

## **APPENDIX 4**

### **FACTOR 6 SUPPLEMENTAL DOCUMENTS**

## **APPENDIX 4.1**

### **CHI NARRATIVE**

## COOLEY DICKINSON HOSPITAL DETERMINATION OF NEED Community Health Initiative Narrative

### A. Community Health Initiative Monies

This Determination of Need (“DoN”) Application requests approval for the acquisition of one (1) computed tomography machine by Cooley Dickinson Hospital (“CDH” or the “Hospital”) to be located at its main campus in Northampton (the “Proposed Project”). The Maximum Capital Expenditure (“MCE”) for the Proposed Project is \$2,516,623.00

The breakdown of Community Health Initiative (“CHI”) monies for the Proposed Project is as follows, beginning with the MCE.

	<b>Total</b>	<b>Description</b>
<b>MCE</b>	\$2,516,623.00	
<b>CHI Monies</b>	\$125,831.15	(5% of Maximum Capital Expenditure)
<b>Administrative Fee</b>	\$5,033.25	(4% of the CHI Monies, retained by Applicant)
<b>Remaining Monies</b>	\$120,797.90	(CHI Monies minus the Administrative fee)
<b>Statewide Initiative</b>	\$12,079.79	(10% of remaining monies, paid to State-wide fund)
<b>Local Initiative</b>	\$108,718.11	(90% of remaining monies)
<b>Evaluation Monies</b>	\$10,871.81	(10% of Local Initiative Monies, retained by Applicant)
<b>CHI Monies for Local Disbursement</b>	\$97,846.30	

### B. Overview of Cooley Dickinson Hospital and its Community Health Needs Assessment

The CHI processes and community engagement for the Proposed Project will be conducted by Cooley Dickinson Hospital (“CDH”), a member of the Mass General Brigham health care system. Most of the service area is in Hampshire County and CDH serves about 160,000 residents. Over half of the people residing in the service area live in the larger towns or cities of Amherst, Northampton, Easthampton, and Belchertown, which all have populations over 10,000. The remaining residents live in smaller rural towns in Hampshire and Franklin Counties.

CDH is a member of the Coalition of Western Massachusetts Hospitals/Insurer (“the Coalition”), a partnership formed in 2012 that currently consists of nine non-profit hospitals and insurers in the region and works to coordinate resources and activities to support health equity in the region and conduct the Community Health Needs Assessment (“CHNA”). For the Hospital’s 2022 CHNA, the Coalition worked with a consultant team led by the Public Health Institute of Western Massachusetts to conduct the CHNA. The CHNA focuses mostly on Hampshire County data, with town-level and rural cluster data when available.

The Hospital’s 2022 CHNA updates the prioritized community health needs identified in its 2016 and 2019 reports as they relate to health behaviors and outcomes, and the social determinants of health that influence health, such as barriers to healthcare access. The 2022 CHNA assessment process included reprioritizing needs if data - including community feedback - indicated changes. The process consisted of a review of existing assessment reports; survey of public health officials; and analysis of quantitative data, with efforts where possible to disaggregate (e.g., by race, ethnicity, gender, age, LGBTQIA+, rural) to understand health disparities. The consultant team also assembled qualitative data from key informant interviews and focus groups conducted throughout the service area and region. The interviews and focus groups centered on youth mental health and wellbeing.

### C. Oversight of the Community Health Initiative

In order to facilitate a CHI that is transparent and representative of the community, CDH will convene an Ad Hoc CHI Advisory Committee (“CAC”) comprised of members of its Community Benefits Advisory Committee as well additional stakeholders as appropriate. Its duties will include:

- Selecting the Health Priority(ies) for CHI funding based upon the needs identified in the 2022 CHNA/CHIP and in alignment with the Department of Public Health’s Health Priorities;
- Advising CDH staff on strategies to address the identified Health Priorities; and
- Providing input to CDH staff on how to award and select CHI grantees.

### D. Timeline for CHI Activities

The timeline for CHI activities is as follows:

- Six weeks post-approval: The CAC will begin meeting and reviewing the 2022 CHNA to commence the process of selecting CHI Health Priorities.
- Three to four months post-approval: The CAC will select the Health Priorities and Strategies for funding.
- Five to seven months post-approval: Following a conflicts of interest disclosure process, the CAC will advise CDH on funding methods, including the use of direct funding and invitations to apply, and assist as needed.
- Eight to ten months post-approval: Funding decisions will be made
- Eleven – twelve months post approval: Disbursement of funds will begin.
- Thirteen months to four years post-approval: Strategies will be implemented and annual evaluating will occur.
- Two years post-approval: Final evaluation of funded projects.

### E. Administrative Monies

Applicants submitting a Tier 1 CHI are eligible to retain a four percent (4%) administrative fee. Accordingly, CDH is requesting \$5,033.25 in administrative funding. These monies will support promotion of meetings, interpretation/translation, community engagement, stipends for community resident participation, additional staff time for these efforts.

