

THE COMMONWEALTH OF MASSACHUSETTS

OFFICE OF CONSUMER AFFAIRS AND BUSINESS REGULATION

Division of Insurance

Report on the Comprehensive Market Conduct Examination of

Arbella Indemnity Insurance Company, Inc.

Quincy, Massachusetts

For the Period January 1, 2005 through June 30, 2006

NAIC GROUP CODE: 0586 NAIC COMPANY CODE: 10017

EMPLOYER'S ID NUMBER: 04-3227818



COMMONWEALTH OF MASSACHUSETTS Office of Consumer Affairs and Business Regulation DIVISION OF INSURANCE

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DANIEL C. CRANE

NONNIE S. BURNES

August 22, 2007

Nonnie S. Burnes Commissioner of Insurance Division of Insurance Commonwealth of Massachusetts One South Station Boston, Massachusetts 02110-2208

Dear Commissioner Burnes:

Pursuant to your instructions and in accordance with Massachusetts General Laws, Chapter 175, Section 4, a comprehensive examination has been made of the market conduct affairs of

ARBELLA INDEMNITY INSURANCE COMPANY, INC.

at its home office located at:

1100 Crown Colony Drive Quincy, Massachusetts 02269

The following report thereon is respectfully submitted.

TABLE OF CONTENTS



SCOPE OF EXAMINATION

The Massachusetts Division of Insurance (the "Division") conducted a comprehensive market conduct examination of Arbella Indemnity Insurance Company, Inc. ("the Company") for the period January 1, 2005 to June 30, 2006. The examination was called pursuant to authority in Massachusetts General Laws Chapter ("M.G.L. c.") 175, Section 4. The market conduct examination was conducted at the direction of, and under the overall management and control of, the market conduct examination staff of the Division. Representatives from the firm of Rudmose & Noller Advisors, LLC ("RNA") were engaged to complete certain agreed upon procedures.

The Company sells workers' compensation and commercial automobile insurance products. During the period of the examination, the commercial automobile business sold in Massachusetts was deemed immaterial and therefore excluded from the scope of the examination.

EXAMINATION APPROACH

A tailored audit approach was developed to perform the examination of the Company using the guidance and standards of the *NAIC Market Conduct Examiner's Handbook*, ("the Handbook") the market conduct examination standards of the Division, the Commonwealth of Massachusetts insurance laws, regulations and bulletins and selected federal laws and regulations. All procedures were performed under the management and control and general supervision of the market conduct examination staff of the Division, including procedures more efficiently addressed by the concurrent Division financial examination. For those objectives, market conduct examination staff to the extent deemed necessary, appropriate and effective to ensure that the objective was adequately addressed. The following describes the procedures performed and the findings for the workplan steps thereon.

The basic business areas that were reviewed in under this examination were:

- I. Company Operations/Management
- II. Complaint Handling
- III. Marketing and Sales
- IV. Producer Licensing
- V. Policyholder Service
- VI. Underwriting and Rating
- VH. Claims

In addition to the processes' and procedures' guidance in the Handbook, the examination included an assessment of the Company's internal control environment. While the Handbook approach detects individual incidents of deficiencies through transaction testing, the internal control assessment provides an understanding of the key controls that Company management uses to run their business and to meet key business objectives, including complying with applicable laws and regulations related to market conduct activities.

The controls assessment process is comprised of three significant steps: (a) identifying controls; (b) determining if the control has been reasonably designed to accomplish its intended purpose in mitigating risk (i.e., a qualitative assessment of the controls); and (c) verifying that the control is functioning as intended (i.e., the actual testing of the controls). For areas in which controls reliance was established, sample sizes for transaction testing were accordingly adjusted. The form of this report is "Report by Test," as described in Chapter VI A. of the Handbook.

FORMATION PURPOSISON

EXECUTIVE SUMMARY

This summary of the comprehensive market conduct examination of the Company is intended to provide a high-level overview of the examination results. The body of the report provides details of the scope of the examination, tests conducted, findings and observations, recommendations and, if applicable, subsequent Company actions. Managerial or supervisory personnel from each functional area of the Company should review report results relating to their specific area.

The Division considers a substantive issue as one in which corrective action on part of the Company is deemed advisable, or one in which a "finding," or violation of Massachusetts insurance laws, regulations or bulletins was found to have occurred. It also is recommended that Company management evaluate any substantive issues or "findings" for applicability to potential occurrence in other jurisdictions. When applicable, corrective action should be taken for all jurisdictions, and a report of any such corrective action(s) taken should be provided to the Division.

The following is a summary of all substantive issues found, along with related recommendations and, if applicable, subsequent Company actions made, as part of the comprehensive market conduct examination of the Company. All Massachusetts laws, regulations and bulletins cited in this report may be viewed on the Division's website at www.mass.gov/doi.

The comprehensive market conduct examination resulted in no findings or negative observations with regard to complaint handling, marketing and sales, policyholder service and claims. Examination results showed that the Company is in compliance with all tested Company policies, procedures and statutory requirements addressed in these sections.

SECTION I - COMPANY OPERATIONS/MANAGEMENT

STANDARD I-1

Findings: None.

<u>Observations</u>: The internal audit reports, field audit reports and claim quality assurance audits reviewed by RNA provided detailed information on the procedures performed, audit findings and recommendations for improvement. Our review indicated that follow up audits were not always conducted when previous audits included significant recommendations.

<u>Recommendations</u>: The internal audit department should conduct follow up audits where significant recommendations from previous audits were made. Further, internal audit should ensure that line management is made responsible for completing the recommendations and monitoring progress timely.

The Company is in the process of adopting more formalized and structured field audit procedures for voluntary agents. The Company should develop and implement these new audit procedures as soon as practicable.

<u>Subsequent Actions</u>: The internal audit department has initiated an annual process to evaluate the status of all internal and external audit comments and communicate such

evaluations to the Board of Directors' Audit Committee. In addition, follow-up audits in the 2007 audit plan are being performed.

SECTION IV – PRODUCER LICENSING

STANDARD IV-1

Findings: None.

<u>Observations</u>: Based on the results of our testing, most of the producers who sold policies during the examination period were included on the Division's list of the Company's appointed agents at the time the policies were issued; however, several were not.

<u>Recommendations</u>: The Company and the Division shall complete a reconciliation of the Company's agent appointments at a mutually agreed upon date to ensure that such appointment records are in agreement.

STANDARD IV-3

Findings: None.

<u>Observations</u>: The results of our testing showed that the Company appears to be notifying the Division when it terminates agent appointments. RNA noted that the Company did not consistently terminate agent appointments via OPRA, the Division's online appointment/termination system, when the terminations were requested by the producer.

<u>*Recommendations*</u>: The Company shall adopt policies and procedures to ensure that it terminates agent appointments through OPRA when they are requested by the producer.

<u>Subsequent Actions</u>: The Company states that it is now using the OPRA system to terminate agent appointments.

SECTION VI² UNDERWRITING AND RATING

STÁNDARD VI – 15

Findings: None.

<u>Observations</u>: Based on the results of testing, while some workers' compensation policies were well supported and documented, other policies had minimal support and documentation. RNA also noted one workers' compensation policy application which was not signed by the applicant.

<u>*Recommendations:*</u> The Company should adopt additional controls to ensure it obtains applications signed by the applicant for all workers' compensation new business. The

Company should also implement procedures to monitor compliance with required file documentation practices. Finally, the internal audit department should conduct an audit of workers' compensation underwriting and documentation practices to ensure that management is adequately and timely addressing these concerns.

<u>Subsequent Actions:</u> The Company states that it has trained and instructed its workers' compensation staff to obtain signed applications on all new business.

STANDARD VI-16

Findings: None.

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<u>Observations</u>: Based on the results of testing, it appears that the Company generally issues new and renewal policies and endorsements timely, accurately and completely. Further, the Company is in the process of adopting the use of renewal questionnaires to be completed by insureds for all commercial policies.

Recommendations: The Company should adopt the use of renewal questionnaires to be completed by insureds for all workers' compensation policies as soon as practicable.

COMPANY BACKGROUND

The Company is a stock subsidiary of Arbella Mutual Insurance Company headquartered in Quincy, Massachusetts, which is the controlling entity in a corporate ownership structure that includes five Massachusetts domestic insurers ("the Arbella Group"). This examination was conducted concurrently with the examination of certain affiliates within the Arbella Group, as management, systems, processes and controls are common to the operations of these affiliated companies.

The Company offers workers' compensation insurance in Massachusetts. Workers' compensation insurance is mandatory for employers, with uniform rates set by the Workers' Compensation Rating and Inspection Bureau ("WCRIB") and approved by the Division. Other commercial lines and personal lines coverage is also sold through affiliated insurance companies within the Arbella Group.

The Arbella Group contracts with approximately 450 independent agencies in Massachusetts, including approximately 100 Exclusive Representative Producers ("ERPs") assigned to them by Commonwealth Automobile Reinsurers ("CAR"). The ERPs write automobile insurance exclusively for the Company primarily in urban areas, and can not be terminated by the Company.

The Arbella Group is rated B++ (Very Good) by A.M. Best. The Company had \$898.1 million in admitted assets and \$345.1 million in surplus as of December 31, 2005. For the year ended December 31, 2005, the Company's premiums were \$453.6 million, and net income was \$25.1 million.

The key objectives of this examination were determined by the Division with emphasis on the following areas.

I. COMPANY OPERATIONS/MANAGEMENT

Evaluation of the Standards in this business area is based on (a) an assessment of the Company's internal control environment, policies and procedures, (b) the Company's response to various information requests, and (c) a review of several types of files at the Company.

<u>Standard I-1</u>. The company has an up-to-date, valid internal, or external, audit program.

<u>Objective</u>: This Standard addresses whether there is an audit program function that provides meaningful information to management.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company's financial statements are audited annually by an independent accounting firm.
- The Company's internal audit department reports to the Board of Directors' Audit Committee.
- The Company's internal audit plan is based on priorities established by the Audit Committee, with input from senior management. The Audit Committee approves the plan prior to year end, and monitors plan progress and results periodically throughout the year.
- The Company's internal audit function conducts periodic audits for compliance with Company policies and procedures, and recommends enhancements to such policies and procedures.
- The Company's claim function performs claim quality assurance audits, whereby claims processed by two of the seven branch claim offices are annually reviewed and evaluated for adherence to Company policies and procedures. Further, the Company conducts studies to evaluate its claim settlement practices.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA reviewed various internal audit reports, field audit reports and claim quality assurance audits to evaluate procedures performed and results obtained.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The internal audit reports, field audit reports and claim quality assurance audits reviewed by RNA provided detailed information on the procedures performed, audit findings and recommendations for improvement. Our review indicated that follow

up audits were not always conducted when previous audits included significant recommendations.

<u>Recommendations</u>: The internal audit department should conduct follow up audits where significant recommendations from previous audits were made. Further, internal audit should ensure that line management is made responsible for completing the recommendations and monitoring progress timely.

The Company is in the process of adopting more formalized and structured field audit procedures for voluntary agents. The Company should develop and implement these new audit procedures as soon as practicable.

<u>Subsequent Actions</u>: The internal audit department has initiated an annual process to evaluate the status of all internal and external audit comments and communicate such evaluations to the Board of Directors' Audit Committee. In addition, follow-up audits in the 2007 audit plan are being performed.

<u>Standard I-2</u>. The company has appropriate controls, safeguards and procedures for protecting the integrity of computer information.

No work performed. All required activity for this Standard is included in the scope of the ongoing statutory financial examination of the Company.

<u>Standard I-3</u>. The company has anti-fraud initiatives in place that are reasonably calculated to detect, prosecute, and prevent fraudulent insurance acts.

18 U.S.C. § 1033; Division of Insurance Bulletins 1998-11 and 2001-14.

<u>Objective</u>: This Standard addresses whether the Company has an anti-fraud plan that is adequate, up-to-date, in compliance with applicable statutes and implemented appropriately.

