

COMMONWEALTH OF MASSACHUSETTS  
BEFORE THE DEPARTMENT OF LABOR RELATIONS

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In the Matter of \*  
\*  
MAHAR TEACHERS ASSOCIATION \*  
\*  
and \*  
\*  
MICHAEL MAGEE \*  
\*

Case Nos.: ASF-14-3675  
MUPL-14-3671

Date Issued: June 29, 2016

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Hearing Officer:

Margaret M. Sullivan, Esq.

Appearances:

Amy Laura Davidson, Esq. - Representing the Mahar Teachers  
Association

Michael Magee - Pro Se

HEARING OFFICER DECISION

Summary

1 The issue before me is whether the Mahar Teachers Association (Association)  
2 violated Sections 12 and 10(b)(1) of Massachusetts General Laws, Chapter 150E (the  
3 Law) by demanding an invalid agency service fee (service fee) from Michael Magee  
4 (Magee or the Charging Party). I find that the Association did not violate the Law in the  
5 manner alleged.

6 Statement of the Case

7 On May 6, 2014, Magee filed charges with the DLR in Case Nos. ASF-14-3675  
8 and MUPL-14-3671 alleging that the Association violated Sections 12 and 10(b)(1) of  
9 the Law. A DLR hearing officer conducted an investigation on June 25, 2014. On July

1 7, 2014, the investigator issued a complaint alleging that the Association had violated  
2 Sections 12 and 10(b)(1) of the Law by demanding that Magee pay agency service fees  
3 (service fees) to the Massachusetts Teachers Association (MTA) and the National  
4 Education Association (NEA) when the Association did not demand that Magee pay a  
5 service fee to the Association and the service fee provision of the collective bargaining  
6 agreement between the Ralph C. Mahar Regional School Committee (School  
7 Committee) and the Association only provides for payment of a service fee to the  
8 Association.<sup>1</sup> The Association filed its answer on July 15, 2014.

9 I conducted a hearing on February 18, 2016. Both parties had the opportunity to  
10 be heard, to examine witnesses and to introduce evidence. Magee made an oral  
11 argument at the close of the hearing, while the Association submitted its post-hearing  
12 brief on March 15, 2016. Upon review of the entire record, including the demeanor of  
13 the witnesses, I make the following findings of fact and render the following opinion.

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<sup>1</sup> The investigator dismissed certain other allegations, specifically that the Association's demand violated Section 12 because: a) the contract ratification vote was not held at a reasonable time and place as 456 CMR 17.03(2) requires; b) the Association voted to amend its by-laws using a procedure that violated the notice provision of the by-laws; and c) the Association's by laws prohibited Magee from voting in the contract ratification vote. Also, the investigator dismissed allegations that the Association violated Section 10(b)(1) of the Law by: a) the conduct of then Association President Greg Scotland (Scotland) on September 4 and 6, 2013; and b) the conduct of Association Executive Board member Matthew Parsons (Parsons) in May 2014. Pursuant to 456 CMR 15.04(3), Magee filed a request for review of the portions of the charges that the investigator dismissed. On November 13, 2014, the Commonwealth Employment Relations Board (CERB) affirmed the investigator's prior dismissal of those allegations, and Magee did not file a judicial appeal pursuant to Section 11 of the Law.

Findings of Fact<sup>2</sup>

1           The School Committee oversees the education of students in grades seven  
2 through twelve, who attend either its middle school or high school. The Mahar  
3 Teachers Association (Association) represents a bargaining unit of non-professional  
4 employees and a bargaining unit of professional employees, commonly referred to as  
5 the teacher's bargaining unit, which is the subject of the present case.

6 History of the Association

7           The Association has been a long-time affiliate of the Massachusetts Teachers  
8 Association (MTA) and the National Education Association (NEA), its so-called parent  
9 unions. The Association referenced that affiliation on forms that the Association  
10 submitted to various state agencies in the early to mid-1970's. For example, in a Form  
11 FR-Annual Financial Report that the Association filed with the Department of Labor and  
12 Industries in December 1974, the Association notes that its membership dues of  
13 \$86.00, included dues for the Association, dues for the MTA and dues for the NEA. At  
14 all times relevant to the present case, the Association held tax-exempt status as part of  
15 the MTA's group tax exemption, which the MTA held pursuant to its designation as a  
16 Section 501(c)(5) labor union by the Internal Revenue Service (IRS).<sup>3</sup>

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<sup>2</sup> The DLR's jurisdiction in this matter is uncontested.

