# 2015 COST TRENDS REPORT



# 2015 COST TRENDS REPORT

Finding:

**Emergency Department Utilization** 

# **Emergency department utilization**

## **Previous findings**

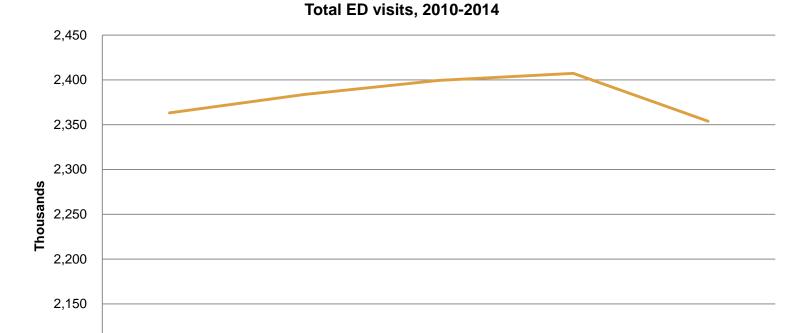
- ED use is relatively high in Massachusetts, and varies strongly by region, income, and insurance coverage
- Avoidable ED visits make up almost half of all ED visits
- In the 2014 Cost Trends Report, the HPC identified areas for improvement:
  - Reducing avoidable ED use
  - Coordinating care and advancing clinical integration across settings
  - Caring for patients in community settings
  - Treating behavioral health conditions, especially via integrated models

## **New findings/market developments**

- Overall total emergency department (ED) use declined in 2014 to just below the 2010 amount
  - ED utilization associated with a behavioral health conditions (includes mental health and substance use disorders) increased dramatically, with a 24% statewide increase between 2010 and 2014
  - Certain regions of the state experienced even sharper growth of behavioral health related emergency department use, with a ~50% increase in Fall River and New Bedford
- Over 50% of long-stay ED visits (more than 8 hours) for pediatric patients were related to a mental health condition
- Greater access to after-hour care options is strongly associated with lower ED use

