

APPENDIX 3

MODIFIED DoN APPLICATION INSTRUCTIONS

From: Renaud, Dennis (DPH) <Dennis.Renaud@mass.gov>
Sent: Thursday, July 10, 2025 2:37 PM
To: Rodman, Rebecca <Rebecca.Rodman@huschblackwell.com>; McNamara, Torey (DPH) <Torey.McNamara@mass.gov>
Cc: Cioffi, Kasey <Kasey.Cioffi@huschblackwell.com>
Subject: RE: DoN request

[EXTERNAL EMAIL]

Dear Rebecca,

I am responding to the attached letter dated June 18, 2025, which includes a waiver request for DoN-Required Equipment (CT) at the SEF in the Nashoba region. After a review of the information submitted, the DoN Program will not grant the request for a waiver but agrees to a pared down version of a DoN application. As a result of this decision, please see below for the requirements of a CT application at the SEF in the Nashoba Region. I can be reached at (781) 531-5163 if you have any questions.

To satisfy Factor 1 - The Applicant can address the following: Compliance with the licensure requirements of a Satellite Emergency Facility requires a CT unit, and those requirements are established to ensure sufficient care for patients.

To satisfy Factor 2 - The Applicant can address the following: **A.** The Applicant is meeting cost containment goals by treating low-acuity patients in the appropriate setting and offering care to meet a geographic need. **B.** Address improvements in public health value as a result of the addition of a CT. **C.** Address Delivery System Transformation by describing the convening of a dedicated subcommittee composed of representatives from local health and safety organizations.

To satisfy Factor 3, -The Applicant will sign the Affidavit of Truthfulness and Compliance with Law and Disclosure Form 100.405 (B).

Factor 4 is waived.

To satisfy Factor 5 – The Applicant can note that CT is a required component of care for the operation of a SEF and there is no alternative.

To satisfy Factor 6. - The Applicant can note and pay the CHI contribution in full to the Statewide Fund since there's no UMass community benefits infrastructure in the Nashoba region to carry out a local CHI.

Sincerely,

Dennis

From: Rodman, Rebecca <Rebecca.Rodman@huschblackwell.com>
Sent: Wednesday, June 18, 2025 5:18 PM
To: Renaud, Dennis (DPH) <Dennis.Renaud@mass.gov>; McNamara, Torey (DPH) <Torey.McNamara@mass.gov>
Cc: Cioffi, Kasey <Kasey.Cioffi@huschblackwell.com>
Subject: DoN request

CAUTION: This email originated from a sender outside of the Commonwealth of Massachusetts mail system. Do not click on links or open attachments unless you recognize the sender and know the content is safe.

Good afternoon Dennis and Torey,

We respectfully submit the attached letter on behalf of UMass Memorial Health Care. I would be happy to set up a call to discuss.

Thank you,
Rebecca

Rebecca Rodman
(*she/her/hers*)
Senior Counsel

HUSCH BLACKWELL

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Healthcare, Life Sciences & Education

Healthcare Regulatory

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HUSCH BLACKWELL

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Senior Counsel

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June 18, 2025

Via Email

Dennis Renaud
Director, Determination of Need Program
Massachusetts Department of Public Health
67 Forest Street
Marlborough, MA 01752

Re: Waiver Request for DoN-Required Equipment at SEF in Nashoba Region

Dear Mr. Renaud:

On behalf of UMass Memorial Health Care, Inc. ("UMass Memorial"), this letter is being submitted to request that the Department of Public Health (the "Department") waive the requirement that UMass Memorial complete a full Determination of Need (DoN) application for a computed tomography (CT) unit at the Satellite Emergency Facility (SEF) in Groton because that CT unit is a requirement for the operation of a SEF.

UMass Memorial has agreed to open a SEF in the Nashoba region to respond to the urgent need for emergency services for the communities that were formerly served by Nashoba Valley Medical Center ("NVMC"). The proposal for the SEF has been approved by the Department's Division of Health Care Facility Licensure and Certification (*See enclosed letter*).

The Department has the regulatory authority - and discretion - to waive all or some of the requirements in 105 CMR 100.000 ("the Regulation"). We respectfully suggest that it is appropriate for the Department to use that discretion for this project, either by waiving the sub-regulatory guidance that requires CT units to receive a Notice of DoN, or by waiving some or all of the DoN factors and permitting UMass Memorial to submit a more limited Application.

