\$ 355,695
Program Expense	Unit Rate		
Occupancy (per bed day)	\$ 17.19		\$37,646
Meals (per bed day)	\$ 8.16		\$17,870
Other Expenses (per DC FTE)	\$ 1,669		\$7,010
Direct Admin Expenses (per DC FTE)	\$ 1,121		\$4,709
Total Program Expense			\$ 67,235
Total Reimb excl M&G			\$ 422,930
Admin. Allocation	12.00%		\$ 50,752
TOTAL PROGRAM COST			\$ 473,682
CAF:	5.43%		\$ 499,405
RATE:			\$ 228.04

**DMH RESPITE - MOBILE PER DIEM MODEL**

1/4/2017

MASTER DATA LOOKUP TABLE		
BENCHMARK SALARIES		SOURCE
Management	\$ 54,266	101 CMR 421: Rates for Adult Housing and Community Support Services (weighted average Program Manager)
Medical	\$ 62,729	101 CMR 421: Rates for Adult Housing and Community Support Services (weighted average RN - Non-Masters)
Clinician / Counselor	\$ 43,135	101 CMR 421: Rates for Adult Housing and Community Support Services (average Clinician + Caseworker Manager at 60th percentile)
DC Blend (I + II)	\$ 28,225	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 65th percentile)
Clerical Support	\$ 27,811	101 CMR 421.00: Rates for Adult Housing and Community Support Services (average of DC I + II at 60th percentile)
FTEs		
Management	0.25	Purchaser Recommendation
Medical	0.50	Benchmarked to RN Blended Model Level A
Clinician / Counselor	0.50	Benchmarked to RN Blended Model Level A
DC Blend (I + II)	1.40	Benchmarked to Blended Model Level A
Clerical Support	0.25	Benchmarked to Blended Model Level A
BENCHMARK EXPENSES		
Tax & Fringe	22.60%	FY16 Contract Data
Occupancy (per Management plus Clerical FTE)	\$ 16.50	101 CMR 421: Rates for Adult Housing and Community Support Services
Transportation (per day)	\$ 26.53	101 CMR 420.00: Rates for Adult Long Term Residential Services (daily minivan rate * 365 * .5)
Other Expenses (per FTE)	\$ 571	101 CMR 421: Rates for Adult Housing and Community Support Services
Admin Allocation	12.00%	101 CMR 414.00: Rates for Family Stabilization Services
CAF	5.43%	Base FY16 - Prospective 7/1/17-6/30/19

DMH RESPITE - 3048 -MOBILE PER DIEM MODEL				
Position	Slots	10 Salary	Total Slots FTE	1,825 Expense
Management		\$ 54,266	0.25	\$ 13,566
Medical		\$ 62,729	0.50	\$ 31,364
Clinician / Counselor		\$ 43,135	0.50	\$ 21,567
DC Blend (I + II)		\$ 28,225	1.40	\$ 39,515
Clerical Support		\$ 27,811	0.25	\$ 6,953
Total Program Staff			2.90	\$ 112,966
Tax and Fringe			22.60%	\$ 61,685
Total Compensation				\$ 174,651
Program Expense Unit Rate				
Occupancy (per Management plus Clerical FTE)		\$ 16.50		\$ 825
Transportation		\$ 26.53		\$ 4,842
Other Expenses (per FTE)		\$ 571		\$ 1,656
Total Program Expense				\$ 7,323
Total Reimb excl M&G				
Admin. Allocation			12.00%	\$ 21,837
TOTAL PROGRAM COST				\$ 203,811
CAF:			5.43%	\$ 214,879
RATE:				\$ 117.74

**101 CMR 421: Rates for Adult Housing and Community Support Services - Salary Benchmarks****FY15 UFR Position and Statistic**