### F. Evaluation Overview

CDH is seeking to use 10% of local CHI funding (\$10,871.81) for evaluation efforts. These monies will allow CDH to retain the expertise of the internal and/or external resources to develop and implement appropriate evaluation metrics of the CHI-funded projects.

## **APPENDIX 4.2**

### **COMMUNITY HEALTH NEEDS ASSESSMENT**

<https://www.cooleydickinson.org/wp-content/uploads/2022/10/Cooley-Dickinson-2022-Community-Health-Needs-Assessment-v2.pdf>

## **APPENDIX 5**

### **AFFILIATED PARTIES**



# Massachusetts Department of Public Health

## Determination of Need

### Affiliated Parties

Version: DRAFT  
3-15-17

**DRAFT**

Application Date: 06/07/2023

Application Number: MGB-23012310-RE

#### Applicant Information

Applicant Name: Mass General Brigham Incorporated

Contact Person: Michele Kearsley Title: Director of Medical Imaging



































Phone: 413-582-2124 Ext: E-mail: mkearsley@cooleydickinson.org

#### Affiliated Parties

##### 1.9 Affiliated Parties:

List all officers, members of the board of directors, trustees, stockholders, partners, and other Persons who have an equity or otherwise controlling interest in the application.

Add/ Del Rows	Name (Last)	Name (First)	Mailing Address	City	State	Affiliation	Position with affiliated entity (or with Applicant)	Stock, shares, or partnership	Percent Equity (numbers only)	Convictions or violations	List other health care facilities affiliated with	Business relationship with Applicant
<input type="checkbox"/> <input type="checkbox"/>	Atchinson	Robert	115 Commonwealth Ave.	Boston	MA	Mass General Brigham Incorporated	Director		0%	No	Massachusetts Eye and Ear Infirmary	No
<input type="checkbox"/> <input type="checkbox"/>	Casper	Marc	168 Third Avenue	Waltham	MA	Mass General Brigham Incorporated	Director		0%	No		Yes
<input type="checkbox"/> <input type="checkbox"/>	Colson, MD	Yolanda	265 Charles Street	Boston	MA	Mass General Brigham Incorporated	Director		0%	No	Massachusetts General Hospital; The General Hospital Corporation (Trustee)	No
<input type="checkbox"/> <input type="checkbox"/>	Cooper, MD	Zara	70 Francis Street	Boston	MA	Mass General Brigham Incorporated	Director		0%	No	Brigham and Women's Hospital; Brigham and Women's Faulkner Hospital	No
<input type="checkbox"/> <input type="checkbox"/>	Finucane	Anne	20 Trapelo Road	Lincoln	MA	Mass General Brigham Incorporated	Director		0%	No	CVS (MinuteClinic) in Rhode Island (Director); Brigham and Women's Hospital; Brigham and Women's Faulkner Hospital	Yes
<input type="checkbox"/> <input type="checkbox"/>	Fish	John	776 Boylston St, PH2A	Boston	MA	Mass General Brigham Incorporated	Director		0%	No	Brigham and Women's Hospital; Brigham and Women's Faulkner Hospital	Yes
<input type="checkbox"/> <input type="checkbox"/>	Gomez	Benjamin	48 Cranmore Road	Wellesley	MA	Mass General Brigham Incorporated	Director		0%	No	Newton Wellesley Hospital	Yes
<input type="checkbox"/> <input type="checkbox"/>	Gueye	Tiffany	162 Central Ave	Milton	MA	Mass General Brigham Incorporated	Director		0%	No		No

