APPLICATION FOR DETERMINATION OF NEED EMERGENCY APPLICATION GOOD SAMARITAN MEDICAL CENTER DON APPLICATION #BMCHS-24090517-EA

BY

BMC HEALTH SYSTEM, INC.

ONE BOSTON MEDICAL CENTER PLACE

BOSTON, MA 02118

SEPTEMBER 9, 2024

BMC HEALTH SYSTEM, INC. DON APPLICATION #BMCHS-24090517-EA SEPTEMBER 9, 2024

TABLE OF CONTENTS

APPENDIX 1	DON APPLICATION FORM
APPENDIX 2	DON NARRATIVE
APPENDIX 3	AFFIDAVIT OF TRUTHFULNESS AND COMPLIANCE

APPENDIX 1: DON APPLICATION FORM



Massachusetts Department of Public Health Determination of Need Application Form

\	11 0 17
Version:	11-8-17

Application Type: Emergency Application	Application Date: 09/09/2024 3:26 pm			
Applicant Name: BMC Health System, Inc.				
Mailing Address: One Boston Medical Center Place				
City: Boston	State: Massachusett	Zip Code: 02118		
Contact Person: Nicole Sexton	Title: Associa	te General Counsel		
Mailing Address: One Boston Medical Center Place				
City: Boston	State: Massachusett	Zip Code: 02118		
Phone: 6176387918 Ext:	E-mail: Nicole.Sext	on@bmc.org		
Facility Information List each facility affected and or included in Proposed Pr	roject			
1 Facility Name: BMC Community Hospital Corporat		edical Center		
Facility Address: 235 North Pearl Street				
City: Brockton	State: Massachusetts	Zip Code: 02301		
Facility type: Hospital CMS Number: 220111				
Add additional I	Facility	Delete this Facility		
1. About the Applicant				
1.1 Type of organization (of the Applicant): nonprofit				
1.2 Applicant's Business Type: © Corporation Clin	nited Partnership C Pa	artnership	Other	
1.3 What is the acronym used by the Applicant's Organization?				
1.4 Is Applicant a registered provider organization as the term is used in the HPC/CHIA RPO program?				○ No
1.5 Is Applicant or any affiliated entity an HPC-certified ACO?				○ No
· · · · · · · · · · · · · · · · · · ·	alth System, Inc., inclusiv egrated Care Services, Inc	e of Boston Accountable Care O c.	rganization,	Inc.; and
1.6 Is Applicant or any affiliate thereof subject to M.G.L. c. 6 Change to the Health Policy Commission)?	5D, § 13 and 958 CMR 7.0	0 (filing of Notice of Material	Yes	○ No

1.7	Does the Proposed Project also require the filing of a MCN with the HPC?	Yes	○ No
1.7	a If Yes, has Material Change Notice been filed?	Yes	○ No
1.7	b If yes, provide the date of filing.	9/10/2	024
1.8	Has the Applicant or any subsidiary thereof been notified pursuant to M.G.L. c. 12C, § 16 that it is exceeding the health care cost growth benchmark established under M.G.L. c. 6D, § 9 and is thus, pursuant to M.G.L. c. 6D, §10 required to file a performance improvement plan with CHIA?	○ Yes	● No
1.9	Complete the Affiliated Parties Form		
2.	Project Description		
	Provide a brief description of the scope of the project.		
Se	e Appendix 2: Determination of Need Narrative		
2.2	and 2.3 Complete the Change in Service Form		
3.	Delegated Review		
3.1	Do you assert that this Application is eligible for Delegated Review?	Yes	○ No
3.1	a If yes, under what section? Emergency Application		
4.	Conservation Project		
4.1	Are you submitting this Application as a Conservation Project?	○ Yes	No
5.	DoN-Required Services and DoN-Required Equipment		
	Is this an application filed pursuant to 105 CMR 100.725: DoN-Required Equipment and DoN-Required Service?	○ Yes	No
б.	Transfer of Ownership		
6.1	Is this an application filed pursuant to 105 CMR 100.735?	○ Yes	No
7.	Ambulatory Surgery		
	Is this an application filed pursuant to 105 CMR 100.740(A) for Ambulatory Surgery?	○Yes	No
R.	Transfer of Site		
	Is this an application filed pursuant to 105 CMR 100.745?	○Yes	No
9.	Research Exemption		
	Is this an application for a Research Exemption?	○ Yes	No
10	. Amendment		
	1 Is this an application for a Amendment?	○ Yes	No
11	. Emergency Application		
	1 Is this an application filed pursuant to 105 CMR 100.740(B)?	Yes	○ No

