APPENDIX 4 FACTOR 6 SUPPLEMENTAL DOCUMENTS

APPENDIX 4.1 CHI NARRATIVE

SALEM HOSPITAL DETERMINATION OF NEED AMENDMENT Community Health Initiative Narrative

A. Community Health Initiative Monies

The breakdown of Community Health Initiative ("CHI") monies for the Proposed Project is as follows. Please note, all totals are presented in the order calculated, beginning with the Maximum Capital Expenditure ("MCE").

	Total	Description
MCE	\$4,341,755.00	Original MCE, adjusted with subsequent amendments
Total CHI Monies	\$217,087.75	(5% of Maximum Capital Expenditure)
Administrative Fee	\$8,683.51	(4% of the CHI Monies, retained by Applicant)
Remaining Monies	\$208,404.24	(CHI Monies minus the Administrative fee)
Statewide Initiative	\$20,840.42	(10% of remaining monies, paid to State-wide fund)
Local Initiative	\$187,563.82	(90% of remaining monies)
Evaluation Monies	\$18,756.38	(10% of Local Initiative Monies, retained by Applicant)
CHI Monies for Local Disbursement	\$168,807.44	

B. Overview and Discussion of CHNA/DoN Processes

The CHI processes and community engagement for the proposed Determination of Need ("DoN") Project will be conducted by Salem Hospital. Salem Hospital, a member of Mass General Brigham, is the North Shore's largest healthcare provider and one of its largest employers. The Hospital offers a wide range of comprehensive care at its main hospital campus, ambulatory care sites, and physician offices throughout the service area.

In 2022, Salem Hospital led a highly participatory community health needs assessment ("CHNA") in collaboration with neighboring communities to advance a shared vision of safe, thriving, and healthy neighborhoods. Salem Hospital respectfully requests that its 2025 CHNA may serve as the basis for this CHI. Salem Hospital is starting the 2025 CHNA process, which will build upon work done for the 2022 CHNA and is expected to be completed in Fall 2025.

Salem Hospital's CHNA process serves to:

- Identify and provide an update on the health needs and assets of Salem Hospital's service area - Danvers, Lynn, Lynnfield, Marblehead, Nahant, Peabody, Salem, and Swampscott including information on social determinants of health;
- Design targeted health programs and allocate resources based on the priority health needs and;
- Understand how outreach activities may be more effectively coordinated and delivered by Salem Hospital and in collaboration with community partners.

As with the 2022 CHNA, the 2025 CHNA will focus on eight communities: Danvers, Lynn, Lynnfield, Marblehead, Nahant, Peabody, Salem, and Swampscott. The CHNA employed a Social Determinants of Health ("SDoH") framework to examine how factors like income, education, employment, food security, housing, access to affordable and quality health services impact the health of community members, particularly those most likely to experience inequities in SDoH.

The 2022 CHNA utilized updated data from the U.S. Census, Centers for Disease Control and Prevention, Massachusetts Departments of Public Health and Elementary and Secondary Education, the Federal Bureau of Investigation, and Mass General Brigham. Based on lessons learned from the 2021 CHNA, participation in the online 2022 CHNA focus groups was expanded from 50 to over 100 invitees to broaden the scope of organizations included in the process. An additional focus group for immigration issues was established. The nine 2022 focus groups represented the following sectors: Community Health Centers, behavioral health (mental health and substance use disorder) services, youth services, elder services, housing, food security, the faith community, health care advocacy, and immigration. The focus group data were analyzed for common and divergent themes about health concerns and SDoH.

The 2022 CHNA also included a multi-lingual community survey available on-line and in print. The survey was available in 9 different languages to reflect the linguistic diversity of the communities served by Salem Hospital. The purpose of the survey was to get input from community residents on the priority health needs and suggestions for Salem Hospital to address the needs. The Community Affairs and Health Access Committee played a critical role ensuring the survey was distributed to vulnerable, underserved members of the community.

The 2025 CHNA will replicate the above-described structure of the 2022 CHNA. Because Salem Hospital is seeking permission to rely on its 2025 CHNA, Salem Hospital is similarly requesting an extension to the Self-Assessment Form to be provided to the Department upon approval by the Salem Hospital Board Trustees.

