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PERAC Commissioners

Commissioner

Philip Y. Brown, Esq. Principal/Founder, Brown Counsel

Chair



Commissioner

The Honorable Suzanne M. Bump Auditor of the Commonwealth

Vice Chair



Mission Statement 💡

PERAC's mission is to provide regulatory oversight and guidance for the effective, equitable, and ethical operation of the Commonwealth of Massachusetts' public pension systems.



Kathleen M. Fallon Practice Area Director, Public Consulting Group



Kate Fitzpatrick Town Manager, Town of Needham



James M. Machado Sargeant, Fall River Police Department



Richard MacKinnon, Jr. President, Professional Firefighters of Massachusetts



Jennifer F. Sullivan Governor's Appointee, Investment Professional



In Memoriam

Remembering Kate Hogan, PERAC Disability Manager of Medical Services

"Kate was universally respected and appreciated throughout the MA retirement community."

't is with great sadness that we must report that our longtime Disability Unit Manager, Kate Hogan, passed away after a short illness. In addition to being a great employee who truly enjoyed her work and her colleagues, Kate was a good friend to many of us here at PERAC and it has been difficult news to accept, made even more difficult by the suddenness of it. "Kate's sudden passing left a huge professional and personal void here at PERAC and throughout the retirement and medical community," said Executive Director John Parsons. "Kate was universally respected and appreciated throughout the MA retirement community."

In her tenure at PERAC, Kate assisted retirement boards, employers, applicants, and physicians throughout the Disability Retirement Application Process.

Among the many heartfelt comments received by PERAC were the words of one long-time retirement board director: "Kate was truly the most wonderful person I had the honor of associating with over my 38-year Ch. 32 career, on both a professional and personal level. The epitome of what every public servant and human being should be - kind, patient, funny, empathetic. I could go on and on...".





Prior to joining PERAC, she worked for many years at the Massachusetts Hospital School providing direct care to children with physical disabilities.

In addition to her work at PERAC, Kate was also a visual artist and attended Massachusetts College of Art, majoring in Sculpture and Art Education.

Kate's professionalism, warm personality, and friendship will be sorely missed by her colleagues at PERAC and throughout the retirement community. Please keep Kate and her family in your thoughts and prayers.









Dedication

Robert McCarthy Retires After Decades of Service on PERAC Commission

"Bob's entire professional career has been dedicated to serving his community, the Commonwealth, and his country."

uring PERAC's October Commission meeting, longtime Commissioner Robert McCarthy announced that he was retiring from the Commission upon appointment of his successor. "Bob" has served as a PERAC Commissioner off and on since its inception in 1996, serving as the designee of the President of the AFL-CIO, as appointed by the State Auditor.

Bob's entire professional career has been dedicated to serving his community, the Commonwealth, and his country. Bob has served in the U.S. Navy, as a career firefighter, as Chairman of the Watertown Retirement Board, and on the Boards of Trustees at the University of Massachusetts, Fitchburg State College, and Blue Cross Blue Shield. From 1987-2011 he served as the President of the Professional Firefighters of Massachusetts.

Throughout his over 50 years of public service, the common element of Bob's service has been an incomparable commitment to helping his fellow public employees. Bob's passion for improving the working conditions of his brethren is legendary, and his skills as an advocate for public employees have left an indelible mark on the quality of life of those he has lobbied for. Anyone that worked in State Government from the 1980's to the present has witnessed and benefited from Bob's efforts.

At PERAC, Bob has played an integral role in the shaping of pension policy, committed to the integrity and full funding of our retirement systems, and protection of the pension benefits earned by the public employees of Massachusetts. The PERAC Commission and PERAC staff will miss the passion and camaraderie that Bob has brought to this As importantly, the public employees of Massachusetts are losing a true champion who always looked out for their best interests.

On behalf of the Commission, PERAC Staff, and public employees everywhere, we wish Commissioner McCarthy good fortune and health in his retirement from public service.





Letter from the Chair Philip Y. Brown

"In every single case, with ingenuity, patience, help and cooperation from all, you found a way. There was a positive resolution and outcome for every challenge that was faced."

't was a year the likes of which we have never seen, and hopefully, we will never see again. While the pandemic affected all of us, it certainly affected some of us more than others whether it was through loss of a loved one, personal illness or of those close to you, or financial burdens. As we persevered, we found comfort in each other, whether it was visiting loved ones through a nursing home window or helping with a food drive, and in the little things, like taking a walk or cooking nightly dinners.

I am very proud that no matter what personal challenges we all faced, the Massachusetts public retirement community pulled through, pulled together and pulled it off. In a nonpandemic year, for one to look back at the innovations, the adaptations and the performance of this past year, it was an extremely successful one by any measure. The fact that all of this happened in the midst of once-in-a-lifetime global turmoil is remarkable and, for that, all of the retirement community is to be commended and applauded.

As the financial floor dropped, impending doom predicted, and offices shuttered, retirees, board members, board staff, board counsel, investment officers, PERAC staff and local and state officials all had to figure out - how do we make this work?

- ▶ Will I receive my pension check?
- How do we ensure retirement checks go out?
- How do we work if the office is closed?
- How do I interact with my board if it is closed?
- How do we protect investments?
- How do we process disabilities?
- How do we process new retirement applications?
- How do we counsel our members?
- How do we obtain signatures?
- How do we file forms?
- How do we conduct training and undertake education?
- How does our board conduct an open, public meeting when nothing public can be open?

And, as you know all too well, that's far from an exhaustive list of questions.

In every single case, with ingenuity, patience, help and cooperation from all, you found a way. There was a positive resolution and outcome for every challenge that was faced.

Regulations and procedures were developed to use estimated calculations. Telehealth medical panels were established. Laptops were purchased. Video conferences and the mute button became a way of life. Remote work ensured business was conducted, allowing for staggered

schedules and distanced staff to come to the office for those tasks needed to be completed there. Board meetings were held virtually. Education courses **PROSPER** conducted. were

enhancements were rolled out. Drive through form drops and counseling were created. Prudently and skillfully designed investment portfolios proved both resilient and extremely successful. And most importantly, pension checks were paid in full and on time, every single month of the year.

While this was a total team effort, I would be remiss if I did not mention the contributions of two key people. First, our dear friend Kate Hogan, PERAC's Manager of Medical Services, who sadly left us too young. Kate was universally liked personally with her kind and cheerful nature, but also professionally as she was thorough, dedicated, and always helpful to all.

A Navy veteran, career firefighter, and past president of the Professional Firefighters of Massachusetts, Bobby McCarthy retired as a PERAC Commissioner after providing years of leadership and guidance going back to the agency's first days. I know that I am better off from their wisdom and friendship, as I am sure so many of you are as well. They are missed and they are appreciated.

With that, I am pleased to welcome Rich MacKinnon, the current President of the Professional Firefighters of Massachusetts, as a PERAC Commissioner, We will benefit from his knowledge, experience and leadership and he already is an important voice on the Commission.

We all came up with solutions and work arounds this past year that came to feel like standard operating procedure. As we transition out of pandemic operations, we've actually

> grown accustomed to some of the new ways of doing things and will look to retain them going forward. More convenience. More effective. More efficient.

More transparent. More accessible. Out of something bad has come many things that are good.

Thank you to all retirement board members, retirement board staff, PERAC staff, Commissioners, and all members of the Massachusetts public retirement community for your continued dedication and diligence to operate, and advance, a well-run system.

Sincerely.

"Out of something bad

has come many things

that are good."

Philip Y. Brown Chair

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Letter from the Executive Director John W. Parsons

⁶⁶My optimistic view and wish is that 2021 will be a better year than 2020. Part of that is because we all went through 2020 and we went through it together. We scrambled, we rallied, we collaborated, we cooperated and we persevered.

The Commission and staff are pleased to release this Annual Report on the Massachusetts Public Retirement Systems for 2020, a year that needs no introduction.

As we look back at this unique year, it's difficult to view this unparalleled period with any objectivity or critical eye. As individuals, we battled through the significant personal challenges that presented themselves; at home, work, amongst family and friends, and in the community. As employers, we struggled to address the competing challenges of protecting the health of our colleagues and meeting the demands placed on our agencies on behalf of the members who rely on us. Collectively, we watched with great sadness the pandemic's effect on families and businesses, while at the same time constantly adjusting to the new normal at work and throughout our society. At the risk of sounding self-serving, I sincerely believe that

the performance of all those who make our pension system work rose to the occasion in 2020, and remarkably we were able to not only meet the demands on our agencies, but to move forward in several significant ways.

Apart from meeting the daily demands of counseling, buybacks, retirement and disability applications, payroll, etc., MA pension systems moved forward in important, permanent ways. From the beginning of the pandemic, the disability process was upended, and we were forced to adapt to the world of telehealth to keep this process working. With PERAC, boards, employers, members and the medical community working together, we were able to overcome the many logistical and statutory complications at play and establish a telehealth review process that allowed members' applications to be processed. I credit PERAC's former Disability Director, Kate Hogan, for the primary role she played in

establishing this system, all while battling an illness that ultimately took her much too soon. Telehealth becoming a permanent element of the disability process is a small remembrance of Kate's many contributions during her 20 years of service to PERAC and the pension community at large.

In 2020, the next initiative in the development of the PROSPER system, electronic filing of retirement calculations, was rolled out. Following a trial application and staff training, boards are now able to file all types of retirement calculations electronically, saving time and eliminating paper records. It is our hope and goal to significantly reduce the turnaround time in the processing of these applications. Thank you to PERAC's development vendor CGI, our IT and Actuarial staff, volunteer retirement staff, and all board staff for the successful implementation of this important new improvement.

Another important addition to PROSPER, developed in the fall of 2020 and rolled out in early 2021, is the electronic filing of board members' Statements of Financial Interest ("SFIs"). Moving from an all-paper process to an electronic filing will save board members significant time going forward and improve recordkeeping. Thank you to everyone involved in the successful rollout of this new PROSPER feature.

The pandemic fundamentally affected our ability to provide in-person training and continuing education. However, through innovation and a commitment to the benefits of virtual presentations, PERAC and MACRS combined to provide 36 courses and 2,046 course completions. Thank you to all the presenters and staff that worked to make these presentations successful and enlightening, and to attendees for their continued commitment to becoming better informed board members and improving our pension systems.

All of these changes reflected a need to do things differently. Weaved through all of them was communication, which also required its own unique solutions. Without seeing people face to face, without people in offices to call, we needed to find a way to maintain lines of communication with members, with colleagues, and between boards and PERAC. The Commonwealth's State of Emergency due to the the pandemic started in March, 2020, and by the end of April PERAC had issued six memos relating to COVID-19. Not since 2012 has PERAC issued more memos than the 39 that were issued in 2020.

Obviously, the biggest change was in electronic communication, particularly video. It allowed PERAC and all boards to continue public meetings in accordance with the Governor's executive order, staff meetings, and meetings with members. Prior to 2020, Zoom was a children's television show to many of us and mute, lighting and backgrounds were things that never crossed our minds. While it was a challenge for many of us, and also not a replacement for in-person interaction, it did provide a level of convenience for people to reduce travel time in order to participate and, likewise, increased participation levels and transparency in the important work that we do.

Despite these advances, the pandemic did take away our ability to gather and truly mark milestones. One such milestone was the retirement of longtime PERAC Commissioner Bob McCarthy. I don't want to repeat the tribute to Bob in this report, but I do want to congratulate, commend, and thank him for his lifetime of public service as a Navy veteran, a career firefighter who became President of the Professional Firefighters of Massachusetts (PFFM), and as a Commissioner since the beginning of PERAC. Personally, I appreciated his advice, his passion and, most of all, his friendship.

That said, we are pleased that Richard MacKinnon, Jr., the current president of the PFFM, was appointed by State Auditor Suzanne Bump to fill Bob's seat as the AFL-CIO representative. I have known Rich over the years to be knowledgeable, fair and dedicated. It has been a pleasure to begin working with him in his new role.

My optimistic view and wish is that 2021 will be a better year than 2020. Part of that is because we all went through 2020 and we went through it together. We scrambled, we rallied, we collaborated, we cooperated, and we persevered. Our collective experiences, and our collective success, in 2020 make all of us better and should make all of us proud.

Thank you for your dedication to the Massachusetts public retirement system and I truly look forward to continue working with you - in person! - this coming year and beyond.

Sincerely,

John W. Parsons, Esq. **Executive Director**





Year in Review









Commission/Staff Update

Long-time serving Commissioner and former President of the Professional Firefighters of Massachusetts (PFFM), Robert McCarthy, announced his retirement in December 2020. Bob has served as a PERAC Commissioner on and off since its inception in 1996 serving as the designee of the President of the AFL-CIO, as appointed by the State Auditor. State Auditor Suzanne Bump appointed Richard D. MacKinnon, Jr. to a five-year term to fill that seat on the Commission. MacKinnon has served for over 20 years as a firefighter/paramedic in the Town of Whitman. MacKinnon served on the Executive Board of PFFM and as chair and cochair of a number of PFFM committees. He was elected in October 2016 to serve as the PFFM's President. On behalf of all PERAC staff we look forward to working with Richard in the years ahead.

Deputy Executive Director, Joseph I. Martin announced his retirement on June 30, 2020 after a 38-year career in public service in particular, investments and pension law. Joe also served as PERAC's designee to the Contributory Retirement Appeal Board (CRAB) where he served for the past 33 years. With Joe Martin's retirement, the Commission unanimously appointed Senior Associate General Counsel, Patrick Charles, to serve on the board.

Clinical Case Manager, Jane Carritte announced her retirement of October 30, 2020 after 11 years of employment.

Sadly in 2020, we lost a colleague and good friend, Kate Hogan who served as PERAC's Disability Manager of Medical Services to a sudden illness in November. Kate began her career at PERAC in 1990, where she assisted retirement boards, employers, applicants, medical vendors, and physicians throughout the Disability Retirement process. Kate's professionalism and friendship will be greatly missed.

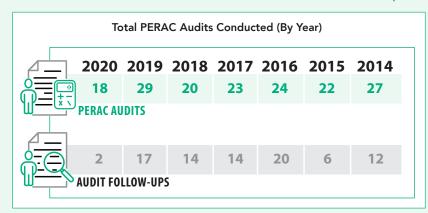
2020 certainly had its challenges and staffing changes were no different. With the loss of long-term employees, concentration to fill the void was made through re-organization, promotions, and new hires. Stephen Forcucci joined the IT Unit as a .NET Developer to assist with the PROSPER enhancements and additional tasks that retirement boards use to submit, track, and retain data of their membership. The Legal Unit hired Felicia McGinnis as PERAC's Associate General Counsel. She will be reviewing disability cases, writing opinion letters, reviewing PERAC retirement guides, and other legal matters. The Actuarial Unit employed Kathleen Smolak who will be reviewing retirement calculations, performing valuation reports, and reviewing funding schedules. Just recently, the Disability Unit hired two nurses, Eileen Tobin and Mariyam Gadatia review disability retirees' medical information as it relates to the restoration to service process and comprehensive medical examinations. We welcome the new employees to our PERAC Team. ■

Actuarial Unit

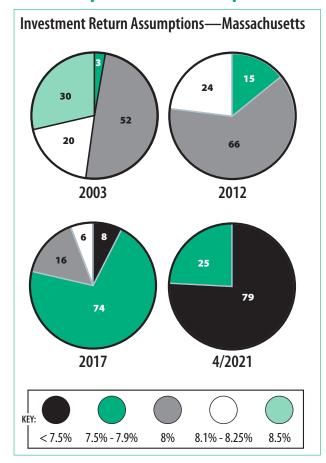
always, actuarial information details the fiscal condition of the systems, which can play a direct role in state and local budgets. The funded ratio indicates the extent to which assets cover system liabilities. When the system will pay off its unfunded liability and what type of funding technique is being used are also noted. PERAC has consistently urged boards to conduct actuarial valuations in order to provide an up-to-date assessment of the fiscal condition of the system.

In the actuarial area, PERAC approved 69 revised funding schedules and completed 18 actuarial valuations in 2020. The valuations complemented the 55 valuations performed by private actuaries. Due to the COVID-19 pandemic, the Actuarial Unit did not complete the annual actuarial valuation of the Commonwealth's pension liability. Throughout the year, PERAC responded to legislative and gubernatorial requests for analysis of legislation and made several presentations.

Actuarial Valuations and Funding Schedules (By Year)			
YEAR	PERAC VALUATIONS	PRIVATE VALUATIONS	\$ FUNDING SCHEDULES
2020	18	55	69
2019	17	22	36
2018	19	44	63
2017	22	24	46
2016	21	50	62
2015	24	24	40
2014	27	49	78



The Massachusetts Investment Return Assumptions from 2003 to present:



Audits

Despite restrictions and limitations to visiting retirement boards in person, as well as retirement board staff working remotely, the audit unit adapted quickly to electronic and remote work as much as possible. PERAC issued 18 audits and 2 follow-ups in 2020. Appreciation is extended to all retirement boards that underwent audits in 2020 for their cooperation, courtesy and accommodations.

> A planned transition to a new audit software platform, Engagement, was ready to launch just as the pandemic hit. This strategic planning was both timely and instrumental in allowing audit staff to work remotely.

> In an unstable year, we had stability in our auditing staff which has allowed for much development and continuity. Staff attended virtual trainings and monthly staff meetings also managed to continue on remotely.

Emerging Issues Forum

We did not host our annual in-person Emerging Issues Forum in 2020, however, we did have a webinar for the Forum with keynote speaker, J. Robert Brown, who served at the time on the Public Company Accounting Oversight Board.

Mr. Brown provided attendees with an overview of the PCAOB's role and how the organization's mission overlaps with the mission of public retirement systems.

His presentation was complemented by a PERAC presentation on Post Retirement Employment and a video montage of past Forums.





Emerging Issues keynote speaker J. Robert Brown gave a webinar on the role of the Public Company **Accounting Oversight Board.**

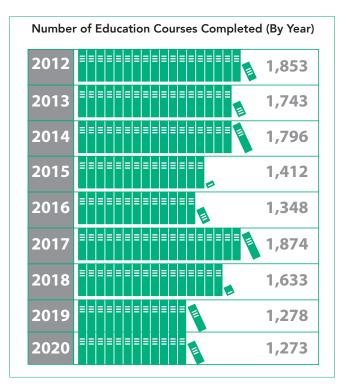
Education

Despite the challenges of the pandemic, PERAC continued its comprehensive education program for retirement board members in 2020. This was the ninth year of the program and included courses on "Accidental Disability: Remands and Medical Panels," "Buybacks Under Chapter 32," "Recent Changes in Massachusetts Public Pension Law," and closed out the year with the ever popular "Cases of Interest."

We expanded our webinar capabilities in 2020 and offered all of our educational courses 100% online. Most of the courses we offered were also recorded and posted to the website at a later date as an additional option for members.

In addition, we expanded the number of non-PERAC webinars offered for credit, including webinars from the Massachusetts Inspector General, the State Ethics Commission, and national organizations such as the National Council on Teacher Retirement and the National Conference on Public Employee Retirement Systems. While there were no in-person conferences offered by the Massachusetts Association of Contributory Retirement Systems (MACRS), we partnered with them on their September Legal Panel Webinar and offered credit for their Cybersecurity webinar.

As the state continues to reopen, we will reconsider in-person courses again in the future, while keeping the safety of participants in mind, but will also continue to offer the webinar option.



Legislation

The FY 21 budget was ultimately passed in November after legislative leaders ascertained a better picture of the state's fiscal position. Despite the fiscal uncertainty at the time, the Governor and Legislature maintained their commitment to the new three-year Commonwealth pension funding schedule, making the full contribution of \$3.1 billion. Additionally, the Governor and Legislature included funding for a Cost of Living Adjustment for state and teachers' system retirees.

Among the numerous bills, statutes and gubernatorial orders dealing with the coronavirus in 2020, a few stood out. Chapter 53 of the Acts of 2020 suspended the Chapter 32, Section 91 hours and earnings limits for superannuation retirees working in the public sector. That statute waived those requirements through the first of two events, the end of the governor's state of emergency or calendar year 2020. As the pandemic continued and the calendar year came to a close, Chapter 277 of the Acts of 2020 extended the waiver on the same terms, the end of the governor's state of emergency or calendar year 2021, whichever occurred first.

While not legislation per se, the Governor's first COVID executive order temporarily waived provisions of the Open Meeting Law, allowing for fully remote meetings without a physically-present quorum and without the Chair physically present, so long as adequate alternative access for the public was provided.

In November, PERAC filed eight pieces of legislation, six refiles, House 10-15, and two new bills, House 16 and 17, for the 2021-2022 session of the Legislature.

"PERAC regularly reviewed legislation by legislative request for matters of equity, consistency and technicality. Additionally, PERAC regularly responded to legislative requests regarding retirement-related issues for constituents."

The bills are as follows:

Constitution in some cases.

- House 10 An Act Relative to Pension Forfeiture: Amends the pension forfeiture provisions of Chapter 32 in light of the Supreme Judicial Court decision in the Bettencourt case which determined that the existing statute may violate the 8th Amendment of the U.S.
- 2. House 11 An Act Relative to the Veterans' Buyback: Extends the time period in which veterans may purchase up to four years of creditable service as a result of their military service. If adopted, the buyback may be initiated within one year following vesting rather than within 180 days from hiring. The bill would create a one-time, one-year window for such purchases for those members who may have missed their initial opportunity.
- 3. House 12 An Act Relative to the Recovery of Overearnings: Clarifies the amount that may be recovered in an instance where a retired member has exceeded earning limits.
- 4. House 13 An Act Relative to Wages: Includes sick and vacation leave taken in conjunction with workers' compensation as part of regular compensation for retirement purposes.
- 5. House 14 An Act Relative to Modification of Retirement Allowances: Streamlines the process for modification of retirement allowances in an instance where a disabled retiree has exceeded earnings limits.
- 6. House 15 An Act Relative to Accidental Disability and Group 1 Emotional Distress: Allows a Group 1 member to cite employer incident reports to satisfy the injury report requirement when filing for disability based on an emotional injury.
- 7. House 16 An Act to Protect Gender Pay Equity: This would add an exemption from the anti-spiking provisions for salary actions related to the Massachusetts Equal Pay Act, which prohibits an employer from paying someone less than an employee of a different gender who does comparable work.
- 8. House 17 An Act Providing for Statement of Financial Interests Flexibility: Similar to what exists for board member education compliance, this bill would allow for a hardship waiver petition related to timely filing of the SFI.

Legal Unit

PERAC's Legal Unit represented the Commission (remotely) this past year at the Division of Administrative Law Appeals. Cases also progressed through the Contributory Retirement Appeal Board, and the Superior Court. The Legal Unit produced 115 Opinion Letters in 2020, and conducted the statutory disability retirement review of all accidental disability, accidental death and ordinary disability applications approved by the 104 retirement boards. The amount of these applications for 2020 was 537. Members of the Legal Unit also participated in, produced and presented numerous educational webinars.



"The Legal Unit produced 115 Opinion Letters in 2020, and conducted the statutory disability retirement review of all accidental disability, accidental death and ordinary disability applications approved by the 104 retirement boards."

Information Technology

As is true in business operations, the Information Technology Unit's impact and narrative is weaved throughout different sections of this report. IT not only enabled PERAC to maintain its functionality in 2020, it expanded functionality for both PERAC and Boards.

As the pandemic made things come to a halt, the IT Unit was busy prepping and supplying laptops and tablets to staff to enable remote work. With that, came the need for additional VPN licenses and the new world of remote meeting platforms Go to Meeting and Go to Webinar.

The IT Unit then completed significant additions to PROSPER, allowing for the electronic filings of both cash books and statements of financial interest. Work on other PROSPER enhancements continued as did work triaging PROSPER issues with board members and vendors.

Meanwhile, IT was also working on developing training, enhancing security and increasing data usage.



Medical Panels

As always, PERAC has been busy assisting the boards in other areas. In 2020, 470 medical panel request were initiated and processed. A total of 494 disability applications and 9 accidental death claims were approved in 2020. For Post-Retirement medical reviews. PERAC Nurse Case Managers conducted 1,110 comprehensive medical evaluations. Occupational Health Physicians conducted comprehensive medical evaluations on 20 retireees, and examined 1 retiree for restoration to service.

		Med	dical Panels (E	By Year)	
		<u></u>		Ġ	(*)
١	/EAR	MEDICAL PANEL REQUESTS	IN-HOUSE CME REVIEWS	DISABILITY APPROVALS	DEATH APPROVALS
20	020	470	1,110	494	9
20	019	768	1,424	628	23
20	018	641	1,312	616	9
20	017	523	1,315	456	53
20	016	659	1,356	499	76
20	015	648	1,398	543	66
20	014	669	1,302	573	24

"In 2020, PERAC analyzed 12,783 earnings reports, 3,563 retirees reported earnings and **87** earned in excess of the statutory limits. An additional **161** retirees failed to comply with the reporting requirement."

Post-Retirement Earnings

PERAC is responsible for the post-retirement monitoring of disabled retirees. One aspect of that task is enforcing the earnings limits set forth in Chapter 32. In 2020, PERAC analyzed 12,783 earnings reports, 3,563 retirees reported earnings and 87 earned in excess of the statutory limits. An additional 161 retirees failed to comply with the reporting requirement. This resulted in the identification of \$1,459,319.84 in excess earnings and \$4,100,425.90 for non-compliance. In addition, 22 retirees waived their allowance, saving \$263,238.61. ■

	POST-RE	etireme	ent	Earnings	(Ву	Year)	
YEAR	EARNINGS REPORTS ANALYZED	REPORT EARNIN		NUMBER OF EXCESS EARNERS		NON- IPLIANT	WAIVED
2020	12,783	3,56	3	87	1	61	22
2019	12,859	3,47	3	87		92	23
2018	12,773	3,55	7	62		73	21
2017	15,576	3,72	0	59	1	35	21
2016	15,895	3,84	9	54	1	01	37
2015	15,887	3,84	5	146		84	36
2014	15,699	3,792		125		91	38
				(\$)	جر		
YEAR	EXCESS EARNINGS AI		N	ON-COMPLIANC AMOUNT	Œ		/AIVED MOUNT
2020	\$1,459	,319	\$	4,100,42	5	\$26	53,238
2019	\$1,222,	1,222,947 \$2,401,351 \$356,163		6,167			
2018	\$933,4	33,422 \$1,572,729 \$352,69		52,691			
2017	\$858,7	,781 \$4,418,867 \$400,8		00,867			
2016	\$839,9	993	\$	2,606,47	1	\$50	2,028
2015	\$1,459	,550	\$	2,176,17	4	\$55	66,935
2014	\$1,167	022	ċ	1,334,30	5	ĊE1	2,247



Profiles

Massachusetts Contributory **Retirement Boards**

Introduction

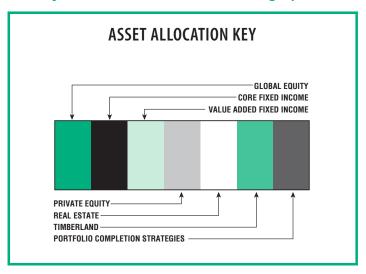
The Board Profile section of the PERAC Annual Report provides a detailed assessment of some of the important indicators relative to the financial health of the retirement systems. The information provided in this report can enable board members to provide factual comment and advice to policymakers as various proposals relative to the retirement law are assessed. Through this and other studies, the Commission seeks to provide objective, comprehensive, and accurate data for use by all interested parties.

A Word on Portfolio Valuations

assessing investment performance, PERAC relies on the retirement boards to submit accurate and complete information about investment activity. PERAC numbers might differ from those provided to a board by its consultant because PERAC measures all assets, including monies not committed to investment management.

Asset allocation is presented in graph form. The way a board allocates its assets among the various investment classes available to it has long been recognized as the prime determining factor in the generation of returns. Allocation information reported by the investment consultants advising the retirement boards, or PRIM, forms the basis of these graphs. PERAC has not independently confirmed the accuracy of this data.

The key used for the Asset Allocation graphs:



DISCLAIMER: In publishing this information PERAC makes no comment regarding any retirement board's asset allocation, investment strategy, or manager/fund commitments.

COMPOSITE

COMPOSITE INVESTMENT PROFILE

- Commonwealth of Massachusetts
- Public Employee Retirement Systems

\$104.1 B

Market Value

12.80%

2020 Returns

8.93%

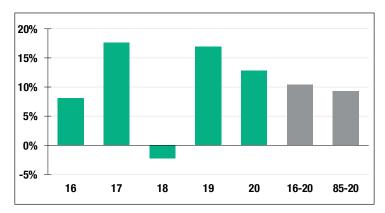
2011-2020 (Annualized)

9.31% 1985-2020

(Annualized)

Investment Returns

(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



Adams

CONTACT INFORMATION

Adams Visitor Center 3 Hoosac Street, 2nd Floor Adams, MA 01220 Phone 413-743-5575 Fax 413-743-2815

BOARD MEMBERS

Crystal Wojcik Patricia Wol* George Haddad Holli Havens-Jayko Beth Matson *indicates Chairperson

BOARD ADMINISTRATOR

Cheryl DeMarsico

SYSTEM MEMBERS

Active Members197
Total Payroll\$7.0 M
Average Salary\$35,400
Average Age47
Average Service10.9
D. II. 114
Retired Members158
Benefits Paid\$3.0 M
Average Benefit \$18,700
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	6
Reported Earnings	3
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$38.9 M

Market Value

8.00%

2020 Returns

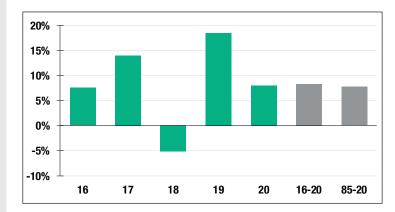
6.46%

2011-2020 (Annualized) 7.77%

1985-2020 (Annualized)

Investment Returns

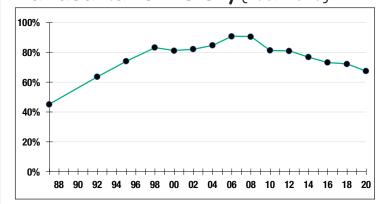
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



6.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



67.4%

Funded Ratio

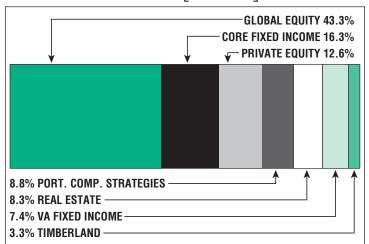
2037

Fully Funded

7.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$17.6 M

Unfunded Liability

(FY2021)

Amesbury

CONTACT INFORMATION

City Hall 62 Friend Street Amesbury, MA 01913-2825 Phone 978-388-8131 Fax 978-388-6727

BOARD MEMBERS

Angel Wills Craig Bailey Bonnijo Kitchin Donna Cornoni* David Van Dam *indicates Chairperson

BOARD ADMINISTRATOR

Kevin Caira

SYSTEM MEMBERS Active Members

Active Members276
Total Payroll\$14.9 M
Average Salary\$53,800
Average AgeNA
Average ServiceNA
Retired Members255
Benefits Paid\$6.7 M
Average Benefit \$26,400
Average Age73

276

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.12
Reported Earnings	6
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Sherman



\$66.8 M

Market Value

12.39%

2020 Returns

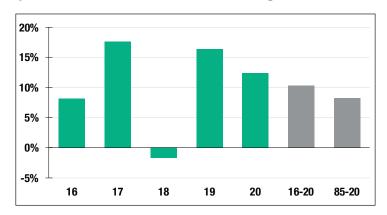
8.89%

2011-2020 (Annualized) 8.25%

1985-2020 (Annualized)

Investment Returns

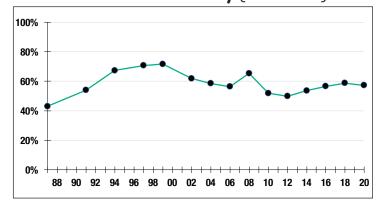
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



57.2%

Funded Ratio

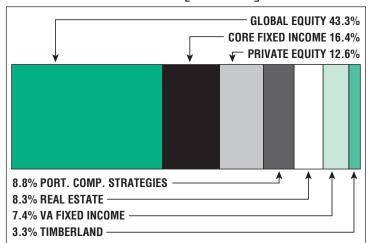
2035

Fully Funded

4.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$45.0 M

Unfunded Liability

\$4.3 M (FY2021)

Andover

CONTACT INFORMATION

Town Offices 36 Bartlet Street Andover, MA 01810 Phone 978-623-8540 Fax 978-623-8594

BOARD MEMBERS

Hayley Green* Thomas Hartwell Elena Kothman Eric J. Teichert Blackwell Taylor *indicates Chairperson

BOARD ADMINISTRATOR

Elena Kothman

SYSTEM MEMBERS

Active Members755
Total Payroll\$42.3 M
Average Salary\$56,100
Average Age49
Average Service12.2
Retired Members497
Benefits Paid\$15.4 M
Average Benefit \$31,100
Average AgeNA

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.36
Reported Earnings	9
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Segal



\$183.5 M

Market Value

12.42%

2020 Returns

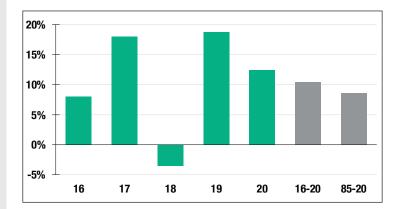
8.99%

2011-2020 (Annualized) 8.58% 1985-2020

(Annualized)

Investment Returns

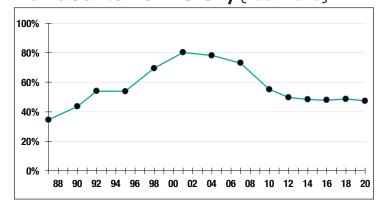
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



6.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



47.3%

Funded Ratio

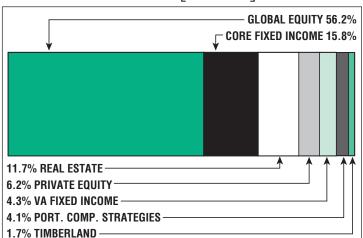
2037

Fully Funded

8.35% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$172.2 M

Unfunded Liability

\$12.0 M (FY2021)