<sup>3</sup> In a September 17, 1982 letter, John D. Johnson, acting IRS district director, approved a change in the MTA's tax exempt status from a Section 501(c)(6) business league to a section 501(c)(5) labor union and noted that:

Examination of your activities discloses that you act as the central organization for approximately four hundred (400) separate subordinate organizations throughout the Commonwealth. The Regional Offices operate with field representatives who service the labor needs of your

1           The MTA's 2013-2014 Bylaws, Standing Rules and Regulations (2013-2014  
2 Bylaws) require as a condition of affiliation that local unions include in their individual  
3 bylaws a provision for unification of the local union, the MTA and the NEA  
4 memberships. As an affiliate of the MTA and NEA, the Association is the collection  
5 agent for the dues that its union members pay and the service fees that bargaining unit  
6 members who decline to join the Association (fee payers) pay.<sup>4</sup> The MTA and NEA do  
7 not collect dues or service fees directly from employees. Instead, the MTA and the NEA  
8 bill the local unions monthly for dues and service fees. Article IV, Section 3 of the 2013-  
9 2014 Bylaws states in pertinent part:

10           Payment of Dues

11  
12           Each local association shall remit per capita annual dues at the rate  
13 established in Sections 1 and 2.

14  
15           Annual dues shall be payable in full on or before December 31 unless  
16 the local association is on a payroll deduction plan and notice of said  
17 plan is filed with the Association.

18  
19           Payments shall be made in accordance with the schedule agreed upon  
20 with the Association. Payment in full shall be made no later than sixty  
21 (60) days following the final date in said schedule.

22  
23           Local associations that fail to complete payments in accordance with  
24 this section shall be assessed an interest charge on the overdue  
25 unpaid balance.  
26

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subordinate organizations. These services include review of grievances,  
work standards and conditions, arbitration and related labor problems.

<sup>4</sup> The MTA's 2013-2014 Bylaws, Standing Rules and Regulations require as a condition of affiliation that local unions remit the prescribed dues and that the local unions include in their bylaws a provision for unification of the local union, the MTA and the NEA's memberships.

1 Any local association that has an agency service fee provision shall  
2 prorate and remit said fee. The amount remitted to the Association  
3 and the NEA shall be remitted in the same ratio as for active members.

4 When an employee seeks to join a local union, including the Association, which  
5 is affiliated with the MTA and the NEA, the employee is asked to complete a  
6 membership application that bears the MTA/NEA logo in the upper left-hand corner.<sup>5</sup>  
7 The membership application seeks certain personal information from the employee as  
8 well as information about the employee's local union, employer and the bargaining unit.  
9 The application also contains a payroll deduction authorization that permits an employer  
10 each year to deduct from the employee's salary the current dues of the local union, the  
11 MTA and the NEA, notwithstanding any future increases or decreases in the dues  
12 amounts.

13 When an employee declines to join a local union that is affiliated with the MTA or  
14 NEA, the employee is asked to complete an agency fee application. The agency fee  
15 application seeks certain personnel information from the employee as well as  
16 information about the employee's local union, employer and the bargaining unit. The  
17 agency fee application also contains a payroll deduction authorization and a continuing  
18 cash authorization. Similar to the payroll deduction authorization that union members  
19 execute, the payroll deduction authorization for fee payers permits an employer to  
20 deduct from the employee's pay the current fees of the local union, the MTA and the  
21 NEA, notwithstanding any future increases or decreases in the fee amounts. By  
22 executing the continuing cash authorization, the employee consents to having the  
23 treasurer of the local union bill the employee annually for the current fees of the local

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<sup>5</sup> The membership application also contains the MTA's and the NEA's email addresses as well as the MTA's address and telephone number.

1 union, the MTA and the NEA, notwithstanding any increases or decreases in such fees  
2 in the future. If the employee has not paid the current fees by December 31<sup>st</sup>, the  
3 continuing cash authorization also permits his/her employer to deduct the current fee in  
4 ten equal amounts from the employee's salary.

