







Transformation Challenges and Benefits.2 - Martone (CA)















## Key Fiscal and Policy Challenges Fiscal • How to build a better funding model • How to creatively overcome existing methods of payment – Blending funding streams to pay for model • Determining IV-E Allowable Costs in model • Waiving the RCL System Policy • How to change current attitudes toward residential care • Using data to determine how children fare • Leadership for Reform (cA Allance / LA County/Providers/ Casey Family Programs - \$ support for reform) • How to market project to "powers that be" (county BOS/State Officials/County Social Workers etc.)



- The RBS providers will be paid a new RBS case rate which will fund up to ten months in residential care, a Child and Family Team, concurrent family finding engagement, preparation and support, respite, crisis stabilization, and intensive parallel community-based interventions including the development of connections.
- After ten months of residential care (not necessarily concurrent) have been used, the rate will convert to a lower rate to *incentivize* providers to reconnect children with their families and communities and return them quickly to home based settings.
- Waiving the RCL System for the RBS Units only; the RCL system will no longer apply so that all Open Doors beds (formerly RCL 12 or 14) represent a single level of care. The Waiver Request reflects the transformed staffing and treatment model outlined in the Voluntary Agreement and the Funding Model.







Staff	ing	Model (for a 16 bed facility)
Residential Group Care Residential Diractor Milieu Supervisor Youth Specialists On-Call Youth Specialists Community Services Staff	0.40 1.00 14.00 <u>3.00</u> 18.00	
Clinican Director Clinical Supervisor Clinician Lead Family Facilitator	1.00 1.00 6.50 2.00 6.50	Staffing Model for RBS including residential and community components of the model
Youth Specialist Family Finding & Engagement Lead Parent Partner Parent Partner Family Crisis Response Team	6.50 2.00 1.00 6.50 6.00	
Administrative Support Mental Health Specialty Staff Psychiatric Services Medical Services Staff	1.50 40.50 1.00 1.50	
TBS MHRS Staff/Youth Specialists	6.00 9.00 17.50	
Shared Program Support Program Oversite & Supervision QA/QI Clinkcian DMH Billing & Chart Staff	0.50 <u>1.50</u> 2.00	
Total Salaries & Wages	78.00	







	Data Sources/ Data Collection	Frequency of data collection	Data Providers
Outcomes for Children and Families			
<ol> <li>Achievement of permanency: Children at RBS exit with legal permanency (adoption, guardianship and reunification), and any type of placement episode termination</li> </ol>	CWS/CMS	Annual	BIS
2. Average lengths of stay (in group care and entire RBS period)	CWS/CMS	Annual	BIS
<ol><li>Rates of re-entry into group care and foster care of children enrolled in the RBS program</li></ol>	CWS/CMS	Annual	BIS
4. Analyses of the involvement of children or youth and their families in services planning and treatment (Do children and families have a sense of "voice and choice" in their treatment experience?	CANS, YSS, YSS-F	Semi-annual	RUM/Provider
5. Client satisfaction	YSS, YSS-F	Semi-annual	Provider
6. Child safety: Substantiated maltreatment while at home or in group care during RBS period	CWS/CMS	Annual	
<ol> <li>Child well-being: Positive placement changes and # of placement moves</li> </ol>	CWS/CMS	Annual	
8. Child educational progress	Child's case file	Annual	Provider
9. Child and family voice and choice	Child's case file	Annual	Provider
10. The existence of a connection with a caring adult	Child's case file	Annual	Provider

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	Data Sources/ Data Collection	Frequency of data collection	Data Providers
Systems Operation		L	· · · · · · · · · · · · · · · · · · ·
11. Use of the program by the County	On-going process		County
12. The operation of the program by the private nonprofit	On-going process		Provider
Fiscal Outcomes			
13. Payments made to the private nonprofit agency by the County			Fiscal Workgroup
14. Actual costs incurred by the nonprofit agency for the operation of the program			Fiscal Workgroup
15. The impact of the program on State and County AFDC-FC program costs	<u>n nrdto nan 'n da – a n tra as'⊗r</u>		Fiscal Workgroup
16. The impact of the program on State and County Early Periodic Screening, Diagnosis, and Treatment (EPSDT) Program costs			DMH
17. The impact of the program on State and County Mental Health Services Act (MHSA-Proposition 63)			DMH

