

BAYSTATE HEALTH, INC.
APPLICATION FOR DON REQUIRED EQUIPMENT
APPLICATION # -20121611-

TABLE OF CONTENTS

Appendix 1	Application Form
Appendix 2	Narrative
Appendix 3	Factor 1 Community Engagement Presentations
Appendix 4	Factor 4 CPA Report
Appendix 5	Factor 6 Supplemental Documents
	5.1 CHI Narrative
	5.2 Community Health Needs Assessment
	5.3 Strategic Implementation Plan
Appendix 6	Affiliated Parties
Appendix 7	Change in Service
Appendix 8	Notice of Intent
Appendix 9	ACO Letter
Appendix 10	Articles of Organization
Appendix 11	Affidavit of Truthfulness
Appendix 12	Filing Fee

APPENDIX 3

FACTOR 1

COMMUNITY ENGAGEMENT PRESENTATIONS

Baystate Noble - CT DON

Community Benefits Advisory Council

October 15, 2021

Baystate Noble Hospital is requesting to install a second CT scanner through the MA DPH DON approval process.

- BNH is seeing a higher acuity of patients and a significant increase in our geriatric population.
- A second CT scanner at BNH will improve patient flow immensely, decreasing patient wait times.
 - Being able to quickly diagnose, efficiently treat, and provide quality healthcare is vital to our greater Westfield community.
- BNH has an emphasis in stroke care, geriatric care, and believe that an additional CT scanner will bring us tremendous value as well as improve our patient flow/patient times in the ED
- Increased access to care allows the ability to quickly diagnose to efficiently treat.



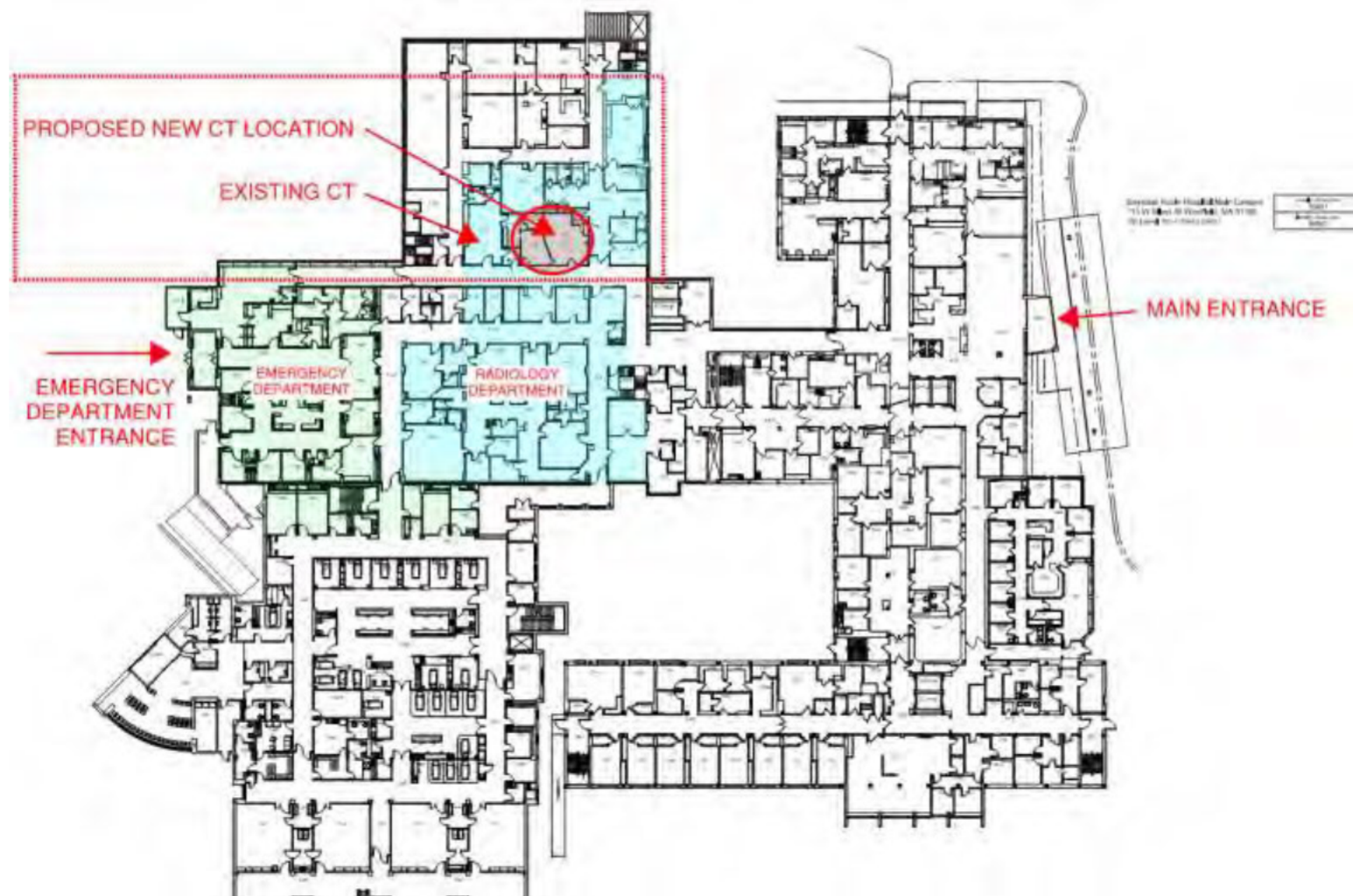
BNH CT – DON: Proposed Location

The proposed location for the new CT is centralized on the first floor of Baystate Noble Hospital

