

The Commonwealth of Massachusetts

HEALTH POLICY COMMISSION 50 Milk Street, 8th Floor Boston, Massachusetts 02109 (617) 979-1400

> DAVID M. SELTZ EXECUTIVE DIRECTOR

December 20, 2024

Caryn Sweeney UMass Memorial Health, Inc. 365 Plantation Street, 3rd Floor Worcester, MA 01605

RE: ACO LEAP Re-Certification

Dear Ms. Sweeney:

Congratulations! The Health Policy Commission (HPC) is pleased to inform you that UMass Memorial Health, Inc. meets the requirements for ACO Certification under our Learning, Equity, and Patient-Centeredness (LEAP) standards. This certification is effective from January 1, 2025, through December 31, 2026.

The ACO Certification program, in alignment with other state agencies including MassHealth, is designed to accelerate care delivery transformation in Massachusetts and promote a high quality, efficient health system. ACOs participating in the program have met a set of objective criteria focused on core ACO capabilities demonstrating dedication to patient-centered care, use of evidence-based and data-driven strategies to improve care delivery, and commitment to addressing long-standing health inequities. UMass Memorial Health, Inc. meets those criteria.

The HPC will promote UMass Memorial Health, Inc. as a Certified ACO on our website and in our marketing and public materials. Enclosed you will find an ACO Certification logo for your organization to use in accordance with the attached Terms of Use. We hope you will use the logo on promotional materials when you highlight your ACO Certification to your patients, payers, and others.

The HPC looks forward to your continued engagement in the ACO Certification program over the next two years.

Thank you for your dedication to providing accountable, coordinated health care to your patients, and to continued learning and improvement over time. If you have any questions about this letter or the ACO Certification program, please do not hesitate to contact Mike Stanek, Deputy Director, at <u>HPC-Certification@mass.gov</u> or (617) 757-1649.

Best wishes,

David Seltz Executive Director

UMass Memorial Health Care, Inc.

Determination of Need Application # UMMH-25021208-HE

Attachments

Substantial Change in Service

Substantial Capital Expenditure

Addition of Proton Therapy Service

March 4, 2025

Submitted By

UMass Memorial Health Care, Inc. One Biotech Park 365 Plantation Street Worcester, Massachusetts 01605

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 - Introduction
 - **Project Description**
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 - **Factor 2 Health Priorities**
 - Factor 5 Relative Merit
 - Factor 6 Community-Based Health Initiatives
 - Exhibits
- 2. Certification from an Independent Certified Public Accountant
- 3. Notice of Intent
- 4. Articles of Organization
- 5. Affidavit of Truthfulness and Compliance
- 6. Filing Fee Check
- 7. Affiliated Parties Form
- 8. Change in Service Form

EXHIBIT I: COMMUNITY ENGAGEMENT DOCUMENTATION



PFAC Meeting Agenda – January 15, 2024

- I. Attendance and Review of Minutes
- II. Expanding Services in our Community
- III. Hospital Update
- IV. Recent personal health care experiences (ALL)
- V. Adjournment

Next meeting February 12, 2025



Community Benefits Advisory Council Quarterly Meeting January 15, 2025 8:30am Webex and In-person

- I. Expanding Services to Our Community Charles Cavagnaro, III MD FACP Interim President Marlborough Hospital
- II. Review and Vote to Accept the Charter
- III. Review of September Meeting Feedback Exercise
- IV. Calendar of Events for Sharing
- V. Open Discussion
- VI. Adjournment

COMMUNITY BENEFITS ADVISORY COUNCIL MINUTES OF MEETING

DATE: January 15, 2025

LOCATION: Leahy Conference Room and via Webex

PRESENT: L. Antonelli, E. Dorian, C. Duane, L. Faust, C. Harrington, J. Michaels, A. O'Malley, J. Zieff

VIRTUAL: E. Duprey, S. Forest, S. Manganelli, M. Murphy, B. Reagan, P. Pope

EXCUSED: M. Board, C. Dumais, J. Emanuelson, H. Gutierrez, M. Jose, B. LaGrande, K. Leonard, N. Roman

