Examiner Name Approved

The Commonwealth of Massachusetts

OFFICE OF THE MASSACHUSETTS SECRETARY OF STATE MICHAEL J. CONNOLLY, Secretary
ONE ASHBURTON PLACE, BOSTON, MASSACHUSETTS 02108

ARTICLES OF ORGANIZATION

(Under G.L. Ch. 180)

ARTICLE I

The name of the corporation is:

DEACONESS-GLOVER HOSPITAL CORPORATION

ARTICLE IJ

The purpose of the corporation is to engage in the following activities:

See page 2a attached hereto and made a part hereof.

94-143630

P.C.

Note: If the space provided under any article or item on this form is insufficient, additions shall be set forth on separate 8½ x 11 sheets of paper leaving a left hand margin of at least 1 inch. Additions to more than one article may be continued on a single sheet so long as each article requiring each such addition is clearly indicated.

ARTICLE III

If the corporation has one or more classes of members, the designation of such classes, the manner of election or appointments, the duration of membership and the qualification and rights, including voting rights, of the members of each class, may be set forth in the by-laws of the corporation or may be set forth below:

Not applicable.

ARTICLE IV

Other lawful provisions, if any, for the conduct and regulation of the business and affairs of the corporation, for its voluntary dissolution, or for limiting, defining, or regulating the powers of the corporation, or of its directors or members, or of any class of members, are as follows:

See pages 4a through 4d attached hereto and made a part hereof.

* If there are no provisions, state "None".

Note: The preceding four (4) articles are considered to be personnel and may ONLY be changed by filling appropriate Articles of Amendment.

The purposes for which the corporation is formed are as follows:

To support the advancement of the knowledge and practice of, and education and research in, medicine, surgery, nursing and all other subjects relating to the care, treatment and healing of humans, to improve the health and welfare of all persons, and to sponsor, develop and promote services and programs which are charitable, scientific or educational and which address the physical and mental needs of the community at large, and to establish, provide, staff and maintain facilities for the care, cure and relief of sick and injured persons suffering from illnesses or disabilities which require that they receive hospital and other health care, irrespective of sex, age, race, creed, color or national origin; for that purpose to own and operate one or more health care facilities in the Towns of Needham, Dedham, Westwood, Dover and such other communities, if any, as the board of trustees of the corporation may deem expedient; to carry on any educational activity relating to the rendering of medical care to the sick and injured or to the promotion of health; to participate to the extent that circumstances may warrant in any other activity designed and carried on to promote the general health of the community; and to engage in such other activities in furtherance of the foregoing purposes as may be lawfully carried on by a corporation organized under Chapter 180 of the Massachusetts General Laws and described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended; provided, however, that the foregoing purposes shall be carried out in furtherance of the corporate purposes of NEDH Corp., a non-profit organization exempt from tax under Section 501(c)(3) of the Internal Revenue Code of 1986, as amended, and serving as the member of the Corporation.

- 4. Other Lawful Provisions for Conduct and Regulation of the Business and Affairs of the Corporation, for its Voluntary Dissolution, and for Limiting, Defining and Regulating the Powers of the Corporation and of its Trustees and Members (If Any) or Any Class of Members.
- 4.1. The corporation shall have in furtherance of its corporate purposes all of the powers specified in Section 6 of Chapter 180 and in Sections 9 and 9A of Chapter 156B of the Massachusetts General Laws (except those provided in paragraph (m) of said Section 9) as now in force or as hereafter amended, and may carry on any operation or activity referred to in Article 2 to the same extent as might an individual, either alone or in a joint venture or other arrangement with others, or through a wholly or partly owned or controlled corporation; provided, however, that no such power shall be exercised in a manner inconsistent with said Chapter 180 or any other chapter of the Massachusetts General Laws or inconsistent with the exemption from federal income tax to which the corporation shall be entitled under Section 501(c)(3) of the Internal Revenue Code.
- 4.2. The by-laws of the corporation may be altered, amended or repealed at any annual or special meeting of the member by vote of the member. The by-laws may also be altered, amended or repealed by vote of a majority of the trustees then in office, except with respect to any provision thereof which by law, the Articles of Organization or the by-laws of the corporation requires action by the member. Not later than the time of amending or repealing by the trustees of any by-laws, notice thereof stating the substance of such change shall be given to the member. Any by-law so altered, amended or repealed by the trustees may be further altered or amended or reinstated by the member in the above manner.
- 4.3. Meetings of the member may be held anywhere in the United States.
- 4.4. No trustee or officer of the corporation shall be personally liable to the corporation or its member for monetary damages for breach of fiduciary duty as such trustee or officer notwithstanding any provision of law imposing such liability, except to the extent that such exemption from liability is not permitted under Chapter 180 of the Massachusetts General Laws.
- 4.5.(a) The corporation shall, to the extent legally permissible, indemnify each person who serves as one of its members, trustees or officers, or who serves at its request as a member, trustee or officer of another organization or in a capacity with respect to any employee benefit plan (each such person being called in this Section 4.5 a "Person") against all

liabilities and expenses, including amounts paid in satisfaction of judgments, in compromise or as fines and penalties, and counsel fees, reasonably incurred by such Person in connection with the defense or disposition of any action, suit or other proceeding, whether civil or criminal, in which such Person may be involved or with which such Person may be threatened, while in office or thereafter, by reason of being or having been such a Person, except with respect to any matter as to which such Person shall have been adjudicated in any proceeding not to have acted in good faith in the reasonable belief that his or her action was in the best interests of the corporation or, to the extent that such matter relates to service at the request of the corporation for another organization or an employee benefit plan, in the best interests of such organization or of the participants or beneficiaries of such employee benefit plan. Such best interests shall be deemed to be the best interests of the corporation for the purposes of this Section 4.5.