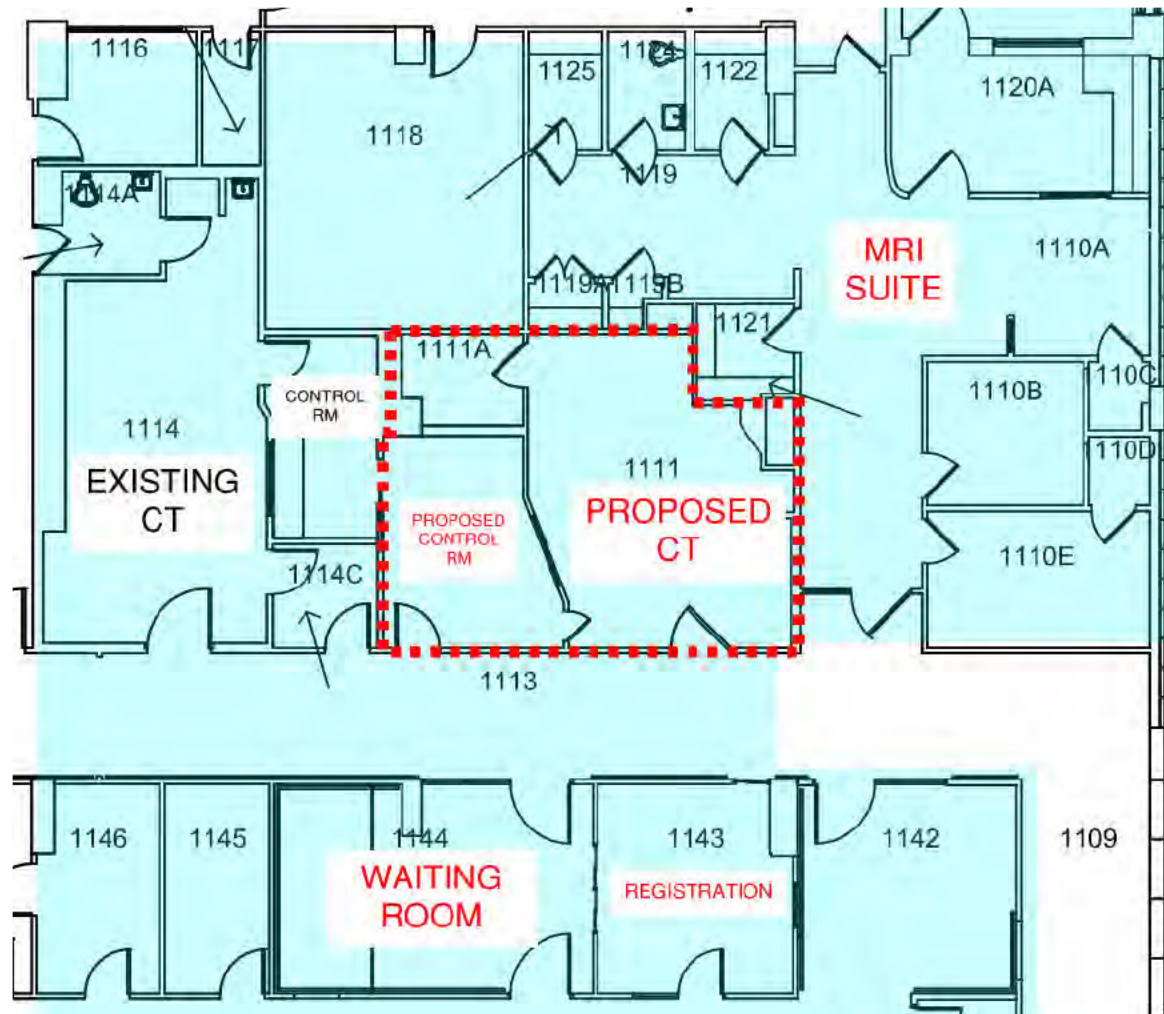
- Equidistant from the BNH main entrance and emergency department.
- Adjacent to the Existing CT, creating a CT Hub.
- Across the hall from the Radiology Registration Area and Waiting Room.



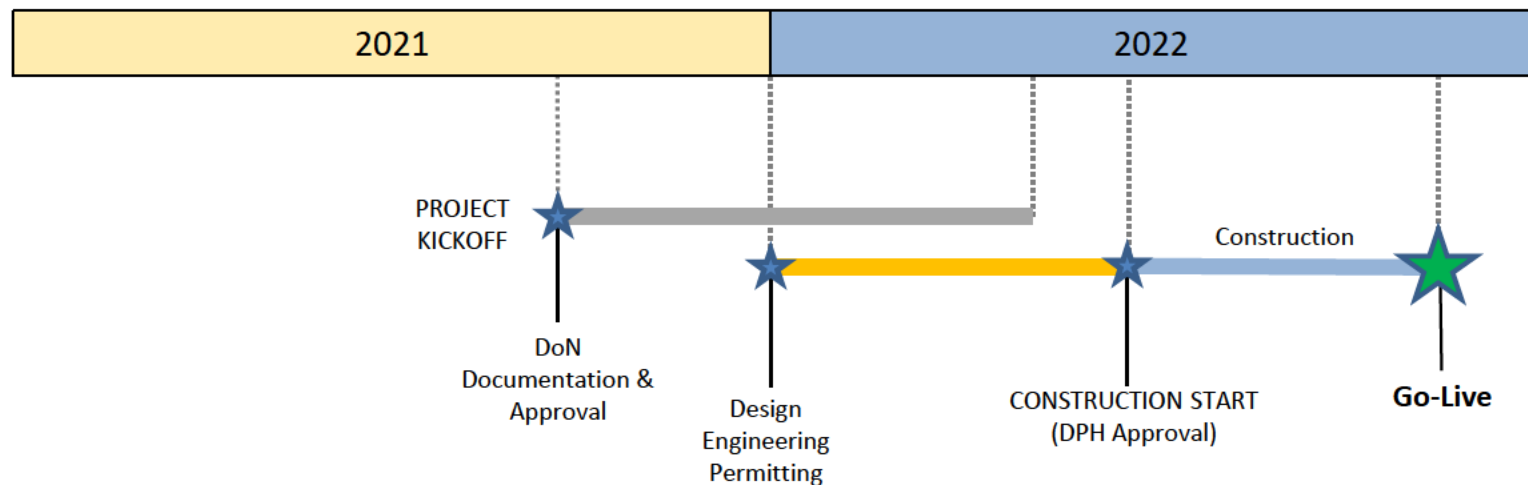
BNH CT – DON: Proposed Location



BNH CT – DON: Proposed Location



BNH CT - Draft Project Schedule



- DoN Documentation, Review and Approval _____ October 2021 – March 2022
- Architectural Design and DPH Permitting _____ January 2022 – May 2022
- Construction _____ July 2022 – October 2022
- CT Fabrication, Installation, and Training _____ July 2022 - November 2022
- Go Live (Target) _____ November 2022

Community Engagement Plan



Determination of Need (DoN) Community Health Initiatives (CHI) Funding



Project: BNH CT

Approval: MA DPH Public Health Council (Delegated Review) – **Month 2022 TBD**

Total Cost of Project: \$1.2 Million (\$850,000 CT + \$350,000 Construction)

- **5% Community Health Initiatives (CHI):** \$60,000 (Tier 1)
- **Administrative:** \$2,400 (not to exceed 4%)
- **10% to DPH for Statewide CHI Fund:** \$5,760 (due within 30 days of approval)
- **Evaluation:** \$5,000 for PHWIM (not to exceed 10%) [Optional]
- **CHI Community Commitment Total:** \$46k – \$51k

Community Health Initiatives (CHI) Funding



Investment
Pathways

1

Roll into FY22 RFP

2

Stand-alone BNH RFP

3

Single Source Investment

Welcome

Baystate Noble Hospital (BNH)

Community Meeting

Tuesday, November 30, 2021

*Determination of Need (DoN) Application
for a new CT-scan*



**Baystate
Health**

ADVANCING CARE.
ENHANCING LIVES.

Virtual Engagement



Add your **name/pronouns** to your video picture



Mute your microphone



During Q&A please use the **Chat** or “**Raise Hand**” to ask questions



Presentation is being **recorded**

GOALS

- Overview of Determination of Need (DoN) Program and why the MA Department of Public Health requires a DoN application for this project
- Shared understanding of the need for a new (additional) CT-scan machine at BNH and how it will improve access to care and patient outcomes
- Overview of DoN application and purchase/installation of CT-scan timelines
- Overview of DoN Community Health Initiative (CHI) requirement and how BNH plan to invest the required CHI funding related to this project
- BNH fulfillment of community engagement as prescribed by DoN requirements

AGENDA

1. Welcome, Introductions, Overview

ANNAMARIE GOLDEN

Director, Community Relations, BH

2. Greetings

RON BRYANT

President, BNH

Co-Chair, BNH Community Benefits Advisory Council

3. Need for CT / Impact on Patient Care

SUNDEEP "SUNNY" M. SHUKLA, MD, MBA, FACEP

Chief of Emergency Medicine, BNH

4. DoN Application Timeline/CT-Scan Project

KRIS KENNEDY, AIA, LEED AP BD+C

Facilities Manager, BNH

5. Community Health Initiative (CHI) Requirement

ANNAMARIE GOLDEN

6. CHI Investment Plan

ELIZA LAKE, MSW

Chief Executive Officer, Hilltown Community Health Center

Co-Chair, BNH Community Benefits Advisory Council

7. Q&A

Moderated by: ANNAMARIE GOLDEN

THE NEED

BNH is requesting to install a second CT scanner through the MA Department of Public Health Determination of Need (DoN) application/approval process

- BNH is seeing a higher acuity of patients and a significant increase in our geriatric population
- A second CT scanner at BNH will improve patient flow immensely, decreasing patient wait times
- Being able to quickly diagnose, efficiently treat, and provide quality healthcare is vital to our greater Westfield community.
- BNH has an emphasis in stroke care, geriatric care, and believe that an additional CT scanner will bring us tremendous value, as well as improve our patient flow/patient times in the ED
- Increased access to care allows the ability to quickly diagnose to efficiently treat.