UFR Position	Weighted Mean (by FTE)	60th Percentile	65th Percentile	Min	Max
Program Director (UFR Title 102)	\$ 54,266	\$ 62,407	\$ 65,568	\$ 30,445	\$ 171,983
Program Function Manager (UFR Title 101)	\$ 75,589	\$ 86,206	\$ 93,132	\$ 52,020	\$ 181,319
Asst. Program Director (UFR Title 103)	\$ 46,843	\$ 49,136	\$ 52,309	\$ 30,417	\$ 69,301
Supervising Professional (UFR Title 104)	\$ 59,116	\$ 61,202	\$ 63,244	\$ 39,488	\$ 89,161
Physician & Psychiatrist (UFR Title 105 & 121)	\$ 195,345	\$ 197,987	\$ 224,305	\$ 81,000	\$ 346,033
N. Midwife, N.P., Psych N., N.A., R.N.- MA (Title 107)	\$ 90,484	\$ 121,402	\$ 121,647	\$ 66,045	\$ 142,480
R.N. - Non Masters (UFR Title 108)	\$ 62,729	\$ 65,017	\$ 66,260	\$ 47,353	\$ 89,547
L.P.N. (UFR Title 109)	\$ 48,357	\$ 49,734	\$ 50,738	\$ 42,661	\$ 88,223
Psychologist - Doctorate (UFR Title 122)	\$ 67,597	\$ 75,910	\$ 76,289	\$ 40,931	\$ 82,720
Clinician-(formerly Psych.Masters)(UFR Title 123)	\$ 44,275	\$ 47,101	\$ 48,111	\$ 41,498	\$ 72,552
Social Worker - L.I.C.S.W. (UFR Title 124)	\$ 53,772	\$ 54,318	\$ 55,409	\$ 38,513	\$ 91,563
Social Worker - L.C.S.W., L.S.W (UFR Title 125 & 126)	\$ 50,362	\$ 53,807	\$ 53,715	\$ 28,204	\$ 57,157
Licensed Counselor (UFR Title 127)	\$ 56,254	\$ 51,039	\$ 53,298	\$ 38,793	\$ 61,694
Counselor (UFR Title 130)	\$ 42,966	\$ 45,469	\$ 46,707	\$ 29,029	\$ 57,135
Case Worker / Manager - Masters (UFR Title 131)	\$ 51,764	\$ 53,976	\$ 54,089	\$ 43,537	\$ 57,689
Case Worker / Manager (UFR Title 132)	\$ 38,361	\$ 39,168	\$ 39,647	\$ 31,811	\$ 48,006
Direct Care / Prog. Staff Superv. (UFR Title 133)	\$ 40,114	\$ 42,035	\$ 42,847	\$ 27,062	\$ 56,235
Direct Care / Prog. Staff III (UFR Title 134)	\$ 43,337	\$ 45,048	\$ 45,497	\$ 30,642	\$ 74,004
Direct Care / Prog. Staff II (UFR Title 135)	\$ 29,427	\$ 30,090	\$ 30,626	\$ 22,978	\$ 43,274
Direct Care / Prog. Staff I (UFR Title 136)	\$ 26,020	\$ 25,533	\$ 25,824	\$ 20,986	\$ 32,167
Prog. Secretarial / Clerical Staff (UFR Title 137)	\$ 36,797	\$ 37,134	\$ 37,689	\$ 15,505	\$ 104,875

*Direct Care I and II at 65th percentile***\$ 28,225***Clinician and Case Worked Manager at 60th Percentile***\$ 43,135***Clerical benchmarked to Direct Care I and II at 60th percentile***\$ 27,811**