- (b) Notwithstanding the foregoing, as to any matter disposed of by a compromise payment by any Person, pursuant to a consent decree or otherwise, no indemnification either for said payment or for any other expenses shall be provided unless such compromise shall be approved as in the best interests of the corporation, after notice that it involves such indemnification, (a) by a disinterested majority of the trustees then in office; or (b) by a majority of the disinterested trustees then in office, provided that there has been obtained an opinion in writing of independent legal counsel to the effect that such Person appears to have acted in good faith in the reasonable belief that his or her action was in the best interests of the corporation; or (c) by a majority of the disinterested members entitled to vote, voting as a single class.
- (c) Expenses, including counsel fees, reasonably incurred by any Person in connection with the defense or disposition of any such action, suit or other proceeding may be paid from time to time by the corporation in advance of the final disposition thereof upon receipt of an undertaking by such Person to repay the amounts so paid if such Person ultimately shall be adjudicated to be not entitled to indemnification under this Section 4.5. Such an undertaking may be accepted without reference to the financial ability of such Person to make repayment.
- (d) The right of indemnification hereby provided shall not be exclusive. Nothing contained in this Section shall affect any other rights to indemnification to which any Person or other corporate personnel may be entitled by contract or otherwise under law.
- (e) As used in this Section 4.5, the term "Person" includes such Person's respective heirs, executors and administrators, and a "disinterested" member, trustee or officer is one against whom

in such capacity the proceeding in question, or another proceeding on the same or similar grounds, is not then pending.

- 4.6.(a) No person shall be disqualified from holding any office by reason of any interest. In the absence of fraud, any trustee, officer or member of this corporation, or any concern in which any such trustee, officer or member has any interest, may be a party to, or may be pecuniarily or otherwise interested in, any contract, act or other transaction (collectively called a "transaction") of this corporation, and
 - (1) such transaction shall not be in any way invalidated or otherwise affected by that fact; and
 - (2) no such trustee, officer, member or concern shall be liable to account to this corporation for any profit or benefit realized through any such transaction;

provided, however, that such transaction either was fair at the time it was entered into or is authorized or ratified either (i) by a majority of the trustees who are not so interested and to whom the nature of such interest has been disclosed, or (ii) by vote of the member of the corporation entitled to vote for trustees, at any meeting of the member the notice of which, or an accompanying statement, summarizes the nature of such transaction and such interest. No interested trustee of this corporation may vote or may be counted in determining the existence of a quorum at any meeting at which such transaction shall be authorized, but may participate in discussion thereof.

- (b) For purposes of this Section 4.6, the term "interest" shall include personal interest and also interest as a trustee, officer, stockholder, shareholder, director, member or beneficiary of any concern; and the term "concern" shall mean any corporation, association, trust, partnership, firm, person or other entity other than this corporation.
- (c) No transaction shall be avoided by reason of any provisions of this paragraph 4.6 which would be valid but for such provisions.
- 4.7. No part of the assets or net earnings of the corporation shall inure to the benefit of any member, officer or trustee of the corporation or any individual; no substantial part of the activities of the corporation shall be the carrying on of propaganda, or otherwise attempting, to influence legislation except to the extent permitted by Section 501(h) of the Internal Revenue Code; and the corporation shall not participate in, or intervene in (including the publishing or distributing of statements), any political campaign on behalf of (or in opposition to) any candidate for public office. It is intended that the corporation shall be entitled to exemption from federal income tax under Section 501(c)(3) of the Internal Revenue Code

and shall not be a private foundation under Section 509(a) of the Internal Revenue Code.