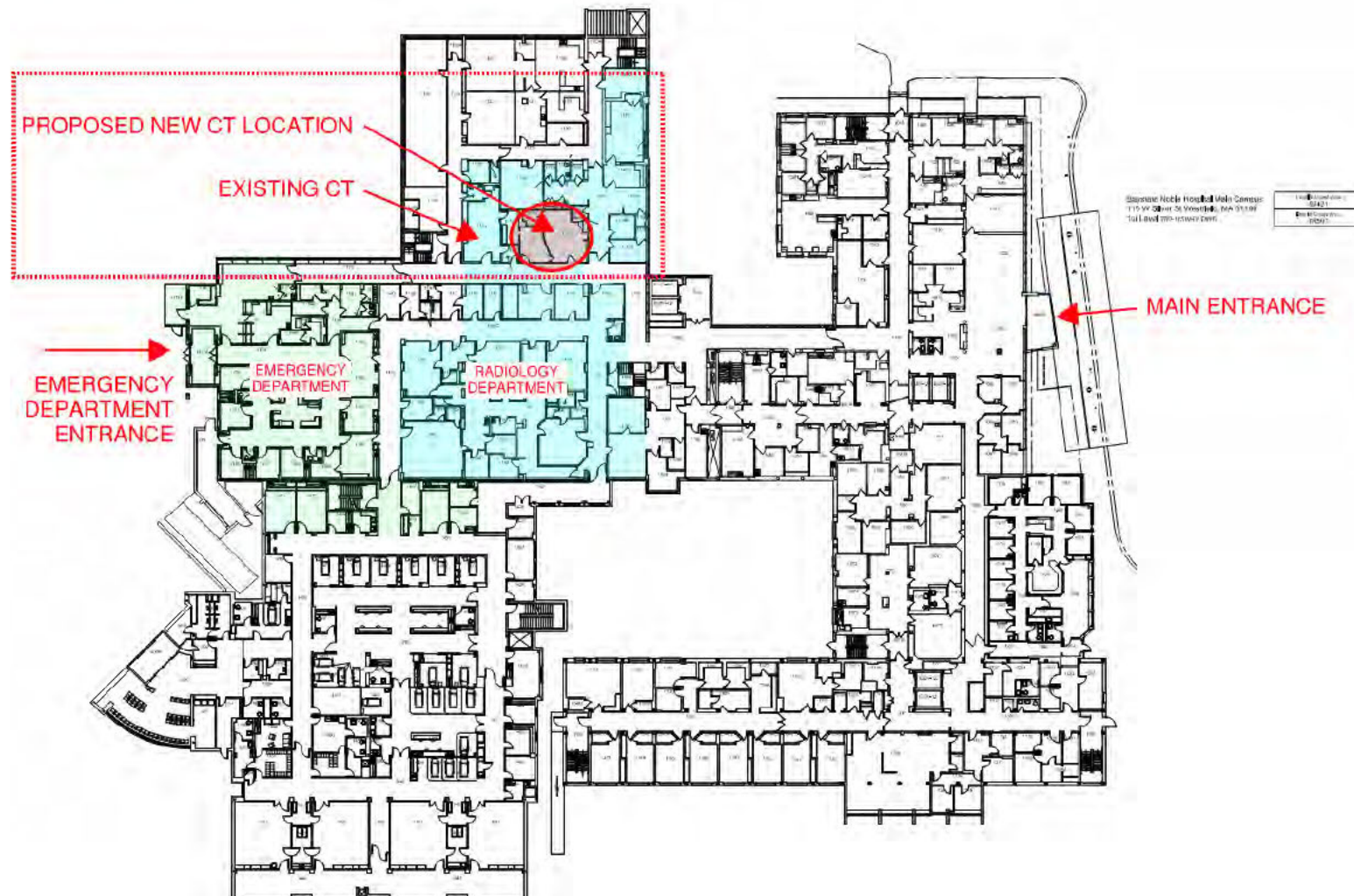
PROPOSED LOCATION

The proposed location for the new CT-scan is centralized on the first floor of BNH

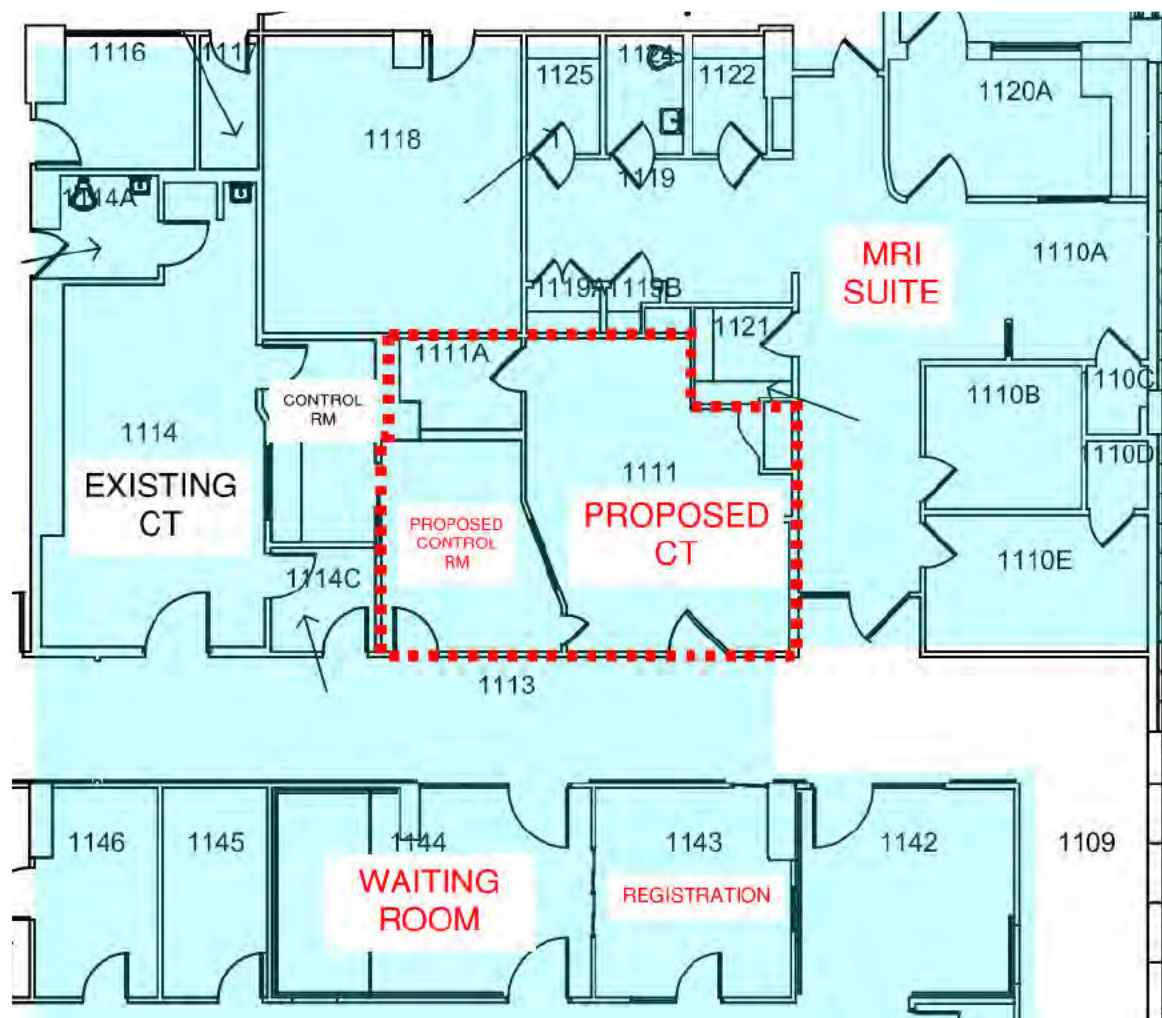
- Equidistant from the BNH main entrance and emergency department
- Adjacent to the existing CT, creating a CT hub
- Across the hall from the radiology registration area and waiting room