Arlington

CONTACT INFORMATION

27 Maple Street Suite G-11 Arlington, MA 02476 Phone 781-316-3370 Fax 781-316-3379

BOARD MEMBERS

Ida Cody Richard Keshian Robert Jefferson Kenneth Hughes* Alfred Fantini *indicates Chairperson

BOARD ADMINISTRATOR

Richard Greco

SYSTEM MEMBERS

Active Members812
Total Payroll\$41.8 M
Average Salary\$51,500
Average Age46
Average Service9.6
Retired Members608
Benefits Paid\$19.3 M
Average Benefit\$31,700
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	77
Reported Earnings	22
Excess Earners	1
Refund Due	\$2 155

Last Valuation: 1/1/20 Actuary: Stone



\$191.3 M

Market Value

11.94%

2020 Returns

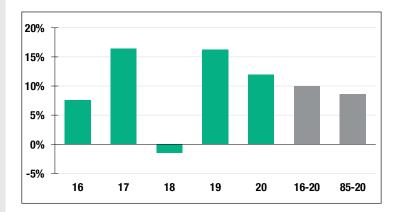
8.72%

2011-2020 (Annualized) 8.54% 1985-2020

(Annualized)

Investment Returns

(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



54.6%

Funded Ratio

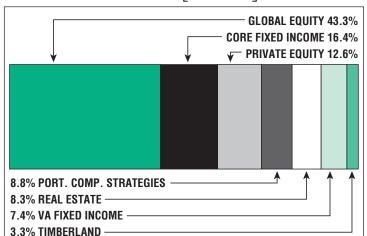
2034

Fully Funded

6.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



Unfunded Liability

\$13.8 M (FY2021)

Attleboro

CONTACT INFORMATION

77 Park Street Attleboro, MA 02703 Phone 508-223-2222 Ext 3201 Fax 508-223-2063

BOARD MEMBERS

Deborah Gould Barry Lacasse Scott Charette Bruce Tondreau* Richard Boucher *indicates Chairperson

BOARD ADMINISTRATOR

Kenneth Badertscher

SYSTEM MEMBERS

Active Members .	685
Total Payroll	\$38.0 M
Average Salary	\$55,500
Average Age	47
Average Service .	11.8
Retired Members	455
Benefits Paid	\$13.8 M
Average Benefit	\$30,400
Average Age	72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.41
Reported Earnings	.10
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Stone



\$190.1 M

Market Value

16.51%

2020 Returns

9.78%

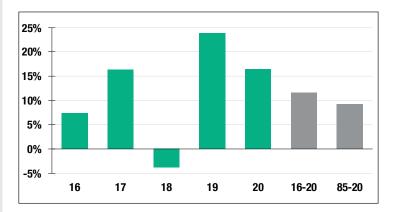
2011-2020 (Annualized)

9.25%

1985-2020 (Annualized)

Investment Returns

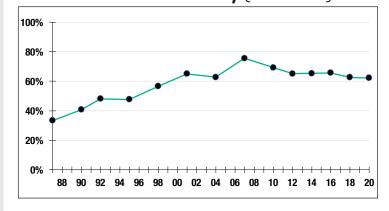
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



62.2%

Funded Ratio

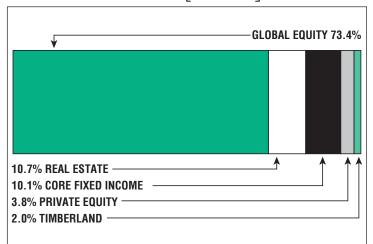
2037

Fully Funded

5.86% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$95.8 M

Unfunded Liability

\$8.4 M (FY2021)

Barnstable County

CONTACT INFORMATION

750 Attucks Lane Hyannis, MA 02601 Phone 508-775-1110 Fax 508-775-1344

BOARD MEMBERS

Robert Lawton, Jr.* Ronald Bergstrom Robert Rolanti Harold Brunelle TK Menesale *indicates Chairperson

BOARD ADMINISTRATOR

Christine Tetreault

SYSTEM MEMBERS

Active Members4,799
Total Payroll\$293.7 M
Average Salary\$61,200
Average Age48
Average Service11.4
Retired Members3,326
Benefits Paid\$99.1 M
Average Benefit \$29,800
Average Age71

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	332
Reported Earnings	122
Excess Earners	3
Refund Due\$83,	832

Last Valuation: 1/1/20 Actuary: Segal



\$1.4 B

Market Value

12.71%

2020 Returns

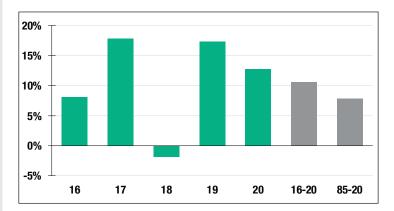
9.08%

2011-2020 (Annualized) 7.83%

1985-2020 (Annualized)

Investment Returns

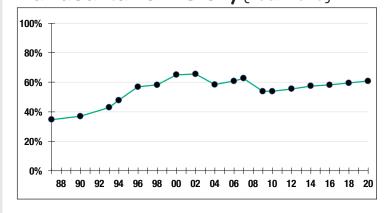
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



60.8%

Funded Ratio

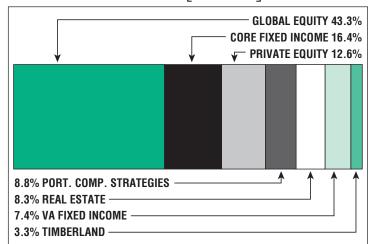
2037

Fully Funded

5.80% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$782.8 M

Unfunded Liability

\$70.4 M (FY2021)

Belmont

CONTACT INFORMATION

90 Concord Avenue 3rd Floor, Suite 3 Belmont, MA 02478-0900 Phone 617-993-2792 Fax 617-993-2793

BOARD MEMBERS

Glen Castro Floyd Carman Walter Wellman Ross Vona Thomas Gibson* *indicates Chairperson

BOARD ADMINISTRATOR

Robert Soohoo

SYSTEM MEMBERS

Active Members	.498
Total Payroll\$29	.7 M
Average Salary\$59	,600
Average Age	47
Average Service	10.7
Retired Members	.351
Benefits Paid\$11	.6 M
Average Benefit \$32	,900
Average Age	74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.34
Reported Earnings	.10
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Segal



\$137.9 M

Market Value

11.30%

2020 Returns

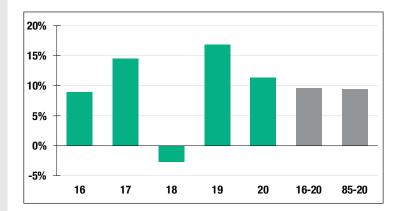
8.75%

2011-2020 (Annualized) 9.38% 1985-2020

(Annualized)

Investment Returns

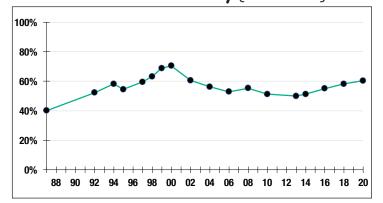
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



60.4%

Funded Ratio

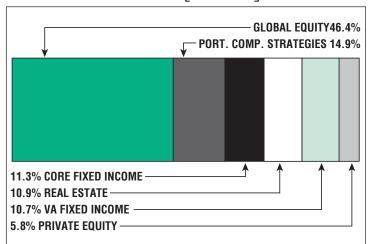
2031

Fully Funded

4.45% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$79.5 M

Unfunded Liability

S10.8 M (FY2021)

Berkshire County

CONTACT INFORMATION

29 Dunham Mall Pittsfield, MA 01201 Phone 413-499-1981 Fax 413-445-7990

BOARD MEMBERS

Paul Lisi, Jr. Michael Ovitt* Mark Bashara Karen Williams Beth Matson *indicates Chairperson

BOARD ADMINISTRATOR

Sheila LaBarbera

SYSTEM MEMBERS

Active Members	1,151
Total Payroll	.\$47.2 M
Average Salary	.\$41,000
Average Age	50
Average Service	11
Retired Members.	816
Benefits Paid	\$14.8 M
Average Benefit	.\$18,200
Average Age	74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.23
Reported Earnings	4
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$301.5 M

Market Value

12.39%

2020 Returns

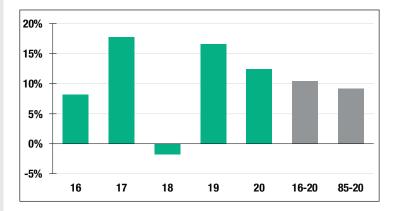
8.92%

2011-2020 (Annualized) 9.14%

1985-2020 (Annualized)

Investment Returns

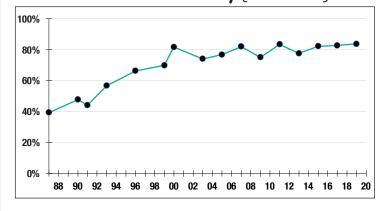
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



83.8%

Funded Ratio

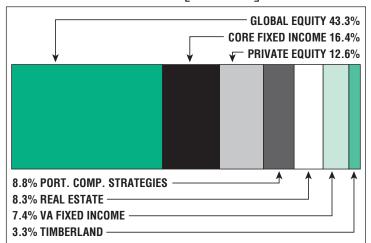
2028

Fully Funded

7.01% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$47.3 M

Unfunded Liability

\$10.9 M (FY2021)

Beverly

CONTACT INFORMATION

City Hall 191 Cabot Street Beverly, MA 01915 Phone 978-605-2370 Fax 978-921-8582

BOARD MEMBERS

Carol Augulewicz **Bryant Ayles** Richard Pierce* Kevin Smith Charles Kostro *indicates Chairperson

BOARD ADMINISTRATOR

Barbara Wells

SYSTEM MEMBERS Active Members

Active Members020
Total Payroll\$31.8 M
Average Salary\$50,800
Average Age48
Average Service10.9
Retired Members469
Benefits Paid\$13.8 M
Average Benefit \$29,500
Average Age74

626

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.44
Reported Earnings	.14
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$158.4 M

Market Value

12.60%

2020 Returns

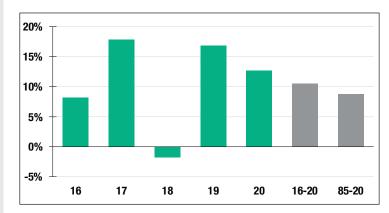
9.06%

2011-2020 (Annualized) 8.77%

1985-2020 (Annualized)

Investment Returns

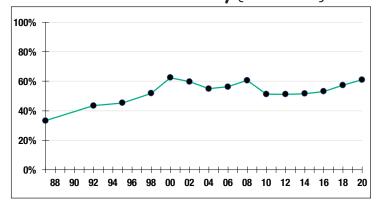
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



61.0%

Funded Ratio

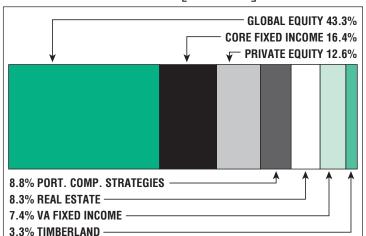
2033

Fully Funded

4.5% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$89.6 M

Unfunded Liability

\$12.0 M (FY2021)

Blue Hills Regional Vocational School

CONTACT INFORMATION

Employees' Retirement Board 800 Randolph Street Canton, MA 02021 Phone 781-828-5800 Fax 781-828-0794

BOARD MEMBERS

Charles Gisondi* Steven Moore Patricia Brooks Kathleen Manning Lisa Maloney *indicates Chairperson

BOARD ADMINISTRATOR

David Sullivan

SYSTEM MEMBERS

Active Members50
Total Payroll\$2.6 M
Average Salary\$51,200
Average Age52
Average Service11
Retired Members47
Benefits Paid \$989 K
Average Benefit \$21,000
Average Age79

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	0
Reported Earnings	0
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$13.5 M

Market Value

12.26%

2020 Returns

8.90%

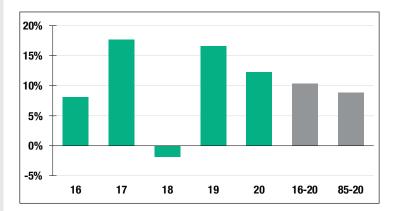
2011-2020 (Annualized)

8.84% 1985-2020

(Annualized)

Investment Returns

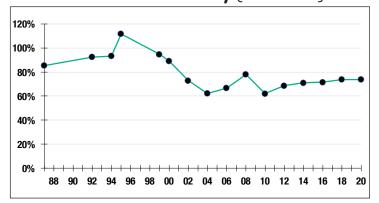
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



73.8%

Funded Ratio

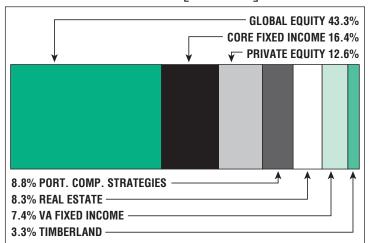
2032

Fully Funded

7.1% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$4.2 M

Unfunded Liability

S598 K (FY2021)

Boston (City)

CONTACT INFORMATION

City Hall, Room 816 Boston, MA 02201 Phone 617-635-4305 Fax 617-635-4318

BOARD MEMBERS

Maureen Joyce Daniel Greene* Michael O'Reilly Michael McLaughlin Thomas Jackson *indicates Chairperson

BOARD ADMINISTRATOR

Timothy Smyth

SYSTEM MEMBERS

Active Members 14,709
Total Payroll \$1.1 B
Average Salary\$72,300
Average Age46
Average Service12.9
Retired Members9,779
Benefits Paid\$376.6 M
Benefits Paid\$376.6 M Average Benefit\$38,500

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees.....1,477 Reported Earnings256 Excess Earners.....11 Refund Due\$253,733

Last Valuation: 1/1/20 Actuary: Segal

See notes on Boston (City) and Boston (Teachers) on page 25.



\$6.3 B Market Value 12.36%

2020 Returns

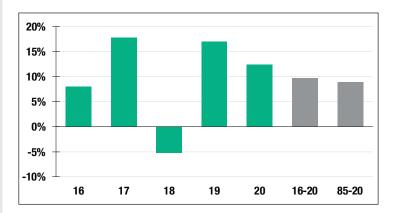
8.00%

2011-2020 (Annualized) 8.93% 1985-2020

(Annualized)

Investment Returns

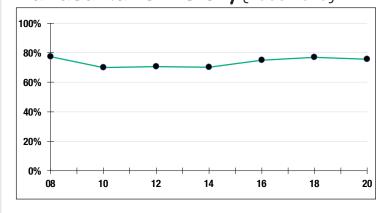
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.05%

Assumed Rate of Return

Funded Ratio History (2008-2020)



75.6%

Funded Ratio

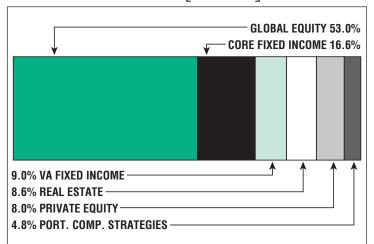
2027

Fully Funded

8.85% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$1.8 B

Unfunded Liability

\$335.5 M (FY2021)

Boston (Teachers)

CONTACT INFORMATION

See Boston (City)

SYSTEM MEMBERS

Active Members6,358 Total Payroll\$565.0 M Average Salary\$88,900 Average Age42 Average Service10.5

Retired Members.....4,790 Benefits Paid\$254.4 M Average Benefit \$53,100 Average Age73

Last Valuation: 1/1/19 Actuary: PERAC

NOTES ON BOSTON (CITY) & BOSTON (TEACHERS):

The results for Boston Teachers and non-teachers (City) are separated in this

The liability for Boston Teachers has always been the responsibility of the Commonwealth.

In 2010, legislation was enacted that allocated assets to Boston Teachers and separate accounts have been maintained since that date. The actuarial information for the City now solely reflects liability that is the responsibility of the City.

The Funded Ratio chart for the City reflects information available since that allocation.

Please note the following when reviewing the charts on these pages:

- Boston Teachers' assets prior to 2010 were estimated as approximately 30% of Boston (System) total assets.
- The information with respect to Disability Retirees on the City Board Profile page reflects the entire system, including Boston Teachers.
- The information with respect to Investment Return History for the City reflects actual returns for Boston (City) for 2016-2020 and total returns for the Boston System prior to 2011.

\$2.0 B

Market Value 2020 Returns

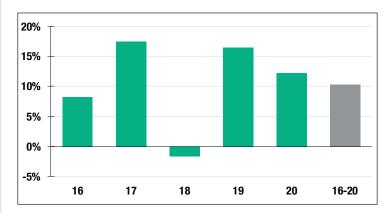
12.23%

8.89% 2011-2020 (Annualized)

1985-2020 [Annualized]

Investment Returns

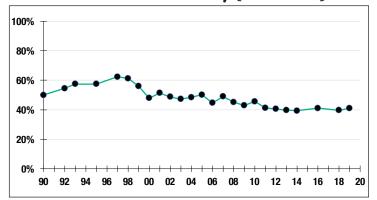
(2016-2020 & 5-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1990-2020)



41.1%

Funded Ratio

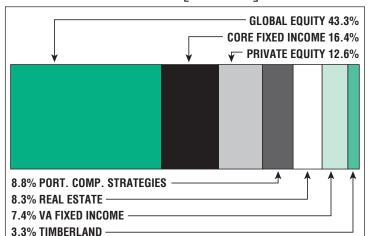
2036

Fully Funded

9.63% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$2.4 B

Unfunded Liability

\$163.0 M (FY2021)

Braintree

CONTACT INFORMATION

74 Pond Street 2nd Floor Braintree, MA 02184 Phone 781-794-8211 Fax 781-794-8407

BOARD MEMBERS

Edward Spellman, Jr. Joseph Driscoll Gerald Kenny, Jr.* Frederick Viola David DelGallo *indicates Chairperson

BOARD ADMINISTRATOR

Dennis Gallagher

SYSTEM MEMBERS

Active Members817
Total Payroll\$50.1 M
Average Salary\$61,300
Average Age50
Average Service12.5
Retired Members523
Benefits Paid\$17.6 M
Average Benefit \$33,700
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	57
Reported Earnings	15
Excess Earners	1
Refund Due	\$50

Last Valuation: 1/1/20 Actuary: KMS



\$252.6 M

Market Value

13.91%

2020 Returns

8.29%

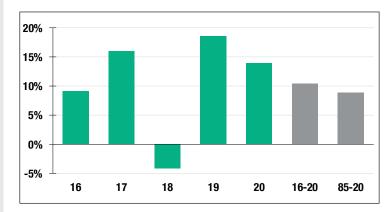
2011-2020 (Annualized)

8.80%

1985-2020 (Annualized)

Investment Returns

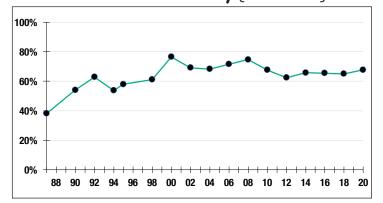
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.65%

Assumed Rate of Return

Funded Ratio History (1987-2020)



67.7%

Funded Ratio

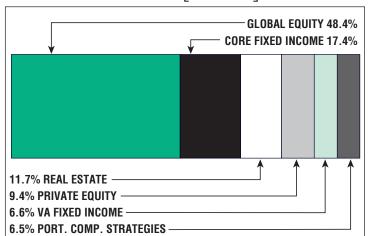
2033

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$104.7 M

Unfunded Liability

\$12.5 M (FY2021)

Bristol County

CONTACT INFORMATION

County Crossing 645 County Street Taunton, MA 02780 Phone 508-824-4029 Fax 508-880-8749

BOARD MEMBERS

Christopher Saunders* John Saunders William Downey Stephen Rivard Christine DeFontes *indicates Chairperson

BOARD ADMINISTRATOR

Roxanne Donovan

SYSTEM MEMBERS

Active Members

Active Members,013
Total Payroll\$173.7 M
Average Salary\$52,300
Average Age48
Average Service11.5
Retired Members2,646
Benefits Paid\$69.8 M
Average Benefit \$26,400
Average Age72

3 3 1 9

2019 EARNED INCOME **OF DISABILITY RETIREES:**

Disability Retirees	228
Reported Earnings	69
Excess Earners	3
Refund Due\$10.	980

Last Valuation: 1/1/20 Actuary: Stone



\$818.2 M

Market Value

12.21%

2020 Returns

8.68%

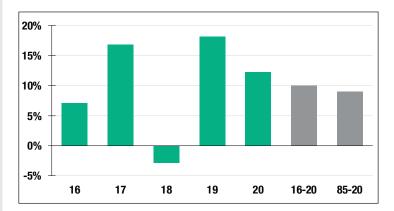
2011-2020 (Annualized)

8.99% 1985-2020

(Annualized)

Investment Returns

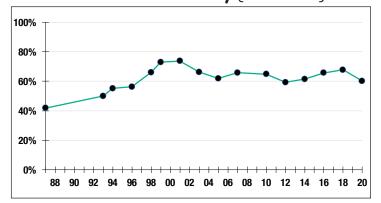
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



60.1%

Funded Ratio

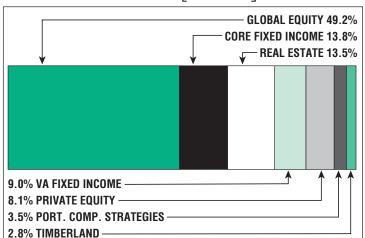
2034

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$482.1 M

Unfunded Liability

\$45.7 M (FY2021)

Brockton

CONTACT INFORMATION

1322 Belmont Street Suite 101 Brockton, MA 02301 Phone 508-580-7847 Fax 508-559-0559

BOARD MEMBERS

AnnMarie Raymond John Condon Scott Albanese Archie Gormley William Farmer* *indicates Chairperson

BOARD ADMINISTRATOR

Jeanne Martineau

SYSTEM MEMBERS

Active Members1,779
Total Payroll\$105.0 M
Average Salary\$59,000
Average Age47
Average Service11.3
Retired Members1,293
Benefits Paid\$44.5 M
Average Benefit\$34,400
Average Age74

2019 EARNED INCOME **OF DISABILITY RETIREES:**

Disability Retirees	s151
Reported Earning	gs40
Excess Earners	3
Refund Due	\$62 782

Last Valuation: 1/1/20 Actuary: KMS



\$470.6 M

Market Value

9.87%

2020 Returns

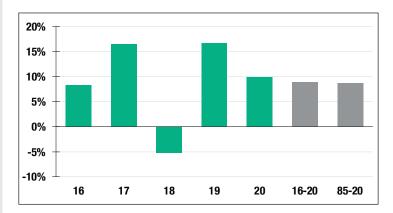
7.32%

2011-2020 (Annualized) 8.65% 1985-2020

(Annualized)

Investment Returns

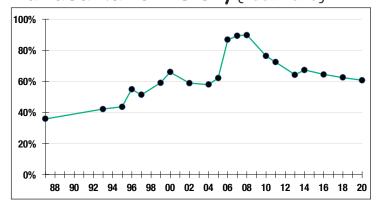
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



60.6%

Funded Ratio

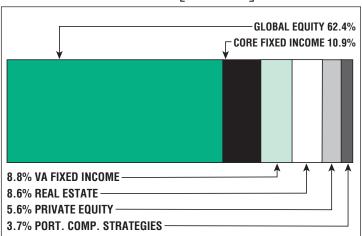
2032

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$282.9 M

Unfunded Liability

\$30.4 M (FY2021)

Brookline

CONTACT INFORMATION

Public Health Building Ground Floor 11 Pierce Street Brookline, MA 02445 Phone 617-730-2028 Fax 617-730-2298

BOARD MEMBERS

Michael DiPietro Jeana Franconi **Robert Ward** John Canney Gary Altman* *indicates Chairperson

BOARD ADMINISTRATOR

Frank Zecha

SYSTEM MEMBERS

Active Members1,395 Total Payroll\$78.8 M Average Salary\$56,500 Average Age43 Average Service9.7 Retired Members......905 Benefits Paid\$32.0 M Average Benefit \$35,400 Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees......153 Reported Earnings34 Excess Earners.....0 Refund Due\$0

Last Valuation: 1/1/20 Actuary: Segal



\$386.7 M

Market Value

12.81%

2020 Returns

7.93%

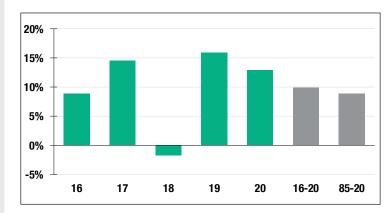
2011-2020 (Annualized)

8.77% 1985-2020

(Annualized)

Investment Returns

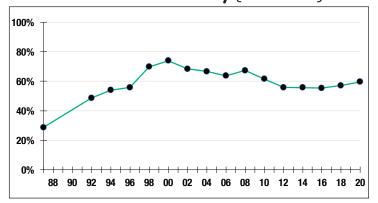
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.20%

Assumed Rate of Return

Funded Ratio History (1987-2020)



59.6%

Funded Ratio

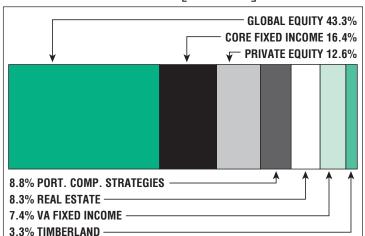
2030

Fully Funded

7.85% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$227.9 M

Unfunded Liability

S27.4 M (FY2021)

Cambridge

CONTACT INFORMATION

125 CambridgePark Drive Suite 104 Cambridge, MA 02140-2369 Phone 617-868-3401 Fax 617-868-3477

BOARD MEMBERS

James Monagle Michael Gardner John Shinkwin Francis Murphy* Nadia Chamblin-Foster *indicates Chairperson

BOARD ADMINISTRATOR

Ellen Philbin

SYSTEM MEMBERS

Active Members3,040
Total Payroll\$235.7 M
Average Salary\$77,500
Average Age47
Average Service13.8
Retired Members2,247
Benefits Paid\$87.0 M
Average Benefit \$38,700
Average Age72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.232
Reported Earnings	54
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Segal



\$1.6 B

Market Value

12.08%

2020 Returns

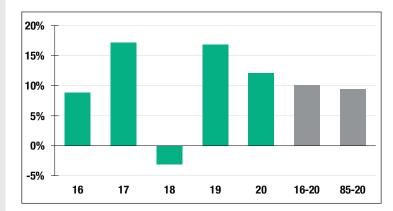
9.05%

2011-2020 (Annualized) 9.35% 1985-2020

(Annualized)

Investment Returns

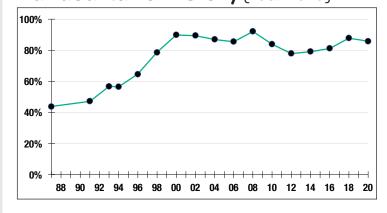
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



85.8%

Funded Ratio

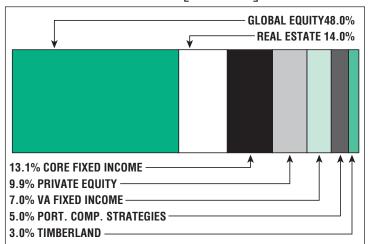
2026

Fully Funded

12.1% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$239.9 M

Unfunded Liability

\$48.0 M (FY2021)

Chelsea

CONTACT INFORMATION

City Hall, Room 214 500 Broadway Chelsea, MA 02150 Phone 617-466-4230 Fax 617-466-4234

BOARD MEMBERS

Edward Dunn Cheryl Watson Fisher Richard Carroccino Joseph Siewko* Carolyn Russo *indicates Chairperson

BOARD ADMINISTRATOR

Barbara O'Brien

SYSTEM MEMBERS

Active Members715
Total Payroll\$39.7 M
Average Salary\$55,600
Average Age45
Average Service12.1
Retired Members395
Benefits Paid\$11.6 M
Average Benefit\$29,400
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	61
Reported Earnings	26
Excess Earners	1
Refund Due	\$2 053

Last Valuation: 1/1/19 Actuary: PERAC



\$226.1 M

Market Value

12.53%

2020 Returns

8.97%

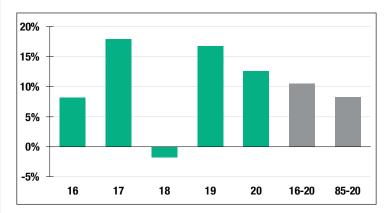
2011-2020 (Annualized)

8.22%

1985-2020 (Annualized)

Investment Returns

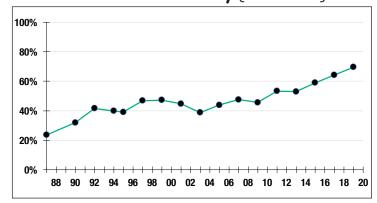
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



69.6%

Funded Ratio

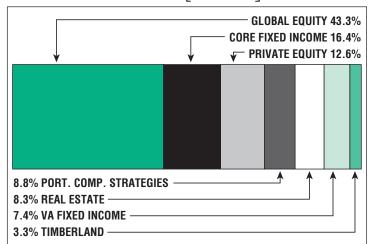
2029

Fully Funded

5.7% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$74.5 M

Unfunded Liability

S13.7 M (FY2021)

Chicopee

CONTACT INFORMATION

274 Front Street City Hall, Market Square Chicopee, MA 01013-2685 Phone 413-594-1542 Fax 413-594-1544

BOARD MEMBERS

Sharyn Riley Debra Boronski Timothy O'Shea* Paul Mailhott **David Ference** *indicates Chairperson

BOARD ADMINISTRATOR

Anna Maria Hamblin

SYSTEM MEMBERS

Active Members	.1,179
Total Payroll\$5	53.2 M
Average Salary\$4	45,200
Average Age	47
Average Service	13.3
Retired Members	845
Benefits Paid\$2	22.1 M
Average Benefit\$2	26,100
Average Age	72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.93
Reported Earnings	.29
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: Stone



\$403.7 M

Market Value

12.91%

2020 Returns

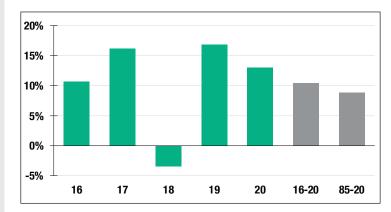
9.19%

2011-2020 (Annualized) 8.81%

1985-2020 (Annualized)

Investment Returns

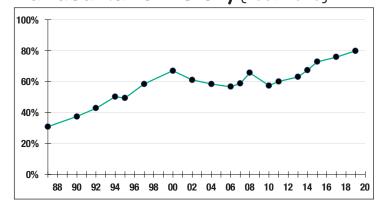
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



79.9%

Funded Ratio

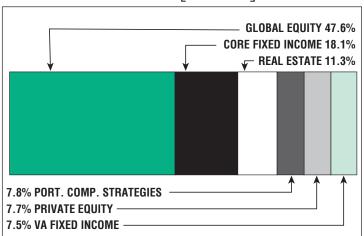
2027

Fully Funded

3.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$82.9 M

Unfunded Liability

\$19.4 M (FY2021)

Clinton

CONTACT INFORMATION

242 Church Street Clinton, MA 01510 Phone 978-365-4118 Fax 978-612-0215

BOARD MEMBERS

Diane Magliozzi David Baird Joseph Casasanto James McNamara Paul Cherubini* *indicates Chairperson

BOARD ADMINISTRATOR

Patricia Hazel

SYSTEM MEMBERS

Active Members	248
Total Payroll	.\$11.6 M
Average Salary	.\$46,600
Average Age	48
Average Service	12.2
Retired Members.	132
Benefits Paid	\$3.6 M
Average Benefit	.\$27,000
Average Age	73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	11
Reported Earnings	3
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$63.9 M

Market Value

12.80%

2020 Returns

8.90%

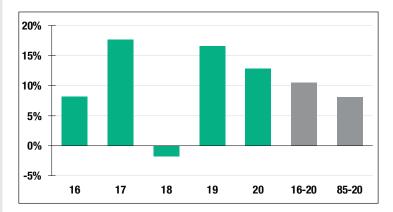
2011-2020 (Annualized)

8.01%

1985-2020 (Annualized)

Investment Returns

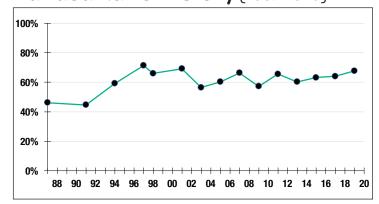
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



67.7%

Funded Ratio

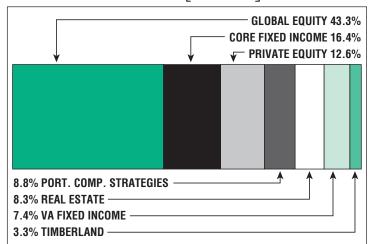
2035

Fully Funded

5.58% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$24.1 M

Unfunded Liability

S3.2 M (FY2021)

Concord

CONTACT INFORMATION

55 Church Street West Concord, MA 01742 Phone 978-318-3068 Fax 978-318-3160

BOARD MEMBERS

Mary Barrett Kerry Lafleur Peter Fulton* **Brian Whitney** Arnold Roth *indicates Chairperson

BOARD ADMINISTRATOR

Linda Boucher

SYSTEM MEMBERS

Active Members	544
Total Payroll	.\$35.3 M
Average Salary	.\$64,800
Average Age	49
Average Service	11.3
Retired Members.	315
Benefits Paid	\$9.4 M
Average Benefit	.\$30,000
Average Age	74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.19
Reported Earnings	6
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Stone



\$201.7 M

Market Value

10.23%

2020 Returns

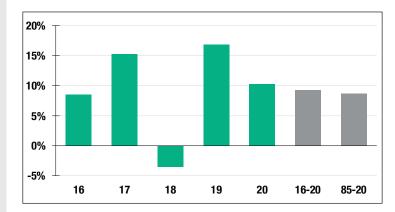
8.68%

2011-2020 (Annualized) 8.65%

1985-2020 (Annualized)