	Data Sources/ Data Collection	Frequency of data collection	Data Providers	
Safety	1	L		
S1. 99.6% of the children/youth who are enrolled in RBS do not have any new substantiated allegations as specified in California Health & Safety Code, Section 1522(b) while receiving services under this contract	CWS/CMS	Quarterly	BIS	
S2. 100% of Corrective Action Plans (CAPs) are submitted on time and successfully implemented, including facility and safety deficiencies	Corrective Action Plans/Auditor Controller Reports	Annuai	Provider	
S3. 98% of children/youth are free from child-to-child injuries while in the residential site.	Child's Case File/Facility Review Reports/ Annual SIR/I-Track		Provider & Wrap Admin	
S4. 94% of the children/youth who are enrolled in RBS do not have any new substantiated allegations within one (1) year after graduating from RBS	CWS/CMS	Annual	BIS	
Permanency				
P1. 75% of youth that graduate from RBS will not have a subsequent out-of-home placement after six (6) months	CWS/CMS	Semi-annual	BIS	
P2. 85% of families whose children/youth graduating from the RBS Demonstration Project continue using community based services and supports six (6) months after graduation	Follow-up Reports/ POC	Bi-annually (Dec & June)	Provider	
P3. CONTRACTOR will maintain an overall average length of stay of ten (10) months or less (in Residential)	CWS/CMS Child's Case File		BIS Provider	
P4. 80% of children/youth enrolled will have at least five (5) adult family members and fictive kin (non-relative) identified within ten (10) months of enrollment	POC Child's Case File		Provider	
P5. CONTRACTOR will facilitate 100% contact of approved connections	POC Child's Case File		Provider	

Outcome Measures			
	Data Source <del>s</del> / Data Collection	Frequency of data collection	Data Providers
Well Being			
WB1. 70% rating of family and youth satisfaction with services	YSS/YSS-F WFI-4/CAFAS	Semi-annual	Provider
WB2. 70% of youth demonstrate improvement on the behavioral/well-being measures	CAFAS	Semi-annual	Provider
WB3. At least 51% of CFT is comprised of informal supports	POC Child's Case File	Semi-annual	Provider
WB4. 75% of children/youth maintain at least an 80% school attendance rate or improved attendance rate from previous quarter.	Child's Case File School Report Card	Quarterly	Provider

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PROPOSED ACTIVITY	THEFTV-E MAINTENANCE - ADMINISTRATION OF THE GROUP HOME PROGRAM (THE STREW CODE 001)	MANAGEMENT ACTIVITIES (THE STRAY CODE 001)	TITLE IV-E MANTE NANCE - DAILY SUPPLICESTAN (THE STUDY CODE 002)	ACTIVITIES NOT FEDERALLY ALLOWING UNDER TITLE IV-E (TIM: STIRY CONF 003)
Parent Partners – providing general advise, consultation and (informal) training to other group home staff on how to work most		Activity Informing the parents of the child in RBS of the referral process and possible services	Activity Providing supervision of the RBS child	counseling and therapy are not IV-E allowable.
effectively with the parents of children in RBS				Costs associated with performing referral activities such as scheduling services are not IV-E allowable
CFT Facelator – facelating the development of the pish for an RBS child to return home	Activity Developing the MBS plan- scheduning meetings, identifying appropriate parts parts: taking notes writing up the RBS plan, getting signatures from partscipants, working with couldy staff to obtain their	Activity Monitoring the implementation of the RBS Plan – coordinating updates, carrying out some components of the RBS plan	Activity Transporting the child to and from meetings/appointments	Activities that can be appropriately dramed to EPSDT should continue to be claimed to that fund source pursuant to DMH Letter 09-07
	approval of the RBS plan			Cannot duplicate any activities performed by county staff
Sroup Home Steff - accompanynguseworking an PBS creid who is guinetely in an RBS read who is guinetely in a RBS read ensity pacement, to a supervise those pacement in anywhite is toon hours to multiple days			Active, Providing subjection of the PRS child charge single home visit where the following single home in the train nome wisit dates that - The train nome wisit dates that - The PRS provider staff are supervisiting marketing contract, with the child during the entries wild be tablefoline calls. In- person meetings, etc.) - The PRS provider staff have care and control of the role. - The PRS provider staff have care and control of the role.	Cannol ougkate any activities performed by courty staff

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Group Home Star! -	Activity To the extent this activity is	MANAGEBENT ACTIVITIES (Time Strady Coor 001)	Study Ryfsion (Tate: Study Code 002)	Cannot duplicate any activities
collaborating with the county staff to denoty potential family, assisting in search of family	I not performed by coursy staff, the i following actives are advowable for IPBS, performing searches through case files and the internet, conducting interviews with courthy social workers, prior foster care providers, lamky members, trends and other significant diatis in the child's life, initial telephone and in-person contacts with prospective caregivers to determine their interest in making a contrainment the interest in making a contrainment to the child.			performed by county staff
Group Home Staff - follow up activates once a prospectry caregorer has been userfalled – activities to determine the watekty of a potential placement	Achiery: To the extent this activity a not performed by county staff, the following advices or allowable for RBS follow prelephone and in person meeongs with prospective permanent caregivers (after being identified through the family Finding Protos st) to detimine the wavely of the commercian and level of commercian to the child			Cannot dupicate any activities performed by county staff
Sroup Home Staff ~ accompanying/supervising the child to wist the prospective aregiver at their home or in the community			Activity Providing supervision of the RBS civild	Cannot duplicate any activities performed by county staff