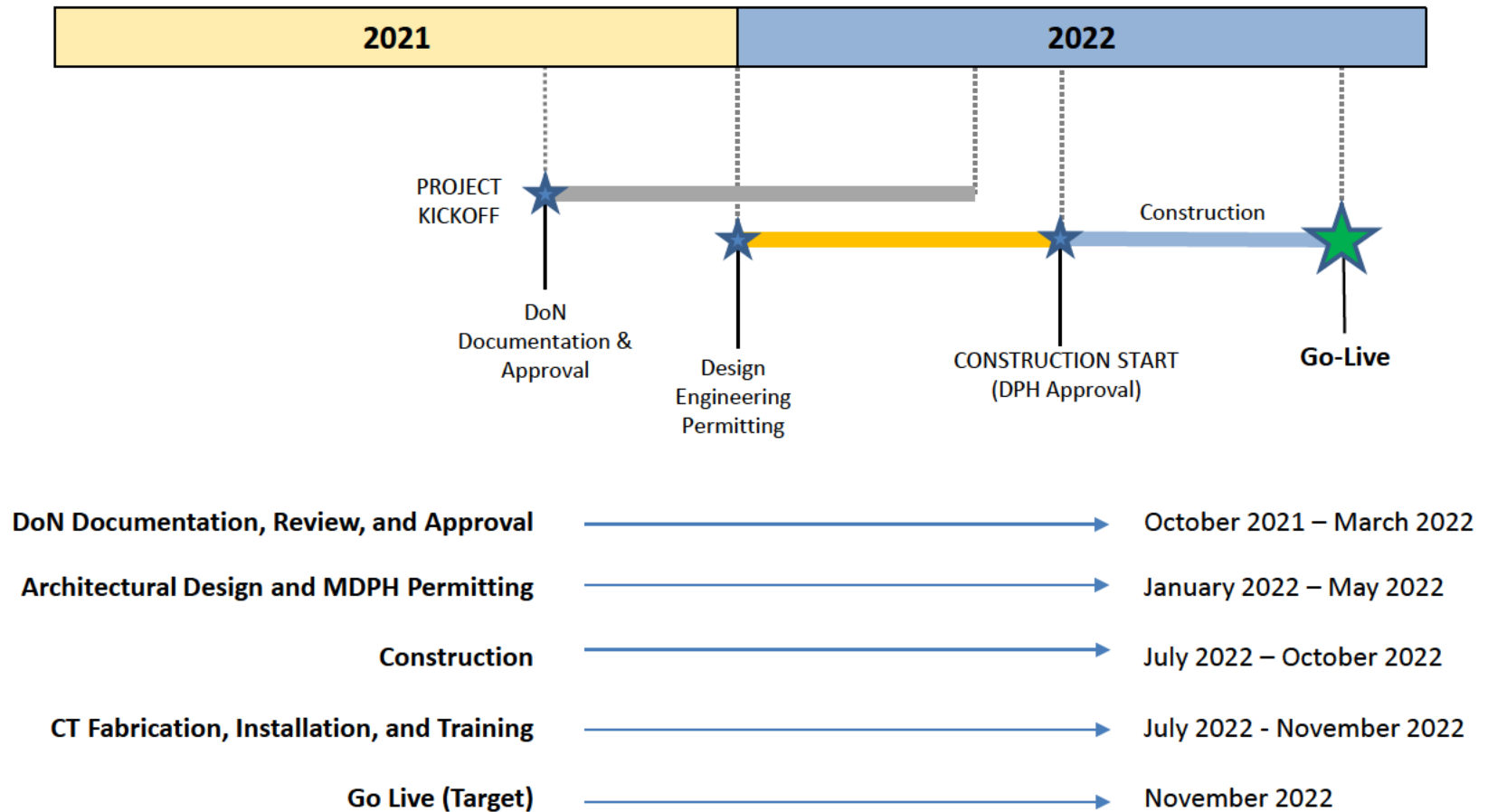
PROPOSED LOCATION *continued...*



PROPOSED LOCATION *continued...*



PROJECT SCHEDULE (DRAFT)



Determination of Need (DoN) Community Health Initiatives (CHI) Funding



Project: BNH CT-scan

Approval: MA DPH Public Health Council (Delegated Review) – **Month 2022 TBD**

Total Cost of Project: \$1.2 Million (\$850,000 CT-scan + \$350,000 Construction)

- **5% Community Health Initiatives (CHI):** \$60,000 (Tier 1) **[funded by BNH]**
- **Administrative:** \$2,400 (not to exceed 4%)
- **10% to DPH for Statewide CHI Fund:** \$5,760 (due within 30 days of approval)
- **Evaluation:** \$5,000 for PHWIM (not to exceed 10%) [Optional]
- **CHI Community Commitment Total:** \$46k – \$51k