Waiver of Sub-Regulatory Guidance

While Department approval for new technology (called "DoN-required equipment" in the Regulation) is a statutory requirement (MGL c. 111, §25C), the application of that requirement to CT units is neither statutory nor regulatory. The Regulation defines DoN-required Equipment as "equipment or services that for reasons of quality, access, cost, or health systems sustainability is determined by the Commissioner to require a Notice of Determination of Need". The Department issued sub-regulatory guidance in 2017 identifying CT as DoN-required equipment. However, the sub-regulatory guidance is meant to identify equipment or service(s) that "do not lead to improved Patient Panel health outcomes; increased access including, but not limited to, a decrease in price; or, a reduction

Dennis Renaud
Director, Determination of Need Program
Massachusetts Department of Public Health
June 18, 2025

in the Commonwealth's Total Health Care Expenditure". That standard does not apply in this situation, because the CT is a required component of the SEF. The hospital licensure regulation at 100 CMR 130.834(D) requires SEFs to maintain radiology services including CT scans with a clinically appropriate turnaround time, indicating that the Department has determined that CT usage does lead to improved health outcomes at SEFs. Since the Department requires a SEF to have prompt access to CT scans for the purposes of medical care at a SEF, the Department should deem this equipment a necessary part of the SEF that does not need separate DoN review for approval. Because the inclusion of CT units as DoN-required equipment is contained only in sub-regulatory guidance, the Department has the authority to waive that provision in this specific, narrow instance.

Waiver of DoN Regulations

In the alternative, the Department could waive certain DoN factors, using its authority to waive **"any requirement"** of 105 CMR 100 (the "Regulation") pursuant to 105 CMR 100.815(A). (Emphasis added). Specifically, we suggest waivers of 100 CMR 105.210(1)(a-d, f), (2), (4), and (5) for the following reasons:

- Factor 1: UMass Memorial received approval for the SEF based on the overwhelming and urgent need for emergency services in the region following the closure of NVMC on August 31, 2024. Prior to NVMC's closing, NVMC performed almost 18,000 emergency visits annually. Since closing, patients have relied on emergency services farther away and outside of the region. Local emergency services are needed, and to that end, the proposed SEF will meet the needs of the community. Further, since the Department requires the SEF to have CT services, this CT unit is not just needed but required.
- Factor 2: The Proposed Project, through its fulfillment of the SEF's required service offerings, will meaningfully contribute to cost containment through the provision of local, high quality emergency care as well as improve public health outcomes and promote delivery system transformation. By establishing the SEF, UMass Memorial is advancing cost containment efforts in the Commonwealth by treating low-acuity patients that might otherwise seek care farther away, or avoid care altogether. As part of the SEF's development, UMass Memorial is also working to improve public health outcomes through targeted public information and education campaigns that raise awareness about health safety and prevention issues in the Groton area. Furthermore, UMass Memorial is fostering delivery system transformation by convening a dedicated subcommittee composed of representatives from local health and safety organizations. This group is focused on integrating the physical and social needs of Groton residents to design a patient-centered care model at the SEF.
- Factor 3: UMass Memorial is in compliance and good standing with federal, state, and local laws and regulations, including, but not limited to M.G.L. c. 30, §§ 61 through 62H and the applicable regulations thereunder, and in compliance

Dennis Renaud
Director, Determination of Need Program
Massachusetts Department of Public Health
June 18, 2025

with all previously issued notices of Determination of Need and the terms and conditions attached therein.

- Factor 4: Applicant has previously submitted two CPA reports within the last six months and given the low relative cost of a CT to UMass Memorial's operating budget, it has already provided sufficient documentation of the availability of sufficient funds for capital and ongoing operating costs necessary to support the Proposed Project without negative impacts or consequences to UMass Memorial's Patient Panel. Accordingly, the Department is aware of the financial feasibility of the SEF without needing to review any new CPA reports.
- Factor 5: As CT is a required component of care for the operation of a SEF, there is no alternative that can (or should) be reasonably considered. By approving the SEF application on May 19, 2025, the Department acknowledged UMass Memorial's obligation to provide CT, thereby eliminating the need for UMass Memorial to pursue alternative means of providing these imaging services to SEF patients. Requiring UMass Memorial to propose additional options through a DoN process would result in unnecessary duplication of the Department's prior efforts and determinations.

Since there is a reasonable basis to waive the application of the sub-regulatory guidance in this instance, or in the alternative to waive the majority of the DoN factors for the SEF, UMass Memorial proposes an application submission equivalent in content to that which was recently submitted by the Town of Nantucket, for the construction of an entirely new building for an existing long-term care facility. In the Department's Memorandum to the Commissioner for the Nantucket facility, the Department found that there was "a need for the Proposed Project, without the full DoN process". Based on the Department's approval of the Nantucket Application, there is precedent for the Department to exercise its ability to waive certain factors of review and approve a project without first requiring a full application submission if the need for the project is clear. We think this is an appropriate time for the Department to use its discretion to waive the DoN requirements for this project.

As always, we appreciate your assistance with this matter. Please do not hesitate to contact me if you have any questions or require any additional information.

Sincerely,

HUSCH BLACKWELL LLP



Rebecca Rodman

CC: Torey McNamara, Senior Policy Advisor
Enclosure

APPENDIX 4

FACTOR 6 COMMUNITY ENGAGEMENT PLAN *(Submitted separately to the CHI Program)*

APPENDIX 7

NOTICE OF INTENT

SUICIDE PREVENTION MONTH

Pedaling through grief and love

A tandem journey from loss to connection

By Szifra Birke
Guest columnist

When Jay Livingston and I first met in 1999, we were strangers navigating the early terrain of a possible relationship. What he didn't know was how quickly we'd be forced to steer into deep emotional territory — and how that moment would define the road ahead.

