

**COMMONWEALTH OF MASSACHUSETTS  
DEPARTMENT OF TELECOMMUNICATIONS AND ENERGY**

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Proceeding by the Department on its own Motion to )  
Implement the Requirements of the Federal )  
Communications Commission's Triennial Review )  
Order Regarding Switching for Mass Market )  
Customers )

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D.T.E. 03-60  
Track A

**REBUTTAL TESTIMONY**

**OF**

**MICHAEL D. PELCOVITS**

**ON BEHALF OF MCI**

**February 6, 2004**

**PUBLIC VERSION**

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1    **I.        INTRODUCTION**

2    **Q.        PLEASE STATE YOUR NAME, TITLE AND BUSINESS ADDRESS.**

3    A.        My name is Michael D. Pelcovits. I am a principal with the economic consulting  
4               firm of Microeconomic Consulting and Research Associates (MiCRA). My  
5               business address is 1155 Connecticut Avenue, N.W., Washington, D.C. 20036.

6    **Q.        PLEASE DESCRIBE YOUR QUALIFICATIONS AND EXPERIENCE AS**  
7               **THEY PERTAIN TO THIS PROCEEDING.**

8    A.        I received my Ph.D. in Economics from the Massachusetts Institute of  
9               Technology in 1976. After serving on the economics faculty of the University of  
10              Maryland and as a Senior Economist at the Civil Aeronautics Board, I have spent  
11              my entire career specializing in the economics of regulation and competition in  
12              the telecommunications industry.

13              From 1979 to 1981, I was a Senior Economist at the Federal  
14              Communications Commission, Office of Plans and Policy. From 1981 to 1988, I  
15              was a founding member and principal of the consulting firm Cornell, Pelcovits  
16              and Brenner. In 1988 I joined MCI Communications Corporation and remained  
17              with the Company following its merger with WorldCom, until 2002. I held  
18              positions of increased responsibility at MCI, and was appointed Vice President  
19              and Chief Economist of the corporation. In this position I was responsible for the  
20              economic analyses of policy and regulatory matters provided and presented by the

1 Corporation before federal, state, foreign, and international government agencies,  
2 legislative bodies and courts.

3 I have written a number of professional publications on economic and  
4 regulatory issues. I have also appeared and spoken frequently before government  
5 bodies, regulatory, industry, and academic forums. I have also testified over  
6 thirty times before state regulatory commissions. The details of my background  
7 are included in my attached curriculum vitae, MDP-1.

8 **Q. WHAT IS THE PURPOSE OF YOUR TESTIMONY?**

9 A. My testimony is intended to provide an overall economic and policy framework  
10 for the issues raised by this case. My testimony also provides a detailed  
11 evaluation of the available evidence to determine whether Verizon has met its  
12 burden of proof in overcoming the national finding that impairment exists in  
13 certain markets throughout Massachusetts without access to unbundled switching  
14 .

15 First and foremost, with respect to the switching unbundled network  
16 element (“UNE”), I define the market that the Department should use in  
17 evaluating whether competitive local exchange carriers (“CLECs”) in  
18 Massachusetts are impaired without access to unbundled switching for mass-  
19 market customers. My testimony concludes that the wire-center is the appropriate  
20 geographic market that should be used for analysis of impairment issues related to  
21 unbundled switching for mass-market customers. My testimony provides the full

1       rationale for using the wire-center, and provides all supporting information for  
2       that conclusion.

3               Verizon has decided to file a “triggers” only case. That means that the  
4       Department needs to determine whether there are a certain number of qualifying  
5       carriers providing service to mass market customers in the properly defined  
6       market. As my testimony will show, identifying the carriers that qualify as  
7       “triggers” companies is not merely a counting exercise, but involves the analysis  
8       of several complex issues.

9               Finally, I will provide a detailed analysis of the data and information that  
10      has been provided in this case through discovery and through Verizon’s  
11      testimony. To the extent that Verizon has not provided sufficient data or other  
12      evidence to support its case, the Department cannot make assumptions based on  
13      incomplete data, and must reject Verizon’s claim that the triggers have been met.

14   **Q.     PLEASE SUMMARIZE YOUR TESTIMONY.**

15   A.     The FCC has made a national finding of impairment with respect to mass-market  
16           switching.<sup>1</sup> The FCC’s national impairment finding should not be overturned in  
17           any market unless and until the Department determines that all mass-market

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<sup>1</sup> *Report and Order and Order on Remand and Further Notice of Proposed Rulemaking, In the Matter of Review of the Section 251 Unbundling Obligations of Incumbent Local Exchange Carriers (CC Docket No. 01-338); Implementation of the Local Competition Provisions of the Telecommunications Act of 1996 (CC Docket No. 96-989); Deployment of Wireline Services (continued)*

1 customers in that market have a ***real and current choice*** among three carriers  
2 who are providing local service via their own switching using the Verizon loop  
3 plant.

4 Pursuant to the rules set forth by the FCC in the *Triennial Review Order*,  
5 a carrier can only be considered as a triggering company for mass-market  
6 switching if it meets specific requirements in the following four areas:

7 (1) corporate ownership; (2) active and continuing market participation;  
8 (3) intermodal competition; and (4) scale and scope of market participation.

9 Applying these criteria rigorously in a properly defined market is essential to  
10 ensuring that “[i]f the triggers are satisfied, the states need not undertake any  
11 further inquiry, ***because no impairment should exist in that market.***”<sup>2</sup>

12 The first issue this Department must decide with respect to unbundled  
13 switching is the definition of the market. Economic theory and practice, as well  
14 as the FCC’s guidance in its *Triennial Review Order*, all suggest that the wire  
15 center is the most appropriate starting point for an analysis of whether CLECs are  
16 impaired without access to unbundled switching for mass-market customers. Use  
17 of the wire center as the basic building block for analysis accomplishes the FCC’s  
18 goals of a granular analysis that maximizes accuracy of results, subject to the

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Offering Advanced Telecommunications Capability (CC Docket No. 98-147), FCC No. 03-36, (rel. Aug. 21, 2003) (hereinafter, “*Triennial Review Order*”), ¶ 459.

<sup>2</sup> *Id.*, ¶ 494 (emphasis added).

1 constraints of practicality.<sup>3</sup> Moreover, a wire-center market definition makes  
2 sense as the wire center is the place where the loop plant terminates and where the  
3 incumbent local exchange carrier's ("ILEC's") local switch actually resides. The  
4 wire-center boundaries accurately define the physical territory that at least some  
5 competitors or potential competitors might no longer be able to serve should the  
6 Department find "no impairment" without access to unbundled local switching at  
7 any specific switch or group of switches. As the testimonies of MCI will show,  
8 the wire-center market definition is the most practical choice.

9 In contrast, a market definition based on a larger geographic area, such as  
10 the Metropolitan Statistical Area ("MSA"), creates a significant risk that trigger or  
11 potential deployment analyses based on such a market definition will result in a  
12 finding of no impairment even where multiple, competitive supply does not exist  
13 today and is unlikely to occur in the foreseeable future.

14 I urge the Department to adopt the wire center as the starting point for all  
15 subsequent impairment analyses. I also recommend that the Department adopt a  
16 product market definition that includes all local exchange service options that  
17 provide service at a cost, quality and maturity equivalent to the ILEC's offerings.  
18 In defining the market, it is important to look at the physical limitations of  
19 competitors in moving to an unbundled loop strategy, which the testimonies of

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<sup>3</sup>*Id.*, ¶ 130.

1 Earle Jenkins and Sherry Lichtenberg have done. To that end, it is important to  
2 look at whether carriers who are identified as trigger companies are actually  
3 providing service in a manner that demonstrates those carriers can provide service  
4 equivalent to Verizon's offerings through an unbundled loop strategy. The  
5 testimonies of Earle Jenkins and Sherry Lichtenberg discuss the technical and  
6 customer impact issues associated with an unbundled loop strategy, and why  
7 certain companies should not be considered trigger companies. Based on all of  
8 the testimony introduced by MCI in this case, I conclude that the product market  
9 definition should explicitly exclude Commercial Mobile Radio Service  
10 ("CMRS"), fixed wireless and cable telephony.

11 In addition, I recommend that the Department conduct its trigger analysis  
12 in a way that evaluates whether (1) a company that only serves business  
13 customers should be treated as a trigger with respect to a market that is defined to  
14 contain residential customers,<sup>4</sup> and (2) whether customer locations served over  
15 integrated digital loop carrier ("IDLC") should be treated as being in a separate

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<sup>4</sup> As I explain in detail later in this testimony and as explained in the testimonies of Earle Jenkins and Sherry Lichtenberg, my suggestion is that the Department should separate residential and small business markets as a subdivision of the broader mass market. Alternatively, if these two submarkets are not divided, then no CLEC should be counted towards the trigger unless it provides service to residential as well as business customers. The FCC has defined the mass market in light of the crossover between serving customers via voice-grade loops (which it calls DS0s) and serving them via high-capacity DS-1 loops. 47 C.F.R. § 51.519(d)(2)(iii)(B)(4).

1 submarket for which unbundled switching would continue to be available, even if  
2 a finding of no impairment were otherwise justified for a given wire center.

3 The evidence in this case shows that Verizon has not met its burden of  
4 proof with respect to unbundled switching for any wire center.  
5

6 **Q. HOW IS YOUR TESTIMONY ORGANIZED?**

7 A. After an introductory section (Section II) that puts the issues in this proceeding  
8 into context, I discuss the issue of market definition (Section III). I explain why  
9 the market must be defined properly from both geographic and product  
10 dimensions. In the following section (Section IV), I present my analysis of the  
11 trigger evidence provided by Verizon in its direct case. Section V reviews the  
12 issue of post-trigger analysis. I conclude the testimony in Section VI.  
13

14 **II. IMPAIRMENT ANALYSIS – INTRODUCTION**  
15

16 **A. MASS MARKET UNBUNDLED SWITCHING**

17 **Q. WHAT IS YOUR UNDERSTANDING OF THE FOCUS OF THIS**  
18 **PROCEEDING?**

19 A. Although it found that CLECs are impaired on a national basis without unbundled  
20 access to the ILECs' switching facilities, the FCC at the same time permitted the  
21 ILECs to attempt to show on a market-by-market basis that the national

1 impairment findings have been overcome. Verizon has challenged the FCC's  
2 national impairment findings in wide areas of the state.<sup>5</sup>

3 Unless and until the ILECs can demonstrate in a particular market that  
4 CLECs are not impaired without access to unbundled switching for mass market  
5 customers, the FCC's national impairment finding cannot be reversed. This  
6 proceeding will therefore have important implications for the future of mass  
7 market competition in Massachusetts.

8 The Telecommunications Act of 1996 ("Act") and the *Triennial Review*  
9 *Order* provide certain criteria for the Department's determination, but it is up to  
10 this Department to interpret those rules and determine whether Verizon has  
11 overcome the national impairment finding for mass market switching in particular  
12 markets.

13 The *Triennial Review Order* affords Verizon two routes to attempt to  
14 make that showing. First, it can attempt to show that there is "actual deployment"  
15 of mass market switching in a particular market. This actual deployment must be  
16 by carriers who are "actively providing voice service to mass market customers in  
17 the market."<sup>6</sup> The Department must also determine whether these companies are  
18 "currently offering and able to provide service, and are likely to continue to do

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<sup>5</sup> See Initial Panel Testimony of Verizon Massachusetts, John Conroy and John White, November 14, 2003 (hereafter Conroy-White Testimony).

<sup>6</sup> *Triennial Review Order*, ¶499.

1 so.”<sup>7</sup> If there is not sufficient actual deployment in a defined market by carriers  
2 who meet the qualifying criteria to justify reversal of the FCC’s national finding,  
3 the ILECs can attempt to show that conditions are appropriate for “potential  
4 deployment.” Verizon has declined the opportunity to present a potential  
5 deployment case in its direct testimony.

6 In this proceeding, the Department will examine whether the actual  
7 deployment test of the *Triennial Review Order* has been met. The actual  
8 deployment test has become known as the “trigger” test. The *Triennial Review*  
9 *Order* provides for two triggers—the “self-provisioning trigger” and the  
10 “competitive wholesale facilities trigger.” If either trigger is met in a particular  
11 market, then the CLECs are not to be considered impaired without mass market  
12 switching in that market.<sup>8</sup>

13 Therefore, the Department has two critical tasks in this proceeding:  
14 (1) identify the geographic and product markets in which it will conduct its  
15 impairment analyses; and (2) determine whether Verizon has presented evidence  
16 to prove that the self-provisioning trigger test is satisfied in any geographic  
17 market such that non-impairment is demonstrated. In carrying out these tasks, the  
18 Department should be mindful of the intended role of a third task that Verizon has

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<sup>7</sup> *Id.* at ¶500.

1        *de facto* eliminated through its decision not to peruse a potential deployment case.  
2        That is, the Department should ensure that its selected market definition would be  
3        appropriate for both trigger and potential deployment analyses and that the  
4        manner in which the trigger analyses are conducted does not lead to a finding of  
5        no impairment that cannot be justified without more detailed analysis of economic  
6        and operational barriers to entry.

7        **Q.    DO YOU HAVE ANY GENERAL, OVERALL GUIDANCE FOR THE**  
8        **DEPARTMENT AS IT BEGINS ITS TRIGGER ANALYSIS?**

9        A.    Yes. I provide specific guidance throughout this testimony, but the central  
10        question upon which the Department should focus is whether retail mass-market  
11        customers in a market have a *real and current* choice between three carriers  
12        providing local service via their own switching facilities using the ILEC loop  
13        plant.<sup>9</sup> Only if the answer to that question is a very clear “yes” should the  
14        Department consider finding that CLECs are not impaired without access to  
15        unbundled local switching and “pulling” the mass market switching self-  
16        provisioning trigger.

17       **Q.    WHY IS THIS CASE SO CRITICAL TO LOCAL COMPETITION?**

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<sup>8</sup> Verizon has indicated that it does not intend to provide evidence regarding the competitive wholesale facilities trigger with regard to mass market unbundled switching, but is relying solely on the self-provisioning trigger.

<sup>9</sup> As noted previously, the wholesale trigger does not play a role in this proceeding.

1     A.     If the Department eliminates unbundled switching when customers do not have an  
2           actual ability to choose a competitor using the unbundled loop, then local  
3           competition in the mass market will be irreparably harmed. The number of  
4           competitors that are participating in this case is an indication of how critical this  
5           issue is to local competition in Massachusetts. It is therefore imperative that the  
6           Department put this case into context and recognize that it must evaluate whether  
7           customers will be left in a worse situation without real alternatives to the  
8           incumbent provider.

9           As this Department is aware, the vast majority of local competition  
10          provided to residential customers throughout Massachusetts comes through the  
11          use of the unbundled network element-platform (“UNE-P”). That is specifically  
12          because of the barriers to entry that continue to exist in moving to an unbundled  
13          loop service delivery method. MCI has switches in Massachusetts, yet it is not  
14          able to use those switches to serve residential and most small business customers  
15          because of the problems that exist in seamlessly switching customers using  
16          standalone unbundled loops. As discussed in more detail in the testimonies of  
17          Earle Jenkins and Sherry Lichtenberg, there are numerous technical and policy  
18          issues that must be worked out before the entire industry can realistically move to  
19          an unbundled loop world. MCI hopes that this proceeding eventually leads to a  
20          time when MCI can begin serving mass markets customers through its own  
21          switches, but that time does not exist now.