Add/ Del Rows	Name (Last)	Name (First)	Mailing Address	City	State	Affiliation	Position with affiliated entity (or with Applicant)	Stock, shares, or partnership	Percent Equity (numbers only)	Convictions or violations	List other health care facilities affiliated with	Business relationship with Applicant
 	Hockfield	Susan	4 Berkeley Place	Cambridge	MA	Mass General Brigham Incorporated	Director		0%	No		No
 	Holman, III	Albert	29A Chestnut Street	Boston	MA	Mass General Brigham Incorporated	Director		0%	No	Brigham and Women's Hospital; Brigham and Women's Faulkner Hospital	No
 	Ives	David	5 Cherry Hill Street	West Newbury	MA	Mass General Brigham Incorporated	Director		0%	No	North Shore Medical Center	No
 	Klibanski, MD	Anne	800 Boylston St., Suite 1150	Boston	MA	Mass General Brigham Incorporated	Director/Officer		0%	No		No
 	Kraft	Jonathan	One Patriot Place	Foxborough	MA	Mass General Brigham Incorporated	Director		0%	No	The General Hospital Corporation (Trustee)	No
 	Martignetti	Carl	164 Chestnut Hill Road	Chestnut Hill	MA	Mass General Brigham Incorporated	Director		0%	No	The General Hospital Corporation (Trustee)	Yes
 	Nohria	Nitin	Harvard Business School	Boston	MA	Mass General Brigham Incorporated	Director		0%	No	The General Hospital Corporation (Trustee)	No
 	Patrick	Diane	472 Beacon St., Apt. 2	Boston	MA	Mass General Brigham Incorporated	Director		0%	No	The General Hospital Corporation (Trustee)	Yes
 	Ragon	Phillip	8 Follen Street	Cambridge	MA	Mass General Brigham Incorporated	Director		0%	No	The General Hospital Corporation (Trustee)	Yes
 	Reeve	Pamela	35 Swan Road	Winchester	MA	Mass General Brigham Incorporated	Director		0%	No		No
 	Speers	Paula	187 Grove Strret	Wellesley	MA	Mass General Brigham Incorporated	Director		0%	No	The Spaulding Rehabilitation Hospital Corporation (Chair and Trustee); Spaulding Hospital-Cambridge, Inc. (Chair and Trustee); Rehabilitation Hospital of the Cape and Islands Corporation (Chair and Trustee); Spaulding Nursing and Therapy Center Brighton, Inc. (Chair and Trustee).	Yes
 	Sperling	Scott	4 Moore Road	Wayland	MA	Mass General Brigham Incorporated	Director/Officer		0%	No		Yes
 	Taiclet	James	6801 Rockledge Drive, Mail Point 200-5	Bethesda	MD	Mass General Brigham Incorporated	Director		0%	No	Brigham and Women's Hospital; Brigham and Women's Faulkner Hospital	No
 	Thorndike	Alexander	215 Warren St.	Brookline	MA	Mass General Brigham Incorporated	Director		0%	No	Brigham and Women's Hospital; Brigham and Women's Faulkner Hospital	Yes
 	Vallone	Carol	490 Summer Street	Manchester-By-the-Sea	MA	Mass General Brigham Incorporated	Director		0%	No	McLean Hospital	No
 					MA							
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Edit document then lock file and submit Keep a copy for your records. Click on the "Save" button at the bottom of the page.

To submit the application electronically, click on the"E-mail submission to Determination of Need" button.

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Date/time Stamp: 06/07/2023 8:58 am

E-mail submission to  
Determination of Need

## **APPENDIX 6**

### **CHANGE IN SERVICE**



# Massachusetts Department of Public Health

## Determination of Need

### Change in Service

Version: DRAFT  
6-14-17

**DRAFT**

Application Number: MGB-23012310-RE

Original Application Date: 06/07/2023

#### Applicant Information

Applicant Name: Mass General Brigham Incorporated

Contact Person: Michele Kearsley Title: Director of Medical Imaging

Phone: 4135822124 Ext: E-mail: mkearsley@cooleydickinson.org

#### Facility: Complete the tables below for each facility listed in the Application Form

1 Facility Name: Cooley Dickinson Hospital CMS Number: 220015 Facility type: Hospital

#### Change in Service

2.2 Complete the chart below with existing and planned service changes. Add additional services with in each grouping if applicable.

Add/Del Rows		Licensed Beds	Operating Beds	Change in Number of Beds (+/-)		Number of Beds After Project Completion (calculated)		Patient Days (Current/ Actual)	Patient Days Projected	Occupancy rate for Operating Beds		Average Length of Stay (Days)	Number of Discharges	Number of Discharges
		Existing	Existing	Licensed	Operating	Licensed	Operating			Current Beds	Projected	(Days)	Actual	Projected
	<b>Acute</b>													
	Medical/Surgical									0%	0%			
	Obstetrics (Maternity)									0%	0%			
	Pediatrics									0%	0%			
	Neonatal Intensive Care									0%	0%			
	ICU/CCU/SICU									0%	0%			
<b>+</b>	<b>-</b>									0%	0%			
	Total Acute									0%	0%			
	<b>Acute Rehabilitation</b>									0%	0%			
<b>+</b>	<b>-</b>									0%	0%			
	Total Rehabilitation									0%	0%			
	<b>Acute Psychiatric</b>													

Add/Del Rows		Licensed Beds	Operating Beds	Change in Number of Beds (+/-)		Number of Beds After Project Completion (calculated)		Patient Days (Current/ Actual)	Patient Days Projected	Occupancy rate for Operating Beds		Average Length of Stay (Days)	Number of Discharges Actual	Number of Discharges Projected
		Existing	Existing	Licensed	Operating	Licensed	Operating			Current Beds	Projected			
	Adult									0%	0%			
	Adolescent									0%	0%			
	Pediatric									0%	0%			
	Geriatric									0%	0%			
<input type="checkbox"/> + <input type="checkbox"/> -										0%	0%			
	<b>Total Acute Psychiatric</b>									0%	0%			
	<b>Chronic Disease</b>									0%	0%			
<input type="checkbox"/> + <input type="checkbox"/> -										0%	0%			
	<b>Total Chronic Disease</b>									0%	0%			
	<b>Substance Abuse</b>													
	detoxification									0%	0%			
	short-term intensive									0%	0%			
<input type="checkbox"/> + <input type="checkbox"/> -										0%	0%			
	<b>Total Substance Abuse</b>									0%	0%			
	<b>Skilled Nursing Facility</b>													
	Level II									0%	0%			
	Level III									0%	0%			
	Level IV									0%	0%			
<input type="checkbox"/> + <input type="checkbox"/> -										0%	0%			
	<b>Total Skilled Nursing</b>									0%	0%			

2.3 Complete the chart below If there are changes other than those listed in table above.

Add/Del Rows	List other services if Changing e.g. OR, MRI, etc	Existing Number of Units	Change in Number +/-	Proposed Number of Units	Existing Volume	Proposed Volume
<input type="checkbox"/> + <input type="checkbox"/> -	CT Unit	2	1	3	20,912	29,330

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Edit document then lock file and submit Keep a copy for your records. Click on the "Save" button at the bottom of the page.