Investment Returns

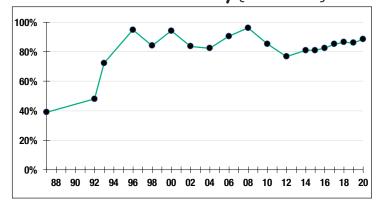
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



6.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



88.6%

Funded Ratio

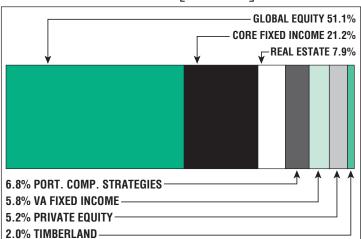
2029

Fully Funded

Level Dollar

Funding Schedule

Asset Allocation [12/31/20]



\$23.2 M

Unfunded Liability

\$6.4 M (FY2021)

Danvers

CONTACT INFORMATION

Town Hall 1 Sylvan Street Danvers, MA 01923 Phone 978-777-0001 Ext 3044 Fax 978-406-4196

BOARD MEMBERS

Heather Varney Wayne Marquis* Joseph Collins Dana Hagan Stephen Swanson *indicates Chairperson

BOARD ADMINISTRATOR

Susan Little

SYSTEM MEMBERS

Active Members491
Total Payroll\$30.4 M
Average Salary\$61,900
Average Age47
Average Service12.1
Retired Members413
Benefits Paid\$12.6 M
Average Benefit\$30,600
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	26
Reported Earnings	7
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: KMS



\$140.0 M

Market Value

12.16%

2020 Returns

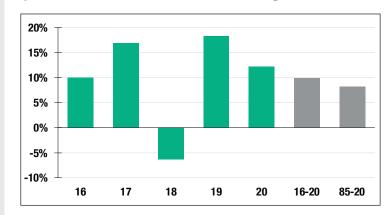
7.52%

2011-2020 (Annualized) 8.15%

1985-2020 (Annualized)

Investment Returns

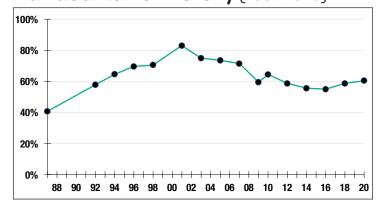
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



60.3%

Funded Ratio

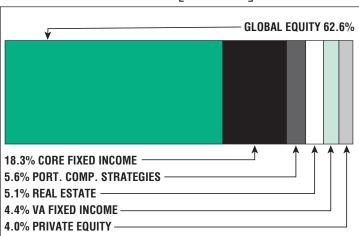
2035

Fully Funded

4.0% Increasing Phase-In

Funding Schedule

Asset Allocation [12/31/20]



\$82.5 M

Unfunded Liability

(FY2021)

Dedham

CONTACT INFORMATION

202 Bussey St. Suite 101 Dedham, MA 02026 Phone 781-326-7693 Fax 781-329-4123

BOARD MEMBERS

Shannon MacKenzie Michael Butler Stephen MacDougall John Maloney Thomas Rorrie* *indicates Chairperson

BOARD ADMINISTRATOR

Barbara Isberg

SYSTEM MEMBERS Active Members

Active Members	400
Total Payroll	\$26.2 M
Average Salary	\$57,100
Average Age	47
Average Service	10.8
Retired Members	333
Benefits Paid	\$10.0 M
Average Benefit	\$30,200
Average Age	74

460

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.48
Reported Earnings	9
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Segal



\$171.8 M

Market Value

12.71%

2020 Returns

9.05%

2011-2020

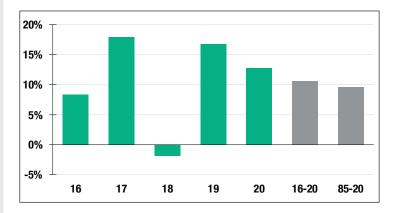
9.62% 1985-2020

(Annualized)

(Annualized)

Investment Returns

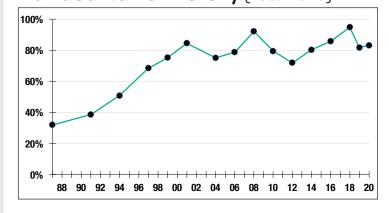
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



83.1%

Funded Ratio

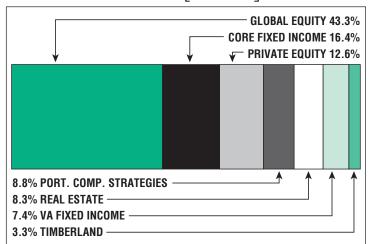
2030

Fully Funded

4.97% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$30.8 M

Unfunded Liability

\$4.3 M (FY2021)

Dukes County

CONTACT INFORMATION

9 Airport Road Suite 1 Vineyard Haven, MA 02568 Phone 508-696-3846

BOARD MEMBERS

Fax 508-696-3847

Ann Metcalf* Roger Wey Jo Ann Murphy David Rossi Melanie Becker *indicates Chairperson

BOARD ADMINISTRATOR

Kelly McCracken

SYSTEM MEMBERS

Active Members666
Total Payroll\$44.4 M
Average Salary\$66,700
Average Age49
Average Service10.3
Retired Members369
Benefits Paid\$10.4 M
Average Benefit \$28,200
Average Age71

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.28
Reported Earnings	.11
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: KMS



\$209.5 M

Market Value

12.77%

2020 Returns

10.24%

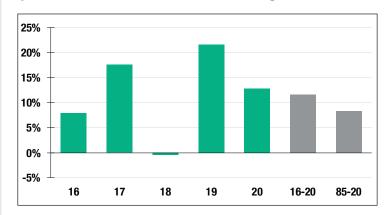
2011-2020 (Annualized)

8.29% 1985-2020

(Annualized)

Investment Returns

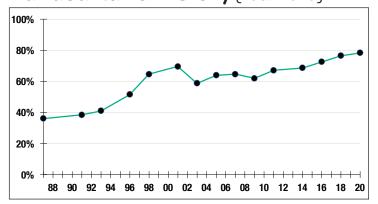
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



78.2%

Funded Ratio

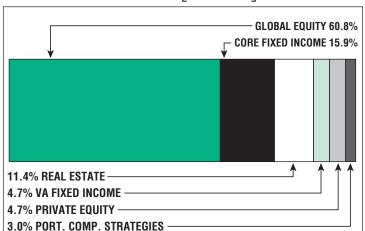
2031

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$48.3 M

Unfunded Liability

S7.6 M (FY2021)

Easthampton

CONTACT INFORMATION

199 Northampton Street Easthampton, MA 01027 Phone 413-203-1307 Fax 413-203-1308

BOARD MEMBERS

Hetal Patel Jennifer Gallant James Dunham* **Donald Emerson** Cornelius Sullivan *indicates Chairperson

BOARD ADMINISTRATOR

Kymme Wood

SYSTEM MEMBERS

Active Members248
Total Payroll\$11.1 M
Average Salary\$44,600
Average Age45
Average Service10.3
Retired Members178
Benefits Paid\$4.4 M
Average Benefit \$24,800
Average Age71

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.19
Reported Earnings	8
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$66.3 M

Market Value

12.47%

2020 Returns

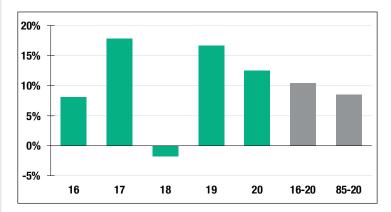
8.96%

2011-2020 (Annualized) 8.49% 1985-2020

(Annualized)

Investment Returns

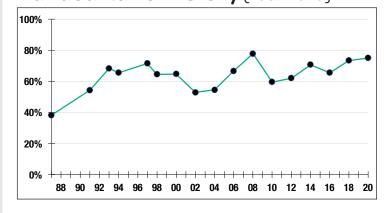
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



74.9%

Funded Ratio

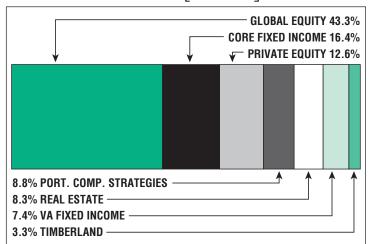
2032

Fully Funded

5.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$20.0 M

Unfunded Liability

\$3.4 M (FY2021)

Essex Regional

CONTACT INFORMATION

Building 200, Suite 202 491 Maple Street Danvers, MA 01923 Phone 978-739-9151 Fax 978-750-0745

BOARD MEMBERS

Andrew Sheehan Kevin Merz Susan Yaskell H. Joseph Maney* Vincent Malgeri *indicates Chairperson

BOARD ADMINISTRATOR

Charles Kostro

SYSTEM MEMBERS Active Members

Active Members2,630
Total Payroll\$144.7 M
Average Salary\$50,800
Average Age49
Average Service10.8
Retired Members1,900
Benefits Paid\$48.4 M
Average Benefit \$25,500
Average Age73

2 050

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	118
Reported Earnings	.38
Excess Earners	1
Refund Due \$27.0	067

Last Valuation: 1/1/20 Actuary: Segal



\$586.1 M

Market Value

12.17%

2020 Returns

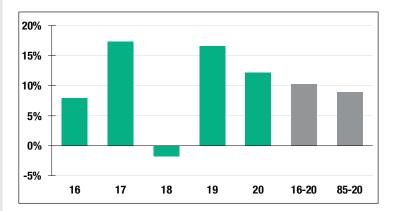
9.01%

2011-2020 (Annualized) 8.90% 1985-2020

(Annualized)

Investment Returns

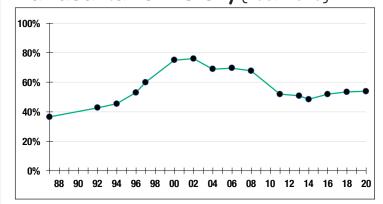
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.30%

Assumed Rate of Return

Funded Ratio History (1987-2020)



53.8%

Funded Ratio

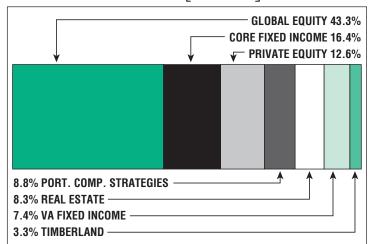
2035

Fully Funded

Varies Increasing Phase-In

Funding Schedule

Asset Allocation [12/31/20]



\$437.1 M

Unfunded Liability

S38.6 M (FY2021)

Everett

CONTACT INFORMATION

City Hall 484 Broadway, Room 30 Everett, MA 02149 Phone 617-394-2310 Fax 617-381-7016

BOARD MEMBERS

Eric Demas Keith Slattery William Pierce* Michael Matarazzo Peter Cocciardi *indicates Chairperson

BOARD ADMINISTRATOR

Robert Shaw

SYSTEM MEMBERS

Active Members731
Total Payroll\$47.7 M
Average Salary\$65,300
Average Age47
Average Service11.7
Retired Members504
Benefits Paid\$14.2 M
Average Benefit \$28,100
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	67
Reported Earnings	16
Excess Earners	1
Refund Due \$22.7	20

Last Valuation: 1/1/20 Actuary: PERAC



\$215.8 M

Market Value

12.68%

2020 Returns

9.07%

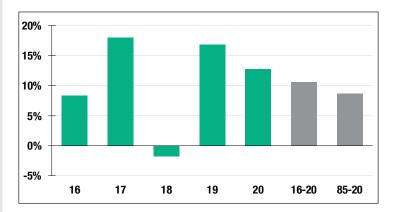
2011-2020 (Annualized)

8.67% 1985-2020

(Annualized)

Investment Returns

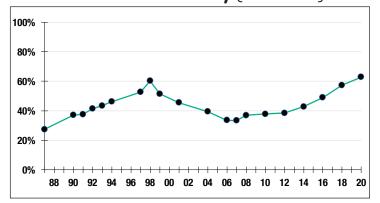
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.38%

Assumed Rate of Return

Funded Ratio History (1987-2020)



62.9%

Funded Ratio

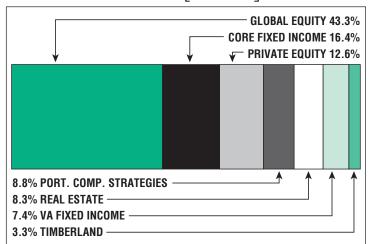
2030

Fully Funded

5.01% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$105.0 M

Unfunded Liability

(FY2021)

Fairhaven

CONTACT INFORMATION

Town Hall 40 Centre Street Fairhaven, MA 02719 Phone 508-979-4023, Ext. 121 Fax 508-993-9486

BOARD MEMBERS

Anne Carreiro* Mark Rees Wally Therrien Joyce Shepard Alfred Robichaud *indicates Chairperson

BOARD ADMINISTRATOR

Mary Sturgeon

SYSTEM MEMBERS

Active Members250
Total Payroll\$13.0 M
Average Salary\$52,100
Average Age48
Average Service12.7
Retired Members197
Benefits Paid\$4.7 M
Average Benefit \$24,000
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.22
Reported Earnings	.11
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$78.6 M

Market Value

12.54%

2020 Returns

8.98%

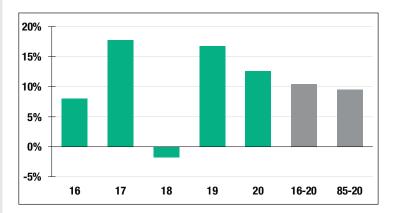
2011-2020 (Annualized)

9.41% 1985-2020

(Annualized)

Investment Returns

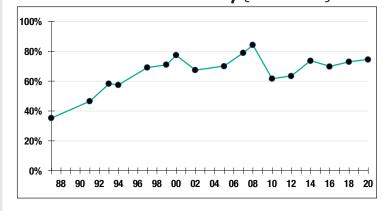
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



74.5%

Funded Ratio

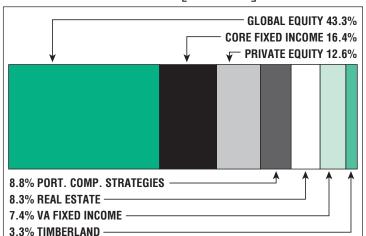
2034

Fully Funded

5.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$23.1 M

Unfunded Liability

S3.5 M (FY2021)

Fall River

CONTACT INFORMATION

21 Father DeValles Boulevard Suite GR101, Box 14 Fall River, MA 02723 Phone 508-646-9120 Fax 508-646-9123

BOARD MEMBERS

Jennifer Argo Mark Nassiff Robert Camara David Machado Arthur Viana* *indicates Chairperson

BOARD ADMINISTRATOR

Michael Pasternak

SYSTEM MEMBERS Active Members

Active Members 1,044
Total Payroll\$77.6 M
Average Salary\$50,200
Average Age46
Average Service12.9
Retired Members1,539
Benefits Paid\$40.3 M
Average Benefit \$26,200
Average Age73

1 544

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retiree	s202
Reported Earning	gs55
Excess Earners	2
Refund Due	\$96.051

Last Valuation: 1/1/19 Actuary: PERAC



\$324.8 M

Market Value

12.61%

2020 Returns

8.82%

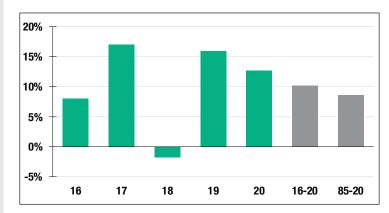
2011-2020 (Annualized)

8.55% 1985-2020

(Annualized)

Investment Returns

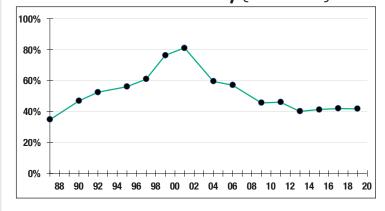
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



41.8%

Funded Ratio

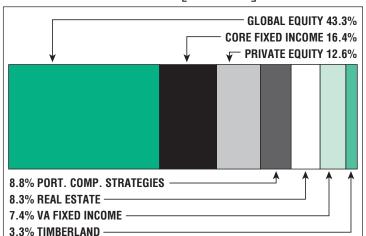
2035

Fully Funded

7.5% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$388.8 M

Unfunded Liability

\$35.1 M (FY2021)

Falmouth

CONTACT INFORMATION

80 Davis Straits Suite 102 Falmouth, MA 02540 Phone 508-457-0578 Fax 508-540-9962

BOARD MEMBERS

Jennifer Mullen Paul Slivinski Russell Ferreira* Craig O'Malley Ellen Philbin *indicates Chairperson

BOARD ADMINISTRATOR

Francis St. Germaine

SYSTEM MEMBERS

Active Members	581
Total Payroll\$32	2.2 M
Average Salary\$5	5,400
Average Age	49
Average Service	.12.6
Retired Members	409
Benefits Paid\$12	2.1 M
Average Benefit\$29	9,500
Average Age	73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	37
Reported Earnings	14
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$171.1 M

Market Value

10.36%

2020 Returns

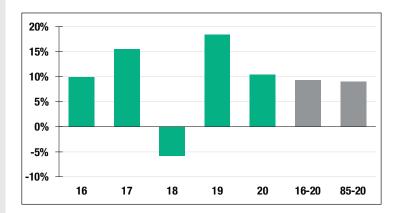
8.73%

2011-2020 (Annualized) 8.99% 1985-2020

(Annualized)

Investment Returns

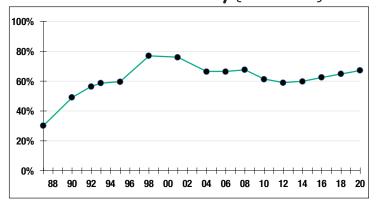
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



67.1%

Funded Ratio

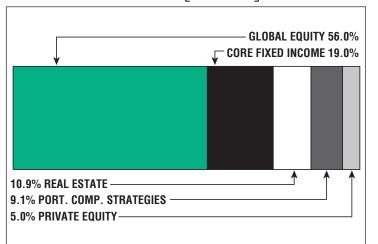
2033

Fully Funded

6.31% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$74.6 M

Unfunded Liability

\$9.2 M (FY2021)

Fitchburg

CONTACT INFORMATION

718 Main Street Fitchburg, MA 01420 Phone 978-829-1843 Fax 978 829-1973

BOARD MEMBERS

Calvin Brooks* Mary Cringan Thomas Dateo, Jr. John Curran Norman LeBlanc *indicates Chairperson

BOARD ADMINISTRATOR

Tina Schneider

SYSTEM MEMBERS

Active Members682
Total Payroll\$34.7 M
Average Salary\$50,900
Average Age46
Average Service11.3
Retired Members588
Benefits Paid\$16.5 M
Average Benefit \$28,100
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.53
Reported Earnings	.12
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Stone



\$149.4 M

Market Value

12.27%

2020 Returns

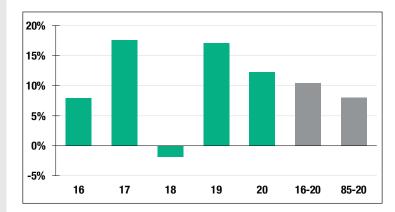
8.83%

2011-2020 (Annualized) 7.92%

1985-2020 (Annualized)

Investment Returns

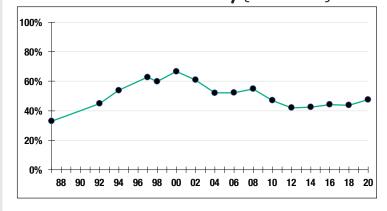
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



47.6%

Funded Ratio

2033

Fully Funded

6.0% Total Increasing

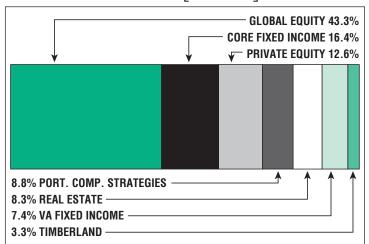
Funding Schedule

\$144.6 M

Unfunded Liability

\$14.4 M (FY2021) Total Pension Appropriation

Asset Allocation [12/31/20]



Framingham

CONTACT INFORMATION

Memorial Bldg, Room B-31 150 Concord Street Framingham, MA 01702 Phone 508-532-5465 Fax 508-532-5757

BOARD MEMBERS

Richard Howarth, Jr.* Mary Ellen Kelley Peter Rovinelli Joseph Fonseca John White, Jr. *indicates Chairperson

BOARD ADMINISTRATOR

Laurie Lizak

SYSTEM MEMBERS

Active Members1,237
Total Payroll\$71.6 M
Average Salary\$57,900
Average Age46
Average Service11.1
Retired Members877
Benefits Paid\$26.4 M
Average Benefit\$30,100
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	63
Reported Earnings	14
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$375.0 M

Market Value

12.39%

2020 Returns

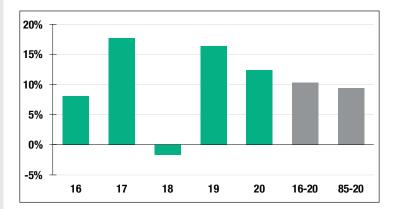
8.94%

2011-2020 (Annualized) 9.38% 1985-2020

(Annualized)

Investment Returns

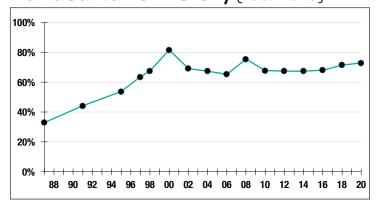
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



72.8%

Funded Ratio

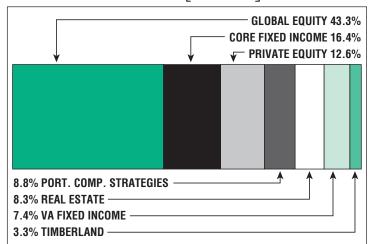
2030

Fully Funded

6.95% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$126.5 M

Unfunded Liability

\$18.5 M (FY2021)

Franklin Regional

CONTACT INFORMATION

278 Main Street Suite 311 Greenfield, MA 01301 Phone 413-774-4837 Fax 413-774-5677

BOARD MEMBERS

Sandra Hanks*
Angel Bragdon
Mary Stokarski
Gabriele Voelker
Paul Mokrzecki
*indicates Chairperson

BOARD ADMINISTRATOR

Dale Kowacki

SYSTEM MEMBERS

Active Members1,044
Total Payroll\$39.7 M
Average Salary\$38,000
Average Age48
Average Service9.2
Retired Members656
Benefits Paid\$11.5 M
Average Benefit \$17,600
Average Age72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	24
Reported Earnings	5
Excess Earners	1
Refund Due \$8.1	47

Last Valuation: 1/1/20 Actuary: KMS



\$175.7 M

Market Value

12.65%

2020 Returns

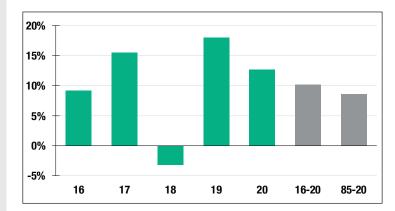
9.31%

2011-2020 (Annualized) **8.59%** 1985-2020

(Annualized)

Investment Returns

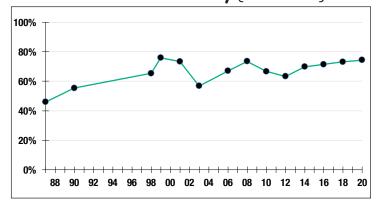
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



74.4%

Funded Ratio

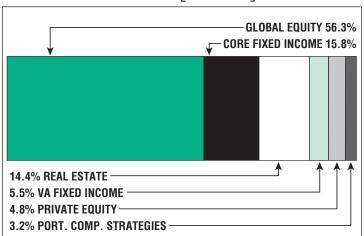
2034

Fully Funded

5.75% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$52.8 M

Unfunded Liability

\$7.4 M (FY2021)

Gardner

CONTACT INFORMATION

City Hall, Room 17 95 Pleasant Street Gardner, MA 01440 Phone 978-630-4006 Fax 978-630-4012

BOARD MEMBERS

John Richard **Kevin McInerney** Robert Newton Denise Merriam* Neil Janssens *indicates Chairperson

BOARD ADMINISTRATOR

Cheryl Bosse

SYSTEM MEMBERS

Active Members	308
Total Payroll	.\$14.4 M
Average Salary	.\$46,600
Average Age	45
Average Service	10.3
Retired Members.	259
Benefits Paid	\$6.5 M
Average Benefit	.\$24,900
Average Age	73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	19
Reported Earnings	4
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Stone



\$66.8 M

Market Value

12.37%

2020 Returns

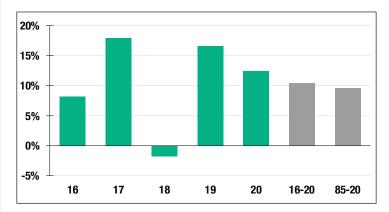
8.95%

2011-2020 (Annualized) 9.49%

1985-2020 (Annualized)

Investment Returns

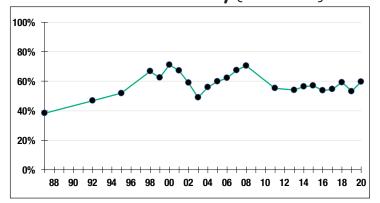
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



59.7%

Funded Ratio

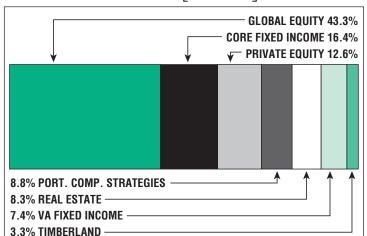
2031

Fully Funded

8.44% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$40.8 M

Unfunded Liability

S4.6 M (FY2021)

Gloucester

CONTACT INFORMATION

127 Eastern Avenue P.O. Box 114 Gloucester, MA 01931 Phone 978-281-9744 Fax 978-281-9817

BOARD MEMBERS

Kenny Costa Donna Leete James Hannon, Jr. Douglas MacArthur* Juanita Escobar *indicates Chairperson

BOARD ADMINISTRATOR

Patricia Ivas

SYSTEM MEMBERS

Active Members557
Total Payroll\$32.1 M
Average Salary\$57,700
Average Age49
Average Service11.9
Retired Members486
Benefits Paid\$13.5 M
Average Benefit \$27,900
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.36
Reported Earnings	.12
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Segal



\$134.6 M

Market Value

12.69%

2020 Returns

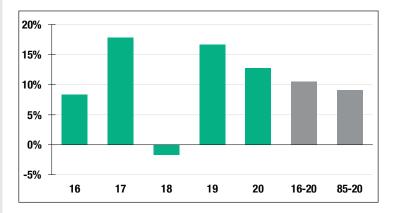
9.02%

2011-2020 (Annualized) 9.03%

1985-2020 (Annualized)

Investment Returns

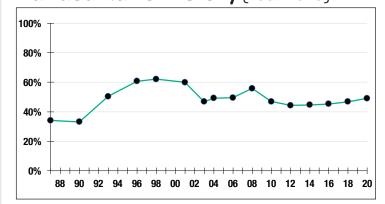
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



49.1%

Funded Ratio

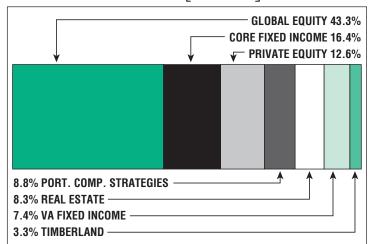
2034

Fully Funded

6.8% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$120.9 M

Unfunded Liability

S10.9 M (FY2021)

Greater Lawrence Sanitary District

CONTACT INFORMATION

240 Charles Street P.O. Box 187 North Andover, MA 01845 Phone 978-689-9464 Fax 978-685-7790

BOARD MEMBERS

Joseph Quartarone Laurie Elliott* Sandra Grenier Michael Gagnon Ronald Pollone *indicates Chairperson

BOARD ADMINISTRATOR

Heather Thibeault

SYSTEM MEMBERS Active Members

Active Members40
Total Payroll\$2.9 M
Average Salary\$72,000
Average Age52
Average Service17.9
Retired Members27
Benefits Paid \$838 K
Average Benefit \$31,000
Average Age71

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	1
Reported Earnings	1
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$24.2 M

Market Value

18.28%

2020 Returns

10.32%

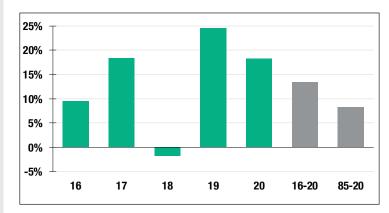
2011-2020 (Annualized)

8.27% 1985-2020

(Annualized)

Investment Returns

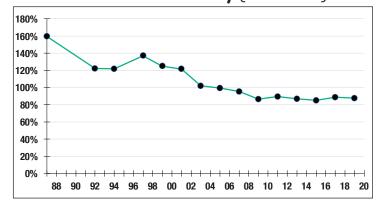
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20*)



6.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



87.6%

Funded Ratio

2034

Fully Funded

9.73% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$2.6 M

Unfunded Liability

S392 K (FY2021)

^{* 2019, 5-}year, 10-year, and 36-year returns have been revised due to an adjustment in the 2019 return.

Greenfield

CONTACT INFORMATION

Town Hall 14 Court Square Greenfield, MA 01301 Phone 413-772-1503 Fax 413-772-1582

BOARD MEMBERS

Angelica Desroches Marianne Fiske William Devino* Kyle Phelps Frances Stotz *indicates Chairperson

BOARD ADMINISTRATOR

Shari Hildreth

SYSTEM MEMBERS

Active Members451
Total Payroll\$20.0 M
Average Salary\$44,300
Average Age46
Average Service9
Retired Members308
Benefits Paid\$7.8 M
Average Benefit \$25,400
Average Age72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.19
Reported Earnings	7
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/21 Actuary: PERAC



\$85.1 M

Market Value

12.88%

2020 Returns

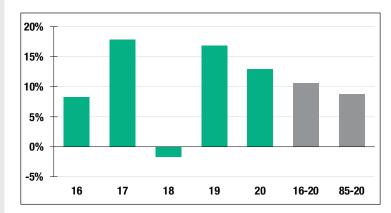
9.13%

2011-2020 (Annualized) 8.71%

1985-2020 (Annualized)

Investment Returns

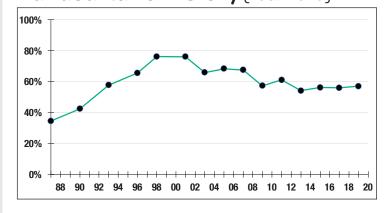
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



59.9%

Funded Ratio

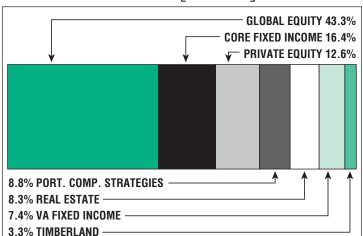
2035

Fully Funded

7.1% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$54.3 M

Unfunded Liability

(FY2021)

Hampden County

CONTACT INFORMATION

Agawam Corporate Center 67 Hunt Street, Suite 116 Agawam, MA 01001 Phone 413-737-1344 Fax 413-732-7999

BOARD MEMBERS

Richard Theroux* Thomas Sullivan Patricia Donovan Karl Schmaelzle Patrick O'Neil *indicates Chairperson

BOARD ADMINISTRATOR

Julianne Bartley

SYSTEM MEMBERS

Active Members2,784
Total Payroll\$120.1 M
Average Salary\$43,100
Average Age48
Average Service10.7
Retired Members1,794
Benefits Paid\$42.0 M
Average Benefit \$23,400
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.99
Reported Earnings	.29
Excess Earners	1
Refund Due \$1.4	17

Last Valuation: 1/1/20 Actuary: Segal



\$455.4 M

Market Value

12.24%

2020 Returns

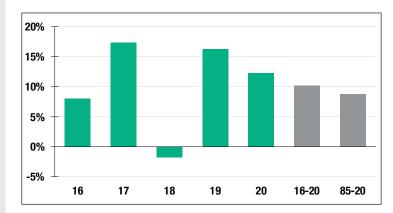
8.85%

2011-2020 (Annualized) 8.76%

1985-2020 (Annualized)

Investment Returns

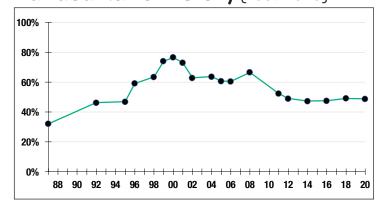
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



48.7%

Funded Ratio

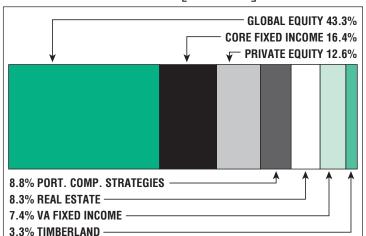
2036

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$418.9 M

Unfunded Liability

\$33.9 M (FY2021)

Hampshire County

CONTACT INFORMATION

99 Industrial Drive Suite 2 Northampton, MA 01060 Phone 413-584-9100 Fax 413-587-9396

BOARD MEMBERS

Patrick Brock* Jane Wolfe Joseph Wilhelm Harry Chadwick Joyce Karpinski *indicates Chairperson

BOARD ADMINISTRATOR

Mary Baronas

SYSTEM MEMBERS

Active Members	1,968
Total Payroll	\$89.4 M
Average Salary	\$45,400
Average Age	47
Average Service .	10.6
Retired Members	1,357
Benefits Paid	\$30.4 M
Average Benefit	\$22,400
Average Age	72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.76
Reported Earnings	.34
Excess Earners	1
Refund Due \$19.4	107

Last Valuation: 1/1/20 Actuary: KMS



\$400.9 M

Market Value

12.19%

2020 Returns

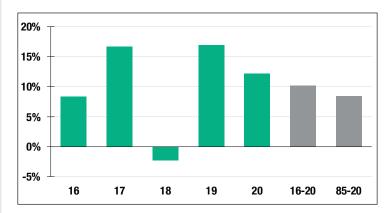
8.29%

2011-2020 (Annualized) 8.45% 1985-2020

(Annualized)

Investment Returns

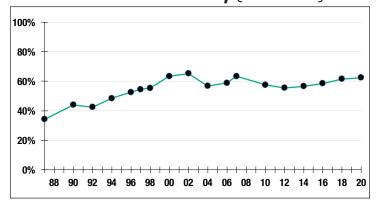
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



