

APPENDIX 4

FACTOR 6 SUPPLEMENTAL DOCUMENTS

APPENDIX 4.1

CHI NARRATIVE

LAHEY HOSPITAL & MEDICAL CENTER DETERMINATION OF NEED Community Health Initiative Narrative

A. Community Health Initiative Monies

This Determination of Need (“DoN”) Application requests approval for the replacement of two (2) linear accelerator machines and the acquisition of one (1) computed tomography machine by Lahey Hospital & Medical Center (the “Proposed Project”) for its Burlington Campus. The Maximum Capital Expenditure (“MCE”) for the Proposed Project is \$30,182,667.00.

The breakdown of Community Health Initiative (“CHI”) monies for the Proposed Project is as follows, beginning with the MCE.

	Total	Description
MCE	\$30,182,667.00	
CHI Monies	\$1,509,133.35	(5% of Maximum Capital Expenditure)
Administrative Fee	\$45,274.00	(3% of the CHI Monies, retained by Applicant)
Remaining Monies	\$1,463,859.35	(CHI Monies minus the Administrative fee)
Statewide Initiative	\$365,964.84	(25% of remaining monies, paid to State-wide fund)
Local Initiative	\$1,097,894.51	(75% of remaining monies)
Evaluation Monies	\$109,789.45	(10% of Local Initiative Monies, retained by Applicant)
CHI Monies for Local Disbursement	\$988,105.06	

B. Overview and Discussion of CHNA/DoN Processes

The CHI processes and community engagement for the Proposed Project will be conducted by Lahey Hospital & Medical Center (“LHMC”), a world-renowned tertiary medical center known for its innovative technology, pioneering medical treatment, and leading-edge research. LHMC includes two separate hospitals – Lahey Hospital & Medical Center, located in Burlington, and Lahey Medical Center-Peabody (LMCP) – and two licensed facilities: Lahey Hospital & Medical Center- Outpatient Rehabilitation Services at Danvers, and Lahey Outpatient Center-Lexington MRI Suite. Today, as a physician-led, nonprofit group practice, LHMC continues to put patients first, with more than 500 physicians and 5,000 nurses, therapists, and other support staff working together.

LHMC is committed to helping improve the health and wellbeing of its community through a variety of ways. These include leveraging hospital resources and creating and collaborating on programs with community organizations and stakeholders to address the unmet health needs for underserved populations. LHMC’s Community Benefits Service Area includes the nine municipalities of Arlington, Bedford, Billerica, Burlington, Danvers, Lexington, Lowell, Lynnfield, and Peabody. In order to understand the needs of the community, the Hospital conducts a CHNA in the Hospital’s Service Area every three years. The Hospital finalized its 2022 CHNA in September of 2022.

The CHNA serves to:

- Assess community health need, defined broadly to include health status and disparities, social determinants, environmental factors, and service system strengths and weaknesses;
- Engage the community, including local health departments, service providers across sectors and community residents, as well as LHMC leadership and staff; and
- Identify the leading health issues and the population segments most at-risk based on a review of the quantitative and qualitative information gathered by the assessment

LHMC utilizes a participatory, collaborative approach to carry out each CHNA and is committed to exploring health in its broadest context. The CHNA process included community listening sessions, a community health survey, focus groups and key informant interviews. LHMC staff collected information from community residents with a special focus on those not typically engaged/included in such processes, Hospital leadership, service providers, public health, public officials and other key stakeholders. Staff also analyzed quantitative and qualitative data on demographics and various social determinants of health (e.g., income, employment, transportation, education, housing, food, etc.) as well as health status and access to care and services. Throughout the CHNA process, the Hospital relies on the input and oversight of its Community Benefits Advisory Committee (“CBAC”) and key Hospital leadership. Accordingly, the CHNA report illustrates key findings of the assessment process, and explores a range of health behaviors and outcomes; social and economic issues; including the social determinants of health; health care access and gaps; and strengths of existing resources and services.

C. Advisory Committee Duties

LHMC is committed to a transparent and community engaged process with respect to its CHNA, its Implementation Strategy and this CHI. The Hospital’s CBAC membership intentionally fulfills all sector requirements outlined in the CHI guidelines and will serve as the decision-making body for this CHI. As outlined in the CBAC’s Charter, its scope of work will include:

- Assisting LHMC staff with appropriate engagement with residents from focused communities and community partners around the CHI.
- Determining the Health Priority(ies) for CHI funding based upon the needs identified in the 2022 CHNA/CHIP and in alignment with the Department of Public Health’s Health Priorities and the Executive Office of Health and Human Services’ Focus Areas.
- Selecting strategies to address the identified Health Priorities¹.
- Advising LHMC staff and leadership on the solicitation process and awardee selection.

