



200 Friberg Parkway, Suite 1003  
Westborough, MA 01581  
(774) 760-0495  
www.495Partnership.org

April 10, 2025

Mr. Dennis Renaud, Director, Determination of Need Program  
Massachusetts Department of Public Health  
67 Forest Street, Marlborough MA 01752  
DPH.DON@massmail.state.ma.us

**RE: Determination of Need Application UMMHC-25012116-TO Registration of Ten Taxpayer Group (TTG)**

Dear Mr. Renaud,

Pursuant to the provisions of 105 CMR. §§ 100.100 and 100.435, please accept the following request for registration of a TTG relative to Determination of Need Application UMMHC-25012116-TO for the transfer of ownership of Marlborough Hospital to UMass Memorial Medical Center, Inc. Please note the following:

1. The name and resident address of each TTG member is attached.
2. Each TTG member is a resident of the Commonwealth of Massachusetts and is subject to any Massachusetts state income, excise or property tax during 2025, the year in which the Application was filed.
3. The representative of the 495/MetroWest Partnership TTG designated to be the recipient of all written communications concerning the Application relative to this request is Jason Palitsch, Executive Director of the 495/MetroWest Partnership. All materials can be sent to Jason@495Partnership.org and/or 200 Friberg Parkway, Suite 1003, Westborough MA 01581.

We have discussed the DoN Application with the Applicant. We are not acting as an agent for the Applicant or another party.

Thank you for your attention to this matter.

Sincerely,

Signed by:  
  
Jason Palitsch  
Executive Director  
The 495/MetroWest Partnership



April 10, 2025

To Whom It May Concern:

I am signing below as a member of the 495/MetroWest Partnership Ten Taxpayer Group regarding Determination of Need Application UMMHC-25012116-TO for the transfer of ownership of Marlborough Hospital to UMass Memorial Medical Center, Inc.

Name	Residential Address	Signature
Jason Palitsch	[REDACTED]	Signed by: Jason Palitsch 5BB4C8C20C884FB...
Karen Chapman	[REDACTED]	DocuSigned by: Karen Chapman 9A06F8C11BB842E...
Thomas Driscoll	[REDACTED]	Signed by: Thomas Driscoll D8954099916D43B...
Daniel Feeney	[REDACTED]	DocuSigned by: Daniel Feeney 8008F9FEF67841F...
Hannah Kane	[REDACTED]	Signed by: Hannah Kane 48AA170CDD8E492...
Peter Martin	[REDACTED]	DocuSigned by: Peter Martin 14E4DCE454E24E7...
Michelle Mercier	[REDACTED]	Signed by: Michelle Mercier 7EBB873BDD04425...
Robert Nagi	[REDACTED]	DocuSigned by: Robert Nagi A34ECAFE166B4D6...
Beth Reynolds	[REDACTED]	DocuSigned by: Beth Reynolds 0DF12C8BAD68411...
Reyad Shah	[REDACTED]	Signed by: Reyad Shah 8CE993E42ECE460...