C. Oversight of the CHI Process

For this CHI, Salem Hospital will utilize its existing Community Affairs and Health Access Committee ("CAHAC") to determine the use and oversight of the CHI funds.

The CAHAC of the Salem Hospital Board was established in 2004 to strengthen long-standing community relationships and advance our community health objectives. The Committee is comprised of 20 members including Board Trustees, clinical leaders, members of the Lynn Health Task Force, representatives from the local community health centers, and other community organizations (including local food pantries, YMCAs, children's legal services, educational organizations, and elder services). Together they serve as our Community Benefit Advisory Committee with the responsibilities, functions and procedures outlined in the current Massachusetts Attorney General's Community Benefit Guidelines.

The Committee meets quarterly and is responsible for:

- The review of the community needs assessment and other information related to access and the availability of healthcare
- The oversight, review and evaluation of the community affairs and community benefit programs and activities of Salem Hospital.

D. Advisory Committee Duties

Given that this is a Tier 1 CHI, the scope of work that the CAHAC will carry out includes:

- Ensuring appropriate engagement with residents from targeted communities and community partners around the CHI.
- Determining the Health Priorities for CHI funding based upon the needs identified in the 2025 CHNA/CHIP. The CAHAC will ensure that all Health Priorities are aligned with the Department of Public Health's Health Priorities and the Executive Office of Health and Human Services' Focus Areas.
- Providing oversight to the evaluator that is carrying out the evaluation of CHI-funded projects.
- Conducting a conflict-of-interest disclosure process to determine which members also will comprise the Allocation Committee (description).
- Reporting to the Department of Public Health on the DoN CHI.

E. Allocation Committee Duties

The Allocation Committee is comprised of individuals from the CAHAC who do not have a conflict of interest in regard to funding. The scope of work that the Allocation Committee will carry out includes:

- Selecting Strategies for the noted Health Priorities.
- Completing and submitting the Health Priorities and Strategies Selection Form for approval by the Department of Public Health.
- Carrying out a formal request for proposal ("RFP") process (or an equivalent, transparent process) for the disbursement of CHI funds.
- Engaging resources that can support and assist applicants with their responses to the RFP.
- Disbursement of CHI funding.
- Providing oversight to a third-party vendor that is selected to carry out the evaluation of CHIfunded projects.

F. Timeline for CHI Activities

Upon a Notice of Determination of Need being issued by the Public Health Council, the CAHAC will commence meeting and begin the CHI Process. The timeline for CHI activities is as follows:

- June 2025 Expected project approval.
- September 2025 Finalization of 2025 CHNA. The CAHAC will begin meeting and reviewing the 2025 CHNA/CHIP to commence the process of selecting Health Priorities.
- December 2025: The CAHAC has determined Health Priorities for funding.
- January 2026: The Allocation Committee is selecting strategies for the Health Priorities.
- March 2026: The Allocation Committee is determining the process to award funding, either through a direct funding model, inviting specific organizations to apply, or a public request for proposals ("RFP").
- April 2026: The funding process opens.
- May 2026: Applications are due (depending on award process).

- June 2026: Funding decisions are made, and the disbursement of funds begins.
- Spring Fall 2027: Evaluator will begin evaluation work.

Informal updates will be provided to the Department of Public Health once the 2025 CHNA process begins. Salem Hospital is committed to working with DPH on any differences in priorities that may arise during the 2025 CHNA.

G. Evaluation Overview

Salem Hospital is seeking to use 10% of local CHI funding (\$18,756.38) for evaluation efforts. These monies will allow Applicant to utilize an experienced party to carry out technical assistance and ensure appropriate evaluation of the CHI-funded projects.

H. Administrative Monies

Applicants submitting a Tier 1 CHI are eligible for a four percent (4%) administrative fee. Accordingly, Salem Hospital is requesting \$8,683.51 in administrative funding. These monies will help pay for reporting and dissemination of promising practices and lessons learned, facilitation support for the CAHAC and Allocation Committee, costs associated with the development of communication materials and placement of procurement information in community newspapers.