Pursuant to 18 U.S.C. § 1033 of the Violent Crime Control and Law Enforcement Act of 1994 ("Act"), it is a criminal offense for anyone "engaged in the business of insurance" to willfully permit a "prohibited person" to conduct insurance activity without written consent of the primary insurance regulator. A "prohibited person" is an individual who has been convicted of any felony involving dishonesty or breach of trust or certain other offenses, who willfully engages in the business of insurance as defined in the Act. In accordance with Division of Insurance Bulletins 1998-11 and 2001-14, any entity conducting insurance activity in Massachusetts must notify the Division in writing of all employees and producers affected by this law. Individuals "prohibited" under the law may apply to the Commissioner for written consent, and must not engage or participate in the business of insurance unless and until they are granted such consent.

Controls Assessment: The following key observations were noted in conjunction with the review of this Standard:

- The Company has a written plan to address fraud throughout the organization.
- The Company has a Special Investigative Unit ("SIU") within the claim department that is dedicated to the prevention and handling of fraudulent activities.

- The Company's SIU has written policies, guidelines and procedures to address claim fraud prevention.
- The SIU tracks and investigates potentially fraudulent activity with the assistance of other departments, and reports such activity to regulators as necessary.
- The Arbella Group's policy is to seek the Division's approval regarding the hiring of any "prohibited person" when it wishes to employ such a person.

<u>*Controls Reliance:*</u> Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA reviewed the Company's anti-fraud policies and procedures, and the work of the SIU, as part of various claim standards.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon our review of the Company's policies and procedures, it appears that the Company generally has anti-fraud initiatives in place that are intended to detect, prosecute, and prevent fraudulent insurance acts.

Recommendation: None.

Standard I-4. The company has a valid disaster recovery plan.

No work performed. All required activity for this Standard is included in the scope of the ongoing statutory financial examination of the Company.

<u>Standard I-5</u>. The company adequately monitors the activities of the Managing General Agents ("MGAs"),

No work performed. The Company does not utilize MGAs; therefore this standard is not applicable to this examination.

<u>Standard I-6</u>. Company contracts with MGAs comply with applicable statutes, rules and regulations.

No work performed. The Company does not utilize MGAs; therefore this standard is not applicable to this examination.

<u>Standard I-7</u>. Records are adequate, accessible, consistent and orderly and comply with record retention requirements.

<u>Objective</u>: This Standard addresses the organization, legibility and structure of files, as well as the determination of the Company's compliance with record retention requirements.

<u>Controls Assessment</u>: The Company has established record retention policies and procedures for each key function and department, which note the length of time each document must be retained, and how documents should be destroyed.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA reviewed the Company's record retention policies and evaluated them for reasonableness.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The Company's home office record retention policies appear reasonable.

Recommendations: None.

<u>Standard I-8</u>. The company is licensed for the lines of business that are being written.

M.G.L. c. 175, §§ 32 and 47

<u>Objective</u>: This Standard addresses whether the lines of business being written by a Company are in accordance with the authorized lines of business.

Pursuant to M.G.L. c. 175, § 32, domestic insurers must obtain a certificate authorizing it to issue policies or contracts. M.G.L. c. 175, § 47 sets forth the various lines of business for which an insurer may be licensed.

<u>Controls Assessment</u>: Due to the nature of this Standard, no controls assessment was performed.

Controls Reliance: Not applicable.

<u>*Transaction Testing Procedure:*</u> RNA reviewed the Company's Certificate of Authority, and compared it to the lines of business the Company writes in the Commonwealth.

Transaction Testing Results:

Findings: None.

Observations: The Company is licensed for the lines of business being written.

Recommendations: None.

<u>Standard I-9</u>. The company cooperates on a timely basis with examiners performing the examinations.

M.G.L. c. 175, § 4.

<u>Objective</u>: This Standard addresses the Company's cooperation during the course of the examination.

M.G.L. c. 175, § 4 sets forth the Commissioner's authority to conduct examinations of an insurer.

<u>Controls Assessment</u>: Due to the nature of this Standard, no controls assessment was performed.

Controls Reliance: Not applicable.

<u>*Transaction Testing Procedure:*</u> The Company's level of cooperation and responsiveness to examiner requests was assessed throughout the examination.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The Company's level of cooperation and responsiveness to examiner requests was exemplary.

Recommendations: None.

<u>Standard I-10</u>. The company has procedures for the collection, use and disclosure of information gathered in connection with insurance transactions to minimize any improper intrusion into the privacy of applicants and policyholders.

Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 Code of Federal Regulations ("CFR") Part 313,

<u>Objective</u>: This Standard addresses the Company's policies and procedures to ensure it minimizes improper intrusion into the privacy of consumers.

The Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313 set forth requirements for proper notice to consumers and restrictions on a financial institution's ability to disclose nonpublic personal information about consumers to nonaffiliated third parties. Further, a financial institution must provide its customers with a written notice of its privacy policies and practices. In addition, a financial institution is prohibited from disclosing nonpublic personal information about a consumer to nonaffiliated third parties, unless the institution satisfies various disclosure and opt-out requirements and the consumer has not elected to opt out of such disclosure.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of Standards I-10 through I-17:

- The Company's practice is to provide the Privacy Policy when the policy is delivered.
- The Privacy Policy states that the Company collects certain types of nonpublic personal information from third parties or other sources, and gives examples of such third parties or other sources. Further, the Privacy Policy notes that that the Company may disclose information as permitted by law, and that customers have a right to access and to correct this information.
- The Company's Privacy Policy states that it does not disclose any nonpublic personal information to any affiliate or non-affiliated third party other than those permitted by law, and only for the purpose of transacting the business of the customer's insurance coverage or claim.
- The Company annually provides its Privacy Policy to customers via mail upon renewal.
- The Company provides its Privacy Policy on its website.
- The Company annually conducts an information systems risk assessment to consider, document and review information security threats and controls. The risk assessment evaluations have resulted in continual improvements to information systems security.
- Company policy requires that information technology security practices safeguard nonpublic personal and health information, and communicates these practices in training programs, compliance presentations and various memoranda as needed. Company policy requires all staff to take annual privacy training, and to sign an acknowledgement of having taken such training.
- Only individuals approved by Company management are granted access to the Company's key electronic and operational areas where nonpublic personal and health information is located. Access is frequently and strictly monitored.

<u>*Controls Reliance:*</u> Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for privacy compliance, and reviewed documentation supporting its privacy policies and procedures.

Transaction Testing Results:

Findings: None.

Observations: It appears from our review that the Company's privacy practices minimize any improper intrusion into the privacy of applicants and policyholders, and are disclosed to policyholders in accordance with the Company's policies and procedures.

Recommendations: None.

<u>Standard I-11</u>. The company has developed and implemented written policies, standards and procedures for the management of insurance information.

Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313.

The objective of this Standard relates to privacy matters and is included in Standards I-10 and I-12 through I-17.

<u>Standard I-12</u>. The company has policies and procedures to protect the privacy of nonpublic personal information relating to its customers, former customers and consumers that are not customers.

Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313.

<u>Objective</u>: This Standard addresses the Company's policies and procedures to ensure it protects the privacy of non-public personal information.

The Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313 set forth requirements for proper notice to consumers and restrictions on a financial institution's ability to disclose nonpublic personal information about consumers to nonaffiliated third parties. Further, a financial institution must provide its customers with a written notice of its privacy policies and practices. In addition, a financial institution is prohibited from disclosing nonpublic personal information about a consumer to nonaffiliated third parties, unless the institution satisfies various disclosure and opt-out requirements and the consumer has not elected to opt out of such disclosure.

Controls Assessment: See Standard I-10.

Controls Reliance: See Standard 110.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for privacy compliance, and reviewed documentation supporting its privacy policies and procedures.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: It appears from our review that the Company's policies and procedures adequately protect consumer non-public personal information.

Recommendations: None.

<u>Standard I-13</u>. The company provides privacy notices to its customers and, if applicable, to its consumers who are not customers regarding treatment of nonpublic personal financial information.

Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313.

<u>Objective</u>: This Standard addresses the Company's practice of providing privacy notices to customers and consumers.

The Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313, set forth requirements for proper notice to consumers and restrictions on a financial institution's ability to disclose nonpublic personal information about consumers to nonaffiliated third parties. Further, a financial institution must provide its customers with a written notice of its privacy policies and practices. In addition, a financial institution is prohibited from disclosing nonpublic personal information about a consumer to nonaffiliated third parties, unless the institution satisfies various disclosure and opt-out requirements and the consumer has not elected to opt out of such disclosure.

Controls Assessment: See Standard I-10.

Controls Reliance: See Standard I-10.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for privacy compliance, reviewed documentation supporting its privacy policies and procedures and examined whether the privacy notice provided sufficient information and disclosures.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon our review of the Company's privacy notice and its privacy practices, it appears that the Company provides a sufficient privacy notice to applicants and to policyholders regarding its use and disclosure of non-public personal financial information, in accordance with the Company's policy.

Recommendations: None.

Standard I-14. If the company discloses information subject to an opt out right, the company has policies and procedures in place so that nonpublic personal financial information will not be disclosed when a consumer who is not a customer has opted out, and the company provides opt out notices to its customers and other affected consumers.

Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313.

No work performed. The Company does not utilize opt out rights as it does not share information with others for marketing purposes; therefore, this standard is not applicable to this examination.

<u>Standard I-15.</u> The company's collection, use and disclosure of nonpublic personal financial information are in compliance with applicable statutes, rules and regulations.

Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313.

<u>Objective</u>: This Standard addresses the Company's policies and procedures regarding collection, use and disclosure of nonpublic personal financial information.

The Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313 set forth requirements for proper notice to consumers and restrictions on a financial institution's ability to disclose nonpublic personal information about consumers to nonaffiliated third parties. Further, a financial institution must provide its customers with a written notice of its privacy policies and practices. In addition, a financial institution is prohibited from disclosing nonpublic personal information about a consumer to nonaffiliated third parties, unless the institution satisfies various disclosure and opt-out requirements and the consumer has not elected to opt out of such disclosure.

Controls Assessment: See Standard I-10.

Controls Reliance: See Standard I-10.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for privacy compliance, and reviewed documentation supporting its privacy policies and procedures.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: It appears from our review that the Company's privacy policies and procedures provide reasonable assurance that the Company properly collects, uses and discloses nonpublic personal financial information.

Recommendations: None

<u>Standard I-16</u>. In states promulgating the health information provisions of the NAIC model regulation, or providing equivalent protection through other substantially similar laws under the jurisdiction of the Department of Insurance, the company has policies and procedures in place so that nonpublic personal health information will not be disclosed except as permitted by law, unless a customer or a consumer who is not a customer has authorized the disclosure.

<u>Objective</u>: This Standard addresses the Company's policies and procedures to ensure it maintains privacy of nonpublic personal health information related to claims.

Controls Assessment: See Standard I-10.

Controls Reliance: See Standard I-10.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for privacy compliance, and reviewed documentation supporting its privacy policies and procedures related to claims.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: It appears from our review that the Company's policies and procedures provide reasonable assurance that it maintains the privacy of nonpublic personal health information related to claims.

Recommendations: None.

<u>Standard I-17</u>. Each licensee shall implement a comprehensive written information security program for the protection of nonpublic customer information.

Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313.

<u>Objective</u>: This Standard addresses the Company's information security efforts to ensure that nonpublic consumer information is protected.

The Gramm-Leach-Bliley Act, §§ 502, 503, 504 and 505 and 16 CFR Part 313 set forth requirements for proper notice to consumers and restrictions on a financial institution's ability to disclose nonpublic personal information about consumers to nonaffiliated third parties. Further, a financial institution must provide its customers with a written notice of its privacy policies and practices. In addition, a financial institution is prohibited from disclosing nonpublic personal information about a consumer to nonaffiliated third parties, unless the institution satisfies various disclosure and opt-out requirements and the consumer has not elected to opt out of such disclosure.