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## **APPENDIX 7**

### **NOTICE OF INTENT**

## SOUTHAMPTON

# Town Meeting pleads for review of school budget

Request to vote down town's portion of regional budget succeeds

By EMILY THURLLOW  
Staff Writer

SOUTHAMPTON — Residents who question the town's portion of Hampshire Regional School District's budget succeeded in convincing a majority of voters at last week's annual Town Meeting to vote down that section of the \$20 million annual operating budget for fiscal 2024.

Select Board members John Lumbra urged residents at the meeting to reject the school budget. In reviewing the regional school's budget and the excess and deficiencies account, which he equated to the town's free cash account, Lumbra challenged why there was such a large amount of money from Southamptons taxpayers that was just "sitting there" when the town was struggling to fund other services.

"Voting this down does not

mean the Hampshire Regional budget will fail because two communities will have to do it," Lumbra said. "If we are successful in voting it down, I would ask that the elected representatives in Southamptons that serve at Hampshire Regional go back to the table and go through the budget, line by line, and determine how over a period of 10 years there's been a \$6 million surplus and we're struggling to fund the ambulance service."

Fellow Select Board member Maureen "Reeny" Groden echoed Lumbra's sentiment to vote down the town's portion of the regional school's budget, adding that the approval would cut the nurse leader position by \$10,000 and make the position a primary substitute for all of the nurses. "This particular position helped us dramatically why there was such a large amount of money from Southamptons taxpayers that was just 'sitting there' when the town was struggling to fund other services," Groden said. "I'm completely against this decision."

Kim Schott, chairperson of Hampshire Regional School Committee, lobbied

for voters to approve the budget, saying that next year's budget is driven by increases in non-discretionary costs, including transportation, health insurance, special education, fuel and electricity.

"Because of those things that are outside of our control, we did cut costs in areas within our control to reduce the overall increase in the budget," said Schott. "We believe that the budget that we have presented represents the actual needs of the school in fiscal year 2024."

The district's new business manager also tried to clarify some of the specifics described by Lumbra, but ultimately, residents voted the budget down in a 80-65 vote.

The town's Finance Committee was not asked to weigh in on the question, nor did the committee provide recommendations for this year's warrant because the town's finances were not closed, posted or verified in time for members to review before the May 9 Town Meeting, according to Vicki Leigh

Moro, chairperson of the committee.

Aside from the regional school's line item, next year's budget — which is approximately \$800,000 more than fiscal year 2023 — passed without any discussion.

## Other measures

All but two of the 33 warrant articles were approved by the 176 registered voters in attendance, according to Town Clerk Luci Dalton.

Article 22, which prompted the town to create a new special purpose stabilization fund called the Opioid Settlement Stabilization Fund, did not pass. The account was slated to be used in relation to the opioid-litigation settlement documents.

Town Administrator Ed Gibson explained that the Select Board has voted to accept some opioid settlement funds, and he advised the town to have a dedicated account to put that money in. Future Town Meetings would decide how to spend that

money on specific measures related to substance use.

Moro suggested voting the article down. She said the governor has put forward a supplemental budget that includes legislation from the Division of Local Services to let the Bureau of Accounts Director create special revenue funds purposely for these types of issues.

"In my personal opinion, I would hold off until that legislation is passed, that way you don't have to wait for free cash to be certified. And if it's not certified on time, and it's May — like it was this year — you're waiting a whole year before you put those monies in that you can actually spend them."

Residents voted the measure down, 60-18.

Articles that passed included \$10,000 for a code update to the Town Hall's elevator, which needs to be done before an annual elevator inspection in August; establishment of a municipal lighting plant; transferring \$16,672 from the capital stabilization fund to Norris Elementary

School's capital account to fund the purchase and installation of lockers; and the transfer of \$73,000 from the town's capital stabilization fund to the police capital account to purchase a Ford F-150 or equivalent pickup truck to be equipped as a cruiser, replacing an existing cruiser.

Residents also approved transferring approximately \$241,000 in Community Preservation Committee funding to the Park Commission to be used to construct a fully accessible playground, which will be named in honor of the late Madeline "Maddie" Schmidt, who died of a rare pediatric cancer in December. She was 8 years old.

The playground is proposed to be accessible to wheelchair users and will comply with the Americans with Disabilities Act. Currently, the town does not have any playgrounds that are accessible to those who use wheelchairs.

Emily Thurlow can be reached at ethurlow@gazettenet.com.

## No confidence vote

### NO CONFIDENCE FROM A1

having no confidence in him, including that no similar positive collaboration was offered educators or students.