STAFF: E. Carlucci, C. Cavagnaro, MD, J. Kelly, R. Osterfield

| ITEM | DISCUSSION | ACTION | RESPONSIBLE | DATE |
|--|---|---------------|--|------|
| Call to Order | | Informational | E. Carlucci | |
| Introductions | Introductions completed | So, noted | All | |
| Expanding Services to Our Community | Thank you all for making it to this meeting and for all for the work that you do in our community. Investing in the future of Marlborough Hospital Merger of Marlborough Hospital with Medical Center A Regional Destination for Cancer Care Proton Therapy ED, Multi-D, CT Technology, Inpatient Rooms Expansion is based on regulatory approval. Expansion enables "us" to continue our mission. Complete presentation is attached for the meeting minutes. | Informational | Charles Cavagnaro, III MD FACP Interim President Marlborough Hospital | |

NEXT MEETING: March 26, 2025 at 8:30 am

ADMINISTRATOR_

RECORDER

| | Discussion: Will there be discontinued or a pause in care/services while the expansion project is going? As a result of the merger? Is the multi-d clinic inpatient or outpatient? Will expanding the ED help or not help boarders in the emergency department? If we are not adding more inpatient beds, will patients get stuck in the ED? Is there a plan to provide more preventative services so chronic care isn't needed? What is the timeline for construction? | | | |
|---|--|---------------|---|--|
| Review and Vote to Accept the Charter | Review of charter Vote to approve charter. Upon motion, the Community Benefits Advisory Council Charter was approved. | Informational | E. Carlucci | |
| Review of September Meeting Feedback Exercise | Health issues in our community activity: Do you live, work or both in our community? What is our role in our community? What are your top health priorities for this community? What is the overall health in our community? Complete presentation is attached for the meeting minutes. | Informational | E. Carlucci | |
| Calendar of Events for Sharing | Marlborough Hospital "Keeping Your Options and Your Arteries Open" Community Education Program on February 5 UMass Memorial Medical Center Care Mobile Schedule Health insurance registration sessions TENTATIVE: Hudson Public School Health Fair 4/14/25 | | R. Osterfield J. Michaels A. O'Malley | |
| Open Discussion | Setting a goal for monthly health education programs Virtual In-person Hybrid | | All | |

| | Proposed topics: Substance use disorder Mental health Financial health Preventative care Hoarding Healthy aging Identify content experts for topics Develop calendar of programs Main Street Bank is willing to host at their facility which has virtual and in-person capability. | | All All All E. Dorian |
|-------------|---|-----------|--------------------------------|
| Adjournment | Meeting was adjourned at 9:37 am | So, noted | |

| From: Sent: | Raia, Yvonne Friday, January 17, 2025 12:43 PM | | |
|----------------|---|---|---------------|
| То: | Elvira Guardiola ; Flotte, Terrence; Jean McMurray | | |
| | ; Marco Rodri ; Sue M | 5 | ; Nikki Nixon |
| Cc: | Florez, Mario; Mccandless, Victoria; Pistone, Patricia; Somda, Emile; Looney, John; Muller, Michelle | | |
| Subject: | Community Benefits Committee Update: Investing in Marlborough Hospital and Keeping High-Quality Care Local | | |

The following is a message from Mario:

Dear Committee Members,

I want to share with you some exciting news about plans for UMass Memorial Health to invest, pending regulatory approval, in Marlborough Hospital. Below is a message sent by Dr. Eric Dickson, President and CEO of UMass Memorial Health, to all employees across our system. I look forward to keeping you informed about these efforts at future meetings.

Please feel free to reach out with any questions.

Thank you,

MJF

Mario J. Florez UMass Memorial Health Senior Director, Community Benefits

www.ummhealth.org

UMass Memorial Health

Message from Eric

From Dr. Eric Dickson, President and CEO

As a designated safety net health system and the largest health care provider in Central Massachusetts, UMass Memorial Health is continually seeking new ways to advance its mission to provide best-in-class, compassionate care to the communities we serve.

Today, I am delighted to share with you an update on steps we are taking as a system to pursue an even deeper relationship with Marlborough Hospital through a series of separately proposed clinical improvements and capital investments that will enhance the hospital's integration with UMass Memorial Medical Center, modernize the hospital's facilities, and further support the availability of high-quality care in the local community.