# Total statewide ED visits decreased slightly in 2014

Total number of visits among Massachusetts residents



2012

2013

2010

2011

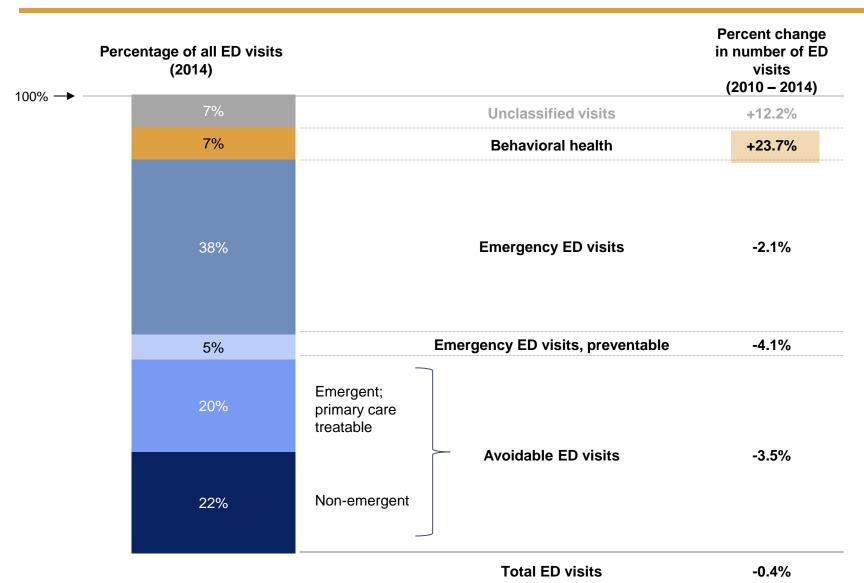
2,100

2,050

2,000

2014

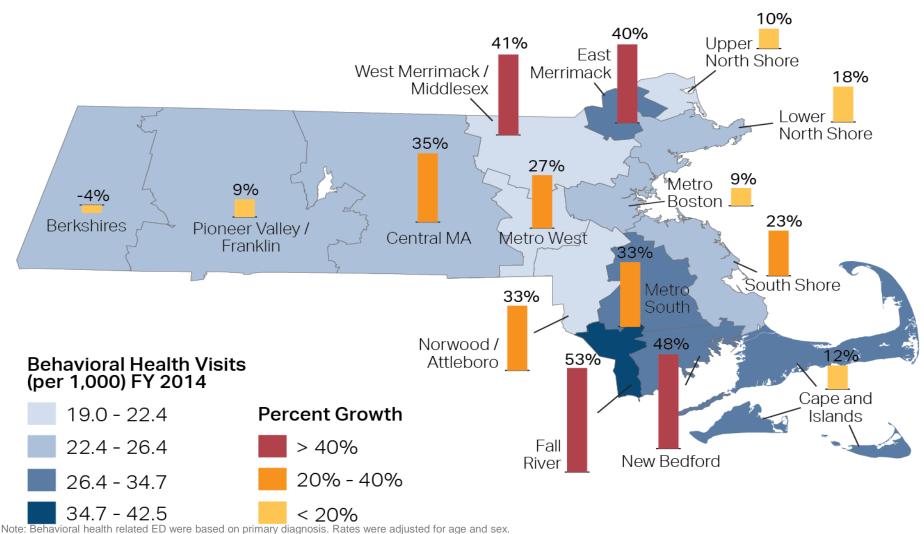
# Behavioral health ED visits grew significantly between 2010 and 2014



Note: Definition for avoidable ED visits based on NYU Billings Algorithm

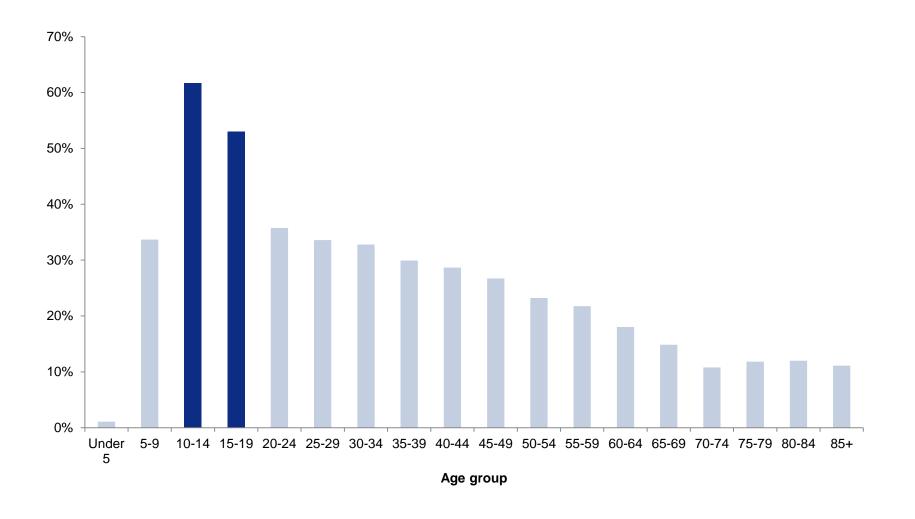
# Behavioral health-related ED visits skyrocketed in a few regions

Per-capita visit rate (shaded) and percent growth in visit rate, 2010-2014 (vertical bars)