D. Timeline for CHI Activities

The timeline for CHI activities is as follows:

- Six weeks post-approval: The CBAC will begin meeting and reviewing the 2022 CHNA to commence the process of selecting CHI Health Priorities.
- Three to four months post-approval: The CBAC will select the Health Priorities and Strategies for funding and submit to DPH the proposed Health Priorities and Strategies for approval.
- Four to five months post-approval: LHMC will convene an Allocation Committee.
- Six to eight months post-approval: The Allocation Committee advises on the funding method to use and assists with the development of parameters for funding and evaluation.
- Nine-eleven months post-approval: Funding decisions are made
- Eleven – twelve months post approval: Disbursement of funds begins.
- Thirteen months to four years post-approval: Strategies are implemented and annual evaluating occurs.
- Four - five years post-approval: Final evaluation of funded projects.

E. Administrative Monies

Applicants submitting a Tier 2 CHI are eligible to retain a three percent (3%) administrative fee. Accordingly, LHMC is requesting \$45,274.00 in administrative funding. These monies will support

promotion of meetings, interpretation/translation, community engagement, stipends for community resident participation, additional staff time for these efforts.

F. Evaluation Overview

LHMC is seeking to use 10% of local CHI funding (\$109,789.45) for evaluation efforts. These monies will allow LHMC to retain the expertise of the BILH Director of Evaluation and Data to develop appropriate evaluation metrics of the CHI-funded projects.

APPENDIX 4.2

COMMUNITY HEALTH NEEDS ASSESSMENT

<https://www.lahey.org/lhmc/wp-content/uploads/sites/2/2022/09/lhmc-2022-community-health-needs-assessment-093022.pdf>

APPENDIX 5

NOTICE OF INTENT

IMMIGRATION

U.S. readies second attempt at speedy border asylum screenings

By Associated Press

SAN DIEGO » President Joe Biden scrapped expedited asylum screenings during his first month in office as part of a gutting of Trump administration border policies that included building a wall with Mexico. Now he's preparing his own version.

Donald Trump's fast-track reviews drew sharp criticism from internal government watchdog agencies as the percentage of people who passed those "credible fear interviews" plummeted. But the Biden administration has insisted its speedy screening for asylum-seekers is different: Interviews will be done exclusively by U.S. Citizenship and Immigration Services, not by Border Patrol agents, and everyone will have access to legal counsel.

The decision to use fast-track screenings comes as COVID-19 asylum restrictions are set to expire on May 11 and the U.S. government prepares for an expected increase in illegal crossings from Mexico. The Texas border cities of El Paso, Laredo and Brownsville have declared local states of emergency in recent days to prepare for the anticipated influx.

Normally, about three in four migrants pass credible fear interviews, though far fewer eventually win asylum. But during the five months of the Trump-era program, only 23% passed the initial screening, while 69% failed and 9% withdrew, according to the Government Accountability Office.

Those who get past initial screenings are generally freed in the United States to pursue their cases in immigration court, which typically takes four years. Critics say the court backlog encourages more people to

seek asylum.

To pass screenings, migrants must convince an asylum officer they have a "significant possibility" of prevailing before a judge on arguments that they face persecution in their home countries on grounds of race, religion, nationality, political opinion or membership in a social group.

Under the Biden administration's fast-track program, those who don't qualify will be deported "in a matter of days or just a few weeks," Homeland Security Secretary Alejandro Mayorkas said Thursday.

The expedited screenings will be applied only to single adults, Mayorkas said.

Despite the administration's assurances that people will have access to legal services, some immigrant advocates who were briefed by the administration are doubtful. Katherine Hawkins, senior legal analyst at the Project on Government Oversight, noted that advocates were told attorneys would not be allowed inside holding facilities.

The Trump administration used fast-track reviews from October 2019 until March 2020, when it

began using a 1944 public health law known as Title 42 to expel immigrants on the grounds of preventing the spread of COVID-19. The speedy screenings were among Trump-era immigration policies that Biden rolled back in a February 2021 executive order.

Unlike the Trump administration, the Biden administration won't limit migrants to just one phone call. But it's unclear how many calls U.S. authorities can facilitate, especially if there is no answer and attorneys call back, Hawkins said.