- 4.8. If and so long as the corporation is a private foundation (as that term is defined in Section 509 of the Internal Revenue Code), then notwithstanding any other provisions of the articles of organization or the by-laws of the corporation, the following provisions shall apply:
 - A) the income of the corporation for each taxable year shall be distributed at such time and in such manner as not to subject the corporation to the tax on undistributed income imposed by Section 4942 of the Internal Revenue Code, and
 - the corporation shall not engage in any act of self dealing (as defined in Section 4941(d) of the Internal Revenue Code), nor retain any excess business holdings (as defined in Section 4943(c) of the Internal Revenue Code), nor make any investments in such manner as to subject the corporation to tax under Section 4944 of the Internal Revenue Code, nor make any taxable expenditures (as defined in Section 4945(d) of the Internal Revenue Code).
- 4.9. Upon the liquidation or dissolution of the corporation, after payment of all of the liabilities of the corporation or due provision therefor, all of the assets of the corporation shall be disposed of pursuant to Massachusetts General Laws, Chapter 180, Section 11A, to NEDH Corp., a Massachusetts nonprofit corporation, so long as it is then exempt from federal income taxation under Section 501(c)(3) of the Internal Revenue Code, or if it is not then so exempt, to one or more organizations with similar purposes and similar tax exemption.
- 4.10. The corporation shall not discriminate in administering its policies and programs or in the employment of its personnel on the basis of race, color, religion, national or ethnic origin, sex, handicap or otherwise.
- 4.11. All references herein: (i) to the Internal Revenue Code shall be deemed to refer to the Internal Revenue Code of 1986, as now in force or hereafter amended; (ii) to the General Laws of The Commonwealth of Massachusetts, or any chapter thereof, shall be deemed to refer to said General Laws or chapter as now in force or hereafter amended; and (iii) to particular sections of the Internal Revenue Code or said General Laws shall be deemed to refer to similar or successor provisions hereafter adopted.

DEACONESS-GLOVER HOSPITAL CORPORATION

<u>Trustees</u>

<u>Name</u>	Residence	Post Office
J.R. Gaintner, M.D.	227 Summit Avenue E401 Brookline, MA 02146	New England Deaconess Hospital Palmer-Baker Span 4 185 Pilgrim Road Boston, MA 02215
Elizabeth K. Glaser	72 Cumberland Road Newton, MA 02165	New England Deaconess Hospital 375 Longwood Avenue Fourth Floor Boston, MA 02215
Ralph E. Horky	23 Warwick Road, #6 Brookline, MA 02146	New England Deaconess Hospital Palmer-Baker Span 4 185 Pilgrim Road Boston, MA 02215
William J. Robinson	1 Cheryl Road Natick, MA 01760	New England Deaconess Hospital Palmer-Baker Span 4 185 Pilgrim Road Boston, MA 02215

ARTICLE V

By-laws of the corporation have been duly adopted and the initial directors, president, treasurer and clerk or other presiding, financial or recording officers, whose names are set out below, have been duly elected.

ARTICLE VI

The effective date of organization of the corporation shall be the date of filing with the Secretary of the Commonwealth or if a later date is desired, specify date, (not more than 30 days after date of filing).

The information contained in ARTICLE VII is NOT a PERMANENT part of the Articles of Organization and may be changed ONLY by filing the appropriate form provided therefor.

ARTICLE VII

a. The street address of the corporation IN MASSACHUSETTS is: (post office boxes are not acceptable) 185 Pilgrim Road Boston, MA 02215

b. The name, residence and post office address of each of the initial directors and following officers of the corporation are as follows:

NAME	RESIDENCE	POST OFFICE ADDRESS
President J.R. Gaintner, M.D.	227 Summit Ave., E401 Brookline, MA 02146	185 Pilgrim Road Boston, MA 02215
Tressurer: William J. Robinson	l Cheryl Road Natick, MA.01760	185 Pilgrim Road Boston, MA 02215
Clerk:Barbara S. Kellman, Esq.	1519 Beacon Street, #1 Brookline, MA 02146	375 Longwood Avenue, 3rd fl. Boston, MA 02215

Directors: (or officers having the powers of directors).

NAME

RESIDENCE

POST OFFICE ADDRESS

See page 7a attached hereto and made a part hereof.

e. The fiscal year of the corporation shall end on the last day of the month of:

September

d. The name and BUSINESS address of the RESIDENT AGENT of the corporation, if any, is:

N/A

I/We the below-signed INCORPORATORS do hereby certify under the pains and penalties of perjury that I/We have not been convicted of any crimes relating to alcohol or gaming within the past ten years. I/We do hereby further certify that to the best of my/our knowledge the above-named principal officers have not been similarly convicted. If so convicted, explain.

IN WITNESS WHEREOF and under the pains and penalties of perjury, I/WE, whose signature(s) appear below as incorporator(s) and whose names and business or residential address(es) ARE CLEARLY TYPED OR PRINTED beneath each signature do hereby associate with the intention of forming this corporation under the provisions of General Laws Chapter 180 and do hereby sign these Articles of Organization as incorporator(s) this // day of III and III are the provisions of General Laws Chapter 180 and do hereby sign these Articles of Organization as incorporator(s) this // III day

NEDH Corp. (incorporated in Massachusetts)

By: J.R. Caintner, M.D., President

NOTE: If an already-existing corporation is acting an incorporator, type in the exact number of the corporation, the state or other jurisdiction where it was incorporated, the name of the person signing on behalf of said corporation and the tipe be/she holds or other suthority by which such action is taken.

SECRETARY STATE

THE COMMONWEALTH OF MASSACHUSETTS

CERPORATION DIVISION

ARTICLES OF ORGANIZATION

GENERAL LAWS, CHAPTER 180

Effective date

MICHAEL J. CONNOLLY

Secretary of State

A PHOTOCOPY OF THESE ARTICLES OF ORGANIZATION SHALL BE RETURNED

Ropes & Gray		
 One International	Place	
Boston, MA 02110		*