

Exhibit B: HPC Questions for Written Testimony

1. Chapter 224 of the Acts of 2012 (Chapter 224) sets a health care cost growth benchmark for the Commonwealth based on the long-term growth in the state's economy. The benchmark for growth in CY2013 and CY2014 is 3.6%.
 - a. What trends has your organization experienced in revenue, utilization, and operating expenses in CY2014 and year-to-date CY2015? Please comment on the factors driving these trends.

Please see attached Microsoft Excel Comparison of Revenue, Utilization, Operating Expenses Cost Budget Analysis for CY 13, CY 14, six months YTD CY 15 and estimated CY 15.

COMPARISON OF REVENUE, UTILIZATION, OPERATING COST WITH COST PER VISIT AND PER PATIENT													
CY 13, CY 14, SIX MONTHS AND ESTIMATED 15													
	Patient Service Revenue												
	CY 13 Revenue	Rev per Visit CY13	Rev per Patient CY13	CY 14 Revenue	Rev per Visit CY14	Rev per Patient CY14	%Change in Rev	CY 15 6 months Revenue	CY 15 Estimate Revenue	Rev per Visit CY15	Rev per Patient CY15	%Change in Rev	
Medical	10,171,572	128.36	524.09	12,871,511	151.19	593.79	26.54%	6,328,181	13,526,671	151.19	593.78	5.09%	
Dental	1,534,283	80.27	253.60	2,097,448	102.69	291.31	36.71%	1,266,975	2,533,950	104.59	255.95	20.81%	
Behavioral Health	527,705	60.29	136.96	518,878	51.36	105.63	-1.67%	279,684	559,368	52.02	86.50	7.80%	
Vision								147,783	295,566	115.46	129.98		
Enabling													
	12,233,560	103.70	417.37	15,487,837	123.18	469.07		8,022,623	16,915,555	123.69	458.74	9.22%	
Lab & Xray(per med stat)	923,975	11.66	47.61	970,063	11.39	44.75	4.99%	405,725	540,967	6.05	23.75	-44.23%	
Pharmacy(per med stat)	3,708,790	46.80	191.10	4,333,136	50.90	199.90	16.83%	2,709,007	5,418,014	60.56	237.83	25.04%	
TOTAL	16,866,325	142.97	575.43	20,791,036	165.35	629.69	23.27%	11,137,355	22,874,536	167.26	620.35	10.02%	
UTILIZATION (VISITS)													
	CY 13	CY 14	%Change	CY 15 6 months	CY 15 estimate	%Change		CY 13	CY 14	%Change	CY 15 6 months	CY 15 estimate	%Change
Medical	79,245	85,133	7.43%	44,734	89,468	5.09%		19,408	21,677	11.69%	11,475	22,781	5.09%
Dental	19,114	20,425	6.86%	11,536	24,228	18.62%		6,050	6,429	6.26%	4,795	7,626	18.62%
Behavioral Health	8,753	10,103	15.42%	5,376	10,752	6.42%		1,359	1,679	23.55%	1,332	1,787	6.42%
Vision	-	92		1,280	2,560			-	771		1,137	2,274	
Enabling	10,859	9,983	-8.07%	4,867	9,755	-2.28%		2,494	2,462	-1.28%	1,203	2,406	-2.27%
TOTAL	117,971	125,736	6.58%	67,793	136,763	8.77%		29,311	33,018	12.65%	19,942	36,874	11.68%
Operating Expenses													
	CY 13	Cost per Visit CY13	Cost per Patient CY13	CY 14	Cost per Visit CY14	Cost per Patient CY14	%Change in Cost	CY 15 6 months	CY 15 estimate	Cost per Visit CY15	Cost per Patient CY15	%Change in Cost	
Medical	14,343,940	181.01	739.07	18,072,099	212.28	833.70	25.99%	9,655,935	19,311,870	215.85	847.73	6.86%	
Dental	2,272,707	118.90	375.65	2,829,555	138.53	353.51	24.50%	1,406,038	2,952,076	121.85	387.10	4.33%	
Behavioral Health	939,450	107.33	691.28	925,975	91.65	559.53	-1.43%	459,388	918,776	85.45	514.19	-0.78%	
Vision	-			181,669				157,297	314,594	122.89	138.34	73.17%	
Enabling	1,423,909	131.13	570.93	2,591,331	259.57	578.35	81.99%	1,321,785	2,643,570	271.00	1,098.74	2.02%	
	18,980,006	160.89	647.54	24,600,629	195.65	745.07	29.61%	13,000,443	26,140,886	191.14	708.93		
Lab & Xray(per med stat)	1,670,116	21.08	86.05	1,730,589	20.33	79.84	3.62%	830,795	1,107,727	12.38	48.63	-35.99%	
Pharmacy(per med stat)	2,680,703	33.83	138.12	3,287,120	38.61	151.64	22.62%	1,964,999	3,929,998	43.93	172.51	19.56%	
	23,330,825	197.77	795.98	29,618,338	235.56	897.04	26.95%	15,796,237	31,178,611	227.98	845.55	5.27%	
WIC	2,026,531			2,237,866				1,119,851	2,239,702				
TOTAL	25,357,356			31,856,204				16,916,088	33,418,313				

Overview

Family Health Center of Worcester, Inc. is a Joint Commission Accredited, Federally-Qualified Health Center that was established in 1972 by a group of residents from the inner city neighborhoods of Worcester, MA who did not have access to health care. Family Health Center has been providing high quality, comprehensive health services for low-income, culturally and linguistically diverse area residents continually for 43 years. In 2014, Family Health Center served over 33,000 individuals with medical, dental, mental health and social services, nutrition counseling, health benefits advising and school-based health services. Ninety-seven percent of our patients have income levels below 200% of poverty; 87% live below 100% of poverty. More than 45% of our patients are best served in a language other than English: we deliver care in 37 languages. 2,122 patients were homeless during the year. For

those patients who self-reported Ethnicity/Race data: 42% of patients were ethnic Hispanic/Latino, 8% Asian/Pacific Islander, 17% African American/African-born, 61% White (Hispanic & Non-Hispanic), and 14% Multiracial.

Family Health Center is a tax-exempt 501(c)(3) organization led by an independent board of directors which is comprised of 52% consumer (patient) members. Our mission is to improve the health and well-being of all residents in the Greater Worcester area, especially culturally diverse populations, by providing access to affordable, high quality, integrated, comprehensive, respectful primary health care and social services regardless of patients' ability to pay.

Family Health Center is a National Committee for Quality Assurance (NCQA) Recognized Level-2 Patient-Centered Medical Home. Family Health Center provides services in a Family Practice model where every patient is seen in the context of his/her family, culture and community. To assure patient access to care, Family Health Center offers an array of wraparound enabling services including health benefits advising (multilingual Certified Applications Counselors), medical interpretation and nursing care management.

Family Health Center is an academic health center committed to workforce development to help meet the need for providers to work in underserved communities through our Family Medicine Residency (since 1974), Family Nurse Practitioner Residency (since 2009), Advanced Education in General Dentistry Residency (since 2005), Post-Doctoral Psychology Fellowship, Social Work (MSW) Internship Program, Doctor of Pharmacy Internship Program, and training programs for medical students, nurses, phlebotomists, optometrists (since 2014), HIV Fellowship (since 2014) and a Global Health Fellowship (est.2015).

With over 400 employees, Family Health Center provides services at 15 locations in Worcester, Millbury, Southbridge, and Webster. Family Health Center's main clinical and administrative site is located at 26 Queen Street in downtown Worcester, formerly the home of Worcester City Hospital. Family Health Center is the only safety net primary care provider in the downtown neighborhoods of Worcester and receives federal funding to provide care in the most densely populated, low income areas of the city. Worcester has disproportionately high rates of poor health status and poverty.

To meet the growing need for patient-centered primary care, Family Health oversaw a major expansion at our main site at 26 Queen St, Worcester with a large capital investment in CY 13 and CY 14. The expansion included a \$5M federal grant, \$2.2M in New Market Tax Credits and private fundraising. This allowed us to increase medical primary care space by 1/3, increase dental chairs by 40%, double the space for pharmacy and add vision care for the first time. We renovated the existing Queen St. Primary Care teams to provide the needed space for the patient centered medical home and our first efforts in population health management. We saw more patients and added revenues but also added the expenses needed to hire additional staff to support the changes in our practice including the integration of primary care and behavioral health as well as the necessary increases in interpreter and patient navigation services to support a very diverse patient population with complex health care needs. Family Health delivers care in 37 languages in order to communicate effectively with our patients.

Additionally, with a federal grant to add a new health center site in Southbridge, we completed operational renovations to open a Family Health Center medical site in Southbridge in CY 2014. We staffed the new site by adding support staff and borrowing providers from our main site until 2015. We now have designated providers in Southbridge and have recently opened dental services following additional site rental and renovations. We expect to absorb many of the patients of a retiring physician in Southbridge later this year.

In summary, Family Health has invested in space, staff and practice transformation in recent years to meet community needs and experienced increases in revenue, utilization and expenses. We expect that trend to continue as we care for a larger volume of patients in the future.

Revenue

Family Health Center of Worcester has a largely public payor revenue with recent trends in increasing Medicaid and decreasing uninsured populations. In CY 13, 49% of our patients were covered by Medicaid, 24% were uninsured and eligible for Health Safety Net support and 9% were enrolled in Commonwealth Health. In CY 14, 61% received Medicaid, 15% received Health Safety Net support and 11% were covered by Commonwealth Care. Unfortunately, the Medicaid rate is not reviewed nor adjusted annually. Although we have added integrated behavioral health staff as part of our commitment to the patient centered medical home and our participation in the Mass Health Primary Care Payment Reform Initiative (PCPRI), the mental health fee scale does not cover our costs, particularly when interpretation is required, and many behavioral health services, including short interventions by licensed clinicians and support and advocacy by community health workers or medical interpreters/navigators, are not reimbursed at all by Medicaid. In addition, as you are probably aware, the breadth and depth of Mass Health coverage for adult oral health services changes with each state budget year. This is particularly problematic in Worcester where our water is not fluoridated and many adult residents have extensive dental needs. We are a community with significant immigrant and refugee populations including many who have had no prior access to dental care and require extensive assistance to overcome active infections, injury or issues which impact their ability to eat. At Family Health, we open our dental services at 7am every day to handle dental emergencies, including those community members who need a dental clean bill of health before they can undergo needed open heart surgery at UMass Memorial or St. Vincent Hospital, or start necessary radiation therapy in the head and neck areas. The public payor revenues that we receive do not cover all our costs.

Utilization

Like many other health centers, Family Health's patients have more than the average number of visits each year. The complexity of their medical conditions (one of our managed care insurers rated Family Health patients at a risk score of 1.35 based on diagnoses from claims data when their average patient score is 1.2) brings the need for frequent visits and chronic care management. Other confounding issues of poverty, family disruption, unemployment, immigration, language barriers, domestic violence and homelessness create the social determinants of health which often require additional health center visits. Traditional methods of contacting patients for care management services, such as email or telephone, are often ineffective for our patients who have intermittent or no access to computers or telephones. In CY 13, Family Health patients averaged 4.08 medical visits excluding nursing visits. In CY 14, the average number of patient visits per year was 3.93 excluding nursing visits.

Expenses

Family Health is pleased to have been included in state and federal efforts to transform our practice into a patient centered medical home and to work within the PCPRI framework. Unfortunately, the needed resource for these programs are not built into community health center rates. Both these worthy projects have required extensive investment in nursing, medical assistant, quality management, data analysis and behavioral health staff, in facility space and in technology to ramp-up to meet the program requirements. In addition, implementation of the Affordable Care Act in Massachusetts has brought an enormous need for outreach and enrollment staff to ensure that all residents understand the options available to them and follow state and federal guidelines. In both Worcester and Southbridge, health benefit advisors enroll our patients and the general public in the programs for which they are eligible.

Annually, our certified applications counselors assist more than 7,700 individuals to complete health insurance applications or re-enrollments online. The difficulty is that the needed resources to complete the work are not fully covered.

Increasingly, our workforce expense in salaries has fallen behind the competitive marketplace. Family Health currently has replacement openings for 3 Advanced Practice Clinicians. (APC's are nurse practitioners, physician assistants and certified nurse midwives). We are unable to recruit appropriate candidates because our salaries are not only below the average hospital or private practice but also fall below the average provided by the Mass League of Community Health Centers. With the health care reductions of the recent recession behind us, physicians, APC's, nurses and medical assistants are all being recruited away by other health care providers because they offer more competitive salaries. Recently, this list has grown to also include the medical interpreters and community health workers that we have spent time and energy to train for community health center work.

Although Family Health uses an integrated electronic health record (EHR) for medical, dental and behavioral health visits, the EHR continues to provide significant technological and time management challenges for many providers. We have implemented a pilot scribe project to assist providers in the EHR which has been very well-received but we cannot afford to hire all the scribes needed for our practice.

As the number of our patients has grown, the need for ancillary services grow and we need more staff and additional hours for patient access in pharmacy, lab and radiology. We have trained staff, patients and family members in the use of Narcan and make it available through our pharmacy. We added another nurse to our pain management program and will hire a second nurse for the suboxone program this fall to meet the increasing demand. In all, the FY 16 Family Health budget adds 24 staff in needed support functions to the Family Health staff.

These additional primary care expenses in patient centered medical home and PCPRI programs are designed as necessary investments to bend the escalating health care cost curve. Further investment in primary care with integrated care management reduces emergency room and hospital in-patient admission and re-admission costs. In order to achieve the benchmark goal of 3.6% growth in overall health care costs, we need a greater investment in primary care and reductions in hospital and tertiary care. Evidence-based practices in reducing hospital admissions and unnecessary emergency room visits rely on patient navigators, community health workers and medical interpreters to support patient engagement in primary care but the work done by these important medical team members is not yet covered by insurance.

Cost and Utilization Analysis

Primary Care/Integrated Behavioral Health

The cost per medical visit went up by 19.2% since 2013, while utilization went up by 12.9% (visits) and 17.3% (patients) during the same period. This combination of numbers show that the average number of visits per patient per year is slowly going down (from an average of 4.1 visits/patient in 2013 to an average of 3.9 visits/patient in 2014) as a more integrated, care coordinated, patient-centered medical home model is being solidified. The process is even more apparent in 2014-2015, as the cost per visit is projected to increase only by 1.7% while the utilization growth is 5.1% in visits and 17.4% in patients. The other aspect of integrated medical care is related to behavioral health and primary care. Instead of two loosely connected separate visits, primary care teams now have the ability to approach a behavioral health clinician readily available for diagnosis, initial counseling and treatment and short-

term follow up, right after a primary care provider’s encounter. As a result of the increased efficiency of available support resources (overhead), behavioral health costs have dropped 20.3% since 2013(cost per visit) and 25.6% (cost per patient), while still yielding a 6.4% growth in unique number of patients. This is a remarkable case of increased volume at a lower cost.

Some of the initiatives that have been implemented in order to yield the above results are:

- Increase provider efficiency by increasing the clinical support team to allow members to work at the top of their licenses
- Implementation of warm hand-offs to specialized case and/or case management staff immediately after a medical visit
- Implementation of improved communication channels with patients for confirmation/cancellation/rescheduling of appointments via texting and automated voice systems
- Redesign of clinical areas for additional support services to allow closer proximity for improved patient care coordination

Dental

In Dental services, a different scenario is evident. While the cost per visit is going down from 2014 to 2015, the cost per patient is going up. After a significant expansion of services and the availability of more dental operatories, access has dramatically improved. However, as new patients begin their initial establishment of a much needed dental home, the average dental procedure is becoming more complex and more expensive. Revenues (directly related to complexity of procedures) have gone up 35.6% since 2013, while the number of patients seen has gone up only by 26.0%. During the 2013-2015 period, the main investment in Dental Services has been in capital and additional dentists, but not necessarily in support staff such as Dental Assistants, who may be very instrumental in increasing efficiencies of the dentist. This step has not yet been completed.

Please see attached Microsoft Excel Summary of Cost and Utilization Data

SUMMARY OF COST AND UTILIZATION

	2013	2014	% change		2015	% change
Cost per visit						
Medical	\$181.01	\$212.28	17.30%		\$215.85	1.70%
Dental	\$118.90	\$138.53	16.50%		\$121.85	-12.00%
Behavioral Health	\$107.33	\$91.65	- 14.60%		\$85.45	-6.80%

Cost per patient						
Medical	\$739.07	\$833.70	12.80%		\$847.73	1.70%
Dental	\$375.65	\$353.51	-5.90%		\$387.10	9.50%
Behavioral Health	\$691.28	\$559.53	- 19.10%		\$514.19	-8.10%

- b. What actions has your organization undertaken since January 1, 2014 to ensure the Commonwealth will meet the benchmark, and what have been the results of these actions?

Since January 1, 2014, Family Health Center of Worcester, Inc. has undertaken a variety of actions to become a more efficient and effective primary care provider. Operational changes have included the following:

- re-organizing Family Health's call center to assure prompt telephone responses to patients calling for an appointment and monthly measurement and achievement of performance metrics;
 - automating multi-lingual reminder phone calls to patients to reduce the number of in-kept appointments;
 - adding new medical and dental providers in CY 14 to begin the ramp-up for expanded services;
 - adding new medical interpreters/patient navigators to support changes in our patient populations' language access needs;
 - re-vamping the provider schedules in January 2015 to increase provider efficiency and productivity;
 - adding care management services to provide RN follow-up of all patient emergency room and hospital visits;
 - adding medical assistant, nurse and behavioral health staff to support the work of primary care providers;
 - creating new systems for ordering and implementing inventory control for all medical and office supplies to save supply costs;
 - joining the Medicaid Primary Care Payment Reform Initiative (PCPRI) to provide integrated primary care and behavioral health in a cost effective manner;
 - submitting documentation to move from Level 2 to Level 3 Patient Centered Medical Home;
 - training new family medicine physician, nurse practitioner and dental residents to care for community health center patients. Although the training continues, this year, it has become much more difficult to recruit residency graduates because our salaries have fallen behind the market in a competitive health care environment.
- c. Please describe specific actions your organization plans to undertake between now and October 1, 2016 to ensure the Commonwealth will meet the benchmark, including e.g., increased adoption to alternative payment methods (including specifically bundled/episodic payments), participation in CMS Medicare Shared Savings, Pioneer or Next Gen programs?

In addition to continuing and strengthening the above activities, Family Health plans to undertake the following between now and

October 1, 2016 to ensure that the Commonwealth will meet the benchmark:

- joining the UMassMemorial Health Care Medicare ACO in January 2016;
- exploring the possibility of creating a central Massachusetts Medicaid ACO;
- strengthening the integration of behavioral health, oral health and nurse care management services with primary care for patients with chronic diseases.

- d. What systematic or policy changes would encourage or enable your organization to operate more efficiently without reducing quality?

The following systematic or policy changes would enable Family Health to operate more efficiently without reducing quality:

- develop a pilot Medicaid ACO for central Massachusetts;
- continue to improve the operations of the MassHealth and Connector enrollment systems;
- provide meaningful use payments for licensed behavioral health providers;
- assure adequate rates for MassHealth payments for medical, dental and behavioral health services;
- provide enhanced Medicaid rates for teaching health centers with continuity residency programs;
- provide Medicaid reimbursement for behavioral health "warm hand-off" and nurse and community health worker care management services;
- provide Medicaid reimbursement for certified medical interpreters as well as ASL interpreters for deaf and hard of hearing patients to have equal access to care;
- streamline credentialing and licensing processes;
- enhance provider recruitment and retention with loan repayment programs;
- simplify laboratory requirements for point-of-care testing;
- require insurers to reimburse school-based health care providers for patient visits.

2. What are the barriers to your organization's increased adoption of alternative payment methods and how should such barriers be addressed?

Barriers which prevent Family Health from increasing adoption of alternative payment methods include the following:

- inability to assume financial risk;
- the high costs of quality measure data collection, analysis and reporting including the development of chronic care registries in our electronic health record systems;
- the lack of support for the up-front development of workforce and infrastructure for needed primary care services; loss of trained and talented staff to other health care providers and/or "staff burnout" because our salaries are not competitive in the current health care environment.

3. In its prior Cost Trends Reports and Cost Trends Hearings, the Commission has identified four key opportunities for more efficient and effective care delivery: 1) spending on post-acute care; 2) reducing avoidable 30-day readmissions; 3) reducing avoidable emergency department (ED) use; and 4) providing focused care for high-risk/high-cost patients.

- a. Please describe your organization's efforts during the past 12 months to address each of these four areas, attaching any analyses your organization has conducted on such efforts.

Family Health Center has addressed the key opportunities for more efficient and effective care delivery in the following ways:

12 month experience

- 1) Spending on post-acute care

Family Health created a new nursing role of hospital case manager for follow-up coordination after in-patient or emergency room visits. With a lead nurse in this role and new staff in nursing care management on each of our 4 primary care teams, we provide follow-up contact with each patient within 48 hours of discharge as part of our transitions in care process and schedule new primary care provider visits as appropriate. Primary care teams have

implemented monthly interdisciplinary care meetings which include clinical and support staff and create the interdisciplinary care plan for each patient. Team members receive extensive training in motivational interviewing and care management. Care managers also meet regularly with care coordinators from health plans to share utilization and cost data to better plan patient intervention and services in the home or health center. Referral and coordination with home health agencies that demonstrate appropriate language and cultural competencies for a variety of in-home patient services including occupational therapy is the responsibility of the nursing care manager for these complex patients. Community health workers also provide home visits when appropriate.

2) reducing 30-day readmission

The home and health center services described in 3 a.1 reduce re-admission rates and are provided to all patients leaving the hospital. Physical and occupational therapy to assess the safety of the home environment to which the patient is returning is often a key intervention in reducing hospital re-admission. The interdisciplinary care plan includes providing access to nutritional meals and homemaking assistance to ensure the continued independence of the patient in a safe home environment.

3) reducing avoidable emergency department use

Recent data analysis revealed that nearly 50% of emergency room use by Family Health Center patients is during hours when the Health Center is open for patient care. These patients select the emergency room either because they perceive it to be the better place to receive care for their chief complaint or because they cannot access care at the Health Center. Family Health is attempting to address both these issues by improving real-time communication with the hospital emergency rooms, by making more "Same Day" appointments available, by obtaining the ER visit notes for the patient and placing them in the provider's electronic notes, by re-educating patients about what level of services the Health Center provides, by follow-up outreach to those patient who have used the emergency room, and by focusing extensive care management services on the high-risk patients.

4) providing focused care for high risk/high cost patients

After identification of high risk/high cost patients through insurance company rosters or Health Center experience, Family Health's nursing care managers oversee implementation of the interdisciplinary patient care plans which are developed by the patient care team for each high risk/high focus patient. The care managers direct team members in patient education, outreach and home visiting activities. Appropriate primary care appointments are made with providers, nurse educators, team advocates and behavioral health clinicians. Home health services are incorporated into the plan as appropriate.

b. Please describe your organization's specific plans over the next 12 months to address each of these four areas.

The next 12 month plan will continue the work outlined above and add the following components:

1) spending on post-acute care

Care management teams will focus on improved communication with hospital providers with the ultimate goal of real-time electronic communication. The team will work to develop assessment tools to evaluate the value and outcome of the home health and health center services provided.

2) reducing 30-day readmission

With Prevention Wellness Trust Fund support, staff will assess the value and impact of home visits to ensure a safe environment.

3) reducing avoidable emergency department use

Family Health staff will develop and implement a more effective process to access needed

acute appointments. Staff will also standardize the process for teams to follow up on all patients seen in the emergency Department.

4) providing focused care for high-risk/high-cost patients

Family Health staff will further define high-risk/high-cost patients and implement an electronic registry to monitor, document and collect data on care provided and outcomes obtained.

4. As documented by the Office of the Attorney General in 2010, 2011, and 2013; by the Division of Health Care Finance and Policy in 2011; by the Special Commission on Provider Price Reform in 2011; by the Center for Health Information and Analysis in 2012, 2013, and 2015; and by the Health Policy Commission in 2014, prices paid to different Massachusetts providers for the same services vary significantly across different provider types, and such variation is not necessarily tied to quality or other indicia of value. Reports by the Office of the Attorney General have also identified significant variation in global budgets.

- a. In your view, what are acceptable and unacceptable reasons for prices for the same services, or global budgets, to vary across providers?

Variations in prices paid to providers for the same services do not make sense to the average consumer but may sometimes reflect differences in cost structures that providers cannot easily control. That being said, the figures provided by Family Health in the first section clearly outline the gap between our health center's revenues and our expenses. It is unclear why there should be a gap between our costs and our Mass Health reimbursement. With 61 % of our patients on Mass Health and 15% receiving care through the Health Safety Net, Family Health is dependent on adequate reimbursement from public payors. As the figure in question 1 notes, we are not receiving the payments needed to cover our costs. Further, the Medicaid medical rate is not reviewed annually, has never been rebased to account for the loss of DPH funding several years ago and does not nearly cover our costs in dental and behavioral health.

Like other community health centers, Family Health readily embraces our mission to care for all, regardless of ability to pay, but the federal grant which supports our mission requires that the federal grant dollars are used for those who are ineligible for ACA coverage and for services, including emergency patient supplies, transportation, medical interpretation, child care or other enabling services, for which there is no reimbursement and not to fill a gap between our costs and our Medicaid visit payments. Without Medicaid funding which covers our reasonable costs, community health centers fall further behind while our primary care counterparts in hospital out-patient settings enjoy much more lucrative total care payments.

- b. Please describe your view of the impact of Massachusetts' price variation on the overall cost of care, as well as on the financial health and sustainability of community and lower-cost providers.

The impact of Massachusetts' price variation on overall cost of care can be seen most readily in the precarious financial health and sustainability of community based, lower cost providers like community health centers. In particular, community health centers are unable to match the competitive salaries of staff at all levels when compared to our health care colleagues in hospital settings. We cannot offer prospective providers comparable salaries and incentive packages and so literally lose the physicians that we train to our hospital-based competitors.

With lower payment scales, we also lack the ability of the larger institutions to afford needed technology, equipment and infrastructure upgrades, the leverage to negotiate effectively with private payors or the budgets to market and advertise the spectrum of services that we offer.

5. The Commission has identified that spending for patients with comorbid behavioral health and chronic medical conditions is 2 to 2.5 times as high as spending for patients with a chronic medical condition but no behavioral health condition. As reported in the July 2014 Cost Trends Report Supplement, higher spending for patients with behavioral health conditions is concentrated in emergency departments and inpatient care.
 - a. Please describe ways that your organization has collaborated with other providers over the past 12 months 1) to integrate physical and behavioral health care services and provide care across a continuum to these patients and 2) to avoid unnecessary utilization of emergency room departments and inpatient care.

12 month experience

- 1) integration of physical and behavioral health services while providing care across the continuum. In our educational partnership with the University of Massachusetts Medical School's Family Medicine residency program, Family Health has long engaged in an interdisciplinary educational model which includes behavioral health professionals in the precepting and teaching of family physicians. In the last 12 months, we have relied on Amassed training for care managers and other staff in motivational interviewing, techniques of the patient-centers medical home and behavioral health integration. We have developed and hired a new team of integrated behavioral health providers and, in partnership with Wheelock College, are training MSW students in this model. We have expanded our partnership with the Mass College of Pharmacy and Health Sciences from its base in our on-site pharmacy and chronic disease group visits to develop our new vision care program to provide comprehensive health services, particularly to high-risk patients. We have renewed on-going relationships with other behavioral health providers including Community Healthlink and YOU, Inc. We have also trained three primary care physician in techniques of alternative therapy including acupuncture and developed scheduled patient care visits in these modalities.
- 2) avoiding unnecessary utilization of emergency room departments and inpatient care Staff have developed communication systems with UMassMemorial, Health Care and St. Vincent Hospital to inform us of health center patient activity in their hospital settings. This allows us to implement our follow-up procedures.

- b. Please describe your specific plans for the next 12 months to improve integration of physical and behavioral health care services to provide care across a continuum to these patients and to avoid unnecessary utilization of emergency room departments and inpatient care.

Next 12 Month Plan


- 1) integration of physical and behavioral health services while providing care across the continuum. The next 12 month plan will continue the efforts of the previous work through a more complete integration of primary care and behavioral health, including hiring staff to implement new efforts at our Webster Sq. and Southbridge sites. We are also pursuing a relationship with Spectrum for on-site substance abuse services to supplement our current suboxone and pain management programs.
- 2) avoiding unnecessary utilization of emergency room departments and inpatient care Family Health and our hospital partners share a goal of real-time electronic communication regarding patient activity which would allow us to develop a more proactive approach to avoid unnecessary hospital or emergency room care.