"Unfortunately, for many staff and students, this has not been the case for several years in the district. Problems have been allowed to fester under his and Assistant Superintendent Doreen Cunningham's leadership," the union's statement said.

*"Our district needs change, our students need change, and our educators need change. The no confidence vote urges the ARPS School Committee to investigate Michael Morris and seek the resignation of Doreen Cunningham."*

AMHERST PELHAM  
EDUCATION ASSOCIATION

The reasons cited for the vote include an unsafe environment for children, including the way Morris has dealt with complaints around marginalized and LGBTQ communities and unethical hiring practices, and a toxic work environment created by Cunningham.

"Our district needs change, our students need change, and our educators need change. The no confidence vote urges the ARPS School Committee to investigate Michael Morris and seek the resignation of Doreen Cunningham."

The union also calls out the elected representatives. "The School Committee has been inattentive as it failed, as a body, to hold district leadership accountable for many staff and student complaints."

### Search for replacement

Meanwhile, a School Committee-led process to find a temporary leader for the Amherst, Amherst-Pelham Regional and Pelham public schools begins Monday. At 7:30 p.m., the Regional School Committee that represents the four communities that make up the district, Amherst, Pelham, Levett and Shutesbury, and the so-called Superintendency Union 26 Committee, with representatives from Pelham and Amherst, will meet in executive session to begin charting a course of action. Then, Tuesday at 5:30 p.m., the public process will begin with the Regional School Committee meeting at the high school library.

The school committees offered sympathy and praise for Morris. In a statement from Ben Herrington, Amherst representative and chairman of the regional committee, Allison McDonald, Amherst representative and chairwoman of the Amherst committee, Sarah Hall, chairwoman of the Pelham committee and Peter Demling, Amherst representative and chairman of the Union 26 committee, the committee said: "First and foremost, our hearts go out to Dr. Morris as he takes the time to care for his personal health and well-being. We fully support his taking leave at this time, and we applaud his courage in being open and honest with all of us about his experience in leading our schools through a series of unprecedented challenges over the years and the toll that this has taken."

The statement continues, "Through it all Mike has worked tirelessly to lead numerous school initiatives while prioritizing the physical, mental, and emotional well-being of others. Acknowledging our own mental health issues and accepting help carries a stigma in our society that can be overcome by supporting one another in times of need. We deeply appreciate Mike's service to our schools and community and we look forward to his return as Superintendent at ARPS."

Their communication concluded with thanks to the educators, even in the midst of contentious contract negotiations.

"Finally, we wish to express our sincere gratitude for the amazing ARPS staff and teachers who are working together to, as Dr. Morris puts it, 'provide the necessary support and resources to ensure that the end of this school year is a time of healing, celebration, and joy.'"

Scott Mersbach can be reached at smersbach@gazettenet.com.

### Public Announcement Concerning a Proposed Health Care Project

Mass General Brigham Incorporated (the "Applicant"), with a principal place of business at 800 Boylston St., Suite 1150, Boston, Massachusetts 02199 intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for the acquisition of one (1) computed tomography unit for operation at Ochsle Dickinson Hospital located at 30 Locust Street, Northampton, Massachusetts 01060. The total value of the Project based on the maximum capital expenditure is \$2,516,623.00. The Applicant does not anticipate any price or service impacts on the Applicant's existing Patient Panel as a result of the Project. Any Ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than June 28, 2023 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 67 Forest Street, Marlborough, MA 01752.

## Town election Tuesday in Southamptons

### TOWN ELECTION FROM A1

the public safety category of our fiscal year 2024 budget." "We're asking voters to approve a slight increase in real estate and personal property taxes to ensure that we can provide adequate 24/7 ambulance and emergency services."

Currently, 40% of the time Southamptons Fire relies on and pays for advanced life support coverage from either Easthampton or Westfield fire departments, said Workman, who is the only full-time Fire Department employee. As such, this does not meet the state requirements of the town's paramedic-level license.

"It's hard for us to get paramedics on nights and weekends, because it's a second job here. It's easier for them to give up a day than it is to give up their family time," Workman said at last week's Town Meeting. "Since they're part-time, I can't hold them over to cover those shifts."

Although the town approved paramedic-level ambulance services some 10 years ago, Workman said that one of the challenges he's faced is that no funding source has ever been designated to pay for the service.

Comparably, a basic life support service includes two emergency medical technicians, whereas an advanced life support service includes at least one paramedic, and is equipped with advanced airway equipment, medications and IV fluids.

In addition to the new positions and equipment, the override will also fund an in-

dependent outside assessment of the town's current Fire and EMS capabilities and future needs, Town Administrator Ed Gibson said.

Another variable in maintaining the town's public safety services is the fact that Workman, who is 62 years old and was hired as the town's chief in 2013, is poised to retire in June. Fowles said that the town intends to hire an interim former fire chief and use the funding in the override to get a better sense of the needs of the town's fire and EMS department.

### Uncontested races, empty seats

Much like last year's election, there are several empty seats on multiple committees. Gibson and Fowles both agreed that finding people to serve on elected boards has once again proved challenging. And with less people serving, Gibson said there are increased responsibilities on those who do serve.