I was a widow. He knew that. But he didn't know how my husband had died. During one of our first late-night phone calls, I paused and said, "I have something I need to tell you about my husband's death. You may

want to prepare yourself. It isn't easy."

More than 20 years later, Jay and I co-authored a memoir in which we unpack how my relationship with my late husband was — and still is — a part of our relationship today. The book is "In Tandem: Pedaling Through Midlife on a Bicycle Built for Two."

Here's how that first conversation unfolded, written from Jay's perspective in a chapter called "An Unexpected Lean":

"He committed suicide," she said quietly.

There was a long silence. I remember feeling like we'd stepped onto thin ice. I didn't want to say the wrong thing. I didn't want to retreat. I wanted to be present.

She continued, 'He shot himself.'

I stumbled through my re-

sponse, trying to be supportive but feeling clumsy. 'Wow. I'm so sorry. I can't imagine how hard that must have been.'

She didn't let me flounder. 'I know this stuff is hard to hear.'

I told her, 'Whoever you end up with is going to need to accept that a third person will be part of the relationship. If we're going to see each other, he'll be a part of our relationship, so it helps for me to know about him and what you experienced.'

She cried. Later, she told me that moment was when she knew we had a chance."

That phone call could have ended everything. Instead, it opened the door to a lasting relationship.

We wrote our book not only as a love story but also as a way to break the silence

around suicide. Too often, people are left isolated by the stigma, afraid to speak openly about depression, suicide, or the ripples of grief that continue for years.

I've learned that for both widows and parents, the person has died — but the relationship does not end. Grief resurfaces at unexpected times. In new relationships, there must be room for those emotions, and room for the past to coexist with the present.

That's what Jay recognized on that first phone call. He didn't try to erase my history. He didn't back away. He made space for it. That space is what allowed us to move forward.

During Suicide Prevention Month, I share this story because silence, secrets and stigma don't help



KEVIN HARKINS — COURTESY SZIFRA BIRKE

Jay Livingston and Szifra Birke at an October 2022 reading of their book, "In Tandem: Pedaling Through Midlife on a Bicycle Built for Two," at Lala Books.

healing. Talking about suicide — however awkward or clumsy at first — can create space for compassion, connection, and healing. Stories like ours hopefully remind us that grief and love can ride side by side. And when we share those stories, we make it just a little easier for others to keep pedaling forward.

Learn more at [InTandem-Book.com](#).

Szifra Birke is a Lowell native, executive leadership coach, former psychotherapist, and co-author of "In Tandem: Pedaling Through Midlife on a Bicycle Built for Two" and "Together We Heal: A Real-Life Portrait of Group Therapy for Adult Children."

DRACUT

Old Home Day draws thousands

By Prudence Brighton
Correspondent

DRACUT » Not even the threat of heavy thunderstorms could keep an estimated crowd of 10,000 people away from Dracut Old Home Day.

"It was challenging because we had to close an hour early," said Dan Croce, who has chaired the event for the last six years. With heavy story clouds looming, Croce consulted with Fire Chief Michael Cunha, and they decided to close the Sept. 6 event at 4 p.m.

Old Home Day takes over the town's education complex on Lakeview Avenue and vendors spread out into rows in front of the Englesby School.

Croce said this annual town celebration was the 24th that Dracut has held. The first Old Home Day started in 2001 to mark the town's 300th anniversary.

"Old Home Day is simply for our town to get together, have some fun, support some really creative vendors, a sports team or a local eatery," its website says.

Croce highlighted the Best Buddies road race, sponsored and organized by the Centralville Sportsmen's Club, as one of the top events of the day. Some 400 runners participated in the race this year, which will benefit Best Buddies. He also lauded the club for the work it does to set up for the day and cleanup after the event.



COURTESY LINDY SHAW

A parade marches down one of the aisles at Dracut Old Home Day, some dressed as 18th century militiamen and behind them are Dracut firefighters.

DRACUT » PAGE 4

The Five Minute Read

McGovern joins Capital Strategic Solutions

Michael McGovern, a former Lowell assistant city manager and former Shirley town administrator, joined Capital Strategic Solutions as a senior project manager in August. He brings more than 25 years of government, legislative and municipal management experience to his new role.

"I am excited to join Capital Strategic Solutions and contribute to the important work they are doing with municipalities across Massachusetts and beyond," McGovern said. "Throughout my career, I've been committed to strengthening communities through transparency, collaboration, and effective management. I look forward to bringing that same focus to CSS and partnering with clients to achieve meaningful results."

CSS is a certified woman-owned, disadvantaged business enterprise comprised of municipal ex-

perts from a diverse array of disciplines who specialize in public administration and municipal services.