APPENDIX 4.2

COMMUNITY HEALTH NEEDS ASSESSMENT

 $\frac{https://salem.massgeneralbrigham.org/cmslibrary/nsmc/pdf/2022\%20Salem\%20Hospital\%20CH}{NA\%20Report.pdf}$

APPENDIX 4.3

CHNA SELF-ASSESSMENT

(Submitted separately to the CHI Program)

APPENDIX 7 NOTICE OF INTENT

Minutemen take the Big Apple

UMass marching band featured in Macy's Thanksgiving Day Parade

Staff And Wire Reports

The University of Massachusetts Minutemen marching band, "the power and class of New England," blared and marched its way through the heart of New York in a rain-soaked Macy's Thanksgiving Day Parade.

The parade marched, soared and roared into its second century Thursday despite a drenching rain and a brief disruption from pro-Palestinian demonstrators.

"The Power and Class of New England left no crumbs today at the #MacysParade! Here they are marching to the @Macvs flagship store on West 34th New York. Street," the University said in a post on X, with a clip of the band briskly marching past holiday bedecked



PHOTOS BY YUKI IWAMURA — THE ASSOCIATED PRESS

The University of Massachusetts Minutemen marching band plays as it makes its way down Central Park West while participating in the Macy's Thanksgiving Day Parade, Thursday in New York.

buildings in downtown the parade route with Pal- loon bore down on them on

estinian flags and a "Don't New York City police Celebrate Genocide" bansaid they arrested 21 peo- ner. They chanted "Free, ple after protesters jumped free Palestine!" as a gibarricades and sat down on ant Ronald McDonald bal-

Manhattan's Sixth Avenue. People protesting Israel's war in Gaza also interrupted last year's parade.

The latest edition of the annual holiday tradiballoons, zoo and pastathemed floats, an ode to Big Apple coffee and bagels, performances from Jennifer Hudson, Idina Menzel and Kylie Minogue, and more.

This year's parade featured 17 giant, heliumfilled character balloons. 22 floats, 15 novelty and heritage inflatables, 11 marching bands, including the Minutemen, from as far away as Texas and South Dakota, 700 clowns, 10 performance groups, award-winning singers and actors, and the WNBA champion New York Lib-



tion featured new Spider- Members of University of Massachusetts Minutemen Man and Minnie Mouse marching band march along Central Park West.

Public Announcement Concerning a Proposed Health Care Project

Mass General Brigham Incorporated (the "Applicant"), with a principal place of business at 800 Boylston Street, Suite 1150, Boston, Massachusetts 02199, intends to file a Notice of Determination of Need (the "Application") with the Massachusetts Department of Public Health to acquire a computed tomography ("CT") unit for operation by Salem Hospital at its satellite location, Mass General Brigham Health Center - Lynn (the "Project"). The total value of the Project based on the maximum capital expenditure is \$4,341,755. The Applicant does not anticipate any price or service impacts on the Applicant's existing patient panel as a result of the Project. Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than December 31, 2024 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 67 Forest Street, Marlborough, MA 01752.

CLERGY SEXUAL ABUSE

If you were a victim of sexual abuse, you may be eligible for compensation.

BE PROUD TO TAKE POSITIVE ACTION

Contact the Law Offices of Mitchell Garabedian for a claim evaluation today.

Decades of Experience

Call 888-995-2214

www.Garabedianlaw.com

By virtue and in execution of the Power of Sale contained in a certain mortgage given by Paul McAlear, Linda P, McAlear, Douglas T. McIear to Mortgage Electronic Registration Systems, Inc., as nominee for Radius Financial Group Inc., dated July 31, 2020 and recorded in the Plymouth County Registry of Deeds in Book 53173, Page 31, of which mortgage the undersigned is the present holder, by assignment from:

Mortgage Electronic Registration Systems, Inc., as mortgagee, as nominee for Radius Financial Group, Inc., its successors and assigns to Lakeview Loan Servicing, LLC, recorded on December 2, 2021, in Book No. 56109, at Page 187

for breach of the conditions of said mortgage and for the purpose of foreclosing, the same will be sold at Public Auction at 3:00 PM on December 13, 2024, on the mortgaged premises located at 26 Gibbs Road, Middleboro (Middleborough), Plymouth County, Massachusetts, all and singular the premises described in said mortgage,