1           If the Department determines that the triggers have been met and that  
2           impairment does not exist without unbundled switching, it means that local  
3           competition as it exists today will be thrown into disarray. A finding of no  
4           impairment initiates a process of upheaval in the local exchange market for  
5           virtually all parties involved: end-users, CLECs and even Verizon, who will  
6           suddenly be confronted with the challenge to cut-over mass-market volumes of  
7           customers, a challenge for which it is ill prepared. If the Department pulls the  
8           trigger in a market prematurely, many customers would likely have no realistic  
9           competitive choice to the monopoly ILEC's offering.

10           In contrast, if the Department's investigation fails to demonstrate that  
11           customers have a real and current choice of three self-provisioning competitive  
12           carriers using the ILEC loop plant, and that, therefore, the FCC's impairment  
13           finding is not reversed within a market, the consequence is simply that the  
14           investigation may proceed to the more detailed analysis of potential deployment,  
15           as called for in the *Triennial Review Order*. This more detailed analysis affords  
16           the Department a better chance of being certain that a finding of no impairment  
17           will truly be in the interest of Massachusetts consumers, while at the same time  
18           providing ample opportunity to find no impairment if none truly exists. Hence,  
19           there is little downside—and a substantial upside—to a decision that the triggers  
20           do not justify a finding of no impairment.

21           Although the ILECs claim that the only type of real competition is  
22           facilities based competition, their own behavior in the long distance market does

1 not support that claim. The ILECs are *not* building their own nationwide long  
2 distance networks; instead, they are relying on renting others' networks out of  
3 region on competitive terms. Yet, in contrast to their advocacy concerning local  
4 entry via UNE-P, the ILECs have vigorously argued before state and federal  
5 regulators that their entry into the long-distance business will deliver significant  
6 consumer benefits, even though they rely extensively on others' facilities.

7 CLECs should have the same opportunity to procure network inputs at  
8 competitive prices. In stark contrast to the long-distance wholesale market, where  
9 there are multiple carriers from which the ILECs can obtain capacity, CLECs  
10 generally have no choice but to lease facilities from the former local monopolist  
11 in each area. This is because, as the FCC has found on a national basis, CLECs  
12 are economically and operationally impaired without access to the unbundled  
13 elements that comprise UNE-P. In particular, with respect to mass market  
14 switching, the FCC found that CLECs are impaired on a national basis based on  
15 the ILECs' hot cut processes, and the FCC found a number of other impairments  
16 that may be present and need to be examined on a market-by-market basis. As  
17 MCI witnesses Mr. Jenkins and Ms. Lichtenberg explain in detail, even if a  
18 competitor already has a switch in Massachusetts, there are many layers of  
19 operational issues that may prevent the competitor from using that switch to serve  
20 mass-market customers in the same wire centers in which it is already offering  
21 service to large business customers – let alone extending service to mass-market  
22 customers in any other wire centers.

For all of the reasons stated in my testimony and the testimonies of Earle Jenkins and Sherry Lichtenberg, I urge the Department to conduct its analyses in a manner that errs on the side of caution in protecting the interests of Massachusetts consumers. Any decision to overturn the national finding of impairment for mass market switching should rest on incontrovertible evidence that competitive carriers will indeed be able to offer Massachusetts residential and small business customers with competitive choices, even without access to UNE switching.

**1. State Impairment Decisions Must Be Meaningful within the Context of the *Triennial Review Order*'s National Impairment Findings Concerning Mass-Market Switching.**

**Q. PLEASE DISCUSS THE FCC'S NATIONAL IMPAIRMENT FINDINGS WITH RESPECT TO MASS MARKET SWITCHING.**

A. The FCC found that on a national basis—in central offices big and small, in urban and rural areas—CLECs are impaired without unbundled access to mass market switching:

on a national basis, [ ] competing carriers are impaired without access to unbundled local circuit switching for mass market customers.<sup>10</sup>

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<sup>10</sup> *Triennial Review Order*, ¶ 459.

1   **Q.   WHICH END-USER CUSTOMERS DID THE FCC INCLUDE UNDER**  
2   **THE HEADING OF MASS-MARKET CUSTOMERS FOR PURPOSES OF**  
3   **ITS ANALYSIS OF UNBUNDLED SWITCHING?**

4   A.   The FCC has defined mass-market customers to include all residential customers  
5       as well as very small business customers.<sup>11</sup> The FCC did not identify a specific  
6       cutoff for the size of businesses considered to be part of the mass market.

7   **Q.   WHAT WAS THE BASIS FOR THE FCC’S NATIONAL FINDING OF**  
8   **IMPAIRMENT FOR MASS-MARKET SWITCHING?**

9   A.   The FCC explained that its national impairment finding is based in part, on the  
10       ILECs’ hot cut processes. The FCC found that the ILECs’ hot cut processes on a  
11       national basis are insufficient to handle mass market volumes economically and  
12       without disruption to the customer:

13               This finding is based on evidence in our record regarding the  
14               economic and operational barriers caused by the cut over process.  
15               These barriers include the associated non-recurring costs, the  
16               potential for disruption of service to the customer, and our  
17               conclusion, as demonstrated by our record, that incumbent LECs  
18               appear unable to handle the necessary volume of migrations to  
19               support competitive switching in the absence of unbundled  
20               switching. These hot cut barriers not only make it uneconomic for  
21               competitive LECs to self-deploy switches specifically to serve the  
22               mass market, but also hinder competitive carriers’ ability to serve  
23               mass market customers using switches self-deployed to serve  
24               enterprise customers.<sup>12</sup>

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<sup>11</sup> *Id.*, ¶ 127.

<sup>12</sup> *Id.*

1   **Q.    IF IMPAIRMENT RELATED TO THE HOT-CUT PROCESS VANISHED**  
2   **TOMORROW, WOULD THAT ELIMINATE ECONOMIC AND**  
3   **OPERATIONAL BARRIERS TO ENTRY FOR MASS-MARKET**  
4   **SWITCHING?**

5   A.   No. Even if the hot-cut process was perfected (without an increase in costs to  
6       potential competitors), there are many other operational and technical  
7       impairments that a switch-based provider of local exchange service must  
8       overcome, as Mr. Jenkins and Ms. Lichtenberg explain in their accompanying  
9       testimonies.

10   **Q.    DID THE FCC IDENTIFY ANY ISSUES OTHER THAN THOSE**  
11   **RELATED TO HOT CUTS THAT COULD LEAD TO A FINDING OF**  
12   **IMPAIRMENT FOR MASS-MARKET SWITCHING?**

13   A.   Yes. The FCC identified several additional operational and economic factors that  
14       could cause impairment, and specifically directed states to consider these factors  
15       in their deliberations, stating:

16               ...we ask states to examine evidence of sources of impairment  
17               other than hot cuts, in the manner we describe below, as the record  
18               shows that requesting carriers may be impaired without access to  
19               unbundled incumbent LEC local circuit switching because of  
20               operational and economic factors other than those associated with  
21               hot cuts. Commenters have alleged that these barriers – which  
22               include poor incumbent LEC performance in fulfilling unbundling,  
23               collocation, and other statutory obligations, difficulties in  
24               performing customer migrations between competitive LECs,  
25               difficulties in performing collocation cross-connects between  
26               competing carriers, and the significant cost disadvantages  
27               competitive carriers face in obtaining access to the loop and  
28               backhauling the circuit to their own switches – can be sufficient to  
29               hinder or prevent entry even if impairment caused by hot cuts were  
30               fully resolved. Although these factors *do not* form the basis of our  
31               national impairment finding, we recognize that the record evidence  
32               indicates that these factors may give rise to impairment in a given

1 market, even setting aside the problems associated with hot cuts,  
2 and that they therefore will be relevant to state commissions'  
3 determinations with respect to unbundled local circuit switching.<sup>13</sup>

4 The Department's deliberations should be informed by an awareness of  
5 the various sources of impairment that, allegedly, have been overcome by  
6 "triggering" carriers. The accompanying testimonies of Sherry Lichtenberg and  
7 Earle Jenkins, along with my testimony, provide the necessary context for the  
8 Department's review of claims of no impairment based on trigger analyses.

9 The Department should take particular care to ensure that any carrier  
10 claimed as counting toward the retail or wholesale trigger has demonstrated  
11 through its actual marketplace participation its ability to overcome the economic  
12 and operational barriers to entry that the FCC has identified. A carrier whose  
13 mass-market operations are trivial in scale and scope is not a carrier that has  
14 demonstrated an ability to overcome these significant barriers. For example, if a  
15 company only has one or even one hundred lines in a particular wire center, it is  
16 difficult to conclude that the company has succeeded in overcoming all barriers to  
17 entry that may exist in that wire center, and one must ask why the company has  
18 not been able to expand its reach or customer base.

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<sup>13</sup> *Id.*, ¶ 476.

2. The Department's Tasks

**Q. WHAT DECISIONS MUST THE DEPARTMENT MAKE IN THIS PROCEEDING?**

A. Although the FCC made a national finding that CLECs are impaired without unbundled access to ILEC local switching to serve mass-market customers,<sup>14</sup> it delegated to this Department the task of determining whether the national finding of impairment is overcome in any areas within Massachusetts. Specifically, the FCC has “ask[ed] the states to assess impairment in the mass market on a market-by-market basis.”<sup>15</sup> The Department must conduct a market-by-market investigation into whether barriers to entry for mass-market switching “are likely to make entry into a market uneconomic.”<sup>16</sup>

**Q. PLEASE DESCRIBE THE PROCESS THE DEPARTMENT SHOULD FOLLOW IN REACHING THESE DECISIONS.**

A. The first step in the analytical process, logically, is to define the markets in which the Department will consider evidence of impairment on a “market-by-market” basis.<sup>17</sup> Once the Department has defined the relevant markets, the FCC expected that it would then determine where competing carriers are not impaired without

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<sup>14</sup> *Id.*, ¶ 419.

<sup>15</sup> *Id.*, ¶¶ 476 and 493.

<sup>16</sup> *Id.*, ¶ 84.

<sup>17</sup> *Id.*, ¶ 495.

1 access to unbundled switching in each market, using a triggers analysis and then,  
2 if necessary, a potential deployment analysis.<sup>18</sup> I elaborate below on the process  
3 that the Department should follow in its “trigger” analyses, in light of Verizon’s  
4 decision not to pursue a potential deployment case in this proceeding.

5 Finally, if the Department does determine that a finding of no impairment  
6 is justified in one or more markets on the basis of a trigger analysis, it then may  
7 consider evidence of exceptional circumstances that would merit a waiver of any  
8 such finding.<sup>19</sup>

9  
10 **Q. ARE THERE ADDITIONAL CONSIDERATIONS THAT THE**  
11 **DEPARTMENT SHOULD BE AWARE OF WHEN DECIDING**  
12 **WHETHER THE TRIGGERS HAVE BEEN MET?**  
13

14 **A.** Yes. If the Department prematurely reverses the FCC’s national finding of  
15 impairment in a market when, in fact, CLECs are impaired, such a decision would  
16 do severe harm to the prospects for local exchange competition in Massachusetts  
17 and would therefore deprive mass-market consumers in Massachusetts of the  
18 benefits of such competition. Moreover, with the increasing prevalence of  
19 bundling, any decision that impedes local exchange competition will have  
20 spillover effects in the long-distance market. Long distance carriers that are

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<sup>18</sup> *Id.*, ¶ 473.

<sup>19</sup> *Id.*, ¶ 503.

1       unable to offer a bundled local/long-distance product will find it difficult to  
2       survive in the marketplace. This could lead to an outcome where there are few or  
3       no alternatives to the ILEC for long distance and local service. Massachusetts  
4       consumers could lose the benefits of the long-distance competition that they have  
5       enjoyed for many years. Furthermore, since customers now purchase bundles that  
6       include DSL service, the Department should consider in its analysis the  
7       impairments that would hinder a CLEC's offering of DSL service in a UNE-L  
8       (UNE-loop) environment.

9               On the other hand, if the Department upholds the FCC's national  
10       impairment finding when, in fact, CLECs are not impaired, there is a good chance  
11       that such an error would be self-correcting. If CLECs are not impaired without  
12       access to UNE switching, I would expect more CLECs to self-provision switching  
13       in the relatively near future. Thus, for any particular market definition, the  
14       number of self-provisioning carriers would increase until the three-carrier retail  
15       trigger is met. Verizon would certainly bring this fact to the Department's  
16       attention at the first available opportunity.

17               Because a false finding of no impairment would cause irrevocable harm,  
18       whereas a false finding of impairment has only temporary consequences, the cost  
19       to society of the former error is far greater than the cost of the latter error.

1   **Q.   WHAT DO YOU EXPECT WILL HAPPEN OVER TIME IN MARKETS**  
2   **FOR WHICH THE DEPARTMENT UPHOLDS THE FCC’S FINDING OF**  
3   **IMPAIRMENT THROUGHOUT MASSACHUSETTS?**

4   **A.**   To the extent that this Department implements procedures to diminish existing  
5       barriers to entry and remove the factors that have led to impairment, it should lead  
6       to more and more carriers increasing the provision of service via unbundled loops.  
7       This will naturally create a body of evidence supporting a finding of no  
8       impairment in a growing number of markets. A determination that the evidence  
9       for a particular market does not yet overcome the national finding of continued  
10      impairment is always provisional in the sense that the Department can always  
11      revisit the state of evidence in that market and make a finding of no impairment as  
12      soon the level of actual or potential facilities-based competition in that market  
13      justifies such a finding.

14               Verizon will be aware that, if it works diligently with the Department and  
15      other parties to reduce existing barriers such as the cost and operational  
16      difficulties associated with the hot cut process, including both hot cut procedures  
17      and costs, findings of no impairment will happen sooner rather than later. This  
18      creates appropriate incentives for Verizon to be part of the solution, rather than  
19      part of the problem.

1   **Q.   YOU STATED ABOVE THAT GROWTH IN UNE-L BASED SERVICE**  
2   **WOULD NATURALLY PROVIDE GROWING EVIDENCE OF NO**  
3   **IMPAIRMENT AS EXISTING BARRIERS DIMINISH IN IMPORTANCE.**  
4   **IS IT POSSIBLE THAT UNDERPRICED ACCESS TO UNE-P LEAVES**  
5   **NO INCENTIVE FOR CLECS TO PROVIDE SERVICE VIA UNE-L?**

6   **A.**   No, there are several reasons to believe this is not the case. The CLECs are new  
7   entrants into a market that has been monopolized for a century or more. They  
8   have much to gain by limiting their dependence upon the incumbent. Eliminating  
9   dependence on ILEC facilities will allow the CLECs to better differentiate their  
10   services and improve their appeal to customers, without having to cut prices to the  
11   bone. Moreover, if the systems are in place to handle hot cuts and other interfaces  
12   between the CLEC and ILEC, the CLECs will have more control over the quality  
13   of service that they can offer their customers, and be able to offer redundancy to  
14   the ILECs' facilities. This factor has been a major factor in stimulating demand  
15   for the CLECs' transport services, and led to significant investment in facilities,  
16   even though leasing UNE transport was still available as an option.