62.4%

Funded Ratio

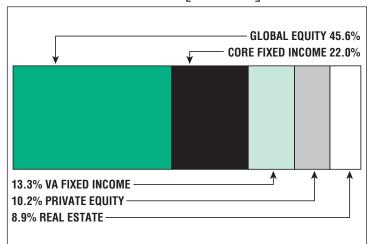
2033

Fully Funded

4.0% Increasing Phase-In

Funding Schedule

Asset Allocation [12/31/20]



\$210.3 M

Unfunded Liability

S26.6 M (FY2021)

Haverhill

CONTACT INFORMATION

4 Summer Street, Room 303 Haverhill, MA 01830-5843 Phone 978-374-2358 Fax 978-374-2353

BOARD MEMBERS

Charles Benevento Richard MacDonald William Klueber* Lewis Poore James Cleary *indicates Chairperson

BOARD ADMINISTRATOR

David Van Dam

SYSTEM MEMBERS

Active Members989	9
Total Payroll\$47.5 M	1
Average Salary\$48,000)
Average Age47	7
Average Service10.6	3
Retired Members1,075	5
Benefits Paid\$26.8 M	1
Average Benefit \$24,900)
Average Age73	3

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	64
Reported Earnings	15
Excess Earners	1
Refund Due\$1,8	26

Last Valuation: 1/1/20 Actuary: KMS



\$244.5 M

Market Value

14.45%

2020 Returns

8.70%

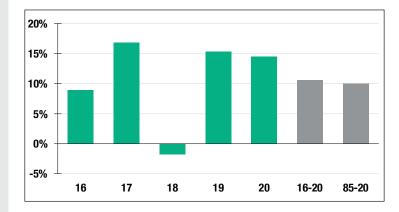
2011-2020 (Annualized)

9.97% 1985-2020

(Annualized)

Investment Returns

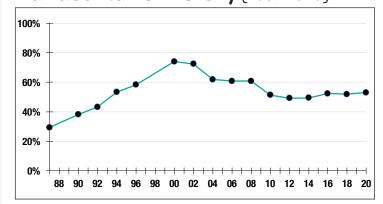
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



53.0%

Funded Ratio

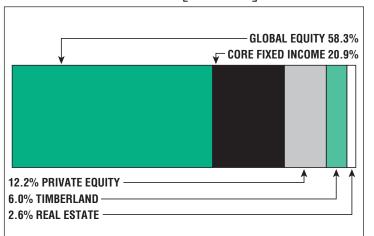
2032

Fully Funded

6.06% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$188.5 M

Unfunded Liability

\$21.2 M (FY2021)

Hingham

CONTACT INFORMATION

210 Central Street Hingham, MA 02043-2758 Phone 781-804-2478 Fax 781-804-2444

BOARD MEMBERS

Susan Nickerson* Eileen McCracken Jean Montgomery **David Jones** Charles Cristello *indicates Chairperson

BOARD ADMINISTRATOR

Aksana Holmes

SYSTEM MEMBERS

Active Members	601
Total Payroll\$3	3.1 M
Average Salary\$5	55,100
Average Age	49
Average Service	10.3
Retired Members	337
Benefits Paid	9.5 M
Average Benefit\$2	28,200
Average Age	74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.10
Reported Earnings	1
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: KMS



\$146.9 M

Market Value

12.59%

2020 Returns

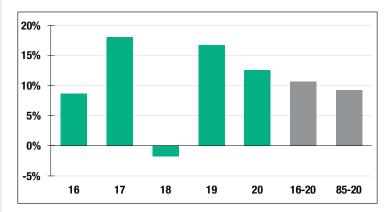
8.44%

2011-2020 (Annualized) 9.23%

1985-2020 (Annualized)

Investment Returns

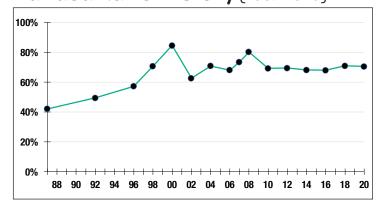
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.40%

Assumed Rate of Return

Funded Ratio History (1987-2020)



70.4%

Funded Ratio

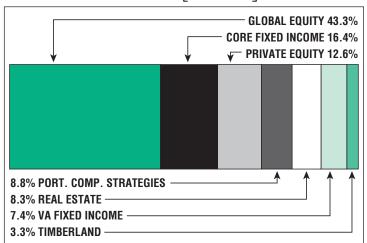
2035

Fully Funded

7.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$53.5 M

Unfunded Liability

(FY2021)

Holyoke

CONTACT INFORMATION

20 Korean Veterans Plaza Room 207 Holyoke, MA 01040-5044 Phone 413-322-5590 Fax 413-322-5591

BOARD MEMBERS

Tanya Wdowiak Brian Smith John McCarthy* Anthony Dulude Michele Aubrey *indicates Chairperson

BOARD ADMINISTRATOR

Cheryl Dugre

SYSTEM MEMBERS

Active Members	
Total Payroll	.\$58.4 M
Average Salary	.\$52,000
Average Age	45
Average Service	11.7
Retired Members.	966
Benefits Paid	.\$27.3 M
Average Benefit	.\$28,200
Average Age	72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees7	4
Reported Earnings1	6
Excess Earners	0
Refund Due\$	0

Last Valuation: 1/1/20 Actuary: Segal



\$361.3 M

Market Value

16.42%

2020 Returns

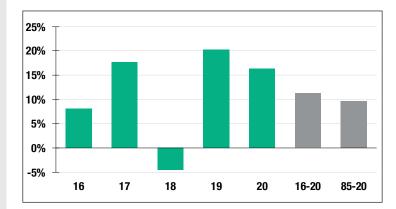
10.23%

2011-2020 (Annualized) 9.63%

1985-2020 (Annualized)

Investment Returns

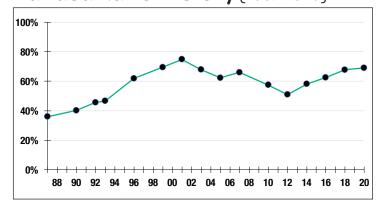
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



69.0%

Funded Ratio

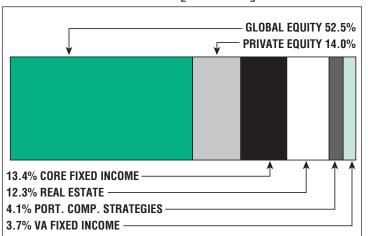
2035

Fully Funded

3.07% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$142.3 M

Unfunded Liability

S17.3 M (FY2021)

Hull

CONTACT INFORMATION

253 Atlantic Avenue 2nd Floor Hull, MA 02045 Phone 781-925-2282 Fax 781-925-8509

BOARD MEMBERS

J. Michael Buckley* Eileen White Jason Harris Bartley Kelly Gregory Galvin *indicates Chairperson

BOARD ADMINISTRATOR

Lauren Durham

SYSTEM MEMBERS

Active Members163
Total Payroll\$10.5 M
Average Salary\$64,200
Average Age52
Average Service13
Retired Members142
Benefits Paid\$4.6 M
Average Benefit\$32,600
Average Age72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees15
Reported Earnings4
Excess Earners0
Refund Due \$0

Last Valuation: 1/1/20 Actuary: PERAC



\$62.2 M

Market Value

12.43%

2020 Returns

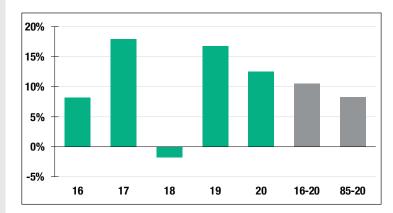
8.97%

2011-2020 (Annualized) 8.18%

1985-2020 (Annualized)

Investment Returns

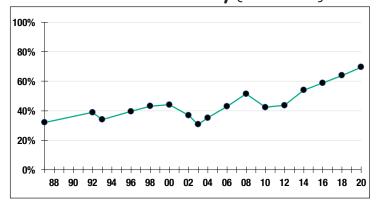
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.40%

Assumed Rate of Return

Funded Ratio History (1987-2020)



69.6%

Funded Ratio

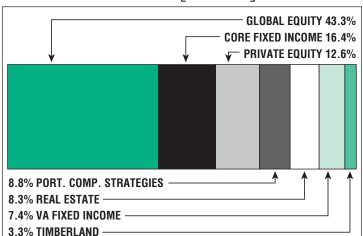
2031

Fully Funded

4.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$24.2 M

Unfunded Liability

(FY2021)

Lawrence

CONTACT INFORMATION

354 Merrimack Street Suite 302, Entry C Lawrence, MA 01843 Phone 978-620-3570 Fax 978-722-9490

BOARD MEMBERS

Ramona Ceballos Thomas Cuddy Kevin Loughlin Gina Rizzo Vacant* *indicates Chairperson

BOARD ADMINISTRATOR

Diane Cockroft

SYSTEM MEMBERS

Active Members1,633
Total Payroll\$75.9 M
Average Salary\$46,400
Average Age44
Average Service10
Retired Members924
Benefits Paid\$26.4 M
Average Benefit \$28,600
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.104
Reported Earnings	22
Excess Earners	1
Refund Due\$1	.176

Last Valuation: 1/1/20 Actuary: Stone



\$287.9 M

Market Value

12.45%

2020 Returns

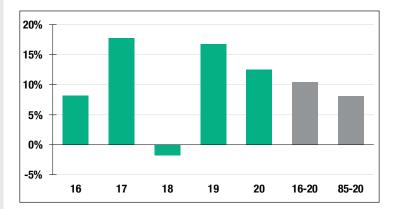
8.95%

2011-2020 (Annualized) 8.07% 1985-2020

(Annualized)

Investment Returns

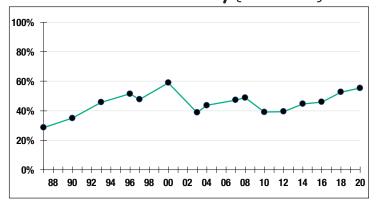
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



55.4%

Funded Ratio

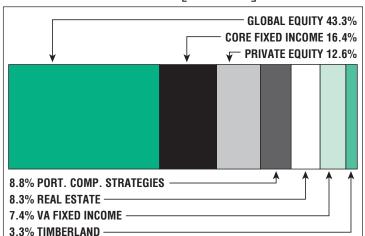
2037

Fully Funded

3.65% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$205.9 M

Unfunded Liability

\$22.1 M (FY2021)

Leominster

CONTACT INFORMATION

City Hall, Room 15 25 West Street Leominster, MA 01453 Phone 978-962-3539 Fax 978-534-7508

BOARD MEMBERS

Jennifer Reddington **David Laplante** Shavne Newton Jonathan Campagna Douglas Farwell *indicates Chairperson

BOARD ADMINISTRATOR

Erin Kelley

SYSTEM MEMBERS

Active Members

Active Members003
Total Payroll\$31.7 M
Average Salary\$47,700
Average Age44
Average Service9.6
Retired Members431
Benefits Paid\$11.2 M
Average Benefit \$25,900
Average Age73

GGE

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.36
Reported Earnings	.16
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Stone



\$256.8 M

Market Value

12.63%

2020 Returns

9.31%

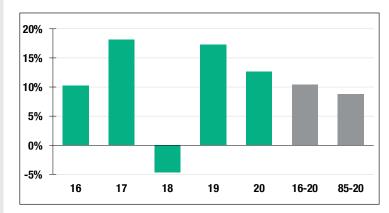
2011-2020 (Annualized)

8.76%

1985-2020 (Annualized)

Investment Returns

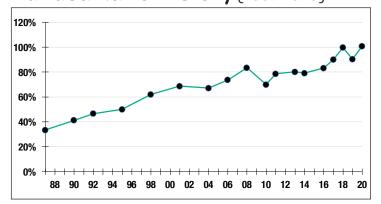
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



5.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



100.9%

Funded Ratio

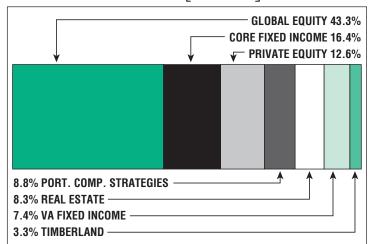
2021

Fully Funded

Fully Funded/ Normal Cost

Funding Schedule

Asset Allocation [12/31/20]



-\$1.9 M

Unfunded Liability

(FY2021)

Lexington

CONTACT INFORMATION

1625 Massachusetts Avenue Lexington, MA 02420 Phone 781-861-2720 Fax 781-861-2794

BOARD MEMBERS

Carolyn Kosnoff Frederick Weiss Robert Cunha* Joseph Foley Alan Fields *indicates Chairperson

BOARD ADMINISTRATOR

Marguerite Oliva

SYSTEM MEMBERS

Active Members	756
Total Payroll	\$43.9 M
Average Salary	\$58,000
Average Age	NA
Average Service	NA
Retired Members	464
Benefits Paid	\$13.8 M
Average Benefit	\$29,700
Average Age	73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	23
Reported Earnings	12
Excess Earners	.0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Sherman



\$205.6 M

Market Value

13.86%

2020 Returns

8.30%

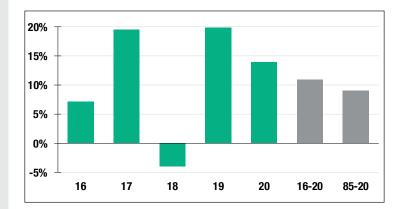
2011-2020 (Annualized)

9.00% 1985-2020

(Annualized)

Investment Returns

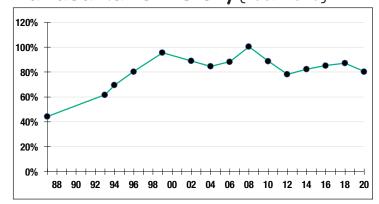
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



80.4%

Funded Ratio

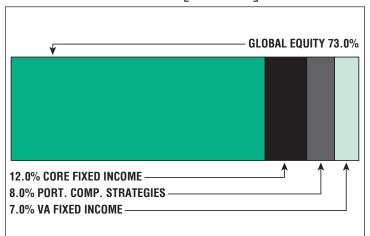
2028

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$43.4 M

Unfunded Liability

\$6.8 M (FY2021)

Lowell

CONTACT INFORMATION

City Hall, Room 3 375 Merrimack Street Lowell, MA 01852-5998 Phone 978-674-4094 Fax 978-446-7019

BOARD MEMBERS

Sheryl Wright David Keene William Desrosiers* Robert Littlefield Michael Brennan *indicates Chairperson

BOARD ADMINISTRATOR

Shannon Dowd

SYSTEM MEMBERS

Active Members1,746
Total Payroll\$98.5 M
Average Salary\$56,400
Average Age46
Average Service12.6
Retired Members1,255
Benefits Paid\$39.0 M
Average Benefit\$31,100
Average Age72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	163
Reported Earnings	48
Excess Earners	1
Refund Due	\$3 581

Last Valuation: 1/1/19 Actuary: KMS



\$463.8 M

Market Value

12.13%

2020 Returns

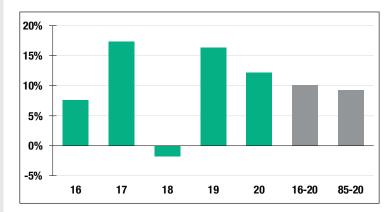
8.74%

2011-2020 (Annualized) 9.18%

1985-2020 (Annualized)

Investment Returns

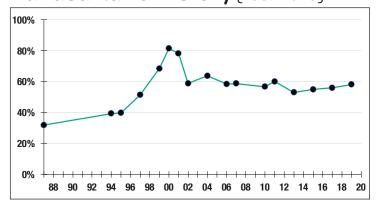
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.65%

Assumed Rate of Return

Funded Ratio History (1987-2020)



58.2%

Funded Ratio

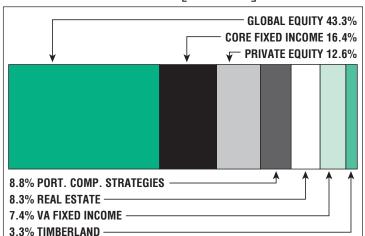
2036

Fully Funded

4.0% Increasing Phase-In

Funding Schedule

Asset Allocation [12/31/20]



\$277.4 M

Unfunded Liability

\$30.3 M (FY2021)

Lynn

CONTACT INFORMATION

3 City Hall Square City Hall, Room 106 Lynn, MA 01901 Phone 781-586-6897 Fax 781-595-9101

BOARD MEMBERS

Stephen Spencer Frank Valeri Richard Biagiotti Gordon Barton Michael Marks* *indicates Chairperson

BOARD ADMINISTRATOR

Gary Brenner

SYSTEM MEMBERS

Active Members1,317
Total Payroll\$77.1 M
Average Salary\$58,500
Average Age49
Average Service14.5
Retired Members1,190
Benefits Paid\$39.5 M
Average Benefit\$33,200
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	149
Reported Earnings	.32
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$451.7 M

Market Value

12.11%

2020 Returns

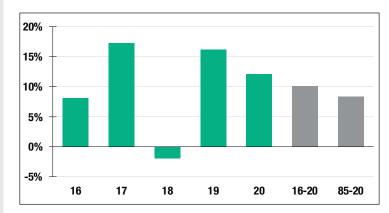
9.01%

2011-2020 (Annualized) 8.24%

1985-2020 (Annualized)

Investment Returns

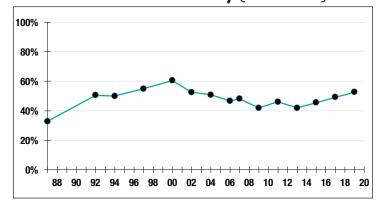
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



52.7%

Funded Ratio

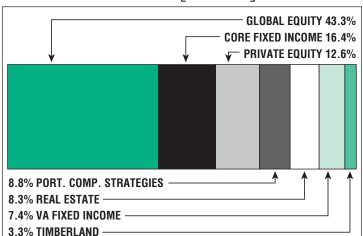
2034

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$326.1 M

Unfunded Liability

\$36.0 M (FY2021)

Malden

CONTACT INFORMATION

215 Pleasant Street 5th Floor Malden, MA 02148 Phone 781-397-7086 Fax 781-397-7358

BOARD MEMBERS

Charles Ranaghan Domenic Fermano Warren Atkinson* **Donald Boyce** Scott Lucey *indicates Chairperson

BOARD ADMINISTRATOR

James Ryan

SYSTEM MEMBERS

Active Members	804
Total Payroll	\$45.2 M
Average Salary	\$56,300
Average Age	48
Average Service	12.7
Retired Members	672
Benefits Paid	\$21.1 M
Average Benefit	.\$31,400
Average Age	74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.84
Reported Earnings	.22
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$326.0 M

Market Value

18.02%

2020 Returns

9.43%

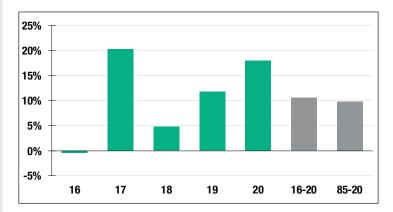
2011-2020 (Annualized)

9.82% 1985-2020

(Annualized)

Investment Returns

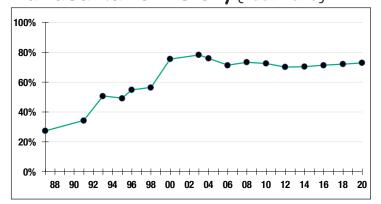
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



72.9%

Funded Ratio

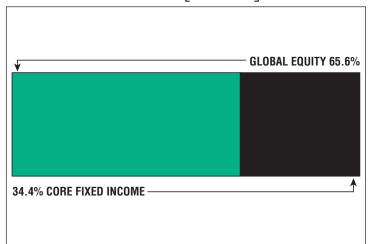
2030

Fully Funded

8.6% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$100.2 M

Unfunded Liability

S14.0 M (FY2021)

Marblehead

CONTACT INFORMATION

Mary Alley Building 7 Widger Road Marblehead, MA 01945 Phone 781-639-3418 Fax 781-631-2617

BOARD MEMBERS

Stephen Poulos Charles Gessner Paul Jalbert Jason Gilliland Robert Peck* *indicates Chairperson

BOARD ADMINISTRATOR

Linda Gifford

SYSTEM MEMBERS

Active Members396
Total Payroll\$21.6 M
Average Salary\$54,700
Average Age49
Average Service11.2
Retired Members357
Benefits Paid\$9.8 M
Average Benefit \$27,400
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.20
Reported Earnings	8
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$114.6 M

Market Value

12.43%

2020 Returns

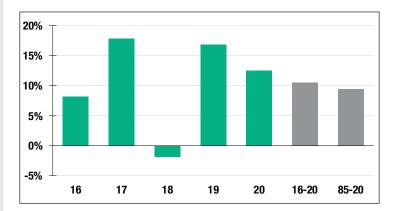
8.98%

2011-2020 (Annualized) 9.34% 1985-2020

(Annualized)

Investment Returns

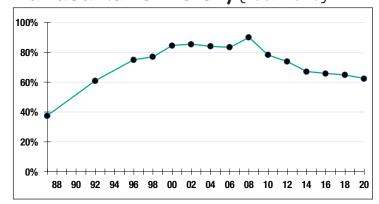
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



62.3%

Funded Ratio

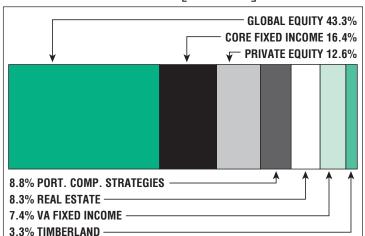
2039

Fully Funded

8.6% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$61.0 M

Unfunded Liability

S4.4 M (FY2021)

Marlborough

CONTACT INFORMATION

289 Elm Street Suite 111 Marlborough, MA 01752 Phone 508-460-3760

BOARD MEMBERS

Diane Smith
Daniel Stanhope
William Taylor
Gregory Brewster*
Robert Gustafson
*indicates Chairperson

BOARD ADMINISTRATOR

Margaret Shea

SYSTEM MEMBERS

Active Members	644
Total Payroll\$	36.0 M
Average Salary\$	55,800
Average Age	NA
Average Service	NA
Retired Members	434
Benefits Paid\$	13.3 M
Average Benefit\$	30,700
Average Age	72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.29
Reported Earnings	9
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/19 Actuary: Sherman



\$212.1 M

Market Value

14.98%

2020 Returns

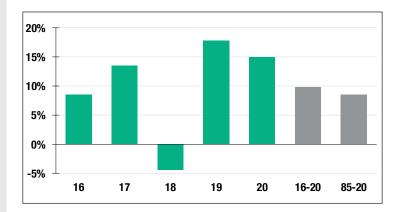
8.11%

2011-2020 (Annualized) 8.51%

1985-2020 (Annualized)

Investment Returns

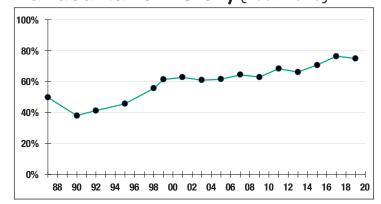
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



75.0%

Funded Ratio

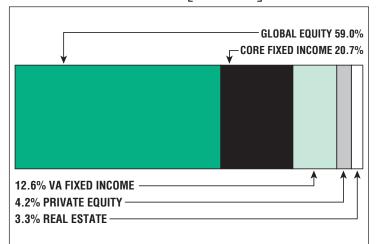
2028

Fully Funded

4.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$58.4 M

Unfunded Liability

\$9.2 M (FY2021)

MHFA (Mass. Housing Finance Agency)

CONTACT INFORMATION

One Beacon Street Boston, MA 02108 Phone 617-854-1871 Fax 617-854-1027

BOARD MEMBERS

Lisa Serafin* Ping Yin Chai Michael Fitzmaurice **Antonio Torres** Paul Hynes *indicates Chairperson

BOARD ADMINISTRATOR

Joseph Petty

SYSTEM MEMBERS

Active Members312
Total Payroll\$34.0 M
Average Salary\$108,900
Average Age50
Average Service15.2
7 11 31 ags 3 3 11 11 2 1 1 1 1 1 1 1 1 1 1
Retired Members194
, and the second
Retired Members194
Retired Members194 Benefits Paid\$9.4 M

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.1
Reported Earnings	.0
Excess Earners	.0
Refund Due	60

Last Valuation: 1/1/21 Actuary: Stone



\$207.9 M

Market Value

14.02%

2020 Returns

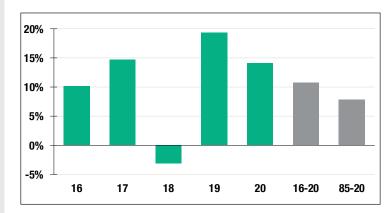
8.12%

2011-2020 (Annualized) **7.76**%

1985-2020 (Annualized)

Investment Returns

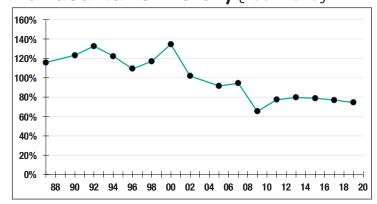
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



94.8%

Funded Ratio

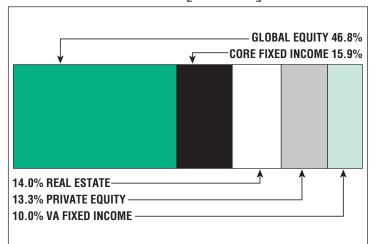
2021

Fully Funded

Fully Funded/ Normal Cost

Funding Schedule

Asset Allocation [12/31/20]



\$11.5 M

Unfunded Liability

\$12.2 M (FY2021)

Massport

CONTACT INFORMATION

One Harborside Drive Suite 200S East Boston, MA 02128 Phone 617-568-3951 Fax 617-568-3957

BOARD MEMBERS

John Pranckevicius Michael Grieco Michael O'Brien **Betsy Taylor** James Hoyte* *indicates Chairperson

BOARD ADMINISTRATOR

Irene Moran

SYSTEM MEMBERS Active Members

Active Members 1,346
Total Payroll\$123.2 M
Average Salary\$91,400
Average Age47
Average Service13
Retired Members872
Benefits Paid\$36.0 M
Average Benefit \$41,300
Average Age70

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	46
Reported Earnings	12
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Stone



\$811.2 M

Market Value

16.78%

2020 Returns

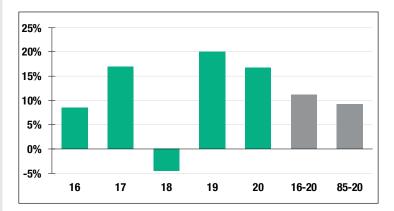
9.08%

2011-2020 (Annualized) 9.24%

1985-2020 (Annualized)

Investment Returns

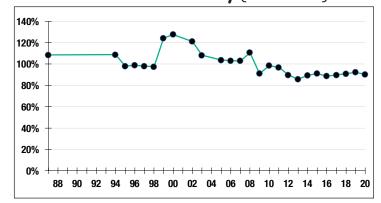
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



90.2%

Funded Ratio

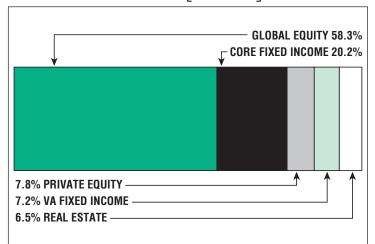
NA

Fully Funded

Frozen Entry Age

Funding Schedule

Asset Allocation [12/31/20]



\$73.9 M

Unfunded Liability

\$14.6 M (FY2021)

MTRS (Mass. Teachers' Retirement System)

CONTACT INFORMATION

500 Rutherford Avenue Suite 210 Charlestown, MA 02129 Phone 617-679-6877 Fax 617-679-1661

BOARD MEMBERS

Ventura Rodriguez* State Treasurer, Deborah Goldberg (Nicola Favorito, designee) State Auditor Suzanne Bump (Alicia Fay Daniel, Designee) Anne Wass Jacqueline Gorrie **Dennis Naughton** Richard Liston *indicates Chairperson

BOARD ADMINISTRATOR

Erika Glaster

SYSTEM MEMBERS

Active Members94,103 Total Payroll \$7.1 B Average Salary\$75,200 Average Age44 Average Service13.2
Retired Members67,110 Benefits Paid\$3.0 B Average Benefit\$45,100 Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.543
Reported Earnings	.108
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$33.5 B

Market Value

12.78%

2020 Returns

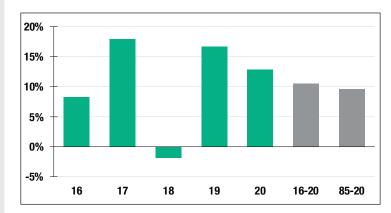
9.04%

2011-2020 (Annualized) 9.56% 1985-2020

(Annualized)

Investment Returns

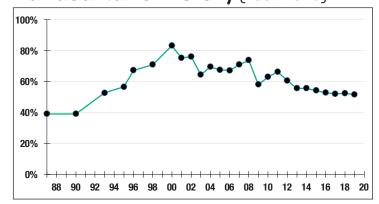
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



51.7%

Funded Ratio

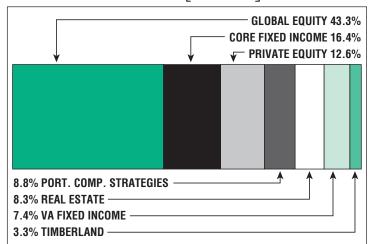
2036

Fully Funded

9.63% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$26.0 B

Unfunded Liability

(FY2021)

MWRA (Mass. Water Resources Authority)

CONTACT INFORMATION

Two Griffin Way Chelsea, MA 02150 Phone 617-305-5595 Fax 617-371-1616

BOARD MEMBERS

Andrew Pappastergion Thomas Durkin Kevin McKenna James Fleming* Frank Zecha *indicates Chairperson

BOARD ADMINISTRATOR

Carolyn Russo

SYSTEM MEMBERS

Active Members1,103
Total Payroll\$102.1 M
Average Salary\$92,600
Average Age51
Average Service17.5
Retired Members702
Benefits Paid\$28.5 M
Average Benefit \$40,500
Average Age71

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.70
Reported Earnings	.15
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/21 Actuary: Segal



\$648.7 M

Market Value

13.42%

2020 Returns

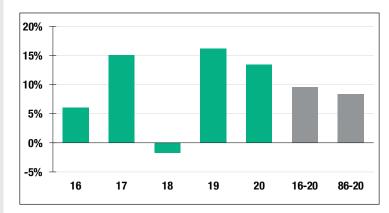
8.48%

2011-2020 (Annualized) 1986-2020

(Annualized)

Investment Returns

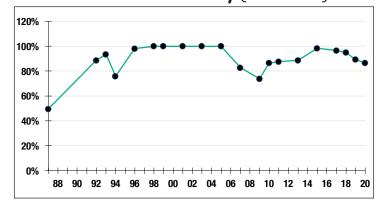
(2016-2020, 5-Year & 35-Year Averages, as of 12/31/20)



6.90%

Assumed Rate of Return

Funded Ratio History (1987-2020)



88.2%

Funded Ratio

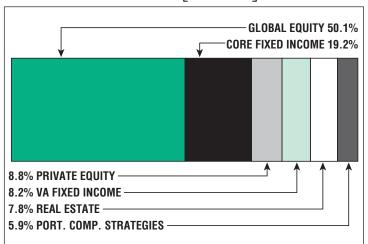
2030

Fully Funded

12.05% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$83.9 M

Unfunded Liability

S10.0 M (FY2021)

Maynard

CONTACT INFORMATION

195 Main Street Maynard, MA 01754 Phone 978-897-1820 Fax 978-897-1013

BOARD MEMBERS

Lauri Plourde Kevin Petersen Patrick Hakey Clifford Wilson Christopher Connolly* *indicates Chairperson

BOARD ADMINISTRATOR

Kenneth DeMars

SYSTEM MEMBERS

Active Members	212
Total Payroll	.\$10.0 M
Average Salary	.\$47,400
Average Age	46
Average Service	10.1
Retired Members.	117
Benefits Paid	\$3.1 M
Average Benefit	.\$26,600
Average Age	73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	6
Reported Earnings	4
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$56.0 M

Market Value

13.87%

2020 Returns

8.89%

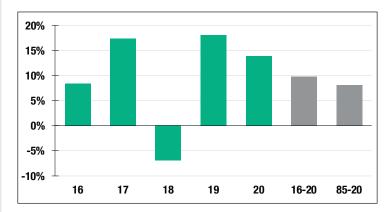
2011-2020 (Annualized)

8.12%

1985-2020 (Annualized)

Investment Returns

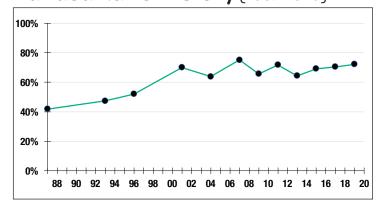
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



6.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



72.2%

Funded Ratio

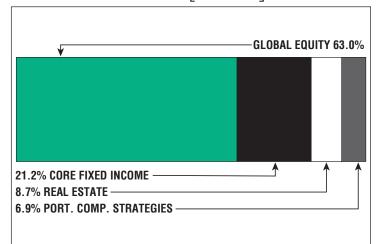
2035

Fully Funded

6.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$17.4 M

Unfunded Liability

(FY2021)

Medford

CONTACT INFORMATION

City Hall, Room 215 85 George P. Hassett Drive Medford, MA 02155 Phone 781-393-2517 Fax 781-393-2522

BOARD MEMBERS

Robert Maiocco
Rick Jordan*
Patrick Ripley
James Vieira
*indicates Chairperson

BOARD ADMINISTRATOR

Mark Minervini

SYSTEM MEMBERS

Active Members	776
Total Payroll	\$46.0 M
Average Salary	\$59,300
Average Age	NA
Average Service	NA
Retired Members	607
Benefits Paid	\$20.8 M
Average Benefit	\$34,200
Average Age	75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.96
Reported Earnings	.21
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Sherman