TO WIT:
The land with the buildings and improvements thereon, situated in Middleborough, Plymouth, Massachusetts and bounded and described as follows:
A certain parcel of land together with the buildings thereon, situated on Gibbs Road in Middleboro, Massachusetts, being Lot 14 on a plan of land entitled: "Fall Brook Plan of Land in Middleboro, Massachusetts, prepared for Harry Scanlon, dated April 6, 1976, drawn by Atlas Land Survey, Inc.," said plan being recorded In the Plymouth County Registry of Deeds as Plan #278 of 1976.
Subject to an easement to New England Telephone and Telegraph Company dated November 21, 1978 and recorded in Plymouth County Registry of Deeds at Book 4575, Page 176.
Together with the right to use Gibbs Road for all purposes for which public streets and ways may be used in the Town of Middleboro.

For mortgagor's(s') title see deed recorded with Plymouth County Registry of Deeds in Book 53173, Page 28.

These premises will be sold and conveyed subject to and with the benefit of all rights, rights of way, restrictions, easements, covenants, liens or claims in the nature of liens, improvements, public assessments, any and all unpaid taxes, tax titles, tax liens, water and sewer liens and any other municipal assessments or liens or existing encumbrances of record which are in force and are applicable, having priority over said mortgage, whether or not reference to such extriction, easements, improvements, liens or encumbrances is made in the deed.

TERMS OF SALE:
A deposit of Ten Thousand (\$10,000.00) Dollars by certified or bank check will be required to be paid by the purchaser at the time and place of sale. The balance is to be paid by certified or bank check at Harmon Law Offices, P.C., 150 California St., Newton, Massachusetts 02458, or by mail to P.O. Box 610389, Newton Highlands, Massachusetts 02461-03389, within thirty (30) days from the date of sale. Deed will be provided to purchaser for recording upon receipt in full of the purchase price. The description of the premises the purchase of the description of the premises and mortgage shall control in the event of an error in the purchase price.

Other terms, if any, to be announced at the sale.

LAKEVIEW LOAN SERVICING, LLC Present holder of said mortgage

By its Attorneys, HARMON LAW OFFICES, P.C. 150 California St. Newton, MA 02458 (617)558-0500 26062

#NY0130280

11/15, 11/22, 11/29

LEGAL NOTICES

LEGAL NOTICES

Auction sale according to law of unredeemed pledges of Suffolk Loan, 1888 Washington Street, Boston, MA 02118, December 6th 2024 Harvey Cohen, Auctioneer. November 25 26 29

#NY0131081

For home delivery of the Boston Herald, please call (800) 882-1211.

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Boston Herald Classifieds 617.423.4545

PROBATE CITATIONS

PROBATE CITATIONS

PROBATE CITATIONS

COMMONWEALTH OF MASSACHUSETTS
THE PROBATE AND FAMILY COURT DEPARTMENT
MIDDLESEX, SS DIVISION DOCKET NO. MI24P6092EA
PUBLIC ADMINISTRATION WITH SURETIES NOTICE
Estate of Barbara Dufresne
Late of Melrose, IN THE COUNTY OF MIDDLESEX
ition has been presented in the above-captioned matter

Late of Malese The County of HTDDLESEX A petition has been presented in the above captioned matter praying that Arielle S. Howe of Lowell in the County of Middlesex be appointed public administrator of said estate with sureties on his/ her bond.

If you desire to object to the allowance of said petition, you or your attorney must file a written appearance in said court at Cambridge, on or before 10:00 in the forenoon on December 17th, 2024.