Screenings initially will be limited to Spanish-speaking countries to which the U.S. has regular deportation flights, according to Hawkins and others briefed. The administration began limited screening this month in Donna, Texas, in the Rio Grande Valley, and later expanded to large tents in other border cities, including San Diego, Yuma, Arizona, and El Paso, Texas.

Mayorkas, a former federal prosecutor, didn't speak in detail about access to legal counsel in remarks Thursday about a broad strategy that, in addition to the screenings, includes processing centers in Guate-



AP PHOTO/FERNANDO LLANO, FILE

Migrants who crossed the border from Mexico into the U.S. wait next to the U.S. border wall where U.S. Border Patrol agents stand guard, seen from Ciudad Juarez, Mexico, Thursday, March 30, 2023.

mala, Colombia and potentially elsewhere for people to come legally to the U.S. through an airport.

"We have expanded our holding capacity and set up equipment and procedures so that individuals have the ability to access counsel," Mayorkas said.

The Homeland Security

Department's inspector general took issue with lack of legal representation under Trump's expedited screening. There were four cordless phones for migrants to share when screenings began in El Paso. Guards took them to a shack to consult attorneys.

Phone booths were later

installed but didn't have handsets for safety reasons, forcing migrants to speak loudly and within earshot of people outside, the inspector general said.

Facilities built under Biden are more spacious with plenty of phone booths, according to people who have visited.



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Public Notice Concerning a Proposed Health Care Project

Beth Israel Lahey Health, Inc. (the "Applicant"), with a principal place of business at 20 University Road, Suite 700, Cambridge, Massachusetts 02138 intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for a substantial capital expenditure and substantial change in service at Lahey Hospital and Medical Center located at 41 Mall Road, Burlington, Massachusetts 01805 to relocate and expand the radiation oncology department to accommodate the following: two (2) replacement LINAC units and one (1) replacement CT simulator; one (1) high dose radiation therapy ("HDR") procedure room with one (1) mobile CT unit for HDR; 11 exam rooms and space for complementary services; and shell space for a potential third LINAC in the future (the "Proposed Project"). The total value of the Proposed Project based on the maximum capital expenditure is \$30,182,667. The Applicant does not anticipate any price or service impacts on the Applicant's existing Patient Panel as a result of the Project. Any Ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than June 15, 2023 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 250 Washington Street, 6th Floor, Boston, MA 02108.

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#NY0080280

May 2 9 16

LEGAL NOTICES

PUBLIC NOTICE
The Boston Redevelopment Authority, doing business as Boston Planning & Development Agency ("BPDA") pursuant to Article 80B of the Boston Zoning Code ("Code") hereby gives notice that an Expanded Project Notification Form ("EPNF") for Large Project Review under Article 80B of the Code was received by the BPDA on May 1, 2023 from the 705 Plantation Street Realty Trust (the "Proposed Project") for The 1208C VFW Parkway Residence Project located at 1208C VFW Parkway in the West Roxbury Neighborhood of Boston, Massachusetts (the "Proposed Project").

The Proposed Project is a residential development that will include the construction of 79 rental housing units (87,000 square feet) at the 110-128R Terrace Street site and also includes 1,900 square feet of ground floor retail. The Proposed Project is located in the Mission Hill Neighborhood District under Article 59 of the Code.

The Proponent is seeking issuance of a Preliminary Adequacy Determination by the BPDA pursuant to Article 80, Section 80B of the Code. The BPDA, in the Adequacy Determination for such EPNF, may waive further review pursuant to Section 80B-5.3(d), if, after reviewing public comments, the Agency finds that such EPNF adequately describes the Proposed Project's impacts.

The DPR may be reviewed in the office of the Secretary of the BPDA, Room 910, Boston City Hall, Boston, MA 02201 between 9:00 AM and 5:00 PM, Monday through Friday, except legal holidays. The EPNF may also be downloaded from the BPDA website (Development Projects). Public comments on the PNF should be transmitted to Stephen Harvey, BPDA at the address stated above, or via email to stephen.harvey@boston.gov by June 19, 2023.