COMMUNITY ENGAGEMENT PLAN

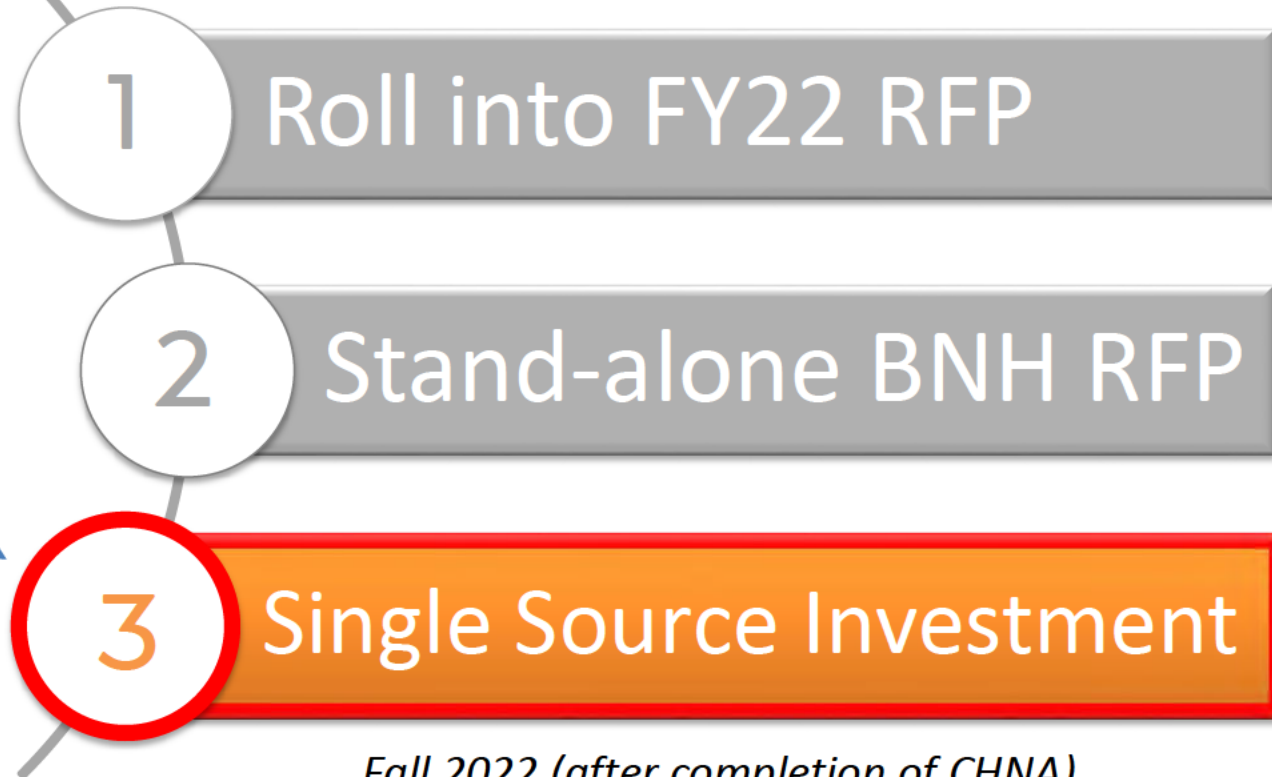


CHI FUNDING



Investment Pathways

10/15/2021
BNH CBAC
Selected
Pathway #3



Fall 2022 (after completion of CHNA)



APPENDIX 5

FACTOR 6 SUPPLEMENTAL DOCUMENTS

APPENDIX 5.1

CHI NARRATIVE

BAYSTATE NOBLE HOSPITAL DoN Community Health Initiative Narrative

A. Community Health Initiative Monies

The Community Health Initiative (“CHI”) processes and community engagement for the proposed Determination of Need (“DoN”) Project¹ will be overseen by Baystate Health and its existing Community Benefits program. As part of its planning for previous CHI processes, Baystate Health established a practice for equitable and transparent distribution of CHI funds. There are four hospitals within the system, and the practice is to distribute funds equitably across them, utilizing key criteria. Following approval for DoN Application #BH-20062607-AM, Baystate Health designated \$44,020.52 to be allocated within the communities served by Baystate Noble Hospital. As monies remain, Baystate is proposing the funds from this CHI process be pooled with the remaining funds from #BH-20062607-AM and used exclusively for the benefit of the Baystate Noble Hospital’s community.

The breakdown of monies for the Proposed Project is as follows. Please note, all totals are presented in the order calculated, beginning with the Maximum Capital Expenditure (“MCE”).

	Total	Description
MCE	\$1,218,286	
CHI Monies	\$60,914.30	(5% of Maximum Capital Expenditure)
Administrative Fee	\$2,436.57	(4% of the CHI Monies, retained by Baystate)
Remaining Monies	\$58,477.73	(CHI Monies minus the Administrative fee)
Statewide Initiative	\$5,847.77	(10% of remaining monies, paid to State-wide fund)
Local Initiative	\$52,692.96	(90% of remaining monies)
Evaluation Monies	\$5,263.00	(10% of Local Initiative Monies, retained by Baystate)
CHI Monies for Local Disbursement	\$44,020.52	

B. Basis of the Proposed CHI

Baystate Noble Hospital is a member of the Coalition of Western Massachusetts Hospitals/Insurer (the “Coalition”) a partnership between eight non-profit hospitals, clinics, and insurers in the region. The Coalition formed in 2012 to bring hospitals in western Massachusetts together to share resources and work in partnership to conduct their triennial community health needs assessments (“CHNAs”) and address regional needs. Baystate worked with the Coalition to conduct its current CHNA (2019) and is currently working with the Coalition to conduct the upcoming, 2022 CHNA. The goals of each CHNA include:

- Improving the Hospital’s understanding of the health needs of the communities it serves
- Meeting its fiduciary requirement as a tax-exempt Hospital
- Serve as a resource for community organizations for data that is not readily available in other ways
- Guiding Baystate Noble Hospital’s Community Benefits Strategic Implementation Plan (“SIP”) development efforts

The CHNA will use a participatory, collaborative approach and examine health in its broadest context. As part of the upcoming assessment, the Coalition is seeking input and will be guided by a Regional Advisory

¹ This Application requests approval for the acquisition of one (1) computed tomography unit to be located on the main campus of Baystate Noble Hospital.

Council (“RAC”) to inform the methodology, including recommendation of secondary data sources, and identification of key informants and focus group segments. The assessment will utilize the following information inputs: 1) social, economic, and health quantitative data from the MDPH, the U.S Census Bureau, the County Health Ranking Reports, the Massachusetts Healthy Aging Collaborative, Social Explorer, and a variety of other data sources; 2) findings from focus groups, interviews with key informants (including with local and regional public health officials), Community Listening Sessions and Community Chats; and 3) existing assessment reports published since 2019 that were completed by community and regional agencies serving Hampden County. As with past assessments, the 2022 CHNA will focus on county-level data and select community-level data as available.

Based on reflection and feedback from the 2019 CHNA, the following changes are being made to the upcoming CHNA:

- Revised and expanded representation of community members on the RAC.
- Implemented a co-chair structure for the RAC – one community and one hospital coalition representative
- Added two community RAC members to join the monthly Steering Committee meeting, previously limited to hospital representatives and consultants.
- Allocated stipend funding for RAC members who are residents/are not compensated by their employer to participate on the RAC
- Hired two research assistants and engaged three interns from local colleges to assist with note taking, data tasks, and other administrative duties
- Switched the monthly RAC meeting to Zoom which has driven strong attendance due to the ability of members to join virtually and avoid commuting.

C. Oversight of the CHI Process

The CHI will be overseen by Baystate Noble Hospital’s Community Benefits Advisory Council (“CBAC”). The scope of work that the Council will carry out includes:

- Ensuring appropriate engagement with residents from targeted communities and community partners around the CHI.
- Determining the Health Priorities for CHI funding based upon the needs identified in the 2022 CHNA/CHIP. The CBAC will ensure that all Health Priorities are aligned with the Department of Public Health’s Health Priorities and the Executive Office of Health and Human Services’ Focus Areas.
- Providing oversight to the evaluator that is carrying out the evaluation of CHI-funded projects.
- Conducting a conflict-of-interest disclosure process to determine which members also will comprise the Allocation Committee.
- Reporting to the Department of Public Health on the DoN – CHI.