6. The Commission has identified the need for care delivery reforms that efficiently deliver coordinated, patient-centered, high-quality care, including in models such as the Patient Centered Medical Home (PCMH) and Accountable Care Organizations (ACOs). What specific capabilities has your organization developed or does your organization plan to develop to successfully implement these models?

Family Health has developed capabilities for PCMH/ACO which include:

- expansion of primary care, dental, behavioral health and pharmacy space;
- development of new medical and dental program sites in Southbridge, MA
- integrated primary care and behavioral health on clinical teams;
- redesign and renovation of clinical space to support care management services in primary care setting;
- initial design of population health management through disease registries;
- infrastructure and workflow changes;
- addition of support staff, nursing care managers, medical interpreters/patient navigators, community health workers, data and quality managers;
- level 2 patient centered medical home granted in 2014; level 3 application pending;
- participation in PCPRI since March, 2014;
- participation in UMassMemorial Medicare ACO beginning in January, 2016.

I, Frances M. Anthes, am legally authorized and empowered to represent Family Health Center of Worcester, Inc. for the purposes of this testimony under the pains and penalties of perjury.



Frances M. Anthes, MSW, LICSW
President/CEO

September 11, 2015

Date

**COMPARISON OF REVENUE, UTILIZATION, OPERATING COST WITH COST PER VISIT AND PER PATIENT
CY 13, CY 14, SIX MONTHS AND ESTIMATED 15**

Patient Service Revenue												
	CY 13 Revenue	Rev per Visit CY13	Rev per Patient CY13	CY 14 Revenue	Rev per Visit CY14	Rev per Patient CY14	%Change in Rev	CY 15 6 months Revenue	CY 15 Estimate Revenue	Rev per Visit CY15	Rev per Patient CY15	%Change in Rev
Medical	10,171,572	128.36	524.09	12,871,511	151.19	593.79	26.54%	6,328,181	13,526,671	151.19	593.78	5.09%
Dental	1,534,283	80.27	253.60	2,097,448	102.69	291.31	36.71%	1,266,975	2,533,950	104.59	255.95	20.81%
Behavioral Health	527,705	60.29	136.96	518,878	51.36	105.63	-1.67%	279,684	559,368	52.02	86.50	7.80%
Vision Enabling								147,783	295,566	115.46	129.98	
	12,233,560	103.70	417.37	15,487,837	123.18	469.07		8,022,623	16,915,555	123.69	458.74	9.22%
Lab & Xray(per med stat)	923,975	11.66	47.61	970,063	11.39	44.75	4.99%	405,725	540,967	6.05	23.75	-44.23%
Pharmacy(per med stat)	3,708,790	46.80	191.10	4,333,136	50.90	199.90	16.83%	2,709,007	5,418,014	60.56	237.83	25.04%
TOTAL	16,866,325	142.97	575.43	20,791,036	165.35	629.69	23.27%	11,137,355	22,874,536	167.26	620.35	10.02%

UTILIZATION (VISITS)							UTILIZATION (PATIENTS)					
	CY 13	CY 14	%Change	CY 15 6 months	CY 15 estimate	%Change	CY 13	CY 14	%Change	CY 15 6 months	CY 15 estimate	%Change
Medical	79,245	85,133	7.43%	44,734	89,468	5.09%	19,408	21,677	11.69%	11,475	22,781	5.09%
Dental	19,114	20,425	6.86%	11,536	24,228	18.62%	6,050	6,429	6.26%	4,795	7,626	18.62%
Behavioral Health	8,753	10,103	15.42%	5,376	10,752	6.42%	1,359	1,679	23.55%	1,332	1,787	6.42%
Vision Enabling	-	92		1,280	2,560		-	771		1,137	2,274	
	10,859	9,983	-8.07%	4,867	9,755	-2.28%	2,494	2,462	-1.28%	1,203	2,406	-2.27%
TOTAL	117,971	125,736	6.58%	67,793	136,763	8.77%	29,311	33,018	12.65%	19,942	36,874	11.68%

Operating Expenses												
	CY 13	Cost per Visit CY13	Cost per Patient CY13	CY 14	Cost per Visit CY14	Cost per Patient CY14	%Change in Cost	CY 15 6 months	CY 15 estimate	Cost per Visit CY15	Cost per Patient CY15	%Change in Cost
Medical	14,343,940	181.01	739.07	18,072,099	212.28	833.70	25.99%	9,655,935	19,311,870	215.85	847.73	6.86%
Dental	2,272,707	118.90	375.65	2,829,555	138.53	353.51	24.50%	1,406,038	2,952,076	121.85	387.10	4.33%
Behavioral Health	939,450	107.33	691.28	925,975	91.65	559.53	-1.43%	459,388	918,776	85.45	514.19	-0.78%
Vision Enabling	-			181,669				157,297	314,594	122.89	138.34	73.17%
	1,423,909	131.13	570.93	2,591,331	259.57	578.35	81.99%	1,321,785	2,643,570	271.00	1,098.74	2.02%
	18,980,006	160.89	647.54	24,600,629	195.65	745.07	29.61%	13,000,443	26,140,886	191.14	708.93	
Lab & Xray(per med stat)	1,670,116	21.08	86.05	1,730,589	20.33	79.84	3.62%	830,795	1,107,727	12.38	48.63	-35.99%
Pharmacy(per med stat)	2,680,703	33.83	138.12	3,287,120	38.61	151.64	22.62%	1,964,999	3,929,998	43.93	172.51	19.56%
	23,330,825	197.77	795.98	29,618,338	235.56	897.04	26.95%	15,796,237	31,178,611	227.98	845.55	5.27%
WIC	2,026,531			2,237,866				1,119,851	2,239,702			
TOTAL	25,357,356			31,856,204				16,916,088	33,418,313			

COMPARISON OF VOLUME, REVENUE , COST AND RELEVANT STATISTIC
CY 13, CY 14 AND ESTIMATED CY 15

Visits	Visits						Patients					
	CY 13	CY 14	%Change	CY 15 6 months	CY 15 estimate	%Change	CY 13	CY 14	%Change	CY 15 6 months	CY 15 estimate	%Change
Medical	79,245	85,133	7.43%	44,734	89,468	5.09%	19,408	21,677	11.69%	11,475	22,781	5.09%
Dental	19,114	20,425	6.86%	11,536	24,228	18.62%	6,050	6,429	6.26%	4,795	7,626	18.62%
Behavioral Health	7,141	6,644	-6.96%	3,561	7,122	7.19%	1,155	1,012	-12.38%	640	1,085	7.19%
Substance Abuse	1,612	3,459	114.58%	1,815	3,630	4.94%	204	667	226.96%	692	700	4.94%
Nutritionist	594	512	-13.80%	264	528	3.13%	594	437	-26.43%	236	451	3.13%
Vision	-	92		1,280	2,560		-	771		1,137	2,274	
Enabling	10,859	9,983	-8.07%	3,595	7,190	-27.98%	2,494	2,462	-1.28%	1,203	2,406	-2.27%
	118,565	126,248	6.48%	66,785	134,726	6.72%	29,905	33,455	11.87%	20,178	37,322	11.56%

Visits	Patient Service Revenue											
	CY 13	Rev per Visit CY13	Rev per Patient CY13	CY 14	Rev per Visit CY14	Rev per Patient CY14	%Change in Rev	CY 15 6 months	CY 15 estimate	Rev per Visit CY15	Rev per Patient CY15	%Change in Rev
Medical	10,171,572	124.88	503.39	12,871,511	144.45	565.01	26.54%	6,328,181	13,172,771	140.70	550.44	2.34%
Dental	1,534,283	80.27	230.93	2,097,448	102.69	274.64	36.71%	1,266,975	2,533,950	92.76	244.81	20.81%
Behavioral Health	527,705	73.90	144.62	518,878	78.10	122.23	-1.67%	279,684	559,368	33.15	97.03	7.80%
Substance Abuse												
Nutritionist												
Vision								147,783	295,566	115.46	129.98	
Enabling												
	12,233,560	103.18	409.08	15,487,837	122.68	462.95		8,022,623	16,561,655	122.93	443.75	6.93%
Lab & Xray(per med stat)	923,975	11.34	45.73	970,063	10.89	42.58	4.99%	405,725	540,967	5.78	22.60	-44.23%
Pharmacy(per med stat)	3,708,790	45.53	183.55	4,333,136	48.63	190.21	16.83%	2,709,007	5,418,014	57.87	226.40	25.04%
	16,866,325	142.25	564.00	20,791,036	164.68	621.46	23.27%	11,137,355	22,520,636	167.16	603.41	8.32%

Visits	Family Health Center Cost											
	CY 13	Cost per Visit CY13	Cost per Patient CY13	CY 14	Cost per Visit CY14	Cost per Patient CY14	%Change in Cost	CY 15 6 months	CY 15 estimate	Cost per Visit CY15	Cost per Patient CY15	%Change in Cost
Medical	14,343,940	176.11	709.89	18,072,099	153.20	629.64	25.99%	9,655,935	19,311,870	206.27	806.97	6.86%
Dental	2,272,707	118.90	375.65	2,829,555	93.80	353.51	24.50%	1,406,038	2,952,076	31.53	123.36	4.33%
Behavioral Health	836,475	117.14	724.22	834,120	117.45	826.56	-0.28%	419,805	839,610	8.97	35.08	0.66%
Substance Abuse	102,975	63.88	504.78	91,855	28.37	154.39	-10.80%	39,583	79,166			
Nutritionist	59,473	100.12	100.12	73,051	112.64	136.09	22.83%	16,043	32,086			
Vision	-			181,669				157,297	314,594	122.89	138.34	73.17%
Enabling	1,423,909	131.13	570.93	2,591,331	198.04	578.35	81.99%	1,321,785	2,643,570	367.67	1,098.74	2.02%
	19,039,479	160.58	636.67	24,673,680	195.44	737.52	29.59%	13,016,486	26,172,972	194.27	701.27	
Lab & Xray(per med stat)	1,670,116	20.50	82.65	1,730,589	19.42	75.97	3.62%	830,795	1,107,727	11.83	46.29	-35.99%
Pharmacy(per med stat)	2,680,703	32.91	132.67	3,287,120	36.89	144.29	22.62%	1,964,999	3,929,998	41.98	164.22	19.56%
	23,390,298	197.28	782.15	29,691,389	235.18	887.50	26.94%	15,812,280	31,210,697	231.66	836.25	5.12%
WIC	2,026,531			2,237,866				1,119,851	2,239,702			
	25,416,829			31,929,255				16,932,131	33,450,399			

E 8A - FINANCIAL COSTS

CY 13

CY 14

% Change

CY 15

% Change

	Total Cost After Allocation of Facility and Administration	Total Cost After Allocation of Facility and Administration		Jan 15 - June 15	Annualized	
ial Costs For Medicare Care						
Medical	14,343,940	18,072,099	25.99%	9,655,935	19,311,870	6.86%
Lab and X-Ray	1,670,116	1,730,589	3.62%	830,795	1,107,727	-35.99%
TOTAL MEDICAL SERVICES (SUM Lines 1 Through 3)	16,014,056	19,802,688	23.66%	10,486,730	20,419,597	3.12%

ial Cost For Other Clinical Services

Dental	2,272,707	2,829,555	24.50%	1,406,038	2,952,076	4.33%
Mental Health	836,475	834,120	-0.28%	419,805	839,610	0.66%
Substance Abuse	102,975	91,855	-10.80%	39,583	79,166	-13.81%
Pharmacy not including pharmaceuticals	1,186,358	1,400,744	18.07%	710,857	1,421,714	1.50%
Pharmaceuticals	1,494,345	1,886,376	26.23%	1,254,142	2,508,284	32.97%
Other Professional (Nutritionist)	59,473	73,051	22.83%	16,043	32,086	-56.08%
Other Professional (Vision)		181,669		157,297	314,594	73.17%
TOTAL OTHER CLINICAL SERVICES (SUM Lines 1 Through 3)	5,952,333	7,297,370	22.60%	4,003,765	8,147,530	11.65%

IAL COSTS OF ENABLING AND OTHER PROGRAM RELATED SERVICES

Case Management	753,446	565,143	-24.99%	305,506	611,012	8.12%
Transportation	12,832	16,694	30.09%	6,882	13,764	-17.55%
Outreach	49,758	302,358	507.66%	160,204	320,408	5.97%
Patient and Community Education	140,103	186,823	33.35%	15,974	31,948	-82.90%
Eligibility Assistance	131,537	198,346	50.79%	83,693	167,386	-15.61%
Interpretation Services	336,233	438,073	30.29%	321,051	642,102	46.57%
Other Enanbling Services	786,218	883,894	12.42%	428,475	856,950	
Total Enanbling Services Cost (Sum lines 11a through 11g)	1,423,909	2,591,331	81.99%	1,321,785	2,643,570	2.02%
Other Related Services (specify: _____WIC_____)	2,026,531	2,237,866	10.43%	1,119,851	2,239,702	0.08%
TOTAL ENANBLING AND OTHER SERVICES (Sum Lines 11 and 12)	3,450,440	4,829,197	39.96%	2,441,636	4,883,272	1.12%

IEAD AND TRENDS

Facility						
Administration						
TOTAL OVERHEAD (Sum Lines 14 and 15)						
TOTAL ACCRUED COSTS (Sum Lines 4 + 10 + 13 +16)	25,416,829	31,929,255	25.62%	16,932,131	33,450,398	4.76%
Value of Donated Facilities, Services and Supplies (specify_____)	257,065	268,291		138,170	276,340	3.00%
TOTAL WITH DONATIONS (Sum Lines 17 and 18)	25,673,894	32,197,546	25.41%	17,070,301	33,726,738	4.75%

January 2015- June 2015

101

102

103

104

Row Labels	Webster Square	South School	Sullivan School	Elm Park School	Goddard School
Patient Revenue	628,547.23	115,465.59	71,812.73	81,180.10	79,963.31
Contractual Allowances	(187,012.65)	(88,804.79)	(45,282.49)	(41,924.68)	(45,337.24)
Bad Debt Self Pay	-	-	-	-	-
Change In Reserve	(9,855.97)	(6,295.24)	(3,330.19)	(9,637.84)	3,622.91
Patient Net Revenue	431,678.61	20,365.56	23,200.05	29,617.58	38,248.98
Grants & Contracts Revenue	-	4,729.18	1,148.34	5,482.87	6,281.07
Revenue- Other					
	431,678.61	25,094.74	24,348.39	35,100.45	44,530.05
Accounting Fees					
Advertising					
Art In The City Proceeds					
Consultants - Other	3,895.00	-		-	
Consultants - Providers				-	
Continuing Medical Education	1,500.00	167.00	-	-	577.50
Depreciation					
Donated Salaries					
Donations					
Dues/Books/Subscriptions	5,497.64	-	87.00	300.00	450.00
Equipment	2,566.74	6,739.50	2,006.06	2,546.14	8,221.18
Fundraising					
Health Fair					
Housekeeping	6,904.00				
In Kind Donations					
Information Systems					
Insurance	2,923.50				
Interest Expense					
Interest Income					
Interest on bridge loan					
Laundry	202.30	29.20	44.00	25.00	42.80
Legal Fees					
Lobbyist					
Maintenance & Repair	11,783.36	989.80	-	193.53	-
Medical Insurance	31,268.91	11,398.18	(1,538.37)	6,388.26	4,433.32
Medical Supplies	7,016.94	90.81	-	14.40	624.73
Medicare Settlement					
Miscellaneous					
New Market Tax Quaterly Interest					
Office Supplies	898.34	(500.69)	-	184.58	435.93
Other Expense					
Other Interest					
Patient Education		76.84		974.20	
Patient Transportation		-			
Payroll Service		270.37			
Payroll Taxes	24,176.15	4,503.97	2,949.79	2,416.05	111.19
Pension	8,642.94	1,316.46	815.34	683.64	424.14
Postage			-		
Printing	-	1,270.40	-	-	487.00
Recruitment					
Rent	25,480.00				
Salaries	334,140.14	65,111.96	40,786.85	35,914.82	3,659.41
Subcontractors					
Telephone & Data Lines	18,102.82	516.72	-	252.83	699.11

Training/Education/Meetings					
Transcription					
Translation					
Travel		232.17	1,471.45	92.20	1,148.84
Unemployment Payments	20,261.77		-		-
Utilities	8,977.41	177.60	-	190.96	755.94
Workers Comp Insurance	-	-	-	-	-
Total Expenses	514,237.96	92,390.29	46,622.12	50,176.61	22,071.09

Category	Amount
Medical	514,237.96
Medical	92,390.29
Medical	46,622.12
Medical	50,176.61
Medical	22,071.09
Medical	64,664.17
WIC	715,068.76
Administration	267,170.33
Mental Health	191,773.91
Medical	228,266.70
Administration	105,458.46
Mental Health	97,310.07
Mental Health	85,131.47
Eligibility Assistance	83,692.53
Medical	120,173.80
Medical	120,768.05
Case Mngt Outreach	135,441.86
Translation	321,051.00
Medical	106.07
Medical	5,990.91
Administration	248,992.45
Pharmacy	517,042.11
Pharmaceuticals	1,254,142.01
Medical	252,525.31
Mental Health	18,597.93
Administration	292,468.04
Mental Health	22,348.94
Medical	295,116.75
Dental	15,621.93
Administration	203,984.26
Mental Health	2,126.90
Mental Health	59,406.89
Medical	12,206.68
Medical	196,569.73
Vision	36,497.00
Vision	81,622.63
Substance Abuse	26,529.14
Medical	35,400.82
Medical	812,798.61
Medical	694,249.53
Medical	777,566.76
Medical	874,118.33
Medical	786,189.61
Medical	1,544,475.80
Lab - Xray	302,453.62
Lab - Xray	332,138.71
Dental	1,058,462.21
Facility	1,088,732.80
Mental Health	86,468.19
Administration	489,491.76
Administration	408,674.67
Administration	717,890.42

Administration	94,799.17
Medical	46,941.50
Medical	90,037.52
Mental Health	19,162.45
Transportation	6,882.49
	17,070,299.83

Row Labels	Sum of Amount
Administration	2,828,929.56
Case Mngt Outreach	135,441.86
Dental	1,074,084.14
Eligibility Assistance	83,692.53
Facility	1,088,732.80
Lab - Xray	634,592.33
Medical	7,683,664.72
Mental Health	582,326.75
Pharmacy	517,042.11
Substance Abuse	26,529.14
Translation	321,051.00
Transportation	6,882.49
Vision	118,119.63
WIC	715,068.76
Pharmaceuticals	1,254,142.01
Grand Total	#####

105	106	108	109	110	111	112
Academy School	WIC	Medical Record	Mental Health	Patient Services	Call Center	HIV Grant-Edward Kennedy Center
117,775.47			456,408.00			
(61,012.69)			(203,532.78)			
-			-			
(28,617.43)			(37,986.16)			
28,145.35	-	-	214,889.06	-	-	-
8,929.88	718,542.04	8,235.00	7,290.81			#####
		6,461.08				
37,075.23	718,542.04	14,696.08	222,179.87	-	-	#####
	13,520.84					475.00
	3,275.00	1,330.00	1,000.00	5,224.25	11,033.75	
			8,507.51			
			458.50			
300.00	100.00	-	1,184.00			
9,441.86	14,448.87	4,596.73	3,296.00	467.43	-	
	7,423.00			1,000.00		333.33
29.80						
515.65	1,414.23	23.30	-	-		500.01
3,765.69	44,099.72	20,359.89	9,088.96	1,692.96	(1,678.20)	7,994.43
20.32	-	-				1,004.18
463.35	7,359.85	3,705.73	91.50	3,472.46	-	686.79
	4,327.84		-			
295.92	9,546.97		-	-		4,071.92
2,990.59	35,906.55	14,683.59	10,927.92	12,776.33	6,633.11	4,963.07
300.00	13,804.57	6,930.00	2,700.00	6,000.00	-	2,484.90
-	1,597.06		-			
573.60	2,000.00	76.60	-	1,476.30		
	32,640.54					1,250.00
43,949.54	504,104.39	204,514.07	154,112.06	171,516.96	89,369.80	69,096.16
264.38	6,316.33					

	5,028.00	535.00	40.00	338.00	100.00	3,889.00
1,549.76	4,165.93	94.05	296.00	-		561.28
-	-	-	-	24,302.01	-	
203.71	3,989.07	10,321.37	71.46			
-	-	-	-	-	-	205.22
64,664.17	715,068.76	267,170.33	191,773.91	228,266.70	105,458.46	97,310.07

113	114	115	116	117	118
Ryan White Program	Health Benefit Advisor	Coordinated Care	Prevention and Wellness	Primary Care Patient Reform Initiative	Interpretation Services
-	-	-	-	-	-
201,640.17	36,542.92	124,028.87	112,453.95	-	34,509.49
201,640.17	36,542.92	124,028.87	112,453.95	-	34,509.49
-	-	5,400.00	1,714.50	8,793.99	-
-	-	130.19	-	-	-
-	-	-	1,566.00	-	-
-	30.40	-	-	-	-
-	10,338.88	1,673.85	(2,049.66)	14,611.88	19,994.34
-	-	450.16	-	-	-
-	344.94	54.99	-	520.79	668.50
-	-	-	-	-	370.92
-	-	-	200.00	154.90	-
1,155.09	4,744.68	7,608.43	7,732.15	7,043.11	13,114.19
2,779.86	600.00	3,043.37	-	38.09	-
18,739.94	67,427.41	101,445.74	111,311.07	104,279.10	193,397.93
61,601.96	-	250.00	30.00	-	-

854.62	50.00		50.00		5,046.00
-	156.22	117.07	213.99		83,909.99
-	-	-			4,549.13
-	-	355.07			
85,131.47	83,692.53	120,173.80	120,768.05	135,441.86	321,051.00

120	122	125	128	129	130	131
School Dance and Wellness	DPH-BFCN Legislative grant	Finance	Capital Grants	Pharmacy	Maternal Child Health	United Way-Homeless Program
				2,683,371.38	-	
				25,636.24	-	
-	-	-	-	2,709,007.62	-	-
	6,466.09		996,539.69		18,085.14	17,762.58
				2,845.45		
-	6,466.09	-	996,539.69	2,711,853.07	18,085.14	17,762.58
		28,385.00				
		10,210.08		3,447.60		
				-	-	
		429.50		2,882.79	802.00	
		-		7,154.00		
				594.00		
		5,063.00		15,822.27	-	
				38.80		
		-				
		-		2,084.85	-	
434.40	13,766.17			35,968.98	22,961.54	762.55
				1,254,142.01	-	
		809.10		4,334.62	32.50	
				1,821.22		
					510.16	
				-		
	343.43	12,603.78		28,921.83	14,671.37	1,163.13
	143.10	4,950.00		9,000.00	6,000.00	456.26
		359.38		178.13		
		63.26		-	-	
	4,769.98	172,044.73		404,284.75	207,547.74	16,215.99

	300.00	25.00		155.00	-	
		283.45		-	-	
		-		-		
106.07				353.27		
	16.70	-		-	-	37.12
106.07	5,990.91	248,992.45	-	1,771,184.12	252,525.31	18,597.93

135	139	140	141	145	150	151	155
Human Resources	Community Healthlink Homeless program	Southbridge Medical	Southbridge Dental	Development	Homeless	HIV Program	Positive Directions Program
		194,074.39	-				
		(75,667.94)	-				
		-	-				
		(27,782.05)	-				
-	-	90,624.40	-	-	-	-	-
839.99	22,408.01	379,941.06	-	8,705.08	-	5,321.90	18,737.19
3,150.00				35.00	1,674.72		
3,989.99	22,408.01	470,565.46	-	8,740.08	1,674.72	5,321.90	18,737.19
-		4,461.40		635.00		(475.00)	
10,893.70		12,086.08	-	-	1,140.00	-	440.50
		1,285.80	-				
		-	-				
6,151.95		3,551.00	-	1,313.00	-		
		2,570.60	6,882.76	1,310.14		-	-
				584.57			
				500.00			
		8,356.00	-				
		1,999.99		9,825.00			
		-	-				
15,240.50		-	-				
		8,412.00					
-		6,889.42	-			-	
12,385.28	750.98	5,213.48	-	8,181.05	3,203.21	8,895.80	555.68
		3,262.23	-			20.00	
		-					
1,059.47		1,032.65	-	694.51		173.47	70.67
3,680.56		-	-	945.20			
		-	-	-	-	1,000.95	-
		-	-				
69,930.30		13,172.89	492.44	11,940.21	(206.05)	3,238.40	698.06
10,652.97	1,215.11	900.00	-	4,230.00	-	449.23	591.13
2,701.80	506.30	299.55	-	1,284.26			
199.48		1,496.00	-	353.15			22.50
-		-	-				
10,161.11		-	-				
	3,000.00	23,400.00	-				
149,182.92	16,876.55	176,617.37	8,246.73	158,964.98	(2,010.26)	45,951.84	9,695.24
		1,711.00	-				

199.00		89.00	-	245.00		25.00	84.00
		-	-				
29.00		1,393.93	-	2,978.19	-	127.20	48.90
-		9,637.00	-	-	-	-	
		7,279.36	-				
-	59.07	-	-	-	-	52.40	33.92
292,468.04	22,348.94	295,116.75	15,621.93	203,984.26	2,126.90	59,406.89	12,206.68

160	163	165	170	174	175	176	177	178
DPH School Based health program	Optical Shop	Vision Center	DPH-- Refugee Clinic	DPH suboxone program	SBHC Services	Medical Team 4	Medical Team 1	Medical Team 2
	47,941.23 (3,204.68)	190,601.20 (51,067.86)				1,187,706.05 (189,203.75) (19,540.89) 45,403.44	1,576,083.15 (368,609.91) (19,540.90) (70,811.89)	1,368,207.47 (299,411.89) (19,540.90) 45,659.33
-	44,736.55	103,046.81	-	-	-	1,024,364.85	1,117,120.45	1,094,914.01
233,590.93	17,680.00		194,388.82	26,610.77	49,414.95	30,369.32	59,567.94	33,943.16
233,590.93	62,416.55	103,046.81	194,388.82	26,610.77	49,414.95	1,054,734.17	1,176,688.39	1,128,857.17
-	9,934.79	381.87			7,293.50	207.53	6,156.22	7,379.20
-						2,810.60	1,911.96	2,079.24
3,389.50	2,240.00	1,076.43		129.27		2,130.00 2,482.50	150.00 3,677.71	750.00 3,569.94
						-	1,287.00	869.00
79.20								
107.90	(324.00)	359.10				224.52	(547.01)	1,143.51
10,899.31	7,161.07	2,453.19		34.99	2,168.01	48,445.16	39,127.72	13,904.36
2,620.14	1,464.49	20,791.36		72.03		8,335.49	13,365.98	10,342.20
		-				-	-	-
2,263.28	22.76	529.03			46.98 29.08	1,247.70	2,388.47	2,039.18
					1,029.51			
10,861.79	862.25	3,780.35		1,749.37	1,563.62	48,932.47	41,222.93	49,661.46
4,769.57		648.00		699.75	655.67	19,246.44	18,196.14	21,000.00
-	248.14							
175.70		(244.86)				-	-	-
					770.00			
153,052.29	14,887.50	51,848.16		23,324.95	21,844.45	678,647.20	552,897.51	663,384.75
1,800.52				518.78				

2,310.00						89.00	89.00	850.00
1,469.96						-	45.90	593.92
		-				-	14,280.00	-
2,770.57								
451.45		-		81.63	72.61	5,000.00	5,000.00	5,000.00
196,569.73	36,497.00	81,622.63	-	26,529.14	35,400.82	812,798.61	694,249.53	777,566.76

	-	2,144.00		-		144.00	220.00
				14,695.13			
			-			-	
1,972.08	14.75	1,954.24			145.40	527.40	317.46
-	-	-	1,182.60	-	(6,927.00)		
	865.89		102.24		808.07	16,957.15	742.54
5,000.00	5,000.00	491.36	-	-	-	-	
874,118.33	786,189.61	1,544,475.80	302,453.62	332,138.71	1,058,462.21	1,088,732.80	86,468.19