6 & 8		0.85		1.24		0.69		0.93 Clients to 1 FTE:		1.33		1.19		0.79		0.30																					
5 & 6		5 & 6		5 & 6		5 & 6		4 & 10		4 & 10		4 & 10		4 & 10		5 & 5		7 & 10																			
14	5,110	CAPACITY		11	4,015	CAPACITY		9	3,285	11		4,015	TOTAL		14	5,110	TOTAL		14	5,110	TOTAL		10	3,650	TOTAL		17	3,650	TOTAL		10						
RIVERSIDE - 2109		SOUTH SHORE - 4222				BRIEN - 1067				EDINBURG - 4219				CSO - 1070				CSO - 1073				BHN - 1268				RIVERSIDE - 4221				BHN - 1071				BHN - 1072			
Total	Salary	FTEs	Total	Salary	FTEs	Total	Salary	FTEs	Total	Salary	FTEs	Total	Salary	FTEs	Total	Salary	FTEs	Total	Salary	FTEs	Total	Salary	FTEs	Total	Salary	FTEs	Total	Salary	FTEs	Total							
\$7,853	\$98,163	0.02	\$3,300	\$165,000	0.05	\$4,400	\$88,000	0.20	\$24,208	\$121,041	0.06	\$4,850	\$80,833	0.07	\$5,500	\$78,571	0.10	\$10,022	\$100,220	0.04	\$8,385	\$209,622	0.10	\$9,870													
\$58,639	\$54,295	0.15	\$13,798	\$91,986	1.00	\$48,200	\$48,200	0.85	\$67,658	\$79,598	0.25	\$16,000	\$64,000	0.26	\$17,000	\$65,385	0.50	\$14,299	\$28,598	1.00	\$7,800	\$7,800	0.59	\$20,635	\$34,975	0.65	\$17,159										
\$27,508	\$55,016							1.00	\$56,300	\$56,300				0.82	\$23,185	\$28,274	1.00	\$3,050	\$3,050				0.70	\$45,326	\$64,751												
											0.56	\$28,300	\$50,536	0.45	\$17,664	\$39,252																					
\$56,004	\$62,227				1.00	\$39,528	\$39,528	0.05	\$2,250	\$45,000	0.78	\$43,300	\$55,513	1.00	\$38,500	\$38,500	0.27	\$9,300	\$34,444	0.90	\$14,508	\$16,120	2.04	\$30,940	\$15,167												
\$15,965	\$45,614	1.00	\$49,920	\$49,920										1.67	\$52,312	\$31,324	1.00	\$29,068	\$29,068					3.70	\$48,660												
\$7,077	\$70,770							0.04	\$8,340	\$208,500							0.53	\$10,680	\$20,151					0.20	\$0												
\$8,008	\$160,160	0.02	\$4,330	\$216,502																																	
\$7,766	\$77,660				0.42	\$25,293	\$60,222							1.15	\$21,167	\$18,406																					
\$38,110	\$38,110				1.00	\$27,521	\$27,521	1.00	\$20,543	\$20,543				2.30	\$0	\$0	1.00	\$29,406	\$29,406																		
\$39,200	\$49,000							1.00	\$10,000	\$10,000				0.99	\$38,065	\$38,449	0.75	\$38,600	\$51,467	2.00	\$49,560	\$24,780	1.00	\$28,595	\$28,595	1.00	\$26,496										
\$236,392	\$30,700				6.00	\$147,441	\$24,574	7.00	\$91,409	\$13,058				3.44	\$95,716	\$27,824	6.00	\$88,425	\$14,738					0.17	\$0												
\$103,272	\$27,911	7.20	\$207,187	\$28,776	4.00	\$98,238	\$24,559	0.60	\$16,493	\$27,488	4.65	\$137,823	\$29,639	2.47	\$36,641	\$14,834	1.00	\$17,888	\$17,888																		
\$2,520	\$22,909	0.08	\$8,195	\$102,433	0.05	\$1,269	\$25,379	0.09	\$5,160	\$57,333	0.23	\$8,350	\$36,304	0.39	\$9,000	\$23,077	1.00	\$1,864	\$1,864	0.25	\$3,258	\$13,033	1.58	\$33,168													
\$608,314	\$14,830	8.89	\$312,022	\$3,401	13.10	\$366,596		11.83	\$302,361	\$56,530	7.52	\$276,688	\$200	8.43	\$290,620		12.62	\$252,620		16.53	\$297,271		11.12	\$313,803		20.19	\$367,217										
\$7,956																																					
\$631,100			\$315,423			\$366,596			\$358,891			\$276,888			\$290,620			\$252,620			\$328,673			\$407,929			\$447,113										
\$631,100			\$315,423			\$366,596			\$358,891			\$276,888			\$290,620			\$252,620			\$328,673			\$407,929			\$447,113										
\$56,678			\$29,985			\$30,400			\$27,635			\$22,360			\$22,736			\$16,330			\$29,504			\$38,601			\$42,585										
\$83,444			\$25,234			\$23,070			\$63,329			\$39,130			\$39,879			\$21,936			\$40,777			\$32,420			\$50,518										
\$140,122			\$55,219			\$53,470			\$90,964			\$61,490			\$62,615			\$38,266			\$70,281			\$71,020			\$93,103										
22.20%			17.51%			14.59%			25.35%			22.21%			21.55%			15.15%			21.38%			17.41%			20.82%										
\$771,222			\$370,642			\$420,066			\$449,854			\$338,378			\$353,235			\$290,886			\$398,954			\$478,950			\$540,215										