11.3 If No, Please describe the destruction/substantial damage to the Applicant's Health Care Facility a	and its impact upon public health.
See Appendix 2: Determination of Need Narrative	
2. Total Value and Filing Fee	
nter all currency in numbers only. No dollar signs or commas. Grayed fields will auto calculate depenc	ding upon answers above.
our project application is for: Emergency Application	
2.1 Total Value of this project:	XXX \$140,000,000.00**

11.2 Is the emergency situation due to a government declaration?

12.1 Total Value of this project:

12.2 Total CHI commitment expressed in dollars: (calculated)

12.3 Filing Fee: (calculated)

12.4 Maximum Incremental Operating Expense resulting from the Proposed Project:

12.5 Total proposed Construction costs, specifically related to the Proposed Project, If any, which will be contracted out to local or minority, women, or veteran-owned businesses expressed in estimated total dollars.

Yes

No

^{**}The Total Value of the Project reflects the amount listed in the Asset Purchase Agreement. It includes the purchase price for both Good Samaritan Medical Center and St. Elizabeth's Medical Center. It is subject to adjustment per the terms of the Asset Purchase Agreement.

13. Factors

Required Information and supporting documentation consistent with 105 CMR 100.210 Some Factors will not appear depending upon the type of license you are applying for. Text fields will expand to fit your response.

ocumentation Check List
The Check List below will assist you in keeping track of additional documentation needed for your application.
Once you have completed this Application Form the additional documents needed for your application will be on this list. E-mail the documents as an attachment to: DPH.DON@state.ma.us

Copy of Notice of Intent
Certification from an independent Certified Public Accountant
Notification of Material Change
🔀 Articles of Organization / Trust Agreement

Document Ready for Filing

When document is complete click on "document is ready to file". This will lock in the responses and date and time stamp the form.

To make changes to the document un-check the "document is ready to file" box. Edit document then lock file and submit

Keep a copy for your records. Click on the "Save" button at the bottom of the page.

To submit the application electronically, click on the "E-mail submission to Determination of Need" button.

This document is ready to file:

 \times

Date/time Stamp: 09/09/2024 3:26 pm

E-mail submission to Determination of Need

Application Number: BMCHS-24090517-EA

Use this number on all communications regarding this application.

Community Engagement-Self Assessment form

APPENDIX 2: DON NARRATIVE

In accordance with the provisions set forth at 105 CMR 100.740: Emergency Applications, BMC Health System, Inc. ("Applicant") is filing this Notice of Determination of Need ("Application") with the Massachusetts Department of Public Health ("Department"). On May 6, 2024, Steward Health Care System LLC ("Steward") and its affiliated debtors, including Steward Good Samaritan Medical Center, Inc. ("Good Samaritan"), filed a voluntary petition for relief under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court for the Southern District of Texas ("Emergency Situation"). Pursuant to sections 105, 363, and 365 of the Bankruptcy Code, and in an effort to preserve patient care and prevent the closure of Good Samaritan, Applicant, through its corporate affiliate BMC Community Hospital Corporation, entered into an Asset Purchase Agreement ("APA") to buy certain assets and liabilities of Good Samaritan. In response to this Emergency Situation, the Applicant submits this request for a Transfer of Ownership of Good Samaritan, a 224-bed acute care hospital located at 235 North Pearl Street, Brockton, MA 02301 to ensure continued access to healthcare services, and prevent harm to the greater Brockton community and surrounding areas, whose residents rely on Good Samaritan for essential care.

A. Identity of the Applicant

The Applicant is a Massachusetts non-profit integrated health care system comprised of corporate affiliates that provide a variety of services. The Applicant is the sole corporate member of the following six corporate affiliates: (1) Boston Medical Center Corporation, the Applicant's academic safety net hospital; (2) BMC Community Hospital Corporation d/b/a Good Samaritan Medical Center, the new corporate entity that will comprise Good Samaritan; (3) Boston Medical Center Health Plan, Inc., a non-profit corporation established to administer the WellSense Health Plan, a managed care organization providing comprehensive health insurance coverage options through Medicaid, Qualified Health Plans, and Senior Care Options to Massachusetts and New Hampshire residents; (4) Clearway Health, LLC, a pharmacy management services business with expertise in the operation of advanced health system specialty pharmacy programs; (5) BMC Insurance Co., Ltd. of Vermont, a non-profit dormant captive insurance company originally formed to provide insurance coverage for property and certain liability exposures arising from acts of terrorism under the Terrorism Risk Insurance Act of 2002; and (6) BMC Community Hospital Corporation II d/b/a St. Elizabeth's Medical Center, the new corporate entity that will comprise St. Elizabeth's Medical Center. Additionally, the Applicant owns 49% of Tellica Imaging -Massachusetts, LLC, a Delaware corporation formed to provide imaging services to residents in Massachusetts.