1

2 **III. MARKET DEFINITION**

3 **A. The Adopted Market Definition Should Permit Reasonable**  
4 **Conclusions About the Trigger Analysis and Consumer Choice**

5 **Q. PLEASE ELABORATE ON THE USE OF THE MARKET DEFINITION**  
6 **IN THE “TRIGGER” ANALYSES.**

7 A. The separate markets defined by the Department will first be used to identify  
8 market participants that may count toward satisfaction of self-provisioning and  
9 wholesale triggers. The *Triennial Review Order*’s trigger analysis is intended to  
10 provide “bright-line rules” that “can avoid the delays caused by protracted  
11 proceedings and can minimize administrative burdens.”<sup>20</sup> The correct functioning  
12 of these “bright-line rules” depends crucially on the markets the Department  
13 defines for use in “market-by-market” analysis.

14 In particular, for the trigger analysis to correctly serve its function,  
15 markets must be defined so that “[i]f the triggers are satisfied, the states need not  
16 undertake any further inquiry, **because no impairment should exist in that**  
17 **market.**”<sup>21</sup> That is, markets must be defined so that if the triggers are satisfied  
18 and the Department reaches a finding of no impairment for a market, customers in

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<sup>20</sup> *Id.*, ¶ 498.

<sup>21</sup> *Id.*, ¶ 494 (emphasis added).

1 the market have real choice, and competitive carriers are not impaired in their  
2 ability to reach the customers in the defined market. Otherwise, the triggers could  
3 be satisfied when customers have no alternative choice of providers and indeed  
4 where competitors are impaired. The FCC made clear the importance of firms  
5 serving as actual alternatives when it explained that existing firms can only be  
6 counted toward satisfaction of a trigger if they are “currently offering and able to  
7 provide service, and likely to continue to do so.”<sup>22</sup>

8 The triggers merely identify whether CLECs in a market are clearly not  
9 impaired without access to the local switching UNE. Failure to meet the triggers  
10 permits further analysis of potential deployment.

11 As a result, the role of market definition in the trigger analysis should be  
12 to identify the scope of telecommunications services and locations for which a  
13 market participant’s switching capacity clearly shows the absence of impairment  
14 because customers already have real alternatives. Market definition should ensure  
15 that a qualifying market participant provides an acceptable alternative to  
16 qualifying service provided at a geographic location that actually serves the  
17 customers in the market. The new entrant’s service must be an acceptable  
18 substitute, and the location at which service is offered must encompass the areas  
19 in which the customers require service. Successful entry into a different market,

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<sup>22</sup> *Id.*, ¶ 500.

1 where the entrant's offering is not a close substitute for service provided with the  
2 incumbent's local switching or where the entrant is unable to provide service to  
3 the customers, offers no such evidence of non-impairment. Only if the qualifying  
4 participant has succeeded in overcoming operational and economic barriers to  
5 entry into a properly defined market, which recognizes buyers' product and  
6 location substitution possibilities, can the Department be confident that the new  
7 entrant offers evidence of no impairment in the provision of the specified service  
8 at the specified location.

9 **Q. PLEASE EXPLAIN IN MORE DETAIL WHAT YOU MEAN WHEN YOU**  
10 **STATE THAT THE MARKET DEFINITION SHOULD PERMIT THE**  
11 **MOST UNAMBIGUOUS AND ACCURATE ANSWER TO THE**  
12 **QUESTION OF WHETHER CLECS ARE IMPAIRED WITHOUT**  
13 **ACCESS TO UNBUNDLED SWITCHING IN A PARTICULAR MARKET.**

14 A. The FCC has observed that "[i]t is fundamental to our general impairment  
15 analysis to consider whether alternative facilities deployment shows a lack of  
16 impairment in serving a particular market."<sup>23</sup> This means that the markets as  
17 defined should be sufficiently uniform that evidence of actual facilities-based  
18 competition in any part of a given market implies the ability to provide service to  
19 all (or nearly all) customers in that market without access to unbundled switching.

20 Specifically, the *Triennial Review Order* calls for this Department to  
21 conduct its investigation "on the most accurate level possible, while still

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<sup>23</sup> *Id.*, n. 1536.

1 preserving administrative practicality.”<sup>24</sup> Accuracy is essential to carrying out the  
2 pro-competitive purposes of the Act. As I explained in more detail above, if  
3 markets are not defined correctly, the Department could mistakenly find no  
4 impairment where, in fact, customers are left without competitive alternatives; or,  
5 a faulty market definition could lead the Department to find impairment where  
6 none exists.

7 **Q. HAS THE FCC ESTABLISHED ANY GUIDELINES OR PARAMETERS**  
8 **FOR THE MARKET DEFINITION TO BE USED IN A TRIGGER**  
9 **ANALYSIS?**

10 A. Yes. The rules that the FCC adopted in its *Triennial Review Order* specify that:

11 A state commission shall define the markets in which it will  
12 evaluate impairment by determining the relevant geographic area  
13 to include in each market. In defining markets, a state commission  
14 shall take into consideration the locations of mass market  
15 customers actually being served (if any) by competitors, the  
16 variation in factors affecting competitors’ ability to serve each  
17 group of customers, and competitors’ ability to target and serve  
18 specific markets profitably and efficiently using currently available  
19 technologies. A state commission shall not define the relevant  
20 geographic area as the entire state.<sup>25</sup>

21 The *Triennial Review Order* also presents examples of the factors that  
22 may vary geographically, such as “how the cost of serving customers varies  
23 according to the size of the wire center and the location of the wire center, and the  
24 variations in the capabilities of wire centers to provide adequate collocation space

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<sup>24</sup> *Id.*, ¶ 130.

1 and handle large number of hot cuts.”<sup>26</sup> Significantly, these criteria for market  
2 definition are not limited to variations in potential profitability that might be  
3 captured, at least in part, by grouping together wire centers that fall into the same  
4 UNE and/or retail rate bands. Instead, consistent with the operational basis for  
5 the FCC’s national finding of impairment for mass-market switching, the FCC  
6 suggests that the market consider variations in the ability of wire centers to handle  
7 large numbers of hot cuts.

8 I interpret this language to reference the hot cut process referred to by  
9 MCI’s operational impairment witness, Mr. Jenkins, as the “*Mass Market Hot Cut*  
10 *Process*” and not just the batch cut procedure that the FCC has directed state  
11 commissions to develop in the nine-month impairment proceedings (referred to by  
12 Mr. Jenkins as the “*Transition Batch Hot Cut Process*”). The ongoing ability of  
13 Verizon to perform hot cuts as mass-market customers change carriers is critical  
14 to the success of switch-based competition and must be considered at all phases of  
15 the impairment analysis, beginning with market definition.

16 **Q. DOES ECONOMIC THEORY PROVIDE ANY GUIDANCE WITH**  
17 **RESPECT TO MARKET DEFINITION?**

18 A. Yes. There is a body of economic analysis that applies to the question of defining  
19 markets. Much of the economic literature on market definition has focused on

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<sup>25</sup> 47 C.F.R. § 51.319(d)(2)(i).

1 facilitating the assessment of market power in merger and antitrust proceedings.  
2 The FCC noted in its *Triennial Review Order* that the market power question is  
3 somewhat different from the impairment question before the Department in this  
4 proceeding.<sup>27</sup> Nonetheless, the FCC also acknowledged that the market definition  
5 literature developed in the context of merger and antitrust analyses provides  
6 helpful guidance for market definition in the impairment context.<sup>28</sup> Hence, as I  
7 describe in more detail in a following section, I have taken this economic  
8 literature into account in developing my recommended market definition.

9 The essential economic criterion for whether a product belongs in a  
10 relevant market is whether the product can serve as an alternative to consumers in  
11 that market. Thus, for example, an apartment in Somerville is not in the same  
12 geographic market as an apartment in Waltham, because the Somerville apartment  
13 does not serve as a meaningful alternative for consumers in Waltham.

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<sup>26</sup> *Triennial Review Order*, ¶ 496.

<sup>27</sup> *Id.*, ¶¶ 74 and 109.

<sup>28</sup> *Id.*, n. 439.

1   **Q.   WHAT CONCLUSIONS HAVE YOU REACHED BASED ON YOUR**  
2   **APPLICATION OF THE GUIDANCE IN THE *TRIENNIAL REVIEW***  
3   ***ORDER* AND ECONOMIC THEORY CONCERNING MARKET**  
4   **DEFINITION?**

5   A.   I have concluded that criteria of “accuracy” as well as “practicality” argue for the  
6       Department to begin its analysis with the presumption that wire centers establish  
7       the appropriate level of granularity.

8               Wire centers are the most natural geographic boundaries for purposes of  
9       defining markets for several reasons. First, the costs of providing service vary  
10      widely from one wire center to another; it is not possible draw conclusions about  
11      one wire center from an analysis of another wire center. Second, expected  
12      revenues will not be the same from one wire center to another, because of the  
13      differences in the demographics of the customers served out of the two offices.  
14      Third, once a CLEC is serving some customers in a wire center, it will face  
15      relatively lower cost of serving other customers in the same wire center,  
16      compared to the cost of entering a new wire-center market. Fourth, it is  
17      administratively feasible to administer the requirements of the *Triennial Review*  
18      *Order* on a wire-center basis, because data on CLEC activity, including  
19      collocation, and other cost information is available on this basis. I will elaborate  
20      on the first two points below.

1        **B.     Market Definition Analysis Starts with a Specific Service or Product**  
2        **Offering in a Narrow Geographic Market and Then Expands the**  
3        **Relevant Market to Incorporate Substitutes.**

4        **Q.     HOW DO ECONOMISTS TYPICALLY DEVELOP MARKET**  
5        **DEFINITIONS?**

6        A.     The process of defining a market invariably requires answering questions as to  
7               whether a particular product or location belongs in the market, or falls outside its  
8               boundaries. These questions are properly answered by starting with a single  
9               firm's product, offered at a specific location, and then expanding beyond this  
10              point to see whether customers regard products from the expanded product set or  
11              geographic area as substitutes or alternatives for the original product.

12       **Q.     IS THIS APPROACH USED IN ANY OTHER REGULATORY**  
13       **CONTEXT?**

14       A.     Yes, the market definition approach I have just outlined is the same as the one  
15               used in the *Horizontal Merger Guidelines* ("HMG") of the U.S. Department of  
16               Justice ("DOJ") and the Federal Trade Commission ("FTC").<sup>29</sup> The HMG state  
17               that

18               [a] market is defined as a product or group of products and a  
19               geographic area in which it is produced or sold such that a  
20               hypothetical profit-maximizing firm, not subject to price  
21               regulation, that was the only present and future producer or seller  
22               of those products in that area likely would impose at least a "small

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<sup>29</sup> The full text of the *Horizontal Merger Guidelines* of the U.S. Department of Justice and Federal Trade Commission, issued April 2, 1992, and revised April 8, 1997, (hereinafter, "HMG") is available online at [http://www.usdoj.gov/atr/public/guidelines/horiz\\_book/toc.html](http://www.usdoj.gov/atr/public/guidelines/horiz_book/toc.html).

1 but significant and nontransitory” increase in price, assuming the  
2 terms of sale of all other products are held constant. *A relevant*  
3 *market is a group of products and a geographic area that is no*  
4 *bigger than necessary to satisfy this test.*<sup>30</sup>

5 The HMG approach “begin[s] with each product (narrowly defined)  
6 produced or sold by each merging firm” for the product dimension and “the  
7 location of each merging firm (or each plant of a multiplant firm)” for the  
8 geographic dimension.<sup>31</sup> This initial tentative market definition is expanded by  
9 asking whether consumers regard other products or locations as close enough  
10 substitutes that a price increase in the narrowly defined tentative market definition  
11 would be met by consumers switching to other products or locations.

12 The notion of “close enough” substitutes is given precision by asking  
13 whether a “small but significant and nontransitory” price increase in the narrowly  
14 defined tentative market definition would be met by a strong enough substitution  
15 response by consumers to make the price increase unprofitable, if it were  
16 implemented by a hypothetical monopoly provider controlling all of the products  
17 and locations in the tentative narrow market definition. The tentative market  
18 definition is too narrow if it fails to incorporate substitutes that consumers regard  
19 as “close enough,” as measured by consumers switching to a substitute in  
20 response to a price increase. If a tentative market definition is found to be too

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<sup>30</sup> HMG, Section 1.0, emphasis added.

1 narrow, the definition is expanded to incorporate the next best products or  
2 locations that consumers regard as “close enough” substitutes, but stops as soon  
3 as the market definition is sufficiently expansive to meet the price increase test I  
4 cited above.

5 In short, the analysis of market definition under the HMG is essentially the  
6 same as the one that I have outlined.

7 **Q. DOES THE HMG APPROACH TO MARKET DEFINITION WORK IN**  
8 **THE TRIGGER ANALYSIS?**

9 A. Yes. The concept of market participants in the HMG provides a straightforward  
10 basis for linking the geographic market definition to the trigger analysis. The  
11 *Horizontal Merger Guidelines* state that:

12 Participants include firms currently producing or selling the  
13 market’s products in the market’s geographic area. In addition,  
14 participants may include other firms depending on their likely  
15 supply responses to a “small but significant and nontransitory”  
16 price increase. A firm is viewed as a participant if, in response to a  
17 “small but significant and nontransitory” price increase, it likely  
18 would enter rapidly into production or sale of a market product in  
19 the market’s area, without incurring significant sunk costs of entry  
20 and exit. Firms likely to make any of these supply responses are  
21 considered to be “uncommitted” entrants because their supply  
22 response would create new production or sale in the relevant  
23 market and because that production or sale could be quickly  
24 terminated without significant loss.<sup>32</sup>

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<sup>31</sup> HMG, 1.11 *Product Market Definition General Standards*, and 1.21 *Geographic Market Definition General Standards*.

<sup>32</sup> *Id.*, Section 1.0, footnote omitted.

1           In the context of impairment analysis, firms counted toward the trigger  
2           analysis should be participants in the geographic market. A CLEC serving a  
3           group of customers in a specific geographic area would only be counted as a  
4           participant in another geographic market if it were currently offering service in  
5           that market or would promptly extend service to that market in response to a  
6           “small but significant nontransitory” price increase.

7           This is one reason that it is important not to adopt too broad a geographic  
8           market definition. As the FCC has observed, “if competitors with their own  
9           switches are only serving certain geographic areas, the state commission should  
10          consider establishing those areas to constitute separate markets.”<sup>33</sup> Using market  
11          definitions that correspond to the geographies over which competitors are actually  
12          serving customers will ensure that the trigger analysis works as intended,  
13          identifying cases in which multiple, competitive supply within a single  
14          geographic area is already a reality, not just a possibility. It would be wrong as a  
15          matter of economic principles, and contrary to the purpose of the trigger analysis,  
16          to lump together multiple geographic areas, each of which has fewer than three  
17          competitive suppliers, and treat those as a single geographic market in which the  
18          trigger is met.