Witness, HON. Terri Klug-Cafazzo, First Justice of this Court, this 19th day of November in the year of our Lord Two Thousand and weight of the Court Caption of the County of the County

#NY0131610

LEGAL NOTICES LEGAL NOTICES

PUBLIC ANNOUNCEMENT MASSACHUSETTS BAY TRANSPORTATION AUTHORITY SOLICITATION FOR PROFESSIONAL SERVICES FOR SYSTEMWIDE TUNNEL INSPECTION

REQUEST FOR QUALIFICATIONS

REQUEST FOR QUALIFICATIONS

The Massachusetts Bay Transportation Authority is soliciting Engineering Services or the Inspection and Load Rating of the Authority's System-wide Tunnels comprising of the Orange Line, Blue Line, Red Line, Green Line, Silver Line, Harvard Busway, Control of Control of the Control of the Control of Co

This project is expected to utilize Federal and non-federal funding. The DBE participation goal for this project is 22% of the total amount authorized. In addition, the Authority strongly encourages the use of Minority, Women and Disadvantaged Business Enterprises as prime consultants, subconsultants and suppliers in all of its contracting opportunities.

The complete Request for Qualifications can be found on the MBTA website.
Please see the following link:

http://bc.mbta.com/business_center/bid-ding_solicitations/current_solicitations/

This is not a Request for Proposal. The MBTA reserves the right to cancel this procurement or to reject any or all Statements of Qualifications.

Monica Tibbits-Nutt Secretary & CEO

Phillip Eng General Manager

#NY0131335

617-423-4545 to place your classified ad.

LEGAL NOTICES

LEGAL NOTICES

Public Announcement Concerning a **Proposed Health Care Project**

General Brigham Incorporated "Applicant"), with a principal place of business at 800 Boylston Street, Suite 1150, Boston, Massachusetts 02199, intends to file a Notice of Determination of Need (the "Application") with the Massachusetts Department of Public Health to acquire a computed tomography ("CT") unit for operation by Salem Hospital at its satellite location Mass General Brigham Health Center - Lynn (the "Project"). The total value of the Project based on the maximum capital expenditure is \$4,341,755. The Applicant does not anticipate any price or service impacts on the Applicant's existing patient panel as a result of the Project. Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than December 31 2024 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 67 Forest Street, Marlborough, MA 01752.

LEGAL NOTICES

Town of Brookline
CONSERVATION COMMISSION
LEGAL NOTICE
M.G.L. Chapter 131, section 40
Massachusetts Wetlands Protection
Act

Massachusetts Wetlands Protection

Brookline Wetlands Protection By-Law

<u>Petermination of Applicability</u>

In accordance with the Massachusetts Wetlands Protection Act, M.G.L. Ch.131, s.40, as amended, and the Brookline Wetlands Protection Heavilla Brookline Wetlands Protection Heavilla Brookline Wetlands Protection State With Brookline Wetlands Protection State With Brookline Wetlands on Tuesday, December 10 at 7:40 PM to review a Request for Determination of Applicability submitted by Green International Affiliates, Inc., on behalf of their client the Trustees of Boston College Brookline Campured Heavilla Brookline Committee Commission at 617-730-2088 or emailing Brookline Conservation at conservation@brooklinema.gov

Marcus Quidley

Marcus Quigley Chair

Chair

The Town of Brookline does not discriminate in its admission to access the or operations of processing the process of the second process of the proce

#NY0131596

LEGAL NOTICES LEGAL NOTICES

424 Harvard Street, unit A, Brookline, MA, 02446

LEGAL NOTICE TOWN OF BROOKLINE NEW LIQUOR LICENSE

Notice is hereby given under Chapter 138 Section 12 of the General Laws that Marky's Caviar Boston LLC d/lo/a Marky's Caviar Boston, Olga Zheleznyak, Manager, has applied for a new All Alcohol Beverages License to Expose, Keep for Sale and To Sel All Alcohol at 424 Harvard Street, unit A, Brookline, Massachusetts. Premises consisting of approximately 383 sq. ft. Proposed Operating and Alcohol Hours Mon Thurs 10:00 am – 7:00 pm and Fri - Sunday 10:00 am – 11:00 pm.

Public Hearing to be held in Room 111, 1st Floor, Town Hall, 333 Washington Street, Brookline, Massachusetts, on December 11th, 2024, at approximately 10:00 A.M. or via Zoom with dial in instructions upon request.

By Order of the Select Board.