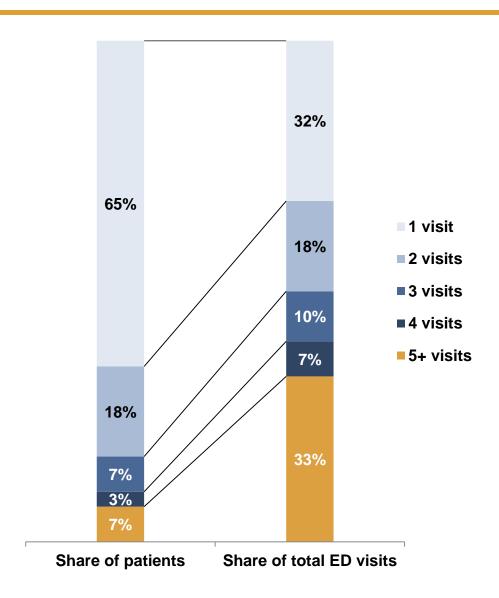


# Most long-stay mental health-related ED visits were among teens in 2014

Percent of long-stay (>8 hrs) ED visits that are mental health-related



# 7% of patients accounted for one-third of ED visits in 2014



# A high share of ED visits stem from poor access to care after-hours

Among Emergency Department (ED) visits in the past 12 months

Of recent ED visits were for a non-emergency condition



Of recent emergency room visits were unable to get an appointment at a doctor's office or clinic as soon as needed

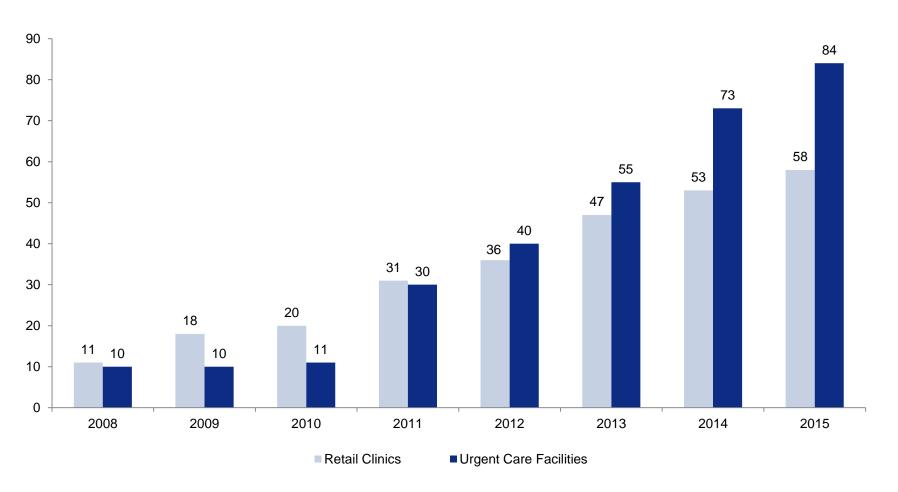
76%

Of recent emergency room visits was for care after normal operating

hours at the doctor's office or clinic

# Retail clinics and urgent care facilities have expanded dramatically

### Number of facilities in Massachusetts



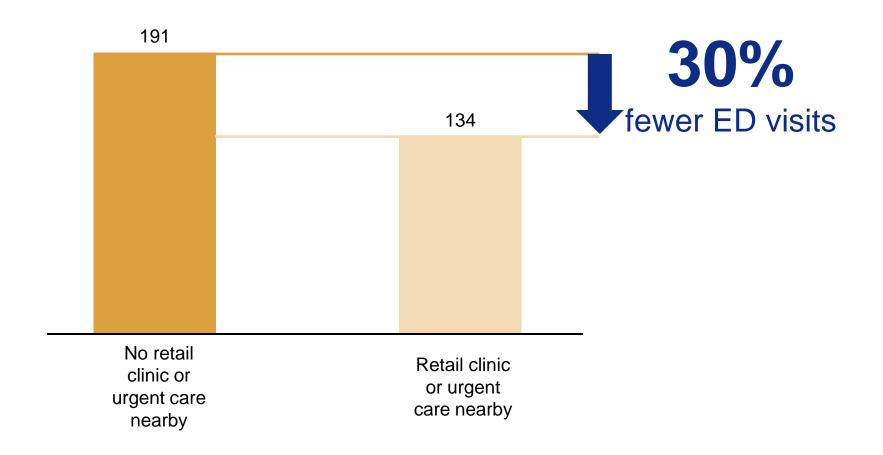
Retail clinics, located in retail stores, are typically staffed by nurse practitioners and treat a limited range of health conditions, such as minor infections and injuries. Annual data from CVS.