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<sup>33</sup> *Triennial Review Order*, n. 1537.

1           Defining markets in this manner does not require a finding of impairment  
2           in every geographic market that currently lacks multiple, competitive supply. As  
3           the HMG indicates in a footnote to the passage concerning market participants  
4           quoted above:

5           Probable supply responses that require the entrant to incur  
6           significant sunk costs of entry and exit are not part of market  
7           measurement, but are included in the analysis of the significance of  
8           entry. See Section 3. Entrants that must commit substantial sunk  
9           costs are regarded as “committed” entrants because those sunk  
10          costs make entry irreversible in the short term without foregoing  
11          that investment; thus the likelihood of their entry must be  
12          evaluated with regard to their long-term profitability.<sup>34</sup>

13  
14       **Q.    AS YOU HAVE ALREADY NOTED, VERIZON HAS CHOSEN TO**  
15       **FOREGO A POTENTIAL DEPLOYMENT ANALYSIS IN THIS**  
16       **PROCEEDING. DOES ITS DECISION HAVE ANY SIGNIFICANCE FOR**  
17       **THE CHOICE OF MARKET DEFINITION?**

18       **A.**    The decision of Verizon to forego a potential deployment analysis raises the  
19               stakes with respect to the granularity of the market definition. A market  
20               definition that inappropriately lumps together geographic areas already served by  
21               switch-based competitors with areas that have little or no current competitive  
22               supply could lead to inappropriate findings of no impairment in substantial  
23               geographic areas that are not feasible for competitors to serve using their own  
24               switches. The Department can address this risk by defining geographic markets

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<sup>34</sup> *Id.*, n. 7.

1 that are suitably narrow and uniform. It can further minimize this risk by  
2 applying triggers in a reasoned manner, as I describe below.

3 **C. The Geographic Market Definition Should Reflect the Customer**  
4 **Locations to which Competitors Now Provide Switching, Not the**  
5 **Physical Location or Potential Reach of Their Switches.**

6 **Q. HOW DOES THE FCC REQUIRE MARKETS TO BE DEFINED**  
7 **GEOGRAPHICALLY?**

8 A. The FCC has noted that, “because we measure alternative ‘switching’ in a given  
9 market, not switches located in that market, the physical location of the switch is  
10 not necessarily relevant to defining the geographic market. For example, a switch  
11 located in Rhode Island could satisfy the switching trigger in Massachusetts if it is  
12 serving customers in the relevant market in Massachusetts.”<sup>35</sup>

13 Because a triggering switch need not be located in the defined geographic  
14 market, it also follows that the geographic market need not correspond to the  
15 physical area that a switch can serve. The analysis should instead be focused on  
16 where CLECs actually provide *switching* in lieu of the unbundled switching that  
17 the ILEC provides throughout specific wire-center boundaries. That is, it should  
18 be focused on the actual customer locations that CLECs serve using their own  
19 switches.

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<sup>35</sup> *Id.*, n. 1536.

1       **D.     The Geographic Market Should Allow the Most Accurate Analysis**  
2       **Possible, Consistent with Administrative Practicality.**

3       **Q.     HOW DO YOU RECOMMEND THE DEPARTMENT DETERMINE THE**  
4       **RELEVANT GEOGRAPHIC MARKETS?**

5       A.     As I mentioned above, the *Triennial Review Order* requires that the Department  
6       conduct its impairment analyses “on the most accurate level possible, while still  
7       preserving administrative practicality.”<sup>36</sup> Market definition at the most accurate  
8       level of granularity would be conducted on a customer-by-customer basis.

9             This is precisely the approach that the FCC specifies in defining the  
10       geographic markets for application of trigger analysis to enterprise loops, for  
11       which impairment analyses must be conducted on a “customer-by-customer  
12       location basis.”<sup>37</sup> It takes only a moment’s reflection to recognize that mass-  
13       market consumers of qualifying telecommunications services also will not accept  
14       any substitutes that do not deliver service to the customer’s premises. Because  
15       qualifying services provided to a location other than to a customer’s own premises  
16       will not generally be a satisfactory substitute, the “most accurate” level of  
17       granularity would address switching capability for particular customer premises.

18             Although mass-market customers are tied to their locations just as tightly  
19       as enterprise customers, the FCC observes that considerations of practicality will

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<sup>36</sup> *Id.*, ¶ 130.

<sup>37</sup> *Id.*, ¶ 307.

1 not permit a customer-by-customer analysis, for at least some mass-market  
2 investigations.<sup>38</sup> Fortunately, subject to certain important limitations I discuss  
3 below, it is possible to analyze customer-specific locations in large numbers,  
4 achieving administrative practicality with little or no loss of accuracy.

5 **Q. WHAT AGGREGATIONS OF CUSTOMER LOCATIONS MAKE SENSE**  
6 **FOR AN IMPAIRMENT ANALYSIS OF MASS-MARKET SWITCHING?**

7 A. Recognizing the limited role that can be fulfilled by non-incumbent mass-market  
8 loop facilities,<sup>39</sup> an impairment analysis for mass-market switching must identify  
9 substitutes to the incumbent's local circuit switch "as a means of accessing the  
10 local loop."<sup>40</sup> Wire centers are the centers of outward-radiating ILEC loop  
11 facilities, and determine the point at which access to the incumbent's loops must  
12 occur. Because impairment regarding the local switching UNE is so closely  
13 related to access to the incumbent's loops, the wire center provides a natural unit  
14 of analysis. *Insofar as an entrant in a particular wire center is not impaired in its*  
15 *ability to expand service to all customers served by loops in that wire center, it is*  
16 *reasonable to aggregate customers and consider impairment issues at the wire-*  
17 *center level. There are, however, exceptions to this rule based on operational and*  
18 *technical impairment issues, as I explain below.*

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<sup>38</sup> *Id.*, ¶ 309.

<sup>39</sup> *Id.*, ¶ 439.

<sup>40</sup> *Id.*, ¶ 429.

1 **Q. WHAT LIMITATIONS MUST BE IMPOSED ON THE AGGREGATION**  
2 **OF CUSTOMER LOCATIONS TO THE WIRE-CENTER LEVEL?**

3 A. The crucial limitation is that a UNE-L CLEC's entry in a wire center must afford  
4 that CLEC the opportunity to expand to serve any customer in that wire center.  
5 The failure of this condition implies that aggregation of customers to the wire-  
6 center level will introduce misleading evidence and lead the Department to  
7 mistaken conclusions about impairment. The nature of this requirement is  
8 explained in the following quotation from a popular antitrust law text:

9 Competitors, supply substitution, and entry. (a) Expansion by  
10 immediate competitors.] The demand for Alpha Company's  
11 product is obviously affected by the ability of its direct competitors  
12 to deliver the same product. But if the others are to limit Alpha's  
13 actions, they must be able to expand their production when Alpha  
14 increases its prices because consumers cannot turn to other  
15 suppliers if those suppliers are unable to expand their output.<sup>41</sup>

16 I will discuss below several specific conditions that can limit the ability of  
17 a CLEC in a particular wire center to serve certain customers in that wire center.  
18 I simply note here that aggregating customers to the level of the wire center  
19 presumes the absence of one overarching limitation on the CLEC's ability to  
20 expand. That overarching limitation is the possibility that there are operational  
21 barriers to the CLEC's expansion. If a CLEC that has entered a particular wire  
22 center cannot adequately expand its operations in that wire center, due to the

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<sup>41</sup> Phillip Areeda and Louis Kaplow, *Antitrust Analysis: Problems, Text, and Cases*, Fifth Edition, 1997, Aspen Publishers, p. 570, ¶ 342.

1 presence of operational barriers such as the hot-cut limitation that is the basis for  
2 the national finding of impairment, or the presence of IDLC – both of which are  
3 discussed in the testimony of MCI witness Earle Jenkins - then it is not reasonable  
4 to aggregate customers and consider the question of impairment at the wire-center  
5 level.

6 **Q. ARE THERE OTHER FACTORS THAT SUPPORT A MARKET**  
7 **DEFINITION AT THE WIRE-CENTER LEVEL?**

8 A. Yes. The *Triennial Review Order* specifically requires state commissions “to  
9 define each geographic market on a granular level and direct[s] them to take into  
10 consideration the locations of customers actually being served by competitors, the  
11 variation in factors affecting competitors’ ability to serve each group of customers  
12 and competitors’ ability to target and serve specific markets economically and  
13 efficiently using currently available technologies.”<sup>42</sup> Many of these factors vary  
14 at the wire-center level.

15 In most cases, CLEC self-provisioning of local switching will require  
16 collocation at each wire center the CLEC intends to serve. In those cases in  
17 which all competitive facilities deployed are available to serve any loop in the  
18 wire centers in which they offer service, *i.e.*, where there are no operational  
19 barriers to such expansion throughout the wire center, trigger analysis can proceed

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<sup>42</sup> *Triennial Review Order*, n. 1536.

1 with the wire center as the geographic market definition with little or no loss of  
2 accuracy.<sup>43</sup>

3 **Q. IS IT PRACTICAL TO CONDUCT IMPAIRMENT ANALYSIS AT THE**  
4 **WIRE-CENTER LEVEL?**

5 A. Yes. For the analysis of triggers, the logical data to rely on initially—facilities in  
6 place in the incumbent’s wire centers, capabilities of competitors’ facilities,  
7 capacity available for expansion—are data that are available and most accurately  
8 interpreted at the wire center level. ILEC tariff data needed for the impairment  
9 analysis—UNE loop rates and retail rates—are also readily available on a wire-  
10 center basis. Also, information on customer demographics can be obtained on a  
11 wire-center basis, either from the data collected for TELRIC cost models,  
12 universal service models or from public sources.

13 **Q. HOW DOES VERIZON PROPOSE TO DEFINE GEOGRAPHIC**  
14 **MARKETS?**

15 A. Verizon defines geographic markets based on Metropolitan Statistical Areas  
16 (“MSA”), but then allows that “the Department may choose to define the market  
17 more narrowly, by differentiating among the pricing zones within those MSAs.”<sup>44</sup>  
18 Verizon presents several reasons supporting its first choice of the MSA as the

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<sup>43</sup> As I discuss further below, there is an important caveat to this discussion. It is necessary to distinguish between business and residential customers because of the prevalence of price discrimination, as well as other differences, between the two groups.

<sup>44</sup> Conroy-White Testimony at 11.

1 correct geographic market: (1) MSAs reflect the reach of media, which permits  
2 CLECs to target markets throughout the MSA; (2) MSAs strike a reasonable  
3 balance because they do not impose undue administrative burdens on the  
4 Department and the parties; and (3) MSAs take into consideration the locations  
5 actually being served by competitors. None of these arguments are very  
6 compelling in their own right, and furthermore, Verizon undercuts this entire line  
7 of argument when it presents the reasons supporting the narrower density zone  
8 market definition.

9 Most of the proposed triggering CLECs do not serve entire MSAs. For  
10 example, Broadview provides telephone service only in [**PROPRIETARY**  
11 **INFORMATION BEGINS**] \*\*\*\*\* [**PROPRIETARY INFORMATION**  
12 **ENDS**] of the twenty-one wire centers in the portion of the Springfield MSA  
13 where Verizon is seeking relief from the obligation to provide UNE switching.

14 The justification of using MSAs for administrative convenience collapses  
15 completely when Verizon steps back to justify the density zones as an alternative  
16 to MSAs. The density zones are aggregations of wire centers, rather than  
17 geographic entities that conform to natural geographic boundaries. Any decision  
18 made by this Department on a density zone basis *would have to be administered*  
19 *on a wire center basis*, which is how the UNE switching element is ordered and  
20 provided. The only convenience to using density zones would be to make it  
21 easier for Verizon to prove its case.

1           If the Department conducted its trigger analyses under a market definition  
2           that lumps together more than one wire center, it would need criteria to determine  
3           whether competitive facilities satisfy the requirement of the trigger or not. The  
4           analysis would be likely to result in error. The trigger analysis treats each  
5           qualifying competitive carrier as evidence that barriers to entry have been  
6           overcome and no impairment exists. In fact, in a collection of two wire centers, a  
7           competitive switching provider that is offering service to customers in one wire  
8           center does not show absence of impairment in the other wire center. The size of  
9           the market, potential revenues, cost characteristics and operational issues such as  
10          number of hot cuts required, IDLC present in the market, and collocation issues  
11          (as discussed more fully in the testimony of Earle Jenkins) are likely to vary by  
12          wire center, thereby affecting a competitor's ability to serve customers on a wire  
13          center by wire center basis.

14          A market definition that ignored these factors would fly in the face of the  
15          entire foundation of antitrust and regulatory economics. It is nonsensical to  
16          ignore the costs and entry barriers faced by CLECs wishing to expand service to  
17          new locations and define away these important cost differences by simply  
18          declaring a large group of customers to be in the same geographic market.

1   **Q.   VERIZON WITNESSES ARGUE THAT DEFINING THE MARKET ON**  
2   **AN OVERLY GRANULAR LEVEL WOULD COMPLETELY IGNORE**  
3   **AVAILABLE SCALE AND SCOPE ECONOMIES THAT THE CLEC**  
4   **WOULD ENJOY BY SERVING A WIDER MARKET. DOES THE**  
5   **EXISTENCE OF THESE SCALE ECONOMIES COMPEL A MORE**  
6   **EXPANSIVE MARKET DEFINITION THAN THE INDIVIDUAL WIRE**  
7   **CENTER?**

8   A.   No. Although there is no question that it is in the interest of the CLEC to spread  
9       the cost of large fixed investments over as broad a customer base as possible, the  
10      decision to deploy facilities to provide connectivity to the CLEC's network still is  
11      conducted on a very granular basis. As the manager of a CLEC, I may want to  
12      add as many customers as possible to lower the cost of my fixed investments, but  
13      I gain nothing, and lose much, if the customers in a particular wire center produce  
14      negative net revenue. In deciding whether to obtain or construct collocation  
15      facilities in an individual wire center, the CLEC manager must consider the  
16      number of customers that reasonably can be expected to subscribe to the CLEC's  
17      services, the amount of revenue that will be produced by those customers, and  
18      must compare the anticipated revenue to the investments and operating expenses  
19      associated with adding those collocation facilities to the CLEC's network. If the  
20      wire center cannot contribute to the bottom line, it simply will not make sense for  
21      the CLEC to offer services to customers in the wire center.