#### 5 Charging Party

6 Magee has been a School Committee employee for approximately seventeen  
7 years and currently is a history teacher. Prior to late August or September 2013, Magee  
8 had been a dues-paying member of the Association. On or about August or September  
9 2013, Magee resigned his membership in the Association. The Association did not give  
10 Magee an agency service application to complete at that time.<sup>6</sup> As of 2013-2014,  
11 Magee was the only bargaining unit member who was not a member of the Association.

#### 12 2013-2016 Collective Bargaining Agreement

13 On or about December 2013, the School Committee and the Association agreed  
14 upon a tentative successor collective bargaining agreement for the teacher's bargaining  
15 unit, which was subsequently ratified. On Friday, January 17, 2014, Melissa Messing  
16 (Messing), the Association's elected secretary, sent the following email message to  
17 bargaining unit members:

18 Hello folks, this is just an update notice from the president of your  
19 Mahar Teachers Association. It appears that we did not ratify the  
20 contract correctly last time we voted on it because we needed some  
21 additional paperwork filled out. We seem to have that in order now.  
22 What that means is, that we will re-vote the contract that is currently in  
23 place. We will first try to meet after the February faculty meeting for a

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<sup>6</sup> Magee also did not believe that he completed a membership application when he joined the Association seventeen years before, and the Association did not put any membership application for him into evidence.

1 few minutes to fill you in on the details (there are no new changes to  
2 the contract) but we also need to put a few things into the Mahar  
3 Teaches Association bylaws which requires a vote by the Mahar  
4 Teachers. We will try to do this bylaws vote on Monday February 3<sup>rd</sup>  
5 2014, right after the faculty meeting. The voting on the contract will  
6 occur on Tuesday, February 4<sup>th</sup>, same as we have always done it by  
7 having people stop by the library and placing their ballot into the box.  
8 Sorry for any confusion but this whole thing is just another formality in  
9 trying to get the contract signed, sealed and delivered correctly.

10 Attached to the email was a notice dated January 17, 2014 that invited all members of  
11 the teachers' bargaining unit to attend a Monday, February 3, 2014 informational  
12 meeting. The subject matter of the informational meeting was the proposed collective  
13 bargaining agreement for 2013-2016 (2013-2016 Agreement) that was scheduled for a  
14 ratification vote on Tuesday, February 4, 2014. The January 17, 2014 notice also  
15 stated in pertinent part:

16 The proposed agreement contains a provision for an agency service  
17 fee. If the proposed settlement is ratified by the members of the  
18 bargaining unit and by the School Committee, the agreement will  
19 require the payment of an agency service fee. The agency service fee  
20 for 2013-2014 was \$390.60.

21  
22 You are hereby informed that:

- 23  
24 A. All members of the teachers' bargaining unit are eligible to vote  
25 on the proposed agreement; and  
26  
27 B. The Mahar Teachers' Association's most recent financial report  
28 in the form of a balance sheet and operating statement listing all  
29 receipts and disbursements for the previous financial year is  
30 available for inspection.  
31  
32 C. The Mahar Teachers' Association is an affiliate of the  
33 Massachusetts Teachers Association and the National  
34 Education Association.

35 On February 4, 2014, Messing sent an email message to all bargaining unit members  
36 stating in relevant part:

1           Reminder-Voting to ratify the Mahar Teacher’s Contract is happening in  
2           the library today. Until the Biology MCAS testing is complete, please be  
3           sure to use the AV entrance in the back of the library.  
4

5           On that date, bargaining unit members voted to ratify a collective bargaining agreement  
6           between the School Committee and the Association that, by its terms, was in effect for  
7           the period between July 1, 2013 and June 30, 2016 (2013-2016 Agreement). Article XX  
8           of the 2013-2016 Agreement stated in relevant part:

9           The Committee agrees to require as a condition of employment that all  
10          teachers, except those certified as members to the Committee by the  
11          Association, pay annually or by dues deduction to the Association as of  
12          the thirtieth (30<sup>th</sup>) day subsequent to each employment, or the thirtieth day  
13          (30) subsequent to the effective date of this Agreement, whichever is later,  
14          an agency service fee which shall be commensurate with the cost of  
15          collective bargaining and contract administration as determined solely by  
16          the Association and which amount shall be at one hundred percent  
17          (100%) of the Association dues.