Controls Assessment: See Standard I-10.

Controls Reliance: See Standard I-10.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for privacy compliance, and reviewed documentation supporting its privacy policies and procedures.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon our review of the Company's information security policies and procedures, it appears that the Company has implemented an information security program which provides reasonable assurance that its information systems protect nonpublic customer information.

Recommendations: None.

II. COMPLAINT HANDLING

Evaluation of the Standards in this business area is based on (a) an assessment of the Company's internal control environment, policies and procedures, (b) the Company's response to various information requests, and (c) a review of several types of files at the Company.

<u>Standard II-1</u>. All complaints are recorded in the required format on the company complaint register.

M.G.L. c. 176D, § 3(10).

<u>Objective</u>: This Standard addresses whether the Company formally tracks complaints or grievances as required by statute.

Pursuant to M.G.L. c. 176D, § 3(10), an insurer is required to maintain a complete record of all complaints it received from the date of its last examination. The record must indicate the total number of complaints, the classification of each complaint by line of insurance, the nature of each complaint, the disposition of each complaint and the time to process each complaint.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Written Company policies and procedures govern the complaint handling process.
- The Company logs all written complaints in the complaint register in a consistent format.
- The complaint register includes the date received, the date closed, the person making the complaint, the insured, the policy number, state of residence, the nature of the complaint using NAIC reason codes and the complaint disposition using NAIC reason codes.
- The Company policy is to respond to Division complaints within 14 calendar days of receipt when possible, and in a timely manner once it receives and evaluates all required information.
- The Company states that it provides its toll free telephone number and address in its written responses to consumer inquiries, and on its web site.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed management and staff responsible for complaint handling, and examined evidence of the Company's related processes and controls. There were no complaints made against the Company during the examination period.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: RNA noted that the Company's format for recording the complaint includes all necessary information. Based upon review, it appears that the Company has a process for recording complaints in the required format in accordance with its policies, procedures, and statutory requirements.

Recommendations: None.

<u>Standard II-2</u>. The company has adequate complaint handling procedures in place and communicates such procedures to policyholders.

M.G.L. c. 176D, § 3(10).

<u>Objective</u>: This Standard addresses whether the Company has adequate complaint handling procedures and communicates those procedures to policyholders.

M.G.L. c. 176D, § 3(10) requires that (a) the Company has documented procedures for complaint handling (b) the procedures in place are sufficient to enable satisfactory handling of complaints received as well as to conduct root cause analyses in areas developing complaints, (c) there is a method for distribution of and obtaining and recording responses to complaints that is sufficient to allow response within the time frame required by state law, and (d) the Company provides a telephone number and address for consumer inquiries.

Controls Assessment: See Standard II-1.

Controls Reliance: See Standard II-1.

<u>Transaction Testing Procedure</u>: RNA interviewed management and staff responsible for complaint handling, and examined evidence of the Company's related processes and controls. There were no complaints against the Company during the examination period. In addition, the Company's website, and various forms sent to policyholders, were reviewed to determine whether they comply with the requirement that the Company provide contact information for consumer inquiries.

Transaction Testing Results:

Findings: None.

<u>Observations</u>. The Company appears to have adequate procedures in place to address complaints and communicates such procedures to policyholders.

Recommendations: None.

<u>Standard II-3</u>. The company takes adequate steps to finalize and dispose of the complaint in accordance with applicable statutes, rules and regulations and contract language.

<u>Objective</u>: This Standard addresses whether the Company's response to the complaint fully addresses the issues raised, is properly documented, includes appropriate remedies and complies with statutes, regulations and contract language.

Controls Assessment: See Standard II-1.

Controls Reliance: See Standard II-1.

<u>*Transaction Testing Procedure:*</u> RNA interviewed management and staff responsible for complaint handling, and examined evidence of the Company's related processes and controls. There were no complaints against the Company during the examination period.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: It appears from our review that the Company has an adequate process to finalize and dispose of complaints in accordance with its policies, procedures, and statutory requirements.

Recommendations: None.

<u>Standard II-4</u>. The time frame within which the company responds to complaints is in accordance with applicable statutes, rules and regulations.

<u>Objective</u>: This Standard addresses the time required for the Company to process each complaint.

Massachusetts does not have a specific time standard in the statutes or regulations. However, the Division has established a practice of requiring insurers to respond to complaints from the Division within 14 calendar days from the date they receive a notice of complaint.

Controls Assessment: See Standard II-1.

Controls Reliance: See Standard II-1

<u>*Transaction Testing Procedure:*</u> RNA interviewed management and staff responsible for complaint handling, and examined evidence of the Company's related processes and controls. The Division received no complaints against the Company during the examination period.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: It appears from our review that the Company has a process for timely responding to complaints in accordance with its policies, procedures, and statutory requirements.

Recommendations: None.

III. MARKETING AND SALES

Evaluation of the Standards in this business area is based on (a) an assessment of the Company's internal control environment, policies and procedures, (b) the Company's response to various information requests, and (c) a review of several types of files at the Company.

<u>Standard III-1</u>. All advertising and sales materials are in compliance with applicable statutes, rules and regulations.

M.G.L. c. 176D, § 3; Division of Insurance Bulletin 2001-02.

<u>Objective</u>: This Standard addresses whether the Company maintains a system of control over the content, form and method of dissemination for all its advertisements.

Pursuant to M.G.L. c. 176D, § 3, it is deemed an unfair method of competition to misrepresent or falsely advertise insurance policies, or the benefits, terms, conditions and advantages of said policies. Pursuant to Division of Insurance Bulletin 2001-02, an insurer who maintains an Internet website must disclose on that website the name of the company appearing on the certificate of authority, and the address of its principal office.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The home office marketing research and development team develops advertising and sales materials that are targeted to consumers and producers. All sales and promotional materials are submitted to a public relations consultant for review prior to use.
- The Company permits agents to develop advertising material that is general in nature, but requires them, per the standard agency contract, to obtain home office approval prior to use of such material.
- The Company's policy is to disclose its name and address on its website.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquity appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for developing and reviewing advertising and sales materials. RNA noted no workers' compensation advertising and sales materials in use during the examination period. RNA also reviewed the Company's website for appropriate disclosure of its name and address, and general consistency with statutory and regulatory requirements.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The review noted that the Company has a process for ensuring that advertising and sales materials, if used, comply with Massachusetts M.G.L. c. 176D, § 3. The Company's website disclosure complies with the requirements of Division of Insurance Bulletin 2001-02.

Recommendations: None.

<u>Standard III-2</u>. Company internal producer training materials are in compliance with applicable statutes, rules and regulations.

<u>Objective</u>: This Standard addresses whether all of the Company's producer training materials are in compliance with state statutes, rules and regulations.

<u>Controls Assessment</u>: The following controls were noted as part of this Standard and Standard III-3:

- The Company has distributed producer training materials focusing on Company policies, practices and procedures, including those relating to underwriting and rating, policyholder service, and claims.
- The Company's producers have access to electronic policies and procedures manuals through the Company's agent web portal.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for developing and distributing producer training materials. RNA noted no workers' compensation producer training materials in use during the examination period.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The company appears to have a process for ensuring that producer training materials, if used, are accurate and reasonable.

Recommendations: None

<u>Standard III-3</u> Company communications to producers are in compliance with applicable statutes, rules and regulations.

<u>Objective</u>: This Standard addresses whether the written and electronic communication between the Company and its producers complies with applicable statutes, rules and regulations.

Controls Assessment: See Standard III-2.

Controls Reliance: See Standard III-2.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for developing and distributing producer communications.

Transaction Testing Results:

Findings: None.

<u>*Observations:*</u> The Company appears to have a process for ensuring that communications to producers are accurate and reasonable.

Recommendations: None.

<u>Standard III-4</u>. Company mass marketing of property and casualty insurance is in compliance with applicable statutes, rules and regulations.

M.G.L. c. 175, § 193R

e sop inecial points No work performed. This Standard is not covered in the scope of examination because the Company does not offer affinity group discounts for commercial policies

IV. PRODUCER LICENSING

Evaluation of the Standards in this business area is based on (a) an assessment of the Company's internal control environment, policies and procedures, (b) the Company's response to various information requests, and (c) a review of several types of files at the Company.

<u>Standard IV-1</u>. Company records of licensed and appointed (if applicable) producers agree with department of insurance records.

18 U.S.C. § 1033; M.G.L. c. 175, §§ 162I and 162S; Division of Insurance Bulletins 1998-11 and 2001-14.

<u>Objective</u>: The Standard addresses licensing and appointment of the Company's producers.

M.G.L c. 175, § 162I requires that all persons who solicit, sell or negotiate insurance in the Commonwealth be licensed for that line of authority. Further, any such producer shall not act as an agent of the Company unless the producer has been appointed by the Company pursuant to M.G.L c. 175, § 162S.

Pursuant to 18 U.S.C. § 1033 of the Violent Crime Control and Law Enforcement Act of 1994 ("Act"), it is a criminal offense for anyone "engaged in the business of insurance" to willfully permit a "prohibited person" to conduct insurance activity without written consent of the primary insurance regulator. A "prohibited person" is an individual who has been convicted of any felony involving dishonesty or a breach of trust or certain other offenses, who willfully engages in the business of insurance as defined in the Act. In accordance with Division of Insurance Bulletins 1998-11 and 2001-14, any entity conducting insurance activity in Massachusetts has the responsibility of notifying the Division, in writing, of all employees and producers acting as agents who are affected by this daw. Those individuals may either apply for an exemption from the law, or must cease and desist from their engagement in the business of insurance.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

• The Company's appointment procedures are designed to comply with the statutory requirement that a producer be appointed as agent within 15 days from the date the agent's contract is executed, or when the first policy application is received.

• The Company's policy is to seek the Division's approval regarding the appointment of any "prohibited person" as noted above, in instances where the Company wishes to appoint such a person as agent.

▶ The Company maintains an automated producer database that tracks all terminations, appointments and other licensing changes related to its appointed agents.

- The Company verifies that producers are properly licensed for the lines of business to be sold in Massachusetts, prior to contracting with them as agents.
- All appointed agents are required to enter into a written contract with the Company prior to selling its policies. Standard producer contract terms and conditions address proper licensure, maintenance of records, binding authority, claim reporting, commission rates, premium accounting, advertising, and termination/suspension provisions. The contract also gives the agent exclusive control over expirations and records.

• The Company requires appointed agents to maintain E&O coverage.

<u>*Controls Reliance:*</u> Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed individuals with responsibility for producer contracting and processing of agent appointments. RNA reviewed evidence of agent appointments in conjunction with testing of workers' compensation policies issued during the examination period. RNA verified that the sales agent was included on the Division's list of the Company's appointed agents at the time of sale.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of our testing, most of the producers who sold policies during the examination period were included on the Division's list of the Company's appointed agents at the time the policies were issued; however, several were not.

<u>Recommendations</u>: The Company and the Division shall complete a reconciliation of the Company's agent appointments at a mutually agreed upon date to ensure that such appointment records are in agreement.

<u>Standard IV-2</u>. Producers are properly licensed and appointed (if required by state law) in the jurisdiction where the application was taken.

18 U.S.C. § 1033; M.G.L. c. 175, §§ 162I and 162S; Division of Insurance Bulletins 1998-11 and 2001-14.

See Standard IV-1.

<u>Standard IV-3</u>. Termination of producers complies with applicable statutes regarding notification to the producer and notification to the state, if applicable.

M.G.L. c. 175, § 162T.

<u>Objective</u>: This Standard addresses the Company's termination of producers in accordance with applicable statutes requiring notification to the state and the producer.