\$225.3 M

Market Value

12.18%

2020 Returns

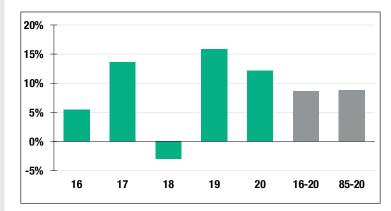
7.40%

2011-2020 (Annualized) 8.77%

1985-2020 (Annualized)

Investment Returns

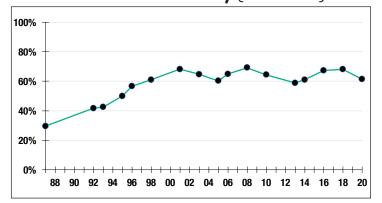
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



61.3%

Funded Ratio

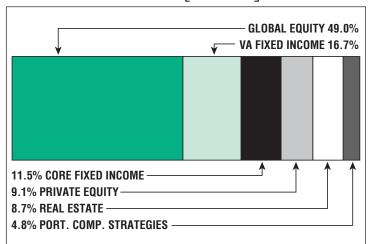
2033

Fully Funded

8.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$129.5 M

Unfunded Liability

\$13.0 M (FY2021)

Melrose

CONTACT INFORMATION

City Hall 562 Main Street Melrose, MA 02176 Phone 781-979-4151 Fax 781-979-4206

BOARD MEMBERS

Patrick Dello Russo* Kelly Cogavin Scott Colborne Michael Lyle John McLaughlin *indicates Chairperson

BOARD ADMINISTRATOR

Adam Travinski

SYSTEM MEMBERS

Active Members426
Total Payroll\$21.6 M
Average Salary\$50,600
Average Age46
Average Service10
Retired Members398
Benefits Paid\$9.5 M
Average Benefit \$24,000
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	27
Reported Earnings	3
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: Stone



\$103.6 M

Market Value

11.82%

2020 Returns

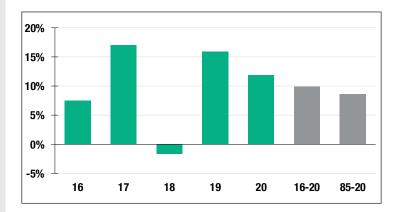
8.54%

2011-2020 (Annualized) 8.53% 1985-2020

(Annualized)

Investment Returns

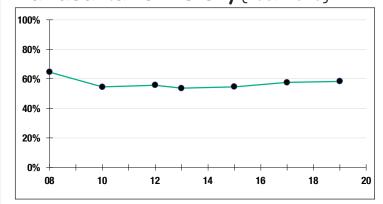
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



58.3%

Funded Ratio

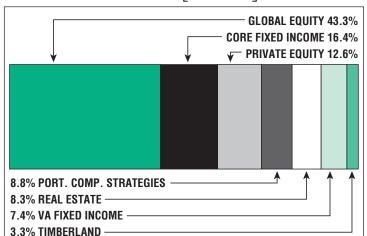
2037

Fully Funded

4.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$63.4 M

Unfunded Liability

\$6.5 M (FY2021)

Methuen

CONTACT INFORMATION

41 Pleasant Street Suite 303 Methuen, MA 01844 Phone 978-983-8620 Fax 978-983-8972

BOARD MEMBERS

Louise Moss John Sheehy Michael Hennessy* Albert Trott Robert Sheehan *indicates Chairperson

BOARD ADMINISTRATOR

Kaitlyn Doucette

SYSTEM MEMBERS

Active Members625
Total Payroll\$37.3 M
Average Salary\$59,700
Average Age47
Average Service13.6
Retired Members464
Benefits Paid\$15.3 M
Average Benefit\$32,900
Average Age72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.51
Reported Earnings	.16
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$198.7 M

Market Value

12.60%

2020 Returns

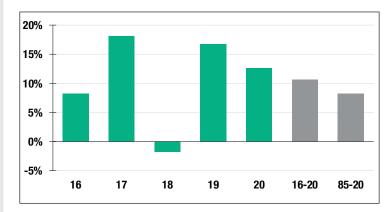
9.38%

2011-2020 (Annualized) 8.27%

1985-2020 (Annualized)

Investment Returns

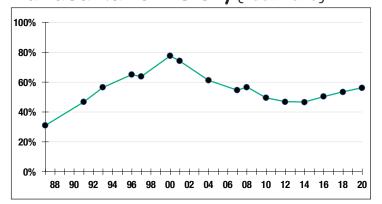
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



56.2%

Funded Ratio

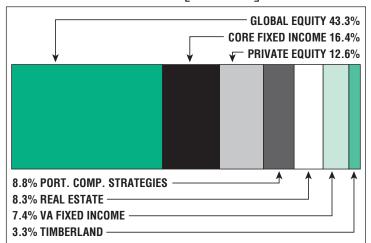
2036

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$130.6 M

Unfunded Liability

(FY2021)

Middlesex County

CONTACT INFORMATION

25 Linnell Circle P.O. Box 160 Billerica, MA 01865 Phone 978-439-3000 Phone 800-258-3805 Fax 978-439-3050

BOARD MEMBERS

Thomas Gibson* Brian Curtin Joseph Kearns John Brown Robert Healy *indicates Chairperson

BOARD ADMINISTRATOR

Lisa Maloney

SYSTEM MEMBERS

Active Members9,282 Total Payroll\$492.1 M Average Salary\$53,000 Average Age48 Average Service11.2 Retired Members.....5,862 Benefits Paid\$161.2 M Average Benefit \$27,500 Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees......363 Reported Earnings 123 Excess Earners.....3 Refund Due\$67.348

Last Valuation: 1/1/20 Actuary: Segal



\$1.8 B

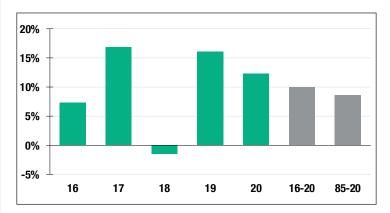
12.26% Market Value 2020 Returns 8.72%

2011-2020 (Annualized) 8.56%

1985-2020 (Annualized)

Investment Returns

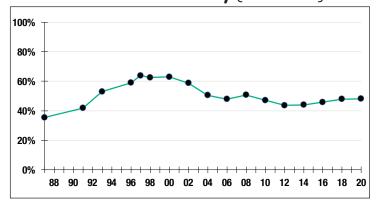
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.30%

Assumed Rate of Return

Funded Ratio History (1987-2020)



48.1%

Funded Ratio

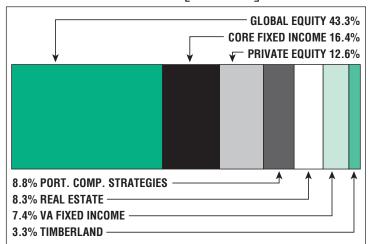
2037

Fully Funded

4.0% Increasing Phase-In

Funding Schedule

Asset Allocation [12/31/20]



\$1.6 B

Unfunded Liability

\$137.8 M (FY2021)

Milford

CONTACT INFORMATION

Town Hall, Room 17 52 Main Street Milford, MA 01757 Phone 508-634-2321 Fax 508-634-0902

BOARD MEMBERS

Zachary Taylor* Christopher Pilla Richard Villani Gerald Moody Martha White *indicates Chairperson

BOARD ADMINISTRATOR

Alberta Farley

SYSTEM MEMBERS

Active Members489	9
Total Payroll\$22.6 M	1
Average Salary\$46,300)
Average Age49	9
Average Service12	2
Retired Members304	1
Benefits Paid\$8.2 M	1
Average Benefit \$26,900)
Average Age73	3

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	30
Reported Earnings	11
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$117.4 M

Market Value

12.20%

2020 Returns

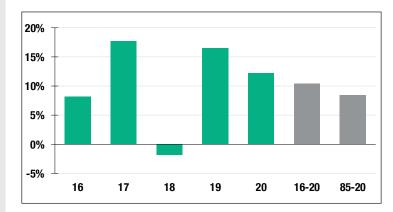
8.85%

2011-2020 (Annualized) 8.43% 1985-2020

(Annualized)

Investment Returns

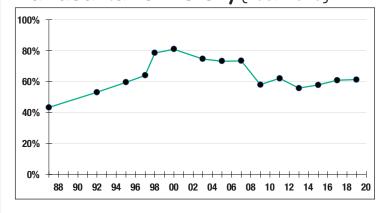
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



61.3%

Funded Ratio

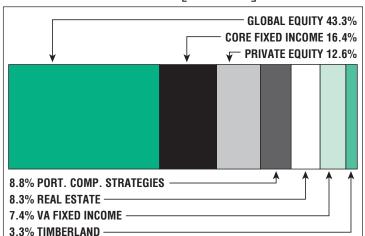
2036

Fully Funded

7.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$60.2 M

Unfunded Liability

S6.0 M (FY2021)

Milton

CONTACT INFORMATION

40 Willard Street Suite G102 Quincy, MA 02169 Phone 617-770-5970 Fax 617-770-5971

BOARD MEMBERS

Karen Preval Paige Eppolito* William Murphy **Thomas Cicerone** Robert O'Melia *indicates Chairperson

BOARD ADMINISTRATOR

Jeanne Darcy

SYSTEM MEMBERS

Active Members404
Total Payroll\$23.8 M
Average Salary\$58,900
Average Age46
Average Service11.8
Retired Members274
Benefits Paid\$8.8 M
Average Benefit \$32,200
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees27
Reported Earnings10
Excess Earners0
Refund Due \$0

Last Valuation: 1/1/19 Actuary: PERAC



\$169.8 M

Market Value

12.46%

2020 Returns

8.97%

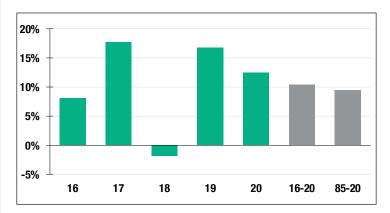
2011-2020 (Annualized)

9.47%

1985-2020 (Annualized)

Investment Returns

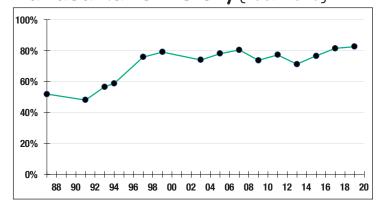
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



82.6%

Funded Ratio

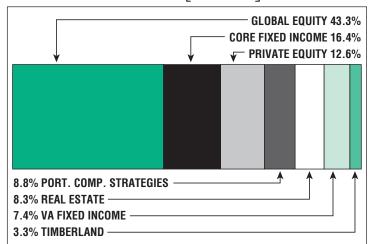
2027

Fully Funded

6.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$28.6 M

Unfunded Liability

(FY2021)

Minuteman Regional School District

CONTACT INFORMATION

758 Marrett Road Lexington, MA 02421 Phone 781-861-6500 Fax 781-863-1747

BOARD MEMBERS

Laurie Elliott Kevin Mahoney* Maria Oliveira Cheryl Mixon Norman Cohen *indicates Chairperson

BOARD ADMINISTRATOR

Sandor Zapolin

SYSTEM MEMBERS

Active Members4	9
Total Payroll\$2.3 M	VI
Average Salary\$46,20	0
Average Age4	8
Average Service8.	2
Retired Members4	0
Retired Members4 Benefits Paid\$1.1	
	M
Benefits Paid\$1.1	M 0

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	1
Reported Earnings	0
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$15.7 M

Market Value

12.33%

2020 Returns

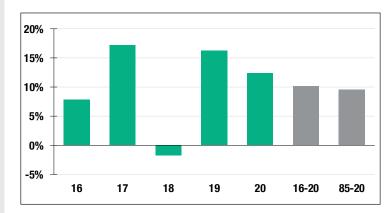
8.71%

2011-2020 (Annualized) 9.52%

1985-2020 (Annualized)

Investment Returns

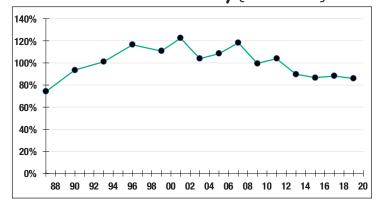
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



86.0%

Funded Ratio

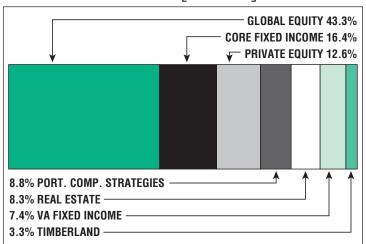
2035

Fully Funded

10.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$2.2 M

Unfunded Liability

(FY2021)

Montague

CONTACT INFORMATION

One Avenue A Turners Falls, MA 01376 Phone 413-863-3200 Fax 413-863-3224

BOARD MEMBERS

Carolyn Olsen* Steven Ellis **David Dion** Cheryl Clark Marianne Fiske *indicates Chairperson

BOARD ADMINISTRATOR

Debra Underhill

SYSTEM MEMBERS

Active Members194
Total Payroll\$7.5 M
Average Salary\$38,900
Average Age48
Average Service10.3
9
Retired Members145
· ·
Retired Members145
Retired Members145 Benefits Paid\$3.1 M

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.12
Reported Earnings	3
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$52.4 M

Market Value

12.49%

2020 Returns

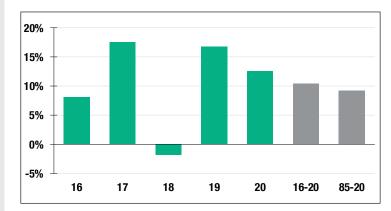
8.95%

2011-2020 (Annualized) 9.25%

1985-2020 (Annualized)

Investment Returns

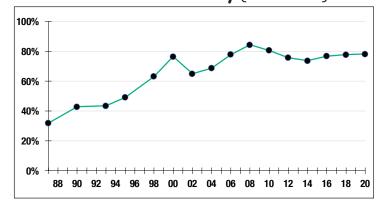
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



78.1%

Funded Ratio

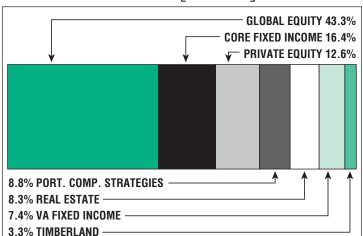
2033

Fully Funded

5.2% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$12.6 M

Unfunded Liability

S2.1 M (FY2021)

Natick

CONTACT INFORMATION

13 East Central Street Natick, MA 01760 Phone 508-647-6440 Fax 508-647-6443

BOARD MEMBERS

Arti Mehta Eliot Lurier Nicholas Mabardy Michael Melchiorri* B. Michael Reardon *indicates Chairperson

BOARD ADMINISTRATOR

Kathleen Bacon

SYSTEM MEMBERS

Active Members651
Total Payroll\$37.3 M
Average Salary\$57,300
Average Age46
Average Service11.2
Retired Members419
Benefits Paid\$12.4 M
Average Benefit \$29,700
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.14
Reported Earnings	6
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/19 Actuary: Segal



\$186.8 M

Market Value

14.74%

2020 Returns

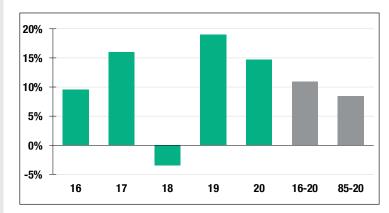
9.54%

2011-2020 (Annualized) 8.41%

1985-2020 (Annualized)

Investment Returns

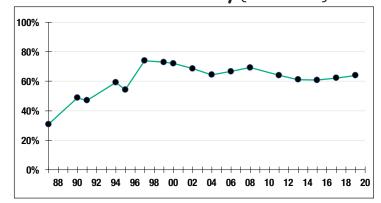
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



63.9%

Funded Ratio

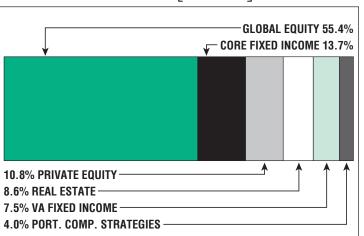
2030

Fully Funded

8.0% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$85.4 M

Unfunded Liability

S11.4 M (FY2021)

Needham

CONTACT INFORMATION

Town Hall 1471 Highland Ave. Needham, MA 02492 Phone 781-455-7500 Ext. 231 Fax 781-449-4569

BOARD MEMBERS

Evelyn Poness* Sandra Cincotta Robert Papetti John Krawiecki Robert Mearls *indicates Chairperson

BOARD ADMINISTRATOR

Jacob Cole

SYSTEM MEMBERS

Active Members742
Total Payroll\$41.7 M
Average Salary\$56,200
Average Age47
Average Service10.6
Retired Members459
Benefits Paid\$13.0 M
Average Benefit \$28,400
Average Age76

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.28
Reported Earnings	6
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Segal



\$203.6 M

Market Value

12.48%

2020 Returns

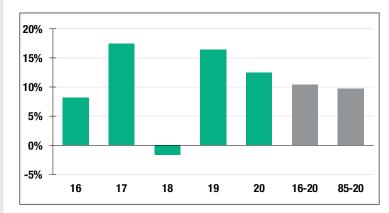
8.88%

2011-2020 (Annualized) 9.70%

1985-2020 (Annualized)

Investment Returns

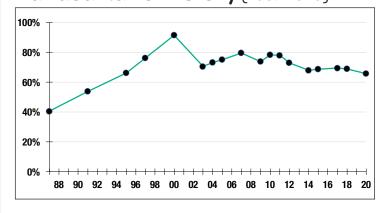
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



6.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



65.6%

Funded Ratio

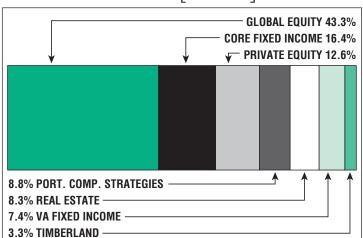
2033

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$92.2 M

Unfunded Liability

\$9.5 M (FY2021)

New Bedford

CONTACT INFORMATION

651 Orchard Street #203A

New Bedford, MA 02744 Phone 508-979-1538 Fax 508-979-1799

BOARD MEMBERS

Brennan Morsette Angela Natho Leonard Baillargeon James Allen* Susan Thompson *indicates Chairperson

BOARD ADMINISTRATOR

Eric Cohen

SYSTEM MEMBERS

Active Members2,140
Total Payroll\$101.2 M
Average Salary\$47,300
Average Age45
Average Service11.2
Retired Members1,854
Benefits Paid\$48.7 M
Average Benefit \$26,200
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	263
Reported Earnings	62
Excess Earners	1
Refund Due	\$299

Last Valuation: 1/1/20 Actuary: KMS



\$407.9 M

Market Value

14.40%

2020 Returns

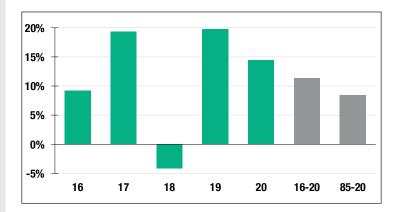
9.08%

2011-2020 (Annualized) 8.40% 1985-2020

(Annualized)

Investment Returns

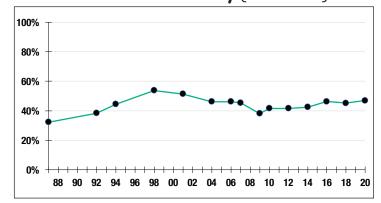
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



46.9%

Funded Ratio

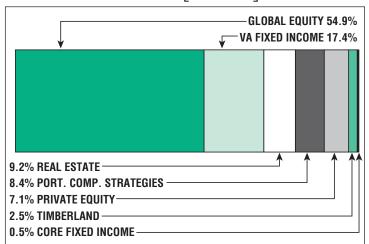
2035

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$394.7 M

Unfunded Liability

(FY2021)

Newburyport

CONTACT INFORMATION

16 Unicorn Street Newburyport, MA 01950 Phone 978-465-6619 Fax 978-462-4042

BOARD MEMBERS

Ethan Manning John Moak Joseph Spaulding* Jeffrey Cutter Larry Giunta *indicates Chairperson

BOARD ADMINISTRATOR

Laurie Burton

SYSTEM MEMBERS

Active Members	370
Total Payroll	.\$20.2 M
Average Salary	\$54,700
Average Age	50
Average Service	12.3
Retired Members.	244
Benefits Paid	\$7.3 M
Average Benefit	.\$30,000
Average Age	73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.23
Reported Earnings	8
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$104.2 M

Market Value

12.71%

2020 Returns

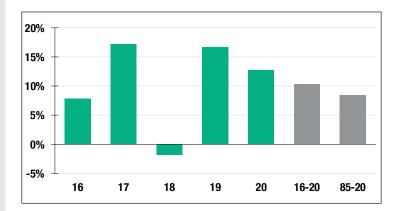
8.86%

2011-2020 (Annualized) 8.43% 1985-2020

(Annualized)

Investment Returns

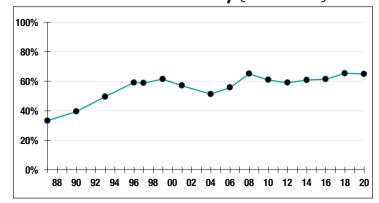
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



64.9%

Funded Ratio

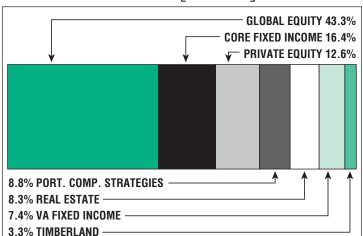
2038

Fully Funded

5.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$48.2 M

Unfunded Liability

\$5.4 M (FY2021)

Newton

CONTACT INFORMATION

City Hall 1000 Commonwealth Avenue Newton Centre, MA 02459 Phone 617-796-1095 Fax 617-796-1098

BOARD MEMBERS

Susan Dzikowski
Anthony Logalbo
Thomas Lopez*
Paul Bianchi
Lisa Maloney
*indicates Chairperson

BOARD ADMINISTRATOR

Kelly Byrne

SYSTEM MEMBERS

Active Members1,611
Total Payroll\$102.9 M
Average Salary\$63,900
Average Age46
Average Service11.8
Retired Members1,339
Benefits Paid\$40.6 M
Average Benefit\$30,300
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	128
Reported Earnings	28
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Segal



\$439.3 M

Market Value

11.98%

2020 Returns

8.89%

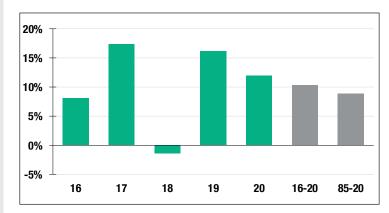
2011-2020 (Annualized)

8.78%

1985-2020 (Annualized)

Investment Returns

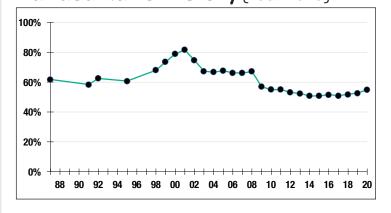
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



54.9%

Funded Ratio

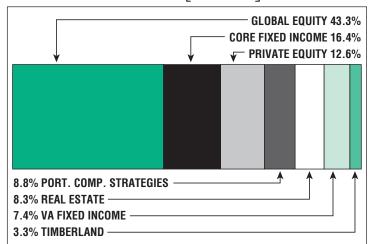
2031

Fully Funded

Varies Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$317.0 M

Unfunded Liability

\$32.5 M (FY2021)

Norfolk County

CONTACT INFORMATION

480 Neponset Street Bldg. 15 Canton, MA 02021 Phone 781-821-0664 Fax 781-821-0981

BOARD MEMBERS

Michael Bellotti* **Paul Connors** Josephine Shea **Edwin Little** Lisa Sinkus *indicates Chairperson

BOARD ADMINISTRATOR

Kathleen Kiely-Becchetti

SYSTEM MEMBERS

Active Members5,576
Total Payroll\$312.9 M
Average Salary\$56,100
Average AgeNA
Average ServiceNA
Datirad Mambara 2 506
Retired Members3,506
Benefits Paid\$99.4 M
Average Benefit \$28,400
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.286
Reported Earnings	88
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Sherman



\$1.2 B

Market Value

11.23%

2020 Returns

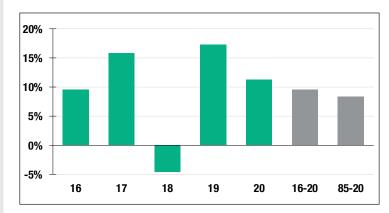
8.34%

2011-2020 (Annualized) 8.67%

1985-2020 (Annualized)

Investment Returns

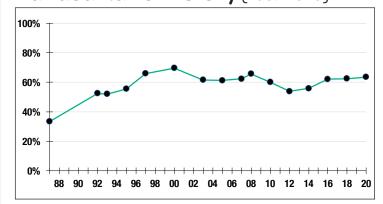
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



63.5%

Funded Ratio

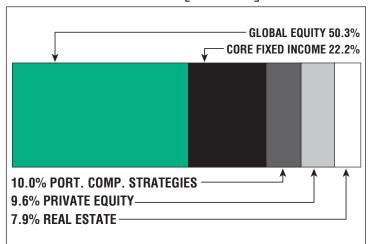
2029

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$605.3 M

Unfunded Liability

\$81.6 M (FY2021)

North Adams

CONTACT INFORMATION

61 Main Street Suite 247 North Adams, MA 01247 Phone 413-663-5185 Fax 413-664-9412

BOARD MEMBERS

Beverly Cooper Kathleen Wall Matthew LaBonte Lawrence O'Brien* Fred Thompson *indicates Chairperson

BOARD ADMINISTRATOR

Beth Matson

SYSTEM MEMBERS

Active Members

Active Members312	-
Total Payroll\$11.8 M	1
Average Salary\$37,800)
Average Age46	3
Average Service10.7	7
Retired Members241	1
Benefits Paid\$5.3 M	1
Average Benefit\$22,200)
Average Age73	3

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.33
Reported Earnings	.15
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/21 Actuary: PERAC



\$83.5 M

Market Value

18.62%

2020 Returns

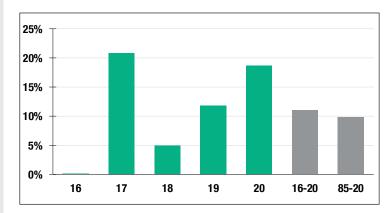
9.95%

2011-2020 (Annualized) 9.80% 1985-2020

(Annualized)

Investment Returns

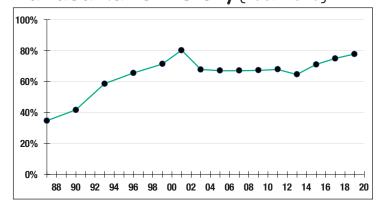
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



83.3%

Funded Ratio

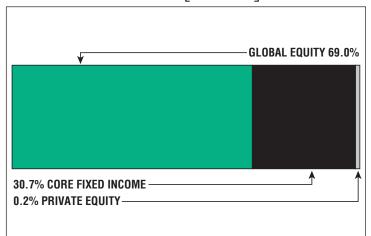
2029

Fully Funded

4.9% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$15.1 M

Unfunded Liability

(FY2021)

North Attleboro

CONTACT INFORMATION

500 East Washington Street 2nd Floor North Attleboro, MA 02760

Phone 508-699-0119 Fax 508-699-0127

BOARD MEMBERS

Linda Catanzariti Craig Chapman* Brian Brousseau Lynn Carley *indicates Chairperson

BOARD ADMINISTRATOR

Sharon Sullivan

SYSTEM MEMBERS

Active Members5	25
Total Payroll\$26.1	M
Average Salary\$49,7	00
Average Age	48
Average Service11	8.1
D. II. 184	•
Retired Members3	01
Benefits Paid\$8.2	M
Average Benefit \$27,1	00
Average Age	71

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.25
Reported Earnings	.14
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Segal



\$149.3 M

Market Value

14.82%

2020 Returns

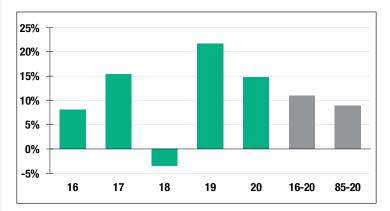
9.86%

2011-2020 (Annualized) 8.93%

1985-2020 (Annualized)

Investment Returns

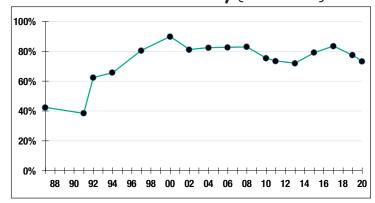
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



73.2%

Funded Ratio

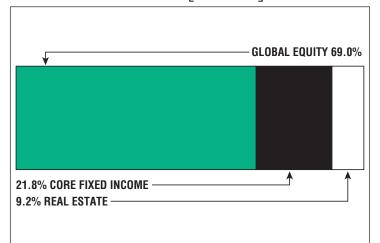
2034

Fully Funded

5.6% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$46.0 M

Unfunded Liability

\$4.2 M (FY2021)

Northampton

CONTACT INFORMATION

240 Main Street First Floor Northampton, MA 01060 Phone 413-587-1211 Fax 413-587-1278

BOARD MEMBERS

Joyce Karpinski* Charlene Nardi Tammy Suprenant Michael Lyons Thomas Sullivan *indicates Chairperson

BOARD ADMINISTRATOR

David Shipka

SYSTEM MEMBERS

Active Members	645
Total Payroll	.\$30.9 M
Average Salary	.\$47,800
Average Age	47
Average Service	10.4
Retired Members.	451
Benefits Paid	.\$11.2 M
Average Benefit	.\$24,800
Average Age	71

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees3	30
Reported Earnings1	3
Excess Earners	.0
Refund Due 9	03

Last Valuation: 1/1/20 Actuary: Stone



\$164.2 M

Market Value

18.39%

2020 Returns

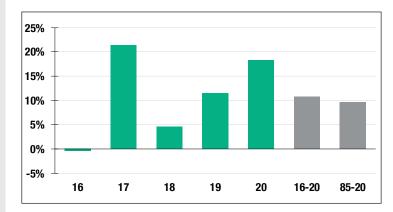
9.84%

2011-2020 (Annualized) 9.63%

1985-2020 (Annualized)

Investment Returns

(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.13%

Assumed Rate of Return

Funded Ratio History (1987-2020)



69.2%

Funded Ratio

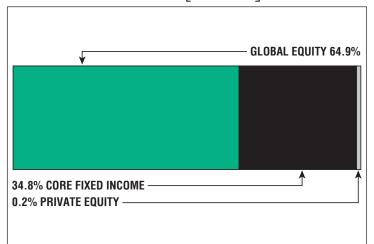
2037

Fully Funded

4.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$60.8 M

Unfunded Liability

\$6.9 M (FY2021)

Northbridge

CONTACT INFORMATION

7 Main Street Town Hall Whitinsville, MA 01588 Phone 508-234-0820 Fax 508-234-5834

BOARD MEMBERS

Neil Vaidya Sharon Susienka John Meagher* George Murray Thomas Frieswyk *indicates Chairperson

BOARD ADMINISTRATOR

Scott McGrath

SYSTEM MEMBERS Active Members

210

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	10
Reported Earnings	.3
Excess Earners	.0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Stone



\$45.3 M

Market Value

12.75%

2020 Returns

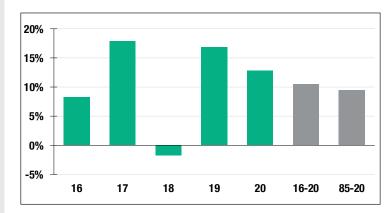
9.06%

2011-2020 (Annualized) 9.46% 1985-2020

(Annualized)

Investment Returns

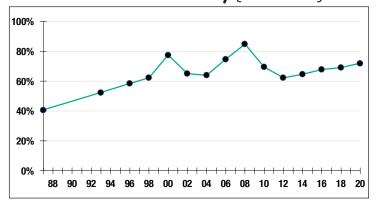
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



71.9%

Funded Ratio

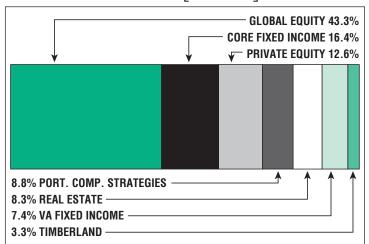
2035

Fully Funded

4.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$15.3 M

Unfunded Liability

\$2.0 M (FY2021)

Norwood

CONTACT INFORMATION

566 Washington Street Norwood, MA 02062 Phone 781-762-1240 Ext. 157 Fax 781-278-3024

BOARD MEMBERS

Thomas McQuaid Edmund Mulvehill* Thomas O'Toole Eileen Hickey Thomas Rorrie *indicates Chairperson

BOARD ADMINISTRATOR

Debra Wilkes

SYSTEM MEMBERS

Active Members613
Total Payroll\$36.8 M
Average Salary\$60,100
Average AgeNA
Average ServiceNA
Retired Members402
Retired Members402 Benefits Paid\$13.0 M
Benefits Paid\$13.0 M

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.36
Reported Earnings	.14
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Sherman



\$199.6 M

Market Value

15.29%

2020 Returns

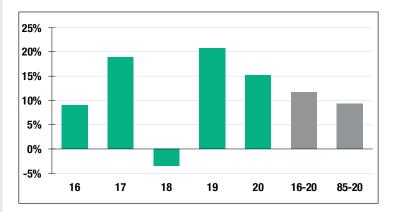
9.27%

2011-2020 (Annualized) 9.36% 1985-2020

(Annualized)

Investment Returns

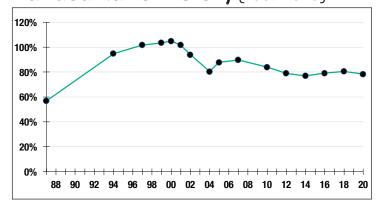
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.60%

Assumed Rate of Return

Funded Ratio History (1987-2020)



78.4%

Funded Ratio

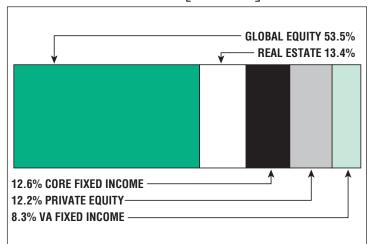
2032

Fully Funded

4.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$46.9 M

Unfunded Liability

(FY2021)