BOSTON PLANNING AND DEVELOPMENT AGENCY
Teresa Polhemus
Executive Director / Secretary

#NY0080217

May 2, 2023

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CITATION ON PETITION FOR FORMAL ADJUDICATION
Docket No. M123P2241EA
Estate of: Robert Gerald Adelman
Also known as: Robert G. Adelman
Date of Death: 02/17/2023
To all interested persons: A Petition for Formal Appointment of Personal Representative has been filed by Cheryl W. Werlin of Stoneham MA requesting that the Court enter a formal Decree and Order and for such other relief as requested in the Petition. The Petitioner requests that: Cheryl W. Werlin of Stoneham MA be appointed as Personal Representative(s) of said estate to serve Without Surety on the bond in unsupervised administration. IMPORTANT NOTICE You have the right to object to a copy of the Petition from the Petitioner or at the Court. You have a right to object to this proceeding. To do so, you or your attorney must file a written appearance and objection by this Court before: 10:00 a.m. on the return day of 05/25/2023. This is NOT a hearing date, but a deadline by which you must file a written appearance and objection if you object to this proceeding. If you fail to file a timely written appearance and objection followed by an affidavit of objections within thirty (30) days of the return day, action may be taken without further notice to you. UNSUPERVISED ADMINISTRATION UNDER THE MASSACHUSETTS UNIFORM PROBATE CODE (MUPC) A Personal Representative appointed under the MUPC in an unsupervised administration is not required to file an inventory or annual accounts with the Court. Persons interested in the estate are entitled to notice regarding the administration directly from the Personal Representative and may petition the Court in any matter relating to the estate, including the distribution of assets and expenses of administration. WITNESS, Hon. Maureen H Monks, First Justice of this Court. Date: April 27, 2023. Tara E. DeCristofaro, Register of Probate

#NY0080138

May 2, 2023

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CITATION ON PETITION FOR FORMAL ADJUDICATION
Docket No. M123P2279EA
Estate of: Pamela K. Thomann
Also known as: Pamela K. Lopes
Date of Death: 02/20/2023
To all interested persons: A Petition for Formal Probate of Will with Appointment of Personal Representative has been filed by Jeffrey Thomann of Ashby MA requesting that the Court enter a formal Decree and Order and for such other relief as requested in the Petition. The Petitioner requests that: Jeffrey Thomann of Ashby MA be appointed as Personal Representative(s) of said estate to serve Without Surety on the bond in unsupervised administration. IMPORTANT NOTICE You have the right to object to a copy of the Petition from the Petitioner or at the Court. You have a right to object to this proceeding. To do so, you or your attorney must file a written appearance and objection by this Court before: 10:00 a.m. on the return day of 05/26/2023. This is NOT a hearing date, but a deadline by which you must file a written appearance and objection if you object to this proceeding. If you fail to file a timely written appearance and objection followed by an affidavit of objections within thirty (30) days of the return day, action may be taken without further notice to you. UNSUPERVISED ADMINISTRATION UNDER THE MASSACHUSETTS UNIFORM PROBATE CODE (MUPC) A Personal Representative appointed under the MUPC in an unsupervised administration is not required to file an inventory or annual accounts with the Court. Persons interested in the estate are entitled to notice regarding the administration directly from the Personal Representative and may petition the Court in any matter relating to the estate, including the distribution of assets and expenses of administration. WITNESS, Hon. Maureen H Monks, First Justice of this Court. Date: April 28, 2023. Tara E. DeCristofaro, Register of Probate

#NY0080150

May 2, 2023

LEGAL NOTICES

Public Notice Concerning a Proposed Health Care Project

Beth Israel Lahey Health, Inc. (the "Applicant"), with a principal place of business at 20 University Road, Suite 700, Cambridge, Massachusetts 02138 intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for a substantial capital expenditure and substantial change in service at Lahey Hospital and Medical Center located at 41 Mall Road, Burlington, Massachusetts 01805 to relocate and expand the radiation oncology department to accommodate the following: two (2) replacement LINAC units and one (1) replacement CT simulator; one (1) high dose radiation therapy ("HDR") procedure room with one (1) mobile CT unit for HDR; 11 exam rooms and space for complementary services; and shell space for a potential third LINAC in the future (the "Proposed Project"). The total value of the Proposed Project based on the maximum capital expenditure is \$30,182,667. The Applicant does not anticipate any price or service impacts on the Applicant's existing Patient Panel as a result of the Project. Any Ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than June 15, 2023 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 250 Washington Street, 6th Floor, Boston, MA 02108.