Pursuant to M.G.L. c. 175, § 162T, the Company must notify the Division within 30 days of the effective date of a producer's termination, and if the termination was for cause, must notify the Division of such cause.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company's policy and practice is to notify the Division of agent terminations as required by statute.
- The Company's policy and practice is to notify the Division of the reason for agent terminations when the termination is "for cause."
- The Company has a process for notifying agents that they have been terminated which complies with statutory and contractual requirements.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed individuals with responsibility for producer contracting and termination processing. RNA selected terminated agents from the Company's termination listing and the Division's termination records, and compared the termination information on both listings.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The results of our testing showed that the Company appears to be notifying the Division when it terminates agent appointments. RNA noted that the Company did not consistently terminate agent appointments via OPRA, the Division's online appointment/termination system, when the terminations were requested by the producer.

<u>Recommendations</u>: The Company shall adopt policies and procedures to ensure that it terminates agent appointments through OPRA when they are requested by the producer.

<u>Subsequent Actions:</u> The Company states that it is now using the OPRA system to terminate agent appointments.

<u>Standard IV</u>. The company's policy of producer appointments and terminations does not result in unfair discrimination against policyholders.

<u>Objective</u>: The Standard addresses the Company's policy for ensuring that producer appointments and terminations do not unfairly discriminate against policyholders.

Controls Assessment: See Standards IV-1 and IV-3.

Controls Reliance: See Standards IV-1 and IV-3.

<u>*Transaction Testing Procedure:*</u> RNA interviewed individuals with responsibility for producer contracting, and processing of appointments and terminations. In conjunction with testing of workers' compensation policies issued or renewed during the examination period, RNA reviewed documentation for any evidence of unfair discrimination against policyholders resulting from the Company's policies regarding producer appointments and terminations.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Through testing of workers' compensation policies issued or renewed during the examination period, RNA noted no evidence of unfair discrimination against policyholders resulting from the Company's policies regarding producer appointments and terminations.

Recommendations: None.

<u>Standard IV-5</u>. Records of terminated producers adequately document reasons for terminations.

M.G.L. c. 175, §§ 162R and 162T.

<u>Objective</u>: The Standard addresses the Company's documentation of producer terminations.

Pursuant to M.G.L. c. 175, § 162T, the Company must notify the Division within 30 days of the effective date of a producer's termination, and if the termination was for cause, as defined in M.G.L. c. 175, § 162R, the Company must notify the Division of such cause.

Controls Assessment: See Standard IV-3.

Controls Reliance: See Standard IV-3.

<u>*Transaction Testing Procedure:*</u> RNA selected producers whose appointments were terminated during the examination period, and reviewed the reasons for each termination.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on RNA's testing, the Company's internal records adequately document reasons for agent terminations. None of the terminations tested was for cause as defined by statute.

Recommendations: None.

<u>Standard IV-6</u>. Producer accounts current (account balances) are in accordance with the producer's contract with the company.

No work performed. This Standard is not covered in the scope of examination because the Company direct bills most premium, thus excessive debit account balances are not a significant issue. If material debit account balances existed, they would be evaluated in the scope of the statutory financial examination of the Company.

V. POLICYHOLDER SERVICE

Evaluation of the Standards in this business area is based on (a) an assessment of the Company's internal control environment, policies and procedures, (b) the Company's response to various information requests, and (c) a review of several types of files at the Company.

<u>Standard V-1</u>. Premium notices and billing notices are sent out with an adequate amount of advance notice.

<u>Objective</u>: This Standard addresses efforts to provide policyholders with sufficient advance notice of premiums due, and notice of cancellation for non-payment.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company direct bills most policyholders, who generally receive a renewal and billing notice from the Company 30 - 45 days prior to the effective date of the renewal. Some policyholders are agency billed. A policy declaration page indicating the coverage type and limits, with the applicable premium, is included with the renewal billing notice.
- The Company automatically generates installment billing notices through its policy administration systems approximately 20 days before payments are due.
- Company policy generally requires a 20% premium down payment at the time an application is taken. The remaining premium and applicable service charges are direct billed to policyholders in up to 10 installments.
- All installment billing notices contain disclosures regarding grace periods and policy cancellation for non-payment of premium.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for policyholder service. RNA also reviewed billing notice dates for five workers' compensation policies issued or renewed during the examination period, and reviewed installment and interest charges on a limited basis.

Transaction Testing Results:



<u>Observations</u>: The premium and billing transactions tested were processed according to the Company's policies and procedures. Based upon the results of testing, the Company's processes for mailing billing notices with adequate advance notice, and charging monthly service charges on installment payments, appear to be functioning in accordance with its policies, procedures, and statutory requirements.

Recommendations: None.

<u>Standard V-2</u>. Policy issuance and insured requested cancellations are timely.

M.G.L. c. 175, § 187B.

<u>Objective</u>: This Standard addresses the Company's procedures for ensuring that customer cancellation requests are processed timely. Objectives pertaining to policy issuance are included in Underwriting and Rating Standard VI-16. Return of premium testing is included in Underwriting and Rating Standard VI-25.

Pursuant to M.G.L. c. 175, § 187B, insurers are required to return unearned premium within a reasonable time upon receipt of the policyholder's request to cancel.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of cancellation and withdrawals under this Standard:

- Company policy is to cancel policies upon notification from the producer of the policyholder's request, and to timely process premium refunds.
- The Company refunds unearned premium to the policyholder on a pro-rata or short rate basis pursuant to statutory and regulatory guidelines.

<u>*Controls Reliance:*</u> Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for policyholder service, and tested two workers' compensation insured-requested cancellations processed during the examination period. RNA reviewed evidence that each cancellation request was processed timely.

Transaction Testing Results.

Findings: None.

<u>Observations</u>: The insured-requested cancellations tested were processed timely according to the Company's policies and procedures. Based upon the results of testing, the Company's processing of insured-requested cancellations appears to be functioning in accordance with its policies, procedures, and statutory requirements.

<u>Recommendations</u>: None.

<u>Standard V-3</u>. All correspondence directed to the company is answered in a timely and responsive manner by the appropriate department.

<u>Objective</u>: This Standard addresses the Company's procedures for providing timely and responsive information to customers by the appropriate department. Complaint correspondence is covered in the Complaint Handling section. Claim correspondence is covered in the Claims section.

Controls Assessment: The following key observations were noted in conjunction with the review of this Standard:

- The Company has approximately 25 customer service representatives who answer policyholders' general questions about their policies or billing matters.
- The Company considers its producers as having the primary relationship with their policyholders. Since customer service representatives are not licensed producers, policyholders must request endorsements and policy changes through the producer. Policyholders who request such changes through customer service can be transferred to the producer for servicing.
- The Company monitors customer service call waiting times, call abandon rates and individual customer service representatives' per call time use, to ensure that adequate resources are available to address customer inquiries.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA discussed correspondence procedures with Company personnel, and reviewed actual correspondence in conjunction with underwriting, rating, policyholder service and claims standards. RNA also obtained documentation showing customer service representatives' per call time use and the overall call abandon rate.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon a review of general correspondence between policyholders and the Company regarding underwriting, rating, policyholder service and claims, and review of the above information, it appears that the Company handles customer inquiries and correspondence directed to the Company in a timely and responsive manner.

Recommendations: None

<u>Standard V-4.</u> Claims history and loss information is provided to insured in timely manner.

Objective: This Standard addresses the Company's procedures for providing claim history and loss information to insureds in a timely manner.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company's producers and its claim personnel have access to claims history and paid loss information from the WCRIB.
- The Company's policy is to provide, or ask the producer to provide the policyholder with their claims history and paid loss information upon request.

<u>*Controls Reliance:*</u> Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA discussed with Company personnel its policies and procedures for responding to policyholder inquiries regarding claims history and paid loss information.

Transaction Testing Results:

Findings: None.

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<u>Observations</u>: The testing of underwriting and rating, claims, complaints and policyholder service noted no evidence of the Company failing to respond to policyholder inquiries on claims history and paid loss information.

Recommendations: None.

<u>Standard V-5</u>. Whenever the company transfers the obligations of its contracts to another company pursuant to an assumption reinsurance agreement, the company has gained the prior approval of the insurance department and the company has sent the required notices to affected policyholders.

No work performed. The Company does not enter into assumption reinsurance agreements.

VI. UNDERWRITING AND RATING

Evaluation of the Standards in this business area is based on (a) an assessment of the Company's internal control environment, policies and procedures, (b) the Company's response to various information requests, and (c) a review of several types of files at the Company.

<u>Standard VI-1</u>. The rates charged for the policy coverage are in accordance with filed rates (if applicable) or the company's rating plan.

Workers' Compensation: M.G.L. c. 152, § 53A; 211 CMR 110.00, 211 CMR 113.00 and 211 CMR 115.00.

<u>Objective</u>: This Standard addresses whether the Company is charging premiums using properly filed rates.

M.G.L. c. 152, § 53A specifies a rate filing process and statistical reporting requirements for workers' compensation policies which uses experience rating credits and payroll caps to ensure equitable distribution of premium based on wage differentials. Further, rates and producer commissions for business ceded to the Commonwealth reinsurance pool are determined by the Division. 211 CMR 110.00, 211 CMR 113.00 and 211 CMR 115.00 provide guidance on rate filing procedures, premium credit filings and the conduct of rate hearings.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of Standards VI-1 and VI-4:

- The Company has written underwriting and rating policies and procedures which are designed to reasonably assure consistency in classification and rating.
- Company policy prohibits unfair discrimination in the application of premium discounts and surcharges, and in the application of the general rating methodology, in accordance with statutory and regulatory requirements.
- Workers' compensation rates are determined by the WCRIB, which files such rates with the Division.
- The Company's reinsurer conducts periodic reviews of the Company's workers' compensation underwriting and rating policies and procedures.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting process, and reviewed other rating information. RNA also reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005. RNA selected four workers' compensation policies issued during the examination period for testing of rate classifications and premiums charged. RNA verified that the policy premium, discounts and surcharges for each policy complied with statutory and regulatory requirements, and with rates on file with the Division.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of testing and review of the reinsurer's underwriting review report, it appears that policy premiums, discounts and surcharges are generally calculated in compliance with statutory requirements, and with rates on file with the Division.

Recommendations: None.

<u>Standard VI-2</u>. Disclosures to insureds concerning rates and coverage are accurate and timely.

Workers' Compensation: M.G.L. c. 152, § 25A; 211 CMR 113.00 and 211 CMR 115.00.

<u>Objective</u>: This Standard addresses whether all mandated disclosures for rates and coverage are documented in accordance with statutes and regulations and timely provided to insureds.

Pursuant to M.G.L. c. 152, § 25A, each workers compensation insurer must offer policy deductibles, including reasonable small deductibles optional to the policyholder, which shall be fully disclosed to prospective policyholders in writing. 211 CMR 113.00 and 211 CMR 115.00 provide additional guidance on deductibles.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company has written policies and procedures for processing new and renewal business.
- The Company's supervisory procedures are designed to ensure that new business submissions from producers are accurate and complete, including the use of all Company required forms and instructions.
- The Company's insurance policies provide disclosures as required by statutory and regulatory guidelines.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting process, and selected 15 workers' compensation policies issued or renewed during the examination period, to test for timely disclosure of rates and coverage.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon testing, the Company appears to comply with the statutory requirement to provide certain coverage disclosures to insureds upon initial application and renewal.

Recommendations: None.

<u>Standard VI-3</u>. The company does not permit illegal rebating, commission cutting or inducements.

General: M.G.L. c. 175, §§ 182, 183 and 184; M.G.L. c. 176D, § 3(8). Workers' Compensation: M.G.L. c. 152, § 53A.

<u>Objective</u>: This Standard addresses illegal rebating, commission cutting or inducements, and requires that producer commissions adhere to the commission schedule.