187	188	189	190	192	198	199 Greater Worcester Foundation Homeless Program	Patient Transportation
Administration	Patient Accounts	Technology Services	Art In the City	Doherty School	Federal Goddard school grant		
				82,779.31 (57,018.77)			
				-			
				1,022.48			
				26,783.02			
1,862,863.21 (549.36)	51,664.57	7,097.01 1,300.00	-	3,393.96	90,305.38	21,178.85	
1,862,313.85	51,664.57	8,397.01	-	30,176.98	90,305.38	21,178.85	
1,615.00 300.00							
6,000.00	38,770.08	2,995.00	80,903.00	-			
-				-			
18,842.05 6,980.03	4,590.17 3,970.26	5,910.00 9,893.95		800.00 3,349.00			
			13,335.56				
-	19,961.34	268,503.73					
30,871.36 4,041.43 30,061.15							
-				25.00			
20,634.36 6,000.00	-						
-	3.30	36.78		-			
18,787.72	31,512.56	24,247.82		3,941.41 221.37	5,701.48	298.76	
-							
7,651.04 37,810.34 47,626.64	1,642.18	467.97 202.38	560.61	-			
							6,882.49
(26,304.40)							
14,809.64 5,700.00 18,707.97 3,017.50	19,173.85 9,600.00 5,526.77 -	26,079.29 4,500.00 -		2,394.34 861.48 -	5,510.16 2,295.91	1,278.38 563.06	
222,047.07	262,977.89	365,272.60		34,252.83	76,529.97	17,022.25	
1,363.44	-	125.62		252.14			

4,819.00	325.00	2,943.00					
-		-					
7,289.66	402.09	6,712.28		756.59			
-	6,940.00	-		-			
820.76	3,279.18	-		87.34			
-	-	-		-	267.86	59.59	
489,491.76	408,674.67	717,890.42	94,799.17	46,941.50	90,037.52	19,162.45	6,882.49

Grand Total

15,096,977.96
(3,631,112.86)
(95,940.08)
(297,363.53)
11,072,561.49
5,851,491.75
29,197.65
16,953,250.89

30,000.00
23,980.66
80,903.00
289,571.27
400,339.02
20,840.77
325,920.76
138,000.00
18,090.20
90,189.80
290,146.56
13,920.13
500.00
143,496.58
138,000.00
323,929.33
92,744.26
4,041.43
30,061.15
-
12,162.52
48,026.61
6,000.00
79,109.09
711,750.06
1,606,834.60
-
5,850.63
-
58,682.98
52,038.36
47,763.49
25,520.74
6,882.49
43,896.27
729,587.74
270,000.00
35,492.84
22,418.99
77,388.18
496,671.04
9,851,872.58
61,601.96
66,236.17

30,985.62
14,695.13
83,909.99
41,710.49
69,676.38
58,859.96
27,184.00
17,070,299.83

Sum of Current Period Actual	Column Labels					
Row Labels	100 Webster Square	100 Total	101 South School	101 Total	102 Sullivan School	102 Total
Accounting Fees						
Advertising						
Art In The City Proceeds						
Bad Debt Self Pay	0	0	0	0	0	0
Change In Reserve	-9855.97	-9855.97	-6295.24	-6295.24	-3330.19	-3330.19
Consultants - Other	3895	3895	0	0		
Consultants - Providers						
Continuing Medical Education	1500	1500	167	167	0	0
Contractual Allowances	-187012.65	-187012.65	-88804.79	-88804.79	-45282.49	-45282.49
Depreciation						
Donated Salaries						
Donations						
Dues/Books/Subscriptions	5497.64	5497.64	0	0	87	87
Equipment	2566.74	2566.74	6739.5	6739.5	2006.06	2006.06
Fundraising						
Grants & Contracts Revenue	0	0	4729.18	4729.18	1148.34	1148.34
Health Fair						
Housekeeping	6904	6904				
In Kind Donations						
Information Systems						
Insurance	2923.5	2923.5				
Interest Expense						
Interest Income						
Interest on bridge loan						
Laundry	202.3	202.3	29.2	29.2	44	44
Legal Fees						
Lobbyist						
Maintenance & Repair	11783.36	11783.36	989.8	989.8	0	0
Medical Insurance	31268.91	31268.91	11398.18	11398.18	-1538.37	-1538.37
Medical Supplies	7016.94	7016.94	90.81	90.81	0	0
Medicare Settlement						
Miscellaneous						
New Market Tax Quaterly Interest						
Office Supplies	898.34	898.34	-500.69	-500.69	0	0
Other Expense						
Other Interest						
Patient Revenue	628547.23	628547.23	115465.59	115465.59	71812.73	71812.73
Patient Education			76.84	76.84		
Patient Transportation	35	35	0	0		
Payroll Service			270.37	270.37		
Payroll Taxes	24176.15	24176.15	4503.97	4503.97	2949.79	2949.79
Pension	8642.94	8642.94	1316.46	1316.46	815.34	815.34
Postage					0	0
Printing	0	0	1270.4	1270.4	0	0
Recruitment						
Rent	25480	25480				
Revenue- Other						
Salaries	334140.14	334140.14	65111.96	65111.96	40786.85	40786.85
Subcontractors						
Telephone & Data Lines	18102.82	18102.82	516.72	516.72	0	0
Training/Education/Meetings						
Transcription						
Translation						
Travel			232.17	232.17	1471.45	1471.45
Unemployment Payments	20261.77	20261.77			0	0
Utilities	8977.41	8977.41	177.6	177.6	0	0
Workers Comp Insurance	0	0	0	0	0	0
Grand Total	945951.57	945951.6	117485.03	117485	70970.51	70970.5

103 Elm Park School	103 Total	104 Goddard School	104 Total	105 Academy School	105 Total	106 WIC	106 Total	108 Medical Record
						13520.84	13520.84	
0	0	0	0	0	0			
-9637.84	-9637.84	3622.91	3622.91	-28617.43	-28617.43			
0	0					3275	3275	1330
0	0							
0	0	577.5	577.5	0	0			
-41924.68	-41924.68	-45337.24	-45337.24	-61012.69	-61012.69			
300	300	450	450	300	300	100	100	0
2546.14	2546.14	8221.18	8221.18	9441.86	9441.86	14448.87	14448.87	4596.73
5482.87	5482.87	6281.07	6281.07	8929.88	8929.88	718542.04	718542.04	8235
						7423	7423	
						0	0	
25	25	42.8	42.8	29.8	29.8			0
193.53	193.53	0	0	515.65	515.65	1414.23	1414.23	23.3
6388.26	6388.26	4433.32	4433.32	3765.69	3765.69	44099.72	44099.72	20359.89
14.4	14.4	624.73	624.73	20.32	20.32	0	0	0
184.58	184.58	435.93	435.93	463.35	463.35	7359.85	7359.85	3705.73
						4327.84	4327.84	
81180.1	81180.1	79963.31	79963.31	117775.47	117775.47			
974.2	974.2			295.92	295.92	9546.97	9546.97	
				143.84	143.84	0	0	
2416.05	2416.05	111.19	111.19	2990.59	2990.59	35906.55	35906.55	14683.59
683.64	683.64	424.14	424.14	300	300	13804.57	13804.57	6930
				0	0	1597.06	1597.06	
0	0	487	487	573.6	573.6	2000	2000	76.6
						0	0	0
						32640.54	32640.54	
								6461.08
35914.82	35914.82	3659.41	3659.41	43949.54	43949.54	504104.39	504104.39	204514.07
252.83	252.83	699.11	699.11	264.38	264.38	6316.33	6316.33	
						5028	5028	535
92.2	92.2	1148.84	1148.84	1549.76	1549.76	260	260	15
		0	0	0	0	4165.93	4165.93	94.05
				0	0	0	0	0
190.96	190.96	755.94	755.94	203.71	203.71	3989.07	3989.07	10321.37
0	0	0	0	0	0	0	0	0
85277.06	85277.1	66601.14	66601.1	101883.24	101883.2	1433871	1433871	281881.41

108 Total	109 Mental Health	109 Total	110 Patient Services	110 Total	111 Call Center	111 Total
	0	0				
	-37986.16	-37986.16				
1330	1000	1000	5224.25	5224.25	11033.75	11033.75
	8507.51	8507.51				
	458.5	458.5				
	-203532.78	-203532.78				
0	1184	1184				
4596.73	3296	3296	467.43	467.43	0	0
8235	7290.81	7290.81				
			1000	1000		
0						
23.3	0	0	0	0		
20359.89	9088.96	9088.96	1692.96	1692.96	-1678.2	-1678.2
0						
3705.73	91.5	91.5	3472.46	3472.46	0	0
	0	0				
	456408	456408				
	0	0	0	0		
14683.59	10927.92	10927.92	12776.33	12776.33	6633.11	6633.11
6930	2700	2700	6000	6000	0	0
	0	0				
76.6	0	0	1476.3	1476.3		
0						
6461.08						
204514.07	154112.06	154112.06	171516.96	171516.96	89369.8	89369.8
535	40	40	338	338	100	100
15	697.5	697.5				
94.05	296	296	0	0		
0	0	0	24302.01	24302.01	0	0
10321.37	71.46	71.46				
0	0	0	0	0	0	0
281881.4	414651.28	414651.3	228266.7	228267	105458.5	105458.5

112 HIV Grant-Edward Kennedy Center	112 Total	113 Ryan White Program	113 Total	114 Health Benefit Advisor	114 Total
475	475				
		0	0		
112543.73	112543.73	201640.17	201640.17	36542.92	36542.92
333.33	333.33				
				30.4	30.4
500.01	500.01				
7994.43	7994.43	0	0	10338.88	10338.88
1004.18	1004.18	0	0		
686.79	686.79	0	0	344.94	344.94
4071.92	4071.92	0	0		
238.68	238.68	962.5	962.5		
4963.07	4963.07	1155.09	1155.09	4744.68	4744.68
2484.9	2484.9	2779.86	2779.86	600	600
1250	1250				
69096.16	69096.16	18739.94	18739.94	67427.41	67427.41
		61601.96	61601.96		
3889	3889	854.62	854.62	50	50
				11.25	11.25
561.28	561.28	0	0	156.22	156.22
		0	0	0	0
205.22	205.22	0	0	0	0
210297.7	210298	287734.14	287734.1	120246.7	120247

115 Coordinated Care	115 Total	116 Prevention and Wellness	116 Total	117 Primary Care Patient Reform Initiative	117 Total
5400	5400				
130.19	130.19	1714.5	1714.5	8793.99	8793.99
124028.87	124028.87	112453.95	112453.95		
		1566	1566		
1673.85	1673.85	-2049.66	-2049.66	14611.88	14611.88
450.16	450.16				
54.99	54.99			520.79	520.79
0	0				
0	0	200	200	154.9	154.9
1500	1500				
7608.43	7608.43	7732.15	7732.15	7043.11	7043.11
3043.37	3043.37			38.09	38.09
101445.74	101445.74	111311.07	111311.07	104279.1	104279.1
250	250	30	30		
		50	50		
2000	2000				
117.07	117.07	213.99	213.99		
0	0				
355.07	355.07				
248057.74	248057.7	233222	233222	135441.86	135441.9

118 Interpretation Services	118 Total	120 School Dance and Wellness	120 Total	122 DPH-BFCN Legislative grant	122 Total
34509.49	34509.49			6466.09	6466.09
19994.34	19994.34			434.4	434.4
668.5	668.5				
370.92	370.92				
				458.48	458.48
13114.19	13114.19			343.43	343.43
				143.1	143.1
193397.93	193397.93			4769.98	4769.98
5046	5046			300	300
1510.5	1510.5				
4549.13	4549.13				
		106.07	106.07		
				16.7	16.7
273161	273161	106.07	106.07	12932.18	12932.2

125 Finance	125 Total	128 Capital Grants	128 Total	129 Pharmacy	129 Total	130 Maternal Child Health	130 Total
28385	28385						
10210.08	10210.08			3447.6	3447.6		
				0	0	0	0
				25636.24	25636.24	0	0
429.5	429.5			2882.79	2882.79	802	802
0	0			7154	7154		
		996539.69	996539.69			18085.14	18085.14
				594	594		
5063	5063			15822.27	15822.27	0	0
				38.8	38.8		
0	0						
0	0			2084.85	2084.85	0	0
13766.17	13766.17			35968.98	35968.98	22961.54	22961.54
				1254142.01	1254142.01	0	0
809.1	809.1			4334.62	4334.62	32.5	32.5
				1821.22	1821.22		
				2683371.38	2683371.38	0	0
						510.16	510.16
						1.52	1.52
12603.78	12603.78			28921.83	28921.83	14671.37	14671.37
4950	4950			9000	9000	6000	6000
359.38	359.38			178.13	178.13		
63.26	63.26			0	0	0	0
172044.73	172044.73			2845.45	2845.45	207547.74	207547.74
				404284.75	404284.75		
25	25			155	155	0	0
				0	0		
283.45	283.45			0	0	0	0
0	0			0	0		
				353.27	353.27		
0	0			0	0	0	0
248992.5	248992.5	996539.69	996539.7	4483037.2	4483037.2	270611.97	270612

131 United Way-Homeless Program	131 Total	135 Human Resources	135 Total	139 Community Healthlink Homeless program
		0	0	
		10893.7	10893.7	
		6151.95	6151.95	
17762.58	17762.58	839.99	839.99	22408.01
		15240.5	15240.5	
762.55	762.55	0	0	
		12385.28	12385.28	750.98
		1059.47	1059.47	
		3680.56	3680.56	
1163.13	1163.13	69930.3	69930.3	1215.11
456.26	456.26	10652.97	10652.97	506.3
		2701.8	2701.8	
		199.48	199.48	
		0	0	
		10161.11	10161.11	
				3000
16215.99	16215.99	3150	3150	
		149182.92	149182.92	16876.55
		199	199	
		29	29	
		0	0	
37.12	37.12	0	0	59.07
36397.63	36397.6	296458.03	296458	44816.02

139 Total	140 Southbridge Medical	140 Total	141 Southbridge Dental	141 Total	145 Development	145 Total	150 Homeless	150 Total
	4461.4	4461.4			635	635		
	0	0	0	0				
	-27782.05	-27782.05						
	12086.08	12086.08	0	0	0	0	1140	1140
	1285.8	1285.8	0	0				
	-75667.94	-75667.94	0	0				
	0	0	0	0				
	3551	3551	0	0	1313	1313	0	0
	2570.6	2570.6	6882.76	6882.76	1310.14	1310.14		
					584.57	584.57		
22408.01	379941.06	379941.06	0	0	8705.08	8705.08	0	0
					500	500		
	8356	8356	0	0				
	1999.99	1999.99			9825	9825		
	0	0	0	0				
	0	0	0	0				
	8412	8412						
	6889.42	6889.42	0	0				
750.98	5213.48	5213.48	0	0	8181.05	8181.05	3203.21	3203.21
	3262.23	3262.23	0	0				
	0	0						
	1032.65	1032.65	0	0	694.51	694.51		
	0	0	0	0	945.2	945.2		
	194074.39	194074.39	0	0				
	0	0	0	0	0	0	0	0
	0	0	0	0				
1215.11	13172.89	13172.89	492.44	492.44	11940.21	11940.21	-206.05	-206.05
506.3	900	900	0	0	4230	4230	0	0
	299.55	299.55	0	0	1284.26	1284.26		
	1496	1496	0	0	353.15	353.15		
	0	0	0	0				
3000	23400	23400	0	0				
					35	35	1674.72	1674.72
16876.55	176617.37	176617.37	8246.73	8246.73	158964.98	158964.98	-2010.26	-2010.26
	1711	1711	0	0				
	89	89	0	0	245	245		
	0	0	0	0				
	1393.93	1393.93	0	0	2978.19	2978.19	0	0
	9637	9637	0	0	0	0	0	0
	7279.36	7279.36	0	0				
59.07	0	0	0	0	0	0	0	0
44816	765682.21	765682.2	15621.93	15621.9	212724.34	212724.3	3801.62	3801.62

151 HIV Program	151 Total	155 Positive Directions Program	155 Total	160 DPH School Based health program	160 Total	163 Optical Shop
-475	-475					
0	0	440.5	440.5	0	0	9934.79
				0	0	-3204.68
0	0	0	0	3389.5	3389.5	2240
5321.9	5321.9	18737.19	18737.19	233590.93	233590.93	17680
				79.2	79.2	
0	0			107.9	107.9	-324
8895.8	8895.8	555.68	555.68	10899.31	10899.31	7161.07
20	20			2620.14	2620.14	1464.49
173.47	173.47	70.67	70.67	2263.28	2263.28	22.76
						47941.23
1000.95	1000.95	0	0			
399	399	361.72	361.72	999.25	999.25	
3238.4	3238.4	698.06	698.06	10861.79	10861.79	862.25
449.23	449.23	591.13	591.13	4769.57	4769.57	
				0	0	248.14
0	0	22.5	22.5	175.7	175.7	
45951.84	45951.84	9695.24	9695.24	153052.29	153052.29	14887.5
				1800.52	1800.52	
25	25	84	84	2310	2310	
127.2	127.2	48.9	48.9	1469.96	1469.96	
0	0					
				2770.57	2770.57	
52.4	52.4	33.92	33.92	451.45	451.45	
65180.19	65180.2	31339.51	31339.5	431611.36	431611.4	98913.55

163 Total	165 Vision Center	165 Total	170 DPH--Refugee Clinic	170 Total	174 DPH suboxone program	174 Total	175 SBHC Services
	0	0					
	-36486.53	-36486.53					
9934.79	381.87	381.87					7293.5
-3204.68	-51067.86	-51067.86					
2240	1076.43	1076.43			129.27	129.27	
17680			194388.82	194388.82	26610.77	26610.77	49414.95
-324	359.1	359.1					
7161.07	2453.19	2453.19			34.99	34.99	2168.01
1464.49	20791.36	20791.36			72.03	72.03	
	0	0					
22.76	529.03	529.03					46.98
							29.08
47941.23	190601.2	190601.2					1029.51
862.25	3780.35	3780.35			1749.37	1749.37	1563.62
248.14	648	648			699.75	699.75	655.67
	-244.86	-244.86					
							770
14887.5	51848.16	51848.16			23324.95	23324.95	21844.45
					518.78	518.78	
	1728.52	1728.52					
	0	0					
	0	0			81.63	81.63	72.61
98913.6	186397.96	186398	194388.82	194388.8	53221.54	53221.5	84888.38

175 Total	176 Medical Team 4	176 Total	177 Medical Team 1	177 Total	178 Medical Team 2	178 Total	179 Medical Team 3
	-19540.89	-19540.89	-19540.9	-19540.9	-19540.9	-19540.9	-19540.89
	45403.44	45403.44	-70811.89	-70811.89	45659.33	45659.33	66331.19
7293.5	207.53	207.53	6156.22	6156.22	7379.2	7379.2	82161.9
	2810.6	2810.6	1911.96	1911.96	2079.24	2079.24	5194.82
	-189203.75	-189203.75	-368609.91	-368609.91	-299411.89	-299411.89	-289836.3
	2130	2130	150	150	750	750	3094.86
	2482.5	2482.5	3677.71	3677.71	3569.94	3569.94	7877.08
49414.95	30369.32	30369.32	59567.94	59567.94	33943.16	33943.16	45155.04
	0	0	1287	1287	869	869	1184
							4915.8
	224.52	224.52	-547.01	-547.01	1143.51	1143.51	1032.34
2168.01	48445.16	48445.16	39127.72	39127.72	13904.36	13904.36	26014.89
	8335.49	8335.49	13365.98	13365.98	10342.2	10342.2	13068.26
	0	0	0	0	0	0	0
46.98	1247.7	1247.7	2388.47	2388.47	2039.18	2039.18	1215.58
29.08							
1029.51	1187706.05	1187706.05	1576083.15	1576083.15	1368207.47	1368207.47	1299376.51
1563.62	48932.47	48932.47	41222.93	41222.93	49661.46	49661.46	49067.07
655.67	19246.44	19246.44	18196.14	18196.14	21000	21000	20425.5
	0	0	0	0	0	0	0
770							
21844.45	678647.2	678647.2	552897.51	552897.51	663384.75	663384.75	656894.15
	89	89	89	89	850	850	
	12052.83	12052.83	11789.89	11789.89	7991.31	7991.31	15807.27
	0	0	45.9	45.9	593.92	593.92	1972.08
	0	0	14280	14280	0	0	0
72.61	5000	5000	5000	5000	5000	5000	5000
84888.4	1884585.61	1884585.6	1887727.81	1887727.8	1919415.24	1919415.2	1996411.15

179 Total	180 Walk-In	180 Total	181 Medical Services	181 Total	182 Lab	182 Total	183 Radiology	183 Total
			805.92	805.92				
-19540.89	-19540.89	-19540.89	1764.39	1764.39	0	0	0	0
66331.19	156244.3	156244.3	4279.42	4279.42	-386383.77	-386383.77	19003.79	19003.79
82161.9	32646.64	32646.64	36303.41	36303.41	1829.5	1829.5	3330.46	3330.46
			90088.5	90088.5	8542.36	8542.36	107552.9	107552.9
5194.82	2072.23	2072.23	1969.12	1969.12				
-289836.3	-282202.33	-282202.33	-201299	-201299	-418107.35	-418107.35	-243038.3	-243038.3
			138000	138000				
			18090.2	18090.2				
3094.86	4895.94	4895.94	10706.54	10706.54	2375	2375	3316.66	3316.66
7877.08	9187.61	9187.61	38003.94	38003.94	24503.66	24503.66	25856.26	25856.26
45155.04	-92293.3	-92293.3	333456.87	333456.87			11199.98	11199.98
1184	1188	1188	528	528				
			138000	138000				
			1188	1188	0	0		
4915.8			24849.6	24849.6	0	0		
	474.4	474.4	3493.88	3493.88	168.4	168.4	2507.86	2507.86
	3274.5	3274.5	465.25	465.25				
1032.34	278.64	278.64			0	0	-208.48	-208.48
26014.89	29755.8	29755.8	65695.68	65695.68	7703.16	7703.16	18964.81	18964.81
13068.26	15532.82	15532.82	103060.01	103060.01	67108.07	67108.07	2433.41	2433.41
0								
	15	15	2575.43	2575.43				
1215.58	1765.23	1765.23	5512.97	5512.97	1304.39	1304.39	733.31	733.31
	62.32	62.32	2643.75	2643.75			0	0
1299376.51	1185820.59	1185820.59	501720.71	501720.71	1072654.83	1072654.83	361596.31	361596.31
			7659.37	7659.37			0	0
	1017.5	1017.5	765	765				
49067.07	45695.79	45695.79	64318.19	64318.19	12232.54	12232.54	9952.88	9952.88
20425.5	18900	18900	34485.44	34485.44	4650	4650	4500	4500
			567.2	567.2	86.99	86.99		
0	2694.5	2694.5	3371.5	3371.5	0	0	1386.4	1386.4
	400	400	66827.07	66827.07			0	0
656894.15	616267.9	616267.9	14078.36	14078.36	170664.71	170664.71	137117.11	137117.11
			669135.82	669135.82				
	201.65	201.65	12032.77	12032.77				
	0	0	2144	2144			0	0
							14695.13	14695.13
15807.27	11457.14	11457.14	-2000	-2000	0	0	127.5	127.5
1972.08	14.75	14.75	1954.24	1954.24				
0	0	0	0	0	1182.6	1182.6	0	0
	865.89	865.89			102.24	102.24		
5000	5000	5000	491.36	491.36	0	0	0	0
1996411.2	1751692.6	1751692.6	2197732.91	2197732.9	570617.3	570617.3	481028	481028

184 Dental	184 Total	185 Facility	185 Total	186 Social Service	186 Total	187 Administration	187 Total	188 Patient Accounts
						1615	1615	
400	400	3857.5	3857.5			300	300	
0	0							
-21743.32	-21743.32							
0	0	0	0	1280	1280	6000	6000	38770.08
174572.96	174572.96							
814	814					0	0	
-505173.7	-505173.7							
		325920.76	325920.76					
3879.7	3879.7	300	300			18842.05	18842.05	4590.17
48912.08	48912.08	8732.61	8732.61	3428.04	3428.04	6980.03	6980.03	3970.26
13419.24	13419.24	1320	1320			1862863.21	1862863.21	51664.57
2244	2244	111586.25	111586.25					
		0	0			0	0	19961.34
0	0	29184	29184			30871.36	30871.36	
0	0					4041.43	4041.43	
						30061.15	30061.15	
4971.48	4971.48					0	0	
						0	0	
						20634.36	20634.36	0
						6000	6000	
805.05	805.05	51803.29	51803.29	0	0	0	0	3.3
44202.61	44202.61	5559	5559	10248.39	10248.39	18787.72	18787.72	31512.56
81392.72	81392.72	380.47	380.47			0	0	
3260.2	3260.2							
						0	0	
2299.3	2299.3			398.95	398.95	7651.04	7651.04	1642.18
144.75	144.75	0	0			37810.34	37810.34	
136.85	136.85					47626.64	47626.64	
1793892.4	1793892.4							
						-26304.4	-26304.4	
46334.45	46334.45	6171.84	6171.84	4591.55	4591.55	14809.64	14809.64	19173.85
13200	13200	1650	1650	3000	3000	5700	5700	9600
60.41	60.41	6339.41	6339.41			18707.97	18707.97	5526.77
4032.9	4032.9	166.54	166.54			3017.5	3017.5	0
								0
		410130.5	410130.5					
202.4	202.4					-549.36	-549.36	
632772.28	632772.28	87524.02	87524.02	62241.26	62241.26	222047.07	222047.07	262977.89
0	0	21798.06	21798.06			1363.44	1363.44	0
		144	144	220	220	4819	4819	325
3233.17	3233.17	0	0	18738.61	18738.61	0	0	
145.4	145.4	527.4	527.4	317.46	317.46	7289.66	7289.66	402.09
-6927	-6927					0	0	6940
808.07	808.07	16957.15	16957.15	742.54	742.54	820.76	820.76	3279.18
0	0	0	0			0	0	0
2342292	2342292	1090053	1090053	105206.8	105207	2351805.61	2351805.6	460339.24

188 Total	189 Technology Services	189 Total	190 Art In the City	190 Total	192 Doherty School	192 Total
			80903	80903		
					0	0
38770.08	2995	2995			1022.48	1022.48
					0	0
					0	0
					-57018.77	-57018.77
4590.17	5910	5910			800	800
3970.26	9893.95	9893.95			3349	3349
51664.57	7097.01	7097.01	13335.56	13335.56		
					3393.96	3393.96
19961.34	268503.73	268503.73				
0					25	25
3.3	36.78	36.78			0	0
31512.56	24247.82	24247.82			3941.41	3941.41
					221.37	221.37
1642.18	467.97	467.97	560.61	560.61	0	0
	202.38	202.38				
					82779.31	82779.31
19173.85	26079.29	26079.29			2394.34	2394.34
9600	4500	4500			861.48	861.48
5526.77	0	0				
0					0	0
0	0	0				
262977.89	1300	1300				
	365272.6	365272.6			34252.83	34252.83
0	125.62	125.62			252.14	252.14
325	2943	2943				
402.09	0	0				
6940	6712.28	6712.28			756.59	756.59
3279.18	0	0			0	0
0	0	0			87.34	87.34
					0	0
460339.2	726287.43	726287.4	94799.17	94799.2	77118.48	77118.5

198	198 Total	199	199 Total	Grand Total
Federal Goddard school grant		Greater Worcester Foundation Homeless Program		
				30000
				23980.66
				80903
				-95940.08
				-297363.53
				289571.27
				400339.02
				20840.77
				-3631112.86
				325920.76
				138000
				18090.2
				90189.8
				290146.56
0	0			13920.13
90305.38	90305.38	21178.85	21178.85	5851491.75
				500
				143496.58
				138000
				323929.33
				92744.26
				4041.43
				30061.15
				0
				12162.52
				48026.61
				6000
5701.48	5701.48	298.76	298.76	79109.09
				711750.06
				1606834.6
				0
				5850.63
				0
				58682.98
				52038.36
				47763.49
				15096977.96
				25520.74
				6882.49
5510.16	5510.16	1278.38	1278.38	43896.27
2295.91	2295.91	563.06	563.06	729587.74
				270000
				35492.84
				22418.99
				77388.18
				496671.04
76529.97	76529.97	17022.25	17022.25	29197.65
				9851872.58
				61601.96
				66236.17
				30985.62
				14695.13
				85420.49
				41710.49
				69676.38
				58859.96
267.86	267.86	59.59	59.59	27184
180610.76	180610.8	40400.89	40400.9	34052245.2