1       **E.     Empirical Proof of the Difference in the Characteristics of Different**  
2       **Wire Centers**

3       **Q.     EARLIER IN YOUR TESTIMONY YOU STATED THAT ONE OF THE**  
4       **REASONS TO DEFINE EACH WIRE CENTER AS A SEPARATE**  
5       **MARKET WAS THAT COSTS AND DEMAND CONDITIONS VARY**  
6       **ACROSS WIRE CENTERS. HAVE YOU ANALYZED THIS ISSUE WITH**  
7       **RESPECT TO THE WIRE CENTER MARKETS SERVED BY VERIZON**  
8       **IN MASSACHUSETTS?**

9       A.     Yes. I have examined the cost that a hypothetical CLEC would incur, and the  
10       potential revenue the CLEC would earn, if it entered the different wire center  
11       markets in Verizon territory of Massachusetts. The purpose of this analysis is to  
12       show that the conditions affecting entry and competition vary significantly from  
13       wire center to wire center – even within the same MSA/density zone, and  
14       therefore it would be a mistake to aggregate dissimilar wire center areas into a  
15       single market.

16               In order to assess cost of entry using a UNE-L strategy, I used an  
17       analytical tool adapted from a model constructed by Dr. David Gabel on behalf of  
18       the National Regulatory Research Institute. Dr. Gabel's model, while quite  
19       detailed and comprehensive, did not consider several aspects of the cost problem  
20       facing the CLEC. The model has been extended to provide flexibility to consider  
21       a wide range of services, including services for small business, services for large  
22       enterprise customers, and ADSL services provided both to residential and  
23       business customers. The structure of the model also was modified to permit a very  
24       granular analysis of the individual cost components that contribute to the total

1 per-line and total per-wire center costs faced by the CLEC. A number of different  
2 scenarios are considered, including virtual, cageless, and caged collocation  
3 options, and unbundled dedicated transport, special access, and EEL transport  
4 options. Among these options, the model chooses the least-cost combination of  
5 options, and compares the cost of providing a range of services with the revenues  
6 derived from customers for those services in order to calculate the net revenue  
7 available to a CLEC contemplating facilities-based entry into each wire center.

8 **Q. WHAT CATEGORIES OF COSTS DID YOU CONSIDER?**

9 A. The broad categories of cost I considered are loops, switches, the connection  
10 between the loop and the switch, collocation of the CLEC's facilities in the  
11 ILEC's wire center, the cost of digitization, concentration and aggregation,  
12 transport to the CLEC's switch, and the cost of cutting over the loops.

13 **Q. WHAT ARE THE FACTORS THAT WOULD CAUSE VARIATION IN A**  
14 **CLEC'S COST OF SERVING DIFFERENT WIRE CENTER MARKETS**  
15 **USING THE UNE LOOP?**

16 A. The most relevant measure of cost is the *average cost per line*. Many of the cost  
17 components described above are subject to significant economies of scale,  
18 meaning that average cost per line falls as more customers are served. Since the  
19 size of the available market, i.e. Verizon's customer base, will vary several-fold  
20 across wire centers, it is reasonable for a CLEC to expect that its own customer  
21 base also will vary across wire centers in a roughly parallel manner. This would

1 result in the CLEC experiencing very different average costs from one market to  
2 another.

3 The cost of serving different wire centers will also vary because of the  
4 differences in transport cost, which vary based upon the distance between the wire  
5 center and the CLEC switch. Other sources of cost differences are: the variability  
6 in UNE loop rates, the potential economies from using facilities to serve other  
7 customers, e.g. enterprise customers, and type of loop equipment used in the wire  
8 center, e.g. IDLC vs. UDLC.

9 **Q. WHAT CATEGORIES OF REVENUE DID YOU INCLUDE?**

10 A. I used the current average local plus long distance revenue per household in each  
11 wire center. This estimate was obtained from the TNS Telecom database. I used  
12 current revenues as a proxy for anticipated revenues, even though I would expect  
13 revenues to decline substantially following the entry by UNE-L-based CLECs  
14 into the residential market. Nevertheless, because the purpose of my testimony is  
15 to address market definition, I have limited my analysis to factors that differ from  
16 one wire center market to another, and for that purpose it is sufficient to consider  
17 current revenues.

18 The variation in revenues across wire centers is substantial and this will  
19 affect the potential profits that a CLEC could expect to earn from entering a wire  
20 center market with UNE loops. According to the data I obtained from TNS, the  
21 average revenue per household across all of Verizon's wire centers within the

1 Density Zones and MSAs in which Verizon is seeking relief ranges from a low of  
2 \$36.17 to a high of \$51.55.

3 **Q. PLEASE DESCRIBE THE RESULTS OF YOUR MODEL, AND THEIR**  
4 **RELEVANCE TO THE GEOGRAPHIC MARKET DEFINITION.**

5 A. The “best case” net revenue per line is estimated for each wire center. I have  
6 extracted and organized the results by the MSA/density zone market defined by  
7 Verizon, which are reported in MDP-2. The analysis provides clear evidence that  
8 conditions are very different from one wire center market to another within the  
9 MSA/density zone “markets” defined by Verizon. For example, in Density Zones  
10 1, 2, and 3 of the Boston MSA, net revenue per line varies from positive \$3.24 in  
11 wire center BSTNMABO to negative \$ 27.51 per month in wire center  
12 ESSXMASP.

13 The purpose of this analysis is not to emphasize the level of net revenues.  
14 Many factors will affect the level of anticipated costs and revenues, and have  
15 important implications for the prospects of UNE-L-based entry. This is beyond  
16 the scope of my testimony. What the analysis clearly shows, however, is that  
17 conditions vary significantly across the large geographic areas included with the  
18 individual markets proposed by Verizon, and that the wire center is the proper  
19 geographic market definition.

1       **F.     The Department Must Define Product Market(s) as well as**  
2       **Geographic Markets.**

3       **Q.     ARE THERE ANY OTHER ASPECTS TO THE MARKET DEFINITION**  
4       **THAT THE DEPARTMENT MUST DETERMINE IN THIS**  
5       **PROCEEDING?**

6       A.     Yes. The Department must also determine the relevant product market(s), so that  
7             it can evaluate whether potential triggering companies are offering a product that  
8             substitutes for the ILEC's retail local exchange services and/or the retail local  
9             exchange services that a CLEC can offer to mass-market customers via UNE-P.

10      **Q.     HOW SHOULD THE DEPARTMENT IDENTIFY THE PRODUCT OR**  
11      **PRODUCTS INCLUDED IN THE RELEVANT MARKET?**

12      A.     The Department should identify the product or products included in the market  
13             based on the *Triennial Review Order*'s discussion of qualifying services: in short,  
14             "those services that have been traditionally the exclusive or primary domain of the  
15             incumbent LECs."<sup>45</sup> Within the product market, the Department should include  
16             any alternative to the ILEC's local voice service, including vertical features and  
17             access service, that is comparable in "cost, quality and maturity" to the ILEC's  
18             own retail local exchange services.<sup>46</sup> This product definition includes traditional  
19             circuit-switched local exchange services provided by competitors that self-deploy  
20             switches (or use third-party switches) in conjunction with the incumbent's voice-

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<sup>45</sup> *Triennial Review Order*, ¶ 135.

<sup>46</sup> *Id.*, ¶ 97.

1 grade UNE loops (what is sometimes described as a “UNE-L” entry strategy) and  
2 may include packet-switched local service or “intermodal” alternatives when such  
3 services meet the “cost, quality and maturity” requirements of the *Triennial*  
4 *Review Order*. I provide further discussion of intermodal alternatives below,  
5 where I describe the criteria necessary to determine whether a competitor should  
6 be considered as a potential triggering company.

7 **Q. ARE THERE OTHER POTENTIALLY RELEVANT DISTINCTIONS**  
8 **RELATED TO THE PRODUCT MARKET OR MARKETS?**

9 A. Yes. As one example, it may be necessary to subdivide the ILEC’s customers  
10 into two different markets, residential and business, even though most of the same  
11 products are sold to these two classes of customers. There are at least two reasons  
12 for this. First, price discrimination can be enforced between the two market  
13 segments. Second, many CLECs appear to be specializing in providing UNE-L-  
14 based products to business customers and do not provide similar products to  
15 residential customers.

16 **Q. PLEASE EXPLAIN THE ROLE THAT PRICE DISCRIMINATION**  
17 **PLAYS IN DEFINING MARKETS.**

18 A. Basic economic principles require a departure from the ordinary process of  
19 market definition in the presence of price discrimination—“charging different

1 prices for the same product, for example.”<sup>47</sup> If the characteristics of the product  
2 and its buyers permit profitable price discrimination, then market definition must  
3 recognize “particular use or uses by groups of buyers” and “particular locations of  
4 buyers” that would be targeted for higher prices.<sup>48</sup>

5 This situation arises whenever the hypothetical monopolist in a tentatively  
6 defined market “can identify and price differently to those buyers (‘targeted  
7 buyers’) who would not defeat the targeted price increase by substituting to other  
8 products.” When this situation arises, the tentative market has been defined too  
9 broadly, and must be divided to recognize “targeted buyers,” whether identified  
10 by location, by the nature of their use of the product, or by membership in an  
11 identifiable group of buyers.<sup>49</sup>

12 **Q. HOW DOES THE POSSIBILITY OF PRICE DISCRIMINATION**  
13 **AFFECT THE MARKET DEFINITION YOU HAVE JUST DESCRIBED?**

14 A. As I discussed above, market definition in the presence of price discrimination  
15 must treat as separate markets those groups of “targeted buyers” who cannot

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<sup>47</sup> HMG 1.12, *Product Market Definition in the Presence of Price Discrimination*.

<sup>48</sup> HMG 1.12, *Product Market Definition in the Presence of Price Discrimination*, and  
HMG 1.22, *Geographic Market Definition in the Presence of Price Discrimination*.

<sup>49</sup> The use of the term “targeted buyers” in the HMG is the inverse of the way in which the  
FCC uses the term “targeted customers.” In the HMG, the targeted buyers are the ones who lack  
competitive options, whereas in the FCC’s parlance, the targeted customers are the ones singled out  
for competitive supply. The fundamental logic of the HMG’s discussion of price discrimination,  
however, aligns precisely with the FCC’s identified concern about targeted customers.

1 effectively avoid a “targeted price increase by substituting to other products.”<sup>50</sup>

2 The price difference between small business customers and residential customers  
3 receiving essentially identical service is a classic example of price discrimination.

4 The FCC specifically directs state commissions to recognize, for market  
5 definition purposes, that “competitors often are able to target particular sets of  
6 customers.”<sup>51</sup> CLECs provisioning their own switches can, and do, target  
7 business customers, even to the exclusion of residential customers.

8 This targeting of switch-based service to business, rather than residential,  
9 customers occurs in part because the characteristics of business customers, even  
10 very small ones, are different from those of residential customers, suggesting  
11 differences in CLECs’ abilities to serve these different groups of customers—a  
12 factor this Department must consider in defining markets. Further, because of the  
13 longstanding ILEC practice of targeting business customers for higher rates than  
14 residential customers, CLECs can also target this group and price differently to  
15 residential and small business customers.

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<sup>50</sup> HMG 1.12 *Product Market Definition in the Presence of Price Discrimination*.

<sup>51</sup> *Triennial Review Order*, n. 1539, interpreting accompanying text at ¶ 495.

1 **Q. WHAT DOES THE EVIDENCE ABOUT THE ACTIVITIES OF THE**  
2 **CLECS PROVE ABOUT THE DISTINCTION BETWEEN RESIDENTIAL**  
3 **AND BUSINESS CUSTOMERS?**

4 A. Several CLECs are serving the business market by combining their own switching  
5 with UNE loops, and it is very likely that these companies are specializing in  
6 serving business customers that are very different from the residential or very  
7 small business customers. I have learned that MCI, which is one of the CLECs  
8 in this category, does not offer or provide local service to any residential  
9 customers via unbundled loops. To the extent that MCI does order unbundled  
10 loops from Verizon, it is almost exclusively for larger business customers and not  
11 for very small business customers. MCI offers UNE-L based services mostly to  
12 multi-product, multi-location customers and sells through agents, such as the PBX  
13 vendors that provide complete solutions to the customer. MCI always has to  
14 assign a dedicated install team to handle orders that involve UNE loops (as  
15 opposed to UNE-P) due to the problems associated with hot cuts. Such a  
16 dedicated install team is not even remotely realistic when dealing with residential  
17 customers or very small business customers. Whether the customer requires  
18 several DS0s or a DS1 loop depends upon a number of factors, including whether  
19 the customer's PBX can function with a digital loop.

20 The way the real world functions, therefore, stands in stark contrast to  
21 Verizon's position that:

22 At its simplest, this 'cutoff' should be between customers actually being  
23 served with one or more voice grade DS0 circuits and customers actually  
24 being served by DS1 loops...If a CLEC is currently serving a customer

1 using DS0 loops—regardless of how many -- it has already made the  
2 determination on its own that it is most economical to serve the customer  
3 as a mass-market customer, rather than as a DS1 enterprise customers.<sup>52</sup>  
4

5 Verizon is confusing the goods or services that are purchased in a particular  
6 transaction with the proper definition of a market. This fallacy of economic logic  
7 would imply that a household and a large restaurant both purchase food supplies  
8 in the same market, because they both buy the same size ketchup bottles. And by  
9 this reasoning, the restaurant supply company, which has “chosen” to provide the  
10 restaurant with 16 ounce bottles of ketchup, would also be able to constrain the  
11 prices that a supermarket would charge a typical shopper for the same bottle of  
12 ketchup. For certain, this is not the way that antitrust authorities would define  
13 markets in merger investigations or enforcement actions.

14 The way to avoid this fallacy is to look at the evidence and keep our  
15 fingers off the trigger until there is clear evidence that the CLECs are actually  
16 serving the residential market.

17 **Q. ARE YOU PROPOSING TO CHANGE THE FCC’S DEFINITION OF**  
18 **MASS-MARKET CUSTOMERS?**

19 A. No. With respect to unbundled switching, the FCC has drawn a distinction  
20 between customers that it is economically feasible for a CLEC to serve via a DS-1  
21 arrangement (and therefore are unaffected by the hot-cut barrier to entry that is

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<sup>52</sup> Conroy-White Testimony, at 14.

1 the basis for the national finding of impairment) and customers that can only be  
2 served economically via voice-grade loops (which the *Triennial Review Order*  
3 describes as DS-0s). All of the latter customers logically fall into a broad  
4 category of mass-market customers that are affected by the national, hot-cut-  
5 based finding of impairment; hence, the Department should consider in this  
6 proceeding whether CLECs are impaired without access to unbundled switching  
7 to serve any and all of these customers.

8 My point, however, is somewhat different. There are numerous other  
9 potential sources of impairment besides the hot-cut problem, many of which relate  
10 to economic issues. The economics of providing UNE-L based service to  
11 residential and small business customers may be quite different. A potential  
12 deployment analysis would reveal whether these differences matter, but without a  
13 potential deployment analysis, the Department cannot tell whether actual  
14 deployment of UNE-L to serve small business customers (*i.e.*, trigger evidence)  
15 implies anything about the ability of CLECs to serve residential customers via  
16 that same entry strategy. The Department should avoid any risk of basing a  
17 finding of no impairment on evidence that applies only to, *e.g.*, small business  
18 customers. The Department, therefore, must be prepared either to treat residential  
19 and small business customers as falling into two separate submarkets of the mass  
20 market or, in the alternative, to require that a competitor must serve both  
21 residential and small business customers to be considered as a potential triggering  
22 company. I discuss these possibilities further in Section IV.B.4 below.