Peabody

CONTACT INFORMATION

City Hall 24 Lowell Street Peabody, MA 01960 Phone 978-538-5911 Fax 978-538-5989

BOARD MEMBERS

Michael Gingras **Edward Lomasney** Linda Cavallon Joseph DiFranco Richard Yagjian* *indicates Chairperson

BOARD ADMINISTRATOR

James Freeman

SYSTEM MEMBERS

Active Members	846
Total Payroll\$50.	3 M
Average Salary\$59,	,500
Average Age	.NA
Average Service	.NA
Retired Members	772
Benefits Paid\$20.	5 M
Average Benefit \$26,	,600
Average Age	75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	44
Reported Earnings	8
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Sherman



\$178.9 M

Market Value

12.56%

2020 Returns

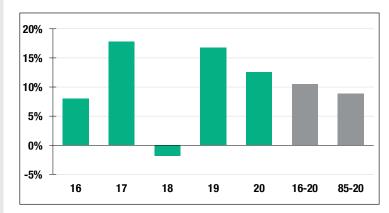
9.00%

2011-2020 (Annualized) 8.81%

1985-2020 (Annualized)

Investment Returns

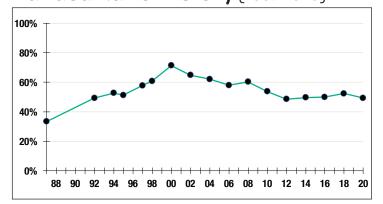
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



49.3%

Funded Ratio

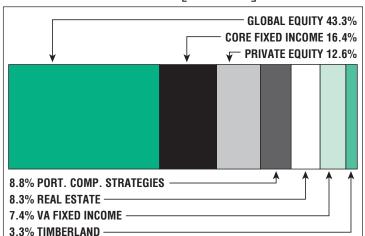
2036

Fully Funded

4.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$169.3 M

Unfunded Liability

\$13.2 M (FY2021)

Pittsfield

CONTACT INFORMATION

114 Fenn Street Pittsfield, MA 01201 Phone 413-499-9468 Fax 413-499-9328

BOARD MEMBERS

Matthew Kerwood* Bonnie Galant Timothy Hannigan Timothy Bartini William Flynn *indicates Chairperson

BOARD ADMINISTRATOR

Karen Lancto

SYSTEM MEMBERS

Active Members917
Total Payroll\$35.7 M
Average Salary\$38,900
Average Age48
Average Service11
Retired Members797
Benefits Paid\$18.4 M
Average Benefit \$23,000
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	62
Reported Earnings	18
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$168.7 M

Market Value

12.04%

2020 Returns

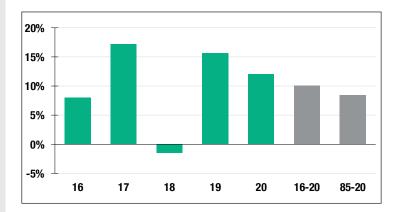
8.86%

2011-2020 (Annualized) 8.38%

1985-2020 (Annualized)

Investment Returns

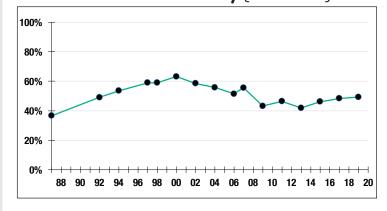
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



49.3%

Funded Ratio

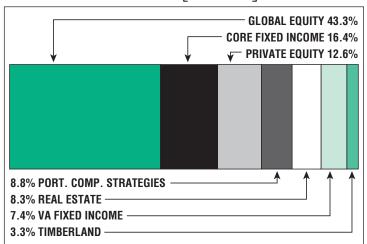
2037

Fully Funded

5.2% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$145.1 M

Unfunded Liability

(FY2021)

Plymouth

CONTACT INFORMATION

212 South Meadow Road Unit #3

Plymouth, MA 02360 Phone 508-830-4170 Fax 508-830-4019

BOARD MEMBERS

Lynne Barrett Gerald Coughlin Thomas Kelley* Dale Webber Robert Ness *indicates Chairperson

BOARD ADMINISTRATOR

Wendy Cherry

SYSTEM MEMBERS

Active Members914
Total Payroll\$51.2 M
Average Salary\$56,000
Average Age48
Average Service11.8
Retired Members763
Benefits Paid\$19.8 M
Average Benefit \$26,000
Average Age71

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.77
Reported Earnings	.29
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: KMS



\$215.7 M

Market Value

10.07%

2020 Returns

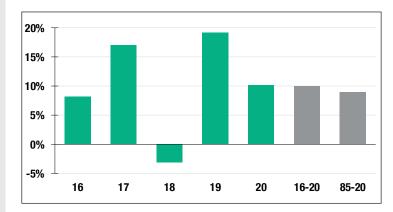
9.19%

2011-2020 (Annualized) 8.93% 1985-2020

(Annualized)

Investment Returns

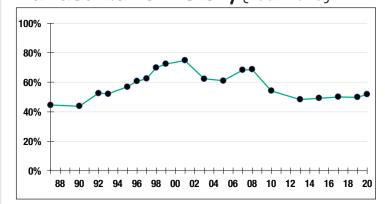
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



51.9%

Funded Ratio

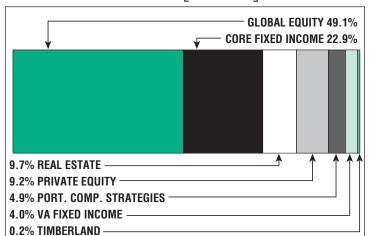
2035

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$176.0 M

Unfunded Liability

S15.8 M (FY2021)

Plymouth County

CONTACT INFORMATION

10 Cordage Park Circle Suite 234 Plymouth, MA 02360 Phone 508-830-1803 Fax 508-830-1875

BOARD MEMBERS

Thomas O'Brien* James Harrington Joseph McDonough John Sciara Mary Beth Carter *indicates Chairperson

BOARD ADMINISTRATOR

David Sullivan

SYSTEM MEMBERS Active Members

Active Members, 100
Total Payroll\$294.6 M
Average Salary\$51,600
Average AgeNA
Average ServiceNA
Retired Members4,334
Benefits Paid\$111.4 M
Average Benefit \$25,700
Average Age73

5 708

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	s316
Reported Earning	js119
Excess Earners	2
Refund Due	\$22 961

Last Valuation: 1/1/20 Actuary: Sherman



\$1.2 B

Market Value

14.62%

2020 Returns

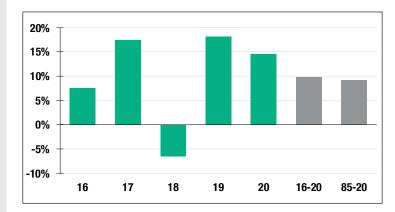
8.42%

2011-2020 (Annualized) 9.16%

1985-2020 (Annualized)

Investment Returns

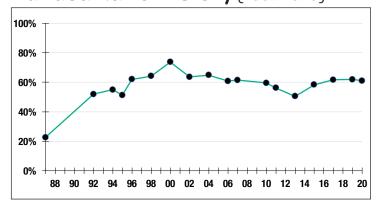
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.88%

Assumed Rate of Return

Funded Ratio History (1987-2020)



61.0%

Funded Ratio

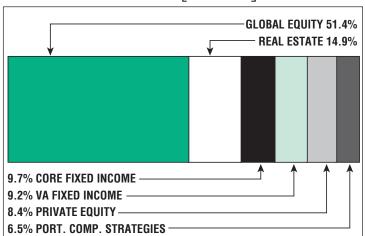
2029

Fully Funded

8.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$693.3 M

Unfunded Liability

\$81.2 M (FY2021)

Quincy

CONTACT INFORMATION

1245 Hancock Street Suite 39 Quincy, MA 02169 Phone 617-376-1075 Fax 617-376-1149

BOARD MEMBERS

Susan O'Connor* Michael McFarland Leo Coppens Ernest Arienti Richard Fitzpatrick *indicates Chairperson

BOARD ADMINISTRATOR

Brigid Gaughan

SYSTEM MEMBERS

Active Members1,546
Total Payroll\$101.7 M
Average Salary\$65,800
Average Age49
Average Service12.4
Retired Members1,521
Benefits Paid\$47.6 M
Average Benefit\$31,300
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	134
Reported Earnings	31
Excess Earners	0
Refund Due	\$0

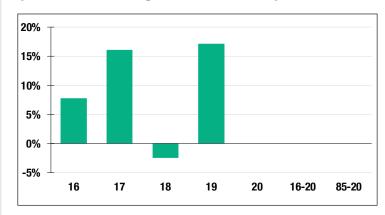
Last Valuation: 1/1/20 Actuary: Stone



2020 investment return data not available at time of publication.

Investment Returns

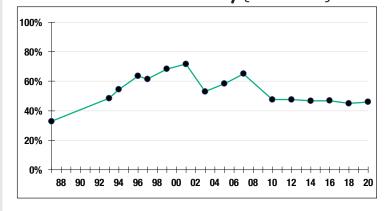
(2016-2019 Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



45.9%

Funded Ratio

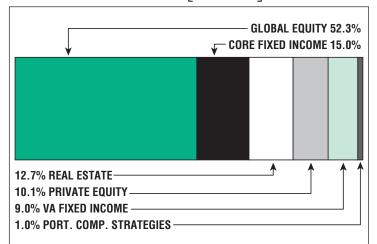
2036

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$426.3 M

Unfunded Liability

\$35.6 M (FY2021)

Reading

CONTACT INFORMATION

2 Haven Street **Unit 307** Reading, MA 01867 Phone 781-942-9007 Fax 781-623-3053

BOARD MEMBERS

Sharon Angstrom Carol Roberts Joseph Coughlin David Gentile* John Halsey *indicates Chairperson

BOARD ADMINISTRATOR

Colleen Loughlin

SYSTEM MEMBERS

Active Members355
Total Payroll\$27.4 M
Average Salary\$77,100
Average Age47
Average Service12.8
Retired Members363
Benefits Paid\$11.6 M
Average Benefit \$31,900
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	27
Reported Earnings	9
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: KMS



\$168.3 M

Market Value

12.44%

2020 Returns

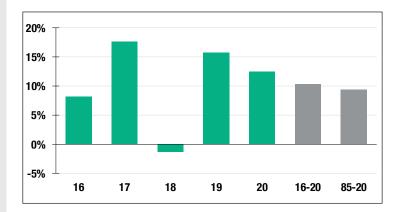
8.95%

2011-2020 (Annualized) 9.36% 1985-2020

(Annualized)

Investment Returns

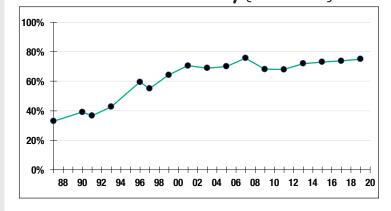
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



75.0%

Funded Ratio

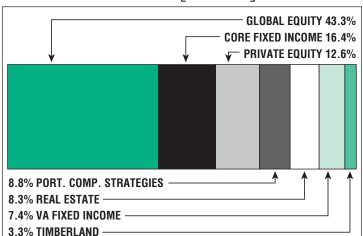
2029

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$47.4 M

Unfunded Liability

S7.6 M (FY2021)

Revere

CONTACT INFORMATION

14 Yeamans St. Unit C2 Revere, MA 02151 Phone 781-286-8173 Fax 781-286-3316

BOARD MEMBERS

Richard Viscay* John Henry Sean Manion James Cullen Gennaro Cataldo *indicates Chairperson

BOARD ADMINISTRATOR

Sandor Zapolin

SYSTEM MEMBERS

Active Members622
Total Payroll\$43.3 M
Average Salary\$69,600
Average Age47
Average Service11.9
Retired Members490
Benefits Paid\$17.2 M
Average Benefit \$35,000
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.91
Reported Earnings	.32
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/21 Actuary: PERAC



\$206.1 M

Market Value

12.36%

2020 Returns

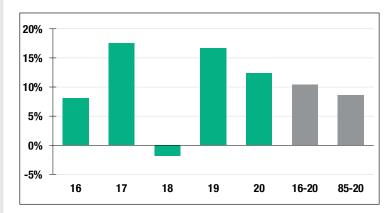
8.86%

2011-2020 (Annualized) 8.57%

1985-2020 (Annualized)

Investment Returns

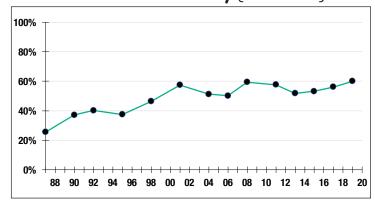
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



63.5%

Funded Ratio

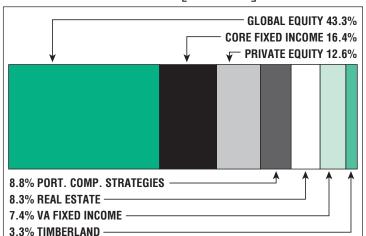
2033

Fully Funded

6.32% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$111.2 M

Unfunded Liability

\$14.3 M (FY2021)

Salem

CONTACT INFORMATION

20 Central Street, Suite 110 Salem, MA 01970 Phone 978-745-8983 Fax 978-745-4216

BOARD MEMBERS

Anna Freedman Dominick Pangallo* Sarah Hayes Marcia Pelletier Matthew Veno *indicates Chairperson

BOARD ADMINISTRATOR

Paul Findlen

SYSTEM MEMBERS

Active Members	922
Total Payroll	.\$50.1 M
Average Salary	.\$54,400
Average Age	48
Average Service	11.3
Retired Members.	610
Benefits Paid	.\$17.5 M
Average Benefit	.\$28,700
Average Age	73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees4	6
Reported Earnings1	4
Excess Earners	1
Refund Due\$29,58	30

Last Valuation: 1/1/20 Actuary: Segal



\$231.3 M

Market Value

12.41%

2020 Returns

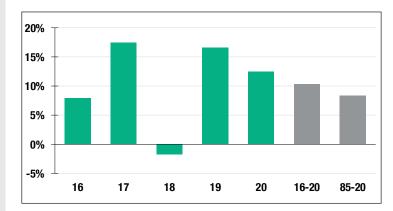
8.73%

2011-2020 (Annualized) 8.34% 1985-2020

(Annualized)

Investment Returns

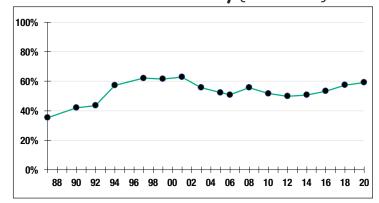
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



59.2%

Funded Ratio

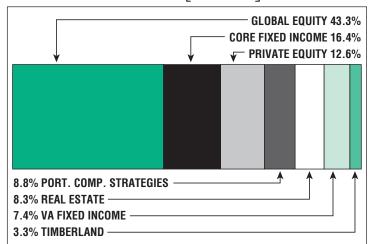
2032

Fully Funded

5.55% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$136.8 M

Unfunded Liability

\$15.4 M (FY2021)

Saugus

CONTACT INFORMATION

25R Main Street Town Hall Annex Saugus, MA 01906 Phone 781-558-2903 Fax 781-666-3218

BOARD MEMBERS

Donna Matarazzo Eugene Decareau William Cross* Mark Gannon Doreen DiBari *indicates Chairperson

BOARD ADMINISTRATOR

Ann Quinlan

SYSTEM MEMBERS

Active Members347
Total Payroll\$18.3 M
Average Salary\$52,900
Average Age47
Average Service12.3
Retired Members293
Benefits Paid\$8.0 M
Average Benefit\$27,200
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.27
Reported Earnings	8
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: PERAC



\$130.3 M

Market Value

12.89%

2020 Returns

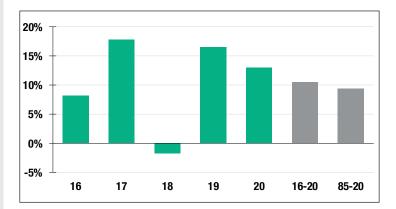
9.02%

2011-2020 (Annualized) 9.34% 1985-2020

(Annualized)

Investment Returns

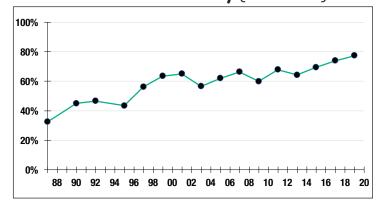
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



77.4%

Funded Ratio

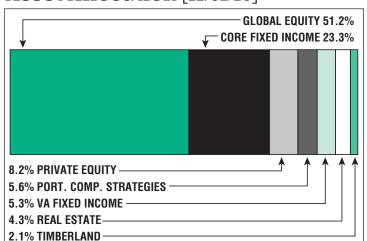
2026

Fully Funded

5.2% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$31.2 M

Unfunded Liability

S7.5 M (FY2021)

Shrewsbury

CONTACT INFORMATION

100 Maple Avenue Shrewsbury, MA 01545 Phone 508-841-8510 Fax 508-842-0587

BOARD MEMBERS

Mary Thompson Thomas Kennedy* Ralph laccarino **David Hodgerney** Alice Ferro *indicates Chairperson

BOARD ADMINISTRATOR

Gregory Gatsogiannis

SYSTEM MEMBERS

Active Members	453
Total Payroll	326.2 M
Average Salary\$	57,700
Average Age	NA
Average Service	NA
Retired Members	287
Benefits Paid	.\$8.4 M
Average Benefit\$	29,100
Average Age	73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	22
Reported Earnings	10
Excess Earners	1
Refund Due\$5,5	64

Last Valuation: 1/1/20 Actuary: SAS



\$158.7 M

Market Value

12.74%

2020 Returns

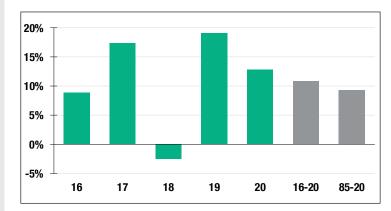
9.59%

2011-2020 (Annualized) 9.31%

1985-2020 (Annualized)

Investment Returns

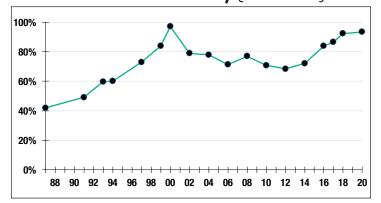
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



93.4%

Funded Ratio

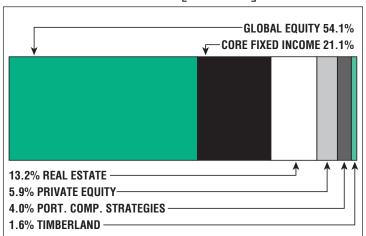
2024

Fully Funded

Level Dollar

Funding Schedule

Asset Allocation [12/31/20]



\$9.7 M

Unfunded Liability

S4.4 M (FY2021)

Somerville

CONTACT INFORMATION

323 Broadway Somerville, MA 02145 Phone 617-764-3811 Fax 617-591-3211

BOARD MEMBERS

Edward Bean* Michael Mastrobuoni **Thomas Ross** John Memory David Castellarin *indicates Chairperson

BOARD ADMINISTRATOR

Michael Pasquariello

SYSTEM MEMBERS

Active Members	1,186
Total Payroll	.\$75.5 M
Average Salary	.\$63,700
Average Age	NA
Average Service	NA
Retired Members.	927
Benefits Paid	.\$27.9 M
Average Benefit	.\$30,100
Average Age	74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.99
Reported Earnings	.34
Excess Earners	2
Refund Due\$13,9	17

Last Valuation: 1/1/19 Actuary: Sherman



\$384.0 M

Market Value

27.59%

2020 Returns

11.31%

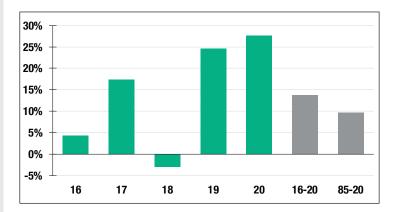
2011-2020 (Annualized)

9.60%

1985-2020 (Annualized)

Investment Returns

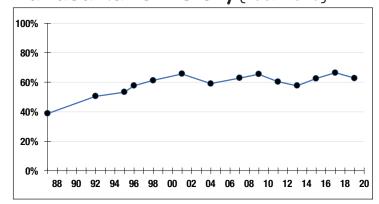
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



62.7%

Funded Ratio

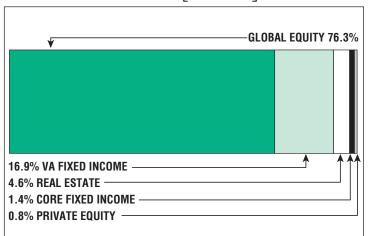
2033

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$167.4 M

Unfunded Liability

S15.8 M (FY2021)

Southbridge

CONTACT INFORMATION

Town Hall 41 Elm Street Southbridge, MA 01550 Phone 508-765-4903 Fax 508-765-0902

BOARD MEMBERS

Karen Harnois* Wilfrid Cournoyer Julie Pena James Philbrook Pamela Leduc *indicates Chairperson

BOARD ADMINISTRATOR

Vacant

SYSTEM MEMBERS Active Members

Active iviembers	354
Total Payroll\$	17.5 M
Average Salary\$	49,400
Average Age	46
Average Service	9.9
Retired Members	186
Benefits Paid	\$4.8 M
Average Benefit\$	25,600
Average Age	73

251

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	18
Reported Earnings	8
Excess Earners	1
Refund Due	\$1 233

Last Valuation: 1/1/20 Actuary: PERAC



\$69.2 M

Market Value

12.46%

2020 Returns

8.83%

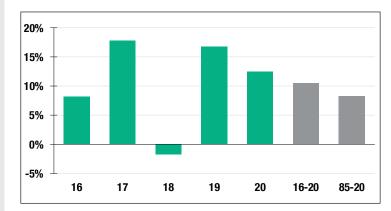
2011-2020 (Annualized)

8.28%

1985-2020 (Annualized)

Investment Returns

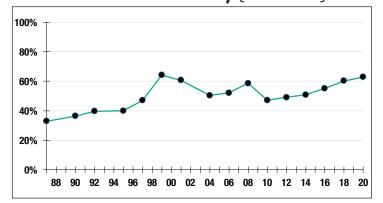
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.15%

Assumed Rate of Return

Funded Ratio History (1987-2020)



62.9%

Funded Ratio

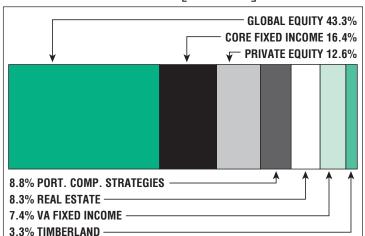
2035

Fully Funded

5.5% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$34.5 M

Unfunded Liability

S4.5 M (FY2021)

Springfield

CONTACT INFORMATION

70 Tapley Street Springfield, MA 01104 Phone 413-787-6090 Fax 413-787-6046

BOARD MEMBERS

Patrick Burns Haskell Kennedy Thomas Scanlon* Robert Moynihan Philip Mantoni *indicates Chairperson

BOARD ADMINISTRATOR

Susana Baltazar

SYSTEM MEMBERS

Active Members3,342
Total Payroll\$171.7 M
Average Salary\$51,400
Average Age44
Average Service11.4
Retired Members2,817
Benefits Paid\$80.5 M
Average Benefit \$28,600
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	388
Reported Earnings	125
Excess Earners	4
Refund Due\$68.	173

Last Valuation: 1/1/20 Actuary: PERAC



\$415.9 M

Market Value

12.70%

2020 Returns

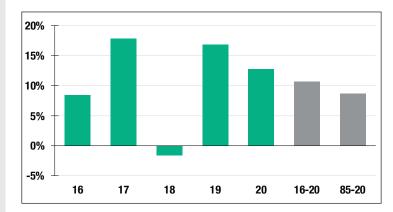
9.16%

2011-2020 (Annualized) 8.62%

1985-2020 (Annualized)

Investment Returns

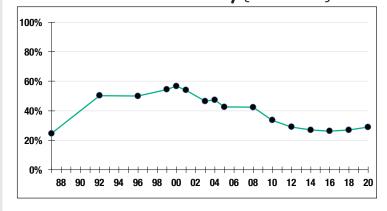
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



28.9%

Funded Ratio

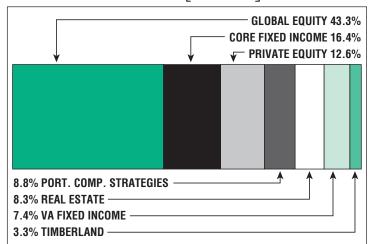
2033

Fully Funded

9.2% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$938.1 M

Unfunded Liability

S78.1 M (FY2021)

State

CONTACT INFORMATION

One Winter Street 8th Floor Boston, MA 02108 Phone 617-367-7770 Fax 617-723-1438

BOARD MEMBERS

State Treasurer,
Deborah Goldberg*
Patricia Deal
Theresa McGoldrick
Frank Valeri
Archie Gormley
*indicates Chairperson

BOARD ADMINISTRATOR

Nicola Favorito

SYSTEM MEMBERS

Active Members87,969
Total Payroll\$6.4 B
Average Salary\$72,200
Average Age47
Average Service12.5
Retired Members64,758
Benefits Paid\$2.3 B
Average Benefit\$36,100
Average Age72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees.....3,400
Reported Earnings987
Excess Earners......30
Refund Due\$438,062

Last Valuation: 1/1/19 Actuary: PERAC



\$32.4 B

Market Value

12.69%

2020 Returns

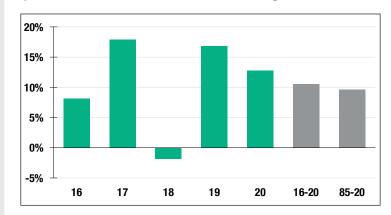
9.05%

2011-2020 (Annualized) 9.55%

020 1985-2020 ized) (Annualized)

Investment Returns

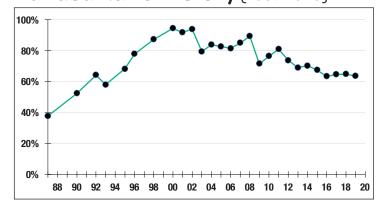
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



63.7%

Funded Ratio

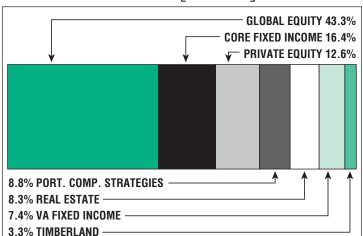
2036

Fully Funded

9.63% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$15.5 B

Unfunded Liability

\$1.2 B (FY2021)

Stoneham

CONTACT INFORMATION

Town Hall 35 Central Street Stoneham, MA 02180 Phone 781-279-2635 Fax 781-438-6906

BOARD MEMBERS

Eric Duffy Kathleen Sullivan John Scullin Francis Gould Janice Houghton* *indicates Chairperson

BOARD ADMINISTRATOR

Karen DeAngelis

SYSTEM MEMBERS Active Members

Active Members313
Total Payroll\$16.2 M
Average Salary\$51,700
Average Age48
Average Service11
Retired Members291
Benefits Paid\$8.5 M
Average Benefit \$29,400
Average Age75

212

2019 EARNED INCOME **OF DISABILITY RETIREES:**

Disability Retirees1	7
Reported Earnings	5
Excess Earners	0
Refund Due\$	0

Last Valuation: 1/1/20 Actuary: Stone



\$109.7 M

Market Value

7.85%

2020 Returns

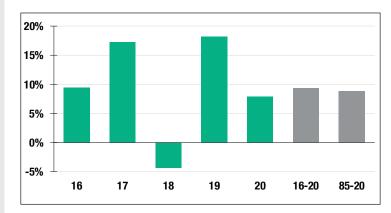
8.46%

2011-2020 (Annualized) 8.82%

1985-2020 (Annualized)

Investment Returns

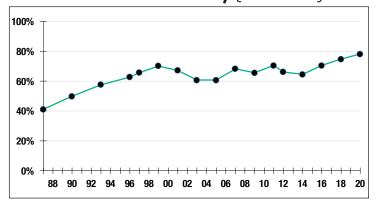
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



78.1%

Funded Ratio

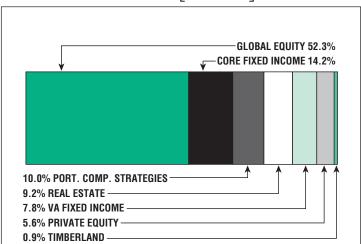
2026

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$28.0 M

Unfunded Liability

\$6.5 M (FY2021)

Swampscott

CONTACT INFORMATION

22 Monument Ave. Town Hall Swampscott, MA 01907 Phone 781-596-8827 Fax 781-596-8899

BOARD MEMBERS

Amy Sarro Thomas Driscoll* Kevin Breen John Behen Robert Powell *indicates Chairperson

BOARD ADMINISTRATOR

Nancy Lord

SYSTEM MEMBERS

Active Members

Active Members252
Total Payroll\$13.4 M
Average Salary\$53,000
Average Age49
Average Service12.6
Retired Members214
Benefits Paid\$5.8 M
Average Benefit \$27,000
Average Age75

252

2019 EARNED INCOME **OF DISABILITY RETIREES:**

Disability Retirees	20
Reported Earnings	5
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/19 Actuary: Segal



\$74.9 M

Market Value

12.68%

2020 Returns

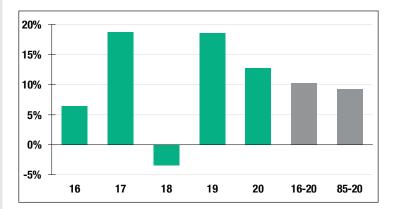
9.13%

2011-2020 (Annualized) 9.20% 1985-2020

(Annualized)

Investment Returns

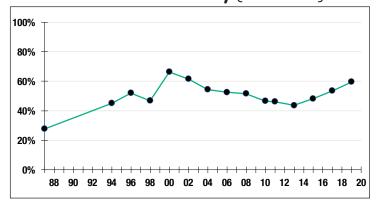
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.38%

Assumed Rate of Return

Funded Ratio History (1987-2020)



59.6%

Funded Ratio

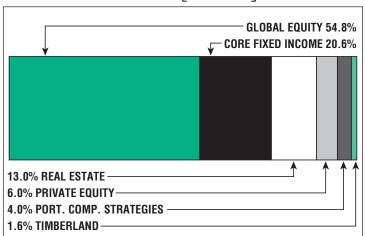
2031

Fully Funded

3.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$40.5 M

Unfunded Liability

(FY2021)

Taunton

CONTACT INFORMATION

104 Dean Street Suite 203 Taunton, MA 02780 Phone 508-821-1052 Fax 508-821-1063

BOARD MEMBERS

Ann Marie Hebert* Gill Enos **Thomas Bernier** Dennis Smith Barry Amaral *indicates Chairperson

BOARD ADMINISTRATOR

Paul Slivinski

SYSTEM MEMBERS

Active Members1,061
Total Payroll\$67.2 M
Average Salary\$63,400
Average AgeNA
Average ServiceNA
Retired Members907
Benefits Paid\$27.8 M
Average Benefit\$30,700
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	82
Reported Earnings	18
Excess Earners	0
Refund Due	\$0

Last Valuation: 1/1/20 Actuary: Sherman



\$385.6 M

Market Value

11.60%

2020 Returns

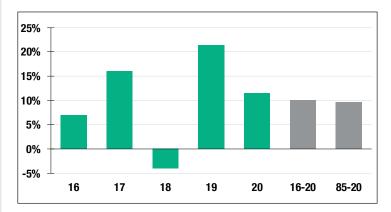
9.02%

2011-2020 (Annualized) 9.66% 1985-2020

(Annualized)

Investment Returns

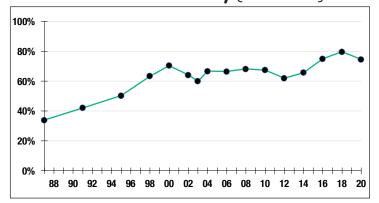
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



74.5%

Funded Ratio

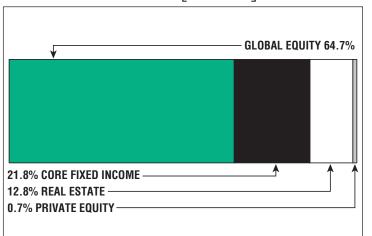
2030

Fully Funded

4.5% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$118.6 M

Unfunded Liability

S17.0 M (FY2021)

Wakefield

CONTACT INFORMATION

1 Lafayette Street Wakefield, MA 01880 Phone 781-246-6352 Fax 339-219-4160

BOARD MEMBERS

Kevin Gill*
Sherri Dalton
Joseph Albert
Dennis Fazio
Daniel Sherman
*indicates Chairperson

BOARD ADMINISTRATOR

Cathy Cheek

SYSTEM MEMBERS

Active Members	451
Total Payroll	.\$28.8 M
Average Salary	.\$63,800
Average Age	49
Average Service	12.6
Retired Members.	363
Benefits Paid	.\$11.2 M
Average Benefit	.\$30,900
Average Age	75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.28
Reported Earnings	4
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$148.4 M

Market Value

12.50%

2020 Returns

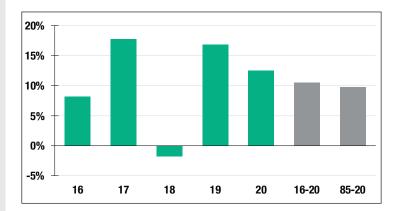
9.03%

2011-2020 (Annualized) 9.73%

1985-2020 (Annualized)

Investment Returns

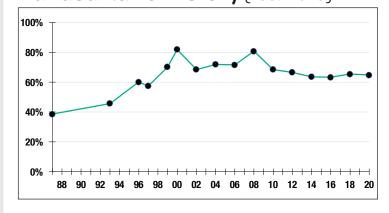
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.40%

Assumed Rate of Return

Funded Ratio History (1987-2020)