Charles Carey Town Administrator

#NY0130990

November 29

Commonwealth of Massachusetts
Probathe Trial court
Docket No. M 124P5992EA
Middlesex Division
INFORMAL PROBATE
PUBLICATION NOTICE
Estate of Mary Jean Smith
Date of Death: September 5, 2024
To all persons interested in the above captioned estate, by Petition of Petitioner Jase Court of the C November 29

#NY0131665

Licensing Board for the City of Wednesday Virtual Hearing Notice Tree House Brewing Company, Inc. D/B/A: Tree House Brewing Company At: 800 BOYLSTON ST BOSTON, MA 02199

This hearing will be held virtually, pursuant to Chapter 2 of the Acts of 2023, further extending modifications to the Open Meeting Law (M.G.L. ch. 30A s. 20).

extending modifications to the Open Meeting Law (M.G.L. ch. 30A s. 20).

Has applied for a 19H (Brewery & Distillerly) Pouring License to be exercised on the above. The premise to be licensed under G.L. c. 138 § 19H consists of - A portion of the Prudential Center on two levels: (1) Arcade level consisting of approximately 1,556 sf of in line retail premises for off-premises consumption sales including a brewery area with a walk-in cooler, and other back of house areas, together with 104 sf within the back of house areas in the state of the second process of the sec

plans. Manager: Lauren Lanier Closing Time: 10:00 PM Attorney: Dennis A. Quilty

Hearing Date: Wednesday, December 11, 2024 - 10:00 AM

Virtual Hearing Zoom Link: https://us02web.zoom.us/j/8371313631 0?pwd=eXFySTNBMERHZ1dHZXRVb1FLU 1hEQT09

Meeting ID: 837 1313 6310; Passcode: 330215; Dial In Number: (646) 876-9923

Licensing Board
Daniel R. Green, Executive Secretary
November 29 #NY0131620

Licensing Board for the City of Boston Wednesday Virtual Hearing Notice Murl's Kitchen, LLC D/B/A: Murl's Kitchen At: 10 - 18 BOWDOIN ST DORCHESTER, MA 02121

This hearing will be held pursuant to the Board's Rules, all of the provisions within the Laws of the Commonwealth, including but not limited to, 6. L. c. 138, \$\frac{1}{8}, \frac{1}{2}, \frac{1}{4}, \frac{1}{5}, \frac{1}{5}A, \frac{1}{6}A, \frac{2}{3}, \frac{3}{4}-\frac{3}{4}C, \frac{6}{0}, \frac{6}{3}A, \frac{64}{64}A, \frac{69}{3} \text{and/or GL. c. 140, \$\frac{8}{5}}, \frac{9}{2}, \frac{9}{2}, \frac{2}{2}, \frac{2}{4}, \frac{2}{2}, \frac{3}{3}, \frac{3}{2}E, \frac{1}{77}, \frac{7}{8}A \text{and/or GL. c. 30, \$\frac{8}{2}, \frac{9}{2} \text{or and/or GL. let NSI, and/or the Massachusetts Code of Regulations.}

This hearing will be held virtually, pursuant to Chapter 2 of the Acts of 2023, further extending modifications to the Open Meeting Law (M.G.L. ch. 30A s. 20).

Has applied for a Common Victualler 7 Day All-Alcoholic Beverages License to be exercised on the above -0 n one floor of mixed-use building 3,800 SF of space including dining area, bar seating, and private dining room with seating for 150 patrons. Bathrooms, kitchen and storage located in rear of space. 3 Entrance/Exits.

Closing Time: 2:00 AM MC Ald MC Ald Common Storage Incommon Incommon Incommon Storage Incommon Incommon

Hearing Date: Wednesday, December 11, 2024 - 10:00 AM

Virtual Hearing Zoom Link: https://us02web.zoom.us/j/8371313631 0?pwd=eXFySTNBMERHZ1dHZXRVb1FLU 1hEQT09

Meeting ID: 837 1313 6310; Passcode: 330215; Dial In Number: (646) 876-9923

Licensing Board
Daniel R. Green, Executive Secretary
November 29 #NY0131655

ARTICLES OF INCORPORATION

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Pat h=CORP_DRIVE1/2009/0507/000279511/0012/020502088196_1.pdf