Pursuant to M.G.L. c. 175, §§ 182, 183 and 184, the Company, or any agent thereof, cannot pay or allow, or offer to pay or allow any valuable consideration or inducement not specified in the policy or contract. Similarly, under M.G.L. c. 176D, § 3(8), it is an unfair method of competition to knowingly permit or make any offer to pay, allow or give as inducement any rebate of premiums, any other benefits or any valuable consideration or inducement not specified in the contract. Finally, M.G.L. c. 152, § 53A requires the Division to determine producer commissions for workers' compensation policies ceded to the Commonwealth reinsurance pool.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company has procedures for paying producers' commissions in accordance with home office approved written contracts
- The Company's producer contracts and its home office policies and procedures are designed to comply with provisions contained in statutory underwriting and rating requirements that prohibit special inducements and rebates.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed individuals with responsibility for commission processing and producer contracting. RNA inspected producer contracts and new business materials for indications of rebating, commission cutting or inducements. RNA also selected two workers' compensation policies issued or renewed during the examination period, to test commissions paid to producers and to look for indications of rebating, commission cutting or inducements.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of testing, it appears that the Company's processes for prohibiting illegal acts, including special inducements and rebates, are functioning in accordance with Company policies, procedures and statutory requirements.

Recommendations: None.
<u>Standard VI-4</u>. Credits and deviations are consistently applied on a non-discriminatory basis.

Workers' Compensation: M.G.L. c. 152, § 53A; 211 CMR 110.00, 211 CMR 113.00 and 211 CMR 115.00.

<u>Objective</u>: This Standard addresses whether unfair discrimination is occurring in the application of premium discounts and surcharges.

M.G.L. c. 152, § 53A specifies a rate filing process and statistical reporting requirements for workers compensation policies using experience rating credits and payroll caps to ensure equitable distribution of premium based on wage differentials. Further, the Division determines rates and producer commissions for business ceded to the Commonwealth reinsurance pool. 211 CMR 110.00, 211 CMR 113.00 and 211 CMR 115.00 provide guidance on rate filing procedures, premium credit filings and the conduct of rate hearings.

Controls Assessment: See Standard VI-1.

Controls Reliance: See Standard VI-1.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting process, and reviewed other rating information. RNA also reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005. RNA selected four workers' compensation policies issued during the examination period to test rate classifications and premiums charged. RNA verified that credits and deviations for each policy were consistently applied on a non-discriminatory basis.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of testing, and review of the reinsurer's underwriting review report, it appears that the Company applies credits and deviations consistently on a non-discriminatory basis.

Recommendations: None.

<u>Standard VI-5</u>. Schedule rating or individual risk premium modification plans, where permitted, are based on objective criteria with usage supported by appropriate documentation.

Workers' Compensation: M.G.L. c. 152, § 53A; 211 CMR 110.00 and 211 CMR 113.00.

<u>Objective</u>: This Standard addresses whether schedule rating or individual risk premium modification plans are based on objective criteria and appropriately documented.

M.G.L. c. 152, § 53A specifies a rate filing process and statistical reporting requirements for workers compensation policies that uses experience rating credits and payroll caps to ensure

equitable distribution of premium based on wage differentials. Further, the Division determines rates and producer commissions for business ceded to the Commonwealth reinsurance pool. 211 CMR 110.00 provides guidance on rate filing procedures and the conduct of hearings. 211 CMR 113.00 requires the WCRIB to file premium credits with the Division.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company has written policies and procedures for determining schedule rating and individual risk premium modification plans.
- The Company's underwriting personnel are required to approve schedule rating and individual risk premium modification plans, and to document such decisions in the underwriting files.
- The Company's reinsurer conducts periodic reviews of the Company's workers' compensation underwriting and rating policies and procedures.

<u>*Controls Reliance:*</u> Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting and rating process, and reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005. RNA selected 15 workers' compensation policies issued or renewed during the examination period to test schedule rating and individual risk premium modification plans, to ensure that such modifications are objective and properly documented.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon testing and review of the reinsurer's underwriting review report, the Company appears to properly use schedule rating and individual risk premium modification plans, and ensures that such modifications are objective and properly documented.

Recommendations: None.

<u>Standard VI-6</u>. Verification of use of the filed expense multipliers; the company should be using a combination of loss costs and expense multipliers filed with the Department.

Workers' Compensation: M.G.L. c. 152, § 53A and 211 CMR 110.00.

<u>Objective</u>: This Standard addresses the use of loss costs and expense multipliers filed with the Division.

M.G.L. c. 152, § 53A specifies a rate filing process and statistical reporting requirements for workers compensation policies that uses experience rating credits and payroll caps to ensure equitable distribution of premium based on wage differentials. Further, the Division determines

rates and producer commissions for business ceded to the Commonwealth reinsurance pool. 211 CMR 110.00 provides guidance on rate filing procedures and the conduct of hearings.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard and Standard VI-8:

- The Company has written policies and procedures for the use of loss costs and expense multipliers.
- The WCRIB approves the use of loss costs and expense multipliers, and files such deviations with the Division.
- The Company's reinsurer conducts periodic reviews of the Company's workers' compensation underwriting and rating policies and procedures.
- The WCRIB conducts an audit every three years of the Company's compliance with workers' compensation statistical reporting requirements.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting and rating process. RNA also reviewed the remsurer's most recent workers' compensation underwriting review report dated November 2, 2005, and the WCRIB's most recent audit report. RNA selected 15 workers' compensation policies issued or renewed during the examination period to test for the use of loss costs and expense multipliers as filed with the Division.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon testing and review of the reinsurer's underwriting review report and the WCRIB's audit report, the Company appears to properly use loss costs and expense multipliers as filed with the Division.

Recommendations: None

<u>Standard VI-7</u> Verification of premium audit accuracy and the proper application of rating factors.

<u>Objective</u>. This Standard addresses the performance of premium audits to verify proper rating factors.

Controls Assessment: The following key observations were noted in conjunction with the review of this Standard:

- The Company has written policies and procedures for conducting premium audits to verify rate factors.
- The Company's reinsurer conducts periodic reviews of the Company's workers' compensation underwriting and rating policies and procedures.

<u>*Controls Reliance:*</u> Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting and rating process, and reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005. RNA selected 15 workers' compensation policies issued or renewed during the examination period, to test for evidence that the Company conducts premium audits to verify rate factors when applicable.

Transaction Testing Results:

Findings: None.



<u>Observations</u>: Based upon testing and review of the reinsurer's underwriting review report, the Company appears to properly conduct premium audits and verify rate factors.

Recommendations: None.

<u>Standard VI-8</u>. Verification of experience modification factors.

Workers' Compensation: M.G.L. c. 152, § 53A and 211 CMR 110.00.

Objective: This Standard addresses the use of experience modification factors.

M.G.L. c. 152, § 53A specifies a rate filing process and statistical reporting requirements for workers compensation policies that uses experience rating credits and payroll caps to ensure equitable distribution of premium based on wage differentials. Further, the Division determines rates and producer commissions for business ceded to the Commonwealth reinsurance pool. 211 CMR 110.00 provides guidance on rate filing procedures and the conduct of hearings.

Controls Assessment: See Standard VI-6.

Controls Reliance: See Standard VI-6.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting and rating process. Further, RNA also reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005, and the WCRIB's most recent audit report. RNA selected 15 workers' compensation policies issued or renewed during the examination period, to test for the use experience modification factors as filed with the Division.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon testing and review of the reinsurer's underwriting review report and the WCRIB's audit report, the Company appears to properly use experience modification factors as filed with the Division.

Recommendations: None.

<u>Standard VI-9</u>. Verification of loss reporting.

Objective: This Standard addresses the maintenance and verification of accurate loss histories.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company has written policies and procedures for maintaining and verifying accurate loss histories.
- The Company's reinsurer conducts periodic reviews of the Company's workers' compensation underwriting and rating policies and procedures.
- The WCRIB conducts an audit every three years of the Company's compliance with workers' compensation statistical reporting requirements.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting and rating process. RNA also reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005, and the WCRIB's most recent audit report. RNA selected 15 workers' compensation policies issued or renewed during the examination period to test the maintenance and verification of accurate loss histories.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based upon testing and review of the reinsurer's underwriting review report and the WCRIB's audit report, the Company appears to maintain and verify accurate loss histories.

<u>Recommendations</u>: None.

<u>Standard VI-10</u>. Verification of company data provided in response to the NCCI call on deductibles.

No work performed. This Standard is not covered in the scope of examination because the Company is not subject to NCCI data calls.

<u>Standard VI-11</u>. The company underwriting practices are not unfairly discriminatory. The company adheres to applicable statutes, rules and regulations and company guidelines in the selection of risks.

General: M.G.L. c. 175, § 193T.

<u>Objective</u>: This Standard addresses whether unfair discrimination is occurring in insurance underwriting.

For all policies, M.G.L. c. 175, § 193T prohibits discrimination in underwriting, or in rates charged, based on blindness or partial blindness, mental retardation or physical impairment, unless such discrimination is based on "sound actuarial principles or is related to actual experience."

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Company policy and practice prohibits unfair discrimination in underwriting in accordance with statutory requirements.
- Written Company underwriting guidelines are designed to reasonably assure appropriate acceptance and rejection of risks on a proper, consistent and fair basis.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for the underwriting process, and selected 15 workers' compensation policies issued or renewed during the examination period to test for evidence of unfair discrimination in underwriting.

Transaction Testing Results:

Findings: None.

<u>Observations</u>. Based on the results of testing, RNA noted no evidence that the Company's underwriting practices are unfairly discriminatory.

Recommendationsy None.

Standard VI-12. All forms and endorsements forming a part of the contract are listed on the declaration page and should be filed with the department of insurance (if applicable).

General: M.G.L. c. 175, §§ 2B and 192. Workers' Compensation: M.G.L. c. 152, § 53A.

<u>Objective</u>: This Standard addresses whether policy forms and endorsements are filed with the Division for approval prior to use.

Pursuant to M.G.L. c. 175, § 2B, policy form language, size and content standards for all policies must meet statutory requirements for readability and understanding. Pursuant to M.G.L. c. 175, §

192, endorsements are part of policy forms and must be filed with the Division for approval prior to use. M.G.L. c. 152, § 53A requires workers' compensation policy forms to be filed with the Division.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Company policy requires that all commercial policy forms, endorsements and changes thereto be filed with and approved by the Division prior to use.
- The Company's producers are required to use approved forms and endorsements when providing rate quotes or delivering insurance policies to customers.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for the underwriting process. RNA also selected 15 workers' compensation policies issued or renewed during the examination period, to test for the use of policy forms and approved endorsements in compliance with statutory requirements.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of testing, it appears that the Company is using approved policy forms and endorsements in compliance with statutory requirements.

Recommendations: None.

<u>Standard VI-13</u>. The producers are properly licensed and appointed (if required) in the jurisdiction where the application was taken.

See Standards IV-Land IV-2 in the Producer Licensing Section.

Standard VI-14 Underwriting, rating and classification are based on adequate information developed at or near inception of the coverage rather than near expiration, or following a claim.

<u>Objective</u>: This Standard addresses whether underwriting, rating and classification decisions are based on adequate information developed at or near inception of the coverage, rather than near expiration, or following a claim.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Written Company policies and procedures are designed to reasonably assure consistency in the application of underwriting guidelines, rating classifications, premium discounts and surcharges determined at or near the inception of coverage.
- The Company files workers' compensation rates with the Division to comply with statutory and regulatory requirements. Workers' compensation rates are determined by the WCRIB. The Company's rating process is designed to ensure that it uses consistent and filed rates at or near the inception of coverage.
- The Company's reinsurer conducts periodic reviews of the Company's workers' compensation underwriting and rating policies and procedures.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for the underwriting process, and reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005. RNA selected 15 workers' compensation policies issued or renewed during the examination period, to test whether underwriting, rating and classification are based on adequate information developed at or near inception of coverage.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of testing and review of the reinsurer's underwriting review report, it appears that the Company is using underwriting, rating and classification guidelines based on adequate information developed at or near inception of coverage.