The Applicant provides primary, specialty, and tertiary care through its subsidiaries, affiliates, and community health care center partners. It also provides access to a managed care organization, an accountable care organization ("ACO"), and other health related programs. Many of the patients served by the Applicant and its affiliates are under-resourced populations facing social determinants of health barriers, as well as health disparities.

Boston Medical Center Corporation d/b/a Boston Medical Center ("BMC") is the Applicant's academic safety net hospital with its main campus located at One Boston Medical Center Place in Boston. BMC currently is licensed to operate 616 beds. It is one of the largest safety net hospitals in New England, as well as one of the busiest trauma and emergency services centers in New England. BMC is the primary teaching affiliate for the Boston University Chobanian &

Avedisian School of Medicine. BMC provides a wide range of emergency, outpatient, and inpatient services, with over seventy (70) medical specialties and subspecialties.

B. Nature of the Emergency Situation

As previously stated, on May 6, 2024, Steward and its affiliated debtors, including Good Samaritan, filed a voluntary petition for relief under Chapter 11 of the United States Bankruptcy Code in the United States Bankruptcy Court for the Southern District of Texas. This Emergency Situation necessitates the potential closure of Good Samaritan, which threatens the public health of Brockton area residents, as well as the additional twenty-two (22) neighboring communities that rely on the hospital for all aspects of care, including emergency services. Good Samaritan's 2021 Community Health Needs Assessment outlines health care services provided by the hospital including comprehensive inpatient, outpatient, and Level III Trauma emergency services. The hospital also offers Centers of Excellence care in orthopedics, oncology, and cardiology, specialized care in surgery, family-centered obstetrics with a level-two nursery, and advanced diagnostic imaging.

Moreover, this report outlines the health care needs of local residents including high rates of chronic disease, such as Diabetes, cardiovascular conditions, and obesity. The needs assessment also discusses how area residents are deeply impacted by the social determinants of health, including housing instability, lower levels of education, higher rates of poverty and a lack of access to care. In fact, the report outlines that "many focus group participants brought up access to care as a major concern." The loss of this vital community institution will create a substantial hardship on the greater Brockton community and surrounding towns, as well as other area health care providers who must absorb additional patients in need of services. The closure of Good Samaritan will also tax an under-resourced community still seeking to recover from the COVID-19 pandemic, as well as the closure of Signature Brockton Hospital for eighteen (18) months due to a catastrophic fire. With the majority of local residents faced with barriers to obtaining care, such as a lack of transportation and uninsurance, the closure of Good Samaritan will exacerbate disparities, including a lack of access to care.

C. Nature, scope, location, and projected costs of the Proposed Project

To address the Emergency Situation described above, the Applicant, through its corporate affiliate BMC Community Hospital Corporation, has entered into an APA to buy certain assets and liabilities of Good Samaritan. Consequently, the Applicant is seeking a Transfer of Ownership of Good Samaritan ("Proposed Project"), so it may preserve care for area residents and operate the 224-bed acute care hospital located at 235 North Pearl Street, Brockton, MA 02301. This transaction will ensure that area residents have access to urgent and emergent health care services, including inpatient, outpatient, and behavioral health care services. Additionally, preserving Good Samaritan will ensure that under-resourced populations have access to timely services, addressing disparities, and promoting health equity.

The projected costs for the Proposed Project are currently being reviewed. The APA outlines the purchase price for Good Samaritan¹, but capital and operating costs are being evaluated.

D. <u>Demonstration that the Proposed Project will address the Emergency Situation, and that without issuance of a Notice of Determination of Need, the public health will be measurably harmed</u>

The Proposed Project will ensure continued access to health care services in the greater Brockton area with no impact on available capacity. Good Samaritan provides vital health care services to its patients. Due to increased volume at all area hospitals following the COVID-19 pandemic, as well as the loss of Signature Brockton Healthcare for 18 months, demand for health care services in the area is high. The loss of another health care provider, and a lack of available health care services in the greater Brockton area will measurably harm residents. This harm will persist unless Good Samaritan remains open. The Applicant's operation of Good Samaritan guarantees access to high quality care and timely treatment for area residents.

The Applicant's Proposed Project will ensure continued availability of acute care services without disruption for residents in the region. The Applicant affirms its commitment to providing a continuum of care at Good Samaritan, including the provision of a comprehensive range of services such as primary care, cardiology, cancer care, surgery and other inpatient services, as well as emergency care. As discussed with staff at the Department, following the change of ownership, the provision of all services at Good Samaritan is subject to the availability of staff, and ensuring quality and patient safety standards. Accordingly, the Applicant intends to complete a robust evaluation of all service lines at Good Samaritan in the coming months.