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The Trial Court
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(781) 865-4000
CITATION ON PETITION FOR FORMAL ADJUDICATION
Estate of: Pamela J. Vidito Date of Death: 07-26-2011
To all interested persons: A Petition for Richard J. Vidito has been filed by Richard J. Vidito of Woburn, Mass requesting that the Court enter a formal Decree and Order and for such other relief as requested in the Petition. The Petitioner requests that Richard J. Vidito of Woburn, Mass be appointed as Personal Representative(s) of said estate to serve Without Surety on the bond in unsupervised administration. IMPORTANT NOTICE You have the right to obtain a copy of the Petition from the Petitioner or at the Court. You have a right to object to this proceeding. To do so, you or your attorney must file a written appearance and objection at this Court before: 10:00 a.m. on the return day of 5/16/2023. This is NOT a hearing date, but a deadline by which you must file a written appearance and objection if you object to this proceeding. If you fail to file a timely written appearance and objection followed by an affidavit of objections within thirty (30) days of the return day, action may be taken without further notice to you. UNSUPERVISED ADMINISTRATION UNDER THE MASSACHUSETTS UNIFORM PROBATE CODE (MUPC) A Personal Representative appointed under the MUPC in an unsupervised administration is not required to file an inventory or annual accounts with the Court. Persons interested in the estate are entitled to notice regarding the administration directly from the Personal Representative and may petition the Court in any matter relating to the estate, including the distribution of assets and expenses of administration. WITNESS, Hon. Maureen H Monks, First Justice of this Court. Date: 05-1-23. Tara E. DeCristofaro, Register of Probate
5/2/2023
#NY0080286

LEGAL NOTICES

DIVORCE SUMMONS BY PUBLICATION AND MAILING
Docket No. M123D0781DR
Commonwealth of Massachusetts
The Trial Court Probate and Family Court
Middlesex Probate and Family Court
10-U Commerce Way
Woburn, MA 01801
Linda Vo vs. Cuong Van Nguyen
To the Defendant:
The Plaintiff has filed a Complaint for Divorce requesting that the Court grant a divorce for Irretrievable Breakdown of the Marriage 1B. The Complaint is on file at the Court. An Automatic Restraining Order has been entered in this matter preventing you from taking any action which would negatively impact the current financial status of either party. SEE Supplemental Probate Court Rule 411. You are hereby summoned and required to serve upon:
Dan Tran, Esq.,
Law Office of Dan N. Tran
1377 Dorchester Avenue
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Dorchester, MA 02122
your answer, if any, on or before 05/30/2023. If you fail to do so, the court will proceed to the hearing and adjudication of this action. You are also required to file a copy of your answer, if any, in the office of the Register of this Court.
WITNESS, Hon. Maureen H Monks, First Justice of this Court.
Date: April 18, 2023
Tara E. DeCristofaro, Register of Probate
05/04/2023
#NY0080054

Holy Howie!
Read Howie Carr. Only in the Boston Herald.

APPENDIX 6

CHANGE IN SERVICE



Massachusetts Department of Public Health

Determination of Need

Change in Service

Version: DRAFT
6-14-17

DRAFT

Application Number: BILH-22111512-RE

Original Application Date: 06/14/2023

Applicant Information

Applicant Name: Beth Israel Lahey Health, Inc.

Contact Person: Kevin Bennett Title: Chief Financial Officer and Executive Vice President

Phone: 7817442804 Ext: E-mail: Kevin.Bennett@lahey.org

Facility: Complete the tables below for each facility listed in the Application Form

1 Facility Name: Lahey Hospital & Medical Center CMS Number: 220171 Facility type: Hospital

Change in Service

2.2 Complete the chart below with existing and planned service changes. Add additional services with in each grouping if applicable.

Add/Del Rows		Licensed Beds	Operating Beds	Change in Number of Beds (+/-)		Number of Beds After Project Completion (calculated)		Patient Days (Current/ Actual)	Patient Days Projected	Occupancy rate for Operating Beds		Average Length of Stay (Days)	Number of Discharges	Number of Discharges
		Existing	Existing	Licensed	Operating	Licensed	Operating			Current Beds	Projected	(Days)	Actual	Projected
	Acute													
	Medical/Surgical									0%	0%			
	Obstetrics (Maternity)									0%	0%			
	Pediatrics									0%	0%			
	Neonatal Intensive Care									0%	0%			
	ICU/CCU/SICU									0%	0%			
+	-									0%	0%			
	Total Acute									0%	0%			
	Acute Rehabilitation									0%	0%			
+	-									0%	0%			
	Total Rehabilitation									0%	0%			
	Acute Psychiatric													