1 **Q. IS THERE ANY OTHER INSTANCE IN WHICH THE DEPARTMENT**  
2 **MAY NEED TO MAKE FURTHER DISTINCTIONS AMONG MASS-**  
3 **MARKET CUSTOMERS OR CUSTOMER LOCATIONS?**

4 A. Yes. The ILECs have claimed in prior UNE proceedings that they cannot  
5 unbundle IDLC loops (hence, CLECs using their own switches cannot serve  
6 mass-market customers via IDLC); however, the ILECs also admit that CLECs  
7 can serve mass-market customers over IDLC when they obtain UNE-P from the  
8 ILEC. As the Department is well aware, IDLC plays a large role in Verizon's  
9 plans for its network, as represented in its alleged forward-looking network  
10 architecture and in Verizon's network modernization plans. Hence, over time, the  
11 portion of the market that CLECs using their own switches cannot reach as  
12 efficiently as the ILEC (or, as CLECs can today, using UNE-P) will grow.

13 **Q. IS THERE ANY ADDITIONAL COMPETITIVE SIGNIFICANCE TO**  
14 **THE ILECS' IDLC LOOP PLANT?**

15 A. Yes. The *Triennial Review Order* determined that the ILEC is not required to  
16 unbundle its network to enable a competitive carrier to offer Digital Subscriber  
17 Line ("DSL") service on ILEC loops that are provisioned with Digital Loop  
18 Carrier ("DLC") equipment. This will place the CLEC at a competitive  
19 disadvantage relative to the ILECs, which in many cases have deployed DLC  
20 equipment capable of providing their own retail customers with DSL service.  
21 According to data provided by Verizon, statewide in Massachusetts  
22 **[PROPRIETARY INFORMATION BEGINS] \*\*\*\*\* [PROPRIETARY**  
23 **INFORMATION ENDS]** of working lines are served on IDLC, with a maximum

1 of [PROPRIETARY INFORMATION BEGINS] \*\*\*\*\*

2 [PROPRIETARY INFORMATION ENDS]

3 Further, Verizon has generally and specifically, in Massachusetts, refused  
4 to provide DSL service to customers that purchase voice telephony services from  
5 the CLECs. Therefore, CLECs will be foreclosed from offering local service from  
6 the set of customers that demand DSL service, but which can only be served over  
7 the ILECs' DLC equipment. This group of customers is not in the same market as  
8 other customers in the same wire center for whom this competitive imbalance  
9 does not exist.

10 **Q. HOW SHOULD THE DEPARTMENT TAKE THESE POTENTIAL**  
11 **PRODUCT MARKET DISTINCTIONS INTO ACCOUNT?**

12 A. The Department should consider each of these potential product market  
13 distinctions in its "trigger" or actual deployment analyses. I elaborate on the  
14 approach that I recommend in the sections that follow.

15

1

2 **IV. ANALYSIS OF TRIGGERS ON A MARKET-BY-MARKET BASIS**

3 **A. Introduction – Triggers**

4 **Q. ONCE THE DEPARTMENT HAS ESTABLISHED A MARKET**  
5 **DEFINITION, WHAT IS THE NEXT STEP IN THE ANALYSIS**  
6 **REQUIRED BY THE FCC?**

7 A. The next step in the analysis is the review of evidence concerning so-called  
8 “triggers.” There are both retail and wholesale triggers, although Verizon has  
9 indicated that it only intends to present evidence regarding the retail triggers for  
10 unbundled mass market switching.

11 **Q. WHAT IS THE STATED PURPOSE OF THE TRIGGER ANALYSIS**  
12 **PRESCRIBED BY THE FCC?**

13 A. The triggers are to be “a principal mechanism for use by states in evaluating  
14 whether requesting carriers are in fact not impaired in a particular market.”<sup>53</sup> The  
15 FCC found that “presence of facilities-based competitors is the best indicator that  
16 requesting carriers are not impaired.”<sup>54</sup>

17 However, it is important to remember that the FCC’s national finding of  
18 impairment with respect to mass-market switching is based upon impairments  
19 related to the ILECs’ hot cut processes. Therefore, the most reasonable

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<sup>53</sup> *Triennial Review Order.*, ¶ 498.

1 interpretation of the trigger test is that the triggers are intended to deal with the  
2 unambiguous cases in which it is virtually certain that the national finding of  
3 impairment does not apply to a particular geographic market because competitors  
4 deploying their own switching facilities (or using third-party switching) have been  
5 able to overcome existing barriers to entry in a manner that ensures that all, or  
6 virtually all, of the customers in the market have meaningful alternatives to the  
7 incumbent's local exchange services.

8 **Q. WHAT IS THE RETAIL TRIGGER?**

9 A. The self-provisioning or "retail" trigger relates to the number of competitors that  
10 are self-deploying switching to provide retail local exchange services to mass-  
11 market customers located in each geographic market. The FCC requires that there  
12 be at least three such competitors in a given geographic market to satisfy the retail  
13 trigger and thereby justify a finding of no impairment in the geographic market.<sup>55</sup>

14 **Q. HOW CAN THE DEPARTMENT DETERMINE WHETHER THE**  
15 **TRIGGERS HAVE BEEN MET IN A PARTICULAR MARKET?**

16 A. The Department can apply the rules found in the *Triennial Review Order* in a  
17 manner that comports with the pro-competitive goals of the Act and sound  
18 economic principles. In the discussion that follows, I describe the rules presented

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<sup>54</sup> *Id.*

<sup>55</sup> *Id.*, ¶ 501.

1 in the *Triennial Review Order* and explain how the Department can apply them in  
2 a meaningful way. To aid the Department in reviewing evidence that purports to  
3 show that either the retail or wholesale trigger has been met in a particular market,  
4 I have also prepared a flowchart that summarizes the requisite analysis. This  
5 flowchart is attached as Attachment MDP-3 to my testimony.

6 **B. FCC Rules for Identifying Relevant Competitors**

7 **Q. WHAT GUIDELINES HAS THE FCC PROVIDED CONCERNING THE**  
8 **COMPETITORS THAT CAN BE COUNTED TOWARD THE RETAIL**  
9 **TRIGGER?**

10 A. In addition to the basic requirement that potential triggering companies must be  
11 “using or offering their own separate switches,”<sup>56</sup> the FCC has identified rules  
12 with respect to the following:

- 13 (1) Corporate ownership;  
14 (2) Active and continuing market participation;  
15 (3) Intermodal competition; and  
16 (4) Scale and scope of market participation.

17 I discuss each of these rules, and other pertinent considerations, below.

---

<sup>56</sup> *Id.*, ¶ 499. This requirement appears as the first item on the flowchart in Attachment MDP-3.

1                   **1.       Corporate Ownership**

2   **Q.     WHAT ARE THE FCC’S RULES WITH RESPECT TO CORPORATE**  
3   **OWNERSHIP?**

4   A.     The FCC has imposed two separate restrictions on corporate ownership. First, a  
5           carrier can only count toward the trigger in a particular market if that carrier is  
6           unaffiliated with the incumbent.<sup>57</sup> Second, to prevent “gaming,” carriers affiliated  
7           with one another, but not the incumbent, only count as a single carrier toward  
8           satisfying the pertinent trigger.<sup>58</sup> These two requirements appear as the second  
9           and third items on the flowchart in Attachment MDP-3.

10                   **2.       Active and Continuing Market Participation**

11   **Q.     WHAT ARE THE FCC’S RULES WITH RESPECT TO A POTENTIAL**  
12   **TRIGGERING CARRIER’S ACTIVE AND CONTINUING MARKET**  
13   **PARTICIPATION?**

14   A.     The FCC stresses that potential triggering carriers must be “actively providing  
15           voice service to mass market customers in the market.”<sup>59</sup> Similarly, paragraph  
16           500 of the *Triennial Review Order* states that in conducting the trigger analysis,  
17           state commissions must determine whether the identified trigger companies “are  
18           currently offering and able to provide service, and are likely to continue to do so.”

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<sup>57</sup> *Id.*, ¶ 499.

<sup>58</sup> *Id.* In both instances, the FCC relied on a definition of affiliation found in Section 3 of the Act (47 U.S.C. § 153(1)). *Id.*, n. 1550.

<sup>59</sup> *Id.*, ¶ 499.

1 The state commission must also verify that the competitors in question have not  
2 filed a notice to terminate service in that market<sup>60</sup> or provided other evidence  
3 demonstrating that they no longer intend to be an active participant in that market.  
4 These requirements are reflected in the fourth item in the flowchart in Attachment  
5 MDP-3.

6 The clear intent of these rules is to ensure that any company counted  
7 toward a trigger is an active and continuing participant in the relevant market. To  
8 give these rules economic meaning, the Department should require evidence that  
9 any company counted toward a trigger is actively soliciting new customers and  
10 has, in fact, added new customers *in that market* within the recent past (*e.g.*, the  
11 most recent month for which data are available).

12  
13 **3. Intermodal Competition**

14 **Q. WHAT ARE THE FCC'S RULES WITH RESPECT TO INTERMODAL**  
15 **COMPETITION?**

16 A. The FCC requires states to consider whether intermodal alternatives are  
17 comparable in "cost, quality and maturity" to the incumbent's switched mass-  
18 market voice services before counting such alternatives toward the trigger in any

---

<sup>60</sup> *Id.*, n. 1556.

1 market.<sup>61</sup> Based on these criteria, the FCC specifically indicated that it did not  
2 expect states to count commercial mobile radio service (“CMRS”) carriers toward  
3 either trigger.<sup>62</sup> Similarly, the FCC indicated that fixed wireless has “not proven  
4 to be viable or deployable on a mass market scale,” implying that fixed wireless  
5 services do not meet the “comparable in cost, quality and maturity” standard for  
6 inclusion in the trigger analysis.<sup>63</sup> The FCC did, however, leave open the option  
7 of counting carriers that use packet switches or soft switches to provide voice  
8 services to mass market customers.<sup>64</sup>

9 To give economic meaning to these rules, I recommend that the  
10 Department place the burden of proof on the ILECs to demonstrate that any  
11 intermodal alternative it proposes to count toward the triggers satisfies the  
12 “comparable in cost, quality and maturity” standard identified in footnote 1549 to  
13 the *Triennial Review Order*. I have therefore included as the fifth item in the  
14 Attachment MDP-3 flowchart an evaluation of the incumbent’s showing as to the  
15 cost, quality and maturity of any intermodal providers proffered as potential  
16 triggering companies.

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<sup>61</sup> *Id.*, n. 1549. *See also* ¶ 97.

<sup>62</sup> *Id.*, n. 1549. The FCC defines CMRS carriers as “any mobile service, as defined in section 3 of the Act, as amended, provided for profit and making interconnection services available to the public.” *Id.*, n. 164, citing 47 U.S.C. § 332(d)(1). This definition includes, but is not limited to, traditional cellular carriers.

<sup>63</sup> *Id.*, ¶ 310.

1   **Q.    SHOULD CABLE TELEPHONY PROVIDERS BE CONSIDERED**  
2   **POTENTIAL MASS MARKET TRIGGERING COMPANIES?**

3    A.    No. As the FCC acknowledged, cable telephony fails to serve the “crucial  
4           function” of affording access to the incumbent’s loops,<sup>65</sup> and therefore “provides  
5           no evidence that competitors have successfully self-deployed switches as a means  
6           to access the incumbents’ local loops, and have overcome the difficulties inherent  
7           in the hot cut process.”<sup>66</sup> Cable telephony’s strategy is to “bypass the incumbent  
8           LECs’ networks entirely.”<sup>67</sup> This strategy is only available to a single firm in any  
9           market because cable TV companies, due to “unique economic circumstances of  
10          first-mover advantages and scope economies, have access to customers that other  
11          competitive carriers lack.”<sup>68</sup> As a result, neither cable telephony nor CMRS “can  
12          be used as a means of accessing the incumbents’ wireline voice-grade local loops.  
13          Accordingly, neither technology provides probative evidence of an entrant’s  
14          ability to access the incumbent LEC’s wireline voice-grade local loop and thereby  
15          self-deploy local circuit switches.”<sup>69</sup> Any competitive facilities that allow access  
16          to some customer locations but not others clearly cannot be regarded as probative

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<sup>64</sup> *Id.*, n. 1549.

<sup>65</sup> *Id.*, ¶ 439.

<sup>66</sup> *Id.*, ¶ 440.

<sup>67</sup> *Id.*

<sup>68</sup> *Id.*, ¶ 310.

<sup>69</sup> *Id.*, ¶ 446.

1 evidence of no impairment concerning those customer locations that cannot be  
2 reached by the competitive facilities. Cable telephony is at most an alternative to  
3 the ILEC's local voice service for the specific customer locations served via the  
4 cable company's facilities, which typically do not reach all of the ILEC's mass-  
5 market customer locations.

6 For similar reasons, the FCC determined that the availability of cable  
7 telephony does not eliminate impairment with respect to the ILEC's voice-grade  
8 loop facilities.<sup>70</sup> Because cable telephony offers an alternative to the ILEC's  
9 mass-market switching facilities only where it also offers an alternative to the  
10 ILEC's loop facilities, it logically follows that cable telephony does not cure  
11 impairment with respect to mass-market switching, either.

12 In addition, cable telephony does not unambiguously fulfill the "cost,  
13 quality and maturity" criteria established by the FCC. Cable telephony services  
14 (particularly the recent variants provided using Voice over Internet Protocol, or  
15 VoIP, technology) are relatively new. It is not yet clear whether most consumers  
16 perceive such services to be comparable to local telephone service, especially  
17 with respect to reliability issues such as E-911 and backup power in

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<sup>70</sup> *Id.*, ¶¶ 228, 229 and 245.

1 emergencies.<sup>71</sup> Moreover, backup power is a concern for customers of  
2 conventional cable-telephone service, because the telephone equipment is not  
3 powered by the cable plant, but must depend upon AC or battery power.<sup>72</sup> Thus, I  
4 believe that a reasoned analysis disqualifies cable telephony from being  
5 considered as a “close enough” substitute for the ILEC’s local voice services to be  
6 included in the product market for the mass-market switching impairment  
7 analysis.

8 **Q. HAVE YOU FOUND EVIDENCE THAT THE CABLE COMPANIES**  
9 **THAT VERIZON HAS IDENTIFIED IN MASSACHUSETTS AS A**  
10 **TRIGGER COMPANY DO NOT PROVIDE SERVICE ACROSS ENTIRE**  
11 **GEOGRAPHIC MARKETS?**

12 A. Yes. Verizon has identified [BEGIN PROPRIETARY NFORMATION]\*\*\*\*  
13  
14  
15  
16

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<sup>71</sup> See, for example, Alan Breznick, “Backup Power Reemerges as Issue for Cable VoIP Service,” *Cable Datacom News*, October 2003, a copy of which is attached hereto as Attachment MDP-6.