D. Allocation Committee Duties

The Allocation Committee will be comprised of individuals from the CBAC who do not have a conflict of interest in regard to funding. The scope of work that the Allocation Committee will carry out includes:

- Selecting Strategies for the noted Health Priorities.
- Completing and submitting the Health Priorities and Strategies Selection Form for approval by the Department of Public Health.
- Determining the process by which CHI funds will be awarded.
- Engaging resources that can support and assist applicants with their responses to the RFP.

- Disbursement of CHI funding.
- Providing oversight to a third-party vendor that is selected to carry out the evaluation of CHI-funded projects.

E. Timeline for CHI Activities

Upon a Notice of Determination of Need being issued by the Public Health Council, the CBAC will commence meeting and begin the CHI Process. However, as Baystate will be relying on the results of its 2022 CHNA to serve as the basis of this CHI, activities may be pushed back to ensure the CHNA is sufficiently complete in order for the CBAC to review its findings. The timeline for CHI activities is as follows:

- Six weeks post-approval: The CBAC will begin meeting and reviewing the 2022 CHNA/CHIP to commence the process of selecting Health Priorities.
- Three – four months post-approval: The CBAC has determined Health Priorities for funding.
- Four – five months post-approval: The Allocation Committee is selecting strategies for the Health Priorities and will submit the Health Priorities and Strategies Form to the Department.
- Five – six months post-approval: The Allocation Committee is determining how to award and distribute funds (e.g., direct funding or an RFP) and determining how this process will work in tandem with Baystate's current grant efforts.
- Seven-to-nine months post-approval: The award process is announced and will begin.
- Ten-to-twelve months post-approval: Funding decisions are made, and the disbursement of funds begins.
- Eighteen months to five years post-approval: Evaluator will begin evaluation work.

F. Evaluation Overview

Baystate is seeking to use 10% of local CHI funding (\$5,263.00) for evaluation efforts. These monies will be used to provide technical assistance to applicants and to ensure appropriate evaluation of the CHI-funded projects.

G. Administrative Monies

Applicants submitting a Tier 1 CHI are eligible to retain four percent (4%) of the total CHI for administrative uses. Accordingly, Baystate is requesting \$2,436.57 in administrative funding. These monies will aid in developing a sound CHI process that complies with the Department of Public Health's expectations as administrative funding will be used to hire additional support staff. These monies will also provide compensation to support for the CBAC and Allocation Committee and costs associated with the development of communication materials and placement of procurement information in community newspapers.

APPENDIX 5.2

COMMUNITY HEALTH NEEDS ASSESSMENT

https://cdn1-originals.webdamdb.com/13686_137834897?cache=1664560750&response-content-disposition=inline;filename=BNH-2022-CHNA-FINAL-Lo-Res_30SEP2022.pdf&response-content-type=application/pdf&Policy=eyJTdGF0ZW1lbnQiOlt7IIJlc291cmNIIjoiaHR0cCo6Ly9jZG4xLW9yaWdpbmFscy53ZWJkYW1kYi5jb20vMTM2ODZfMTM3ODM0ODk3P2NhY2hlPTE2NjQ1NjA3NTAmcmVzcG9uc2UtY29udGVudC1kaXNwb3NpdGlvbj1pbmtpbmU7ZmlsZW5hbWU9Qk5ILTIwMjltQ0hOQS1GSU5BTC1Mby1SZXNfMzBTRVAyMDIyLnBkZiZyZXNwb25zZS1jb250ZW50LXR5cGU9YXBwbGljYXRpb24vcGRmIiwuZ29uZGl0aW9uIjp7IkRhRGVMZXNzVGhhbil6eyJBV1M6RXBvY2hUaW1lIjoyMTQ3NDE0NDAwfX19XX0_&Signature=QI51wFckhkrRkCAO8YTC1Xq-dznuyEAFHDeIAFJiFmhxMD5YbxeCBY36Gz5eAOy8laV1Hdglbf~qOFO~TtpgfivYGQnP1B2pS9meTKiMIBps8GHeSJXjX5eN~i3LZe1UdoNUvo0YyzvCf-Zo5W8j13bx7pdec78AZPIAUW4vkt5VpJ1KJ1fjUUqTpGTUqSLiWDMfzAjLTleys0z2AAep4N8SYB0PnpA-YJeorwIPqkJ-dmjwTsfGC-Wk36SQDRpYcAxT9odd3SveKobZFA4DdEZs1IiWuW2UhM~3o1QvUuXiVW76UBgCOz12lOjxhk7PyX1eCU7KIX5YdDVOakoARQ_&Key-Pair-Id=APKAI2ASI2IOLRFF2RHA

APPENDIX 5.3

STRATEGIC IMPLEMENTATION PLAN

<https://baystatehealth.webdamdb.com/directdownload.php?ti=78698615&tok=Te3QTzvMOeuIre7pSewQwgRR>

APPENDIX 8

NOTICE OF INTENT

HOLYOKE

City pushes ahead on economic development

Mayor cites projects that will contribute to growth

By DENNIS HOENBERGER
Special to The Republican

Mayor Joshua A. Garcia and city officials gave updates on the economic development front, raising Holyoke's regional profile and a High Street initiative.

Garcia and Aaron Vega, the director of Planning and Economic Development, held a joint news conference Wednesday at City Hall. The mayor cited several "pipeline projects" in the works that will "contribute to the greater good and economic development of the city."

The mayor added that new quality-of-life initiatives would aid the city's efforts to bolster economic opportunities and build community pride.

Vega mentioned Gary Rome Hyundai's \$4 million car wash project for the Whiting Farms Road dealership, a planned housing development on Route 5, and issuing special permits for the cannabis industry, the city's fastest expanding sector.

He added that "everybody's favorite time of year" loomed, the upcoming restaurant inspections and liquor license renewals in partnership with the Licensing Board.

The Planning Department has taken the lead in promoting tourism in Holyoke. He described the ongoing plans to renovate the Victory Theater on Suffolk Street as a "catalyst project," which could host Broadway-scaled productions.

The city will host several major events in October, including Doors Open Holyoke, The Great Holyoke Brick Race, and Racer City



Jennifer Keitt of the Holyoke Planning Office speaks about a High Street initiative at City Hall on Wednesday. Keitt is joined by Community Development Director Alicia Zoeller, Aaron Vega and Mayor Joshua A. Garcia.

Food Festival on High Street. In addition, preparations are underway for the city's 150th-anniversary celebration in 2023. "We're looking to have partners come to the table and help us with that," Vega said.

Vega noted that tourism rarely receives the attention it deserves, despite a steady stream of visitors to the Children's Museum, Merry-Go-Round, Holyoke Mall, Wistariahurst Museum, St. Patrick's Parade, and annual festivals.

Vega said the inaugural Festas Patronales Festival de Holyoke in August attracted 20,000 visitors to the downtown. "We have people coming to the city. We need them to build on what's going on here, and tourism is how we're doing that," he said.

The tourism effort is tied to a 2020 study emphasizing building Holyoke's brand recognition, addressing infrastructure deficiencies, public safety and marketing. The Planning Department has become the city's "default marketing team."

Vega called for shifting a percentage of cannabis impact revenues to hire a marketing firm to promote Holyoke. Plans also include establishing a Puerto Rican

Cultural District on Main Street.

Recent funding supported the newly launched Explore Holyoke website, a one-stop online resource for events, restaurants and cultural information.

Holyoke benefited from the state's Rapid Recovery Plan released in 2021. The city's share funded an in-depth marketing and tourism study, which examined the city's downtown neighborhoods, civic engagement, business development, infrastructure, and leveraging of cultural and historical sites.