Add/Del Rows		Licensed Beds	Operating Beds	Change in Number of Beds (+/-)		Number of Beds After Project Completion (calculated)		Patient Days (Current/ Actual)	Patient Days Projected	Occupancy rate for Operating Beds		Average Length of Stay (Days)	Number of Discharges Actual	Number of Discharges Projected
		Existing	Existing	Licensed	Operating	Licensed	Operating			Current Beds	Projected			
	Adult									0%	0%			
	Adolescent									0%	0%			
	Pediatric									0%	0%			
	Geriatric									0%	0%			
<input type="checkbox"/> + <input type="checkbox"/> -										0%	0%			
	Total Acute Psychiatric									0%	0%			
	Chronic Disease									0%	0%			
<input type="checkbox"/> + <input type="checkbox"/> -										0%	0%			
	Total Chronic Disease									0%	0%			
	Substance Abuse													
	detoxification									0%	0%			
	short-term intensive									0%	0%			
<input type="checkbox"/> + <input type="checkbox"/> -										0%	0%			
	Total Substance Abuse									0%	0%			
	Skilled Nursing Facility													
	Level II									0%	0%			
	Level III									0%	0%			
	Level IV									0%	0%			
<input type="checkbox"/> + <input type="checkbox"/> -										0%	0%			
	Total Skilled Nursing									0%	0%			

2.3 Complete the chart below If there are changes other than those listed in table above.

Add/Del Rows	List other services if Changing e.g. OR, MRI, etc	Existing Number of Units	Change in Number +/-	Proposed Number of Units	Existing Volume	Proposed Volume
<input type="checkbox"/> + <input type="checkbox"/> -	Mobile Computed Tomography Unit	0	1	1	0	250
<input type="checkbox"/> + <input type="checkbox"/> -	HDR Procedure Room	0	1	1	105	250
<input type="checkbox"/> + <input type="checkbox"/> -	Linear Accelerator	2	0	2	9,120	9,481
<input type="checkbox"/> + <input type="checkbox"/> -	Radiation Oncology Exam Rooms	8	3	11		

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Edit document then lock file and submit Keep a copy for your records. Click on the "Save" button at the bottom of the page.

To submit the application electronically, click on the "E-mail submission to Determination of Need" button.

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Date/time Stamp: 06/14/2023 10:36 am

E-mail submission to
Determination of Need

APPENDIX 7

ACO LETTER



The Commonwealth of Massachusetts
HEALTH POLICY COMMISSION
50 MILK STREET, 8TH FLOOR
BOSTON, MASSACHUSETTS 02109
(617) 979-1400

STUART H. ALTMAN
CHAIR

DAVID M. SELTZ
EXECUTIVE DIRECTOR

April 12, 2022

Eryn Eddy
Beth Israel Lahey Health Performance Network
109 Brookline Avenue Suite 300
Boston, MA 02118

RE: ACO LEAP Certification

Dear Mrs. Eddy:

Congratulations! The Health Policy Commission (HPC) is pleased to inform you that Beth Israel Lahey Health Performance Network meets the requirements for ACO Certification under our Learning, Equity, and Patient-Centeredness (LEAP) standards. This certification is effective from January 1, 2022, through December 31, 2023.

The ACO Certification program, in alignment with other state agencies including MassHealth, is designed to accelerate care delivery transformation in Massachusetts and promote a high quality, efficient health system. ACOs participating in the program have met a set of objective criteria focused on core ACO capabilities demonstrating dedication to patient-centered care, use of evidence-based and data-driven strategies to improve care delivery, and commitment to addressing long-standing health inequities. Beth Israel Lahey Health Performance Network meets those criteria.

The HPC will promote Beth Israel Lahey Health Performance Network as a Certified ACO on our website and in our marketing and public materials. Enclosed you will find an ACO Certification logo for your organization to use in accordance with the attached Terms of Use. We hope you will use the logo on promotional materials when you highlight your ACO Certification to your patients, payers, and others.

The HPC looks forward to ongoing engagement with you over the next two years. We intend to follow up shortly to provide an overview and some reflections on what we saw in the Health Equity Responses, a new feature of the ACO Certification application this year, across the cohort of Certified ACOs. We hope your organization will find that information helpful as we all continue to explore ways to improve health equity in the Commonwealth.