<sup>72</sup> Comcast reports that back-up battery will provide power in the event of a power failure, but only for eight to ten hours, depending upon the customer’s usage of the telephone. See, [http://www.comcast.com/Support/Corp1/FAQ/FaqDetail\\_1719.html](http://www.comcast.com/Support/Corp1/FAQ/FaqDetail_1719.html), Attachment MDP-7.

1 .<sup>73</sup> **[PROPRIETARY**  
2 **INFORMATION ENDS]** This is evident from the CLEC line counts by wire  
3 center attached to Verizon’s testimony, which show that there are many wire  
4 centers in the MSA/Density Zone areas in which a “triggering” cable company  
5 does not have any customers.<sup>74</sup> Moreover, the listing of wire centers in the  
6 Verizon attachment does not tell the full story, because it excludes wire centers in  
7 the MSA/Density Zone areas where there is no CLEC presence at all. Thus, for  
8 example, the Walpole wire center, which is in the Boston MSA, Density Zone 3,  
9 is not listed in the Attachment to the Verizon testimony, because apparently there  
10 are no CLECs, including the cable companies, serving the customers in that wire  
11 center serving area.

12 I have also prepared two maps to illustrate how the cable companies’  
13 coverage leaves many customers not served within the MSA/density zone markets  
14 defined by Verizon. In the first map, attached as MDP-4, I show the zip codes  
15 where RCN reports that it provides service.<sup>75</sup> Although Verizon claims RCN as a  
16 trigger company in large portions of the Boston and Worcester MSAs, it is clear

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<sup>73</sup> See, RCN Response to AT&T First Set of Information Requests, January 7, 2004, ATT-RCN 1-9, Attachment A.

<sup>74</sup> See, Conroy-White Supplemental Testimony, Attachment 1.

<sup>75</sup> See, RCN Response to AT&T First Set of Information Requests, January 7, 2004, ATT-RCN 1-9, Attachment A.

1 from the map that RCN's coverage is very spotty even in the MSA/Density Zones  
2 where it provides telephone service.

3 Comcast does not provide information on service areas on a zip code  
4 basis, so I have queried its website to determine where it provides telephone  
5 service within a sample County within one of the MSA/Density Zone "markets"  
6 where Verizon claims it to be a trigger. I have prepared a map showing the areas  
7 served by Comcast in Norfolk County, which contains areas that are within  
8 Density Zones 2 and 3 of the Boston MSA. As shown in the map, which is  
9 attached as MDP-5, there are large geographic areas within Norfolk County that  
10 are not served by Comcast. This demonstrates that Comcast is not comparable in  
11 scope to Verizon in those geographic "markets."

12  
13 **4. Scale and Scope of Market Participation**

14 **Q. WHAT ARE THE FCC'S RULES WITH RESPECT TO THE SCALE AND**  
15 **SCOPE OF MARKET PARTICIPATION?**

16 A. The FCC identified specific rules with respect to scale and scope of market  
17 participation for wholesale providers and more general guidance with respect to  
18 the scale and scope of such participation for retail competitors that self-deploy  
19 switching.

1           For a competitor to be counted toward the wholesale trigger in a given  
2           market, the carrier must “be operationally ready and willing to provide wholesale  
3           service to all competitive providers in the designated market.”<sup>76</sup> The wholesale  
4           carrier need not, however, provide “the full panoply of services offered by  
5           incumbent LECs.”<sup>77</sup>

6           For retail providers, the FCC provides state commissions with the far more  
7           general guidance that, “in circumstances where switch providers (or the resellers  
8           that rely on them) are identified as currently serving, or capable of serving, only  
9           part of the market, the state commission may choose to consider defining that  
10          portion of the market as a separate market for purposes of its analysis.”<sup>78</sup> In the  
11          context of this Department’s investigation, the FCC’s general guidance provides  
12          for instances in which the Department may choose to conduct its trigger analysis  
13          on a more granular basis than the wire center or, in the alternative, provides  
14          guidance as to whether a particular competitor should count toward the trigger in  
15          a given wire-center market as defined by the Department.

16          The Department can achieve the same effect either by narrowing the  
17          market definition in such a way that the potential triggering companies do in fact

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<sup>76</sup> *Triennial Review Order*, ¶ 499 (as amended by the FCC’s *Errata* released on September 17, 2003).

<sup>77</sup> *Id.*

<sup>78</sup> *Id.*, n. 1552.

1 offer services to all, or virtually all, customers within the defined market, or by  
2 declining to count companies that do not offer services to all, or virtually all,  
3 mass-market customers within the geographic market that the Department adopts.  
4 Either approach accomplishes the essential economic purpose of applying triggers  
5 in a manner that ensures that all, or virtually all, customers within a given market  
6 have significant alternatives.

7 **Q. WHY DO YOU SAY THAT TRIGGERS SHOULD BE APPLIED IN A**  
8 **WAY THAT ENSURES ALL, OR VIRTUALLY ALL, CUSTOMERS**  
9 **WITHIN A GIVEN MARKET HAVE SIGNIFICANT ALTERNATIVES?**

10 A. First and foremost, such an approach is consistent with the pro-competitive goals  
11 of the Act and this Department. To date, UNE-P has proven to be the most  
12 successful and widespread vehicle for providing mass-market customers with  
13 competitive alternatives to the incumbents' retail local exchange services. By its  
14 very nature, UNE-P allows competitors to offer alternatives to each and every  
15 customer that the ILEC serves. Eliminating access to unbundled switching is  
16 inherently anti-consumer unless the Department can be very sure that *all* of the  
17 customers who can be served via UNE-P can also be served through some  
18 alternative form of competitive entry.

19 **Q. IS IT YOUR TESTIMONY THAT THE ILEC MUST DEMONSTRATE**  
20 **THAT POTENTIAL TRIGGERING COMPANIES ARE CURRENTLY**  
21 **OFFERING RETAIL LOCAL EXCHANGE SERVICES TO EVERY**  
22 **SINGLE MASS-MARKET CUSTOMER IN A GIVEN WIRE CENTER?**

23 A. No. The Department should, however, require evidence that: (1) each company  
24 counted toward the retail trigger has a demonstrated capability of holding itself

1 out to provide retail local exchange service to all, or virtually all, mass-market  
2 customers within that wire center; and (2) the volumes at which the potential  
3 triggering company is presently providing service demonstrate that it has  
4 overcome the hot cut barrier to entry that is the basis for the national finding of  
5 impairment and all of the other economic and operational barriers to entry that the  
6 FCC identified as appropriate topics for consideration in a potential deployment  
7 analysis.<sup>79</sup> I have included these two evidentiary requirements as the sixth and  
8 seventh, respectively, on the flowchart in Attachment MDP-3.

9 **Q. ARE THERE BROAD CATEGORIES OF POTENTIAL TRIGGERING**  
10 **COMPANIES THAT WOULD FAIL TO MEET YOUR PROPOSED**  
11 **STANDARD OF HAVING A DEMONSTRATED CAPABILITY OF**  
12 **HOLDING ITSELF OUT TO PROVIDE RETAIL LOCAL EXCHANGE**  
13 **SERVICE TO ALL, OR VIRTUALLY ALL, MASS-MARKET**  
14 **CUSTOMERS WITH THE WIRE CENTER (ITEM 6 ON THE**  
15 **FLOWCHART IN ATTACHMENT MDP-3)?**

16 **A.** Yes. As I mentioned in discussing product market distinctions, at least two broad  
17 categories come to mind:

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<sup>79</sup> This means that the company in question must have demonstrated, by the sheer scale and scope of its participation in the market, that it has overcome the operational and technological issues associated with, *e.g.*, UNE-L, OSS, collocation, transport and EELs necessary for mass-market entry. If that is not unambiguously clear from the nature of the triggering company's operations, then a potential deployment analysis would be necessary to justify a finding of no impairment and no such finding should be made on the basis of the existence of the alleged trigger company in the relevant market. These operational and technological impairments are discussed more fully in the testimonies of Earle Jenkins and Sherry Lichtenberg.

1           (1)     Companies that serve small business, but do not serve residential  
2                     customers; and

3           (2)     Companies that serve customers whose ILEC loop is provided over all-  
4                     copper facilities, but do not serve customers whose ILEC loop is provided  
5                     over fiber feeder and IDLC.

6   **Q.     WHY DO YOU SAY THAT COMPANIES THAT DO NOT SERVE**  
7   **RESIDENTIAL CUSTOMERS IN A GIVEN GEOGRAPHIC MARKET**  
8   **SHOULD NOT BE CONSIDERED AS POTENTIAL “TRIGGERING”**  
9   **COMPETITORS?**

10   A.     As I have already explained, residential customers are not identical to small  
11             business customers, who in turn are not identical to the medium and larger  
12             businesses that the FCC has included in what it describes as the “enterprise  
13             market.”

14             The FCC recognized the “swing” role of small business customers in the  
15             distinctions it drew between “mass market” and “enterprise market” customers,  
16             noting:

17                     Very small businesses typically purchase the same kinds of  
18                     services as do residential customers, and are marketed to, and  
19                     provided service and customer care, in a similar manner.  
20                     Therefore, we will usually include very small businesses in the  
21                     mass market for our analysis. We note, however, that there are  
22                     some differences between very small businesses and residential  
23                     customers. For example, very small businesses usually pay higher  
24                     retail rates, and may be more likely to purchase additional services

1           such as multiple lines, vertical features, data services, and yellow  
2           page listings. Therefore, we may include them with other  
3           enterprise customers, where it is appropriate in our analysis.<sup>80</sup>

4           This statement, in combination with the FCC's observations on the use of  
5           actual marketplace deployment as evidence that barriers to entry are  
6           surmountable, suggests that the Department should allow the empirical evidence  
7           to dictate its view of whether residential and small business customers are in the  
8           same market for purposes of the trigger analysis. If a carrier serves small  
9           business customers but not residential customers using its own switch, that very  
10          fact implies that there is a meaningful difference between small business and  
11          residential customers. If that pattern is repeated, so that multiple carriers serve  
12          small business customers but not residential customers using their own switches,  
13          the evidence for distinct customer class markets becomes even more compelling.

14          It would be a grave public policy error to base a finding of no impairment  
15          solely or largely on evidence of carriers self-deploying switching to serve small  
16          business customers, leaving Massachusetts residential customers with no  
17          meaningful competitive alternative. The Department should require evidence that  
18          both residential and small business customers have competitive choices before it  
19          decides to eliminate CLECs' access to unbundled switching in any geographic  
20          market. Thus, a company that is not actively providing residential service with its

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<sup>80</sup> *Triennial Review Order*, n. 432.

1 own switches (*i.e.*, one that is only providing business service) should not be  
2 counted as a trigger company for mass-market switching.

3 If the Department does not apply the trigger analysis in this manner, then  
4 it must consider defining separate markets for residential and small business  
5 customers to avoid the public policy harm that I describe above. The small  
6 business submarket would include all business customers up to the identified  
7 boundary between mass-market and enterprise customers.

8 **Q. YOU ALSO SUGGESTED THAT THE DEPARTMENT SHOULD**  
9 **CONSIDER WHETHER THE SWITCH-BASED COMPETITOR IS**  
10 **OFFERING SERVICE OVER BOTH ALL-COPPER AND IDLC LOOPS.**  
11 **WHY IS IT IMPORTANT FOR THE DEPARTMENT TO CONSIDER**  
12 **THE TYPES OF UNE LOOPS OVER WHICH POTENTIAL**  
13 **TRIGGERING COMPANIES ARE PROVIDING RETAIL LOCAL**  
14 **EXCHANGE SERVICE?**

15 A. ILECs and CLECs have engaged in a long and contentious battle over the  
16 procedures and cost for providing stand-alone unbundled loops to customer  
17 locations that the ILEC serves via fiber feeder and IDLC. This issue is discussed  
18 fully in the testimony of MCI witness Earle Jenkins. To date, there is no  
19 consensus on a cost-effective means for making such loops available. There is,  
20 however, no dispute that UNE-P can be provisioned over the same IDLC facilities  
21 that the ILEC uses to provide its own retail services. Unless a potential triggering  
22 company is providing switch-based services to mass-market customers over IDLC  
23 as well as all-copper loops, there is no actual marketplace evidence that the  
24 competitor has overcome the impairments for customer locations served via

1 IDLC. Elimination of access to UNE switching under these circumstances would  
2 effectively deny competitive alternatives to the growing number of Massachusetts  
3 customers served via IDLC.

4 **Q. HOW DOES THE PRECEDING DISCUSSION RELATE TO THE**  
5 **FLOWCHART IN ATTACHMENT MDP-3?**

6 A. I have identified two specific “screens” that should be considered during the  
7 analysis that occurs as part of Item 7 in the flowchart. The first “screen” asks  
8 whether the potential triggering carrier serves both residential and small business  
9 customers. The second asks whether the potential triggering carrier serves  
10 customers over both all-copper and IDLC loops. The Department should not  
11 consider the triggers to be satisfied unless all customer groups within the  
12 identified market can be reached by at least three retail or two wholesale  
13 providers that deploy their own switches.

14 **Q. HAVE YOU BEEN ABLE TO DETERMINE HOW MANY OF**  
15 **VERIZON’S CUSTOMERS ARE BEING SERVED OVER IDLC LOOPS,**  
16 **OR WHETHER VERIZON IS CAPABLE OF PROVIDING UNBUNDLED**  
17 **LOOPS SERVED BY IDLC?**

18 A. Yes. Verizon indicates that about **[PROPRIETARY INFORMATION**  
19 **BEGINS] \*\*\*\*\* [PROPRIETARY INFORMATION ENDS]** of the loops  
20 in its service territory in Massachusetts are served over IDLC, with a maximum of  
21 **[PROPRIETARY INFORMATION BEGINS] \*\*\*\*\***

1       **[PROPRIETARY INFORMATION ENDS]**<sup>81</sup> Verizon also continues to claim  
2       that these customers cannot be served via UNE loop over IDLC. Therefore, for  
3       the customers served by these lines, it is impossible to tell whether any of the  
4       UNE-L-based CLECs listed by Verizon as trigger companies are in fact able to  
5       serve all customers within any geographic market. Until Verizon presents  
6       evidence that the CLECs will be able to access customers served by IDLC, none  
7       of these UNE-L based CLECs should be counted as trigger companies, and  
8       Verizon's application should be rejected outright.

9       **C.     Verizon's Proposed Trigger Companies**

10    **Q.     HAS VERIZON IDENTIFIED COMPANIES THAT IT BELIEVES**  
11    **SATISFY THE TRIGGER CONDITIONS?**

12    A.     Yes. Verizon initially claimed that a total of 10 CLECs serve mass market  
13       customers with their own switches in the state, although not all of these CLECs  
14       serve every geographic market defined by Verizon. Verizon's supplemental  
15       testimony claims that 3 additional CLECs serve the mass market customers with  
16       their own switches.<sup>82</sup> The 13 CLECs are: **[PROPRIETARY INFORMATION**  
17    **BEGINS]**

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<sup>81</sup> See, Verizon's Response to Joint Parties' First Set of Discovery, JP 1-9, December 23, 2003.

<sup>82</sup> Supplemental Panel Testimony of Verizon Massachusetts of John Conroy and John White (hereafter, Conroy-White Supplemental Testimony), at 3 and Attachment 1.