Recommendations: None

Standard VI-15. File documentation adequately supports decisions made.

<u>Objective</u>: This Standard addresses whether policy file documentation adequately supports decisions made in underwriting and rating.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Company policy requires that its underwriting files support underwriting and rating decisions. Most policy source information and related documentation is maintained and controlled by the Company, while some policy documentation may be maintained by the producer.
- Producers are responsible for completing the application for new business and obtaining needed information to properly underwrite and rate the policy. Properly completed applications are to be signed by the producer and the applicant.

- Company underwriting personnel review the applications submitted by producers for completeness and internal consistency.
- The Company's reinsurer conducts periodic reviews of the Company's workers' compensation underwriting and rating policies and procedures.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for the underwriting process, and reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005. RNA selected 15 workers' compensation policies issued or renewed during the examination period, to test whether the Company's policy files adequately support its decisions.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of testing, while some workers' compensation policies were well supported and documented, other policies had minimal support and documentation. RNA also noted one workers' compensation policy application which was not signed by the applicant.

<u>Recommendations</u>: The Company should adopt additional controls to ensure it obtains applications signed by the applicant for all workers' compensation new business. The Company should also implement procedures to monitor compliance with required file documentation practices. Finally, the internal audit department should conduct an audit of workers' compensation underwriting and documentation practices to ensure that management is adequately and timely addressing these concerns.

<u>Subsequent Actions</u>: The Company states that it has trained and instructed its workers' compensation staff to obtain signed applications on all new business.

<u>Standard VI-16</u>. Policies and endorsements are issued or renewed accurately, timely and completely.

<u>Objective</u>: This Standard addresses whether the Company issues policies and endorsements timely and accurately.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Company policy requires the use of policy forms and endorsements which are approved by the Division. Producers are required to use such approved forms and endorsements as guidelines when providing quotes to customers.
- Any changes in policy coverage must be requested through the producer, who must timely process such requests.
- All applications submitted by producers are reviewed by the Company's underwriting department to ensure that they are complete and internally consistent.

- Company procedures include sending a renewal notice to the policyholder 30 days prior to the policy renewal effective date.
- The Company's reinsurer conducts periodic reviews of the Company's workers' compensation underwriting and rating policies and procedures.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure:</u> RNA interviewed Company personnel with responsibility for the underwriting process, and reviewed the reinsurer's most recent workers' compensation underwriting review report dated November 2, 2005. RNA selected 15 workers' compensation policies and two workers' compensation endorsements issued or renewed during the examination period, to test whether new and renewal policies and endorsements were issued timely, accurately and completely.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of testing, it appears that the Company generally issues new and renewal policies and endorsements timely, accurately and completely. Further, the Company is in the process of adopting the use of renewal questionnaires to be completed by insureds for all commercial policies.

<u>*Recommendations:*</u> The Company should adopt the use of renewal questionnaires to be completed by insureds for all workers' compensation policies as soon as practicable.

Standard VI-17. Audits when required are conducted accurately and timely.

See Standard VI-7 for workers' compensation premium audits and Standard I-1 in Company Operations/Management for audits by external and internal auditors.

<u>Standard VI-18.</u> Company verifies that VIN number submitted with application is valid and that the correct symbol is utilized.

No work performed. This Standard is not covered in the scope of examination because the Company's automobile business is not significant.

<u>Standard VI-19</u>. The company does not engage in collusive or anti-competitive underwriting practices.

M.G.L. c. 176D, §§ 3(4) and 3A.

<u>Objective</u>: This Standard addresses whether the Company has engaged in any collusive or anticompetitive underwriting practices. Pursuant to both M.G.L. c. 176D, § 3(4) and M.G.L. c. 176D, § 3A, it is an unfair method of competition, and an unfair or deceptive act or practice in the business of insurance, to enter into any agreement, or to commit any act of boycott, coercion or intimidation resulting in, or tending to result in, unreasonable restraint of, or monopoly in, the business of insurance.

<u>*Controls Assessment*</u>: Company policy requires that the underwriting department apply consistent underwriting practices, and that no underwriter or producer shall engage in collusive or anti-competitive practices.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for the underwriting process, and selected 15 workers' compensation policies issued or renewed during the examination period, to determine whether any underwriting practices appeared collusive or anti-competitive.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of testing, RNA noted no instances where the Company's underwriting policies and practices appeared collusive or anti-competitive.

Recommendations: None.

<u>Standard VI-20</u>. The company underwriting practices are not unfairly discriminatory. The company adheres to applicable statutes, rules and regulations in application of mass marketing plans.

No work performed. This Standard is not covered in the scope of examination because the Company does not offer mass marketing plans for commercial policies.

<u>Standard VI-21</u>. All group personal lines property and casualty policies and programs meet minimum requirements.

No work performed. This Standard is not covered in the scope of examination because the Company does not offer group products.

<u>Standard VI-22</u>. Rejections and declinations are not unfairly discriminatory.

General: M.G.L. c. 175, § 193T.

<u>Objective</u>: This Standard addresses the fairness of application rejections and declinations.

M.G.L. c. 175, § 193T prohibits discrimination in all policies based on blindness or partial blindness, mental retardation or physical impairment, unless such discrimination is based on "sound actuarial principles or is related to actual experience."

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Company policy prohibits unfair discrimination in underwriting in accordance with statutory requirements.
- Written Company underwriting guidelines are designed to reasonably assure appropriate acceptance and rejection of risks for all lines of business on a consistent and fair basis.
- Company policy allows for cancellation of commercial policies, with 30 days notice, when the nature of the risk at inception changes to an unacceptable risk during the coverage period.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for the underwriting process. There were no company-initiated policy cancellations during the examination period.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of the review, the Company does not generate policy cancellation activity.

Recommendations: None.

<u>Standard VI-23</u>. Cancellation/non-renewal and declination notices comply with policy provisions and state laws and company guidelines.

General: M.G.L. c. 175, § 187C. Workers' Compensation: M.G.L. c. 152 §§ 65B and 55A.

<u>Objective</u>: This Standard addresses notice to policyholders for cancellation, non-renewal and declinations, including advance notice before expiration for cancellation and non-renewals.

Pursuant to M.G.L. c. 175, § 187C, any Company shall effect cancellation of any policy by serving written notice thereof as provided by the policy, and by paying the full return premium due to the policyholder.

M.G.L. c. 152, § 65B requires that any insurer canceling a workers compensation policy shall give notice in writing to the rating organization and the insured of its desire to cancel. Such cancellation shall be effective unless the employer, within ten days after the receipt of such notice, files an objection with the Division. M.G.L. c. 152, § 55A allows mid-term notice of cancellation of a workers' compensation policy only if based on nonpayment of premium, fraud

or material misrepresentation affecting the policy or insured; or a substantial increase in the risk hazard.

<u>Controls Assessment</u>: Company policy requires that at least 10 days written notice be given prior to the effective date when canceling a workers compensation policy, in accordance with statutory requirements. The Company's general policy is to give the cancellation notice to the producer, who is responsible for communicating the pending action to the policyholder within the required timeframe.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for the underwriting process. There were no company-initiated workers' compensation policy cancellations or non-renewals during the examination period.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on results of the review the Company does not generate cancellation or non-renewal activity.

Recommendations: None.

<u>Standard VI-24</u>. Cancellation/Non-renewal notices comply with policy provisions and state laws, including the amount of advance notice provided to the insured and other parties to the contract.

General: M.G.L. c. 175, § 187C. Workers' Compensation: M.G.L. c. 152 §§ 65B and 55A.

See Standard VI-23 for testing of this standard.

<u>Standard VI-25</u>. Unearned premiums are correctly calculated and returned to appropriate party in a timely manner and in accordance with applicable statutes, rules and regulations.

General: M.G.L. c. 175, §§ 187B and 187C.

<u>Objective</u>: This Standard addresses timely return of the correctly calculated unearned premium when policies are cancelled.

Pursuant to M.G.L. c. 175, § 187B, a company is required to refund the proper amount of unearned premium upon any policy termination. Under M.G.L. c. 175, § 187C, a company canceling a policy of insurance must tender the full return premium due, without deductions, at the time the cancellation notice is served on the insured.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Company policy requires that premium refunds be calculated properly and paid timely.
- The Company calculates unearned premium for commercial policies using the pro-rata method.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel with responsibility for the underwriting process. RNA also selected two workers' compensation insured-requested cancellations processed during the examination period, to test for timely payment of properly calculated premium refunds..

Transaction Testing Results

Findings: None.

<u>Observations</u>: Based on the results of testing, premium refunds appear to be calculated properly and returned timely.

Recommendations: None.

Standard VI-26. Rescissions are not made for non-material misrepresentation.

General: M.G.L. c. 175, § 187D.

<u>Objective</u>: This Standard addresses whether decisions to rescind and to cancel coverage are made appropriately.

M.G.L. c. 175, § 187D allows the cancellation of any policy for nonpayment of premium.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Company policy requires compliance with underwriting guidelines in accordance with statutory requirements.
- Written Company underwriting guidelines are designed to reasonably assure appropriate acceptance and rejection of risks.
- As a general policy, the Company does not rescind policies as of their effective date, but instead cancels them as of the date on which it determines rescission is appropriate.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel with responsibility for the underwriting process. There were no workers' compensation company-initiated cancellations or non-renewals during the examination period.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Based on the results of the review, RNA noted no rescission activity and thus no improper rescission in conjunction with other underwriting tests.

Recommendations: None.

Standard VI-27. All policies are correctly coded.

Objective: This Standard addresses the accuracy of statistical coding.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- The Company has written underwriting policies and procedures which are designed to reasonably assure consistency in classification and rating.
- Company policy is to timely report complete and accurate premium data to the WCRIB.

The Company reports monthly workers' compensation premium data to the WCRIB in the required format.

- The Company has a process for correcting data coding errors and making subsequent changes, as needed.
- The WCRIB conducts an audit every three years of the Company's compliance with workers' compensation statistical reporting requirements.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

Transaction Testing Procedure: RNA interviewed Company personnel with responsibility for the underwriting process. RNA selected 15 workers' compensation policies issued or renewed during the examination period to test data coding. RNA also reviewed the most recently completed triennial review of the Company's compliance with the WCRIB statistical coding requirements for key policy determinants.

Transaction Testing Results:

Findings: None.

Observations: Based on the results of testing, the Company generally appears to report r, an procedu premium statistical data to the WCRIB timely and accurately, and its processes are functioning in accordance with the Company's policies, procedures and statutory

VII. CLAIMS

Evaluation of the Standards in this business area is based on (a) an assessment of the Company's internal control environment, policies and procedures (b) the Company's response to various information requests, and (c) a review of several types of files at the Company.

<u>Standard VII-1</u>. The initial contact by the company with the claimant is within the required time frame.

M.G.L. c. 176D, § 3(9)(b) and M.G.L. c. 152, § 7.

<u>Objective</u>: The Standard addresses the timeliness of the Company's initial contact with claimants.

Pursuant to M.G.L. c. 176D, § 3(9)(b), unfair claims settlement practices include failure to acknowledge and act reasonably promptly upon communications with respect to claims arising under insurance policies.

M.G.L. c. 152, § 7 requires the insurer to either commence payment of weekly benefits within 14 days of an insurer's receipt of an employer's first report of injury or an initial written claim for weekly benefits, or to notify the Department of Industrial Accidents ("DIA"), the employer and the employee of its refusal to commence payment. The notice shall specify the grounds and factual basis for the refusal to commence payment, and be delivered by certified mail.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of Standards VII-1 through VII-13:

- Written Company policies and procedures govern the claims handling process.
- A majority of claims are reported through one of the Company's agents. Written claim forms are received via fax, mail, or electronically. Company policy requires that a claim file be established and an adjustor assigned within 24 hours of the receipt of the notice of loss. Company policy also requires contact with the claimant within one business day.
- All loss claim files are maintained on a mainframe based automated claims management system.
- Company policy is to contact all injured persons, or their legal representatives, within one business day of receipt of a claim.
- Company claims management can access the claims system to monitor open claims.