RIVERSIDE - 2109	SOUTH SHORE - 4222	BRIEN - 1067	EDINBURG - 4219	CSO - 1070	CSO - 1073	BHN - 1268	RIVERSIDE - 4221	BHN - 1071	BHN - 1072
\$93,121		\$75,000	\$93,481	\$29,005	\$16,241	\$59,683	\$32,706	\$56,716	\$105,112
\$5,818	\$25,323	\$830	\$4,134		\$98		\$713	\$252	\$65
\$9,350	\$2,000	\$4,400	\$5,477	\$50	\$100		\$2,600	\$1,856	\$2,538
\$17,000	\$5,100	\$26,100	\$8,479	\$11,335	\$8,500		\$13,117	\$10,865	\$27,706
	\$20,650		\$10,726						
	\$471			\$360	\$900				
\$11,512	\$750				\$1,469				
\$3,626		\$2,500	\$5,794	\$175	\$1,050	\$45,586	\$2,634	\$20,095	\$12,023
\$25,122	\$675	\$17,300	\$12,478	\$2,700	\$2,435	\$5,008	\$10,174	\$12,937	\$13,261
	\$12,332								
\$1,240		\$13,500					\$1,800	\$11,850	\$50
		\$5,600						\$4,000	\$3,797
\$166,789	\$67,301	\$145,230	\$140,569	\$49,625	\$37,793	\$110,277	\$64,944	\$118,570	\$164,552
\$938,011	\$437,943	\$565,296	\$590,423	\$388,003	\$391,028	\$401,163	\$463,898	\$597,520	\$704,767
\$109,750	\$58,611	\$61,860	\$79,782	\$31,225	\$30,459	\$48,145	\$54,408	\$62,860	\$74,940
11.70%	13.38%	10.94%	13.51%	8.05%	7.79%	12.00%	11.73%	10.52%	10.63%
\$1,047,761	\$496,554	\$627,156	\$670,205	\$419,228	\$421,487	\$449,308	\$518,306	\$660,380	\$779,708

\$16,241		
\$29,005		
\$29,682		
\$31,533		
\$32,706		
\$49,602		
\$56,000		
\$56,716		
\$59,683	\$72,273	
\$61,087	\$94,771	25D
\$75,000	\$167,044	Mean+25D
\$75,000		
\$93,121		
\$93,481	\$51,202	
\$105,112		
\$164,892		
\$199,787		

Average per  
SITE  
\$72,273  
  
\$6,331  
\$6,990 PER Site 13 slots  
  
\$68,258.20





	FY16	FY16	FY16	FY16	FY17	FY17	FY17	FY17	FY18	FY18	FY18	FY18	FY19	FY19	FY19	FY19
	2015Q3	2015Q4	2016Q1	2016Q2	2016Q3	2016Q4	2017Q1	2017Q2	2017Q3	2017Q4	2018Q1	2018Q2	2018Q3	2018Q4	2019Q1	2019Q2
CPI--BASELINE SCENARIO (1982-84=1)	2.622	2.631	2.631	2.649	2.658	2.681	2.694	2.711	2.733	2.748	2.764	2.783	2.800	2.816	2.834	2.851
CPI--OPTIMISTIC SCENARIO (1982-84=1)	2.622	2.631	2.631	2.649	2.658	2.679	2.692	2.705	2.725	2.738	2.753	2.769	2.784	2.798	2.814	2.829
CPI--PESSIMISTIC SCENARIO (1982-84=1)	2.622	2.631	2.631	2.649	2.658	2.681	2.696	2.715	2.740	2.758	2.778	2.801	2.822	2.843	2.866	2.888

CAF using base year of data

Base period: FY16											
	2015Q3	2015Q4	2016Q1	2016Q2							<u>Average</u>
	2.622	2.631	2.631	2.649							2.633
Prospective rate period: 07/01/2017 - 06/30/2019											
	2017Q3	2017Q4	2018Q1	2018Q2	2018Q3	2018Q4	2019Q1	2019Q2			
	2.725	2.738	2.753	2.769	2.784	2.798	2.814	2.829	2.776		
										CAF: 5.43%	