1 1)  
2 2)  
3 3)  
4 4)  
5 5)  
6 6)  
7 7)  
8 8)  
9 9)  
10 10)  
11 11)  
12 12)  
13 13)

14  
15 **[PROPRIETARY INFORMATION ENDS]**  
16

17 **Q. DO YOU AGREE WITH VERIZON THAT THESE CLECS SHOULD BE**  
18 **CONSIDERED AS TRIGGER COMPANIES?**

19 A. For the most part, I disagree with Verizon's characterization of these companies  
20 as trigger companies. There are several reasons for this, which I will relate to my  
21 earlier discussion of market definition and the other requirements that must be  
22 met by trigger companies as summarized on the flowchart in Attachment MDP-3.  
23 The three main reasons why many of these companies fail to satisfy trigger  
24 requirements in any geographic market are: failure to be active and continuing  
25 market participants; failure to serve residential customers; failure to provide  
26 service that is comparable in quality and scope to the ILEC. Moreover, there is  
27 no evidence that any of these companies have overcome the operational barriers  
28 to entry or that they can serve customers that the ILEC serves using IDLC.

1 **Q. WHICH COMPANIES DO NOT APPEAR TO BE ACTIVE AND**  
2 **CONTINUING MARKET PARTICIPANTS?**

3 **A. [CLEC PROPRIETARY INFORMATION BEGINS]**  
4  
5  
6  
7

8 <sup>83</sup> **[CLEC PROPRIETARY INFORMATION**  
9 **ENDS]** Certainly, this would not constitute evidence that impairment does not  
10 exist in the Massachusetts market, if **[CLEC PROPRIETARY**  
11 **INFORMATION BEGINS] \*\*\*\*\* [CLEC PROPRIETARY**  
12 **INFORMATION ENDS]** actions were not the result of profit-seeking behavior  
13 in a normal market setting.

14 **Q. WHICH CLECS DO NOT SERVE RESIDENTIAL CUSTOMERS?**

15 **A.** Based on the responses to discovery requests, the following CLECs do not serve  
16 residential customers anywhere in Massachusetts using their own switching  
17 facilities: **[CLEC PROPRIETARY INFORMATION BEGINS]**  
18  
19

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<sup>83</sup> Conroy-White Supplemental Testimony, Attachment 1.

1           **[CLEC PROPRIETARY INFORMATION ENDS]**

2   **Q.   WHICH ARE THE REMAINING CLECS THAT SERVE RESIDENTIAL**  
3   **CUSTOMERS IN ANY MANNER, USING THEIR OWN SWITCHES?**

4   **A.   [CLEC PROPRIETARY DATA BEGINS]**

5

6

7                                   **[CLEC PROPRIETARY DATA ENDS]** As

8   cable companies, Comcast and RCN should be excluded from counting as a  
9   trigger, for the reasons I described above. The only CLECs that arguably  
10   constitute valid trigger companies in Massachusetts are BrahmaCom and  
11   Broadview. Closer examination of these two companies leads me to conclude  
12   that neither should be counted as a trigger company anywhere in Massachusetts.

13   **Q.   WHY DO YOU SAY THAT BRAHMACOM SHOULD NOT COUNT AS A**  
14   **TRIGGER COMPANY?**

15   A.   BrahmaCom appears to limit its marketing of residential telephone service to a  
16   very small niche of customers. The only analog residential telephone service  
17   offered on its website is for a DSL and Telephone Combo Package, which is  
18   priced at \$69.95 per month, plus the Subscriber Line Charge.<sup>84</sup> BrahmaCom also  
19   offers digital phone service (Voice Over IP) for customers that subscribe to DSL  
20   service, but this service has a number of drawbacks relative to conventional phone

1 service and is not available to the vast number of customers that do not have a  
2 DSL service.

3 I have also reviewed BrahmaCom's local service tariff, which lists only  
4 one tariff option for residential analog local telephone service, at a monthly rate of  
5 \$34.95.<sup>85</sup> This service does not appear to be priced attractively for many  
6 residential customers. Many lower-priced alternatives are available from  
7 Verizon at a much lower price. For example, Flat Rate Service, which includes  
8 unlimited usage within the local calling area, is available in the Boston MSA for  
9 \$19.30 per month. BrahmaCom's presence in the market does not prove anything  
10 about the ability of a CLEC to enter any geographic market, defined on either  
11 Verizon's terms or my own, and thus it should not serve as a trigger company.

12 Finally, the size of BrahmaCo's residential customer base is also highly  
13 relevant to a decision whether to count them as a trigger company.

14 **[PROPRIETARY INFORMATION BEGINS]**

15  
16 <sup>86</sup> **[PROPRIETARY INFORMATION ENDS]** This provides no evidence  
17 that a CLEC could actually enter a well-defined mass market or residential sub-

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<sup>84</sup> See, <http://www.brahmacom.com/residential.html>, attached as MDP-8.

<sup>85</sup> BrahmaCom Inc., Exchange Services Section 1, Page 41, First Revision, Issued February 4, 2002.

<sup>86</sup> Response of BrahmaCom Inc. to D.T.E. Subpoena Duces Tecum Set #1, Item 17, October 9, 2003.

1 market and compete for substantial numbers of customers. A company with this  
2 few customers has not demonstrated that it has overcome the operational and  
3 technological issues associated with, *e.g.*, hot cuts, UNE-L, OSS, collocation,  
4 transport and EELs necessary for mass-market entry. The actual deployment, or  
5 trigger, test is meant to be a shorthand method for determining that competitors  
6 have overcome such economic and operational barriers in a particular geographic  
7 area.<sup>87</sup> If this is not unambiguously clear from the nature of the triggering  
8 company's operations, then a potential deployment analysis would be necessary  
9 to justify a finding of no impairment; no such finding should be made on the basis  
10 of the mere presence of the alleged trigger company in the relevant market.  
11

12 **Q. WHY DO YOU SAY THAT BROADVIEW SHOULD NOT COUNT AS A**  
13 **TRIGGER COMPANY?**

14 A. Broadview presents a similar picture as BrahmaCom. Broadview does not serve  
15 the broader residential market, and is self-described as focusing instead on small  
16 and medium-sized businesses and communication-intensive residential  
17 customers.<sup>88</sup> **[PROPRIETARY INFORMATION BEGINS]**  
18

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<sup>87</sup> *Id.*, ¶ 498.

<sup>88</sup> This self-description can be viewed at  
[http://www.broadviewnet.com/Press\\_News/PressRelease.asp?scenario=1&NewsID=10155](http://www.broadviewnet.com/Press_News/PressRelease.asp?scenario=1&NewsID=10155).

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<sup>89</sup>**[PROPRIETARY INFORMATION ENDS].**

Broadview’s local exchange tariff also provides powerful evidence of its focus on the business market. Although the tariff provides numerous options for business customers, which appear to be its true focus, it provides only one option for residential service, which includes a basic monthly charge plus measured rates for all usage. This is a far cry from the variety and range of residential local tariffs offered by Verizon in Massachusetts.<sup>90</sup> I believe there is no evidence that Broadview constitutes a trigger company in the larger residential or mass market, because it demonstrates no activity or interest in serving the broad market. Therefore, it should not be counted as a trigger company.

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<sup>89</sup> Response of Broadview Networks, Inc. to MCI First Set of Information Requests to Competitive Local Exchange Carriers, MCI-CLEC-18, January 6, 2004.

<sup>90</sup> Massachusetts D.T.E. Tariff No. 2, Broadview NP Acquisition Corp., Issued April 18, 2002, Original Sheet No. 39.

1 **Q. WHAT DO YOU CONCLUDE ABOUT WHETHER THE TRIGGER**  
2 **CRITERIA HAVE BEEN MET BY VERIZON IN MASSACHUSETTS?**

3  
4 A. Based on the considerations I discussed above, I do not believe the triggers are  
5 met anywhere in Massachusetts. First and foremost, I do not believe any of the  
6 four candidate CLECs should count as a trigger company anywhere in the state.  
7 They should be ruled out either as cable companies, or as niche UNE-L based  
8 CLECs. Second, even if by some stretch of the imagination, the cable companies  
9 are treated as trigger companies, it would make no sense to trigger out a market  
10 based on the presence of one, or at most two UNE-L-based CLECs, Broadview  
11 or BrahmaCom, whose combined residential lines in the entire state is [**BEGIN**  
12 **PROPRIETARY INFORMATION**] [**END PROPRIETARY**  
13 **INFORMATION**]. This would reduce the trigger exercise to a mindless  
14 counting exercise and ignore the requirement that the competitive switch  
15 providers are “actively providing voice service to mass market customers in the  
16 market.”<sup>91</sup> It would also provide absolutely no evidence about any other CLEC’s  
17 ability to serve large volumes of mass market customers using UNE-Loops and  
18 their own switches.

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<sup>91</sup> TRO, ¶499.

1   **Q.   HAVE YOU ALSO ANALYZED THE DATA FROM THE PERSPECTIVE**  
2   **OF VERIZON’S GEOGRAPHIC MARKET DEFINITION?**

3   A.   Yes. I have examined the data on a MSA/Density Zone basis and analyzed the  
4       geographic and customer coverage of all of the supposed trigger companies in  
5       these markets. There is no market, as defined by Verizon, where there are three  
6       CLECs of any sort serving residential customers in the majority of the wire  
7       centers. The greatest penetration of the purported residential CLECs is in the  
8       Boston/Density Zone 2 “market,” where 11 of 39 wire centers have three or four  
9       CLECs of any type, serving any residential customers. In the other MSA/Density  
10      Zone “markets,” this proportion of served-to-total wire centers is much smaller.  
11      This is shown in the table below, which summarizes the more detailed proprietary  
12      information contained in Attachment MDP-9.

1

| Verizon<br>Defined<br>Market | Total Wire<br>Centers | Wire Centers with three<br>or more CLECs serving<br>residential customers | Proportion of served-<br>Wire Centers to total-<br>Wire Centers |
|------------------------------|-----------------------|---------------------------------------------------------------------------|-----------------------------------------------------------------|
| Boston –<br>Zone 1           | 4                     | 1                                                                         | .25                                                             |
| Boston –<br>Zone 2           | 39                    | 11                                                                        | .28                                                             |
| Boston –<br>Zone 3           | 79                    | 3                                                                         | .04                                                             |
| Providence<br>– Zone 3       | 12                    | 0                                                                         | 0                                                               |
| Springfield<br>– Zone 2      | 6                     | 0                                                                         | 0                                                               |
| Springfield<br>– Zone 3      | 14                    | 0                                                                         | 0                                                               |
| Worcester<br>– Zone 2        | 2                     | 0                                                                         | 0                                                               |
| Worcester<br>– Zone 3        | 27                    | 0                                                                         | 0                                                               |

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Based on the evidence provided in this case, I conclude that Verizon has failed to prove that three CLECs provide adequate coverage on either a geographic or customer-type basis in any of these MSA/Density Zone markets to satisfy the trigger conditions.

1   **V.    POST-TRIGGER ANALYSIS OF OPERATIONAL AND ECONOMIC**  
2   **CRITERIA**

3       **A.    Markets Where Triggers Are Satisfied**

4   **Q.    PLEASE EXPLAIN THE “EXCEPTIONAL CIRCUMSTANCES”<sup>92</sup> THAT**  
5   **MAY COME INTO CONSIDERATION IF THE TRIGGERS ARE MET?**

6   A.    If the Department should deem that the triggers are satisfied in a particular  
7       market, the *Triennial Review Order* allows for the consideration of “exceptional  
8       circumstances” that still might prevent further entry. The FCC described these as  
9       follows:

10           *Exceptional Sources of Impairment.* In exceptional circumstances,  
11       states may identify specific markets that facially satisfy the self-  
12       provisioning trigger, but in which some significant barrier to entry  
13       exists such that service to mass market customers is foreclosed  
14       even to carriers that self-provision switches. For example, if there  
15       is no collocation space available for additional competitive LEC  
16       equipment, further competitive entry may be impossible,  
17       irrespective of other economic or operational circumstances.  
18       Where the self-provisioning trigger has been satisfied and the state  
19       commission identifies an exceptional barrier to entry that prevents  
20       further entry, the state commission may petition the Commission  
21       for a waiver of the application of the trigger, to last until the  
22       impairment to deployment identified by the state no longer exists.<sup>93</sup>

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<sup>92</sup> These exceptional circumstances are described in the *Triennial Review Order* at ¶ 503.

<sup>93</sup> *Triennial Review Order*, ¶ 503.

1   **Q.    HAVE YOU PERFORMED AN ANALYSIS OF “EXCEPTIONAL**  
2   **CIRCUMSTANCES” ON A MARKET-BY-MARKET BASIS?**

3    A.    Not at this point. As the evidence shows, Verizon has not met its burden of proof  
4           in showing that the triggers have been met in any market in Massachusetts.

5

6    **VI.   SUMMARY AND CONCLUSION**

7    **Q.    PLEASE BRIEFLY SUMMARIZE YOUR RECOMMENDATIONS.**

8    A.    I recommend that the Department adopt the wire center as a geographic market  
9           definition for its trigger analyses.

10           CLECs may decide to offer local exchange service in a larger market area,  
11           but whether individual customers will actually have a choice among competitive  
12           carriers depends upon the economic characteristics of the wire center in which  
13           each is located. That local exchange service can profitably be offered in one wire  
14           center is not proof that the same service can be offered profitably in nearby wire  
15           centers.

16           I also recommend that the Department adopt a product market definition  
17           that includes all local exchange service options that provide service at a cost,  
18           quality and maturity equivalent to the ILEC’s offerings. This product market  
19           definition should explicitly exclude CMRS, fixed wireless and cable telephony.

20           I recommend that the Department conduct its trigger analyses in a way  
21           that (1) separates residential and small business customers into separate markets,  
22           even at the wire-center level, or alternatively does not count CLECs that only

1 serve business customers as triggers with respect to a market defined to include  
2 residential customers, and (2) determines that customer locations served over  
3 IDLC should be treated as being in a separate submarket for which unbundled  
4 switching would continue to be available, even if a finding of no impairment were  
5 otherwise justified for a given wire center.

6 As I explained at the beginning of this testimony, the consequences of an  
7 erroneous finding of non-impairment are serious and irreversible. The  
8 consequences of an erroneous finding of impairment are minor and largely will be  
9 self-correcting. Thus, I believe that the triggers must be applied in a way that  
10 avoids harmful and irreversible findings of no impairment. At this time, the  
11 evidence simply does not show that at least three “qualifying” CLECs have self-  
12 deployed switching to serve mass-market customers in even a single wire-center  
13 in Massachusetts on a scope and scale that demonstrates those CLECs have  
14 overcome existing economic and operational barriers to mass market entry.  
15 Therefore, I believe the Department must find that the FCC’s finding of CLEC  
16 impairment in the absence of access to unbundled switching should be sustained  
17 throughout the entire state.

18 **Q. DOES THAT CONCLUDE YOUR TESTIMONY AT THIS TIME?**

19 **A.** Yes, it does.