64.7%

Funded Ratio

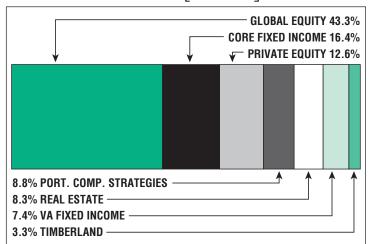
2036

Fully Funded

Varies Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



Unfunded Liability

\$6.8 M (FY2021)

Waltham

CONTACT INFORMATION

21-25 Lexington Street 2nd Floor Waltham, MA 02452 Phone 781-314-3230 Fax 781-314-3236

BOARD MEMBERS

Paul Centofanti Elizabeth Arnold William MacDonald* Scott Hovsepian Mary Rosen *indicates Chairperson

BOARD ADMINISTRATOR

Andrew Malis

SYSTEM MEMBERS

Active Members	937
Total Payroll	\$66.3 M
Average Salary	\$70,800
Average Age	NA
Average Service	NA
Retired Members	777
Benefits Paid	\$25.8 M
Average Benefit	\$33,200
Average Age	74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees6	9
Reported Earnings1	7
Excess Earners	0
Refund Due \$	0

Last Valuation: 1/1/19 Actuary: Sherman



\$307.4 M

Market Value

14.05%

2020 Returns

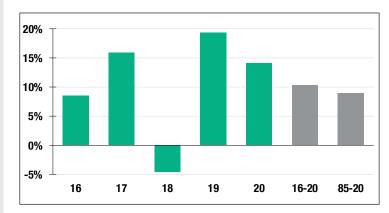
9.26%

2011-2020 (Annualized) 8.85% 1985-2020

(Annualized)

Investment Returns

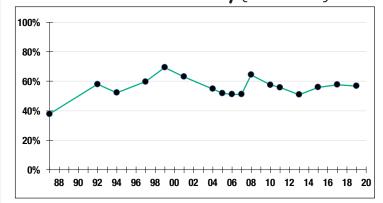
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.75%

Assumed Rate of Return

Funded Ratio History (1987-2020)



56.8%

Funded Ratio

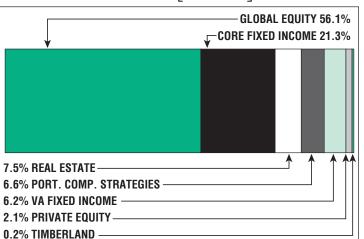
2032

Fully Funded

Varies Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$191.4 M

Unfunded Liability

\$19.N M (FY2021)

Watertown

CONTACT INFORMATION

149 Main Street
P.O. Box 199
Watertown, MA 02471-0199
Phone 617-972-6456
Phone 888-972-6456
Fax 617-923-3531

BOARD MEMBERS

Thomas Tracy
John Loughran
Thomas Thibaut, Jr.*
Domenic Arone
Kathleen Kiely-Becchetti
*indicates Chairperson

BOARD ADMINISTRATOR

Barbara Sheehan

SYSTEM MEMBERS

Active Members528
Total Payroll\$35.3 M
Average Salary\$66,900
Average AgeNA
Average ServiceNA
Retired Members426
Benefits Paid\$14.4 M
Average Benefit \$33,800
Average Age74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.46
Reported Earnings	.15
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Sherman



\$250.1 M

Market Value

13.42%

2020 Returns

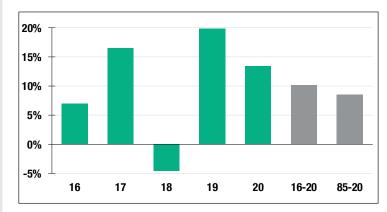
8.76%

2011-2020 (Annualized) 8.51%

1985-2020 (Annualized)

Investment Returns

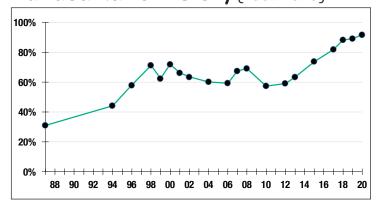
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.80%

Assumed Rate of Return

Funded Ratio History (1987-2020)



91.7%

Funded Ratio

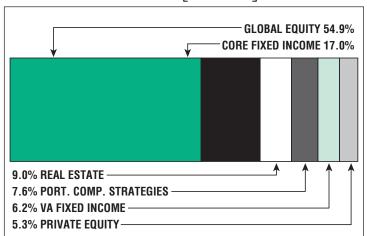
2023

Fully Funded

Varies Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$19.3 M

Unfunded Liability

\$14.7 M (FY2021)

Webster

CONTACT INFORMATION

350 Main Street Suite 5 Webster, MA 01570 Phone 508-949-3800 Ext 1022 Fax 508-949-3826

BOARD MEMBERS

Timothy Bell **Eleanor Doros** Robert Craver* James Hoover Brian Perry *indicates Chairperson

BOARD ADMINISTRATOR

Kristin LaPlante

SYSTEM MEMBERS Active Members

Active Members269
Total Payroll\$12.3 M
Average Salary\$45,900
Average Age46
Average Service9.8
Retired Members150
Benefits Paid\$4.0 M
Average Benefit \$27,000
Average Age73

260

2019 EARNED INCOME **OF DISABILITY RETIREES:**

Disability Retirees	7
Reported Earnings	1
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: PERAC



\$49.8 M

Market Value

9.61%

2020 Returns

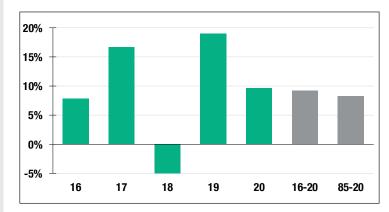
8.46%

2011-2020 (Annualized) 8.23%

1985-2020 (Annualized)

Investment Returns

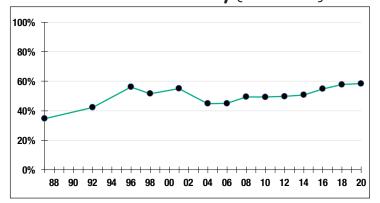
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.30%

Assumed Rate of Return

Funded Ratio History (1987-2020)



58.4%

Funded Ratio

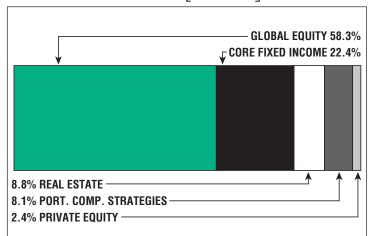
2033

Fully Funded

6.5% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$31.0 M

Unfunded Liability

\$3.9 M (FY2021)

Wellesley

CONTACT INFORMATION

Town Hall 525 Washington Street Wellesley, MA 02482 Phone 781-431-1019 Ext. 2216 Fax 781-431-8643

BOARD MEMBERS

Sheryl Strother David Kornwitz* Timothy Barros Michael Leach Charles Cahill *indicates Chairperson

BOARD ADMINISTRATOR

Lynn Whynot

SYSTEM MEMBERS

Active Members	703
Total Payroll	.\$39.2 M
Average Salary	.\$55,700
Average Age	46
Average Service	10.6
Retired Members.	418
Benefits Paid	.\$12.1 M
Average Benefit	.\$28,900
Average Age	74

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.29
Reported Earnings	.10
Excess Earners	1
Refund Due\$1.9	976

Last Valuation: 1/1/19 Actuary: Segal



\$243.0 M

Market Value

12.51%

2020 Returns

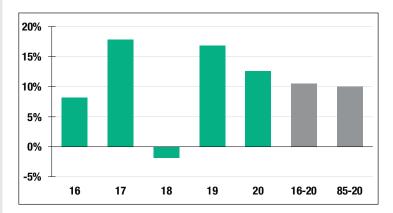
9.01%

2011-2020 (Annualized) 9.99% 1985-2020

(Annualized)

Investment Returns

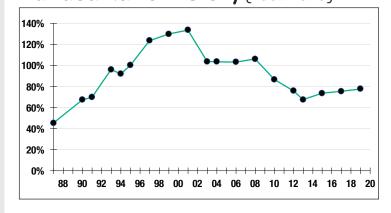
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



6.63%

Assumed Rate of Return

Funded Ratio History (1987-2020)



77.7%

Funded Ratio

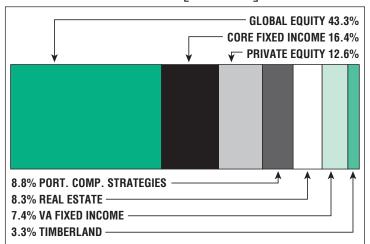
2030

Fully Funded

3.5% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$55.5 M

Unfunded Liability

\$9.4 M (FY2021)

West Springfield

CONTACT INFORMATION

26 Central Street Suite 26 West Springfield, MA 01089 Phone 413-495-1891 Ext 1019

BOARD MEMBERS

Sharon Wilcox* **Thomas Cummings** William Flaherty Gwen Keough Daniel Marini *indicates Chairperson

BOARD ADMINISTRATOR

James Lovotti

SYSTEM MEMBERS

Active Members	601
Total Payroll\$27	7.8 M
Average Salary\$46	3,200
Average Age	46
Average Service	.11.1
Retired Members	431
Benefits Paid\$10).9 M
Average Benefit\$25	5,300
Average Age	72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	33
Reported Earnings	15
Excess Earners	2
Refund Due\$55,	792

Last Valuation: 1/1/20 Actuary: Stone



\$152.8 M

Market Value

18.19%

2020 Returns

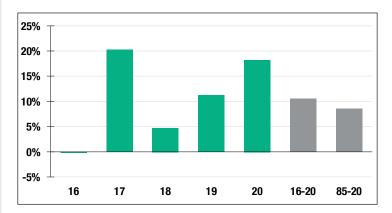
9.71%

2011-2020 (Annualized) 8.53%

1985-2020 (Annualized)

Investment Returns

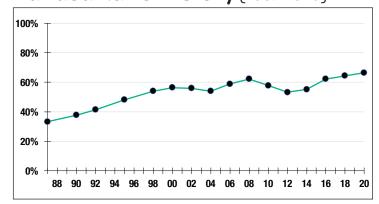
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



66.4%

Funded Ratio

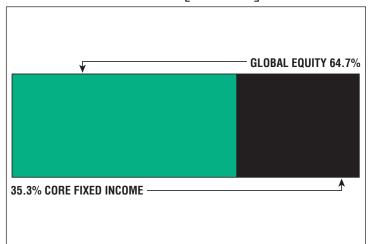
2033

Fully Funded

4.2% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$65.5 M

Unfunded Liability

S7.6 M (FY2021)

Westfield

CONTACT INFORMATION

59 Court Street P.O. Box 106 Westfield, MA 01086-0106 Phone 413-572-6239 Fax 413-642-9410

BOARD MEMBERS

Vicki Moro **Edward Murphy** Mark Devine* Christopher Kane Michael Powers *indicates Chairperson

BOARD ADMINISTRATOR

Liam Browne

SYSTEM MEMBERS

Active Members831
Total Payroll\$43.8 M
Average Salary\$52,700
Average Age47
Average Service12
Retired Members719
Benefits Paid\$21.0 M
Average Benefit \$29,200
Average Age72

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	51
Reported Earnings	14
Excess Earners	.0
Refund Due 9	Oå

Last Valuation: 1/1/21 Actuary: PERAC



\$282.7 M

Market Value

15.26%

2020 Returns

9.96%

2011-2020

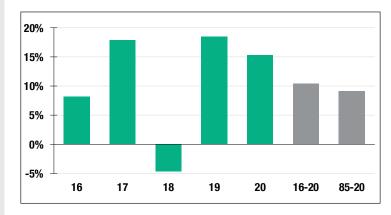
9.03% 1985-2020

(Annualized)

(Annualized)

Investment Returns

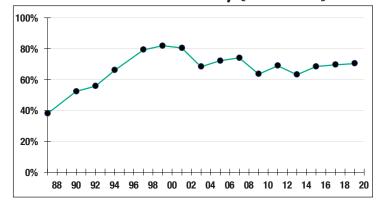
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



73.5%

Funded Ratio

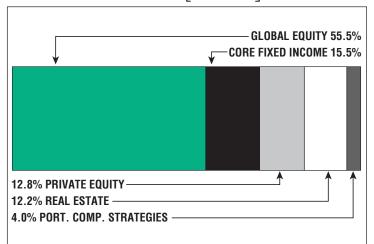
2036

Fully Funded

4.96% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$94.7 M

Unfunded Liability

S11.7 M (FY2021)

Weymouth

CONTACT INFORMATION

807 Broad Street Weymouth, MA 02189 Phone 781-331-8721 Fax 781-331-3005

BOARD MEMBERS

Patrice Cook Greg Hargadon Richard Hayes Joseph Davis* Barbara Costa *indicates Chairperson

BOARD ADMINISTRATOR

Edward Masterson

SYSTEM MEMBERS

Active Members911
Total Payroll\$46.1 M
Average Salary\$50,600
Average Age48
Average Service10.6
Retired Members650
Benefits Paid\$19.4 M
Average Benefit \$29,900
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.76
Reported Earnings	.21
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Stone



\$242.2 M

Market Value

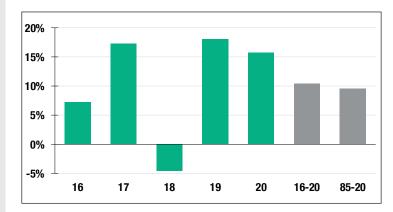
15.65% 2020 Returns 8.89%

2011-2020 (Annualized) 9.89% 1985-2020

(Annualized)

Investment Returns

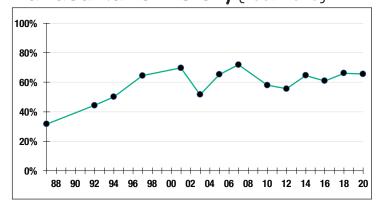
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.25%

Assumed Rate of Return

Funded Ratio History (1987-2020)



65.6%

Funded Ratio

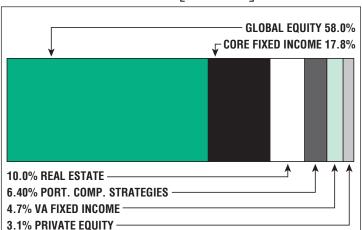
2036

Fully Funded

2.88% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$111.8 M

Unfunded Liability

S12.1 M (FY2021)

Winchester

CONTACT INFORMATION

71 Mount Vernon Street Winchester, MA 01890 Phone 781-721-7127 Fax 781-721-7156

BOARD MEMBERS

Stacie Ward William Zink Robert Frary George Morrissey* *indicates Chairperson

BOARD ADMINISTRATOR

Karen Manchuso

SYSTEM MEMBERS

Active Members364
Total Payroll\$20.9 M
Average Salary\$57,400
Average Age49
Average Service13
Retired Members274
Benefits Paid\$7.9 M
Average Benefit \$28,800
Average Age76

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees17
Reported Earnings4
Excess Earners1
Refund Due \$29 794

Last Valuation: 1/1/19 Actuary: PERAC



\$148.8 M

Market Value

12.60%

2020 Returns

7.98%

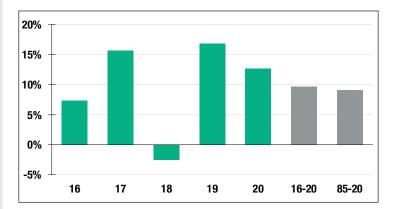
2011-2020 (Annualized)

9.06%

1985-2020 (Annualized)

Investment Returns

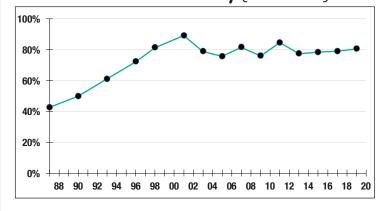
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



80.5%

Funded Ratio

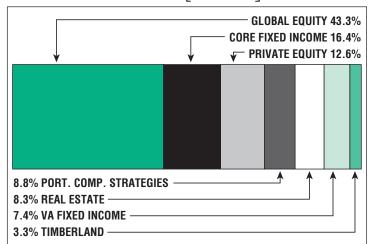
2029

Fully Funded

7.75% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$30.1 M

Unfunded Liability

(FY2021)

Winthrop

CONTACT INFORMATION

Town Hall 1 Metcalf Square Winthrop, MA 02152 Phone 617-539-5750

BOARD MEMBERS

Francis Carberry* James Feeley Stacy Calla Karin Chavis *indicates Chairperson

BOARD ADMINISTRATOR

Michelle St. Jean

SYSTEM MEMBERS A = 1... A A = ... Is = ...

Active Members260
Total Payroll\$13.2 M
Average Salary\$50,800
Average Age49
Average Service11.8
Retired Members196
Benefits Paid\$4.3 M
Average Benefit \$22,000
Average Age75

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees1	1
Reported Earnings	3
Excess Earners	2
Refund Due\$29.10	9

Last Valuation: 1/1/19 Actuary: PERAC



\$88.9 M

Market Value

12.60%

2020 Returns

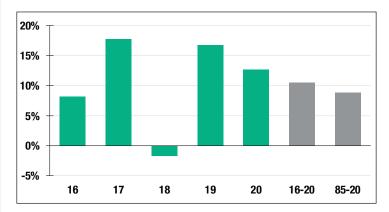
8.83%

2011-2020 (Annualized) 8.83%

1985-2020 (Annualized)

Investment Returns

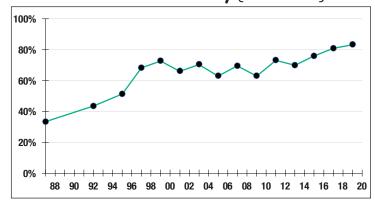
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.00%

Assumed Rate of Return

Funded Ratio History (1987-2020)



83.2%

Funded Ratio

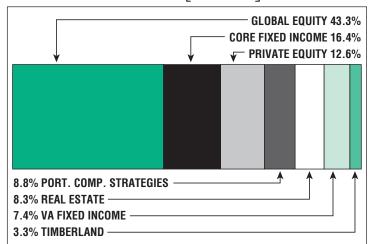
2030

Fully Funded

4.0% Total Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$14.3 M

Unfunded Liability

\$3.8 M (FY2021)

Woburn

CONTACT INFORMATION

City Hall, 2nd Floor 10 Common Street Woburn, MA 01801-4139 Phone 781-897-5820 Fax 781-935-0695

BOARD MEMBERS

Charles Doherty Gerald Surette Denis Devine* Marilou Lundin Michael Gorman *indicates Chairperson

BOARD ADMINISTRATOR

Anne Speicher

SYSTEM MEMBERS

Active Members478
Total Payroll\$29.4 M
Average Salary\$61,500
Average Age50
Average Service13.6
Retired Members495
Benefits Paid\$15.3 M
Average Benefit \$30,900
Average AgeNA

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	.29
Reported Earnings	6
Excess Earners	0
Refund Due	.\$0

Last Valuation: 1/1/20 Actuary: Buck



\$168.9 M

Market Value

12.58%

2020 Returns

9.08%

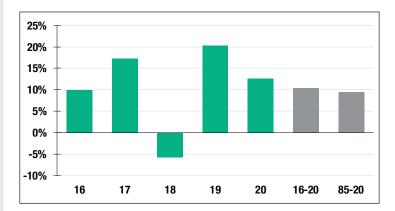
2011-2020 (Annualized)

9.45% 1985-2020

(Annualized)

Investment Returns

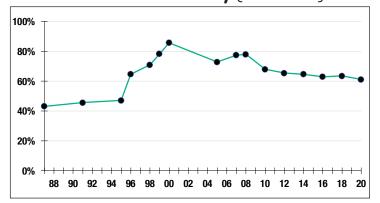
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.50%

Assumed Rate of Return

Funded Ratio History (1987-2020)



61.1%

Funded Ratio

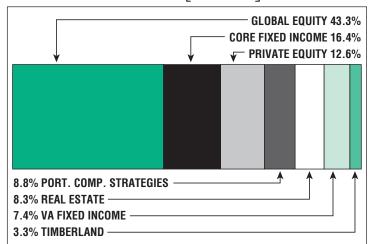
2035

Fully Funded

4.0% Increasing

Funding Schedule

Asset Allocation [12/31/20]



\$98.2 M

Unfunded Liability

(FY2021)

Worcester

CONTACT INFORMATION

City Hall, Room 103 455 Main Street Worcester, MA 01608 Phone 508-799-1062 Fax 508-799-1047

BOARD MEMBERS

Robert Stearns Stephen Wentzell* Elizabeth Early John Mahan Tamara Cullen *indicates Chairperson

BOARD ADMINISTRATOR

Lisa Poske

SYSTEM MEMBERS Active Members

Active Members3,506
Total Payroll\$197.0 M
Average Salary\$56,200
Average Age46
Average Service12.2
Retired Members2,738
Benefits Paid\$86.6 M
Average Benefit\$31,600
Average Age74

2 506

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	s323
Reported Earning	js68
Excess Earners	2
Refund Due	\$17,672

Last Valuation: 1/1/20 Actuary: Segal



\$1.1 B

Market Value

11.87%

2020 Returns

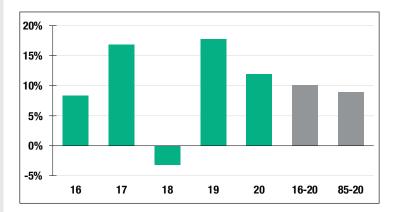
8.03%

2011-2020 (Annualized) 8.89% 1985-2020

(Annualized)

Investment Returns

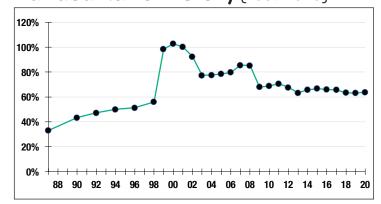
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



6.90%

Assumed Rate of Return

Funded Ratio History (1987-2020)



63.9%

Funded Ratio

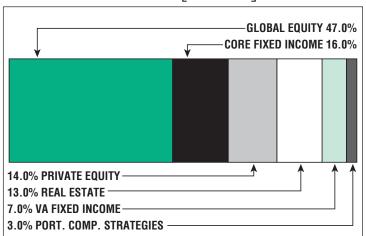
2034

Fully Funded

6.33% Total **Increasing**

Funding Schedule

Asset Allocation [12/31/20]



\$560.9 M

Unfunded Liability

\$55.5 M (FY2021)

Worcester Regional

CONTACT INFORMATION

Midstate Office Park 23 Midstate Drive, Suite 106 Auburn, MA 01501 Phone 508-832-6314 Fax 508-832-6318

BOARD MEMBERS

Kevin Blanchette* Rebecca L. Tuttle Michael Donoghue Pauline Lajoie Eugene Durgin *indicates Chairperson

BOARD ADMINISTRATOR

Colleen Canty

SYSTEM MEMBERS

Active Members7,024
Total Payroll\$331.2 M
Average Salary\$47,200
Average Age47
Average Service9.9
Retired Members3,802
Benefits Paid\$86.8 M
Average Benefit \$22,800
Average Age73

2019 EARNED INCOME OF DISABILITY RETIREES:

Disability Retirees	242
Reported Earnings.	92
Excess Earners	1
Refund Due	\$829

Last Valuation: 1/1/20 Actuary: KMS



\$904.8 M

Market Value

12.53%

2020 Returns

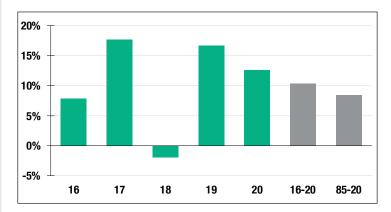
8.82%

2011-2020 (Annualized) 8.39% 1985-2020

(Annualized)

Investment Returns

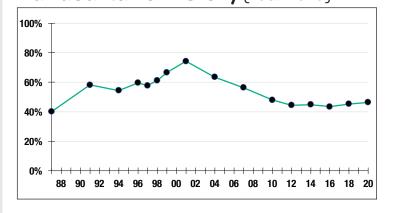
(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



7.65%

Assumed Rate of Return

Funded Ratio History (1987-2020)



46.4%

Funded Ratio

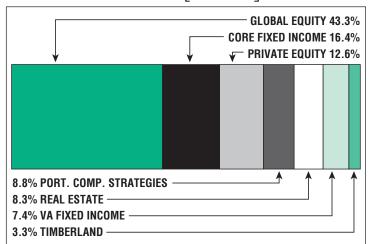
2036

Fully Funded

4.0% Increasing Phase-In

Funding Schedule

Asset Allocation [12/31/20]



Unfunded Liability

\$68.4 M (FY2021)

PRIM (Pension Reserves Investment Management Board)

CONTACT INFORMATION

84 State Street Suite 250 Boston, MA 02109 Phone 617-946-8401 Fax 617-946-8475

BOARD MEMBERS

State Treasurer Deborah Goldberg* Robert Brousseau Ruth Ellen Fitch, Esq. James B. G. Hearty (designee) Theresa McGoldrick, Esq. Peter Monaco **Dennis Naughton** Carly Rose Paul Shanley, Esq. *indicates Chairperson

EXECUTIVE DIRECTOR/CIO

Michael G. Trotsky, CFA

\$86.9 B

Market Value

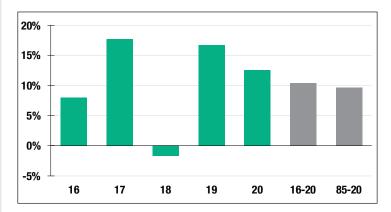
12.61% 2020 Returns 8.97%

2011-2020 (Annualized) 9.62% 1985-2020

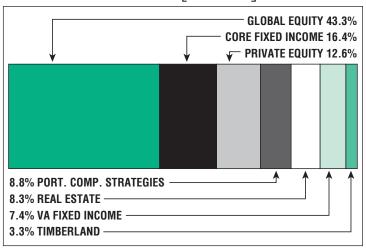
(Annualized)

Investment Returns

(2016-2020, 5-Year & 36-Year Averages, as of 12/31/20)



Asset Allocation [12/31/20]





DISABILITY RETIREMENT STATISTICS

(As of 12/31/20)

RETIREMENT BOARDS WITH 40-399 ACTIVE MEMBERS	MEDICAL PANEL REQUESTS	DISABILITY RETIREMENT APPROVALS	ACCIDENTAL DEATH APPROVALS	CME REVIEWS	CME RE-EXAMS
Adams Retirement Board	2	0	0	1	0
Amesbury Retirement Board	0	1	0	3	0
Blue Hills Regional Vocational School Retirement Board	0	0	0	0	0
Clinton Retirement Board	1	1	0	0	0
Easthampton Retirement Board	0	0	0	0	0
Fairhaven Retirement Board	1	3	0	1	0
Gardner Retirement Board	2	0	0	0	0
Greater Lawrence Sanitary District Employees' Retirement Board	0	0	0	0	0
Hull Retirement Board	2	1	0	1	0
Marblehead Retirement Board	0	0	0	4	0
Mass Housing Finance Agency Retirement Board	0	0	0	1	0
Maynard Retirement Board	0	0	0	1	0
Minuteman Regional School District Retirement Board	0	0	0	0	0
Montague Retirement Board	1	0	0	2	0
Newburyport Retirement Board	0	1	0	0	0
North Adams Retirement Board	0	0	0	2	0
Northbridge Retirement Board	0	0	0	1	0
Reading Retirement Board	1	0	0	4	0
Saugus Retirement Board	0	0	0	2	0
Southbridge Retirement Board	1	0	0	3	0
Stoneham Retirement Board	0	0	0	2	0
Swampscott Contributory Retirement Board	1	2	0	2	0
Webster Retirement Board	0	0	0	1	0
Winchester Retirement Board	0	1	0	2	0
Winthrop Retirement Board	0	0	0	2	0
RETIREMENT BOARDS WITH 400-599 ACTIVE MEMBERS					
Belmont Retirement Board	5	5	0	1	0
Concord Retirement Board	0	0	0	1	0
Danvers Retirement Board	1	2	0	3	0
Dedham Contributory Retirement Board	2	2	0	2	0
Falmouth Retirement Board	1	2	0	5	0
Gloucester Retirement Board	0	0	0	2	0
Greenfield Retirement Board	0	0	0	3	0
Melrose Retirement Board	2	1	0	2	0
Milford Retirement Board	0	0	0	1	0
Milton Retirement Board	2	1	0	0	0
North Attleboro Retirement Board	2	2	0	5	0
Shrewsbury Contributory Retirement Board	0	0	0	3	0
Wakefield Retirement Board	0	1	0	2	0
Watertown Retirement Board	1	1	0	4	0
Woburn Retirement Board	0	1	0	4	0

DISABILITY RETIREMENT STATISTICS

(As of 12/31/20)

RETIREMENT BOARDS WITH 600-899 ACTIVE MEMBERS	MEDICAL PANEL REQUESTS	DISABILITY RETIREMENT APPROVALS	ACCIDENTAL DEATH APPROVALS	CME REVIEWS	CME RE-EXAMS
Andover Retirement Board	3	4	0	5	0
Arlington Retirement Board	3	3	0	9	0
Attleboro Retirement Board	1	1	0	5	0
Beverly Retirement Board	0	1	0	3	0
Braintree Contributory Retirement Board	0	1	0	0	0
Chelsea Retirement Board	2	1	0	6	0
Dukes County Contributory Retirement Board	4	5	1	1	0
Everett Retirement Board	5	3	2	3	0
Fitchburg Retirement Board	1	4	0	4	0
Hingham Retirement Board	0	0	0	0	0
Leominster Retirement Board	1	0	0	6	0
Lexington Retirement Board	1	0	0	2	0
Malden Contributory Retirement Board	1	0	0	4	0
Marlborough Retirement Board	3	2	0	3	0
Medford Retirement Board	4	4	0	10	0
Methuen Contributory Retirement Board	2	2	0	6	0
Natick Retirement Board	0	1	0	1	0
Needham Contributory Retirement Board	3	0	0	0	0
Northampton Retirement Board	1	0	0	4	0
Norwood Contributory Retirement Board	4	2	0	3	0
Peabody Retirement Board	0	1	0	2	0
Revere Retirement Board	11	3	1	7	0
Wellesley Retirement Board	0	0	0	2	0
West Springfield Retirement Board	3	0	0	2	0
Westfield Retirement Board	3	2	0	7	0
RETIREMENT BOARDS WITH 900-2,399 ACTIVE MEMBERS					
Berkshire County Retirement Board	2	0	0	1	0
Brockton Retirement Board	10	9	0	20	0
Brookline Retirement Board	0	0	0	9	0
Chicopee Retirement Board	4	1	0	6	0
Fall River Retirement Board	7	4	0	18	0
Framingham Retirement Board	7	3	0	7	0
Franklin Regional Retirement Board	2	2	0	1	0
Hampshire County Regional Retirement Board	2	2	0	11	0
Haverhill Retirement Board	3	1	0	5	0
Holyoke Retirement Board	1	0	0	7	0
Lawrence Retirement Board	19	4	0	5	0
Lowell Retirement Board	0	2	0	17	0
Lynn Retirement Board	9	2	0	10	0

DISABILITY RETIREMENT STATISTICS

(As of 12/31/20)

RETIREMENT BOARDS WITH 900-2,399 ACTIVE MEMBERS (Cont'd)	MEDICAL PANEL REQUESTS	DISABILITY RETIREMENT APPROVALS	ACCIDENTAL DEATH APPROVALS	CME REVIEWS	CME RE-EXAM
Mass Port Authority Employees' Retirement Board	0	0	0	5	0
Mass Water Resources Authority Retirement Board	3	3	0	5	0
New Bedford Retirement Board	13	14	0	21	0
Newton Retirement Board	1	5	0	6	0
Pittsfield Retirement Board	10	5	0	3	0
Plymouth Contributory Retirement Association	3	2	0	5	0
Quincy Retirement Board	6	7	0	10	0
Salem Contributory Retirement Board	1	2	0	8	0
Somerville Retirement Board	4	7	0	9	0
Taunton Retirement Board	2	5	0	7	0
Waltham Retirement Board	2	5	0	4	0
Weymouth Retirement Board	3	3	0	5	0
RETIREMENT BOARDS WITH 2,400-10,000 ACTIVE MEMBERS					
Barnstable County Retirement Board	14	17	1	29	0
Bristol County Retirement Board	1	3	0	29	0
Cambridge Retirement Board	9	8	0	26	0
Essex Regional Retirement Board	2	0	0	16	0
Hampden County Regional Retirement Board	3	6	0	16	0
Middlesex County Retirement Board	19	23	0	46	0
Norfolk County Retirement Board	34	22	1	20	0
Plymouth County Retirement Board	10	9	0	32	0
Springfield Retirement Board	23	15	0	47	0
Worcester Regional Retirement Board	18	10	0	30	0
Worcester Retirement Board	17	11	0	26	0
RETIREMENT BOARDS WITH 10,001-100,000 ACTIVE MEMBERS					
Boston Retirement Board	28	50	1	75	0
State Retirement Board	119	171	4	371	0
State Teachers	16	26	0	45	0
Total All Retirement Boards	511	527	11	1181	0

RESTORATION TO SERVICE STATISTICS (Provided for those boards where a disability retiree has returned to work.)					
Everett Retirement Board 1	Norfolk County Retirement Board 1	Worcester Retirement Board 1			
Boston Retirement Board 1	Springfield Retirement Board 1	State Retirement Board 5			

The following is a listing of the investment managers, custodians, and consultants that serve the Massachusetts public pension systems. The listing is based on information supplied by the retirement boards.