Urgent care centers typically are freestanding physicians' offices with extended hours; on-site x-ray machines and laboratory testing; and an expanded treatment range, including care for fractures and lacerations. Annual data from NPI Registry.

Health Policy Commission | 10

# Presence of nearby retail clinics and urgent care centers is associated with lower ED use

Annual ED visits per 1,000 residents



# 2015 COST TRENDS REPORT

Finding:

Alternative Payment Methodologies

# Alternative payment methods

### **Previous findings**

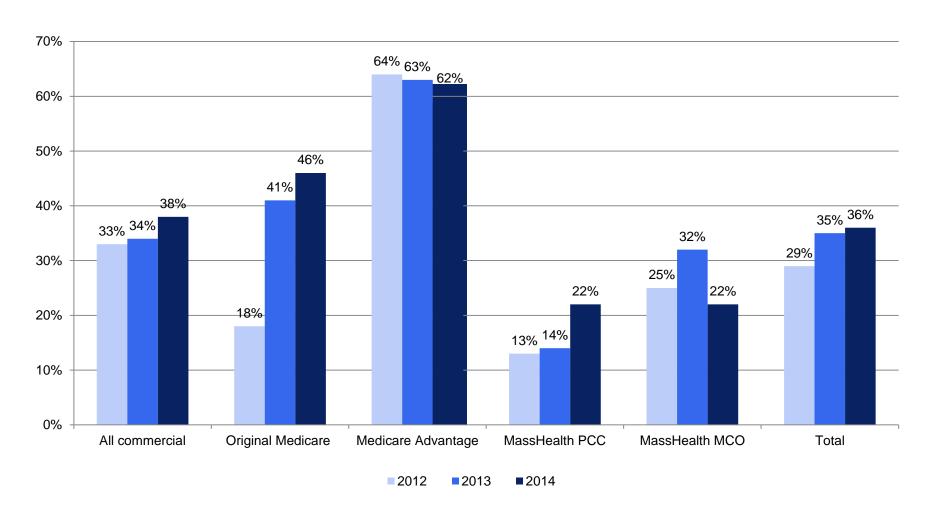
- Alternative payment methods offer incentives that support value and reward high-quality care
- For commercial payers, APM coverage was 61 percent in HMO, ~1 percent in PPO
- To advance APMs, payer/provider coalition developed attribution method in 2014
- Recommendations in 2014 Cost Trends Report
  - All payers should use APMs for 60 percent of HMO lives in 2016
  - Coalition should expand to include more members
  - All members should begin introducing APMs into PPO in 2016, with goal of reaching one third of PPO lives in that year

## **New findings/market developments**

- Between 2013 and 2014, commercial payers made limited progress in extending APMs, with HPHC the one exception
- In 2014, APM rates in HMO exceeded 60 percent for three largest commercial payers.
- In 2015, BCBS and four providers committed to extending APMs to PPO in 2016
- Also, more payers are including BH spending in APM contracts
- In coordination with HPC, MassHealth initiated work groups to establish guiding principles for a MassHealth ACO
- At the hearings, providers continued to emphasize the need for cross-payer alignment in APMs

# Little overall growth in APMs

Alternative payment method (APM) coverage by payer type, 2012-2014



# Very little progress yet in PPO, although recent announcement from payer/provider coalition is promising

APM coverage by payer, HMO and PPO, 2014

	HMO members as percent of all members	Percent of HMO members covered by APMs	PPO members as percent of all members	Percent of PPO members covered by APMs	Percent of all members covered by APMs
BCBS	53%	91%	47%	0%	48%
HPHC HPI	71%	65%	27%	0%	46%
Tufts/Network	67%	60%	33%	11%	44%
Other	33%	34%	55%	3%	13%
Total	52%	69%	44%	2%	38%

# Alternative payment methods

# Possible 2015 recommendations for discussion

- Extend APMs to Medicaid, PPO and self-insured products
- Improve APMs though:
  - Moving away from historical spending in budget
  - Payer alignment of technical elements including risk adjustment, quality measures
  - Inclusion of behavioral health spending in risk budget
- Increase rates of bundled payments from payers and within provider systems