"These boards and committees need to have a quorum to operate, and if there are only three members, those members have to make it to every meeting to meet that quorum," he said.

Fowles said that there have been numerous efforts to try and encourage residents to serve. At one point, she and others reached out to residents by thumbing through the streets list and seeing if anyone had an interest in volunteering. Unfortunately, she said, they didn't get too many takers.

"It's really tough trying to get people to volunteer, especially those with younger families," she said. "With



busy schedules, less and less people are willing or able to run for an elected office."

The only contested race is for the two empty seats on the Park Commission. Alice Marie Baderker, Gregory Maak and James Lumbra are all vying for the vacant seats.

With Francine Tishman and Maureen "Reeny" Groden not seeking reelection to the Select Board this year, there are two open seats for the three-year terms, which Daniel Lavalley and Stephen Thor Johnson hope to fill.

Running unopposed for the Board of Assessors, Darcie Gasperini is seeking reelection for a one-year term, Barbara Sinopoli is seeking a two-year term, and Lucinda A. Palmer is seeking a three-year term; Judy A. Kuehner is seeking a four-year term as almoner; for the two, three-year terms of Community Preservation Committee is incumbent Janet Brown; for the Housing Authority, Daniel Lavalley is seeking a five-year term; and for the Planning Board, Stephen Thor Johnson is seeking a four-year term and Mark Bolton

Darnold is seeking a five-year term.

Incumbent Jon D. Lumbra, Kim Schott and Margaret Ann Larson are running for the three seats on the Norris School Committee.

Incumbent Donna Whiteley is the lone candidate for the Finance Committee, seeking a one-year term. No one is running for the two-year term or three-year term.

Linda Saltmarsh is seeking reelection for a three-year term as a library trustee. There are two other empty seats.

Newcomer David Kent is running for a one-year term on the Personnel Policies and Procedures Board. There are also two other vacancies: a two-year term and a three-year term.

No one is running for the three-year seat on the Hampshire Regional High School Committee or for the three-year term as a water commissioner.

Emily Thurlow can be reached at ethurlow@gazettenet.com.

# It's STAY-cation Time!

Fill out our five question online survey and tell us your favorite way to STAY-cation in the Pioneer Valley!

[www.gazettenet.com/pioneervalleysurvey](http://www.gazettenet.com/pioneervalleysurvey)

All participants will be entered into a drawing to win one of two Zip Lining vouchers at Zoar Outdoor or a 3-Pak of Mountain Coaster vouchers at Berkshire East





## **APPENDIX 8**

### **ACO LETTER**



The Commonwealth of Massachusetts  
HEALTH POLICY COMMISSION  
50 MILK STREET, 8TH FLOOR  
BOSTON, MASSACHUSETTS 02109  
(617) 979-1400

STUART H. ALTMAN  
CHAIR

DAVID M. SELTZ  
EXECUTIVE DIRECTOR

April 12, 2022

Sara Rothstein  
Mass General Brigham Incorporated  
800 Boylston Street, 11TH Floor  
Boston, MA 02199

RE: ACO LEAP Certification

Dear Ms. Rothstein:

Congratulations! The Health Policy Commission (HPC) is pleased to inform you that Mass General Brigham, Inc. meets the requirements for ACO Certification under our Learning, Equity, and Patient-Centeredness (LEAP) standards. This certification is effective from January 1, 2022, through December 31, 2023.

The ACO Certification program, in alignment with other state agencies including MassHealth, is designed to accelerate care delivery transformation in Massachusetts and promote a high quality, efficient health system. ACOs participating in the program have met a set of objective criteria focused on core ACO capabilities demonstrating dedication to patient-centered care, use of evidence-based and data-driven strategies to improve care delivery, and commitment to addressing long-standing health inequities. Mass General Brigham, Inc. meets those criteria.

The HPC will promote Mass General Brigham, Inc. as a Certified ACO on our website and in our marketing and public materials. Enclosed you will find an ACO Certification logo for your organization to use in accordance with the attached Terms of Use. We hope you will use the logo on promotional materials when you highlight your ACO Certification to your patients, payers, and others.

The HPC looks forward to ongoing engagement with you over the next two years. We intend to follow up shortly to provide an overview and some reflections on what we saw in the Health Equity Responses, a new feature of the ACO Certification application this year, across the cohort of Certified ACOs. We hope your organization will find that information helpful as we all continue to explore ways to improve health equity in the Commonwealth.

Thank you for your dedication to providing accountable, coordinated health care to your patients, and to continued learning and improvement over time. If you have any questions about this letter or the ACO Certification program, please do not hesitate to contact Mike Stanek, Senior Manager, at [HPC-Certification@mass.gov](mailto:HPC-Certification@mass.gov) or (617) 757-1649.

Best wishes,

A handwritten signature in blue ink, appearing to read "David Seltz".