Impier	nentation of the	Judgment of the l	Jnit	ed States Di	ist	rict Court for	the	Northern D	ist	rict of Califo	mia	February	23.2	010
The revised Stat However, the fed	e Budget for 2009. Ieral district court i	10 reduces AFDC -Foet issued a Temporary R he rates for both feder	er C. estra	ere ratesfor g ining Order o	ro: n N	ap homes and fo loverniser 4, 200	oste 9, a	r family agenc nd Prefiminary	ies nij	(FFAs) by 105 unctions on N	, effe	ctive Octobe	r 1, 20	
Act because the to the forderaidis adjust its group The adjusted rat adjusted by the f	rates paid to foste trict court for actio home rates under t es are effective as accease in the CNI	States Court of Appeal r care group homes up m. On February 23, 21 its RCL system to refle of the date of the Court of the date of the Court ed Sched	nder 310,1 Ict th Ict of J Ich S	its current RC he federal dis e 76.25% incr Appeals decls ubsequent fis	il r tric sau ion cal	ate-setting syst ct court issued a se in the Califon a: December 14 year.	a Ju nia l , 20	did not cover dgment order Necessities in 09. The Judgr	the ng I dex nen	costs of care in the California I (CNI) since the t also required	n full. Ispan Itsyst the g	The case wa iment of Soci tom was esta roup home ra	nsrem alSer blish-a stesto	anded bac vices to d in 1990, be
044		1990-91			u	200			~			201		
RCL			1	State	Bu	dget	Π	nunctions	Judament		Judgment			
ROL		ORIGINAL	1	July 1,	T	October 1,	•	lovember 1,	C	acember 14,	July 1,			
	Point Ranges	STANDARDIZED	ľ	2009		2009		20059		2009	2010			
(Rate Classification Level)		SCHEDULE OF RATES		tes receiped school levels stablicities on many 1, 2005		10% Rate Reduction	R	n file 195 Rate soluction was aned by Federal Court	the	junied to reflect 76.25% incrose the CNI since 1850		usted to reflect 57%sinorease in 58/16r 2010 11	inore	ount of rate are, per chilo er month
1	Under 60	\$1,183	\$	1,488	\$	1,337	\$	1.486	\$	2,085	\$	2,118	\$	3
2	60 - 69	\$1,478	\$	1,889	\$	1,700	\$	1.889	\$	2,605	\$	2,846	\$	4
3	90 - 119	\$1,773	\$	2,287	\$	2,058	\$	2.287	\$	3,125	\$	3,174	\$	45
4	120 - 149	\$2,067	\$	2,669	\$	2,420	\$	2,689	\$	3,643	\$	3,700	\$	67
5	150 - 179	\$2,360	\$	3,088	\$	2,779	\$	3.088	\$	4,159	\$	4,224	\$	64
6	180 - 208	\$2,656	\$	3,489	\$	3,140	\$	3,489	\$	4,681	\$	4,754	\$	73
7	210 - 239	\$2,950	\$	3,889	\$	3,500	\$	3,889	\$	5,199	\$	5,281	\$	62
8	240 - 269	\$3,245	\$	4,291	\$	3,862	\$	4,291	\$	5,7 19	\$	5,809	\$	90
9	270 - 299	\$3,539	\$	4,690	\$	4,221	\$	4.690	\$	6,237	\$	6,335	\$	98
40	300 - 329	\$3,834	\$	6,092	\$	4,583	\$	5,092	\$	6,757	6	6,863	\$	105
10	330 - 359	\$4,127	\$	5,490	\$	4,941	\$	6,490	\$	7,274	\$	7,388	\$	114
11		\$4,423	\$	5,891	\$	5,302	\$	5 891	\$	7,795	\$	7,917	\$	122
	360 - 389	++,-++												
11	380 - 389 390 - 419	\$4,720	\$	8,294	\$	5,555	\$	6.284	\$	8,319	\$	8,450	\$	131

## FOSTER FAMILY AGENCIES (FFA)

Pursuant to AB 4, the FFA treatment rates have been reduced by ten percent effective October 1, 2009. The Manual of Policies and Procedures (MPP), division 11-403 delineates the FFA treatment program rates by age and requires that the certified foster family home be paid a minimum of the total of the base rate and the child increment. The base rate and child increment to be paid to the certified parent(s) is reflected in the schedule on the following page, nothing precludes the FFA from providing a payment to the certified parents in excess of the basic rate and the child increment reflected in the chart. The schedule on the following page provides the basic rates and components for FFAs providing treatment programs.

AGE	0-4	5-8	9-11	12-14	15-19	
Basic Rate	\$373	\$405	\$431	\$480	\$522	
Child Increment	\$189	\$189	\$189	\$189	\$189	
Social Work	\$296	\$296	\$296	\$296	\$296	
Administration	\$572	\$593	\$611	\$643	\$672	
Total Rate	\$1.430	\$1,483	\$1.527	\$1,608	\$1.679	

INTENSIVE TREATMENT FOSTER CARE PROGRAMS

Provisions of AB 4 decrease the intensive Treatment Foster Care Program rates by ten percent effective October 1, 2009; the following chart reflects the new rates for intensive Treatment Foster Care Programs. Pursuant to WSIC section 18358.30, the FA is required to pay a mount not less than \$1,200 per child per month to the certified foster parent(s).

Schedule of Service and Rate Levels for FFA Intensive Treatment Foster Care Programs							
Service Level	A	в	с	D	E		
Rate	\$4,028	\$3,695	\$3,349	\$3,023	\$2,687		