18          Association’s Amended Bylaws

19                On February 3 or 4, 2014, Association members voted to approve amended  
20          bylaws (Association bylaws) that included a rebate procedure for fee payers. Relevant  
21          portions of the Association’s bylaws include:

22                Article III

23  
24                Section 1 (in part): Active members of the Association shall be members  
25                of the Massachusetts Teachers Association and the National Education  
26                Association.

27  
28                Article V

29  
30                Section 1: No person shall be admitted to or be continued as an active  
31                member in the Association who is not also a member of the  
32                Massachusetts Teachers Association and the National Education  
33                Association.

34  
35                Article X

36

1 Section II: Each local association which has a provision in its contract  
 2 requiring payment of an agency service fee shall serve a written demand  
 3 for payment of such service fee upon each member who has not become  
 4 a member of the Association. The demand shall comply in all respects  
 5 with 456 CMR 17.04. The Mahar Teachers Association shall forward to  
 6 the non-member employee all information required by law ...  
 7

8 Section III: A non-member who objects to the amount of the agency  
 9 service fee demanded by the Mahar Teachers Association shall file a  
 10 written objection within thirty (30) days of receipt of the material set forth in  
 11 Section II above. Such objection shall be mailed or otherwise delivered to  
 12 the Treasurer of the Mahar Teachers Association representing the  
 13 bargaining unit of which the employee is a member.  
 14

15 Section IV: Upon receipt of an objection filed pursuant to Section III above,  
 16 the objecting non-member shall jointly establish and administer an escrow  
 17 account with the Mahar Teachers Association into which the objecting  
 18 non-member shall deposit the full amount of the agency service fee  
 19 demanded by the [A]ssociation.  
 20

21 Section V: Promptly after expiration of that time period within which  
 22 objections may be filed, the MTA shall petition the AAA [American  
 23 Arbitration Association] to appoint an independent arbitrator to decide the  
 24 amount of the fee. The arbitration proceeding shall be conducted in  
 25 accordance with the "AAA Rules for Impartial Determination of Union  
 26 Fees" except as otherwise provided herein.  
 27

28 Service Fee Demand

29 On March 27, 2014,<sup>7</sup> the Association sent Magee a letter stating in pertinent  
 30 part:

31 According to our records, you have not become a member of the Mahar  
 32 Teachers Association/Massachusetts Teachers Association  
 33 ("MTA")/National Education Association ("NEA") or paid a service fee  
 34 required by Article XX of the collective bargaining agreement with the  
 35 Ralph C. Mahar School Committee. The prorated service fee for the  
 36 2013-2014 school year is as follows:  
 37

38 MTA \$158.01

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<sup>7</sup> Pursuant to Sections 13 and 14 of the Law, the Association previously had filed a completed employee information report (Form 1) and a completed employee financial report (Form 2) with the DLR on September 10, 2013, a little more than six months prior to the issuance of the service fee demands to Magee.

1 NEA \$31.58

2  
3 Total \$189.59

4  
5 The amount for this year was calculated after a review of the most recent  
6 financial reports available to the Mahar Teaches Association, MTA and  
7 NEA. A detailed explanation of the way the MTA and NEA portions of the  
8 agency fee were calculated as enclosed, including the MTA and NEA  
9 audits. The amounts of the NEA and MTA agency fee have been prorated  
10 based on the clarification date of the Mahar Teachers Association contract  
11 and a detailed explanation is included.

12  
13 You are hereby notified that the Mahar Teachers Association has  
14 established a rebate procedure through which you may challenge the  
15 agency fee demand in this letter. A copy of the rebate procedure is  
16 included in the *MTA/NEA Combined Agency Fee Explanation for 2013-*  
17 *2014* at Part J. Note that any challenge under this procedure must be filed  
18 with the Treasurer of the Local within thirty (30) days of your receipt of this  
19 demand.

20  
21 Pursuant to 456 CMR 17.05 of the rules and regulations of the Labor  
22 Relations Commission, the Association hereby demands that you pay the  
23 total amount due as shown above for the year in question. The fee should  
24 be paid to the Mahar Teacher's Association and sent to Karen Willard,  
25 Treasurer, at 76 Harrison Avenue, Orange, MA 01364.