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ACO LETTER



The Commonwealth of Massachusetts

HEALTH POLICY COMMISSION

50 MILK STREET, 8TH FLOOR Boston, Massachusetts 02109 (617) 979-1400

DAVID M. SELTZ
EXECUTIVE DIRECTOR

December 27, 2023

Bethany Stewart Mass General Brigham Incorporated 800 Boylston Street, 11TH Floor Boston, MA 02199

RE: ACO LEAP Re-Certification

Dear Ms. Stewart:

Congratulations! The Health Policy Commission (HPC) is pleased to inform you that Mass General Brigham Incorporated meets the requirements for ACO Certification under our Learning, Equity, and Patient-Centeredness (LEAP) standards. This certification is effective from January 1, 2024, through December 31, 2025.

The ACO Certification program, in alignment with other state agencies including MassHealth, is designed to accelerate care delivery transformation in Massachusetts and promote a high quality, efficient health system. ACOs participating in the program have met a set of objective criteria focused on core ACO capabilities demonstrating dedication to patient-centered care, use of evidence-based and data-driven strategies to improve care delivery, and commitment to addressing long-standing health inequities. Mass General Brigham Incorporated meets those criteria.

The HPC will promote Mass General Brigham Incorporated as a Certified ACO on our website and in our marketing and public materials. Enclosed you will find an ACO Certification logo for your organization to use in accordance with the attached Terms of Use. We hope you will use the logo on promotional materials when you highlight your ACO Certification to your patients, payers, and others.

The HPC looks forward to your continued engagement in the ACO Certification program over the next two years.

Thank you for your dedication to providing accountable, coordinated health care to your patients, and to continued learning and improvement over time. If you have any questions about this letter or the ACO Certification program, please do not hesitate to contact Mike Stanek, Associate Director, at https://example.com/health-new-mass.gov or (617) 757-1649.

Best wishes,

David Seltz Executive Director

AFFIDAVIT



Massachusetts Department of Public Health Determination of Need Affidavit of Truthfulness and Compliance with Law and Disclosure Form 100.405(B)

Version: 7-6-17

Instructions: Complete Information below. When complete check the box "This document is ready to print:". This will date stamp and lock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the document and e-mail to: dph.don@state.ma.us Include all attachments as requested.

e-man t	o. upii.uoi	il@State.illa.us illclude all atta	ciinients as requested.					
Applica	ation Numb	per: MGB-24120209-RE		Original Application	on Date: 12/26/2024			
Applica	ant Name:	Mass General Brigham Incorporate	ed					
Applica	ation Type:	DoN-Required Equipment						
		ess Type: Corporation		· —	LLC Other			
Is the A	pplicant th	e sole member or sole sharehol	der of the Health Facility(i	es) that are the subject of thi	s Application? Yes No			
The und	dersigned c	ertifies under the pains and per	nalties of perjury:					
1.	The Applic	cant is the sole corporate memb	per or sole shareholder of	the Health Facility[ies] that a	re the subject of this Application;			
2.	I have r ead 105 CMR 100.000, the Massachusetts Determination of Need Regulation;							
3.	I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800;							
4.	I have r ead	d this application for Determina	tion of Need including all	exhibits and attachments, ar	nd certify that all of the			
	information	on contained herein is accurate	and true;					
5.	I have sub	mitted the correct Filing Fee an	d understand it is nonrefu	ındable pursuant to 105 CMF	R 100.405(B);			
6.	I have sub	omitted the required copies of the Record and other parties as requ	nis application to the Dete	rmination of Need Program,				
7.		ised, as required, notices of inte			ed to all Parties of Record, and			
		or third-party administrators, p						
		contracts, and with Medicare an						
8.		r sed proper notification and sub						
) and 301 CMR 11.00; will be ma		, , , , , , , , , , , , , , , , , , ,				
9.		to M.G.L. c. 6D, § 13 and 958 CM	• •	uch Notice of Material Chanc	ge to the HPC - in			
		ce with 105 CMR 100.405(G);	, 100, 111010000		,			
10.		to 105 CMR 100.210(A)(3), I certi	fy that both the Applicant	and the Proposed Project ar	re in material and			
10.		al compliance and good standin						
	proviously	rissued Notices of Determination	on of Need and the terms:	and Conditions attached the	roin·			
11.		d and understand the limitation						
11.		ation of Need as established in 1		g from the general public pri	of to receiving a notice of			
12.		and that, if Approved, the Applic		shall become obligated to a	Il Standard Conditions			
12.		to 105 CMR 100.310, as well as a						
	•	become a part of the Final Action			CIVIN 100.000 of that			
13.		to 105 CMR 100.705(A), I certify			facility, and			
14.		to 105 CMR 100.705(A), I certify		is authorized under applicat	ne zoning by-laws or			
		es, whether or not a special pern		l : l l	and a constant of bank and			
	d.	. If the Proposed Project is not a		ie zoning by-laws or ordinan	ces, a variance has been			
	1.	received to permit such						
	a	o. The Proposed Project is exemp	ot from zoning by-laws or	ordinances.				
Corpor	ation:							
_		rticles of Organization/Incorpor	ation, as amended					
	,, , ,		An Klihli,	M D	12/17/2024			
	(libanski, MD		Signature:	•	Date			
CEO fo	r Corporatio	on Name:	signature.		Date			
			1 46 0		12/17/2024			
Scott S			Scott sper	~7	12/17/2024			
Board (Chair for Co	rporation Name:	Signature:	1	Date			