Vega said High Street has become the "new focus" for the Planning Department, a "gateway into the city." The City of Holyoke partnered with Way Finders, a housing nonprofit, for a feasibility study targeting several blocks along and off High Street.

The study will examine potential housing, mixed-income development, and business opportunities on Newton Street, Nick Cosmos Way and Cabot Street. Vega added that collected data could better identify community needs.

In the coming days, the entire length of High Street will be repaved, likely causing delays and limiting parking.

Vega praised the working relationship and open communication with Garcia's administration. Vega introduced several new employees in the Planning Office, including Jennifer Keitt, a development specialist.

Keitt oversees the department's Transformative Development Initiative (TDI), a MassDevelopment program for Gateway Cities like Holyoke. The program helps accelerate economic growth within focused districts. "We have numerous partners joining us in this endeavor," she said.

Keitt announced Way Finders, Common Capital, Holyoke Housing Authority, MassHire, Greater Holyoke Chamber, Congregations Sons of Zion, and Valley Opportunity Council as partner agencies. "TDI concentrates economic development activities, resources and investments within designated neighborhoods," Keitt said, "known as TDI Districts for a term or two to four years."

The TDI Districts are mixed-use with a commercial component within a five-minute walking radius of dense, urban areas. The Planning Department designated High Street as Holyoke's TDI locale, jokingly referred to as the "So-High" district, a nod to the nearby cannabis industry.

Bike

CONTINUES FROM PAGE A2

shire, Franklin and Berkshire counties.

Exactly how many people receive help from the Food Pantry varies. Morehouse said. In 2020, during the pandemic, the numbers spiked at about 120,000 per month. By January of this year, the numbers were down to about 85,000 people. But, in just the past six or eight months more and more people are looking for help. Morehouse said about 100,000 people are receiving food from the Food Bank right now.

To meet that need, event organizer Cheyenne Burnham said all the riders started fundraising back in June.

"We have a peer-to-peer fundraising page, so they have been reaching out to co-workers, family and friends to raise money," she said.

Some asked donors to pledge by the mile, while others gave a lump sum for the entire ride. But the support for the event is more than dollars donated. Burnham said.

"We have police details that make sure our riders are safe. We have the Franklin County Ham Radio operators helping with communication. We have volunteers all along the route at seven different water stops with snacks and porta potties. We have a lot of support out there," she said.

Matthew Banister from Hatfield was ready to start just after 6 a.m. He has ridden the Will Bike for Food event before.

"I've ridden it twice so far," he said. "I work for Peoples-Bank, and we are one of the sponsors. We usually turn out a team to ride in this event."

Banister said he likes to ride in a group both for the logistics and the spirit. "When you are in a group you can draft other riders and that helps a lot, but also knowing that you are all here for a good cause. It's sort of a community spirit kind of thing."

Dylan James uses his bicycle to commute to his work in Greenfield from his home in Deerfield. The Will Ride for Food event is what got him started back on a bike again after quitting as a kid. "In 2019 I looked at it (Will Ride for Food) and thought I could get a road bike and see how it went. It was good and I just started adding the miles on," he said.

James said he has little expectations for the ride except to enjoy it, no matter how long.

"I intend to take it nice and easy—an easy pace. I want to just have fun and enjoy the scenery."

Karl Moore was one of the first to register yesterday morning.

"The idea is to get an early start and get mileage behind us before the weather gets bad," he said. "It just makes for a more comfortable ride to have long early starts."

"Besides," he said, "We are raising money for Bike for Food for the Food Bank, it's a good cause. It is one of the really good causes in the area."

Public Announcement Concerning a Proposed Health Care Project

Baystate Health, Inc. (the "Applicant"), with a principal place of business at 759 Chestnut Street, Springfield, MA 01199, intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for the acquisition of one (1) computed tomography unit for operation at Baystate Noble Hospital ("Noble"), located at 115 West Silver Street, Westfield, MA 01085 (the "Project"). The total value of the Project based on the maximum capital expenditure is \$1,218,286. The Applicant does not anticipate any price or service impacts on the Applicant's existing Patient Panel as a result of the Project. Any Ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than November 9, 2022 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 250 Washington Street, 6th Floor, Boston, MA 02108.

FALL FLASH SALE

Home Improvement Done Right the First Time

FREE
Installation up to \$500
on your beautiful entry door

FREE
Glass shower door
with your new bath
or walk-in shower

FREE
Soft close drawers
and hardware upgrade
with your new cabinets

FREE
Upgrade from
double pane to
triple pane windows

Why Choose Yankee Home?

1	Trust	You'll get your job done right the first time when you work with a company with an A+ rating from the BBB.
2	Experience	Join the growing family of over 4,000 satisfied customers.
3	Quality	Thousands of 5 star reviews from satisfied customers speak for themselves.
4	Guarantee	You'll get an unheard of 100% money back guarantee, plus a double lifetime warranty on your installation.
5	Value	Affordable pricing and a variety of special financing plans to fit any budget!

YANKEE HOME
YankeeHome.com

BBB
ACCREDITED
BUSINESS

PLUS 12 MONTHS*

NO Money Down NO Payments NO Interest

OFFER ENDS 9/30

CALL NOW
413-362-7631

Expires 9/30/22. Not valid on previous sales or estimates. May not be combined with any other offer. Some restrictions apply. Some products may not qualify for special offers. Maximum discount coupon not to exceed 10% off retail. Some restrictions apply. Some products may not qualify for special offers. All offers are subject to product availability. Other programs are available. MA #180554 GT #HIC.0079824

The Republican.



For the latest forecast,
go to MassLive.com

WESTERN MASS NEWS



MONDAY, SEPTEMBER 26, 2022 | B3

Springfield

Public Announcement Concerning a Proposed Health Care Project

Baystate Health, Inc. (the "Applicant"), with a principal place of business at 759 Chestnut Street, Springfield, MA 01199, intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for the acquisition of one (1) computed tomography unit for operation at Baystate Noble Hospital

("Noble"), located at 115 West Silver Street, Westfield, MA 01085 (the "Project"). The total value of the Project based on the maximum capital expenditure is \$1,218,286. The Applicant does not anticipate any price or service impacts on the Applicant's existing Patient Panel as a result of the Project. Any Ten Taxpayers of Massachusetts may register in connection with the Intended Application by no later than November 9, 2022 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 250 Washington Street, 6th Floor, Boston, MA 02108.
(September 26)

APPENDIX 9

ACO LETTER



STUART H. ALTMAN
CHAIR

The Commonwealth of Massachusetts
HEALTH POLICY COMMISSION
50 MILK STREET, 8TH FLOOR
BOSTON, MASSACHUSETTS 02109
(617) 979-1400

DAVID M. SELTZ
EXECUTIVE DIRECTOR

April 12, 2022

Lucesita Scammon
Baycare Health Partners, Inc.
101 Wason Avenue, Suite 200
Springfield, MA 01107

RE: ACO LEAP Certification

Dear Mrs. Scammon:

Congratulations! The Health Policy Commission (HPC) is pleased to inform you that Baycare Health Partners, Inc. meets the requirements for ACO Certification under our Learning, Equity, and Patient-Centeredness (LEAP) standards. This certification is effective from January 1, 2022, through December 31, 2023.