Sum of Current Period Actual	Column Labels				
	4300	4500	4525	4530	4550
Row Labels	Patient Revenue	Contractual Allowances	Bad Debt Self Pay	Change In Reserve	Medicare Settlement
Academy School Administration	117,775.47	(61,012.69)	-	(28,617.43)	
Art In the City					
Call Center					
Capital Grants					
Community Healthlink Homeless program					
Coordinated Care					
Dental	1,793,892.40	(505,173.70)	-	(21,743.32)	
Development					
Doherty School	82,779.31	(57,018.77)	-	1,022.48	
DPH School Based health program					
DPH suboxone program					
DPH-BFCN Legislative grant					
DPH--Refugee Clinic					
Elm Park School Facility	81,180.10	(41,924.68)	-	(9,637.84)	
Federal Goddard school grant					
Finance					
Goddard School	79,963.31	(45,337.24)	-	3,622.91	
Greater Worcester Foundation Homeless Program					
Health Benefit Advisor					
HIV Grant-Edward Kennedy Center					
HIV Program					
Homeless					
Human Resources					
Interpretation Services					
Lab	1,072,654.83	(418,107.35)	-	(386,383.77)	
Maternal Child Health	-	-			
Medical Record					
Medical Services	501,720.71	(201,299.00)	1,764.39	4,279.42	
Medical Team 1	1,576,083.15	(368,609.91)	(19,540.90)	(70,811.89)	-
Medical Team 2	1,368,207.47	(299,411.89)	(19,540.90)	45,659.33	-
Medical Team 3	1,299,376.51	(289,836.30)	(19,540.89)	66,331.19	-
Medical Team 4	1,187,706.05	(189,203.75)	(19,540.89)	45,403.44	-
Mental Health	456,408.00	(203,532.78)	-	(37,986.16)	
Optical Shop	47,941.23	(3,204.68)			
Patient Accounts					
Patient Services					
Pharmacy	2,683,371.38	25,636.24			
Positive Directions Program					
Prevention and Wellness					
Primary Care Patient Reform Initiative					
Radiology	361,596.31	(243,038.30)	-	19,003.79	
Ryan White Program					
SBHC Services					
School Dance and Wellness					
Social Service					
South School	115,465.59	(88,804.79)	-	(6,295.24)	
Southbridge Dental	-	-	-		
Southbridge Medical	194,074.39	(75,667.94)	-	(27,782.05)	-
Sullivan School	71,812.73	(45,282.49)	-	(3,330.19)	
Technology Services					
United Way-Homeless Program					
Vision Center	190,601.20	(51,067.86)	-	(36,486.53)	-
Walk-In	1,185,820.59	(282,202.33)	(19,540.89)	156,244.30	
Webster Square	628,547.23	(187,012.65)	-	(9,855.97)	

WIC

Grand Total	15,096,977.96	#####	#####	(297,363.53)	-
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718,542.04

504,104.39

5,851,491.75	####	80,903.00	30,061.15	18,090.20	138,000.00	29,197.65	#####
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5010	5100	5200	5300	5400	5500	5600
Donated Salaries	Payroll Taxes	Medical Insurance	Workers Comp Insurance	Pension	Unemployment Payments	Insurance
	2,990.59	3,765.69	-	300.00	-	
	14,809.64	18,787.72	-	5,700.00	-	
	6,633.11	(1,678.20)	-	-	-	
	1,215.11	750.98	59.07	506.30		
	7,608.43	1,673.85	355.07	3,043.37		
	46,334.45	44,202.61	-	13,200.00	(6,927.00)	(1,108.00)
	11,940.21	8,181.05	-	4,230.00	-	
	2,394.34	3,941.41	-	861.48	-	
	10,861.79	10,899.31	451.45	4,769.57		
	1,749.37	34.99	81.63	699.75		
	343.43	434.40	16.70	143.10		
	2,416.05	6,388.26	-	683.64		
	6,171.84	5,559.00	-	1,650.00		
	5,510.16	5,701.48	267.86	2,295.91		
	12,603.78	13,766.17	-	4,950.00	-	
	111.19	4,433.32	-	424.14	-	
	1,278.38	298.76	59.59	563.06		
	4,744.68	10,338.88	-	600.00	-	
	4,963.07	7,994.43	205.22	2,484.90		
	3,238.40	8,895.80	52.40	449.23	-	
	(206.05)	3,203.21	-	-	-	
	10,652.97	12,385.28	-	2,701.80	-	
	13,114.19	19,994.34				
	12,232.54	7,703.16	-	4,650.00	1,182.60	
	14,671.37	22,961.54	-	6,000.00		
	14,683.59	20,359.89	-	6,930.00	-	
138,000.00	64,318.19	65,695.68	491.36	34,485.44	-	24,849.60
	41,222.93	39,127.72	5,000.00	18,196.14	14,280.00	
	49,661.46	13,904.36	5,000.00	21,000.00	-	
	49,067.07	26,014.89	5,000.00	20,425.50	-	4,915.80
	48,932.47	48,445.16	5,000.00	19,246.44	-	
	10,927.92	9,088.96	-	2,700.00	-	
	862.25	7,161.07				
	19,173.85	31,512.56	-	9,600.00	6,940.00	
	12,776.33	1,692.96	-	6,000.00	24,302.01	
	28,921.83	35,968.98	-	9,000.00	-	
	698.06	555.68	33.92	591.13		
	7,732.15	(2,049.66)				
	7,043.11	14,611.88				
	9,952.88	18,964.81	-	4,500.00	-	
	1,155.09	-	-	2,779.86	-	
	1,563.62	2,168.01	72.61	655.67		
	4,591.55	10,248.39		3,000.00		
	4,503.97	11,398.18	-	1,316.46		
	492.44	-	-	-	-	
	13,172.89	5,213.48	-	900.00	9,637.00	
	2,949.79	(1,538.37)	-	815.34	-	
	26,079.29	24,247.82	-	4,500.00	-	
	1,163.13	762.55	37.12	456.26		
	3,780.35	2,453.19	-	648.00	-	
	45,695.79	29,755.80	5,000.00	18,900.00	-	
	24,176.15	31,268.91	-	8,642.94	20,261.77	2,311.80

	35,906.55	44,099.72	-	13,804.57	-	
138,000.00	729,587.74	711,750.06	27,184.00	#####	69,676.38	30,969.20

5700	6000	6005	6020	6030	6040	6045
Consultants - Providers	Consultants - Other	Continuing Medical Education	Housekeeping	Laundry	Medical Supplies	Miscellaneous
		-		29.80	20.32	
	6,000.00	-		-	-	
	11,033.75					
					450.16	
174,572.96	-	814.00	2,244.00	4,971.48	81,392.72	3,260.20
	-			25.00	221.37	
	-	-		79.20	2,620.14	
					72.03	
-	-	-		25.00	14.40	
	-		111,586.25		380.47	
	10,210.08					
		577.50		42.80	624.73	
				30.40		
			333.33		1,004.18	
1,140.00	-				20.00	
	10,893.70					
8,542.36	1,829.50			168.40	67,108.07	
	1,330.00				-	
90,088.50	36,303.41	1,969.12	528.00	3,493.88	103,060.01	2,575.43
	6,156.22	1,911.96	1,287.00		13,365.98	
	7,379.20	2,079.24	869.00		10,342.20	
	82,161.90	5,194.82	1,184.00		13,068.26	
	207.53	2,810.60	-		8,335.49	
8,507.51	1,000.00	458.50				
9,934.79					1,464.49	
	38,770.08					
	5,224.25		1,000.00			
	3,447.60		594.00	38.80	1,254,142.01	
	440.50					
107,552.90	3,330.46			2,507.86	2,433.41	
-					-	
	7,293.50					
	1,280.00					
	-	167.00		29.20	90.81	
	-	-		-	-	
	12,086.08	1,285.80	8,356.00	-	3,262.23	
		-		44.00	-	
	2,995.00					
	381.87				20,791.36	
	32,646.64	2,072.23	1,188.00	474.40	15,532.82	15.00
	3,895.00	1,500.00	6,904.00	202.30	7,016.94	

	3,275.00		7,423.00		-	
400,339.02	289,571.27	20,840.77	143,496.58	#####	#####	5,850.63

6050	6060	6070	6080	6090	7010	7020	7030
Patient Education	Patient Transportation	Subcontractors	Transcription	Translation	Office Supplies	Printing	Postage
295.92	143.84				463.35	573.60	-
				-	7,651.04	3,017.50	18,707.97
					560.61		
					-		
-	1,500.00			2,000.00	54.99		
				3,233.17	2,299.30	4,032.90	60.41
-					694.51	353.15	1,284.26
					-	-	
	999.25				2,263.28	175.70	-
	458.48						
974.20					184.58	-	
				-		166.54	6,339.41
					809.10	63.26	359.38
					435.93	487.00	
				11.25	344.94		
4,071.92	238.68				686.79		
1,000.95	399.00				173.47	-	
-							
					1,059.47	-	199.48
				1,510.50	668.50		
				-	1,304.39	-	86.99
510.16	1.52				32.50	-	
				15.00	3,705.73	76.60	
7,659.37	765.00			(2,000.00)	5,512.97	3,371.50	567.20
				11,789.89	2,388.47	-	
				7,991.31	2,039.18	-	
				15,807.27	1,215.58	-	
				12,052.83	1,247.70	-	
-				697.50	91.50	-	-
					22.76		248.14
					1,642.18	-	5,526.77
-					3,472.46	1,476.30	
				-	4,334.62	-	178.13
-	361.72				70.67	22.50	
200.00							
154.90					520.79		38.09
-			14,695.13	127.50	733.31	1,386.40	
-	962.50	61,601.96			-		
1,029.51					46.98		
				18,738.61	398.95		
76.84	-				(500.69)	1,270.40	
-	-			-	-	-	-
-	-			-	1,032.65	1,496.00	299.55
					-	-	-
				-	467.97		-
				1,728.52	529.03	(244.86)	
	1,017.50			11,457.14	1,765.23	2,694.50	
	35.00				898.34	-	

9,546.97	-			260.00	7,359.85	2,000.00	1,597.06
25,520.74	6,882.49	61,601.96	14,695.13	85,420.49	58,682.98	#####	#####

7040	7050	7060	7070	7080	7090	7100	7110
Travel	Insurance	Training/Education/ Meetings	Dues/Books /Subscriptions	Recruitment	Advertising	Legal Fees	Accounting Fees
1,549.76			300.00				
7,289.66	30,871.36	4,819.00	18,842.05		300.00	20,634.36	1,615.00
		100.00					
117.07			5,400.00				
145.40	1,108.00		3,879.70		400.00		
2,978.19		245.00	1,313.00		635.00		
756.59			800.00				
1,469.96		2,310.00					
		300.00					
92.20			300.00				
527.40	29,184.00	144.00	300.00		3,857.50		
283.45		25.00	429.50			-	28,385.00
1,148.84			450.00				
156.22		50.00					
561.28		3,889.00			475.00		
127.20		25.00			(475.00)		
-			-				
29.00		199.00	6,151.95	10,161.11		15,240.50	-
4,549.13		5,046.00					
			2,375.00				
-		-	802.00				
94.05		535.00	-	-		-	
1,954.24	-	2,144.00	10,706.54	66,827.07	805.92	465.25	
45.90		89.00	150.00				
593.92		850.00	750.00				
1,972.08	-		3,094.86				
-		89.00	2,130.00				
296.00		40.00	1,184.00				
402.09		325.00	4,590.17	-		-	
-		338.00					
		155.00	2,882.79				
48.90		84.00					
213.99		50.00					
		-	3,316.66	-			
-		854.62					
317.46		220.00					
232.17			-				
-	-	-	-	-			
1,393.93	-	89.00	3,551.00	-	4,461.40	8,412.00	
1,471.45			87.00				
6,712.28		2,943.00	5,910.00	-			
14.75		-	4,895.94	400.00		3,274.50	
	611.70		5,497.64				

4,165.93		5,028.00	100.00	-	13,520.84		
#####	61,775.06	30,985.62	90,189.80	77,388.18	23,980.66	48,026.61	30,000.00

7120	7130	7140	7150	7160	7170	7200	7210
Payroll Service	Information Systems	Lobbyist	Utilities	Maintenance & Repair	Equipment	Telephone & Data Lines	Other Expense
(26,304.40)	-	6,000.00	203.71 820.76	515.65 -	9,441.86 6,980.03	264.38 1,363.44	37,810.34
					-		
					130.19	250.00	-
			808.07	805.05	48,912.08	-	144.75
	9,825.00				1,310.14		945.20
			87.34	-	3,349.00	252.14	
			2,770.57	107.90	3,389.50	1,800.52	
					129.27	518.78	
			190.96	193.53	2,546.14	252.83	
	-		16,957.15	51,803.29	8,732.61	21,798.06	-
	5,063.00				-		
			755.94	-	8,221.18	699.11	
				500.01			
				-	-		
69,930.30							3,680.56
							370.92
	-		102.24	-	24,503.66		
	-						
			10,321.37	23.30	4,596.73		
	1,188.00				38,003.94	12,032.77	2,643.75
				(547.01)	3,677.71		
				1,143.51	3,569.94		
				1,032.34	7,877.08		
				224.52	2,482.50		
			71.46	-	3,296.00		-
				(324.00)	2,240.00		
	19,961.34		3,279.18	3.30	3,970.26	-	
				-	467.43		
-	15,822.27		353.27	2,084.85	7,154.00		1,821.22
					-		
	1,566.00				1,714.50	30.00	
					8,793.99		
				(208.48)	25,856.26		-
							29.08
			106.07				
			742.54	-	3,428.04		
270.37			177.60	989.80	6,739.50	516.72	
			-	-	6,882.76	-	-
	1,999.99		7,279.36	6,889.42	2,570.60	1,711.00	-
			-	-	2,006.06	-	
	268,503.73		-	36.78	9,893.95	125.62	202.38
				359.10	1,076.43		
			865.89	278.64	9,187.61	201.65	62.32
			8,977.41	11,783.36	2,566.74	18,102.82	

	-		3,989.07	1,414.23	14,448.87	6,316.33	4,327.84
43,896.27	323,929.33	#####	#####	79,109.09	#####	66,236.17	52,038.36

32,640.54							1,433,870.80
#####	4,041.43	-	-	47,763.49	13,920.13	325,920.76	#####

Dept #	Dept Code	Account		Current Period Actual
		Code	Account Title	
100	Webster Square	4300	Patient Revenue	628,547.23
100	Webster Square	4500	Contractual Allowances	(187,012.65)
100	Webster Square	4525	Bad Debt Self Pay	0.00
100	Webster Square	4530	Change In Reserve	(9,855.97)
100	Webster Square	4600	Grants & Contracts Revenue	0.00
100	Webster Square	5000	Salaries	334,140.14
100	Webster Square	5100	Payroll Taxes	24,176.15
100	Webster Square	5200	Medical Insurance	31,268.91
100	Webster Square	5300	Workers Comp Insurance	0.00
100	Webster Square	5400	Pension	8,642.94
100	Webster Square	5500	Unemployment Payments	20,261.77
100	Webster Square	5600	Insurance	2,311.80
100	Webster Square	6000	Consultants - Other	3,895.00
100	Webster Square	6005	Continuing Medical Education	1,500.00
100	Webster Square	6020	Housekeeping	6,904.00
100	Webster Square	6030	Laundry	202.30
100	Webster Square	6040	Medical Supplies	7,016.94
100	Webster Square	6060	Patient Transportation	35.00
100	Webster Square	7010	Office Supplies	898.34
100	Webster Square	7020	Printing	0.00
100	Webster Square	7050	Insurance	611.70
100	Webster Square	7070	Dues/Books/Subscriptions	5,497.64
100	Webster Square	7150	Utilities	8,977.41
100	Webster Square	7160	Maintenance & Repair	11,783.36
100	Webster Square	7170	Equipment	2,566.74
100	Webster Square	7200	Telephone & Data Lines	18,102.82
100	Webster Square	7220	Rent	25,480.00
101	South School	4300	Patient Revenue	115,465.59
101	South School	4500	Contractual Allowances	(88,804.79)
101	South School	4525	Bad Debt Self Pay	0.00
101	South School	4530	Change In Reserve	(6,295.24)
101	South School	4600	Grants & Contracts Revenue	4,729.18
101	South School	5000	Salaries	65,111.96
101	South School	5100	Payroll Taxes	4,503.97
101	South School	5200	Medical Insurance	11,398.18
101	South School	5300	Workers Comp Insurance	0.00
101	South School	5400	Pension	1,316.46
101	South School	6000	Consultants - Other	0.00
101	South School	6005	Continuing Medical Education	167.00
101	South School	6030	Laundry	29.20
101	South School	6040	Medical Supplies	90.81
101	South School	6050	Patient Education	76.84
101	South School	6060	Patient Transportation	0.00
101	South School	7010	Office Supplies	(500.69)
101	South School	7020	Printing	1,270.40
101	South School	7040	Travel	232.17
101	South School	7070	Dues/Books/Subscriptions	0.00
101	South School	7120	Payroll Service	270.37
101	South School	7150	Utilities	177.60
101	South School	7160	Maintenance & Repair	989.80
101	South School	7170	Equipment	6,739.50
101	South School	7200	Telephone & Data Lines	516.72
102	Sullivan School	4300	Patient Revenue	71,812.73
102	Sullivan School	4500	Contractual Allowances	(45,282.49)
102	Sullivan School	4525	Bad Debt Self Pay	0.00
102	Sullivan School	4530	Change In Reserve	(3,330.19)
102	Sullivan School	4600	Grants & Contracts Revenue	1,148.34
102	Sullivan School	5000	Salaries	40,786.85
102	Sullivan School	5100	Payroll Taxes	2,949.79
102	Sullivan School	5200	Medical Insurance	(1,538.37)
102	Sullivan School	5300	Workers Comp Insurance	0.00

102	Sullivan School	5400	Pension	815.34
102	Sullivan School	5500	Unemployment Payments	0.00
102	Sullivan School	6005	Continuing Medical Education	0.00
102	Sullivan School	6030	Laundry	44.00
102	Sullivan School	6040	Medical Supplies	0.00
102	Sullivan School	7010	Office Supplies	0.00
102	Sullivan School	7020	Printing	0.00
102	Sullivan School	7030	Postage	0.00
102	Sullivan School	7040	Travel	1,471.45
102	Sullivan School	7070	Dues/Books/Subscriptions	87.00
102	Sullivan School	7150	Utilities	0.00
102	Sullivan School	7160	Maintenance & Repair	0.00
102	Sullivan School	7170	Equipment	2,006.06
102	Sullivan School	7200	Telephone & Data Lines	0.00
103	Elm Park School	4300	Patient Revenue	81,180.10
103	Elm Park School	4500	Contractual Allowances	(41,924.68)
103	Elm Park School	4525	Bad Debt Self Pay	0.00
103	Elm Park School	4530	Change In Reserve	(9,637.84)
103	Elm Park School	4600	Grants & Contracts Revenue	5,482.87
103	Elm Park School	5000	Salaries	35,914.82
103	Elm Park School	5100	Payroll Taxes	2,416.05
103	Elm Park School	5200	Medical Insurance	6,388.26
103	Elm Park School	5300	Workers Comp Insurance	0.00
103	Elm Park School	5400	Pension	683.64
103	Elm Park School	5700	Consultants - Providers	0.00
103	Elm Park School	6000	Consultants - Other	0.00
103	Elm Park School	6005	Continuing Medical Education	0.00
103	Elm Park School	6030	Laundry	25.00
103	Elm Park School	6040	Medical Supplies	14.40
103	Elm Park School	6050	Patient Education	974.20
103	Elm Park School	7010	Office Supplies	184.58
103	Elm Park School	7020	Printing	0.00
103	Elm Park School	7040	Travel	92.20
103	Elm Park School	7070	Dues/Books/Subscriptions	300.00
103	Elm Park School	7150	Utilities	190.96
103	Elm Park School	7160	Maintenance & Repair	193.53
103	Elm Park School	7170	Equipment	2,546.14
103	Elm Park School	7200	Telephone & Data Lines	252.83
104	Goddard School	4300	Patient Revenue	79,963.31
104	Goddard School	4500	Contractual Allowances	(45,337.24)
104	Goddard School	4525	Bad Debt Self Pay	0.00
104	Goddard School	4530	Change In Reserve	3,622.91
104	Goddard School	4600	Grants & Contracts Revenue	6,281.07
104	Goddard School	5000	Salaries	3,659.41
104	Goddard School	5100	Payroll Taxes	111.19
104	Goddard School	5200	Medical Insurance	4,433.32
104	Goddard School	5300	Workers Comp Insurance	0.00
104	Goddard School	5400	Pension	424.14
104	Goddard School	5500	Unemployment Payments	0.00
104	Goddard School	6005	Continuing Medical Education	577.50
104	Goddard School	6030	Laundry	42.80
104	Goddard School	6040	Medical Supplies	624.73
104	Goddard School	7010	Office Supplies	435.93
104	Goddard School	7020	Printing	487.00
104	Goddard School	7040	Travel	1,148.84
104	Goddard School	7070	Dues/Books/Subscriptions	450.00
104	Goddard School	7150	Utilities	755.94
104	Goddard School	7160	Maintenance & Repair	0.00
104	Goddard School	7170	Equipment	8,221.18
104	Goddard School	7200	Telephone & Data Lines	699.11
105	Academy School	4300	Patient Revenue	117,775.47
105	Academy School	4500	Contractual Allowances	(61,012.69)
105	Academy School	4525	Bad Debt Self Pay	0.00

105	Academy School	4530	Change In Reserve	(28,617.43)
105	Academy School	4600	Grants & Contracts Revenue	8,929.88
105	Academy School	5000	Salaries	43,949.54
105	Academy School	5100	Payroll Taxes	2,990.59
105	Academy School	5200	Medical Insurance	3,765.69
105	Academy School	5300	Workers Comp Insurance	0.00
105	Academy School	5400	Pension	300.00
105	Academy School	5500	Unemployment Payments	0.00
105	Academy School	6005	Continuing Medical Education	0.00
105	Academy School	6030	Laundry	29.80
105	Academy School	6040	Medical Supplies	20.32
105	Academy School	6050	Patient Education	295.92
105	Academy School	6060	Patient Transportation	143.84
105	Academy School	7010	Office Supplies	463.35
105	Academy School	7020	Printing	573.60
105	Academy School	7030	Postage	0.00
105	Academy School	7040	Travel	1,549.76
105	Academy School	7070	Dues/Books/Subscriptions	300.00
105	Academy School	7150	Utilities	203.71
105	Academy School	7160	Maintenance & Repair	515.65
105	Academy School	7170	Equipment	9,441.86
105	Academy School	7200	Telephone & Data Lines	264.38
106	WIC	4600	Grants & Contracts Revenue	718,542.04
106	WIC	5000	Salaries	504,104.39
106	WIC	5100	Payroll Taxes	35,906.55
106	WIC	5200	Medical Insurance	44,099.72
106	WIC	5300	Workers Comp Insurance	0.00
106	WIC	5400	Pension	13,804.57
106	WIC	5500	Unemployment Payments	0.00
106	WIC	6000	Consultants - Other	3,275.00
106	WIC	6020	Housekeeping	7,423.00
106	WIC	6040	Medical Supplies	0.00
106	WIC	6050	Patient Education	9,546.97
106	WIC	6060	Patient Transportation	0.00
106	WIC	6090	Translation	260.00
106	WIC	7010	Office Supplies	7,359.85
106	WIC	7020	Printing	2,000.00
106	WIC	7030	Postage	1,597.06
106	WIC	7040	Travel	4,165.93
106	WIC	7060	Training/Education/Meetings	5,028.00
106	WIC	7070	Dues/Books/Subscriptions	100.00
106	WIC	7080	Recruitment	0.00
106	WIC	7090	Advertising	13,520.84
106	WIC	7130	Information Systems	0.00
106	WIC	7150	Utilities	3,989.07
106	WIC	7160	Maintenance & Repair	1,414.23
106	WIC	7170	Equipment	14,448.87
106	WIC	7200	Telephone & Data Lines	6,316.33
106	WIC	7210	Other Expense	4,327.84
106	WIC	7220	Rent	32,640.54
108	Medical Record	4600	Grants & Contracts Revenue	8,235.00
108	Medical Record	4910	Revenue- Other	6,461.08
108	Medical Record	5000	Salaries	204,514.07
108	Medical Record	5100	Payroll Taxes	14,683.59
108	Medical Record	5200	Medical Insurance	20,359.89
108	Medical Record	5300	Workers Comp Insurance	0.00
108	Medical Record	5400	Pension	6,930.00
108	Medical Record	5500	Unemployment Payments	0.00
108	Medical Record	6000	Consultants - Other	1,330.00
108	Medical Record	6040	Medical Supplies	0.00
108	Medical Record	6090	Translation	15.00
108	Medical Record	7010	Office Supplies	3,705.73
108	Medical Record	7020	Printing	76.60

108	Medical Record	7040	Travel	94.05
108	Medical Record	7060	Training/Education/Meetings	535.00
108	Medical Record	7070	Dues/Books/Subscriptions	0.00
108	Medical Record	7080	Recruitment	0.00
108	Medical Record	7100	Legal Fees	0.00
108	Medical Record	7150	Utilities	10,321.37
108	Medical Record	7160	Maintenance & Repair	23.30
108	Medical Record	7170	Equipment	4,596.73
109	Mental Health	4300	Patient Revenue	456,408.00
109	Mental Health	4500	Contractual Allowances	(203,532.78)
109	Mental Health	4525	Bad Debt Self Pay	0.00
109	Mental Health	4530	Change In Reserve	(37,986.16)
109	Mental Health	4600	Grants & Contracts Revenue	7,290.81
109	Mental Health	5000	Salaries	154,112.06
109	Mental Health	5100	Payroll Taxes	10,927.92
109	Mental Health	5200	Medical Insurance	9,088.96
109	Mental Health	5300	Workers Comp Insurance	0.00
109	Mental Health	5400	Pension	2,700.00
109	Mental Health	5500	Unemployment Payments	0.00
109	Mental Health	5700	Consultants - Providers	8,507.51
109	Mental Health	6000	Consultants - Other	1,000.00
109	Mental Health	6005	Continuing Medical Education	458.50
109	Mental Health	6050	Patient Education	0.00
109	Mental Health	6090	Translation	697.50
109	Mental Health	7010	Office Supplies	91.50
109	Mental Health	7020	Printing	0.00
109	Mental Health	7030	Postage	0.00
109	Mental Health	7040	Travel	296.00
109	Mental Health	7060	Training/Education/Meetings	40.00
109	Mental Health	7070	Dues/Books/Subscriptions	1,184.00
109	Mental Health	7150	Utilities	71.46
109	Mental Health	7160	Maintenance & Repair	0.00
109	Mental Health	7170	Equipment	3,296.00
109	Mental Health	7210	Other Expense	0.00
110	Patient Services	5000	Salaries	171,516.96
110	Patient Services	5100	Payroll Taxes	12,776.33
110	Patient Services	5200	Medical Insurance	1,692.96
110	Patient Services	5300	Workers Comp Insurance	0.00
110	Patient Services	5400	Pension	6,000.00
110	Patient Services	5500	Unemployment Payments	24,302.01
110	Patient Services	6000	Consultants - Other	5,224.25
110	Patient Services	6020	Housekeeping	1,000.00
110	Patient Services	6050	Patient Education	0.00
110	Patient Services	7010	Office Supplies	3,472.46
110	Patient Services	7020	Printing	1,476.30
110	Patient Services	7040	Travel	0.00
110	Patient Services	7060	Training/Education/Meetings	338.00
110	Patient Services	7160	Maintenance & Repair	0.00
110	Patient Services	7170	Equipment	467.43
111	Call Center	5000	Salaries	89,369.80
111	Call Center	5100	Payroll Taxes	6,633.11
111	Call Center	5200	Medical Insurance	(1,678.20)
111	Call Center	5300	Workers Comp Insurance	0.00
111	Call Center	5400	Pension	0.00
111	Call Center	5500	Unemployment Payments	0.00
111	Call Center	6000	Consultants - Other	11,033.75
111	Call Center	7010	Office Supplies	0.00
111	Call Center	7060	Training/Education/Meetings	100.00
111	Call Center	7170	Equipment	0.00
112	HIV Grant-Edward Kennedy Center	4600	Grants & Contracts Revenue	112,543.73
112	HIV Grant-Edward Kennedy Center	5000	Salaries	69,096.16
112	HIV Grant-Edward Kennedy Center	5100	Payroll Taxes	4,963.07
112	HIV Grant-Edward Kennedy Center	5200	Medical Insurance	7,994.43