***issued in compliance with 105 CMR 100.00, the Massachusetts Determination of Need Regulation effective January 27, 2017 and amended December 28, 2018

^{*}been informed of the contents of

^{**}have been informed that

This document is ready to print: Date/time Stamp:

Affidavit of Truthfulness Page 2 of 2

FILING FEE



81 Highland Avenue, Salem, MA 01970 T 978 741 1200 T 978 825 6200 Salem.massgeneralbrigham.org

December 20, 2024

Dennis Renaud, Director Determination of Need Program Department of Public Health 67 Forest St. Marlborough, MA 01752

Re: Mass General Brigham Incorporated DON MGB-24120209-RE

Dear Director Renaud:

Please find attached a check for \$8,683.51. This check represents the filing fee for the Mass General Brigham Incorporated Determination of Need application MGB-24120209-RE.

Please don't hesitate to contact me with any questions regarding the check or application.

Sincerely,

Charles Adams

Executive Director, Finance

Salem Hospital

Mass General Brigham 81 Highland Avenue Salem, MA 01970

Cc: Roxanne Ruppel, Salem Hospital

Joan Casper, Salem Hospital Shelly Bisegna, Salem Hospital

Kim Booker Schmid, MGB Accounting

Crystal Bloom, Husch Blackwell Kasey Ciolfi, Husch Blackwell

DATE					CHECK NO
12/18/2024	1 100 (010= 5 :==			510001117	0006844981
VOUCHER INVOICE NUMBER	INVOICE DATE	PO NUMBER	GROSS AMOUNT	DISCOUNT	NET AMOUNT
38162975 MGB-24120209-RE	12/18/2024		8,683.51	0.00	8,683.51
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Supply Strain Operations Support (617) 720-21	72 50 3200 3	111212 754009	8,683.51	0.00	8,683.5
			0,000.51	0.00	0,000.0

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Mass General Brigham

Bank of America, N.A. South Portland.ME 52-153 DATE 112 ME **12/18/2024**

0006844981

PAY Eight Thousand Six Hundred Eighty-Three and 51/100 Dollars

\$8,683.51

TO THE ORDER OF

COMMONWEALTH OF MASSACHUSETTS
MA DEPARTMENT OF PUBLIC HEALTH, 67 FOREST STREET
MOBILE INTEGRATED HEALTH CARE - APPLICATION REVIEW
MARLBOROUGH
MA

AUTHORIZED SIGNATURE
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COMMONWEALTH OF MASSACHUSETTS

MA DEPARTMENT OF PUBLIC HEALTH, 67 FOREST STREET

MOBILE INTEGRATED HEALTH CARE - APPLICATION REVIEW

MARLBOROUGH MA 01752