David Seltz  
Executive Director

## **APPENDIX 9**

### **ARTICLES OF INCORPORATION**

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2009/0507/000279511/0012/020502088196\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2009/0507/000279511/0012/020502088196_1.pdf)

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2013/1023/000486352/0018/020502150409\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2013/1023/000486352/0018/020502150409_1.pdf)

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2009/0507/000279511/0011/020503153684\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2009/0507/000279511/0011/020503153684_1.pdf)

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2009/0507/000279511/0010/020503418276\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2009/0507/000279511/0010/020503418276_1.pdf)

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2016/0420/000000000/1086/201680695540\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2016/0420/000000000/1086/201680695540_1.pdf)

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2020/0423/001830448/0001/202085415470\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2020/0423/001830448/0001/202085415470_1.pdf)

## **APPENDIX 10**

### **AFFIDAVIT**



# Massachusetts Department of Public Health

## Determination of Need

### Affidavit of Truthfulness and Compliance

#### with Law and Disclosure Form 100.405(B)

Version: 7-6-17

**Instructions:** Complete information below. When complete check the box "This document is ready to print:". This will date stamp and lock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the document and e-mail to: [dph.don@state.ma.us](mailto:dph.don@state.ma.us) Include all attachments as requested.

Application Number: MGB-23012310-RE

Original Application Date: 06/07/2023

Applicant Name: Mass General Brigham Incorporated

Application Type: DoN-Required Equipment ]

Applicant's Business Type: ☒ Corporation ☐ Limited Partnership ☐ Partnership ☐ Trust ☐ LLC ☐ Other

Is the Applicant the sole member or sole shareholder of the Health Facility(ies) that are the subject of this Application? ☒ Yes ☐ No

The undersigned certifies under the pains and penalties of perjury:

1. The Applicant is the sole corporate member or sole shareholder of the Health Facility(ies) that are the subject of this Application;
2. I have read 105 CMR 100.000, the Massachusetts Determination of Need Regulation;
3. I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800;
4. I have read this application for Determination of Need including all exhibits and attachments, and certify that all of the information contained herein is accurate and true;
5. I have submitted the correct Filing Fee and understand it is nonrefundable pursuant to 105 CMR 100.405(B);
6. I have submitted the required copies of this application to the Determination of Need Program, and, as applicable, to all Parties of Record and other parties as required pursuant to 105 CMR 100.405(B);
7. I have caused, as required, notices of intent to be published and duplicate copies to be submitted to all Parties of Record, and all carriers or third-party administrators, public and commercial, for the payment of health care services with which the Applicant contracts, and with Medicare and Medicaid, as required by 105 CMR 100.405(C), et seq.;
8. I have caused proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(E) and 301 CMR 11.00; will be made if applicable
9. If subject to M.G.L. c. 6D, § 13 and 958 CMR 7.00, I have submitted such Notice of Material Change to the HPC - in accordance with 105 CMR 100.405(G);
10. Pursuant to 105 CMR 100.210(A)(3), I certify that both the Applicant and the Proposed Project are in material and substantial compliance and good standing with relevant federal, state, and local laws and regulations, as well as with all previously issued Notices of Determination of Need and the terms and conditions attached therein;
11. I have read and understand the limitations on solicitation of funding from the general public prior to receiving a Notice of Determination of Need as established in 105 CMR 100.415;
12. I understand that, if Approved, the Applicant, as Holder of the DoN, shall become obligated to all Standard Conditions pursuant to 105 CMR 100.310, as well as any applicable Other Conditions as outlined within 105 CMR 100.000 or that otherwise become a part of the Final Action pursuant to 105 CMR 100.360;
13. Pursuant to 105 CMR 100.705(A), I certify that the Applicant has sufficient interest in the site or facility; and
14. Pursuant to 105 CMR 100.705(A), I certify that the Proposed Project is authorized under applicable zoning by-laws or ordinances, whether or not a special permit is required; or,
  - a. If the Proposed Project is not authorized under applicable zoning by-laws or ordinances, a variance has been received to permit such Proposed Project; or,
  - b. The Proposed Project is exempt from zoning by-laws or ordinances.

#### Corporation:

Attach a copy of Articles of Organization/Incorporation, as amended

Type name here  
Anne Klibanski, MD

CEO for Corporation Name:

Signature:

Date

05/08/2023

Type name here  
Teresa M. Spelling

Board Chair for Corporation Name:

Signature:

Date

\*been informed of the contents of

\*\*have been informed that

\*\*\*issued in compliance with 105 CMR 100.00, the Massachusetts Determination of Need Regulation effective January 27, 2017 and amended December 28, 2018



# Massachusetts Department of Public Health

## Determination of Need

### Affidavit of Truthfulness and Compliance

#### with Law and Disclosure Form 100.405(B)

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Original Application Date: 06/07/2023

Applicant Name: Mass General Brigham Incorporated

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Is the Applicant the sole member or sole shareholder of the Health Facility(ies) that are the subject of this Application? ☒ Yes ☐ No