112	HIV Grant-Edward Kennedy Center	5300	Workers Comp Insurance	205.22
112	HIV Grant-Edward Kennedy Center	5400	Pension	2,484.90
112	HIV Grant-Edward Kennedy Center	6020	Housekeeping	333.33
112	HIV Grant-Edward Kennedy Center	6040	Medical Supplies	1,004.18
112	HIV Grant-Edward Kennedy Center	6050	Patient Education	4,071.92
112	HIV Grant-Edward Kennedy Center	6060	Patient Transportation	238.68
112	HIV Grant-Edward Kennedy Center	7010	Office Supplies	686.79
112	HIV Grant-Edward Kennedy Center	7040	Travel	561.28
112	HIV Grant-Edward Kennedy Center	7060	Training/Education/Meetings	3,889.00
112	HIV Grant-Edward Kennedy Center	7090	Advertising	475.00
112	HIV Grant-Edward Kennedy Center	7160	Maintenance & Repair	500.01
112	HIV Grant-Edward Kennedy Center	7220	Rent	1,250.00
113	Ryan White Program	4600	Grants & Contracts Revenue	201,640.17
113	Ryan White Program	5000	Salaries	18,739.94
113	Ryan White Program	5100	Payroll Taxes	1,155.09
113	Ryan White Program	5200	Medical Insurance	0.00
113	Ryan White Program	5300	Workers Comp Insurance	0.00
113	Ryan White Program	5400	Pension	2,779.86
113	Ryan White Program	5500	Unemployment Payments	0.00
113	Ryan White Program	5700	Consultants - Providers	0.00
113	Ryan White Program	6040	Medical Supplies	0.00
113	Ryan White Program	6050	Patient Education	0.00
113	Ryan White Program	6060	Patient Transportation	962.50
113	Ryan White Program	6070	Subcontractors	61,601.96
113	Ryan White Program	7010	Office Supplies	0.00
113	Ryan White Program	7040	Travel	0.00
113	Ryan White Program	7060	Training/Education/Meetings	854.62
114	Health Benefit Advisor	4600	Grants & Contracts Revenue	36,542.92
114	Health Benefit Advisor	5000	Salaries	67,427.41
114	Health Benefit Advisor	5100	Payroll Taxes	4,744.68
114	Health Benefit Advisor	5200	Medical Insurance	10,338.88
114	Health Benefit Advisor	5300	Workers Comp Insurance	0.00
114	Health Benefit Advisor	5400	Pension	600.00
114	Health Benefit Advisor	5500	Unemployment Payments	0.00
114	Health Benefit Advisor	6030	Laundry	30.40
114	Health Benefit Advisor	6090	Translation	11.25
114	Health Benefit Advisor	7010	Office Supplies	344.94
114	Health Benefit Advisor	7040	Travel	156.22
114	Health Benefit Advisor	7060	Training/Education/Meetings	50.00
115	Coordinated Care	4600	Grants & Contracts Revenue	124,028.87
115	Coordinated Care	5000	Salaries	101,445.74
115	Coordinated Care	5100	Payroll Taxes	7,608.43
115	Coordinated Care	5200	Medical Insurance	1,673.85
115	Coordinated Care	5300	Workers Comp Insurance	355.07
115	Coordinated Care	5400	Pension	3,043.37
115	Coordinated Care	5500	Unemployment Payments	0.00
115	Coordinated Care	6040	Medical Supplies	450.16
115	Coordinated Care	6050	Patient Education	0.00
115	Coordinated Care	6060	Patient Transportation	1,500.00
115	Coordinated Care	6090	Translation	2,000.00
115	Coordinated Care	7010	Office Supplies	54.99
115	Coordinated Care	7040	Travel	117.07
115	Coordinated Care	7070	Dues/Books/Subscriptions	5,400.00
115	Coordinated Care	7170	Equipment	130.19
115	Coordinated Care	7200	Telephone & Data Lines	250.00
115	Coordinated Care	7210	Other Expense	0.00
116	Prevention and Wellness	4600	Grants & Contracts Revenue	112,453.95
116	Prevention and Wellness	5000	Salaries	111,311.07
116	Prevention and Wellness	5100	Payroll Taxes	7,732.15
116	Prevention and Wellness	5200	Medical Insurance	(2,049.66)
116	Prevention and Wellness	6050	Patient Education	200.00
116	Prevention and Wellness	7040	Travel	213.99
116	Prevention and Wellness	7060	Training/Education/Meetings	50.00

116	Prevention and Wellness	7130	Information Systems	1,566.00
116	Prevention and Wellness	7170	Equipment	1,714.50
116	Prevention and Wellness	7200	Telephone & Data Lines	30.00
117	Primary Care Patient Reform Initiative	5000	Salaries	104,279.10
117	Primary Care Patient Reform Initiative	5100	Payroll Taxes	7,043.11
117	Primary Care Patient Reform Initiative	5200	Medical Insurance	14,611.88
117	Primary Care Patient Reform Initiative	6050	Patient Education	154.90
117	Primary Care Patient Reform Initiative	7010	Office Supplies	520.79
117	Primary Care Patient Reform Initiative	7030	Postage	38.09
117	Primary Care Patient Reform Initiative	7170	Equipment	8,793.99
118	Interpretation Services	4600	Grants & Contracts Revenue	34,509.49
118	Interpretation Services	5000	Salaries	193,397.93
118	Interpretation Services	5100	Payroll Taxes	13,114.19
118	Interpretation Services	5200	Medical Insurance	19,994.34
118	Interpretation Services	6090	Translation	1,510.50
118	Interpretation Services	7010	Office Supplies	668.50
118	Interpretation Services	7040	Travel	4,549.13
118	Interpretation Services	7060	Training/Education/Meetings	5,046.00
118	Interpretation Services	7210	Other Expense	370.92
120	School Dance and Wellness	7150	Utilities	106.07
122	DPH-BFCN Legislative grant	4600	Grants & Contracts Revenue	6,466.09
122	DPH-BFCN Legislative grant	5000	Salaries	4,769.98
122	DPH-BFCN Legislative grant	5100	Payroll Taxes	343.43
122	DPH-BFCN Legislative grant	5200	Medical Insurance	434.40
122	DPH-BFCN Legislative grant	5300	Workers Comp Insurance	16.70
122	DPH-BFCN Legislative grant	5400	Pension	143.10
122	DPH-BFCN Legislative grant	6060	Patient Transportation	458.48
122	DPH-BFCN Legislative grant	7060	Training/Education/Meetings	300.00
125	Finance	5000	Salaries	172,044.73
125	Finance	5100	Payroll Taxes	12,603.78
125	Finance	5200	Medical Insurance	13,766.17
125	Finance	5300	Workers Comp Insurance	0.00
125	Finance	5400	Pension	4,950.00
125	Finance	5500	Unemployment Payments	0.00
125	Finance	6000	Consultants - Other	10,210.08
125	Finance	7010	Office Supplies	809.10
125	Finance	7020	Printing	63.26
125	Finance	7030	Postage	359.38
125	Finance	7040	Travel	283.45
125	Finance	7060	Training/Education/Meetings	25.00
125	Finance	7070	Dues/Books/Subscriptions	429.50
125	Finance	7100	Legal Fees	0.00
125	Finance	7110	Accounting Fees	28,385.00
125	Finance	7130	Information Systems	5,063.00
125	Finance	7160	Maintenance & Repair	0.00
125	Finance	7170	Equipment	0.00
128	Capital Grants	4600	Grants & Contracts Revenue	996,539.69
129	Pharmacy	4300	Patient Revenue	2,683,371.38
129	Pharmacy	4500	Contractual Allowances	25,636.24
129	Pharmacy	4910	Revenue- Other	2,845.45
129	Pharmacy	5000	Salaries	404,284.75
129	Pharmacy	5100	Payroll Taxes	28,921.83
129	Pharmacy	5200	Medical Insurance	35,968.98
129	Pharmacy	5300	Workers Comp Insurance	0.00
129	Pharmacy	5400	Pension	9,000.00
129	Pharmacy	5500	Unemployment Payments	0.00
129	Pharmacy	6000	Consultants - Other	3,447.60
129	Pharmacy	6005	Continuing Medical Education	0.00
129	Pharmacy	6020	Housekeeping	594.00
129	Pharmacy	6030	Laundry	38.80
129	Pharmacy	6040	Medical Supplies	1,254,142.01
129	Pharmacy	6090	Translation	0.00
129	Pharmacy	7010	Office Supplies	4,334.62

129	Pharmacy	7020	Printing	0.00
129	Pharmacy	7030	Postage	178.13
129	Pharmacy	7060	Training/Education/Meetings	155.00
129	Pharmacy	7070	Dues/Books/Subscriptions	2,882.79
129	Pharmacy	7120	Payroll Service	0.00
129	Pharmacy	7130	Information Systems	15,822.27
129	Pharmacy	7150	Utilities	353.27
129	Pharmacy	7160	Maintenance & Repair	2,084.85
129	Pharmacy	7170	Equipment	7,154.00
129	Pharmacy	7210	Other Expense	1,821.22
130	Maternal Child Health	4300	Patient Revenue	0.00
130	Maternal Child Health	4500	Contractual Allowances	0.00
130	Maternal Child Health	4600	Grants & Contracts Revenue	18,085.14
130	Maternal Child Health	5000	Salaries	207,547.74
130	Maternal Child Health	5100	Payroll Taxes	14,671.37
130	Maternal Child Health	5200	Medical Insurance	22,961.54
130	Maternal Child Health	5300	Workers Comp Insurance	0.00
130	Maternal Child Health	5400	Pension	6,000.00
130	Maternal Child Health	6005	Continuing Medical Education	0.00
130	Maternal Child Health	6040	Medical Supplies	0.00
130	Maternal Child Health	6050	Patient Education	510.16
130	Maternal Child Health	6060	Patient Transportation	1.52
130	Maternal Child Health	7010	Office Supplies	32.50
130	Maternal Child Health	7020	Printing	0.00
130	Maternal Child Health	7040	Travel	0.00
130	Maternal Child Health	7060	Training/Education/Meetings	0.00
130	Maternal Child Health	7070	Dues/Books/Subscriptions	802.00
130	Maternal Child Health	7130	Information Systems	0.00
130	Maternal Child Health	7160	Maintenance & Repair	0.00
131	United Way-Homeless Program	4600	Grants & Contracts Revenue	17,762.58
131	United Way-Homeless Program	5000	Salaries	16,215.99
131	United Way-Homeless Program	5100	Payroll Taxes	1,163.13
131	United Way-Homeless Program	5200	Medical Insurance	762.55
131	United Way-Homeless Program	5300	Workers Comp Insurance	37.12
131	United Way-Homeless Program	5400	Pension	456.26
135	Human Resources	4600	Grants & Contracts Revenue	839.99
135	Human Resources	4910	Revenue- Other	3,150.00
135	Human Resources	5000	Salaries	149,182.92
135	Human Resources	5100	Payroll Taxes	10,652.97
135	Human Resources	5200	Medical Insurance	12,385.28
135	Human Resources	5300	Workers Comp Insurance	0.00
135	Human Resources	5400	Pension	2,701.80
135	Human Resources	5500	Unemployment Payments	0.00
135	Human Resources	6000	Consultants - Other	10,893.70
135	Human Resources	7010	Office Supplies	1,059.47
135	Human Resources	7020	Printing	0.00
135	Human Resources	7030	Postage	199.48
135	Human Resources	7040	Travel	29.00
135	Human Resources	7060	Training/Education/Meetings	199.00
135	Human Resources	7070	Dues/Books/Subscriptions	6,151.95
135	Human Resources	7080	Recruitment	10,161.11
135	Human Resources	7100	Legal Fees	15,240.50
135	Human Resources	7110	Accounting Fees	0.00
135	Human Resources	7120	Payroll Service	69,930.30
135	Human Resources	7160	Maintenance & Repair	0.00
135	Human Resources	7210	Other Expense	3,680.56
139	Community Healthlink Homeless program	4600	Grants & Contracts Revenue	22,408.01
139	Community Healthlink Homeless program	5000	Salaries	16,876.55
139	Community Healthlink Homeless program	5100	Payroll Taxes	1,215.11
139	Community Healthlink Homeless program	5200	Medical Insurance	750.98
139	Community Healthlink Homeless program	5300	Workers Comp Insurance	59.07
139	Community Healthlink Homeless program	5400	Pension	506.30
139	Community Healthlink Homeless program	7220	Rent	3,000.00

140	Southbridge Medical	4300	Patient Revenue	194,074.39
140	Southbridge Medical	4500	Contractual Allowances	(75,667.94)
140	Southbridge Medical	4525	Bad Debt Self Pay	0.00
140	Southbridge Medical	4530	Change In Reserve	(27,782.05)
140	Southbridge Medical	4550	Medicare Settlement	0.00
140	Southbridge Medical	4600	Grants & Contracts Revenue	379,941.06
140	Southbridge Medical	5000	Salaries	176,617.37
140	Southbridge Medical	5100	Payroll Taxes	13,172.89
140	Southbridge Medical	5200	Medical Insurance	5,213.48
140	Southbridge Medical	5300	Workers Comp Insurance	0.00
140	Southbridge Medical	5400	Pension	900.00
140	Southbridge Medical	5500	Unemployment Payments	9,637.00
140	Southbridge Medical	6000	Consultants - Other	12,086.08
140	Southbridge Medical	6005	Continuing Medical Education	1,285.80
140	Southbridge Medical	6020	Housekeeping	8,356.00
140	Southbridge Medical	6030	Laundry	0.00
140	Southbridge Medical	6040	Medical Supplies	3,262.23
140	Southbridge Medical	6050	Patient Education	0.00
140	Southbridge Medical	6060	Patient Transportation	0.00
140	Southbridge Medical	6090	Translation	0.00
140	Southbridge Medical	7010	Office Supplies	1,032.65
140	Southbridge Medical	7020	Printing	1,496.00
140	Southbridge Medical	7030	Postage	299.55
140	Southbridge Medical	7040	Travel	1,393.93
140	Southbridge Medical	7050	Insurance	0.00
140	Southbridge Medical	7060	Training/Education/Meetings	89.00
140	Southbridge Medical	7070	Dues/Books/Subscriptions	3,551.00
140	Southbridge Medical	7080	Recruitment	0.00
140	Southbridge Medical	7090	Advertising	4,461.40
140	Southbridge Medical	7100	Legal Fees	8,412.00
140	Southbridge Medical	7130	Information Systems	1,999.99
140	Southbridge Medical	7150	Utilities	7,279.36
140	Southbridge Medical	7160	Maintenance & Repair	6,889.42
140	Southbridge Medical	7170	Equipment	2,570.60
140	Southbridge Medical	7200	Telephone & Data Lines	1,711.00
140	Southbridge Medical	7210	Other Expense	0.00
140	Southbridge Medical	7220	Rent	23,400.00
140	Southbridge Medical	7300	Depreciation	0.00
141	Southbridge Dental	4300	Patient Revenue	0.00
141	Southbridge Dental	4500	Contractual Allowances	0.00
141	Southbridge Dental	4525	Bad Debt Self Pay	0.00
141	Southbridge Dental	4600	Grants & Contracts Revenue	0.00
141	Southbridge Dental	5000	Salaries	8,246.73
141	Southbridge Dental	5100	Payroll Taxes	492.44
141	Southbridge Dental	5200	Medical Insurance	0.00
141	Southbridge Dental	5300	Workers Comp Insurance	0.00
141	Southbridge Dental	5400	Pension	0.00
141	Southbridge Dental	5500	Unemployment Payments	0.00
141	Southbridge Dental	6000	Consultants - Other	0.00
141	Southbridge Dental	6005	Continuing Medical Education	0.00
141	Southbridge Dental	6020	Housekeeping	0.00
141	Southbridge Dental	6030	Laundry	0.00
141	Southbridge Dental	6040	Medical Supplies	0.00
141	Southbridge Dental	6050	Patient Education	0.00
141	Southbridge Dental	6060	Patient Transportation	0.00
141	Southbridge Dental	6090	Translation	0.00
141	Southbridge Dental	7010	Office Supplies	0.00
141	Southbridge Dental	7020	Printing	0.00
141	Southbridge Dental	7030	Postage	0.00
141	Southbridge Dental	7040	Travel	0.00
141	Southbridge Dental	7050	Insurance	0.00
141	Southbridge Dental	7060	Training/Education/Meetings	0.00
141	Southbridge Dental	7070	Dues/Books/Subscriptions	0.00

141	Southbridge Dental	7080	Recruitment	0.00
141	Southbridge Dental	7150	Utilities	0.00
141	Southbridge Dental	7160	Maintenance & Repair	0.00
141	Southbridge Dental	7170	Equipment	6,882.76
141	Southbridge Dental	7200	Telephone & Data Lines	0.00
141	Southbridge Dental	7210	Other Expense	0.00
141	Southbridge Dental	7220	Rent	0.00
141	Southbridge Dental	7300	Depreciation	0.00
145	Development	4600	Grants & Contracts Revenue	8,705.08
145	Development	4700	Health Fair	500.00
145	Development	4910	Revenue- Other	35.00
145	Development	5000	Salaries	158,964.98
145	Development	5100	Payroll Taxes	11,940.21
145	Development	5200	Medical Insurance	8,181.05
145	Development	5300	Workers Comp Insurance	0.00
145	Development	5400	Pension	4,230.00
145	Development	5500	Unemployment Payments	0.00
145	Development	6000	Consultants - Other	0.00
145	Development	6050	Patient Education	0.00
145	Development	7010	Office Supplies	694.51
145	Development	7020	Printing	353.15
145	Development	7030	Postage	1,284.26
145	Development	7040	Travel	2,978.19
145	Development	7060	Training/Education/Meetings	245.00
145	Development	7070	Dues/Books/Subscriptions	1,313.00
145	Development	7090	Advertising	635.00
145	Development	7130	Information Systems	9,825.00
145	Development	7170	Equipment	1,310.14
145	Development	7210	Other Expense	945.20
145	Development	7250	Fundraising	584.57
150	Homeless	4600	Grants & Contracts Revenue	0.00
150	Homeless	4910	Revenue- Other	1,674.72
150	Homeless	5000	Salaries	(2,010.26)
150	Homeless	5100	Payroll Taxes	(206.05)
150	Homeless	5200	Medical Insurance	3,203.21
150	Homeless	5300	Workers Comp Insurance	0.00
150	Homeless	5400	Pension	0.00
150	Homeless	5500	Unemployment Payments	0.00
150	Homeless	5700	Consultants - Providers	1,140.00
150	Homeless	6050	Patient Education	0.00
150	Homeless	7040	Travel	0.00
150	Homeless	7070	Dues/Books/Subscriptions	0.00
151	HIV Program	4600	Grants & Contracts Revenue	5,321.90
151	HIV Program	5000	Salaries	45,951.84
151	HIV Program	5100	Payroll Taxes	3,238.40
151	HIV Program	5200	Medical Insurance	8,895.80
151	HIV Program	5300	Workers Comp Insurance	52.40
151	HIV Program	5400	Pension	449.23
151	HIV Program	5500	Unemployment Payments	0.00
151	HIV Program	6000	Consultants - Other	0.00
151	HIV Program	6040	Medical Supplies	20.00
151	HIV Program	6050	Patient Education	1,000.95
151	HIV Program	6060	Patient Transportation	399.00
151	HIV Program	7010	Office Supplies	173.47
151	HIV Program	7020	Printing	0.00
151	HIV Program	7040	Travel	127.20
151	HIV Program	7060	Training/Education/Meetings	25.00
151	HIV Program	7090	Advertising	(475.00)
151	HIV Program	7160	Maintenance & Repair	0.00
151	HIV Program	7170	Equipment	0.00
155	Positive Directions Program	4600	Grants & Contracts Revenue	18,737.19
155	Positive Directions Program	5000	Salaries	9,695.24
155	Positive Directions Program	5100	Payroll Taxes	698.06

155	Positive Directions Program	5200	Medical Insurance	555.68
155	Positive Directions Program	5300	Workers Comp Insurance	33.92
155	Positive Directions Program	5400	Pension	591.13
155	Positive Directions Program	6000	Consultants - Other	440.50
155	Positive Directions Program	6050	Patient Education	0.00
155	Positive Directions Program	6060	Patient Transportation	361.72
155	Positive Directions Program	7010	Office Supplies	70.67
155	Positive Directions Program	7020	Printing	22.50
155	Positive Directions Program	7040	Travel	48.90
155	Positive Directions Program	7060	Training/Education/Meetings	84.00
155	Positive Directions Program	7170	Equipment	0.00
160	DPH School Based health program	4600	Grants & Contracts Revenue	233,590.93
160	DPH School Based health program	5000	Salaries	153,052.29
160	DPH School Based health program	5100	Payroll Taxes	10,861.79
160	DPH School Based health program	5200	Medical Insurance	10,899.31
160	DPH School Based health program	5300	Workers Comp Insurance	451.45
160	DPH School Based health program	5400	Pension	4,769.57
160	DPH School Based health program	6000	Consultants - Other	0.00
160	DPH School Based health program	6005	Continuing Medical Education	0.00
160	DPH School Based health program	6030	Laundry	79.20
160	DPH School Based health program	6040	Medical Supplies	2,620.14
160	DPH School Based health program	6060	Patient Transportation	999.25
160	DPH School Based health program	7010	Office Supplies	2,263.28
160	DPH School Based health program	7020	Printing	175.70
160	DPH School Based health program	7030	Postage	0.00
160	DPH School Based health program	7040	Travel	1,469.96
160	DPH School Based health program	7060	Training/Education/Meetings	2,310.00
160	DPH School Based health program	7150	Utilities	2,770.57
160	DPH School Based health program	7160	Maintenance & Repair	107.90
160	DPH School Based health program	7170	Equipment	3,389.50
160	DPH School Based health program	7200	Telephone & Data Lines	1,800.52
163	Optical Shop	4300	Patient Revenue	47,941.23
163	Optical Shop	4500	Contractual Allowances	(3,204.68)
163	Optical Shop	4600	Grants & Contracts Revenue	17,680.00
163	Optical Shop	5000	Salaries	14,887.50
163	Optical Shop	5100	Payroll Taxes	862.25
163	Optical Shop	5200	Medical Insurance	7,161.07
163	Optical Shop	5700	Consultants - Providers	9,934.79
163	Optical Shop	6040	Medical Supplies	1,464.49
163	Optical Shop	7010	Office Supplies	22.76
163	Optical Shop	7030	Postage	248.14
163	Optical Shop	7160	Maintenance & Repair	(324.00)
163	Optical Shop	7170	Equipment	2,240.00
165	Vision Center	4300	Patient Revenue	190,601.20
165	Vision Center	4500	Contractual Allowances	(51,067.86)
165	Vision Center	4525	Bad Debt Self Pay	0.00
165	Vision Center	4530	Change In Reserve	(36,486.53)
165	Vision Center	4550	Medicare Settlement	0.00
165	Vision Center	5000	Salaries	51,848.16
165	Vision Center	5100	Payroll Taxes	3,780.35
165	Vision Center	5200	Medical Insurance	2,453.19
165	Vision Center	5300	Workers Comp Insurance	0.00
165	Vision Center	5400	Pension	648.00
165	Vision Center	5500	Unemployment Payments	0.00
165	Vision Center	6000	Consultants - Other	381.87
165	Vision Center	6040	Medical Supplies	20,791.36
165	Vision Center	6090	Translation	1,728.52
165	Vision Center	7010	Office Supplies	529.03
165	Vision Center	7020	Printing	(244.86)
165	Vision Center	7160	Maintenance & Repair	359.10
165	Vision Center	7170	Equipment	1,076.43
170	DPH--Refugee Clinic	4600	Grants & Contracts Revenue	194,388.82
174	DPH suboxone program	4600	Grants & Contracts Revenue	26,610.77

174	DPH suboxone program	5000	Salaries	23,324.95
174	DPH suboxone program	5100	Payroll Taxes	1,749.37
174	DPH suboxone program	5200	Medical Insurance	34.99
174	DPH suboxone program	5300	Workers Comp Insurance	81.63
174	DPH suboxone program	5400	Pension	699.75
174	DPH suboxone program	6040	Medical Supplies	72.03
174	DPH suboxone program	7170	Equipment	129.27
174	DPH suboxone program	7200	Telephone & Data Lines	518.78
175	SBHC Services	4600	Grants & Contracts Revenue	49,414.95
175	SBHC Services	5000	Salaries	21,844.45
175	SBHC Services	5100	Payroll Taxes	1,563.62
175	SBHC Services	5200	Medical Insurance	2,168.01
175	SBHC Services	5300	Workers Comp Insurance	72.61
175	SBHC Services	5400	Pension	655.67
175	SBHC Services	6000	Consultants - Other	7,293.50
175	SBHC Services	6050	Patient Education	1,029.51
175	SBHC Services	7010	Office Supplies	46.98
175	SBHC Services	7210	Other Expense	29.08
175	SBHC Services	7220	Rent	770.00
176	Medical Team 4	4300	Patient Revenue	1,187,706.05
176	Medical Team 4	4500	Contractual Allowances	(189,203.75)
176	Medical Team 4	4525	Bad Debt Self Pay	(19,540.89)
176	Medical Team 4	4530	Change In Reserve	45,403.44
176	Medical Team 4	4550	Medicare Settlement	0.00
176	Medical Team 4	4600	Grants & Contracts Revenue	30,369.32
176	Medical Team 4	5000	Salaries	678,647.20
176	Medical Team 4	5100	Payroll Taxes	48,932.47
176	Medical Team 4	5200	Medical Insurance	48,445.16
176	Medical Team 4	5300	Workers Comp Insurance	5,000.00
176	Medical Team 4	5400	Pension	19,246.44
176	Medical Team 4	5500	Unemployment Payments	0.00
176	Medical Team 4	6000	Consultants - Other	207.53
176	Medical Team 4	6005	Continuing Medical Education	2,810.60
176	Medical Team 4	6020	Housekeeping	0.00
176	Medical Team 4	6040	Medical Supplies	8,335.49
176	Medical Team 4	6090	Translation	12,052.83
176	Medical Team 4	7010	Office Supplies	1,247.70
176	Medical Team 4	7020	Printing	0.00
176	Medical Team 4	7040	Travel	0.00
176	Medical Team 4	7060	Training/Education/Meetings	89.00
176	Medical Team 4	7070	Dues/Books/Subscriptions	2,130.00
176	Medical Team 4	7160	Maintenance & Repair	224.52
176	Medical Team 4	7170	Equipment	2,482.50
177	Medical Team 1	4300	Patient Revenue	1,576,083.15
177	Medical Team 1	4500	Contractual Allowances	(368,609.91)
177	Medical Team 1	4525	Bad Debt Self Pay	(19,540.90)
177	Medical Team 1	4530	Change In Reserve	(70,811.89)
177	Medical Team 1	4550	Medicare Settlement	0.00
177	Medical Team 1	4600	Grants & Contracts Revenue	59,567.94
177	Medical Team 1	5000	Salaries	552,897.51
177	Medical Team 1	5100	Payroll Taxes	41,222.93
177	Medical Team 1	5200	Medical Insurance	39,127.72
177	Medical Team 1	5300	Workers Comp Insurance	5,000.00
177	Medical Team 1	5400	Pension	18,196.14
177	Medical Team 1	5500	Unemployment Payments	14,280.00
177	Medical Team 1	6000	Consultants - Other	6,156.22
177	Medical Team 1	6005	Continuing Medical Education	1,911.96
177	Medical Team 1	6020	Housekeeping	1,287.00
177	Medical Team 1	6040	Medical Supplies	13,365.98
177	Medical Team 1	6090	Translation	11,789.89
177	Medical Team 1	7010	Office Supplies	2,388.47
177	Medical Team 1	7020	Printing	0.00
177	Medical Team 1	7040	Travel	45.90