26  
27 Under our contract, it is a condition of employment to pay the agency  
28 service fee which shall be enforced by the Mahar Teachers Association,  
29 MTA and NEA.

30  
31 The rules and regulations of the Labor Relations Commission pertaining to  
32 agency service fees are included in the *MTA/NEA Combined Agency Fee*  
33 *Explanation for 2013-2014 at Part 1.*

34 The Association enclosed the following two documents with the March 27, 2016  
35 letter: "MTA and NEA Combined Agency Fee Explanation for 2013-2014" (Combined  
36 Agency Fee Explanation) and "MTA and NEA Prorated Agency Fee Explanation for

1 2013-2014” (Prorated Agency Fee Explanation).<sup>8</sup> The “MTA and NEA Prorated Agency  
2 Fee Explanation for 2013-2014 stated:

3 Under Article XII of the Mahar Teachers Association Bylaws, the  
4 membership year for the Mahar Teachers Association is from August 1  
5 through July 31.

6  
7 The full 2013-2014 agency fee for the MTA and NEA are listed as  
8 follows:

9  
10 MTA \$325.84<sup>9</sup>  
11 NEA \$64.76<sup>10</sup>  
12

13 The Contract Between the Ralph C. Mahar Regional School  
14 Committee and the Mahar Teachers Association dated July 1, 2013  
15 through June 30, 2016 was ratified on February 4, 2014.

16  
17 Based on the date of the February 4, 2014 ratification, 177 days  
18 remain in the 2013-2014 membership year. The agency fee for the  
19 MTA and the NEA have been prorated based on the 177 days left in  
20 the membership year resulting in the following:

21  
22 MTA \$158.01  
23 NEA \$31.58  
24 Total \$189.59  
25

26 The Association did not demand that Magee pay a fee to it, because the Association did  
27 not have the requisite audit report. The Association declined to have an audit done  
28 because of the cost.

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<sup>8</sup> The Association previously sent Magee an identical letter on March 18, 2014. However, although the Association in the March 18, 2014 letter referenced the Combined Agency Fee Explanation and the Prorated Agency Fee Explanation as enclosed, the documents were not actually enclosed.

<sup>9</sup> The MTA’s fee of \$325.84 equals 67.045% of the \$486.000 in dues that professional, full-time local union affiliate members, including Association members, pay to the MTA.

<sup>10</sup> The NEA’s fee of \$64.76 equals 36.180% of the \$182.00 in dues that professional, full-time local union affiliate members, including Association members, pay to the NEA, minus \$3.00, which union members contribute to an NEA special fund whose stated purpose is “to advance the goal of great public schools for all students.”



1 and must be accompanied by sufficient information to allow the fee payer to determine  
2 whether to challenge the fee. Finally, the amount of the fee must be calculated correctly  
3 based on chargeable expenses. Wareham Education Association, 24 MLC 23, 29, ASF-  
4 2097, 2098, 2055, 2056, 2057 and 3015 (October 19, 1997), aff'd sub nom. Wareham  
5 Education Association, 430 Mass. 81 (1999) (Wareham); School Committee of  
6 Greenfield v. Greenfield Education Association, 385 Mass. 70 (1982).

7 Here, on March 27, 2014, the Association demanded a prorated service fee from  
8 the Charging Party in the amount of \$189.59, of which \$158.01 was payable to the MTA  
9 and \$31.58 was payable to the NEA. No portion of the service fee was payable to the  
10 Association for expenses that it incurred as the exclusive bargaining representative for  
11 the teacher's bargaining unit. Magee contends that the March 27, 2014 demand is  
12 invalid for several reasons that I will discuss in seriatim.

13 First, Magee contends that the demand is invalid because no portion of it was for  
14 the Association's expenses. Although Section 12 of the Law permits the Association as  
15 the exclusive bargaining representative to charge Magee a pro rata share for expenses  
16 that it incurred as the exclusive bargaining representative, it does not compel the  
17 Association to do so. However, as contemplated in the 2013-2014 Bylaws, the  
18 Association still needed to act as the collection agent for the MTA and NEA because the  
19 MTA and NEA had no vehicle to seek payment of fees from Magee absent a service fee  
20 demand from the Association as the exclusive bargaining representative. Furthermore,  
21 while Section 12 of the Law and Article XX of the 2013-2016 Agreement between the  
22 Association and the Employer authorize the Association to demand a service fee, those  
23 provisions do not mandate how the Association must apportion the service fee, i.e. that

1 the Association must apportion monies to itself in order to seek fees on behalf of its  
2 parent unions, the MTA and NEA.