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1. The Applicant is the sole corporate member or sole shareholder of the Health Facility[ies] that are the subject of this Application;
2. I have ~~read~~<sup>\*</sup> 105 CMR 100.000, the Massachusetts Determination of Need Regulation;
3. I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800;
4. I have ~~read~~<sup>\*</sup> this application for Determination of Need including all exhibits and attachments, and ~~certify that~~<sup>\*\*</sup> all of the information contained herein is accurate and true;
5. I have submitted the correct Filing Fee and understand it is nonrefundable pursuant to 105 CMR 100.405(B);
6. I have submitted the required copies of this application to the Determination of Need Program, and, as applicable, to all Parties of Record and other parties as required pursuant to 105 CMR 100.405(B);
7. I have caused, as required, notices of intent to be published and duplicate copies to be submitted to all Parties of Record, and all carriers or third-party administrators, public and commercial, for the payment of health care services with which the Applicant contracts, and with Medicare and Medicaid, as required by 105 CMR 100.405(C), et seq.;
8. I have ~~caused~~<sup>\*\*</sup> proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(E) and 301 CMR 11.00; will be made if applicable
9. If subject to M.G.L. c. 6D, § 13 and 958 CMR 7.00, I have submitted such Notice of Material Change to the HPC - in accordance with 105 CMR 100.405(G);
10. Pursuant to 105 CMR 100.210(A)(3), I certify that both the Applicant and the Proposed Project are in material and substantial compliance and good standing with relevant federal, state, and local laws and regulations, as well as with all ~~previously issued~~<sup>\*\*\*</sup> Notices of Determination of Need and the terms and Conditions attached therein;
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13. Pursuant to 105 CMR 100.705(A), I certify that the Applicant has Sufficient Interest in the Site or facility; and
14. Pursuant to 105 CMR 100.705(A), I certify that the Proposed Project is authorized under applicable zoning by-laws or ordinances, whether or not a special permit is required; or,
  - a. If the Proposed Project is not authorized under applicable zoning by-laws or ordinances, a variance has been received to permit such Proposed Project; or,
  - b. The Proposed Project is exempt from zoning by-laws or ordinances.

#### Corporation:

Attach a copy of Articles of Organization/Incorporation, as amended

Type name here  
Anne Klibanski, MD

CEO for Corporation Name:

Signature:

Date

Type name here  
Scott M. Sperling

Board Chair for Corporation Name:

Signature:

Date

\*been informed of the contents of

\*\*have been informed that

\*\*\*issued in compliance with 105 CMR 100.00, the Massachusetts Determination of Need Regulation effective January 27, 2017 and amended December 28, 2018

This document is ready to print: ☐

Date/time Stamp:

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## **APPENDIX 11**

### **FILING FEE**





**Mass General Brigham**  
Cooley Dickinson Hospital

June 12, 2023

Dennis Renaud  
Determination of Need Program  
Department of Public Health  
67 Forest Street  
Marlborough, MA 01752

Dear Mr. Renaud,

The letter includes a check for a Determination of Need filing submitted by Mass General Brigham Incorporated, and is for DoN Application Number MGB-23012310-RE.

Thank you for your attention to this submission.

Sincerely,

Anthony Scibelli  
VP, Operations & Chief Administrative Officer

DATE 06/07/2023				CHECK NO 0006618524	
VOUCHER INVOICE NUMBER	INVOICE DATE	PO NUMBER	GROSS AMOUNT	DISCOUNT	NET AMOUNT
35289463 MGB-23012310-RE check to Tawny Currier 30 Locust St Northampton Ma 01060	05/31/2023		5,033.25	0.00	5,033.25
Supply Chain Operations Support (617) 726-2142 AP 1910 CD8027			TOTAL AMOUNT	DISCOUNT	NET AMOUNT
			5,033.25	0.00	5,033.25

To Remove Document Fold and Tear Along This Perforation

VERIFY THE AUTHENTICITY OF THIS MULTI-TONE SECURITY DOCUMENT. CHECK BACKGROUND AREA CHANGES COLOR GRADUALLY FROM TOP TO BOTTOM.

 **Mass General Brigham** Bank of America, N.A. South Portland, ME 62-153 112 ME DATE 06/07/2023 0006618524

PAY Five Thousand Thirty-Three and 25/100 Dollars

AMOUNT  
\$5,033.25

TO THE ORDER OF COMMONWEALTH OF MASSACHUSETTS  
DEPARTMENT OF PUBLIC HEALTH, 67 FOREST STREET  
DIV OF HEALTH CARE FACILITY LICENSURE & CERTIFICATION  
MARLBOROUGH MA

  
AUTHORIZED SIGNATURE  
VOID IF NOT CASHED WITHIN 90 DAYS

⑈0006618524⑈ ⑆011201539⑆ 000080056978⑈

\*See Reverse Side For Easy Opening Instructions\*

 **Mass General Brigham**

Accounts Payable  
399 Revolution Drive, Suite 327  
Somerville MA 02145

COMMONWEALTH OF MASSACHUSETTS  
DEPARTMENT OF PUBLIC HEALTH, 67 FOREST STREET  
DIV OF HEALTH CARE FACILITY LICENSURE & CERTIFICATION  
MARLBOROUGH MA 01752