Tickets on sale for Dar Williams

GROTON — Tickets are on sale now for singer-songwriter Dar Williams, in concert with special guest singer-songwriter Spencer LaJoye, at the Groton Hill Music Center Saturday, May 2, at 8 p.m. All tickets are \$45, including fees.

Williams rose out of the vibrant mid-'90s Boston scene, inspired by the eclectic influences of alt-rockers, Berklee jazz musicians, slam poets and folk artists, like Patty Griffith, Melissa Ferrick, the Throwing Muses, Vance Gilbert and Jonatha Brooke. She returns to the Concert Hall with her 13th album, "Hummingbird Highway," which came out Sept. 12 on Righteous Babe Records.

For more information about the music center located at 122 Old Ayer Road, call 978-486-9524 or

visit [grotonhill.org](#).

Queer book club

LOWELL — LGBTQ+ Lowell invites the community to a book club to discuss "A Queer Case," by Robert Holtam, Thursday, Sept. 18, at 6 p.m., at Lala Books, 189 Market St. This is a free-to-attend book club that reads, discusses and celebrates titles with LGBTQ+ characters and themes, and by LGBTQ+ authors. Each month the book is chosen from a different genre, with a different featured queer representation.

For more information, call 978-221-5966 or visit [lalabookstore.com](#).

Save the date: Sustainability discussion

WESTFORD — Join Sustainable Westford on Saturday, Sept. 27, from 2 to 4:30 p.m., at First Parish Church United, 48 Main St., for a discussion about how everyday choices can make a big difference in the community and the natural world.

Learn how to create

thriving habitats for pollinators, birds and other essential wildlife from Amy Meltzer, steering committee co-chair of the Mass Pollinator Network. She is also an active member of Grow Native Massachusetts, and has been researching and growing native plants for over 12 years.

Tim Brothers will share why protecting dark skies matters. Brothers is a manager at MIT's Wallace Astrophysical Observatory and co-founder of the Massachusetts Chapter of DarkSky International.

A slideshow will reveal the magic of native plants, dark skies and fireflies. A Q&A will follow the presentations and two participants will take home native plants from Weston Nurseries. Refreshments will be served. This event is co-sponsored by Westford Climate Action and Westford's Clean Action and Sustainability Committee.

For more information, visit [sustainablewestford.org](#).

MASS. 4-H FOUNDATION



COURTESY MASS. 4-H FOUNDATION

Billerica's Black Walnut 4-H Club at The Big E in 2024.

Billerica 4-H club gets \$1,500 grant

Submitted article

FRAMINGHAM » The Black Walnut 4-H Club, based out of Billerica, was awarded a \$1,500 BOOST (Building Opportunities and Organizational Strength Together) grant from the Massachusetts 4-H Foundation in June. The Black Walnut 4-H Club will use the funds for items that will enhance the club's recruitment capabilities.

"The Black Walnut 4-H Club is very excited and about the BOOST grant and will be working on attending events in our community to increase our club's enrollment as well as build an online presence," said Adrienne Card, leader of the club.

"The BOOST Grant Program reflects the Foundation's deep commitment to strengthening the Massachusetts 4-H community by investing directly in the creativity and capacity of our clubs, fairs, and advisory councils," said Robert Kordenbrock, Executive Director of the Massachusetts 4-H Foundation. "This year, we're proud to distribute a record \$45,000 to 21 recipients across the Commonwealth — each grant representing a powerful vision for youth development. These grants are not just financial support; they are votes of confidence in the next generation of leaders made

possible thanks to the generosity of donors who believe in and support 4-H, and we are deeply grateful for their continued partnership."

The Massachusetts 4-H Foundation launched its BOOST grant program in 2024. This year, 21 4-H entities, including 4-H clubs, advisories and fairs, were awarded grants totaling \$45,000 in the areas of general operating, capacity building, and equity and inclusion.

The Massachusetts 4-H Foundation is an independent nonprofit 501(c)(3) organization committed to the mission of enriching and advancing of 4-H youth development programs throughout the commonwealth. Established in 1955, the foundation generates and provides resources to help expand the 4-H program in Massachusetts.

Massachusetts 4-H is a youth development program open to all young people ages 5 through 18 throughout the commonwealth. It is part of a nationwide system connected to each land-grant institution of higher education and as such, has access to a wealth of resources and curriculum. In Massachusetts, 4-H is based at the University of Massachusetts Amherst and offers programming to youth in every county in the state.

Public Announcement Concerning a Proposed Health Care Project

UMass Memorial Health Care, Inc. ("Applicant") located at One Biotech Park, 365 Plantation Street, Worcester, Massachusetts 01605, intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for the acquisition of DoN-required Equipment of one (1) computed tomography unit for use at its proposed Satellite Emergency Facility, which will be a satellite of UMass Memorial Medical Center and will be located at 490 Main Street, Groton, 01450 (the "Project"). The total value of the Project based on the maximum capital expenditure is \$2,195,943.00. The Applicant does not anticipate any material price or service impacts on the Applicant's existing patient panel as a result of the Project. Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than November 1, 2025, or 30 days from the filing date, whichever is later by contacting the Department of Health, Determination of Need Program, 67 Forest Street, Marlborough, MA 01752.