Company claims management periodically reviews open claims to evaluate settlement issues, and ensure appropriate reserves have been established.

Company claims management uses exception reports to measure operational effectiveness and claim processing time.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, to evaluate the

Company's compliance with its claim handling policies and procedures. RNA verified the date each selected claim was reported to the Company, and noted whether the Company's initial contact with the claimant was reasonably timely.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The claim transactions tested were processed according to the Company's policies and procedures, and the Company's initial contact with the claimant was timely. Based upon the results of testing, it appears that the Company's processes for making initial contact with claimants are functioning in accordance with its policies, procedures, and statutory requirements.

Recommendations: None.

Standard VII-2. Timely investigations are conducted.

M.G.L. c. 176D, § 3(9)(c).

Objective: The Standard addresses the timeliness of the Company's claim investigations.

Pursuant to M.G.L. c. 176D, § 3(9)(c), unfair claims settlement practices include failure to adopt and implement reasonable standards for the prompt investigation of a claim.

Controls Assessment: See Standard VII-1.

Controls Reliance: See Standard WI-1.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, to evaluate the Company's compliance with its claim handling policies and procedures, and to verify that it conducts timely investigations.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The Company timely investigated the tested claims. Based on the results of testing, it appears that the Company's processes for investigating claims are functioning in accordance with its policies, procedures and statutory requirements.

Recommendations: None.

<u>Standard VII-3</u>. Claims are resolved in a timely manner.

General: M.G.L. c. 176D, § 3(9)(f); M.G.L. c. 175, §§ 28 and 112. Workers' Compensation: M.G. L. c. 152, § 7.

Objective: The Standard addresses the timeliness of the Company's claim settlements.

General:

Pursuant to M.G.L. c. 176D, § 3(9)(f), unfair claims settlement practices include failing to effectuate prompt, fair and equitable settlements of claims in which liability has become reasonably clear. In addition, if an insurer makes a practice of unduly engaging in htigation, or of unreasonably and unfairly delaying the adjustment or payment of legally valid claims, M.G.L. c. 175, § 28 authorizes the Commissioner to make a special report of findings to the General Court.

M.G.L. c. 175, § 112 states that liability of any company under a motor vehicle liability policy, or under any other policy insuring against liability for loss or damage on account of bodily injury, death, or damage to property, shall become absolute whenever the loss or damage for which the insured is responsible occurs, and the satisfaction by the insured of a final judgment for such loss or damage shall not be a condition precedent to the right or duty of the company to make payment on account of said loss or damage.

Workers' Compensation Claims:

M.G.L. c. 152, § 7 requires the insurer to either commence payment of weekly benefits within 14 days of its receipt of an employer's first report of injury or an initial written claim for weekly benefits, or to notify the DIA, the employer, and, the employee, of its refusal to commence payment. The notice shall specify the grounds and factual basis for the refusal to commence payment and be delivered by certified mail.

Controls Assessment: See Standard VII-1.

Controls Reliance: See Standard VII-1.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period to verify that claim resolutions were timely.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The resolution of tested claims was timely. Based upon the results of testing, it appears that the Company timely resolves claims in compliance with its policies, procedures and statutory requirements.

Recommendation: None.

<u>Standard VII-4</u>. The company responds to claim correspondence in a timely manner.

M.G.L. c. 176D, §§ 3(9)(b) and 3(9)(e); M.G. L. c. 152, § 7.

<u>Objective</u>: The Standard addresses the timeliness of the Company's response to all claim correspondence.

Pursuant to M.G.L. c. 176D, §§ 3(9)(b) and 3(9)(e), respectively, unfair claim settlement practices include failure to promptly address communications for insurance claims, and failure to affirm or deny coverage within a reasonable time after the claimant has given proof of loss.

M.G.L. c. 152, § 7 requires the insurer to either commence payment of weekly benefits within 14 days of its receipt of an employer's first report of injury or an initial written claim for weekly benefits, or to notify the DIA, the employer, and, the employee, of its refusal to commence payment. The notice shall specify the grounds and factual basis for the refusal to commence payment and be delivered by certified mail.

Controls Assessment: See VII-1.

Controls Reliance: See VII-1.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, to verify that claim correspondence was answered timely.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: RNA noted that correspondence for the claims tested was answered timely. Based upon the results of testing, it appears that the Company timely responds to claim correspondence in compliance with its policies, procedures and statutory requirements.

Recommendations: None.

<u>Standard VII-5</u>. Claim files are adequately documented.

<u>Objective</u>: The Standard addresses the adequacy of information maintained in the Company's claim records.

Controls Assessment: See VII-1.

Controls Reliance: See VII-1.

<u>*Transaction Testing Procedure:*</u> RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, to verify that claim files were adequately documented.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: RNA noted that the files for the claims tested were adequately documented. Based upon the results of testing, it appears that the Company's claim handling processes for documenting claim files are functioning in accordance with its policies and procedures.

Recommendations: None.

<u>Standard VII-6</u>. Claims are properly handled in accordance with policy provisions and applicable statutes, rules and regulations.

General: M.G.L. c. 176D, §§ 3(9)(d) and 3(9)(f); M.G.L. c. 175, §§ 22I, 24D, 24E, 24F, 111F, 112, 112C and 193K. Workers' Compensation: M.G. L. c. 152, §§ 7, 8, 29, 31, 33, 34, 34A, 35, 36, 36A, and 50.

<u>Objective</u>: The Standard addresses whether appropriate claim amounts have been paid to the appropriate claimant/payee.

General:

Pursuant to M.G.L. c. 176D, §§ 3(9)(d) and 3(9)(f), respectively, unfair claim settlement practices include refusal to pay claims without conducting a reasonable investigation based upon all available information; and unfair trade practices include failure to effectuate prompt, fair and equitable settlements of claims in which liability has become reasonably clear.

M.G.L. c. 175, § 221 allows companies to retain unpaid premium due from claim settlements. Claim payments must also comply with M.G.L. c. 175, § 24D to intercept non-recurring payments for past due child support. M.G.L. c. 175, § 24E, requires the insurer to exchange information with the Commonwealth not less than 10 business days prior to making payment to a claimant who has received public assistance benefits. M.G.L. c. 175, § 24F requires communication with the Commonwealth regarding unpaid taxes. Medical reports must be furnished to injured persons or their attorney pursuant to M.G.L. c. 175, § 111F. In addition, M.G.L. c. 175, § 112C requires companies to reveal to an injured party making a claim against an insured, the amount of said insured's liability coverage limits, upon receiving a written request for such information.

M.G.L. c. 175, § 112 states that the liability of any company under a motor vehicle liability policy, or under any other policy insuring against liability for loss or damage on account of bodily injury, death, or damage to property, shall become absolute whenever the loss or damage for which the insured is responsible occurs, and the satisfaction by the insured of a final judgment for

such loss or damage shall not be a condition precedent to the right or duty of the company to make payment on account of said loss or damage.

M.G.L. c. 175, § 193K prohibits discrimination by companies in the reimbursement of proper expenses paid to certain professions and occupations, such as physicians or chiropractors.

Workers' Compensation Claims:

M.G.L. c. 152, § 7 requires the insurer to either commence payment of weekly benefits within 14 days of its receipt of an employer's first report of injury or an initial written claim for weekly benefits, or to notify the DIA, the employer, and the employee of its refusal to commence payment. The notice shall specify the grounds and factual basis for the refusal to commence payment and be delivered by certified mail.

M.G.L. c. 152, § 8 allows an insurer to terminate or modify payments at any time within 180 days of commencement of disability without penalty, if such change is based on the actual income of the employee, or if it gives the employee and the Department at least seven days written notice of its intent to stop or modify payments and contest any claim filed. The notice shall specify the grounds and factual basis for stopping or modifying payment of benefits, and the insurer's intention to contest.

Pursuant to M.G.L. c. 152, § 29, no compensation shall be paid for any injury which does not incapacitate the employee from earning full wages for a period of five or more calendar days. If incapacity extends for a period of 21 days or more, compensation shall be paid from the date of onset of incapacity. If incapacity extends for a period of at least five but less than 21 days, compensation shall be paid from the sixth day of incapacity. Generally, no compensation shall be paid for any period for which any wages were earned.

Pursuant to M.G.L. c. 152, § 31, it death results from the injury, the insurer shall pay compensation to dependents of the employee who were wholly dependent upon his or her earnings for support. M.G.L. c. 152, § 33 requires the insurer to pay the reasonable expenses of burial not exceeding \$4,000.

Pursuant to M.G.L. c. 152, § 34, while incapacity is total, during each week of incapacity the insurer shall pay the injured employee compensation equal to 60 percent of his or her average weekly wage before the injury, subject to defined limits. The total number of weeks of compensation due the employee shall not exceed 156 weeks. Pursuant to M.G.L. c. 152, § 34A, when the injury is both permanent and total, the insurer shall pay to the injured employee, following payment of compensation provided in M.G.L. c. 152, § 34 and 35, a weekly compensation equal to two-thirds of the average weekly wage before the injury, subject to defined limits.

Pursuant to M.G.L. c. 152, § 35, when injury is partial, during each week of incapacity the insurer shall pay the injured employee a weekly compensation equal to 60 percent of the difference between the average weekly wage before the injury and the weekly wage he or she is capable of earning after the injury, but not more than 75 percent of what the employee would receive if eligible for total incapacity benefits. An insurer may reduce the amount paid to an employee to the amount at which the employee's combined weekly earnings and benefits are equal to two times the average weekly wage in the Commonwealth at the time of such reduction.

Pursuant to M.G.L. c. 152, § 36, additional sums are designated for specific injuries, provided that the employee has not died from any cause within 30 days of such injury. M.G.L. c. 152, § 36A states that where any loss is a result of an injury involving brain damage, a lump sum payment resulting from brain damage shall not exceed an amount equal to the average weekly wage in the Commonwealth at the date of injury, multiplied by 105. Payments shall not be made where death occurs within 45 days of the injury.

Pursuant to M.G.L. c. 152, § 50, if payments are not made within 60 days of being claimed by an employee, dependent or other party, interest at the rate of 10% per annum of all sums due from the date of the receipt of the notice of the claim by the DIA, to the date of payment, shall be required. Whenever such sums include weekly payments, interest shall be computed on each unpaid weekly payment.

Controls Assessment: See VII-1.

Controls Reliance: See VII-1.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, to verify that claims were handled in accordance with applicable policy provisions, and statutory and regulatory requirements.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: RNA noted that the claims tested were reported according to the Company's policies and procedures, and that the claim files were handled in accordance with policy provisions. RNA ascertained whether the claim tested had a written request for disclosure of the insured's liability policy limits. When required, the Company responded to the request within 30 days pursuant to M.G.L. c. 175, § 112C. RNA also ascertained whether or not the paid claims were subject to the intercept procedures to comply with requirements in M.G.L. c. 175, § 24D, 24E, and 24F. When required, the Company properly verified that the claim recipient was not subject to the intercept requirements prior to making the claim payment. Based upon the results of testing, it appears that the Company's processes for handling claims in accordance with policy provisions, statutory and regulatory requirements are functioning in accordance with its policies and procedures.

Recommendations: None.

<u>Standard VII-7</u>. The company uses the reservation of rights and excess of loss letters, when appropriate.

<u>Objective</u>: The Standard addresses the Company's use of reservation of rights letters, and its procedures for notifying an insured when it is apparent that the amount of loss will exceed policy limits.

Controls Assessment: See VII-1.

Controls Reliance: See VII-1.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, and reviewed the claim files to note whether reservations of rights or excess loss letters were warranted.

Transaction Testing Results:

Findings: None.