The ACO Certification program, in alignment with other state agencies including MassHealth, is designed to accelerate care delivery transformation in Massachusetts and promote a high quality, efficient health system. ACOs participating in the program have met a set of objective criteria focused on core ACO capabilities demonstrating dedication to patient-centered care, use of evidence-based and data-driven strategies to improve care delivery, and commitment to addressing long-standing health inequities. Baycare Health Partners, Inc. meets those criteria.

The HPC will promote Baycare Health Partners, Inc. as a Certified ACO on our website and in our marketing and public materials. Enclosed you will find an ACO Certification logo for your organization to use in accordance with the attached Terms of Use. We hope you will use the logo on promotional materials when you highlight your ACO Certification to your patients, payers, and others.

The HPC looks forward to ongoing engagement with you over the next two years. We intend to follow up shortly to provide an overview and some reflections on what we saw in the Health Equity Responses, a new feature of the ACO Certification application this year, across the cohort of Certified ACOs. We hope your organization will find that information helpful as we all continue to explore ways to improve health equity in the Commonwealth.

Thank you for your dedication to providing accountable, coordinated health care to your patients, and to continued learning and improvement over time. If you have any questions about this letter or the ACO Certification program, please do not hesitate to contact Mike Stanek, Senior Manager, at HPC-Certification@mass.gov or (617) 757-1649.

Best wishes,

David Seltz
Executive Director

APPENDIX 10

ARTICLES OF INCORPORATION

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2003/1224/000071371/0001/200358622110_1.pdf

APPENDIX 11

AFFIDAVIT



Massachusetts Department of Public Health

Determination of Need

Affidavit of Truthfulness and Compliance

with Law and Disclosure Form 100.405(B)

Version: 7-6-17

Instructions: Complete Information below. When complete check the box "This document is ready to print:". This will date stamp and lock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the document and e-mail to: dph.don@state.ma.us Include all attachments as requested.

Application Number: -20121611-

Original Application Date: 11/1/2022

Applicant Name: Baystate Health, Inc.

Application Type: DoN-Required Equipment

Applicant's Business Type: ☒ Corporation ☐ Limited Partnership ☐ Partnership ☐ Trust ☐ LLC ☐ Other

Is the Applicant the sole member or sole shareholder of the Health Facility(ies) that are the subject of this Application? ☒ Yes ☐ No

The undersigned certifies under the pains and penalties of perjury:

1. The Applicant is the sole corporate member or sole shareholder of the Health Facility[ies] that are the subject of this Application;
2. I have ~~read~~ 105 CMR 100.000, the Massachusetts Determination of Need Regulation;
3. I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800;
4. I have ~~read~~ this application for Determination of Need including all exhibits and attachments, and ~~certify~~ that all of the information contained herein is accurate and true;
5. I have submitted the correct Filing Fee and understand it is nonrefundable pursuant to 105 CMR 100.405(B);
6. I have submitted the required copies of this application to the Determination of Need Program, and, as applicable, to all Parties of Record and other parties as required pursuant to 105 CMR 100.405(B);
7. I have caused, as required, notices of intent to be published and duplicate copies to be submitted to all Parties of Record, and all carriers or third-party administrators, public and commercial, for the payment of health care services with which the Applicant contracts, and with Medicare and Medicaid, as required by 105 CMR 100.405(C), et seq.;
8. I have ~~caused~~ proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(E) and 301 CMR 11.00; will be made if applicable
9. If subject to M.G.L. c. 6D, § 13 and 958 CMR 7.00, I have submitted such Notice of Material Change to the HPC - in accordance with 105 CMR 100.405(G);
10. Pursuant to 105 CMR 100.210(A)(3), I certify that both the Applicant and the Proposed Project are in material and substantial compliance and good standing with relevant federal, state, and local laws and regulations, as well as with all ~~previously issued~~ Notices of Determination of Need ~~and the terms and Conditions attached therein;~~
11. I have ~~read~~ and understand the limitations on solicitation of funding from the general public prior to receiving a Notice of Determination of Need as established in 105 CMR 100.415;
12. I understand that, if Approved, the Applicant, as Holder of the DoN, shall become obligated to all Standard Conditions pursuant to 105 CMR 100.310, as well as any applicable Other Conditions as outlined within 105 CMR 100.000 or that otherwise become a part of the Final Action pursuant to 105 CMR 100.360;
13. Pursuant to 105 CMR 100.705(A), I certify that the Applicant has Sufficient Interest in the Site or facility; and
14. Pursuant to 105 CMR 100.705(A), I certify that the Proposed Project is authorized under applicable zoning by-laws or ordinances, whether or not a special permit is required; or,
 - a. If the Proposed Project is not authorized under applicable zoning by-laws or ordinances, a variance has been received to permit such Proposed Project; or,
 - b. The Proposed Project is exempt from zoning by-laws or ordinances.

Corporation:

Attach a copy of Articles of Organization/Incorporation, as amended

Type name here
Mark A. Keroack, MD

CEO for Corporation Name:

Signature:

10-11-2022

Date

Type name here
Robert J. Bacon

Board Chair for Corporation Name:

Signature:

10-11-2022

Date

*been informed of the contents of

**have been informed that

***issued in compliance with 105 CMR 100.00, the Massachusetts Determination of Need Regulation effective January 27, 2017 and amended December 28, 2018

APPENDIX 12

FILING FEE

November 1, 2022

Dennis Renaud
Determination of Need Program
Department of Public Health
67 Forest Street
Marlborough, MA 01752

RE: Determination of Need (DoN) Application #20121611

Dear Dennis Renaud:

Enclosed please find a check made payable to the Commonwealth of Massachusetts in the amount of \$2,436.57 pursuant to the Determination of Need filing fee for Application #20121611, submitted by Baystate Noble Hospital, Inc.

Kindly direct any questions regarding this fee to my attention, per my contact information, supplied below.

Sincerely,



Bill Kern
Sr. Director, Business Development
Baystate Health, Inc.
280 Chestnut Street
Springfield, MA 01199
413-794-5556
William.kernii@baystatehealth.org

Baystate Health, Inc.

Baystate Noble Hospital Corporation
COMMONWEALTH OF MASSACHUSETTS

ATTN: DENNIS RENAUD, DETERMINATION OF NEED PROG, DEPT OF PUBLIC HEALTH, 67 FOREST STREET, MARLBOROUGH MA 01752

No. 690015725

Check Date: 10/13/2022

Vendor Number: BG2806

INVOICE NUMBER	INVOICE DATE	PO #	GROSS AMOUNT	DISCOUNT	NET AMOUNT
FEESP302022	10/04/22		\$2,436.57	\$0.00	\$2,436.57
TOTALS:			\$2,436.57	\$0.00	\$2,436.57

Detach at Perforation Before Depositing Check

THIS DOCUMENT IS PRINTED IN TWO COLORS. DO NOT ACCEPT UNLESS BLUE AND GREEN ARE PRESENT.

Baystate Health, Inc.

Baystate Noble Hospital Corporation
759 Chestnut Street
Springfield, MA 01199

Bank of America
51-44/119

Check Date
10/13/2022

Number
690015725

PAY *Two Thousand Four Hundred Thirty Six and 57/100 Dollars*

PAY
TO THE
ORDER
OF

COMMONWEALTH OF MASSACHUSETTS
ATTN: DENNIS RENAUD
DETERMINATION OF NEED PROG
DEPT OF PUBLIC HEALTH
67 FOREST STREET
MARLBOROUGH MA 01752

Amount
\$ *****2,436.57

Raymond McCarthey