Public Notice

Groton

**Public Announcement
Concerning a Proposed
Health Care Project**

UMass Memorial Health Care, Inc. (“Applicant”) located at One Biotech Park, 365 Plantation Street, Worcester, Massachusetts 01605, intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for the acquisition of DoN-required Equipment of one (1) computed tomography unit for use at its proposed Satellite Emergency Facility, which will be a satellite of UMass Memorial Medical Center and will be located at

490 Main Street, Groton, 01450 (the “Project”). The total value of the Project based on the maximum capital expenditure is \$2,195,943.00. The Applicant does not anticipate any material price or service impacts on the Applicant’s existing patient panel as a result of the Project. Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than November 1, 2025, or 30 days from the filing date, whichever is later by contacting the Department of Health, Determination of Need Program, 67 Forest Street, Marlborough, MA 01752.

9/19/2025

Allow Debate and Vote On 2034 Gas Car Ban (H 4000)

With Rep. Margaret Scarsdale and Rep Dan Sena both voting in the affirmative, the House 132-25, supported the ruling of the chair that prohibited admission to the House for debate and a vote, an amendment that would prevent the state from banning all gas-powered cars by 2035.

The chair ruled that the amendment should not be allowed for consideration because the House has already rejected an amendment to postpone the ban and this amendment to prevent the ban outright exceeds the amendment to postpone. They noted under House rules consideration of the amendment to ban

is not allowed to be considered.

“The chair had ruled that the underlying amendment should not be taken up because the House had already rejected an amendment that would have delayed the enforcement of the [ban],” said Rep. Brad Jones (R-North Reading). “I voted against the chair’s ruling so that the underlying amendment could at least be taken up for consideration by the House.”

Rep. Mark Cusack (D-Brain-tree) said the ruling of the chair is correct and that a delay in the ban and prevention of the ban are similar and under House rules only one can be considered.

THE BULL RUN

HOT AUTUMN SHOWS TO BOOK NOW!

♦

Oct. 9: **SHAWN MULLINS**
Oct 11: **THE CATNIP JUNKIES**
Oct 17: **LIVE FROM LAUREL CANYON**
Oct 23: **JOSHUA RADIN**
Oct 31: **THE JEFF PITCHELL BAND**
HALLOWEEN SHOW
Nov 8: **DAVID FRANCEY**
Nov 13: **SHEMEKIA COPELAND**



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Omni Properties Taps Boston Partner as Groton Farms Project Shifts to MBTA Model

continued from page one

site plan review rather than the special permit process through the ZBA required for 40B developments. Planning Board member Russ Burke explained that site plan review is “a non-discretionary review” with limited board discretion compared to special permits. The Planning Board will review the application to ensure it meets the requirements contained in Groton’s new MBTA Housing Overlay District by-law.

The project will still require approvals from the Conservation Commission, Earth Removal

Committee, and other municipal boards, along with peer review by an independent, Town-engaged engineering firm paid for by the applicant—the same process required for the original 40B project.

The development will provide housing diversity for seniors looking to downsize while remaining in Groton, as well as market-rate options currently lacking in the town’s housing stock.

“It’s not blowing smoke when I say the 40B is not going to be built,” Amaral told the board. “They are very expensive projects

and extremely difficult to raise the required equity and financing. Under the MBTA Overlay District Bylaw, we have an opportunity to add more affordable housing units in one development than has been added in Groton in the past ten-fifteen years”

The Planning Board will hold a public hearing on the MBTA Communities application on September 25. This represents the first major application under Groton’s newly-adopted MBTA Communities overlay district, which voters approved at town meeting earlier this year.

MBTA Communities Act Delay Rejected; Scarsdale and Sena Vote No

State Representatives Margaret Scarsdale (D-Pepperell) and Dan Sena (D-Acton) both voted no on a proposal to delay enforcement of the MBTA Communities Act until the end of 2026.

The amendment, rejected by the House on a 30-126 vote, sought to put the law on hold until December 31, 2026. The Act requires MBTA communities to create at least one zoning district of “reasonable size” where multi-family housing is permitted as of right, with a minimum density of 15 units per acre, within a half-mile

of a transit station, and without age restrictions. Non-compliant communities risk losing access to certain state grants.

Amendment sponsor Rep. Ken Sweezey (R-Hanson) argued the delay was necessary to allow for public hearings on more than 20 pending bills that would revise the law. “The amendment addresses the emergency created by unfair enforcement of the MBTA Communities Act by this administration,” Sweezey said. “I support the public hearing process and look forward to the work we

continue to do to help our towns but wish more consideration would have been given to granting temporary relief through this amendment.”