3 Next, I must consider whether the Association's failure to provide an audit report  
4 of its expenses with the March 27, 2014 demand rendered the demand invalid. In  
5 Wareham, the Supreme Judicial Court ruled that a local union, no matter the size, must  
6 provide an independently audited verification of its major expenses when seeking a  
7 service fee for those expenses. 430 Mass. at 89. The purpose of the audit report is to  
8 provide potential fee objectors with sufficient information about the service fee demand  
9 to gauge its propriety. See Harrison v. Massachusetts Soc. of Professors /Faculty Staff,  
10 405 Mass. 56, 64 (1989). However, the present matter can be distinguished from the  
11 Wareham case because the Association did not charge Magee for any share of its  
12 expenses as collective bargaining representative but solely sought monies on behalf of  
13 the MTA and NEA. Because the Association did not charge Magee for any of its  
14 expenses, there are no expenses to challenge and thus, no need for an audit report  
15 from the Association. In terms of the MTA and NEA fees, the Association did attach  
16 independently audited financial statements from its parent unions to the demand. Thus,  
17 Magee had sufficient financial information for him to decide whether to challenge the  
18 MTA and NEA fees.

19 Additionally, Magee contends that the March 27, 2014 demand was invalid  
20 because Article XX of the 2013-2016 Agreement only referenced unit members'  
21 obligation to pay a service fee to the Association. Magee is correct that Article XX

1 makes no mention of an obligation to pay fees to the MTA or the NEA.<sup>11</sup> However, the  
2 Supreme Court previously has ruled that public sector unions, including those with  
3 unified membership structures, may charge objecting bargaining unit members for the  
4 pro rata share of the costs associated with otherwise chargeable activities of its parent  
5 unions. See Lehnert v. Ferris Faculty Ass'n, 500 U.S. 507, 522-523 (1991); see  
6 generally Locke v. Karass, 555 U.S. 207, 217-218 (2009) (setting forth a two-part  
7 standard to determine whether the costs of litigation activities, which benefit other locals  
8 or the national union and are included in an affiliation fee that the local union pays to its  
9 national union, are chargeable to fee payers). Although Magee understandably is  
10 concerned about having to pay fees to the MTA and NEA as those unions are not  
11 specifically enumerated in Article XX, any reference to the Association in Article XX also  
12 incorporates the MTA and NEA because the Association is an affiliate of the parent  
13 unions and all three unions have a unified membership structure. Furthermore, the  
14 Association reminded unit members of its affiliation with the MTA and NEA in the  
15 January 17, 2014 email message announcing that the another ratification vote would  
16 take place on the proposed 2013-2016 Agreement on February 4, 2014 and that there  
17 was an agency service fee provision contained therein.

18 Conclusion

19 Based on the record and for the reasons stated above, I conclude that the

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<sup>11</sup> The Charging Party also notes that although Article XX states that the amount of the service fee “shall be at one hundred percent of the Association dues,” the March 27, 2014 demand was not for that amount. However, because the complaint in the case before me does not concern a challenge to the amount of the March 27, 2014 demand, I need not decide this issue.

- 1 Association did not violate Sections 12 and 10(b)(1) of the Law by demanding an invalid
- 2 service fee from Magee.<sup>12</sup>

COMMONWEALTH OF MASSACHUSETTS  
DEPARTMENT OF LABOR RELATIONS

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MARGARET M. SULLIVAN  
HEARING OFFICER

APPEAL RIGHTS

The parties are advised of their right, pursuant to M.G.L. c.150E, Section 11, and 456 CMR 13.15, to request a review of this decision by the Commonwealth Employment Relations Board by filing a Notice of Appeal with the Executive Secretary of the Department of Labor Relations not later than ten days after receiving notice of this decision. If a Notice of Appeal is not filed within ten days, the decision shall become final and binding on the parties.

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<sup>12</sup> This decision resolves the need for the parties to continue to hold Magee's spring 2014 service fee payment (2014 payment) in escrow, and the 2014 payment should be released to the Association for remittance to the MTA and NEA.