Retirement Board	Investment Vendors			
Adams	• PRIT			
Amesbury	• PRIT			
Andover • Consultant: Dahab Associates	- PRIT	RhumbLine Advisers		
Arlington ▶ Custodian: People's United Bank	- PRIT			
Attleboro Custodian: People's United Bank Consultant: Dahab Associates Inc.	 Amalgated Bank BTG Pactual Timberland Investment Group Copeland Capital Management Fidelity Institutional Asset Management Frontier Capital Management Co., LLC 	 Hancock Timber Resource Group, Inc. Intercontinental Real Estate Corp. Invesco Core Real Estate USA, LP Invesco National Trust Company Peregrine Capital 	PRITRhumbLine AdvisersState Street Global AdvisorsVan Eck	
Barnstable County	• PRIT			
Belmont Custodian: People's United Bank Consultant: NEPC, LLC	AEW Capital Management, LP Atlanta Capital Carillion Tower Advisors	HarbourVest Partners, LLC Loomis, Sayles & Company Pacific Investment Management Company, LLC	PRITRhumbLine AdvisersRothschild Asset Management Inc.	
Berkshire County	• PRIT			
Beverly	• PRIT			
Blue Hills Regional	• PRIT			
Boston (City) • Custodian: State Street Bank & Trust • Consultant: NEPC, LLC	S7 Stars, LLC AEW Capital Management, LP Alcentra NY, LLC Aberdeen Asset Management Angelo, Gordon & Co., LP Arclight Capital Partners, LLC Aristotle Capital Management, LLC Aristotle Capital Management, LLC Arsenal Real Estate Funds, LLC Ascent Venture Partners Audax Group Aurora Management Partners Bain Capital Bernzott Capital Advisors BlackRock Advisors, LLC Blackstone Alternative Asset Management Assoc. Blue Point Capital Partners Brookfield Asset Management CCMP Capital Advisors, LLC Carlyle Realty Partners Columbia Management Investment Advisors, LLC Crescent Capital Group, LP CVC Capital Partners DDJ Capital Management D.E. Shaw Investment Management, LLC DRC Capital, LLP Dune Capital Management, LP Energy Spectrum Partners	 EnTrust Global Partners Goldentree Asset Management, LP Grosvenor Capital Management, LP Hamilton Lane HarbourVest Partners, LLC Hearthstone Inc. H.I.G. Capital Incline Elevate Income Research & Management Intercontinental Real Estate Corp. Invesco Core Real Estate USA, LP J.F. Lehman & Company, Inc. J.P. Morgan Kayne Anderson Capital Advisors, LP KPS Capital Partners, LP Lazard Asset Management, LLC Lexington Partners, LP Lighthouse Investment Partners Loomis, Sayles & Company Main Capital Partners B.V. Mesirow Advanced Strategies, Inc. MPM Capital, LP NGP Energy Capital Management, LLC Oaktree Capital Management, Inc. Perella Weinberg Partners Capital Management, LP Platinum Equity Advisors, LLC 	 Polunin Capital Partners Prudential Capital Partners Prudential Real Estate Investors RhumbLine Advisers Roark Capital Partners Sanderling Ventures SCP Private Equity Partners Segall Bryant & Hamill Siguler Guff Advisers, LLC SL Capital Partners State Street Global Advisors Sterling Fund Management Summit Partners, LP TA Realty TH Lee Putnam Ventures THL Credit Senior Loan Strategies, LLC Thomas H. Lee Partners, LP Thoma Bravo, LLC Todd Asset Management Tristan Capital Partners Vontobel Asset Management, Inc. W Capital Partners Wells Capital Management, Inc. Western Technology Westfield Capital Management Company, LP Westport Capital Partners, LLC Z Capital Partners, LLC Zevenbergen Capital Investments, LLC 	

D. C.			
Retirement		Investment Vendors	
Board			
Boston Teachers	• PRIT		
Braintree Custodian: SEI Private Trust Company	- Lexington Partners, LP	- PRIT	SEI Investments Management Corporation
Bristol County • Custodian: People's United Bank • Consultant: Segal Marco Advisors	Aberdeen Asset Management Arrowstreet Capital, LP Ashmore Investment Advisors, Ltd. BlackRock Investment Management, LLC Brookfield Timberlands Management, LP BTG Pactual Timberland Investment Group Ceres Partners, LLC Clearbridge Investments Columbia Management Investment Advisers, LLC DN Partners Dupont Capital Management	Earnest Partners, LLC Fiera Capital Inc. Fiduciary Trust International Frontier Capital Management Co., LLC GCM Customized Fund Investment Group Goldentree Asset Management, LP Hancock Timber Resource Group, Inc. IFM Investors (US) Advisor Intercontinental Real Estate Corp. Lazard Asset Management, LLC LSV Asset Management	Lyrical Asset Management, LP Mesirow Financial Private Equity Advisors, Inc. Pacific Investment Management Company (PIMCO) Polaris Capital Management, LLC PRIT RBC Global Asset Management (U.S.), Inc. RREEF Management, LLC Stone Harbor Investment Partners TerraCap Management, LLC Timberland Investment Resources, LLC WL Ross & Co., LLC
Brockton ➤ Custodian: SEI Private Trust Company ➤ Consultant: Fiducient Advisors, LLC	Aberdeen Asset ManagementAscent Venture PartnersHealthPoint, LLC	Invesco Private Capital Landmark Partners, LLC Mesirow Financial Investment Management , Inc.	 Oppenheimer Alternative Investment Management SEI Investments Management Corp. Siguler Guff Advisers, LLC
Brookline Cambridge Custodian: People's United Bank Consultant: Segal Marco Advisors	Hancock Timber Resource Group, Inc. HarbourVest Partners, LLC Aberdeen Asset Management AEW Capital Management, LP Ascent Venture Partners BlackRock Investment Management, LLC Brandywine Global Investment Management, LLC Campbell Global LLC Fidelity Institutional Asset Management Hamilton Lane Hancock Natural Resource Group, Inc.	Invesco Private Capital, Inc. Lexington Partners, LP IFM Investors (US) Advisor, LLC Income Research & Management Intercontinental Real Estate Corp. J.P. Morgan Investment Management Landmark Partners, LLC Lazard Asset Management, LLC Lexington Partners, LP Loomis Sayles & Co. Mellon Investments Corporation	PRIT Sustainable Woodlands Partners, LLC Penn Square Global Real Estate Group, LLC PineBridge Investments, LLC Polaris Capital Management, LLC PRIT RBC Global Asset Management (U.S.), Inc. RhumbLine Advisers Rockwood Capital, LLC UBS Realty Advisors, LLC Wellington Management Company
Chelsea	• PRIT		
Chicopee • Custodian: SEI Private Trust Company	• PRIT	SEI Investments Management Corp.	
Clinton Consultant: Trust Advisory Group, Ltd.	• PRIT		
Concord • Custodian: People's United Bank • Consultant: Fiducient Advisors, LLC	Acadian Asset Management, LLC PRIT	Rhumbline Advisers Russell Investment Group	Wellington Management
Danvers ➤ Custodian: People's United Bank ➤ Consultant: Graystone Consulting	Barings, LLC BMO Asset Management Corporation Eagle Capital Management, LLC	 Gerber-Taylor Management Company PRIT RhumbLine Advisers 	TA Realty Western Asset Management Co.

Retirement Board		Investment Vendors			
Dedham	• PRIT				
Dukes County ► Custodian: People's United Bank ► Consultant: Dahab Associates, Inc.	Aristotle Capital Management, LLC Atlanta Capital	Garcia Hamilton & Associates LP Polen Capital Management, LLC	• PRIT		
Easthampton	• PRIT				
Essex County	Ascent Venture Partners BlackRock Investment Management, LLC	Boston Millennia Partners Levine Leichtman Capital Partners, Inc	• PRIT		
Everett	• PRIT				
Fairhaven	• PRIT				
Fall River	• PRIT				
Falmouth ➤ Custodian: People's United Bank ➤ Consultant: Wainwright Investment Counsel, LLC	 Aristotle Capital Management, LLC Dimensional Fund Advisors, LP Hamilton Lane HGK Asset Management, Inc. Lexington Partners, LP 	LMCG Investments, LLC Lord Abbett & Co., LLC Mesirow Financial Private Equity Advisors, Inc. PRIT Principal Real Estate Investors, LLC	RhumbLine Advisers SEI Trust Company Siguler Guff Advisers, LLC State Street Global Advisors TerraCap Partners		
Fitchburg	• PRIT				
Framingham	• PRIT				
Franklin County Custodian: Comerica Bank Consultant: Dahab Associates, Inc.	Aberdeen Asset ManagementChartwell Investment PartnersCopeland Capital Management	Fiera Capital Inc.Loomis, Sayles & CompanyO'Shaughnessy Asset Management, LLC	Polen Capital Management, LLC PRIT		
Gardner	• PRIT				
Gloucester	• PRIT				
Greater Lawrence • Custodian: BNY Mellon Asset Servicing	• PRIO Weatlh, LLC				
Greenfield	• PRIT				
Hampden County ► Consultant: Segal Marco Advisors	GCM Customized Fund Investment Group	• PRIT			
Hampshire County Consultant: NEPC, LLC	 Ascent Venture Partners Barings LLC Colchester Global Investors Glouston Capital Partners, LLC Lexington Partners, LP 	Massachusetts Financial Services Company Perella Weinberg Partners Capital Management, LP Polaris Capital Management, LLC Portfolio Advisors, LLC	 PRIT RBC Global Asset Management (U.S.) Inc. RhumbLine Advisers Shenkman Capital Management, Inc. 		
Haverhill • Custodian: People's United Bank • Consultant: Wainwright Investment Counsel, LLC	 Fisher Investments Global Forest Partners, LP Globespan Capital Management, Inc. GrandBanks Capital 	Income Research & Management Mesirow Financial Institutional Real Estate Molpus Woodlands Group, LLC PRIT	 Putnam Advisory Company, LLC Stafford Private Equity, Inc. TerraCap Management The DSF Group 		
Hingham Consultant: Meketa Investment Group	• PRIT				

Retirement Board		Investment Vendors	
Holyoke Consultant: Segal Marco Advisors	Aberdeen Asset Management Acadian Asset Management, LLC Aristotle Capital Management Constitution Capital Partners, LLC Fidelity Institutional Asset Management Long Wharf Real Estate Partners, LLC	 Loomis, Sayles & Company Mellon Investments Mesirow Financial Private Equity Advisors, Inc. Monroe Capital Oberweis Asset Management, Inc. Polaris Capital Management, LLC PRIT Putnam Investment Management, LLC 	RBC Global Asset Management (U.S.) Inc. Seizert Capital Partners, LLC State Street Global Advisors TerraCap Management, LLC Wasatch Advisors, Inc. Wells Capital Management, Inc. Western Asset
Hull	• PRIT		
Lawrence	• PRIT		
Leominster	• PRIT		
Lexington Custodian: People's United Bank Consultant: Meketa Investment Group, Inc.	Acadian Asset Management, LLC Angelo, Gordan & Co., LP Driehaus Capital Management, LLC Fidelity Investments	Golub Capital Partners Kayne Anderson Rudnick Investment Management Matthews International Capital Management, LLC Monroe Capital	PRIT RhumbLine Advisers Wellington Management Company, LLP White Oak Global Advisors, LLC
Lowell • Custodian: People's United Bank	Ascent Venture Partners	Boston Millennia Partners	• PRIT
Lynn	Ascent Venture Partners BlackRock Investment Management, LLC	BlackRock Realty Advisors, Inc.	• PRIT
Malden ► Custodian: State Street Bank & Trust	De Burlo Group, Inc.		
Marblehead	• PRIT		
Marlborough ► Custodian: Comerica Bank ► Consultant: Meketa Investment Group, Inc.	 Clarion Partners Colony Realty Partners Constitution Capital Partners, LLC Dimensional Fund Advisors LP Driehaus Capital Management, LLC 	 Fiduciary Management, Inc. Frontier Capital Management Co., LLC HarbourVest Partners, LLC Payden & Rygel RhumbLine Advisers 	 Rockwood Capital Shenkman Capital Management, Inc. SL Capital Partners, LLP State Street Global Advisors
MHFA Custodian: People's United Bank Consultant: Meketa Investment Group, Inc.	Aberdeen Asset Management AEW Capital Management, LP Ascent Venture Partners Constitution Capital Partners, LLC Dimensional Fund Advisors, LP	 GQC Partners, LLC Goldman Sachs Asset Management, LP HarbourVest Partners, LLC IFM Investors Advisor Intercontinental Real Estate Corporation 	 Longfellow Investment Management Lord Abbett & Co., LLC MetLife Investment Management State Street Global Advisors TA Realty
Massport • Custodian: People's United Bank • Consultant: Wilshire Associates	Baillie Gifford Overseas Limited PRIT	Pzena Investment Management, LLC State Street Global Advisors	Wellington Management Company, LLP
MTRS (Mass Teachers' Retirement System)	- PRIT		

Retirement Board		Investment Vendors	
MWRA • Custodian: People's United Bank • Consultant: NEPC, LLC	 Alcentra NY, LLC Ascent Venture Partners Baillie Gifford Baxter Street Boston Company Asset Management, LLC Boston Partners CarVal Investors Cerberus Capital Management, LP Coho Partners, Ltd. Constitution Capital Partners LLC Corbin Capital Partners LP EnTrust Global Partners Foundry Group, LLP 	 Garcia Hamilton & Associates LP Hamilton Lane HarbourVest Partners, LLC Invesco Private Capital, Inc. J.F. Lehman & Company Kayne Anderson Capital Advisors, LP Landmark Partners, LLC Loomis, Sayles & Company Lord, Abbett & Co. LLC Mesirow Morgan Stanley Octagon Credit Investors, LLC 	 Park Square Capital Pinebridge Investments, LLC Polen Capital Management, LLC PRIT Private Advisors, LLC RhumbLine Advisers Schroders Investment Management North America, Inc. SEI Trust Corporation TA Realty TerraCap Management, LLC UBS Hedge Fund Solutions, LLC
Maynard ▶ Custodian: People's United Bank	Boston Advisors, LLC	• PRIT	
Medford ➤ Custodian: People's United Bank ➤ Consultant: NEPC, LLC	 Ashmore Investment Advisor Limited City of London Investment Management Garcia Hamilton & Associates LP 	Lazard Asset Management, LLCLoomis, Sayles & CompanyPRIT	RhumbLine AdvisersWestern Asset Management CompanyWilliam Blair & Company, LLC
Melrose	Ascent Venture Partners	Invesco Private Capital, Inc.	• PRIT
Methuen	BlackRock Investment Management, LLC	• PRIT	
Middlesex County ▶ Custodian: State Street Bank & Trust	Ascent Venture Partners Boston Millennia Partners	Global Forest Partners, LP Globespan Capital Management, Inc.	• PRIT
Milford	• PRIT		
Milton	• PRIT		
Minuteman Regional	• PRIT		
Montague	• PRIT		
Natick ► Custodian: People's United Bank ► Consultant: Fiducient Advisors, LLC	• PRIT	SEI Investments Management Corp.	
Needham	• PRIT		
New Bedford • Consultant: Segal Marco Advisors	 Aberdeen Asset Management, Inc. Acadian Asset Management, LLC Hamilton Lane Hancock Natural Resource Group, Inc. Intercontinental Real Estate Corp. 	 Lexington Advisors, Inc. Loomis, Sayles & Company Mellon Investments Mesirow Private Equity Advisors, Inc. Pacific Investment Management Company (PIMCO) 	 Neuberger Berman Management SEI Trust Company State Street Global Advisors Limited UBS Realty Investors, LLC Westfield Capital Management Company, LP
Newburyport	• PRIT		
Newton	• PRIT		

Retirement Board	Investment Vendors			
Norfolk County Custodian: People's United Bank Consultant: Wainwright Investment Counsel, LLP	Amundi Pioneer Institutional Asset Mgmt., Inc. ArcLight Capital Partners, LLC Aristotle Capital Management, LLC Ascend Ventures Group, LLC BNY Mellon Asset Management N.A. Boston Millennia Partners Constitution Capital Partners, LLC Corsair Capital LLC Dalton Greniere Asset Management, Inc. D.E. Shaw Investment Management, LLC DSF Group EnTrust Partners, LLC	Gamco Asset Management, Inc. Gerding Edlen Investment Management, LLC Globespan Capital Management, Inc. Goldentree Asset Management, LP Hamilton Lane HarbourVest Partners, LLC Income Research & Management Intercontinental Real Estate Corporation Invesco Private Capital, Inc. Lazard Asset Management, LLC LLM Capital Partners	Loomis, Sayles & Company Mesirow Capital Partners IX, LP Mesirow Financial Institutional Real Estate MFS International Advisors, Inc. PRIT RhumbLine Advisers Seizert Capital Partners, LLC Siguler Guff Advisors, LLC TerraCap Management Wellington Management Company, LLP	
North Adams • Custodian: People's United Bank	De Burlo Group, Inc.	- PRIT		
North Attleboro Custodian: People's United Bank Consultant: Dahab Associates, Inc.	 AmSouth Bank Aristotle Capital Management, LLC Atlanta Capital Axiom International Investors, LLC Blackrock Realty Advisors, Inc. 	Brandes Investment Partners, LP Chicago Equity Partners, LLC Davenport & Company, LLC Intercontinental Real Estate Corporation	Lazard Asset Management, LLC Loomis, Sayles & Company RhumbLine Advisers Vontobel Asset Management, Inc.	
Northampton • Custodian: People's United Bank	De Burlo Group, Inc.	• PRIT		
Northbridge	• PRIT			
Norwood ➤ Custodian: People's United Bank ➤ Consultant: Meketa Investment Group, Inc.	 Aberdeen Asset Management, Inc. American Funds Aristotle Capital Management, LLC Atlanta Capital Boston Company Asset Management, LLC 	 Columbia Management Investment Advisors, LLC Constitution Capital Partners Dimensional Fund Advisors, LP HabourVest Partners, LLC IFM Investors Advisor 	Landmark Partners, LLCPRITRhumbLine AdvisersState Street Global Advisors	
Peabody	• PRIT			
Pittsfield	• PRIT			
Plymouth ► Custodian: People's United Bank ► Consultant: Fiducient Advisors, LLC	 Acadian Asset Management Aristotle Capital Management, LLC Barings LLC BlackRock Advisors, LLC Boston Trust Investment Management, Inc. 	 Columbia Management Investment Advisers Invesco Trust Company PRIT Rhumbline Advisers 	Robeco Institutional Asset Management Inc. Templeton Investment Counsel Wellington Management Company, LLP Westfield Capital Management Company, LP	

Retirement Board		Investment Vendors				
Plymouth County Custodian: State Street Bank & Trust Consultant: Meketa Investment Group	 ABS Investment Management, LLC AEW Capital Management, LP Akina Limited Ascent Venture Partners Audax Management Company (NY), LLC Basalt Infrastructure Partners Boston Company Asset Management, LLC BTG Pactual Timberland Investment Group Carlyle Investment Management Charlesbank Capital Partners, LLC Constitution Capital Partners DN Partners DN Partners Driehaus Capital Management, LLC Eaton Vance Investment Counsel Entrust Global Partners Fisher Investments First Eagle Investment Management Franklin Templeton Investment Management 	 Freeman Spogoli Management Global Infrastructure Management, LLC Globespan Capital Management, Inc. HarborVest Partner HGK Asset Management, Inc. IFM Investors Advisor Income Research & Management Invesco Trust Company John Hancock Trust Company J.P. Morgan Investment Management, Inc. KBI Global Investors (North America Ltd.) Kopernik Global Investors Landmark Partners, LLC Leeds Equity Partner Lexington Partners, LP LLR Management Lord Abbett & Company Mesirow Financial Capital Partners X, LP 	 Mesirow Financial Institutional Real Estate Old Farm Partners Prudential Real Estate Investors RhumbLine Advisers Ridgemont Equity Partners Rockpoint Capital Searchlight Capital Partners SEI Trust Company Siguler Guff Advisers, LLC Summit Partners, LP TA Realty THL Credit Advisors, LLC TimberVest, LLC Trilantic Capital Management L.P. Waud Capital Partners Wellington Management Wellspring Capital Management, LLC 			
Quincy Custodian: People's United Bank Consultant: Meketa Investment Group, Inc.	Aberdeen Acadian Asset Management, LLC Adams Street Partners, LLC AEW Capital Management, LP Axiom Beach Point Capital Management, LP Brookfield Asset Management Brown Advisory, LLC Charlesbank Capital Partners, LLC Colony Realty Partners Columbia Management Investment Advisors, LLC Driehaus Capital Management, LLC	 Freeman Spogli Management Global Infrastructure Management Goldman Sachs Asset Management, LP Hancock Timber Resource Group, Inc. HarborVest Partners IFM Investors Advisor J.P. Morgan Investment Management LLR Management Loomis, Sayles & Company Oppenheimer Alternative Investment Management PRIT 	 RhumbLine Advisers Ridgemont Equity Partners Rockwood Capital Searchlight Capital Partners SL Capital Partners, LLP State Street Global Advisors TA Realty TerraCap Management, LLC Torchlight Investors, LLC Trilantic Capital Management L.P. UBS Realty Investors, LLC Wellspring Capital Management 			
Reading • Custodian: Fiducient Advisors, LLC	• PRIT					
Revere	• PRIT					
Salem	Ascent Venture Partners	• PRIT				
Saugus Custodian: People's United Bank Consultant: Wainwright Investment Counsel, LLP	Aristotle Capital Management, LLC Lord Abbett & Co., LLC LMCG Investment	Massachusetts Financial Services Co. PRIT	RhumbLine Advisers SEI Trust			
Shrewsbury Custodian: People's United Bank Consultant: Dahab Associates, Inc.	Atlanta Capital Earnest Partners	Fiera Capital Inc.	• PRIT			

Retirement Board		Investment Vendors	
Somerville • Custodian: Comerica Securities	Congress Asset Management Company, LLP Lazard Asset Management, LLC	Loomis, Sayles & Company PRIT	RhumbLine Advisers UBS Realty Investors, LLC
Southbridge	• PRIT		
Springfield • Custodian: People's United Bank	Boston Millennia Partners	- PRIT	
State	• PRIT		
Stoneham Custodian: SEI Private Trust Company Consultant: Fiducient Advisors, LLC	• PRIT	SEI Investments Management Corp.	
Swampscott • Custodian: People's United Bank • Consultant: Dahab Associates	Aristotle Capital Management, LLC Intercontinental Real Estate Corporation	LMCG Investments, LLC PRIT	TA Realty
Taunton ► Custodian: People's United Bank ► Consultant: Dahab Associates, Inc.	 Aberdeen Asset Management BlackRock Investment Management, LLC Boston Millennia Partners Boston Partners Brandywine Global Investment Management, LLC Ceres Partners, LLC C.S. Mckee, LP Frontier Capital Management Co., LLC 	GAM International Management Limited Intercontinental Real Estate Corporation Invesco Core Real Estate USA, LP John Hancock Trust Company LMCG Investments, LLC Molpus Woodlands Group, LLC Polen Capital Management, LLC PRIT	 Quantitative Management Association Rhumbline State Street Global Advisors TA Realty TimberVest, LLC Vontobel Asset Management, Inc. Weaver C. Barksdale & Associates Wells Capital Management, Inc.
Wakefield	• PRIT		
Waltham ► Custodian: SEI Private Trust Company ► Consultant: Fiducient Advisors, LLC	Precision Capital Advisors, LLC	• PRIT	RCP Advisors, LLC SEI Investments Management Corporation
Watertown ► Custodian: People's United Bank ► Consultant: Fiduciary Investment Advisors, LLC	 Acadian Asset Management, LLC American Realty Advisors Ascent Venture Partners Brandywine Global Investment Management, LLC Columbia Management Investment Advisors, LLC Earnest Partners, LLC 	 Eaton Vance Management Income Research & Management LMCG Investment Massachusetts Financial Services Company Pinebridge Investment, LLC PRIT 	RCP Advisors, LLC SEI Trust Company TA Realty TerraCap Management, LLC Wellington Management Company, LLP
Webster • Custodian: People's United Bank • Consultant: Wainwright Investment Counsel, LLC	Aristotle Capital Management, LLC HGK Asset Management Inc.	Loomis, Sayles & Company	PRIT RhumbLine Advisers
Wellesley	• PRIT		

Retirement Board	Investment Vendors			
West Springfield • Custodian: Comerica	De Burlo Group, Inc.			
Westfield ➤ Custodian: Fiducient Advisors, LLC	Boston Company Asset Management, LLC Columbia Management Investment Advisers, LLC Constitution Capital Partners, LLC Hamilton Lane Income Research & Management Intercontinental Real Estate Corporation	 Lazard Asset Management, LLC LMCG Investments Long Wharf Real Estate Partners, LLC Loomis, Sayles & Company Polaris Capital Management, LLC PRIT 	RBC Global Asset Management (U.S.), Inc. SEI Trust Company State Street Global Advisors TerraCap Management Wasatch Advisors, Inc. Wells Capital Management, Inc.	
Weymouth ► Custodian: Comerica ► Consultant: Fiducient Advisors, LLC	 Acadian Asset Management, LLC Adams Street Partners Amundi Pioneer Institutional Asset Mgmt., Inc. Ashmore Investment Advisors BlackRock Advisors, LLC Boston Company Asset Management, LLC Brandywine Global Investment Management, LLC Constitution Capital Partners, LLC 	 Harbor Capital Advisors Inc. HarbourVest Partners, LLC Invesco Private Capital, Inc. Landmark Partners, LLC Loomis, Sayles & Company OFI Global Institutional, Inc. Principal Global Investors LLC 	 PRIT RhumbLine Advisers Riverbridge Partners, LLC Sigular Guff Advisers, LLC Stockbridge Core and Value Advisors TerraCap Management, LLC Wasatch Advisors 	
Winchester	• PRIT			
Winthrop	• PRIT			
Woburn • Custodian: People's United Bank	Charlesbank Capital Partners, LLC PRIT	Stafford Private Equity Inc.		
Worcester ► Custodian: People's United Bank ► Consultant: Meketa Investment Group	 Acadian Asset Management, LLC AEW Capital Management, LP American Securities, LLC Ascent Venture Partners Boston Millenia Partners BTG Pactual Timberland Investment Group, LLC Capital International, Inc. Charlesbank Capital Partners, LLC Global Infrastructure Management, LLC 	 Hancock Natural Resource Group, Inc. Harvest Partners, LP IFM Investors (US) Advisor, LLC Income Research & Management Invesco Private Capital, Inc. Lazard Asset Management, LLC Lee Munder Capital Group, LLC Loomis, Sayles & Company Newstone Capital Partners, LLC 	 Northstar Company, LLC PRIT Ridgemont Equity Partners Riverside Company SL Capital Partners, LLP State Street Global Advisors TA Associates Management Vitruvian Partners, LLP White Deer Energy 	
Worcester Regional	AEW Capital Management, LP	Ascent Venture Partners	• PRIT	

PRIM INVESTMENT VENDORS

(Organized by Service Provider Type)

Custodian:

BYN Mellon

Consultants:

- Aberdeen Asset Management Inc. Portfolio Completion Strategies Advisory Services
- Albourne Operational Due Diligence Service Provider
- Callan Associates Public Market Advisory Services
- Edgewater Technology IT Advisory Services
- Hamilton Lane Private Equity Advisory Services
- International Woodland Company Timberland Advisory Services
- ▶ KPMG LLP Auditor
- ▶ NEPC, LLC Asset Allocation Advisory Services
- NewAlpha Asset Management Portfolio Completion Strategies Advisory Services

Domestic Equity Managers

- Acadian Asset Management, LLC
- Brandywine Global Investment Management
- Driehaus Capital Management, LLC

- · Frontier Capital Management
- Goldman Sachs Investment Management
- · Lord, Abbett & Co., LLC

- · Riverbridge Partners
- State Street Global Advisors
- · Summit Creek Advisors

International Equity Managers

- · Acadian Asset Management, LLC
- AQR Capital
- · Baillie Gifford

- Marathon Asset Management, LLP
- · Mondrian Investment Partners
- · Russell Implementation Services

- State Street Global Advisors
- TimesSquare
- Xponance

Emerging Market Managers

- · Acadian Asset Management, LLC
- · AQR Capital
- · Baillie Gifford

- Driehaus Capital Management, LLC
- · Pzena Investment Management

- T. Rowe Price
- · Wasatch Advisors Inc.

Core Fixed Income Managers

- AFL-CIO Housing Investment Trust
- Blackrock Financial Management, Inc.
- Community Capital Management

- Loomis, Sayles & Company
- Longfellow Investment Management
- New Century Advisors, LLC

- Pacific Investment Management Co. (PIMCO)
- Pugh Capital Management
- RBC Global Asset

Value-Added Fixed Income Managers

- 400 Capital Management, LLC
- Anchorage Capital Group, LLC
- · Ashmore Investment Management, Ltd.
- · Berkshire Group, LLC

- Eaton Vance Institutional Funds
- Fidelity Management Trust Company
- · LibreMax Capital
- · Loomis, Sayles & Company, LP

- Mudrick Capital Management, LP
- Pacific Investment Management Co. (PIMCO)
- · Shenkman Capital Management
- Voya Financia

Alternative Investments—Real Estate Managers

- · AEW Capital Management
- Blackstone
- · Brookfield Investment Management

- · CBRE Global Investors
- CenterSquare Investment Management
- DivcoWest

- INVESCO Realty Advisors
- · LaSalle Investment Management
- Stockbridge

Alternative Investments—Timberland

• Campbell Group, LLC

• Forest Investment Associates

Alternative Investments-Porfolio Completion Strategy Managers

- 400 Capital Management
- · Arden Asset Management
- · Basswood Capital Management, LLC
- · Blackrock Aviation
- Breakout Funds, LLC
- · Brigade Capital G.P., LLC
- · Cantab Capital Partners, LP
- · Canvas Capital
- Capula Management Limited
- Cirera Capital Limited
- · CKC Capital, LLC

- Complus Asset Management Limited
- Contrarian Capital Management
- · Davidson Kempner Advisors, Inc.
- DLD Asset Management, LP
- East Lodge Capital
- Elliot Capital Advisors, LP
- Fir Tree Capital Management
- Goldman Sachs Asset Management
 Investcorp Investment Advisors, LLC
- JEN Partners, LLC
- · Land and Buildings Investment Management

- LMCG Investments, LLC
- · Mudrick Capital Management, LP
- · Mygale, LLP
- Pacific Alternative Asset Management Co. (PAAMCO)
- PGIM, Inc.
- · RV Capital Management Pvt., Ltd.
- · Sightway Capital
- · Silver Creek Advisory Partners, LLC
- Summit Partners Public Asset Management, LLC
- · Tabor Asset Management

PRIM INVESTMENT VENDORS

(Organized by Service Provider Type, Continued)

Alternative Investments—Private Equity and Distressed Debt Managers				
PRIVATE EQUITY:	Hellman & Friedman Capital Partners	SCP Vitalife		
Acon Investments	H.I.G. Capital Partners	Sherbrooke Capital		
Advent International	Highland Capital Partners	Sofinnova Ventures, Inc.		
Alta Communications	Hony Capital	Spark Capital		
American Industrial Partners	Index Ventures	Spectrum Equity		
American Securities Capital Partners	Insight Partners	StonePoint Capital		
Apollo Management Co.	Institutional Venture Partners	Summit Ventures		
Ascent Venture Partners	InterWest Partners	SV Life Sciences Advisors		
Austin Ventures	JMI Equity	TA Associates		
Bain Capital	Kelso & Company	Technology Crossover Ventures		
Battery Ventures	Kepha Partners	Tenaska Capital		
Berkshire Partners	Keytone Ventures	Texas Pacific Group		
Blackstone Capital Partners	Kohlberg Kravis Roberts and Co.	The Gores Group		
Bridgepoint Capital Limited	KPS Capital Partners	Thoma Bravo		
Carlyle Partners	Lovell Minnick Partners	Thoma Cressey Partners		
Castille Ventures	Madison Dearborn Capital Partners	Thomas H. Lee Equity Partners, LP		
Catalyst Investors	M/C Venture Partners	Thompson Street Capital		
Centerbridge Capital	Medicxi Ventures	Torquest Partners		
Charles River Ventures	Menlo Ventures	Towerbrook Capital Partners		
Charlesbank Capital Partners	Montagu	Union Square Ventures		

- · Charterhouse Capital · Chequers Capital
- · Code, Hennessey & Simmons
- CVC Capital
- Denham Capital Management
- El Dorado Ventures
- · Elysian Capital
- · Essex Woodlands Health Ventures
- Ethos Private Equity
- Exponent Private Equity Partners
- First Reserve Corporation
- · Flagship Pioneering
- Freeman Spogli Equity Partners
- GENSTAR Capital
- Georgian Partners
- · Gilde Buy Out Partner AG
- · GTCR Golder Rauner

- · Montreux Equity Partners
- Nautic Partners
- · New Enterprise Associates
- Nordic Capital
- Odyssey Investment Partners
- · Olympus Partners
- Onex Capital Partners
- · PAI Europe
- Permira Ventures
- · Polaris Venture Partners
- · Providence Equity Partners
- · Providence Strategic Growth
- · Quad-C Management
- Quantum Energy Partners
- · Rembrandt Venture Partners
- · Rhone Group, LLC
- SAIF Partners

- · VantagePoint Partners
- · Vestar Capital Partners
- · Vista Equity Partners
- · Waterland Private Equity
- · Weston Presidio Capital
- · WestView Capital Partners
- Xenon Private Equity, LTD

DISTRESSED DEBT:

- · Anchorage Capital
- · Avenue Capital Group
- · CarVal Investors
- · Centerbridge Special Credit
- · Crescent Capital Group
- · GSO Capital Partners
- · Oaktree Capital Management
- Trust Company of the West (TCW)
- · Wayzata Investment Partners

Overlay M	lanagers	(Cash)
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Parametric Portfolio Associates, LLC			

PERAC DIRECTORY Units and Staff Members

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Caroline J. Carcia Deputy Executive Director	James Lamenzo Actuarial Consultant	Scott Henderson Deputy Chief Auditor	Karen McMahon Graphic Designer/Editor	
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Bill Keefe Assistant Deputy Director	Timothy Larkin Senior Actuarial Analyst	Ernie Calavritinos Auditor I	Specialist Ben Polatin	
Kim Boisvert Senior Executive Assistant	Kathleen Smolak Actuarial Analyst	Karen Casper Auditor I	Communications Specialist	
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Katie Bozzi Accounts Payable Specialist		Alice Munafo Auditor I	Sandra King Fraud Prevention Manager	
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Tracey Legaski Administrative Assistant		Carol Poladian, CPA Auditor I		
Patricia Tanso Administrative Assistant		Richard Wrona, CPA Auditor I		
		Junior Yanga Auditor I		
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	Charles Hoyt Senior Programmer/Analyst			
	Stephen Forcucci .net Developer			





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