Opponents of the delay pointed to a recent Supreme Judicial Court ruling that upheld the law as constitutional. Rep. Danielle Gregoire (D-Marlborough) said 95 percent of affected communities are already in compliance or interim compliance. “This law is reasonable and mandates zoning changes, but it does not mandate that anyone build anything,” she said.



Photo by Steve Lieman

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PUBLIC ART

Murals, music, and Dutton Street Market magic

By Aaron Curtis
acurtis@lowellsun.com

LOWELL » Jeremy “Sobek” Harrison paused with a spray paint can in hand, describing the mural he was creating — a ribcage filled with bright blooming flowers.

The piece was part of a series he’s been working on called “Beautiful Bones,” which the Dorchester-based artist says is about “finding the beauty in death.”

“I’m taking part of the skeletal anatomy and complementing it with a specific type of flower,” Harrison said, standing among several other artists at work during ArtCity Lowell’s inaugural Micro Mural Festival on Saturday at the Dutton Street Market.

The event, showcasing artists at work in real time, was led by Kori “Q” Thomas, known by her artist name Quest.Nine. Her goal for the one-day festival was to celebrate Lowell’s dynamic and diverse artist community by bringing together roughly 20 regional creators — including emerging artists, street painters, graffiti writers, and muralists — while activating the Dutton Street Market as a space for public art.

Thomas, who has contributed several murals to Lowell’s landscape, including the “I Am Woman” mural on Middle Street and the Jack Kerouac mural on Aiken Street, said she currently lives in Nashua, New Hampshire, but calls Lowell home.

“I love the city of Lowell, and I want to give it everything,” Thomas said.

In addition to live mural-making, the festival featured performances by regional musicians, food trucks, and a pop-up village atmosphere anchored by OpBoxes — compact retail units — that helped transform the Dutton Street Market into a hub of activity.

Though it was an inaugural event, the festival — running from about noon to 8 p.m. — drew a hefty crowd. Among them was Joseph Kbonou, of Bedford, who said he came to see “artists at work, in person.”

“I haven’t been to many events where you actively see the artists at work. You usually see the finished product,” Kbonou said. “So, I want to see the blueprint of how they do it.”



AARON CURTIS — LOWELL SUN

Merk Aveli, of Quincy, adds to his piece during ArtCity Lowell’s Micro Mural Festival at the Dutton Street Market on Sept. 13, 2025. The inaugural festival brought together regional artists and musicians. Aveli’s work can be found on Instagram @merkaveliart.



AARON CURTIS — LOWELL SUN

A pair of musicians jam together during ArtCity Lowell’s Micro Mural Festival at the Dutton Street Market on Sept. 13, 2025.



AARON CURTIS — LOWELL SUN

Jalix Delacruz, right, steps back to reflect on her mural, titled “My Sister, My flower,” during ArtCity Lowell’s Micro Mural Festival at the Dutton Street Market on Sept. 13, 2025. Delacruz’s work can be found on Instagram @famousattraxion.

Artists painted on large wooden panels or directly onto the OpBoxes themselves, including Sharinna Travieso, of Worcester,

who created a portrait of a young woman wearing a Lowell sweatshirt and sipping a boba tea. The placement was fitting, as the mural adorned the side of the OpBox occupied by Dear Boba.

Travieso titled the piece “Boba Sunset,” inspired by the vivid orange and red tones she used to bring the figure to life. She shared that she’s loved making art since childhood and has always dabbled in it, but after losing her job during the pandemic, she poured her energy into painting and “never looked back.”

“I love when people look at my art and they have a smile on their face,” Travieso said. “Just bringing joy to people — especially in a world we’re in right now. The world is



AARON CURTIS — LOWELL SUN

Sharinna Travieso, a muralist from Worcester, adds detail to her piece during ArtCity Lowell’s inaugural Micro Mural Festival at the Dutton Street Market on Sept. 13, 2025. The festival brought together approximately 20 regional artists. Travieso’s work can be found on Instagram @rinnaxo.



AARON CURTIS — LOWELL SUN

Jessica Picanzo, of Brockton, paints as a young onlooker watches from a distance during ArtCity Lowell’s first-ever Micro Mural Festival at the Dutton Street Market on Sept. 13, 2025. Picanzo’s work can be found on Instagram @bycazo.



AARON CURTIS — LOWELL SUN

Jeremy “Sobek” Harrison, of Dorchester, works on a piece from his series that he calls “Beautiful Bones” during ArtCity Lowell’s Micro Mural Festival at the Dutton Street Market on Sept. 13, 2025. Harrison’s work can be found on Instagram @_sobek_6.



AARON CURTIS — LOWELL SUN

Lowell rapper Chi Tashi performs with his daughter, Afeni Tashi, in his arms after she ran up to join him on stage during ArtCity Lowell’s Micro Mural Festival at the Dutton Street Market on Sept. 13, 2025. The first-ever festival, led by Kori “Q” Thomas, known by her artist name as Quest.Nine, brought together an array of regional artists and musicians.

just so chaotic, so I want to give people a moment to just stop and just look at something beautiful that doesn’t always have a political view tied to it. Something that allows you to take a break from the world.”