177	Medical Team 1	7060	Training/Education/Meetings	89.00
177	Medical Team 1	7070	Dues/Books/Subscriptions	150.00
177	Medical Team 1	7160	Maintenance & Repair	(547.01)
177	Medical Team 1	7170	Equipment	3,677.71
178	Medical Team 2	4300	Patient Revenue	1,368,207.47
178	Medical Team 2	4500	Contractual Allowances	(299,411.89)
178	Medical Team 2	4525	Bad Debt Self Pay	(19,540.90)
178	Medical Team 2	4530	Change In Reserve	45,659.33
178	Medical Team 2	4550	Medicare Settlement	0.00
178	Medical Team 2	4600	Grants & Contracts Revenue	33,943.16
178	Medical Team 2	5000	Salaries	663,384.75
178	Medical Team 2	5100	Payroll Taxes	49,661.46
178	Medical Team 2	5200	Medical Insurance	13,904.36
178	Medical Team 2	5300	Workers Comp Insurance	5,000.00
178	Medical Team 2	5400	Pension	21,000.00
178	Medical Team 2	5500	Unemployment Payments	0.00
178	Medical Team 2	6000	Consultants - Other	7,379.20
178	Medical Team 2	6005	Continuing Medical Education	2,079.24
178	Medical Team 2	6020	Housekeeping	869.00
178	Medical Team 2	6040	Medical Supplies	10,342.20
178	Medical Team 2	6090	Translation	7,991.31
178	Medical Team 2	7010	Office Supplies	2,039.18
178	Medical Team 2	7020	Printing	0.00
178	Medical Team 2	7040	Travel	593.92
178	Medical Team 2	7060	Training/Education/Meetings	850.00
178	Medical Team 2	7070	Dues/Books/Subscriptions	750.00
178	Medical Team 2	7160	Maintenance & Repair	1,143.51
178	Medical Team 2	7170	Equipment	3,569.94
179	Medical Team 3	4300	Patient Revenue	1,299,376.51
179	Medical Team 3	4500	Contractual Allowances	(289,836.30)
179	Medical Team 3	4525	Bad Debt Self Pay	(19,540.89)
179	Medical Team 3	4530	Change In Reserve	66,331.19
179	Medical Team 3	4550	Medicare Settlement	0.00
179	Medical Team 3	4600	Grants & Contracts Revenue	45,155.04
179	Medical Team 3	5000	Salaries	656,894.15
179	Medical Team 3	5100	Payroll Taxes	49,067.07
179	Medical Team 3	5200	Medical Insurance	26,014.89
179	Medical Team 3	5300	Workers Comp Insurance	5,000.00
179	Medical Team 3	5400	Pension	20,425.50
179	Medical Team 3	5500	Unemployment Payments	0.00
179	Medical Team 3	5600	Insurance	4,915.80
179	Medical Team 3	6000	Consultants - Other	82,161.90
179	Medical Team 3	6005	Continuing Medical Education	5,194.82
179	Medical Team 3	6020	Housekeeping	1,184.00
179	Medical Team 3	6040	Medical Supplies	13,068.26
179	Medical Team 3	6090	Translation	15,807.27
179	Medical Team 3	7010	Office Supplies	1,215.58
179	Medical Team 3	7020	Printing	0.00
179	Medical Team 3	7040	Travel	1,972.08
179	Medical Team 3	7050	Insurance	0.00
179	Medical Team 3	7070	Dues/Books/Subscriptions	3,094.86
179	Medical Team 3	7160	Maintenance & Repair	1,032.34
179	Medical Team 3	7170	Equipment	7,877.08
180	Walk-In	4300	Patient Revenue	1,185,820.59
180	Walk-In	4500	Contractual Allowances	(282,202.33)
180	Walk-In	4525	Bad Debt Self Pay	(19,540.89)
180	Walk-In	4530	Change In Reserve	156,244.30
180	Walk-In	4600	Grants & Contracts Revenue	(92,293.30)
180	Walk-In	5000	Salaries	616,267.90
180	Walk-In	5100	Payroll Taxes	45,695.79
180	Walk-In	5200	Medical Insurance	29,755.80
180	Walk-In	5300	Workers Comp Insurance	5,000.00
180	Walk-In	5400	Pension	18,900.00

180	Walk-In	5500	Unemployment Payments	0.00
180	Walk-In	6000	Consultants - Other	32,646.64
180	Walk-In	6005	Continuing Medical Education	2,072.23
180	Walk-In	6020	Housekeeping	1,188.00
180	Walk-In	6030	Laundry	474.40
180	Walk-In	6040	Medical Supplies	15,532.82
180	Walk-In	6045	Miscellaneous	15.00
180	Walk-In	6060	Patient Transportation	1,017.50
180	Walk-In	6090	Translation	11,457.14
180	Walk-In	7010	Office Supplies	1,765.23
180	Walk-In	7020	Printing	2,694.50
180	Walk-In	7040	Travel	14.75
180	Walk-In	7060	Training/Education/Meetings	0.00
180	Walk-In	7070	Dues/Books/Subscriptions	4,895.94
180	Walk-In	7080	Recruitment	400.00
180	Walk-In	7100	Legal Fees	3,274.50
180	Walk-In	7150	Utilities	865.89
180	Walk-In	7160	Maintenance & Repair	278.64
180	Walk-In	7170	Equipment	9,187.61
180	Walk-In	7200	Telephone & Data Lines	201.65
180	Walk-In	7210	Other Expense	62.32
181	Medical Services	4300	Patient Revenue	501,720.71
181	Medical Services	4500	Contractual Allowances	(201,299.00)
181	Medical Services	4525	Bad Debt Self Pay	1,764.39
181	Medical Services	4530	Change In Reserve	4,279.42
181	Medical Services	4600	Grants & Contracts Revenue	333,456.87
181	Medical Services	4850	Donations	18,090.20
181	Medical Services	4900	In Kind Donations	138,000.00
181	Medical Services	4910	Revenue- Other	14,078.36
181	Medical Services	5000	Salaries	669,135.82
181	Medical Services	5010	Donated Salaries	138,000.00
181	Medical Services	5100	Payroll Taxes	64,318.19
181	Medical Services	5200	Medical Insurance	65,695.68
181	Medical Services	5300	Workers Comp Insurance	491.36
181	Medical Services	5400	Pension	34,485.44
181	Medical Services	5500	Unemployment Payments	0.00
181	Medical Services	5600	Insurance	24,849.60
181	Medical Services	5700	Consultants - Providers	90,088.50
181	Medical Services	6000	Consultants - Other	36,303.41
181	Medical Services	6005	Continuing Medical Education	1,969.12
181	Medical Services	6020	Housekeeping	528.00
181	Medical Services	6030	Laundry	3,493.88
181	Medical Services	6040	Medical Supplies	103,060.01
181	Medical Services	6045	Miscellaneous	2,575.43
181	Medical Services	6050	Patient Education	7,659.37
181	Medical Services	6060	Patient Transportation	765.00
181	Medical Services	6090	Translation	(2,000.00)
181	Medical Services	7010	Office Supplies	5,512.97
181	Medical Services	7020	Printing	3,371.50
181	Medical Services	7030	Postage	567.20
181	Medical Services	7040	Travel	1,954.24
181	Medical Services	7050	Insurance	0.00
181	Medical Services	7060	Training/Education/Meetings	2,144.00
181	Medical Services	7070	Dues/Books/Subscriptions	10,706.54
181	Medical Services	7080	Recruitment	66,827.07
181	Medical Services	7090	Advertising	805.92
181	Medical Services	7100	Legal Fees	465.25
181	Medical Services	7130	Information Systems	1,188.00
181	Medical Services	7170	Equipment	38,003.94
181	Medical Services	7200	Telephone & Data Lines	12,032.77
181	Medical Services	7210	Other Expense	2,643.75
182	Lab	4300	Patient Revenue	1,072,654.83
182	Lab	4500	Contractual Allowances	(418,107.35)

182	Lab	4525	Bad Debt Self Pay	0.00
182	Lab	4530	Change In Reserve	(386,383.77)
182	Lab	5000	Salaries	170,664.71
182	Lab	5100	Payroll Taxes	12,232.54
182	Lab	5200	Medical Insurance	7,703.16
182	Lab	5300	Workers Comp Insurance	0.00
182	Lab	5400	Pension	4,650.00
182	Lab	5500	Unemployment Payments	1,182.60
182	Lab	5700	Consultants - Providers	8,542.36
182	Lab	6000	Consultants - Other	1,829.50
182	Lab	6030	Laundry	168.40
182	Lab	6040	Medical Supplies	67,108.07
182	Lab	6090	Translation	0.00
182	Lab	7010	Office Supplies	1,304.39
182	Lab	7020	Printing	0.00
182	Lab	7030	Postage	86.99
182	Lab	7070	Dues/Books/Subscriptions	2,375.00
182	Lab	7130	Information Systems	0.00
182	Lab	7150	Utilities	102.24
182	Lab	7160	Maintenance & Repair	0.00
182	Lab	7170	Equipment	24,503.66
182	Lab	7230	Interest Expense	0.00
183	Radiology	4300	Patient Revenue	361,596.31
183	Radiology	4500	Contractual Allowances	(243,038.30)
183	Radiology	4525	Bad Debt Self Pay	0.00
183	Radiology	4530	Change In Reserve	19,003.79
183	Radiology	4600	Grants & Contracts Revenue	11,199.98
183	Radiology	5000	Salaries	137,117.11
183	Radiology	5100	Payroll Taxes	9,952.88
183	Radiology	5200	Medical Insurance	18,964.81
183	Radiology	5300	Workers Comp Insurance	0.00
183	Radiology	5400	Pension	4,500.00
183	Radiology	5500	Unemployment Payments	0.00
183	Radiology	5700	Consultants - Providers	107,552.90
183	Radiology	6000	Consultants - Other	3,330.46
183	Radiology	6030	Laundry	2,507.86
183	Radiology	6040	Medical Supplies	2,433.41
183	Radiology	6050	Patient Education	0.00
183	Radiology	6080	Transcription	14,695.13
183	Radiology	6090	Translation	127.50
183	Radiology	7010	Office Supplies	733.31
183	Radiology	7020	Printing	1,386.40
183	Radiology	7060	Training/Education/Meetings	0.00
183	Radiology	7070	Dues/Books/Subscriptions	3,316.66
183	Radiology	7080	Recruitment	0.00
183	Radiology	7160	Maintenance & Repair	(208.48)
183	Radiology	7170	Equipment	25,856.26
183	Radiology	7210	Other Expense	0.00
184	Dental	4300	Patient Revenue	1,793,892.40
184	Dental	4500	Contractual Allowances	(505,173.70)
184	Dental	4525	Bad Debt Self Pay	0.00
184	Dental	4530	Change In Reserve	(21,743.32)
184	Dental	4600	Grants & Contracts Revenue	13,419.24
184	Dental	4910	Revenue- Other	202.40
184	Dental	5000	Salaries	632,772.28
184	Dental	5100	Payroll Taxes	46,334.45
184	Dental	5200	Medical Insurance	44,202.61
184	Dental	5300	Workers Comp Insurance	0.00
184	Dental	5400	Pension	13,200.00
184	Dental	5500	Unemployment Payments	(6,927.00)
184	Dental	5600	Insurance	(1,108.00)
184	Dental	5700	Consultants - Providers	174,572.96
184	Dental	6000	Consultants - Other	0.00

184	Dental	6005	Continuing Medical Education	814.00
184	Dental	6020	Housekeeping	2,244.00
184	Dental	6030	Laundry	4,971.48
184	Dental	6040	Medical Supplies	81,392.72
184	Dental	6045	Miscellaneous	3,260.20
184	Dental	6090	Translation	3,233.17
184	Dental	7010	Office Supplies	2,299.30
184	Dental	7020	Printing	4,032.90
184	Dental	7030	Postage	60.41
184	Dental	7040	Travel	145.40
184	Dental	7050	Insurance	1,108.00
184	Dental	7070	Dues/Books/Subscriptions	3,879.70
184	Dental	7090	Advertising	400.00
184	Dental	7150	Utilities	808.07
184	Dental	7160	Maintenance & Repair	805.05
184	Dental	7170	Equipment	48,912.08
184	Dental	7200	Telephone & Data Lines	0.00
184	Dental	7210	Other Expense	144.75
184	Dental	7230	Interest Expense	0.00
184	Dental	7240	Other Interest	136.85
185	Facility	4600	Grants & Contracts Revenue	1,320.00
185	Facility	5000	Salaries	87,524.02
185	Facility	5100	Payroll Taxes	6,171.84
185	Facility	5200	Medical Insurance	5,559.00
185	Facility	5300	Workers Comp Insurance	0.00
185	Facility	5400	Pension	1,650.00
185	Facility	6000	Consultants - Other	0.00
185	Facility	6020	Housekeeping	111,586.25
185	Facility	6040	Medical Supplies	380.47
185	Facility	6090	Translation	0.00
185	Facility	7020	Printing	166.54
185	Facility	7030	Postage	6,339.41
185	Facility	7040	Travel	527.40
185	Facility	7050	Insurance	29,184.00
185	Facility	7060	Training/Education/Meetings	144.00
185	Facility	7070	Dues/Books/Subscriptions	300.00
185	Facility	7090	Advertising	3,857.50
185	Facility	7130	Information Systems	0.00
185	Facility	7150	Utilities	16,957.15
185	Facility	7160	Maintenance & Repair	51,803.29
185	Facility	7170	Equipment	8,732.61
185	Facility	7200	Telephone & Data Lines	21,798.06
185	Facility	7210	Other Expense	0.00
185	Facility	7220	Rent	410,130.50
185	Facility	7300	Depreciation	325,920.76
186	Social Service	5000	Salaries	62,241.26
186	Social Service	5100	Payroll Taxes	4,591.55
186	Social Service	5200	Medical Insurance	10,248.39
186	Social Service	5400	Pension	3,000.00
186	Social Service	6000	Consultants - Other	1,280.00
186	Social Service	6090	Translation	18,738.61
186	Social Service	7010	Office Supplies	398.95
186	Social Service	7040	Travel	317.46
186	Social Service	7060	Training/Education/Meetings	220.00
186	Social Service	7150	Utilities	742.54
186	Social Service	7160	Maintenance & Repair	0.00
186	Social Service	7170	Equipment	3,428.04
187	Administration	4600	Grants & Contracts Revenue	1,862,863.21
187	Administration	4800	Interest Income	30,061.15
187	Administration	4910	Revenue- Other	(549.36)
187	Administration	5000	Salaries	222,047.07
187	Administration	5100	Payroll Taxes	14,809.64
187	Administration	5200	Medical Insurance	18,787.72

187	Administration	5300	Workers Comp Insurance	0.00
187	Administration	5400	Pension	5,700.00
187	Administration	5500	Unemployment Payments	0.00
187	Administration	6000	Consultants - Other	6,000.00
187	Administration	6005	Continuing Medical Education	0.00
187	Administration	6030	Laundry	0.00
187	Administration	6040	Medical Supplies	0.00
187	Administration	6090	Translation	0.00
187	Administration	7010	Office Supplies	7,651.04
187	Administration	7020	Printing	3,017.50
187	Administration	7030	Postage	18,707.97
187	Administration	7040	Travel	7,289.66
187	Administration	7050	Insurance	30,871.36
187	Administration	7060	Training/Education/Meetings	4,819.00
187	Administration	7070	Dues/Books/Subscriptions	18,842.05
187	Administration	7090	Advertising	300.00
187	Administration	7100	Legal Fees	20,634.36
187	Administration	7110	Accounting Fees	1,615.00
187	Administration	7120	Payroll Service	(26,304.40)
187	Administration	7130	Information Systems	0.00
187	Administration	7140	Lobbyist	6,000.00
187	Administration	7150	Utilities	820.76
187	Administration	7160	Maintenance & Repair	0.00
187	Administration	7170	Equipment	6,980.03
187	Administration	7200	Telephone & Data Lines	1,363.44
187	Administration	7210	Other Expense	37,810.34
187	Administration	7230	Interest Expense	4,041.43
187	Administration	7235	Interest on bridge loan	0.00
187	Administration	7236	New Market Tax Quaterly Interest	0.00
187	Administration	7240	Other Interest	47,626.64
188	Patient Accounts	4600	Grants & Contracts Revenue	51,664.57
188	Patient Accounts	5000	Salaries	262,977.89
188	Patient Accounts	5100	Payroll Taxes	19,173.85
188	Patient Accounts	5200	Medical Insurance	31,512.56
188	Patient Accounts	5300	Workers Comp Insurance	0.00
188	Patient Accounts	5400	Pension	9,600.00
188	Patient Accounts	5500	Unemployment Payments	6,940.00
188	Patient Accounts	6000	Consultants - Other	38,770.08
188	Patient Accounts	7010	Office Supplies	1,642.18
188	Patient Accounts	7020	Printing	0.00
188	Patient Accounts	7030	Postage	5,526.77
188	Patient Accounts	7040	Travel	402.09
188	Patient Accounts	7060	Training/Education/Meetings	325.00
188	Patient Accounts	7070	Dues/Books/Subscriptions	4,590.17
188	Patient Accounts	7080	Recruitment	0.00
188	Patient Accounts	7100	Legal Fees	0.00
188	Patient Accounts	7130	Information Systems	19,961.34
188	Patient Accounts	7150	Utilities	3,279.18
188	Patient Accounts	7160	Maintenance & Repair	3.30
188	Patient Accounts	7170	Equipment	3,970.26
188	Patient Accounts	7200	Telephone & Data Lines	0.00
189	Technology Services	4600	Grants & Contracts Revenue	7,097.01
189	Technology Services	4910	Revenue- Other	1,300.00
189	Technology Services	5000	Salaries	365,272.60
189	Technology Services	5100	Payroll Taxes	26,079.29
189	Technology Services	5200	Medical Insurance	24,247.82
189	Technology Services	5300	Workers Comp Insurance	0.00
189	Technology Services	5400	Pension	4,500.00
189	Technology Services	5500	Unemployment Payments	0.00
189	Technology Services	6000	Consultants - Other	2,995.00
189	Technology Services	6090	Translation	0.00
189	Technology Services	7010	Office Supplies	467.97

189	Technology Services	7030	Postage	0.00
189	Technology Services	7040	Travel	6,712.28
189	Technology Services	7060	Training/Education/Meetings	2,943.00
189	Technology Services	7070	Dues/Books/Subscriptions	5,910.00
189	Technology Services	7080	Recruitment	0.00
189	Technology Services	7130	Information Systems	268,503.73
189	Technology Services	7150	Utilities	0.00
189	Technology Services	7160	Maintenance & Repair	36.78
189	Technology Services	7170	Equipment	9,893.95
189	Technology Services	7200	Telephone & Data Lines	125.62
189	Technology Services	7210	Other Expense	202.38
190	Art In the City	4750	Art In The City Proceeds	80,903.00
190	Art In the City	7010	Office Supplies	560.61
190	Art In the City	7250	Fundraising	13,335.56
192	Doherty School	4300	Patient Revenue	82,779.31
192	Doherty School	4500	Contractual Allowances	(57,018.77)
192	Doherty School	4525	Bad Debt Self Pay	0.00
192	Doherty School	4530	Change In Reserve	1,022.48
192	Doherty School	4600	Grants & Contracts Revenue	3,393.96
192	Doherty School	5000	Salaries	34,252.83
192	Doherty School	5100	Payroll Taxes	2,394.34
192	Doherty School	5200	Medical Insurance	3,941.41
192	Doherty School	5300	Workers Comp Insurance	0.00
192	Doherty School	5400	Pension	861.48
192	Doherty School	5500	Unemployment Payments	0.00
192	Doherty School	6000	Consultants - Other	0.00
192	Doherty School	6005	Continuing Medical Education	0.00
192	Doherty School	6030	Laundry	25.00
192	Doherty School	6040	Medical Supplies	221.37
192	Doherty School	7010	Office Supplies	0.00
192	Doherty School	7020	Printing	0.00
192	Doherty School	7040	Travel	756.59
192	Doherty School	7070	Dues/Books/Subscriptions	800.00
192	Doherty School	7150	Utilities	87.34
192	Doherty School	7160	Maintenance & Repair	0.00
192	Doherty School	7170	Equipment	3,349.00
192	Doherty School	7200	Telephone & Data Lines	252.14
198	Federal Goddard school grant	4600	Grants & Contracts Revenue	90,305.38
198	Federal Goddard school grant	5000	Salaries	76,529.97
198	Federal Goddard school grant	5100	Payroll Taxes	5,510.16
198	Federal Goddard school grant	5200	Medical Insurance	5,701.48
198	Federal Goddard school grant	5300	Workers Comp Insurance	267.86
198	Federal Goddard school grant	5400	Pension	2,295.91
198	Federal Goddard school grant	7250	Fundraising	0.00
199	Greater Worcester Foundation Homeless Program	4600	Grants & Contracts Revenue	21,178.85
199	Greater Worcester Foundation Homeless Program	5000	Salaries	17,022.25
199	Greater Worcester Foundation Homeless Program	5100	Payroll Taxes	1,278.38
199	Greater Worcester Foundation Homeless Program	5200	Medical Insurance	298.76
199	Greater Worcester Foundation Homeless Program	5300	Workers Comp Insurance	59.59
199	Greater Worcester Foundation Homeless Program	5400	Pension	563.06

Dept #	Dept Code	Account		Current Period Actual
		Code	Account Title	
100	Webster Square	4300	Patient Revenue	628,547.23
100	Webster Square	4500	Contractual Allowances	(187,012.65)
100	Webster Square	4525	Bad Debt Self Pay	0.00
100	Webster Square	4530	Change In Reserve	(9,855.97)
100	Webster Square	4600	Grants & Contracts Revenue	0.00
100	Webster Square	5000	Salaries	334,140.14
100	Webster Square	5100	Payroll Taxes	24,176.15
100	Webster Square	5200	Medical Insurance	31,268.91
100	Webster Square	5300	Workers Comp Insurance	0.00
100	Webster Square	5400	Pension	8,642.94
100	Webster Square	5500	Unemployment Payments	20,261.77
100	Webster Square	5600	Insurance	2,311.80
100	Webster Square	6000	Consultants - Other	3,895.00
100	Webster Square	6005	Continuing Medical Education	1,500.00
100	Webster Square	6020	Housekeeping	6,904.00
100	Webster Square	6030	Laundry	202.30
100	Webster Square	6040	Medical Supplies	7,016.94
100	Webster Square	6060	Patient Transportation	35.00
100	Webster Square	7010	Office Supplies	898.34
100	Webster Square	7020	Printing	0.00
100	Webster Square	7050	Insurance	611.70
100	Webster Square	7070	Dues/Books/Subscriptions	5,497.64
100	Webster Square	7150	Utilities	8,977.41
100	Webster Square	7160	Maintenance & Repair	11,783.36
100	Webster Square	7170	Equipment	2,566.74
100	Webster Square	7200	Telephone & Data Lines	18,102.82
100	Webster Square	7220	Rent	25,480.00
101	South School	4300	Patient Revenue	115,465.59
101	South School	4500	Contractual Allowances	(88,804.79)
101	South School	4525	Bad Debt Self Pay	0.00
101	South School	4530	Change In Reserve	(6,295.24)
101	South School	4600	Grants & Contracts Revenue	4,729.18
101	South School	5000	Salaries	65,111.96
101	South School	5100	Payroll Taxes	4,503.97
101	South School	5200	Medical Insurance	11,398.18
101	South School	5300	Workers Comp Insurance	0.00
101	South School	5400	Pension	1,316.46
101	South School	6000	Consultants - Other	0.00
101	South School	6005	Continuing Medical Education	167.00
101	South School	6030	Laundry	29.20
101	South School	6040	Medical Supplies	90.81
101	South School	6050	Patient Education	76.84
101	South School	6060	Patient Transportation	0.00
101	South School	7010	Office Supplies	(500.69)
101	South School	7020	Printing	1,270.40
101	South School	7040	Travel	232.17
101	South School	7070	Dues/Books/Subscriptions	0.00
101	South School	7120	Payroll Service	270.37
101	South School	7150	Utilities	177.60
101	South School	7160	Maintenance & Repair	989.80
101	South School	7170	Equipment	6,739.50
101	South School	7200	Telephone & Data Lines	516.72
102	Sullivan School	4300	Patient Revenue	71,812.73
102	Sullivan School	4500	Contractual Allowances	(45,282.49)
102	Sullivan School	4525	Bad Debt Self Pay	0.00
102	Sullivan School	4530	Change In Reserve	(3,330.19)
102	Sullivan School	4600	Grants & Contracts Revenue	1,148.34
102	Sullivan School	5000	Salaries	40,786.85
102	Sullivan School	5100	Payroll Taxes	2,949.79
102	Sullivan School	5200	Medical Insurance	(1,538.37)
102	Sullivan School	5300	Workers Comp Insurance	0.00

102	Sullivan School	5400	Pension	815.34
102	Sullivan School	5500	Unemployment Payments	0.00
102	Sullivan School	6005	Continuing Medical Education	0.00
102	Sullivan School	6030	Laundry	44.00
102	Sullivan School	6040	Medical Supplies	0.00
102	Sullivan School	7010	Office Supplies	0.00
102	Sullivan School	7020	Printing	0.00
102	Sullivan School	7030	Postage	0.00
102	Sullivan School	7040	Travel	1,471.45
102	Sullivan School	7070	Dues/Books/Subscriptions	87.00
102	Sullivan School	7150	Utilities	0.00
102	Sullivan School	7160	Maintenance & Repair	0.00
102	Sullivan School	7170	Equipment	2,006.06
102	Sullivan School	7200	Telephone & Data Lines	0.00
103	Elm Park School	4300	Patient Revenue	81,180.10
103	Elm Park School	4500	Contractual Allowances	(41,924.68)
103	Elm Park School	4525	Bad Debt Self Pay	0.00
103	Elm Park School	4530	Change In Reserve	(9,637.84)
103	Elm Park School	4600	Grants & Contracts Revenue	5,482.87
103	Elm Park School	5000	Salaries	35,914.82
103	Elm Park School	5100	Payroll Taxes	2,416.05
103	Elm Park School	5200	Medical Insurance	6,388.26
103	Elm Park School	5300	Workers Comp Insurance	0.00
103	Elm Park School	5400	Pension	683.64
103	Elm Park School	5700	Consultants - Providers	0.00
103	Elm Park School	6000	Consultants - Other	0.00
103	Elm Park School	6005	Continuing Medical Education	0.00
103	Elm Park School	6030	Laundry	25.00
103	Elm Park School	6040	Medical Supplies	14.40
103	Elm Park School	6050	Patient Education	974.20
103	Elm Park School	7010	Office Supplies	184.58
103	Elm Park School	7020	Printing	0.00
103	Elm Park School	7040	Travel	92.20
103	Elm Park School	7070	Dues/Books/Subscriptions	300.00
103	Elm Park School	7150	Utilities	190.96
103	Elm Park School	7160	Maintenance & Repair	193.53
103	Elm Park School	7170	Equipment	2,546.14
103	Elm Park School	7200	Telephone & Data Lines	252.83
104	Goddard School	4300	Patient Revenue	79,963.31
104	Goddard School	4500	Contractual Allowances	(45,337.24)
104	Goddard School	4525	Bad Debt Self Pay	0.00
104	Goddard School	4530	Change In Reserve	3,622.91
104	Goddard School	4600	Grants & Contracts Revenue	6,281.07
104	Goddard School	5000	Salaries	3,659.41
104	Goddard School	5100	Payroll Taxes	111.19
104	Goddard School	5200	Medical Insurance	4,433.32
104	Goddard School	5300	Workers Comp Insurance	0.00
104	Goddard School	5400	Pension	424.14
104	Goddard School	5500	Unemployment Payments	0.00
104	Goddard School	6005	Continuing Medical Education	577.50
104	Goddard School	6030	Laundry	42.80
104	Goddard School	6040	Medical Supplies	624.73
104	Goddard School	7010	Office Supplies	435.93
104	Goddard School	7020	Printing	487.00
104	Goddard School	7040	Travel	1,148.84
104	Goddard School	7070	Dues/Books/Subscriptions	450.00
104	Goddard School	7150	Utilities	755.94
104	Goddard School	7160	Maintenance & Repair	0.00
104	Goddard School	7170	Equipment	8,221.18
104	Goddard School	7200	Telephone & Data Lines	699.11
105	Academy School	4300	Patient Revenue	117,775.47
105	Academy School	4500	Contractual Allowances	(61,012.69)
105	Academy School	4525	Bad Debt Self Pay	0.00