<u>Observations</u>: RNA noted that the tested claims were reported according to the Company's policies and procedures, and ascertained whether the claim used the reservation of rights or excess of loss letters. RNA noted no instances where a reservation of rights letter or excess loss letter was used inappropriately. Based upon the results of testing, it appears that the Company's processes for utilizing reservation of rights and excess loss letters are functioning in accordance with its policies and procedures.

Recommendations: None.

<u>Standard VII-8</u>. Deductible reimbursement to insureds upon subrogation recovery is made in a timely and accurate manner.

<u>Objective</u>: The Standard addresses the Company's timely refund of deductibles from subrogation proceeds.

Controls Assessment: See Standard VII-1.

Controls Reliance: See Standard VII-1.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its claim handling processes and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, and reviewed the claim files to note whether subrogation recoveries were timely and accurate.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: RNA noted that the claims tested were reported according to the Company's policies and procedures, and ascertained whether the claim had potential subrogation recoveries. RNA noted no instances where subrogation recovery was not made in a timely and accurate manner. Based upon the results of testing, it appears that the Company's processes for making subrogation recoveries to insureds are functioning in accordance with its policies and procedures.

Recommendations: None.

<u>Standard VII-9</u>. Company claim forms are appropriate for the type of product.

M.G.L. c. 152, § 7.

<u>Objective</u>: The Standard addresses the Company's use of claim forms that are proper for the type of product.

M.G.L. c. 152, § 7 requires the use of specific Department-developed forms for workers' compensation claims.

Controls Assessment: See Standard VII-1.

Controls Reliance: See Standard VII-1.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, and reviewed the claim files to note whether claim forms were appropriate for the type of product.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: RNA noted that claim forms for the tested claims were appropriate and used in accordance with the Company's policies, procedures and statutory requirements.

Recommendations: None.

<u>Standard VII-10</u>. Claim files are reserved in accordance with the company's established procedures.

<u>Objective</u>: The Standard addresses the adequacy of information maintained in the Company's claim records related to its reserving practices.

Controls Assessment: See Standard VII-1.

<u>Controls Reliance</u>: See Standard VII-1.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, and reviewed the claim files to note whether claim reserves were evaluated, established and adjusted in a reasonably timely manner.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: RNA noted that the claim reserves for the tested claims were evaluated, established and adjusted according to the Company's policies and procedures. Based upon the results of testing, it appears that the Company's processes for evaluating, establishing and adjusting claim reserves are functioning in accordance with its policies and procedures, and are reasonably timely.

Recommendations: None.

<u>Standard VII-11</u>. Denied and closed-without-payment claims are handled in accordance with policy provisions and state law.

M.G.L. c. 176D, §§ 3(9)(d), 3(9)(h) and 3(9)(n). Workers' Compensation: M.G.L. c. 152, § 8, 29, 34, 34A, 35, 36A

<u>Objective</u>: The Standard addresses the Company's decision-making and documentation of denied and closed-without-payment claims.

Pursuant to M.G.L. c. 176D, § 3(9)(d), unfair claim settlement practices include refusal to pay claims without conducting a reasonable investigation based upon all available information. Pursuant to M.G.L. c. 176D, § 3(9)(h), unfair claim settlement practices include attempting to settle a claim for an amount less than a reasonable person would have believed he or she was entitled to receive. M.G.L. c. 176D, § 3(9)(h) considers failure to provide a reasonable and prompt explanation of the basis for denial of a claim an unfair claims settlement practice.

Workers' Compensation Claims;

M.G.L. c. 152, § 8 allows an insurer to terminate or modify payments at any time within 180 days of commencing disability without penalty, if such change is based on the actual income of the employee, or if it gives the employee and the Department at least seven days written notice of its intent to stop or modify payments and to contest any claim filed. The notice shall specify the grounds and factual basis for stopping or modifying payment of benefits, and the insurer's intention to contest the claim.

Pursuant to M.G.L. c. 152, § 29, no compensation shall be paid for any injury which does not incapacitate the employee from earning full wages for a period of five or more calendar days. If incapacity extends for a period of 21 days or more, compensation shall be paid from the date of onset of incapacity. If incapacity extends for a period of at least five but less than 21 days, compensation shall be paid from the sixth day of incapacity. Generally, no compensation shall be paid for any period for which any wages were earned.

Pursuant to M.G.L. c. 152, § 34, while incapacity is total, during each week of incapacity the insurer shall pay the injured employee compensation equal to 60 percent of his or her average weekly wage before the injury, but not more than the maximum weekly compensation rate, unless the average weekly wage of the employee is less than the minimum weekly compensation rate, in which case said weekly compensation shall be equal to his average weekly wage. The total

number of weeks of compensation due the employee shall not exceed 156 weeks. Pursuant to M.G.L. c. 152, § 34A, when the injury is both permanent and total, the insurer shall pay to the injured employee, following payment of compensation provided in §§ 34 and 35, a weekly compensation equal to two-thirds of the average weekly wage before the injury, but not more than the maximum weekly compensation rate nor less than the minimum weekly compensation rate.

Pursuant to M.G.L. c. 152, § 35, when injury is partial, during each week of incapacity the insurer shall pay the injured employee a weekly compensation equal to 60 percent of the difference between the average weekly wage before the injury and the weekly wage he or she is capable of earning after the injury, but not more than 75 percent of what the employee would receive if eligible for total incapacity benefits. An insurer may reduce the amount paid to an employee to the amount at which the employee's combined weekly earnings and benefits are equal to two times the average weekly wage in the Commonwealth at the time of such reduction.

M.G.L. c. 152, § 36A states that where any loss is a result of an injury involving brain damage, a lump sum payment resulting from brain damage shall not exceed an amount equal to the average weekly wage in the Commonwealth at the date of injury multiplied by 105. Payments shall not be made where death occurs within 45 days of the injury.

Controls Assessment: See Standard VII-1.

Controls Reliance: See Standard VII-1.

<u>Transaction Testing Procedure</u>: RNA interviewed company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected three workers compensation claims that were denied or closed without payment during the examination period, and reviewed the claim correspondence and investigative reports to note whether the Company handled the claim timely and properly before closing it.

Transaction Testing Results:

Findings: None.

<u>Observations</u>. RNA noted that the files for the denied or closed without payment claims tested appeared complete, including correspondence and other documentation. Further, the Company's conclusions appeared reasonable. Based upon the results of testing, it appears that the Company's processes do not unreasonably deny or delay payment of claims.

<u>Recommendations</u>: None.

<u>Standard VII-12</u>. Cancelled benefit checks and drafts reflect appropriate claim handling practices.

<u>Objective</u>: The Standard addresses the Company's procedures for issuing claim checks as they relate to appropriate claim handling practices.

Controls Assessment: See Standard VII-1.

Controls Reliance: See Standard VII-1.

Transaction Testing Procedure: RNA interviewed Company personnel to understand its claims handling processes, and obtained documentation supporting such processes. The Company generally does not require a release except for certain liability claims. RNA selected 10 workers compensation claims processed during the examination period, and reviewed the claim files to note whether claims payment practices were appropriate.

Transaction Testing Results:

Findings: None.



Recommendations: None.

procedures.

Standard VII-13. Claim handling practices do not compel claimants to institute litigation, in cases of clear liability and coverage, to recover amounts due under policies by offering substantially less than is due under the policy.

M.G.L. c. 176D, §§ 3(9)(g) and 3(9)(h); M.G.L. c. 175 § 28.

Objective: The Standard addresses whether the Company's claim handling practices force claimants to institute litigation for the claim payment, or to accept a settlement that is substantially less than what the policy contract provides.

Pursuant to M.G.L. c. 1760, §§ 3(9)(g) and 3(9)(h), unfair claims settlement practices include (a) compelling insureds to institute litigation to recover amounts due under an insurance policy by offering substantially less than the amounts ultimately recovered in actions brought by such insureds, and (b) attempting to settle a claim for less than the amount to which a reasonable person would have believed he or she was entitled by reference to written or printed advertising material accompanying or made part of an application. Moreover, if an insurer makes a practice of undul engaging in litigation or of unreasonably and unfairly delaying the adjustment or payment of legally valid claims, M.G. L. c. 175, § 28 authorizes the Commissioner to make a special report of findings to the General Court.

Controls Assessment: See Standard VII-1.

Controls Reliance: See Standard VII-1.

Transaction Testing Procedure: RNA interviewed Company personnel to understand its claim handling processes, and obtained documentation supporting such processes. RNA selected 10 workers compensation claims processed during the examination period, and reviewed the claim files to note whether claim reserves were evaluated, established and adjusted in a reasonably timely manner. If claims involved litigation, RNA verified the date the claim was reported, reviewed correspondence and investigative reports and noted the whether the Company handled the claim timely and properly.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: Documentation for the selected claims involving litigation appeared complete including, correspondence and other documentation. Further, the Company's conclusions appeared reasonable. Based upon the results of testing, it appears that the Company's processes do not unreasonably deny claims or compel claimants to initiate litigation.

Recommendations: None.

Standard VII-14. Loss statistical coding is complete and accurate

211 CMR 115.00.

<u>Objective</u>: The Standard addresses the Company's complete and accurate reporting of loss statistical data to appropriate rating bureaus.

211 CMR 115.00 requires insurers to report workers' compensation losses and expenses for statistical purposes.

<u>Controls Assessment</u>: The following key observations were noted in conjunction with the review of this Standard:

- Company policy is to timely report complete and accurate loss data to the WCRIB.
- The Company reports workers' compensation loss data to the WCRIB in the format required by WCRIB.
- Detailed claim data is reported monthly to the WCRIB. The claim data includes loss experience by type of loss, dollar amounts, claim counts, accident dates, territory, etc.

<u>Controls Reliance</u>: Controls tested via documentation inspection, procedure observation and/or corroborating inquiry appear to be sufficiently reliable to be considered in determining the extent of transaction testing procedures.

<u>Transaction Testing Procedure</u>: RNA interviewed Company personnel to understand its loss statistical reporting processes, and obtained documentation supporting such processes. RNA reviewed the WCRIB's most recently completed triennial review of the Company's compliance with the statistical plan.

Transaction Testing Results:

Findings: None.

<u>Observations</u>: The Company generally appears to report loss statistical data to the WCRIB timely and accurately, and its processes are functioning in accordance with the Company's policies, procedures and statutory requirements.

FORMMORMANONPURPOSESON Recommendations: None.

SUMMARY

Based upon the procedures performed in this comprehensive examination, RNA has reviewed and tested Company operations/management, complaint handling, marketing and sales, producer licensing, policyholder service, underwriting and rating, and claims as set forth in the NAIC Market Conduct Examiner's Handbook, the market conduct examination standards of the rea. Division, and the Commonwealth of Massachusetts insurance laws, regulations and bulletins. We have made recommendations to address various concerns in several of the above areas.

67

ACKNOWLEDGEMENT

This is to certify that the undersigned is duly qualified and that, in conjunction with Rudmose & Noller Advisors, LLC, applied certain agreed-upon procedures to the corporate records of the Company in order for the Division of Insurance of the Commonwealth of Massachusetts to perform a comprehensive market conduct examination ("comprehensive examination") of the Company.

The undersigned's participation in this comprehensive examination as the Examiner-In-Charge encompassed responsibility for the coordination and direction of the examination performed, which was in accordance with, and substantially complied with, those standards established by the National Association of Insurance Commissioners ("NAIC") and the *NAIC Market Conduct Examiners' Handbook*. This participation consisted of involvement (in the planning (development, supervision and review of agreed-upon procedures), administration and preparation of the comprehensive examination report. In addition to the undersigned, Dorothy K. Raymond of the Division's Market Conduct Section participated in this examination and in the preparation of the report.

The cooperation and assistance of the officers and employees of the Company extended to all examiners during the course of the examination is hereby acknowledged.

Matthew C. Regan, III Director of Market Conduct & Examiner-In-Charge Commonwealth of Massachusetts Division of Insurance Boston, Massachusetts