Thomas said the plan is to potentially use the murals created on Saturday to brighten up different parts of the city, with hopes of placing them in public spaces.

The event was developed in partnership with Mosaic

Lowell, MassDevelopment’s Transformative Development Initiative, and Project Pop-Up.

Follow Aaron Curtis on X @aselahcurtis, or on Bluesky @aaronscurtis.bsky.social.

Public Announcement Concerning a Proposed Health Care Project

UMass Memorial Health Care, Inc. (“Applicant”) located at One Biotech Park, 365 Plantation Street, Worcester, Massachusetts 01605, intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for the acquisition of DoN-required Equipment of one (1) computed tomography unit for use at its proposed Satellite Emergency Facility, which will be a satellite of UMass Memorial Medical Center and will be located at 490 Main Street, Groton, 01450 (the “Project”). The total value of the Project based on the maximum capital expenditure is \$2,195,943.00. The Applicant does not anticipate any material price or service impacts on the Applicant’s existing patient panel as a result of the Project. Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than November 1, 2025, or 30 days from the filing date, whichever is later by contacting the Department of Health, Determination of Need Program, 67 Forest Street, Marlborough, MA 01752.

TO BENEFIT THE CAM NEELY FOUNDATION

SATURDAY 11/08/25
8PM AT TD GARDEN

**COMICS
COME
HOME29**

PRESENTED BY
DRAFTKINGS

A COMEDY BENEFIT HOSTED BY
DENIS LEARY

ALSO FEATURING ...

MICHELLE BUTEAU

LENNY CLARKE

ROBERT KELLY

ERIN MAGUIRE

SEBASTIAN MANISCALDO

CONAN O'BRIEN

SARAH SILVERMAN

*LINEUP SUBJECT TO CHANGE

奧瑞金包裝

SUBARU OF NEW ENGLAND

Raptor

Herald

K&R

INTERMEDIATE

THE HONORABLE MARTIN J. WALSH

Tito's

LUNDGREN

ticketmaster®

APPENDIX 8

ARTICLES OF INCORPORATION

UMass Memorial Medical Center, Inc.:

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2013/1008/000486333/0030/020502817260_1.pdf

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2009/0713/000291523/0008/020503061638_1.pdf

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2019/1212/000000000/1760/201945425600_1.pdf

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2020/0611/000000000/9121/202093556910_1.pdf

APPENDIX 9

ACO LETTER



DEBORAH DEVAUX
CHAIR

The Commonwealth of Massachusetts
HEALTH POLICY COMMISSION
50 MILK STREET, 8TH FLOOR
BOSTON, MASSACHUSETTS 02109
(617) 979-1400

DAVID M. SELTZ
EXECUTIVE DIRECTOR

December 20, 2024

Caryn Sweeney
UMass Memorial Health, Inc.
365 Plantation Street, 3rd Floor
Worcester, MA 01605

RE: ACO LEAP Re-Certification

Dear Ms. Sweeney:

Congratulations! The Health Policy Commission (HPC) is pleased to inform you that UMass Memorial Health, Inc. meets the requirements for ACO Certification under our Learning, Equity, and Patient-Centeredness (LEAP) standards. This certification is effective from January 1, 2025, through December 31, 2026.

The ACO Certification program, in alignment with other state agencies including MassHealth, is designed to accelerate care delivery transformation in Massachusetts and promote a high quality, efficient health system. ACOs participating in the program have met a set of objective criteria focused on core ACO capabilities demonstrating dedication to patient-centered care, use of evidence-based and data-driven strategies to improve care delivery, and commitment to addressing long-standing health inequities. UMass Memorial Health, Inc. meets those criteria.

The HPC will promote UMass Memorial Health, Inc. as a Certified ACO on our website and in our marketing and public materials. Enclosed you will find an ACO Certification logo for your organization to use in accordance with the attached Terms of Use. We hope you will use the logo on promotional materials when you highlight your ACO Certification to your patients, payers, and others.

The HPC looks forward to your continued engagement in the ACO Certification program over the next two years.

Thank you for your dedication to providing accountable, coordinated health care to your patients, and to continued learning and improvement over time. If you have any questions about this letter or the ACO Certification program, please do not hesitate to contact Mike Stanek, Deputy Director, at HPC-Certification@mass.gov or (617) 757-1649.

Best wishes,

A handwritten signature in blue ink, appearing to read "David Seltz".

David Seltz
Executive Director

APPENDIX 10

AFFIDAVIT



Massachusetts Department of Public Health

Determination of Need

Affidavit of Truthfulness and Compliance

with Law and Disclosure Form 100.405(B)

Version: 7-6-17

Instructions: Complete Information below. When complete check the box "This document is ready to print:". This will date stamp and lock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the document and e-mail to: **dph.don@state.ma.us** Include all attachments as requested.