105	Academy School	4530	Change In Reserve	(28,617.43)
105	Academy School	4600	Grants & Contracts Revenue	8,929.88
105	Academy School	5000	Salaries	43,949.54
105	Academy School	5100	Payroll Taxes	2,990.59
105	Academy School	5200	Medical Insurance	3,765.69
105	Academy School	5300	Workers Comp Insurance	0.00
105	Academy School	5400	Pension	300.00
105	Academy School	5500	Unemployment Payments	0.00
105	Academy School	6005	Continuing Medical Education	0.00
105	Academy School	6030	Laundry	29.80
105	Academy School	6040	Medical Supplies	20.32
105	Academy School	6050	Patient Education	295.92
105	Academy School	6060	Patient Transportation	143.84
105	Academy School	7010	Office Supplies	463.35
105	Academy School	7020	Printing	573.60
105	Academy School	7030	Postage	0.00
105	Academy School	7040	Travel	1,549.76
105	Academy School	7070	Dues/Books/Subscriptions	300.00
105	Academy School	7150	Utilities	203.71
105	Academy School	7160	Maintenance & Repair	515.65
105	Academy School	7170	Equipment	9,441.86
105	Academy School	7200	Telephone & Data Lines	264.38
106	WIC	4600	Grants & Contracts Revenue	718,542.04
106	WIC	5000	Salaries	504,104.39
106	WIC	5100	Payroll Taxes	35,906.55
106	WIC	5200	Medical Insurance	44,099.72
106	WIC	5300	Workers Comp Insurance	0.00
106	WIC	5400	Pension	13,804.57
106	WIC	5500	Unemployment Payments	0.00
106	WIC	6000	Consultants - Other	3,275.00
106	WIC	6020	Housekeeping	7,423.00
106	WIC	6040	Medical Supplies	0.00
106	WIC	6050	Patient Education	9,546.97
106	WIC	6060	Patient Transportation	0.00
106	WIC	6090	Translation	260.00
106	WIC	7010	Office Supplies	7,359.85
106	WIC	7020	Printing	2,000.00
106	WIC	7030	Postage	1,597.06
106	WIC	7040	Travel	4,165.93
106	WIC	7060	Training/Education/Meetings	5,028.00
106	WIC	7070	Dues/Books/Subscriptions	100.00
106	WIC	7080	Recruitment	0.00
106	WIC	7090	Advertising	13,520.84
106	WIC	7130	Information Systems	0.00
106	WIC	7150	Utilities	3,989.07
106	WIC	7160	Maintenance & Repair	1,414.23
106	WIC	7170	Equipment	14,448.87
106	WIC	7200	Telephone & Data Lines	6,316.33
106	WIC	7210	Other Expense	4,327.84
106	WIC	7220	Rent	32,640.54
108	Medical Record	4600	Grants & Contracts Revenue	8,235.00
108	Medical Record	4910	Revenue- Other	6,461.08
108	Medical Record	5000	Salaries	204,514.07
108	Medical Record	5100	Payroll Taxes	14,683.59
108	Medical Record	5200	Medical Insurance	20,359.89
108	Medical Record	5300	Workers Comp Insurance	0.00
108	Medical Record	5400	Pension	6,930.00
108	Medical Record	5500	Unemployment Payments	0.00
108	Medical Record	6000	Consultants - Other	1,330.00
108	Medical Record	6040	Medical Supplies	0.00
108	Medical Record	6090	Translation	15.00
108	Medical Record	7010	Office Supplies	3,705.73
108	Medical Record	7020	Printing	76.60

108	Medical Record	7040	Travel	94.05
108	Medical Record	7060	Training/Education/Meetings	535.00
108	Medical Record	7070	Dues/Books/Subscriptions	0.00
108	Medical Record	7080	Recruitment	0.00
108	Medical Record	7100	Legal Fees	0.00
108	Medical Record	7150	Utilities	10,321.37
108	Medical Record	7160	Maintenance & Repair	23.30
108	Medical Record	7170	Equipment	4,596.73
109	Mental Health	4300	Patient Revenue	456,408.00
109	Mental Health	4500	Contractual Allowances	(203,532.78)
109	Mental Health	4525	Bad Debt Self Pay	0.00
109	Mental Health	4530	Change In Reserve	(37,986.16)
109	Mental Health	4600	Grants & Contracts Revenue	7,290.81
109	Mental Health	5000	Salaries	154,112.06
109	Mental Health	5100	Payroll Taxes	10,927.92
109	Mental Health	5200	Medical Insurance	9,088.96
109	Mental Health	5300	Workers Comp Insurance	0.00
109	Mental Health	5400	Pension	2,700.00
109	Mental Health	5500	Unemployment Payments	0.00
109	Mental Health	5700	Consultants - Providers	8,507.51
109	Mental Health	6000	Consultants - Other	1,000.00
109	Mental Health	6005	Continuing Medical Education	458.50
109	Mental Health	6050	Patient Education	0.00
109	Mental Health	6090	Translation	697.50
109	Mental Health	7010	Office Supplies	91.50
109	Mental Health	7020	Printing	0.00
109	Mental Health	7030	Postage	0.00
109	Mental Health	7040	Travel	296.00
109	Mental Health	7060	Training/Education/Meetings	40.00
109	Mental Health	7070	Dues/Books/Subscriptions	1,184.00
109	Mental Health	7150	Utilities	71.46
109	Mental Health	7160	Maintenance & Repair	0.00
109	Mental Health	7170	Equipment	3,296.00
109	Mental Health	7210	Other Expense	0.00
110	Patient Services	5000	Salaries	171,516.96
110	Patient Services	5100	Payroll Taxes	12,776.33
110	Patient Services	5200	Medical Insurance	1,692.96
110	Patient Services	5300	Workers Comp Insurance	0.00
110	Patient Services	5400	Pension	6,000.00
110	Patient Services	5500	Unemployment Payments	24,302.01
110	Patient Services	6000	Consultants - Other	5,224.25
110	Patient Services	6020	Housekeeping	1,000.00
110	Patient Services	6050	Patient Education	0.00
110	Patient Services	7010	Office Supplies	3,472.46
110	Patient Services	7020	Printing	1,476.30
110	Patient Services	7040	Travel	0.00
110	Patient Services	7060	Training/Education/Meetings	338.00
110	Patient Services	7160	Maintenance & Repair	0.00
110	Patient Services	7170	Equipment	467.43
111	Call Center	5000	Salaries	89,369.80
111	Call Center	5100	Payroll Taxes	6,633.11
111	Call Center	5200	Medical Insurance	(1,678.20)
111	Call Center	5300	Workers Comp Insurance	0.00
111	Call Center	5400	Pension	0.00
111	Call Center	5500	Unemployment Payments	0.00
111	Call Center	6000	Consultants - Other	11,033.75
111	Call Center	7010	Office Supplies	0.00
111	Call Center	7060	Training/Education/Meetings	100.00
111	Call Center	7170	Equipment	0.00
112	HIV Grant-Edward Kennedy Center	4600	Grants & Contracts Revenue	112,543.73
112	HIV Grant-Edward Kennedy Center	5000	Salaries	69,096.16
112	HIV Grant-Edward Kennedy Center	5100	Payroll Taxes	4,963.07
112	HIV Grant-Edward Kennedy Center	5200	Medical Insurance	7,994.43

112	HIV Grant-Edward Kennedy Center	5300	Workers Comp Insurance	205.22
112	HIV Grant-Edward Kennedy Center	5400	Pension	2,484.90
112	HIV Grant-Edward Kennedy Center	6020	Housekeeping	333.33
112	HIV Grant-Edward Kennedy Center	6040	Medical Supplies	1,004.18
112	HIV Grant-Edward Kennedy Center	6050	Patient Education	4,071.92
112	HIV Grant-Edward Kennedy Center	6060	Patient Transportation	238.68
112	HIV Grant-Edward Kennedy Center	7010	Office Supplies	686.79
112	HIV Grant-Edward Kennedy Center	7040	Travel	561.28
112	HIV Grant-Edward Kennedy Center	7060	Training/Education/Meetings	3,889.00
112	HIV Grant-Edward Kennedy Center	7090	Advertising	475.00
112	HIV Grant-Edward Kennedy Center	7160	Maintenance & Repair	500.01
112	HIV Grant-Edward Kennedy Center	7220	Rent	1,250.00
113	Ryan White Program	4600	Grants & Contracts Revenue	201,640.17
113	Ryan White Program	5000	Salaries	18,739.94
113	Ryan White Program	5100	Payroll Taxes	1,155.09
113	Ryan White Program	5200	Medical Insurance	0.00
113	Ryan White Program	5300	Workers Comp Insurance	0.00
113	Ryan White Program	5400	Pension	2,779.86
113	Ryan White Program	5500	Unemployment Payments	0.00
113	Ryan White Program	5700	Consultants - Providers	0.00
113	Ryan White Program	6040	Medical Supplies	0.00
113	Ryan White Program	6050	Patient Education	0.00
113	Ryan White Program	6060	Patient Transportation	962.50
113	Ryan White Program	6070	Subcontractors	61,601.96
113	Ryan White Program	7010	Office Supplies	0.00
113	Ryan White Program	7040	Travel	0.00
113	Ryan White Program	7060	Training/Education/Meetings	854.62
114	Health Benefit Advisor	4600	Grants & Contracts Revenue	36,542.92
114	Health Benefit Advisor	5000	Salaries	67,427.41
114	Health Benefit Advisor	5100	Payroll Taxes	4,744.68
114	Health Benefit Advisor	5200	Medical Insurance	10,338.88
114	Health Benefit Advisor	5300	Workers Comp Insurance	0.00
114	Health Benefit Advisor	5400	Pension	600.00
114	Health Benefit Advisor	5500	Unemployment Payments	0.00
114	Health Benefit Advisor	6030	Laundry	30.40
114	Health Benefit Advisor	6090	Translation	11.25
114	Health Benefit Advisor	7010	Office Supplies	344.94
114	Health Benefit Advisor	7040	Travel	156.22
114	Health Benefit Advisor	7060	Training/Education/Meetings	50.00
115	Coordinated Care	4600	Grants & Contracts Revenue	124,028.87
115	Coordinated Care	5000	Salaries	101,445.74
115	Coordinated Care	5100	Payroll Taxes	7,608.43
115	Coordinated Care	5200	Medical Insurance	1,673.85
115	Coordinated Care	5300	Workers Comp Insurance	355.07
115	Coordinated Care	5400	Pension	3,043.37
115	Coordinated Care	5500	Unemployment Payments	0.00
115	Coordinated Care	6040	Medical Supplies	450.16
115	Coordinated Care	6050	Patient Education	0.00
115	Coordinated Care	6060	Patient Transportation	1,500.00
115	Coordinated Care	6090	Translation	2,000.00
115	Coordinated Care	7010	Office Supplies	54.99
115	Coordinated Care	7040	Travel	117.07
115	Coordinated Care	7070	Dues/Books/Subscriptions	5,400.00
115	Coordinated Care	7170	Equipment	130.19
115	Coordinated Care	7200	Telephone & Data Lines	250.00
115	Coordinated Care	7210	Other Expense	0.00
116	Prevention and Wellness	4600	Grants & Contracts Revenue	112,453.95
116	Prevention and Wellness	5000	Salaries	111,311.07
116	Prevention and Wellness	5100	Payroll Taxes	7,732.15
116	Prevention and Wellness	5200	Medical Insurance	(2,049.66)
116	Prevention and Wellness	6050	Patient Education	200.00
116	Prevention and Wellness	7040	Travel	213.99
116	Prevention and Wellness	7060	Training/Education/Meetings	50.00

116	Prevention and Wellness	7130	Information Systems	1,566.00
116	Prevention and Wellness	7170	Equipment	1,714.50
116	Prevention and Wellness	7200	Telephone & Data Lines	30.00
117	Primary Care Patient Reform Initiative	5000	Salaries	104,279.10
117	Primary Care Patient Reform Initiative	5100	Payroll Taxes	7,043.11
117	Primary Care Patient Reform Initiative	5200	Medical Insurance	14,611.88
117	Primary Care Patient Reform Initiative	6050	Patient Education	154.90
117	Primary Care Patient Reform Initiative	7010	Office Supplies	520.79
117	Primary Care Patient Reform Initiative	7030	Postage	38.09
117	Primary Care Patient Reform Initiative	7170	Equipment	8,793.99
118	Interpretation Services	4600	Grants & Contracts Revenue	34,509.49
118	Interpretation Services	5000	Salaries	193,397.93
118	Interpretation Services	5100	Payroll Taxes	13,114.19
118	Interpretation Services	5200	Medical Insurance	19,994.34
118	Interpretation Services	6090	Translation	1,510.50
118	Interpretation Services	7010	Office Supplies	668.50
118	Interpretation Services	7040	Travel	4,549.13
118	Interpretation Services	7060	Training/Education/Meetings	5,046.00
118	Interpretation Services	7210	Other Expense	370.92
120	School Dance and Wellness	7150	Utilities	106.07
122	DPH-BFCN Legislative grant	4600	Grants & Contracts Revenue	6,466.09
122	DPH-BFCN Legislative grant	5000	Salaries	4,769.98
122	DPH-BFCN Legislative grant	5100	Payroll Taxes	343.43
122	DPH-BFCN Legislative grant	5200	Medical Insurance	434.40
122	DPH-BFCN Legislative grant	5300	Workers Comp Insurance	16.70
122	DPH-BFCN Legislative grant	5400	Pension	143.10
122	DPH-BFCN Legislative grant	6060	Patient Transportation	458.48
122	DPH-BFCN Legislative grant	7060	Training/Education/Meetings	300.00
125	Finance	5000	Salaries	172,044.73
125	Finance	5100	Payroll Taxes	12,603.78
125	Finance	5200	Medical Insurance	13,766.17
125	Finance	5300	Workers Comp Insurance	0.00
125	Finance	5400	Pension	4,950.00
125	Finance	5500	Unemployment Payments	0.00
125	Finance	6000	Consultants - Other	10,210.08
125	Finance	7010	Office Supplies	809.10
125	Finance	7020	Printing	63.26
125	Finance	7030	Postage	359.38
125	Finance	7040	Travel	283.45
125	Finance	7060	Training/Education/Meetings	25.00
125	Finance	7070	Dues/Books/Subscriptions	429.50
125	Finance	7100	Legal Fees	0.00
125	Finance	7110	Accounting Fees	28,385.00
125	Finance	7130	Information Systems	5,063.00
125	Finance	7160	Maintenance & Repair	0.00
125	Finance	7170	Equipment	0.00
128	Capital Grants	4600	Grants & Contracts Revenue	996,539.69
129	Pharmacy	4300	Patient Revenue	2,683,371.38
129	Pharmacy	4500	Contractual Allowances	25,636.24
129	Pharmacy	4910	Revenue- Other	2,845.45
129	Pharmacy	5000	Salaries	404,284.75
129	Pharmacy	5100	Payroll Taxes	28,921.83
129	Pharmacy	5200	Medical Insurance	35,968.98
129	Pharmacy	5300	Workers Comp Insurance	0.00
129	Pharmacy	5400	Pension	9,000.00
129	Pharmacy	5500	Unemployment Payments	0.00
129	Pharmacy	6000	Consultants - Other	3,447.60
129	Pharmacy	6005	Continuing Medical Education	0.00
129	Pharmacy	6020	Housekeeping	594.00
129	Pharmacy	6030	Laundry	38.80
129	Pharmacy	6040	Medical Supplies	1,254,142.01
129	Pharmacy	6090	Translation	0.00
129	Pharmacy	7010	Office Supplies	4,334.62

129	Pharmacy	7020	Printing	0.00
129	Pharmacy	7030	Postage	178.13
129	Pharmacy	7060	Training/Education/Meetings	155.00
129	Pharmacy	7070	Dues/Books/Subscriptions	2,882.79
129	Pharmacy	7120	Payroll Service	0.00
129	Pharmacy	7130	Information Systems	15,822.27
129	Pharmacy	7150	Utilities	353.27
129	Pharmacy	7160	Maintenance & Repair	2,084.85
129	Pharmacy	7170	Equipment	7,154.00
129	Pharmacy	7210	Other Expense	1,821.22
130	Maternal Child Health	4300	Patient Revenue	0.00
130	Maternal Child Health	4500	Contractual Allowances	0.00
130	Maternal Child Health	4600	Grants & Contracts Revenue	18,085.14
130	Maternal Child Health	5000	Salaries	207,547.74
130	Maternal Child Health	5100	Payroll Taxes	14,671.37
130	Maternal Child Health	5200	Medical Insurance	22,961.54
130	Maternal Child Health	5300	Workers Comp Insurance	0.00
130	Maternal Child Health	5400	Pension	6,000.00
130	Maternal Child Health	6005	Continuing Medical Education	0.00
130	Maternal Child Health	6040	Medical Supplies	0.00
130	Maternal Child Health	6050	Patient Education	510.16
130	Maternal Child Health	6060	Patient Transportation	1.52
130	Maternal Child Health	7010	Office Supplies	32.50
130	Maternal Child Health	7020	Printing	0.00
130	Maternal Child Health	7040	Travel	0.00
130	Maternal Child Health	7060	Training/Education/Meetings	0.00
130	Maternal Child Health	7070	Dues/Books/Subscriptions	802.00
130	Maternal Child Health	7130	Information Systems	0.00
130	Maternal Child Health	7160	Maintenance & Repair	0.00
131	United Way-Homeless Program	4600	Grants & Contracts Revenue	17,762.58
131	United Way-Homeless Program	5000	Salaries	16,215.99
131	United Way-Homeless Program	5100	Payroll Taxes	1,163.13
131	United Way-Homeless Program	5200	Medical Insurance	762.55
131	United Way-Homeless Program	5300	Workers Comp Insurance	37.12
131	United Way-Homeless Program	5400	Pension	456.26
135	Human Resources	4600	Grants & Contracts Revenue	839.99
135	Human Resources	4910	Revenue- Other	3,150.00
135	Human Resources	5000	Salaries	149,182.92
135	Human Resources	5100	Payroll Taxes	10,652.97
135	Human Resources	5200	Medical Insurance	12,385.28
135	Human Resources	5300	Workers Comp Insurance	0.00
135	Human Resources	5400	Pension	2,701.80
135	Human Resources	5500	Unemployment Payments	0.00
135	Human Resources	6000	Consultants - Other	10,893.70
135	Human Resources	7010	Office Supplies	1,059.47
135	Human Resources	7020	Printing	0.00
135	Human Resources	7030	Postage	199.48
135	Human Resources	7040	Travel	29.00
135	Human Resources	7060	Training/Education/Meetings	199.00
135	Human Resources	7070	Dues/Books/Subscriptions	6,151.95
135	Human Resources	7080	Recruitment	10,161.11
135	Human Resources	7100	Legal Fees	15,240.50
135	Human Resources	7110	Accounting Fees	0.00
135	Human Resources	7120	Payroll Service	69,930.30
135	Human Resources	7160	Maintenance & Repair	0.00
135	Human Resources	7210	Other Expense	3,680.56
139	Community Healthlink Homeless program	4600	Grants & Contracts Revenue	22,408.01
139	Community Healthlink Homeless program	5000	Salaries	16,876.55
139	Community Healthlink Homeless program	5100	Payroll Taxes	1,215.11
139	Community Healthlink Homeless program	5200	Medical Insurance	750.98
139	Community Healthlink Homeless program	5300	Workers Comp Insurance	59.07
139	Community Healthlink Homeless program	5400	Pension	506.30
139	Community Healthlink Homeless program	7220	Rent	3,000.00

140	Southbridge Medical	4300	Patient Revenue	194,074.39
140	Southbridge Medical	4500	Contractual Allowances	(75,667.94)
140	Southbridge Medical	4525	Bad Debt Self Pay	0.00
140	Southbridge Medical	4530	Change In Reserve	(27,782.05)
140	Southbridge Medical	4550	Medicare Settlement	0.00
140	Southbridge Medical	4600	Grants & Contracts Revenue	379,941.06
140	Southbridge Medical	5000	Salaries	176,617.37
140	Southbridge Medical	5100	Payroll Taxes	13,172.89
140	Southbridge Medical	5200	Medical Insurance	5,213.48
140	Southbridge Medical	5300	Workers Comp Insurance	0.00
140	Southbridge Medical	5400	Pension	900.00
140	Southbridge Medical	5500	Unemployment Payments	9,637.00
140	Southbridge Medical	6000	Consultants - Other	12,086.08
140	Southbridge Medical	6005	Continuing Medical Education	1,285.80
140	Southbridge Medical	6020	Housekeeping	8,356.00
140	Southbridge Medical	6030	Laundry	0.00
140	Southbridge Medical	6040	Medical Supplies	3,262.23
140	Southbridge Medical	6050	Patient Education	0.00
140	Southbridge Medical	6060	Patient Transportation	0.00
140	Southbridge Medical	6090	Translation	0.00
140	Southbridge Medical	7010	Office Supplies	1,032.65
140	Southbridge Medical	7020	Printing	1,496.00
140	Southbridge Medical	7030	Postage	299.55
140	Southbridge Medical	7040	Travel	1,393.93
140	Southbridge Medical	7050	Insurance	0.00
140	Southbridge Medical	7060	Training/Education/Meetings	89.00
140	Southbridge Medical	7070	Dues/Books/Subscriptions	3,551.00
140	Southbridge Medical	7080	Recruitment	0.00
140	Southbridge Medical	7090	Advertising	4,461.40
140	Southbridge Medical	7100	Legal Fees	8,412.00
140	Southbridge Medical	7130	Information Systems	1,999.99
140	Southbridge Medical	7150	Utilities	7,279.36
140	Southbridge Medical	7160	Maintenance & Repair	6,889.42
140	Southbridge Medical	7170	Equipment	2,570.60
140	Southbridge Medical	7200	Telephone & Data Lines	1,711.00
140	Southbridge Medical	7210	Other Expense	0.00
140	Southbridge Medical	7220	Rent	23,400.00
140	Southbridge Medical	7300	Depreciation	0.00
141	Southbridge Dental	4300	Patient Revenue	0.00
141	Southbridge Dental	4500	Contractual Allowances	0.00
141	Southbridge Dental	4525	Bad Debt Self Pay	0.00
141	Southbridge Dental	4600	Grants & Contracts Revenue	0.00
141	Southbridge Dental	5000	Salaries	8,246.73
141	Southbridge Dental	5100	Payroll Taxes	492.44
141	Southbridge Dental	5200	Medical Insurance	0.00
141	Southbridge Dental	5300	Workers Comp Insurance	0.00
141	Southbridge Dental	5400	Pension	0.00
141	Southbridge Dental	5500	Unemployment Payments	0.00
141	Southbridge Dental	6000	Consultants - Other	0.00
141	Southbridge Dental	6005	Continuing Medical Education	0.00
141	Southbridge Dental	6020	Housekeeping	0.00
141	Southbridge Dental	6030	Laundry	0.00
141	Southbridge Dental	6040	Medical Supplies	0.00
141	Southbridge Dental	6050	Patient Education	0.00
141	Southbridge Dental	6060	Patient Transportation	0.00
141	Southbridge Dental	6090	Translation	0.00
141	Southbridge Dental	7010	Office Supplies	0.00
141	Southbridge Dental	7020	Printing	0.00
141	Southbridge Dental	7030	Postage	0.00
141	Southbridge Dental	7040	Travel	0.00
141	Southbridge Dental	7050	Insurance	0.00
141	Southbridge Dental	7060	Training/Education/Meetings	0.00
141	Southbridge Dental	7070	Dues/Books/Subscriptions	0.00

141	Southbridge Dental	7080	Recruitment	0.00
141	Southbridge Dental	7150	Utilities	0.00
141	Southbridge Dental	7160	Maintenance & Repair	0.00
141	Southbridge Dental	7170	Equipment	6,882.76
141	Southbridge Dental	7200	Telephone & Data Lines	0.00
141	Southbridge Dental	7210	Other Expense	0.00
141	Southbridge Dental	7220	Rent	0.00
141	Southbridge Dental	7300	Depreciation	0.00
145	Development	4600	Grants & Contracts Revenue	8,705.08
145	Development	4700	Health Fair	500.00
145	Development	4910	Revenue- Other	35.00
145	Development	5000	Salaries	158,964.98
145	Development	5100	Payroll Taxes	11,940.21
145	Development	5200	Medical Insurance	8,181.05
145	Development	5300	Workers Comp Insurance	0.00
145	Development	5400	Pension	4,230.00
145	Development	5500	Unemployment Payments	0.00
145	Development	6000	Consultants - Other	0.00
145	Development	6050	Patient Education	0.00
145	Development	7010	Office Supplies	694.51
145	Development	7020	Printing	353.15
145	Development	7030	Postage	1,284.26
145	Development	7040	Travel	2,978.19
145	Development	7060	Training/Education/Meetings	245.00
145	Development	7070	Dues/Books/Subscriptions	1,313.00
145	Development	7090	Advertising	635.00
145	Development	7130	Information Systems	9,825.00
145	Development	7170	Equipment	1,310.14
145	Development	7210	Other Expense	945.20
145	Development	7250	Fundraising	584.57
150	Homeless	4600	Grants & Contracts Revenue	0.00
150	Homeless	4910	Revenue- Other	1,674.72
150	Homeless	5000	Salaries	(2,010.26)
150	Homeless	5100	Payroll Taxes	(206.05)
150	Homeless	5200	Medical Insurance	3,203.21
150	Homeless	5300	Workers Comp Insurance	0.00
150	Homeless	5400	Pension	0.00
150	Homeless	5500	Unemployment Payments	0.00
150	Homeless	5700	Consultants - Providers	1,140.00
150	Homeless	6050	Patient Education	0.00
150	Homeless	7040	Travel	0.00
150	Homeless	7070	Dues/Books/Subscriptions	0.00
151	HIV Program	4600	Grants & Contracts Revenue	5,321.90
151	HIV Program	5000	Salaries	45,951.84
151	HIV Program	5100	Payroll Taxes	3,238.40
151	HIV Program	5200	Medical Insurance	8,895.80
151	HIV Program	5300	Workers Comp Insurance	52.40
151	HIV Program	5400	Pension	449.23
151	HIV Program	5500	Unemployment Payments	0.00
151	HIV Program	6000	Consultants - Other	0.00
151	HIV Program	6040	Medical Supplies	20.00
151	HIV Program	6050	Patient Education	1,000.95
151	HIV Program	6060	Patient Transportation	399.00
151	HIV Program	7010	Office Supplies	173.47
151	HIV Program	7020	Printing	0.00
151	HIV Program	7040	Travel	127.20
151	HIV Program	7060	Training/Education/Meetings	25.00
151	HIV Program	7090	Advertising	(475.00)
151	HIV Program	7160	Maintenance & Repair	0.00
151	HIV Program	7170	Equipment	0.00
155	Positive Directions Program	4600	Grants & Contracts Revenue	18,737.19
155	Positive Directions Program	5000	Salaries	9,695.24
155	Positive Directions Program	5100	Payroll Taxes	698.06