Thank you for your dedication to providing accountable, coordinated health care to your patients, and to continued learning and improvement over time. If you have any questions about this letter or the ACO Certification program, please do not hesitate to contact Mike Stanek, Senior Manager, at HPC-Certification@mass.gov or (617) 757-1649.

Best wishes,

A handwritten signature in blue ink, appearing to read "David Seltz".

David Seltz
Executive Director

APPENDIX 8

AFFILIATED PARTIES



Massachusetts Department of Public Health

Determination of Need

Affiliated Parties

Version: DRAFT
3-15-17

DRAFT

Application Date: 06/14/2023

Application Number: BILH-22111512-RE

Applicant Information

Applicant Name: Beth Israel Lahey Health, Inc.

Contact Person: Kevin Bennett Title: Chief Financial Officer and Executive Vice President

Phone: 7817442804 Ext: E-mail: Kevin.Bennett@lahey.org

Affiliated Parties

1.9 Affiliated Parties:

List all officers, members of the board of directors, trustees, stockholders, partners, and other Persons who have an equity or otherwise controlling interest in the application.

Add/ Del Rows	Name (Last)	Name (First)	Mailing Address	City	State	Affiliation	Position with affiliated entity (or with Applicant)	Stock, shares, or partnership	Percent Equity (numbers only)	Convictions or violations	List other health care facilities affiliated with	Business relationship with Applicant
<input type="checkbox"/> <input type="checkbox"/>	Hornidge	Ann-Ellen	9 Wilsendale Street	Dover	MA	Beth Israel Lahey Health, Inc.	Trustee/Officer			No		No
<input type="checkbox"/> <input type="checkbox"/>	Kimball, M.D.	Alexa	4 Monmouth Street	Brookline	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Canepa	John	83 Church Street	Watertown	MA	Beth Israel Lahey Health, Inc.	Trustee/Officer			No		No
<input type="checkbox"/> <input type="checkbox"/>	Jick	Daniel J.	15 Lawrence Road	Chestnut Hill	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Walsh	Jane	89 Turnpike Street	North Andover	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Sullivan, M.D.	Mary Anna	2529 Mystic Valley Parkway	Somerville	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Liesching, M.D.	Timothy	21 Fernway	Winchester	MA	Beth Israel Lahey Health, Inc.	Trustee			No	Care Dimensions	No
<input type="checkbox"/> <input type="checkbox"/>	Valetta	Robert	112 Captains Road	Mashpee	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Tabb, M.D.	Kevin	64 Beethoven Ave.	Waban	MA	Beth Israel Lahey Health, Inc.	Trustee/Officer			No		Yes
<input type="checkbox"/> <input type="checkbox"/>	Norman, M.D.	Nancy	71 Alban Street	Dorchester	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Linde	Doug	One Baldwin Circle	Weston	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Gupta	Yogesh	451 Malborough St., Unit 3E	Boston	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Grant	Tom H.	One Reach Street, #5	Beverly	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Francisco	Betty	137 Park Street, 37	Dorchester	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No

Add/ Del Rows	Name (Last)	Name (First)	Mailing Address	City	State	Affiliation	Position with affiliated entity (or with Applicant)	Stock, shares, or partnership	Percent Equity (numbers only)	Convictions or violations	List other health care facilities affiliated with	Business relationship with Applicant
<input type="checkbox"/> <input type="checkbox"/>	O'Hanley	Ronald	27 Jackson Street, Apt. 240	Lowell	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	McCullough, M.D.	Daniel	900 Cummings Center	Beverly	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Hannon	Trish	15288 Devon Green Lane	Naples	FL	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Mandell, MD	James	47 Chatham Street	Brookline	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	McKenna	Margaret	100 Belvidere Street	Boston	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>	Kington, MD, PhD	Raynard S.	189 Main Street	Andover	MA	Beth Israel Lahey Health, Inc.	Trustee			No		No
<input type="checkbox"/> <input type="checkbox"/>					MA							
<input type="checkbox"/> <input type="checkbox"/>					MA							
<input type="checkbox"/> <input type="checkbox"/>					MA							
<input type="checkbox"/> <input type="checkbox"/>					MA							

Document Ready for Filing

When document is complete click on "document is ready to file". This will lock in the responses and date and time stamp the form. To make changes to the document un-check the "document is ready to file" box. Edit document then lock file and submit Keep a copy for your records. Click on the "Save" button at the bottom of the page.

To submit the application electronically, click on the "E-mail submission to Determination of Need" button.