Application Number: UMMHC-25080814-RE Original Application Date: 10/02/2025

Applicant Name: UMass Memorial Health Care, Inc.

Application Type: DoN-Required Equipment]

Applicant's Business Type: ☒ Corporation ☐ Limited Partnership ☐ Partnership ☐ Trust ☐ LLC ☐ Other

Is the Applicant the sole member or sole shareholder of the Health Facility(ies) that are the subject of this Application? ☒ Yes ☐ No

The undersigned certifies under the pains and penalties of perjury:

1. The Applicant is the sole corporate member or sole shareholder of the Health Facility[ies] that are the subject of this Application;
2. I have read 105 CMR 100.000, the Massachusetts Determination of Need Regulation;
3. I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800;
4. I have read this application for Determination of Need including all exhibits and attachments, and certify that all of the information contained herein is accurate and true;
5. I have submitted the correct Filing Fee and understand it is nonrefundable pursuant to 105 CMR 100.405(B);
6. I have submitted the required copies of this application to the Determination of Need Program, and, as applicable, to all Parties of Record and other parties as required pursuant to 105 CMR 100.405(B);
7. I have caused, as required, notices of intent to be published and duplicate copies to be submitted to all Parties of Record, and all carriers or third-party administrators, public and commercial, for the payment of health care services with which the Applicant contracts, and with Medicare and Medicaid, as required by 105 CMR 100.405(C), et seq.;
8. I have caused proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(E) and 301 CMR 11.00; will be made if applicable
9. If subject to M.G.L. c. 6D, § 13 and 958 CMR 7.00, I have submitted such Notice of Material Change to the HPC - in accordance with 105 CMR 100.405(G);
10. Pursuant to 105 CMR 100.210(A)(3), I certify that both the Applicant and the Proposed Project are in material and substantial compliance and good standing with relevant federal, state, and local laws and regulations, as well as with all previously issued Notices of Determination of Need and the terms and conditions attached therein;
11. I have read and understand the limitations on solicitation of funding from the general public prior to receiving a Notice of Determination of Need as established in 105 CMR 100.415;
12. I understand that, if Approved, the Applicant, as Holder of the DoN, shall become obligated to all Standard Conditions pursuant to 105 CMR 100.310, as well as any applicable Other Conditions as outlined within 105 CMR 100.000 or that otherwise become a part of the Final Action pursuant to 105 CMR 100.360;
13. Pursuant to 105 CMR 100.705(A), I certify that the Applicant has Sufficient Interest in the Site or facility; and
14. Pursuant to 105 CMR 100.705(A), I certify that the Proposed Project is authorized under applicable zoning by-laws or ordinances, whether or not a special permit is required; or,
 - a. If the Proposed Project is not authorized under applicable zoning by-laws or ordinances, a variance has been received to permit such Proposed Project; or,
 - b. The Proposed Project is exempt from zoning by-laws or ordinances.

Corporation:

Attach a copy of Articles of Organization/Incorporation, as amended

Eric W. Dickson, MD
CEO for Corporation Name: Signature: Date: 09/25/2025

Lynda Young
Board Chair for Corporation Name: Signature: Date: 09/25/2025

*been informed of the contents of

**have been informed that

***issued in compliance with 105 CMR 100.00, the Massachusetts Determination of Need Regulation effective January 27, 2017 and amended December 28, 2018

This document is ready to print: ☐

Date/time Stamp:

APPENDIX 11

FILING FEE

October 2, 2025

Dennis Renaud
Determination of Need Program
Department of Public Health
67 Forest Street
Marlborough, MA 01752

Dear Mr. Renaud,

Enclosed please find the filing fee for DoN Application **No. UMMHC-25080814-RE** which is being submitted by UMass Memorial Health Care, Inc. for the acquisition of DoN-Required Equipment by UMass Memorial Medical Center for its planned Satellite Emergency Facility, Nashoba Regional Satellite Emergency Facility.

Thank you for your attention to this submission.

Sincerely,



Scott Reynolds
Director, Design and Construction
UMass Memorial Health

Direct: 508-334-5216 | Mobile: 774-239-6860

PSFPREZ-G

UMass Memorial Health Care, Inc.
100 Front St – Ste 200
Worcester, MA 01608

Bank of America
100 North Tryon Street Bank of America Corporate
Center
Charlotte, NC 28255

276231

5-13/110

Date 10-03-2025

\$***4,391.89
USD

Void After 60 Days

PAY TO THE ORDER OF COMMONWEALTH OF MASSACHUSETTS

Four Thousand Three Hundred Ninety One and 89/100*****

Commonwealth of Massachusetts
Determination of Need Program
67 Forest St
Marlborough, MA 01752

Eric W. Decker

AUTHORIZED SIGNATURE

MP DOCUMENT CONTAINS GREEN PANTOGRAPH & MICROPRINTING. BACK HAS THERMOCHROMIC INK & A WATERMARK, HOLD AT AN ANGLE TO VIEW. VOID IF NOT PRESENT. 