155	Positive Directions Program	5200	Medical Insurance	555.68
155	Positive Directions Program	5300	Workers Comp Insurance	33.92
155	Positive Directions Program	5400	Pension	591.13
155	Positive Directions Program	6000	Consultants - Other	440.50
155	Positive Directions Program	6050	Patient Education	0.00
155	Positive Directions Program	6060	Patient Transportation	361.72
155	Positive Directions Program	7010	Office Supplies	70.67
155	Positive Directions Program	7020	Printing	22.50
155	Positive Directions Program	7040	Travel	48.90
155	Positive Directions Program	7060	Training/Education/Meetings	84.00
155	Positive Directions Program	7170	Equipment	0.00
160	DPH School Based health program	4600	Grants & Contracts Revenue	233,590.93
160	DPH School Based health program	5000	Salaries	153,052.29
160	DPH School Based health program	5100	Payroll Taxes	10,861.79
160	DPH School Based health program	5200	Medical Insurance	10,899.31
160	DPH School Based health program	5300	Workers Comp Insurance	451.45
160	DPH School Based health program	5400	Pension	4,769.57
160	DPH School Based health program	6000	Consultants - Other	0.00
160	DPH School Based health program	6005	Continuing Medical Education	0.00
160	DPH School Based health program	6030	Laundry	79.20
160	DPH School Based health program	6040	Medical Supplies	2,620.14
160	DPH School Based health program	6060	Patient Transportation	999.25
160	DPH School Based health program	7010	Office Supplies	2,263.28
160	DPH School Based health program	7020	Printing	175.70
160	DPH School Based health program	7030	Postage	0.00
160	DPH School Based health program	7040	Travel	1,469.96
160	DPH School Based health program	7060	Training/Education/Meetings	2,310.00
160	DPH School Based health program	7150	Utilities	2,770.57
160	DPH School Based health program	7160	Maintenance & Repair	107.90
160	DPH School Based health program	7170	Equipment	3,389.50
160	DPH School Based health program	7200	Telephone & Data Lines	1,800.52
163	Optical Shop	4300	Patient Revenue	47,941.23
163	Optical Shop	4500	Contractual Allowances	(3,204.68)
163	Optical Shop	4600	Grants & Contracts Revenue	17,680.00
163	Optical Shop	5000	Salaries	14,887.50
163	Optical Shop	5100	Payroll Taxes	862.25
163	Optical Shop	5200	Medical Insurance	7,161.07
163	Optical Shop	5700	Consultants - Providers	9,934.79
163	Optical Shop	6040	Medical Supplies	1,464.49
163	Optical Shop	7010	Office Supplies	22.76
163	Optical Shop	7030	Postage	248.14
163	Optical Shop	7160	Maintenance & Repair	(324.00)
163	Optical Shop	7170	Equipment	2,240.00
165	Vision Center	4300	Patient Revenue	190,601.20
165	Vision Center	4500	Contractual Allowances	(51,067.86)
165	Vision Center	4525	Bad Debt Self Pay	0.00
165	Vision Center	4530	Change In Reserve	(36,486.53)
165	Vision Center	4550	Medicare Settlement	0.00
165	Vision Center	5000	Salaries	51,848.16
165	Vision Center	5100	Payroll Taxes	3,780.35
165	Vision Center	5200	Medical Insurance	2,453.19
165	Vision Center	5300	Workers Comp Insurance	0.00
165	Vision Center	5400	Pension	648.00
165	Vision Center	5500	Unemployment Payments	0.00
165	Vision Center	6000	Consultants - Other	381.87
165	Vision Center	6040	Medical Supplies	20,791.36
165	Vision Center	6090	Translation	1,728.52
165	Vision Center	7010	Office Supplies	529.03
165	Vision Center	7020	Printing	(244.86)
165	Vision Center	7160	Maintenance & Repair	359.10
165	Vision Center	7170	Equipment	1,076.43
170	DPH--Refugee Clinic	4600	Grants & Contracts Revenue	194,388.82
174	DPH suboxone program	4600	Grants & Contracts Revenue	26,610.77

174	DPH suboxone program	5000	Salaries	23,324.95
174	DPH suboxone program	5100	Payroll Taxes	1,749.37
174	DPH suboxone program	5200	Medical Insurance	34.99
174	DPH suboxone program	5300	Workers Comp Insurance	81.63
174	DPH suboxone program	5400	Pension	699.75
174	DPH suboxone program	6040	Medical Supplies	72.03
174	DPH suboxone program	7170	Equipment	129.27
174	DPH suboxone program	7200	Telephone & Data Lines	518.78
175	SBHC Services	4600	Grants & Contracts Revenue	49,414.95
175	SBHC Services	5000	Salaries	21,844.45
175	SBHC Services	5100	Payroll Taxes	1,563.62
175	SBHC Services	5200	Medical Insurance	2,168.01
175	SBHC Services	5300	Workers Comp Insurance	72.61
175	SBHC Services	5400	Pension	655.67
175	SBHC Services	6000	Consultants - Other	7,293.50
175	SBHC Services	6050	Patient Education	1,029.51
175	SBHC Services	7010	Office Supplies	46.98
175	SBHC Services	7210	Other Expense	29.08
175	SBHC Services	7220	Rent	770.00
176	Medical Team 4	4300	Patient Revenue	1,187,706.05
176	Medical Team 4	4500	Contractual Allowances	(189,203.75)
176	Medical Team 4	4525	Bad Debt Self Pay	(19,540.89)
176	Medical Team 4	4530	Change In Reserve	45,403.44
176	Medical Team 4	4550	Medicare Settlement	0.00
176	Medical Team 4	4600	Grants & Contracts Revenue	30,369.32
176	Medical Team 4	5000	Salaries	678,647.20
176	Medical Team 4	5100	Payroll Taxes	48,932.47
176	Medical Team 4	5200	Medical Insurance	48,445.16
176	Medical Team 4	5300	Workers Comp Insurance	5,000.00
176	Medical Team 4	5400	Pension	19,246.44
176	Medical Team 4	5500	Unemployment Payments	0.00
176	Medical Team 4	6000	Consultants - Other	207.53
176	Medical Team 4	6005	Continuing Medical Education	2,810.60
176	Medical Team 4	6020	Housekeeping	0.00
176	Medical Team 4	6040	Medical Supplies	8,335.49
176	Medical Team 4	6090	Translation	12,052.83
176	Medical Team 4	7010	Office Supplies	1,247.70
176	Medical Team 4	7020	Printing	0.00
176	Medical Team 4	7040	Travel	0.00
176	Medical Team 4	7060	Training/Education/Meetings	89.00
176	Medical Team 4	7070	Dues/Books/Subscriptions	2,130.00
176	Medical Team 4	7160	Maintenance & Repair	224.52
176	Medical Team 4	7170	Equipment	2,482.50
177	Medical Team 1	4300	Patient Revenue	1,576,083.15
177	Medical Team 1	4500	Contractual Allowances	(368,609.91)
177	Medical Team 1	4525	Bad Debt Self Pay	(19,540.90)
177	Medical Team 1	4530	Change In Reserve	(70,811.89)
177	Medical Team 1	4550	Medicare Settlement	0.00
177	Medical Team 1	4600	Grants & Contracts Revenue	59,567.94
177	Medical Team 1	5000	Salaries	552,897.51
177	Medical Team 1	5100	Payroll Taxes	41,222.93
177	Medical Team 1	5200	Medical Insurance	39,127.72
177	Medical Team 1	5300	Workers Comp Insurance	5,000.00
177	Medical Team 1	5400	Pension	18,196.14
177	Medical Team 1	5500	Unemployment Payments	14,280.00
177	Medical Team 1	6000	Consultants - Other	6,156.22
177	Medical Team 1	6005	Continuing Medical Education	1,911.96
177	Medical Team 1	6020	Housekeeping	1,287.00
177	Medical Team 1	6040	Medical Supplies	13,365.98
177	Medical Team 1	6090	Translation	11,789.89
177	Medical Team 1	7010	Office Supplies	2,388.47
177	Medical Team 1	7020	Printing	0.00
177	Medical Team 1	7040	Travel	45.90

177	Medical Team 1	7060	Training/Education/Meetings	89.00
177	Medical Team 1	7070	Dues/Books/Subscriptions	150.00
177	Medical Team 1	7160	Maintenance & Repair	(547.01)
177	Medical Team 1	7170	Equipment	3,677.71
178	Medical Team 2	4300	Patient Revenue	1,368,207.47
178	Medical Team 2	4500	Contractual Allowances	(299,411.89)
178	Medical Team 2	4525	Bad Debt Self Pay	(19,540.90)
178	Medical Team 2	4530	Change In Reserve	45,659.33
178	Medical Team 2	4550	Medicare Settlement	0.00
178	Medical Team 2	4600	Grants & Contracts Revenue	33,943.16
178	Medical Team 2	5000	Salaries	663,384.75
178	Medical Team 2	5100	Payroll Taxes	49,661.46
178	Medical Team 2	5200	Medical Insurance	13,904.36
178	Medical Team 2	5300	Workers Comp Insurance	5,000.00
178	Medical Team 2	5400	Pension	21,000.00
178	Medical Team 2	5500	Unemployment Payments	0.00
178	Medical Team 2	6000	Consultants - Other	7,379.20
178	Medical Team 2	6005	Continuing Medical Education	2,079.24
178	Medical Team 2	6020	Housekeeping	869.00
178	Medical Team 2	6040	Medical Supplies	10,342.20
178	Medical Team 2	6090	Translation	7,991.31
178	Medical Team 2	7010	Office Supplies	2,039.18
178	Medical Team 2	7020	Printing	0.00
178	Medical Team 2	7040	Travel	593.92
178	Medical Team 2	7060	Training/Education/Meetings	850.00
178	Medical Team 2	7070	Dues/Books/Subscriptions	750.00
178	Medical Team 2	7160	Maintenance & Repair	1,143.51
178	Medical Team 2	7170	Equipment	3,569.94
179	Medical Team 3	4300	Patient Revenue	1,299,376.51
179	Medical Team 3	4500	Contractual Allowances	(289,836.30)
179	Medical Team 3	4525	Bad Debt Self Pay	(19,540.89)
179	Medical Team 3	4530	Change In Reserve	66,331.19
179	Medical Team 3	4550	Medicare Settlement	0.00
179	Medical Team 3	4600	Grants & Contracts Revenue	45,155.04
179	Medical Team 3	5000	Salaries	656,894.15
179	Medical Team 3	5100	Payroll Taxes	49,067.07
179	Medical Team 3	5200	Medical Insurance	26,014.89
179	Medical Team 3	5300	Workers Comp Insurance	5,000.00
179	Medical Team 3	5400	Pension	20,425.50
179	Medical Team 3	5500	Unemployment Payments	0.00
179	Medical Team 3	5600	Insurance	4,915.80
179	Medical Team 3	6000	Consultants - Other	82,161.90
179	Medical Team 3	6005	Continuing Medical Education	5,194.82
179	Medical Team 3	6020	Housekeeping	1,184.00
179	Medical Team 3	6040	Medical Supplies	13,068.26
179	Medical Team 3	6090	Translation	15,807.27
179	Medical Team 3	7010	Office Supplies	1,215.58
179	Medical Team 3	7020	Printing	0.00
179	Medical Team 3	7040	Travel	1,972.08
179	Medical Team 3	7050	Insurance	0.00
179	Medical Team 3	7070	Dues/Books/Subscriptions	3,094.86
179	Medical Team 3	7160	Maintenance & Repair	1,032.34
179	Medical Team 3	7170	Equipment	7,877.08
180	Walk-In	4300	Patient Revenue	1,185,820.59
180	Walk-In	4500	Contractual Allowances	(282,202.33)
180	Walk-In	4525	Bad Debt Self Pay	(19,540.89)
180	Walk-In	4530	Change In Reserve	156,244.30
180	Walk-In	4600	Grants & Contracts Revenue	(92,293.30)
180	Walk-In	5000	Salaries	616,267.90
180	Walk-In	5100	Payroll Taxes	45,695.79
180	Walk-In	5200	Medical Insurance	29,755.80
180	Walk-In	5300	Workers Comp Insurance	5,000.00
180	Walk-In	5400	Pension	18,900.00

180	Walk-In	5500	Unemployment Payments	0.00
180	Walk-In	6000	Consultants - Other	32,646.64
180	Walk-In	6005	Continuing Medical Education	2,072.23
180	Walk-In	6020	Housekeeping	1,188.00
180	Walk-In	6030	Laundry	474.40
180	Walk-In	6040	Medical Supplies	15,532.82
180	Walk-In	6045	Miscellaneous	15.00
180	Walk-In	6060	Patient Transportation	1,017.50
180	Walk-In	6090	Translation	11,457.14
180	Walk-In	7010	Office Supplies	1,765.23
180	Walk-In	7020	Printing	2,694.50
180	Walk-In	7040	Travel	14.75
180	Walk-In	7060	Training/Education/Meetings	0.00
180	Walk-In	7070	Dues/Books/Subscriptions	4,895.94
180	Walk-In	7080	Recruitment	400.00
180	Walk-In	7100	Legal Fees	3,274.50
180	Walk-In	7150	Utilities	865.89
180	Walk-In	7160	Maintenance & Repair	278.64
180	Walk-In	7170	Equipment	9,187.61
180	Walk-In	7200	Telephone & Data Lines	201.65
180	Walk-In	7210	Other Expense	62.32
181	Medical Services	4300	Patient Revenue	501,720.71
181	Medical Services	4500	Contractual Allowances	(201,299.00)
181	Medical Services	4525	Bad Debt Self Pay	1,764.39
181	Medical Services	4530	Change In Reserve	4,279.42
181	Medical Services	4600	Grants & Contracts Revenue	333,456.87
181	Medical Services	4850	Donations	18,090.20
181	Medical Services	4900	In Kind Donations	138,000.00
181	Medical Services	4910	Revenue- Other	14,078.36
181	Medical Services	5000	Salaries	669,135.82
181	Medical Services	5010	Donated Salaries	138,000.00
181	Medical Services	5100	Payroll Taxes	64,318.19
181	Medical Services	5200	Medical Insurance	65,695.68
181	Medical Services	5300	Workers Comp Insurance	491.36
181	Medical Services	5400	Pension	34,485.44
181	Medical Services	5500	Unemployment Payments	0.00
181	Medical Services	5600	Insurance	24,849.60
181	Medical Services	5700	Consultants - Providers	90,088.50
181	Medical Services	6000	Consultants - Other	36,303.41
181	Medical Services	6005	Continuing Medical Education	1,969.12
181	Medical Services	6020	Housekeeping	528.00
181	Medical Services	6030	Laundry	3,493.88
181	Medical Services	6040	Medical Supplies	103,060.01
181	Medical Services	6045	Miscellaneous	2,575.43
181	Medical Services	6050	Patient Education	7,659.37
181	Medical Services	6060	Patient Transportation	765.00
181	Medical Services	6090	Translation	(2,000.00)
181	Medical Services	7010	Office Supplies	5,512.97
181	Medical Services	7020	Printing	3,371.50
181	Medical Services	7030	Postage	567.20
181	Medical Services	7040	Travel	1,954.24
181	Medical Services	7050	Insurance	0.00
181	Medical Services	7060	Training/Education/Meetings	2,144.00
181	Medical Services	7070	Dues/Books/Subscriptions	10,706.54
181	Medical Services	7080	Recruitment	66,827.07
181	Medical Services	7090	Advertising	805.92
181	Medical Services	7100	Legal Fees	465.25
181	Medical Services	7130	Information Systems	1,188.00
181	Medical Services	7170	Equipment	38,003.94
181	Medical Services	7200	Telephone & Data Lines	12,032.77
181	Medical Services	7210	Other Expense	2,643.75
182	Lab	4300	Patient Revenue	1,072,654.83
182	Lab	4500	Contractual Allowances	(418,107.35)

182	Lab	4525	Bad Debt Self Pay	0.00
182	Lab	4530	Change In Reserve	(386,383.77)
182	Lab	5000	Salaries	170,664.71
182	Lab	5100	Payroll Taxes	12,232.54
182	Lab	5200	Medical Insurance	7,703.16
182	Lab	5300	Workers Comp Insurance	0.00
182	Lab	5400	Pension	4,650.00
182	Lab	5500	Unemployment Payments	1,182.60
182	Lab	5700	Consultants - Providers	8,542.36
182	Lab	6000	Consultants - Other	1,829.50
182	Lab	6030	Laundry	168.40
182	Lab	6040	Medical Supplies	67,108.07
182	Lab	6090	Translation	0.00
182	Lab	7010	Office Supplies	1,304.39
182	Lab	7020	Printing	0.00
182	Lab	7030	Postage	86.99
182	Lab	7070	Dues/Books/Subscriptions	2,375.00
182	Lab	7130	Information Systems	0.00
182	Lab	7150	Utilities	102.24
182	Lab	7160	Maintenance & Repair	0.00
182	Lab	7170	Equipment	24,503.66
182	Lab	7230	Interest Expense	0.00
183	Radiology	4300	Patient Revenue	361,596.31
183	Radiology	4500	Contractual Allowances	(243,038.30)
183	Radiology	4525	Bad Debt Self Pay	0.00
183	Radiology	4530	Change In Reserve	19,003.79
183	Radiology	4600	Grants & Contracts Revenue	11,199.98
183	Radiology	5000	Salaries	137,117.11
183	Radiology	5100	Payroll Taxes	9,952.88
183	Radiology	5200	Medical Insurance	18,964.81
183	Radiology	5300	Workers Comp Insurance	0.00
183	Radiology	5400	Pension	4,500.00
183	Radiology	5500	Unemployment Payments	0.00
183	Radiology	5700	Consultants - Providers	107,552.90
183	Radiology	6000	Consultants - Other	3,330.46
183	Radiology	6030	Laundry	2,507.86
183	Radiology	6040	Medical Supplies	2,433.41
183	Radiology	6050	Patient Education	0.00
183	Radiology	6080	Transcription	14,695.13
183	Radiology	6090	Translation	127.50
183	Radiology	7010	Office Supplies	733.31
183	Radiology	7020	Printing	1,386.40
183	Radiology	7060	Training/Education/Meetings	0.00
183	Radiology	7070	Dues/Books/Subscriptions	3,316.66
183	Radiology	7080	Recruitment	0.00
183	Radiology	7160	Maintenance & Repair	(208.48)
183	Radiology	7170	Equipment	25,856.26
183	Radiology	7210	Other Expense	0.00
184	Dental	4300	Patient Revenue	1,793,892.40
184	Dental	4500	Contractual Allowances	(505,173.70)
184	Dental	4525	Bad Debt Self Pay	0.00
184	Dental	4530	Change In Reserve	(21,743.32)
184	Dental	4600	Grants & Contracts Revenue	13,419.24
184	Dental	4910	Revenue- Other	202.40
184	Dental	5000	Salaries	632,772.28
184	Dental	5100	Payroll Taxes	46,334.45
184	Dental	5200	Medical Insurance	44,202.61
184	Dental	5300	Workers Comp Insurance	0.00
184	Dental	5400	Pension	13,200.00
184	Dental	5500	Unemployment Payments	(6,927.00)
184	Dental	5600	Insurance	(1,108.00)
184	Dental	5700	Consultants - Providers	174,572.96
184	Dental	6000	Consultants - Other	0.00

184	Dental	6005	Continuing Medical Education	814.00
184	Dental	6020	Housekeeping	2,244.00
184	Dental	6030	Laundry	4,971.48
184	Dental	6040	Medical Supplies	81,392.72
184	Dental	6045	Miscellaneous	3,260.20
184	Dental	6090	Translation	3,233.17
184	Dental	7010	Office Supplies	2,299.30
184	Dental	7020	Printing	4,032.90
184	Dental	7030	Postage	60.41
184	Dental	7040	Travel	145.40
184	Dental	7050	Insurance	1,108.00
184	Dental	7070	Dues/Books/Subscriptions	3,879.70
184	Dental	7090	Advertising	400.00
184	Dental	7150	Utilities	808.07
184	Dental	7160	Maintenance & Repair	805.05
184	Dental	7170	Equipment	48,912.08
184	Dental	7200	Telephone & Data Lines	0.00
184	Dental	7210	Other Expense	144.75
184	Dental	7230	Interest Expense	0.00
184	Dental	7240	Other Interest	136.85
185	Facility	4600	Grants & Contracts Revenue	1,320.00
185	Facility	5000	Salaries	87,524.02
185	Facility	5100	Payroll Taxes	6,171.84
185	Facility	5200	Medical Insurance	5,559.00
185	Facility	5300	Workers Comp Insurance	0.00
185	Facility	5400	Pension	1,650.00
185	Facility	6000	Consultants - Other	0.00
185	Facility	6020	Housekeeping	111,586.25
185	Facility	6040	Medical Supplies	380.47
185	Facility	6090	Translation	0.00
185	Facility	7020	Printing	166.54
185	Facility	7030	Postage	6,339.41
185	Facility	7040	Travel	527.40
185	Facility	7050	Insurance	29,184.00
185	Facility	7060	Training/Education/Meetings	144.00
185	Facility	7070	Dues/Books/Subscriptions	300.00
185	Facility	7090	Advertising	3,857.50
185	Facility	7130	Information Systems	0.00
185	Facility	7150	Utilities	16,957.15
185	Facility	7160	Maintenance & Repair	51,803.29
185	Facility	7170	Equipment	8,732.61
185	Facility	7200	Telephone & Data Lines	21,798.06
185	Facility	7210	Other Expense	0.00
185	Facility	7220	Rent	410,130.50
185	Facility	7300	Depreciation	325,920.76
186	Social Service	5000	Salaries	62,241.26
186	Social Service	5100	Payroll Taxes	4,591.55
186	Social Service	5200	Medical Insurance	10,248.39
186	Social Service	5400	Pension	3,000.00
186	Social Service	6000	Consultants - Other	1,280.00
186	Social Service	6090	Translation	18,738.61
186	Social Service	7010	Office Supplies	398.95
186	Social Service	7040	Travel	317.46
186	Social Service	7060	Training/Education/Meetings	220.00
186	Social Service	7150	Utilities	742.54
186	Social Service	7160	Maintenance & Repair	0.00
186	Social Service	7170	Equipment	3,428.04
187	Administration	4600	Grants & Contracts Revenue	1,862,863.21
187	Administration	4800	Interest Income	30,061.15
187	Administration	4910	Revenue- Other	(549.36)
187	Administration	5000	Salaries	222,047.07
187	Administration	5100	Payroll Taxes	14,809.64
187	Administration	5200	Medical Insurance	18,787.72

187	Administration	5300	Workers Comp Insurance	0.00
187	Administration	5400	Pension	5,700.00
187	Administration	5500	Unemployment Payments	0.00
187	Administration	6000	Consultants - Other	6,000.00
187	Administration	6005	Continuing Medical Education	0.00
187	Administration	6030	Laundry	0.00
187	Administration	6040	Medical Supplies	0.00
187	Administration	6090	Translation	0.00
187	Administration	7010	Office Supplies	7,651.04
187	Administration	7020	Printing	3,017.50
187	Administration	7030	Postage	18,707.97
187	Administration	7040	Travel	7,289.66
187	Administration	7050	Insurance	30,871.36
187	Administration	7060	Training/Education/Meetings	4,819.00
187	Administration	7070	Dues/Books/Subscriptions	18,842.05
187	Administration	7090	Advertising	300.00
187	Administration	7100	Legal Fees	20,634.36
187	Administration	7110	Accounting Fees	1,615.00
187	Administration	7120	Payroll Service	(26,304.40)
187	Administration	7130	Information Systems	0.00
187	Administration	7140	Lobbyist	6,000.00
187	Administration	7150	Utilities	820.76
187	Administration	7160	Maintenance & Repair	0.00
187	Administration	7170	Equipment	6,980.03
187	Administration	7200	Telephone & Data Lines	1,363.44
187	Administration	7210	Other Expense	37,810.34
187	Administration	7230	Interest Expense	4,041.43
187	Administration	7235	Interest on bridge loan	0.00
187	Administration	7236	New Market Tax Quaterly Interest	0.00
187	Administration	7240	Other Interest	47,626.64
188	Patient Accounts	4600	Grants & Contracts Revenue	51,664.57
188	Patient Accounts	5000	Salaries	262,977.89
188	Patient Accounts	5100	Payroll Taxes	19,173.85
188	Patient Accounts	5200	Medical Insurance	31,512.56
188	Patient Accounts	5300	Workers Comp Insurance	0.00
188	Patient Accounts	5400	Pension	9,600.00
188	Patient Accounts	5500	Unemployment Payments	6,940.00
188	Patient Accounts	6000	Consultants - Other	38,770.08
188	Patient Accounts	7010	Office Supplies	1,642.18
188	Patient Accounts	7020	Printing	0.00
188	Patient Accounts	7030	Postage	5,526.77
188	Patient Accounts	7040	Travel	402.09
188	Patient Accounts	7060	Training/Education/Meetings	325.00
188	Patient Accounts	7070	Dues/Books/Subscriptions	4,590.17
188	Patient Accounts	7080	Recruitment	0.00
188	Patient Accounts	7100	Legal Fees	0.00
188	Patient Accounts	7130	Information Systems	19,961.34
188	Patient Accounts	7150	Utilities	3,279.18
188	Patient Accounts	7160	Maintenance & Repair	3.30
188	Patient Accounts	7170	Equipment	3,970.26
188	Patient Accounts	7200	Telephone & Data Lines	0.00
189	Technology Services	4600	Grants & Contracts Revenue	7,097.01
189	Technology Services	4910	Revenue- Other	1,300.00
189	Technology Services	5000	Salaries	365,272.60
189	Technology Services	5100	Payroll Taxes	26,079.29
189	Technology Services	5200	Medical Insurance	24,247.82
189	Technology Services	5300	Workers Comp Insurance	0.00
189	Technology Services	5400	Pension	4,500.00
189	Technology Services	5500	Unemployment Payments	0.00
189	Technology Services	6000	Consultants - Other	2,995.00
189	Technology Services	6090	Translation	0.00
189	Technology Services	7010	Office Supplies	467.97

189	Technology Services	7030	Postage	0.00
189	Technology Services	7040	Travel	6,712.28
189	Technology Services	7060	Training/Education/Meetings	2,943.00
189	Technology Services	7070	Dues/Books/Subscriptions	5,910.00
189	Technology Services	7080	Recruitment	0.00
189	Technology Services	7130	Information Systems	268,503.73
189	Technology Services	7150	Utilities	0.00
189	Technology Services	7160	Maintenance & Repair	36.78
189	Technology Services	7170	Equipment	9,893.95
189	Technology Services	7200	Telephone & Data Lines	125.62
189	Technology Services	7210	Other Expense	202.38
190	Art In the City	4750	Art In The City Proceeds	80,903.00
190	Art In the City	7010	Office Supplies	560.61
190	Art In the City	7250	Fundraising	13,335.56
192	Doherty School	4300	Patient Revenue	82,779.31
192	Doherty School	4500	Contractual Allowances	(57,018.77)
192	Doherty School	4525	Bad Debt Self Pay	0.00
192	Doherty School	4530	Change In Reserve	1,022.48
192	Doherty School	4600	Grants & Contracts Revenue	3,393.96
192	Doherty School	5000	Salaries	34,252.83
192	Doherty School	5100	Payroll Taxes	2,394.34
192	Doherty School	5200	Medical Insurance	3,941.41
192	Doherty School	5300	Workers Comp Insurance	0.00
192	Doherty School	5400	Pension	861.48
192	Doherty School	5500	Unemployment Payments	0.00
192	Doherty School	6000	Consultants - Other	0.00
192	Doherty School	6005	Continuing Medical Education	0.00
192	Doherty School	6030	Laundry	25.00
192	Doherty School	6040	Medical Supplies	221.37
192	Doherty School	7010	Office Supplies	0.00
192	Doherty School	7020	Printing	0.00
192	Doherty School	7040	Travel	756.59
192	Doherty School	7070	Dues/Books/Subscriptions	800.00
192	Doherty School	7150	Utilities	87.34
192	Doherty School	7160	Maintenance & Repair	0.00
192	Doherty School	7170	Equipment	3,349.00
192	Doherty School	7200	Telephone & Data Lines	252.14
198	Federal Goddard school grant	4600	Grants & Contracts Revenue	90,305.38
198	Federal Goddard school grant	5000	Salaries	76,529.97
198	Federal Goddard school grant	5100	Payroll Taxes	5,510.16
198	Federal Goddard school grant	5200	Medical Insurance	5,701.48
198	Federal Goddard school grant	5300	Workers Comp Insurance	267.86
198	Federal Goddard school grant	5400	Pension	2,295.91
198	Federal Goddard school grant	7250	Fundraising	0.00
199	Greater Worcester Foundation Homeless Program	4600	Grants & Contracts Revenue	21,178.85
199	Greater Worcester Foundation Homeless Program	5000	Salaries	17,022.25
199	Greater Worcester Foundation Homeless Program	5100	Payroll Taxes	1,278.38
199	Greater Worcester Foundation Homeless Program	5200	Medical Insurance	298.76
199	Greater Worcester Foundation Homeless Program	5300	Workers Comp Insurance	59.59
199	Greater Worcester Foundation Homeless Program	5400	Pension	563.06

SUMMARY OF COST AND UTILIZATION

	2013	2014	% change		2015	% change
Cost per visit						
Medical	\$181.01	\$212.28	17.30%		\$215.85	1.70%
Dental	\$118.90	\$138.53	16.50%		\$121.85	-12.00%
Behavioral Health	\$107.33	\$91.65	-14.60%		\$85.45	-6.80%

Cost per patient						
Medical	\$739.07	\$833.70	12.80%		\$847.73	1.70%
Dental	\$375.65	\$353.51	-5.90%		\$387.10	9.50%
Behavioral Health	\$691.28	\$559.53	-19.10%		\$514.19	-8.10%