This document is ready to file:



Date/time Stamp: 06/09/2023 9:40 am

E-mail submission to
Determination of Need

APPENDIX 9

ARTICLES OF INCORPORATION

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2018/1127/001517515/0003/201848640920_1.pdf

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2022/0119/000000000/1391/202297128210_1.pdf

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2019/0719/001716104/0001/201915220970_1.pdf

APPENDIX 10

AFFIDAVIT



Massachusetts Department of Public Health
Determination of Need
Affidavit of Truthfulness and Compliance
with Law and Disclosure Form 100.405(B)

Version: 7-6-17

Instructions: Complete Information below. When complete check the box "This document is ready to print:". This will date stamp and lock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the document and e-mail to: **dph.don@state.ma.us** Include all attachments as requested.

Application Number: BILH-22111 512-RE

Original Application Date: 06/14/2023

Applicant Name: Beth Israel Lahey Health, Inc.

Application Type: Hospital/Clinic Substantial Capital Expenditure

Applicant's Business Type: ☒ Corporation ☐ Limited Partnership ☐ Partnership ☐ Trust ☐ LLC ☐ Other

Is the Applicant the sole member or sole shareholder of the Health Facility(ies) that are the subject of this Application? ☒ Yes ☐ No

The undersigned certifies under the pains and penalties of perjury:

1. The Applicant is the sole corporate member or sole shareholder of the Health Facility[ies] that are the subject of this Application;
2. I have ~~read~~^{*} 105 CMR 100.000, the Massachusetts Determination of Need Regulation;
3. I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800;
4. I have ~~read~~^{*} this application for Determination of Need including all exhibits and attachments, and ~~certify~~^{**} that all of the information contained herein is accurate and true;
5. I have submitted the correct Filing Fee and understand it is nonrefundable pursuant to 105 CMR 100.405(B);
6. I have submitted the required copies of this application to the Determination of Need Program, and, as applicable, to all Parties of Record and other parties as required pursuant to 105 CMR 100.405(B);
7. I have caused, as required, notices of intent to be published and duplicate copies to be submitted to all Parties of Record, and all carriers or third-party administrators, public and commercial, for the payment of health care services with which the Applicant ~~contracts~~^{**}, and with Medicare and Medicaid, as required by 105 CMR 100.405(C), et seq.;
8. I ~~have caused~~^{*} proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(E) and 301 CMR 11.00; will be made if applicable
9. If subject to M.G.L. c. 6D, § 13 and 958 CMR 7.00, I have submitted such Notice of Material Change to the HPC - in accordance with 105 CMR 100.405(G);
10. Pursuant to 105 CMR 100.210(A)(3), I certify that both the Applicant and the Proposed Project are in material and substantial compliance and good standing with relevant federal, state, and local laws and regulations, as well as with all ~~previously issued~~^{**} Notices of Determination of Need ~~and the terms and Conditions attached therein~~;
11. I have ~~read~~^{*} and understand the limitations on solicitation of funding from the general public prior to receiving a Notice of Determination of Need as established in 105 CMR 100.415;
12. I understand that, if Approved, the Applicant, as Holder of the DoN, shall become obligated to all Standard Conditions pursuant to 105 CMR 100.310, as well as any applicable Other Conditions as outlined within 105 CMR 100.000 or that otherwise become a part of the Final Action pursuant to 105 CMR 100.360;
13. Pursuant to 105 CMR 100.705(A), I certify that the Applicant has Sufficient Interest in the Site or facility; and
14. Pursuant to 105 CMR 100.705(A), I certify that the Proposed Project is authorized under applicable zoning by-laws or ordinances, whether or not a special permit is required; or,
 - a. If the Proposed Project is not authorized under applicable zoning by-laws or ordinances, a variance has been received to permit such Proposed Project; or,
 - b. The Proposed Project is exempt from zoning by-laws or ordinances.

Corporation:

Attach a copy of Articles of Organization/Incorporation, as amended

Kevin Tabb, MD

CEO for Corporation Name:

Signature:

5/10/23

Date

Ann-Ellen Hornidge, JD

Board Chair for Corporation Name:

Signature:

Date

*been informed of the contents of

**have been informed that

***issued in compliance with 105 CMR 100.00, the Massachusetts Determination of Need Regulation effective January 27, 2017 and amended December 28, 2018

This document is ready to print: ☐

Date/time Stamp:

APPENDIX 11

FILING FEE

Check for filing fee in the amount of \$60,365.33 was sent directly to DPH.