3

¹ The Total Value of the Proposed Project reflects the amount listed in the APA. It includes the purchase price for both Good Samaritan and St. Elizabeth's Medical Center. It is subject to adjustment per the terms of the APA.

APPENDIX 3: AFFIDAVIT OF TRUTHFULNESS AND COMPLIANCE



e-mail to: dph.don@state.ma.us Include all attachments as requested.

Massachusetts Department of Public Health Determination of Need Affidavit of Truthfulness and Compliance

Version: 7-6-17

with Law and Disclosure Form 100.405(B)

Instructions: Complete Information below. When complete check the box "This document is ready to print:". This will date stamp and lock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the document and

Application N	lumber:	BMCHS-24090517-E	4	Original Application Date:	09/09/2024
Applicant Name: BMC Health System, Inc.					
Application Type: Emergency Application					
		e: © Corporation C Li			○ Other
				(ies) that are the subject of this Applic	ation? • Yes • No
The undersign	ned certifie	s under the pains and pena	ties of perjury:		
				f the Health Facility[ies] that are the su	bject of this Application;
2. I hav	e read 105	CMR 100.000, the Massacht	setts Determination of	Need Regulation;	
3. lund	lerstand an	d agree to the expected and	d appropriate conduct	of the Applicant pursuant to 105 CMR	100.800;
				ll exhibits and attachments, and certif	rthat all of the
info	rmation co	ntained herein is accurate a	nd true;		
5. I hav	e submitte	d the correct Filing Fee and	understand it is nonref	fundable pursuant to 105 CMR 100.40	5(B);
6. I hav	e submitte	d the required copies of this	application to the Det	ermination of Need Program, and, as	applicable, to all
Parti	es of Recor	d and other parties as requi	red pursuant to 105 CN	MR 100.405(B);	
7. I hav	e caused, a	s required, notices of intent	to be published and d	uplicate copies to be submitted to all	Parties of Record, and
all ca	arriers or th	ird-party administrators, pu	blic and commercial, fo	or the payment of health care services	with which the
Appl	licant contr	acts, and with Medicare and	l Medicaid, as required	by 105 CMR 100.405(C), et seq.;	
8. I hav	re caused p	roper notification and subm	issions to the Secretar	y of Environmental Affairs pursuant to	105 CMR
100.4	405(E) and	301 CMR 11.00; will be mad	le if applicable		
9. If sub	bject to M.(5.L. c. 6D, § 13 and 958 CMR	7.00, I have submitted	such Notice of Material Change to the	HPC - in
acco	rdance wit	h 105 CMR 100.405(G);			
10. Purs	uant to 105	CMR 100.210(A)(3), I certify	that both the Applica	nt and the Proposed Project are in mat	erial and
				state, and local laws and regulations, a	s well as with all
				and Conditions attached therein;	
11. I hav	re read and	understand the limitations	on solicitation of fundi	ng from the general public prior to rec	eiving a Notice of
		of Need as established in 10			
12. I und	derstand th	at, if Approved, the Applica	nt, as Holder of the Dol	N, shall become obligated to all Standa	ard Conditions
purs	uant to 105	CMR 100.310, as well as an	y applicable Other Con	ditions as outlined within 105 CMR 10	0.000 or that
		me a part of the Final Action			
13. Purs	uant to 105	CMR 100.705(A), I certify th	at the Applicant has S	ufficient Interest in the Site or facility; a	ind
				ct is authorized under applicable zonir	g by-laws or
ordi	nances, wh	ether or not a special permi	t is required; or,		
	a. If the	Proposed Project is not au	thorized under applica	ble zoning by-laws or ordinances, a va	riance has been
		received to permit such P	roposed Project; or,		
	b. The	Proposed Project is exempt	from zoning by-laws o	r ordinances.	
Corporation		•			
-		of Organization/Incorporat	ion as amended		
Attach a copy of Articles of Organization/Incorporation, as amended					
Alastair Bell, MD, MBA Signature: Date					
CEO for Corporation Name:					
Mark Nunnelly MU2 would 7/9/29					
Board Chair f	Board Chair for Corporation Name: Signature: \ Date / (

This document is ready to print: 🔀

Date/time Stamp: 09/05/2024 2:24 pm

^{*} been informed of the contents of

^{**} have been informed that

^{***} issued in compliance with 105 CMR 100.000, the Massachusetts Determination of Need regulation effective January 27, 2017 and amended December 28, 2018

APPENDIX 4: ARTICLES OF ORGANIZATION

Per instruction from the Department of Public Health, BMC Health System, Inc. ("Applicant") is providing a link to its corporate documents on the Massachusetts Secretary of State's website for accessibility purposes. Please use the following link to access the Applicant's Articles of Organization on the Secretary of State's website:

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP DRIVE1/2013/0619/000488840/0001/201339642200 1.pdf.