Pending regulatory approval, we plan to undertake a **\$36 million expansion of Marlborough Hospital's Emergency Department** to alleviate overcrowding, reduce patient wait times and improve the patient care experience. To be located on the second floor of the expanded Emergency Department, we intend to build a **\$6 million Multidisciplinary Clinic**, which will treat patients with complex and chronic conditions. This clinic will bring together health care professionals from various specialties within the UMass Memorial Medical Group, providing patients with comprehensive, coordinated care closer to where they live. Pending regulatory approval, we also intend to invest **\$4 million in a more sophisticated Spectral Computed Tomography (CT) system** that will provide improved image quality, supporting the more precise detection of tumors, fractures, and heart and vascular disease.

Additionally, we hope to place Marlborough Hospital on the medical license of the Medical Center and operate Marlborough Hospital as a campus of the Medical Center. To make this possible, we will be seeking regulatory approval from the Massachusetts Department of Public Health. Our main priority with this licensure transition is to improve access to critical resources for both caregivers and patients, while preserving the culture that

makes Marlborough Hospital so special. Expanding the Medical Center's license to include Marlborough Hospital will:

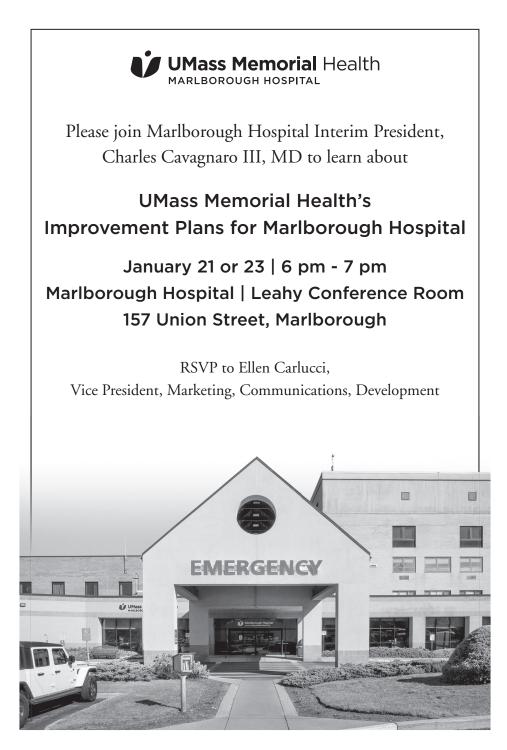
- Promote enhanced care coordination and transfer pathways between the Medical Center and the Marlborough campus, leading to optimized operating room and inpatient bed utilization at Marlborough.
- Improve patient and caregiver access to cutting-edge technologies, medical specialists, and tertiary services that are available through the Medical Center, keeping more care local and helping patients avoid the need to seek more expensive care in Boston.
- Bring other innovative programs such as UMass Memorial Medical Center's awardwinning Hospital at Home program to Marlborough, helping patients receive highquality, hospital-level care in the comfort and familiarity of their homes.

Additionally, and subject to regulatory review and approval, we are planning to build on the success of The UMass Memorial Cancer Center at Marlborough Hospital with a \$55 million investment in a proton therapy system to expand the lifesaving care we provide. Proton therapy is an advanced, FDA-approved cancer treatment that improves the precision of radiation in targeting tumors – reducing potential damage to healthy tissue in the body, the amount of radiation needed, and side effects from treatment. While this groundbreaking technology improves clinical outcomes for all patients, proton therapy is particularly effective for treating children, whose long-term growth and development can be disproportionately impacted by unintended cell damage.

Proton therapy – which requires daily treatment – has historically been challenging for patients in New England to access. Patients who need to travel to Boston to seek care are burdened with the additional expense of traveling and often staying overnight far from home, as well as heavy traffic and parking limitations. Our hope is to bring this treatment to Marlborough to meet existing patient demand, while expanding access to patients who may benefit from proton therapy in a more cost-effective, convenient, and low-stress environment.

We also have a vision to invest another \$100 million to refurbish and modernize the hospital's inpatient rooms. Like other capital investments, this project would be subject to regulatory review and approval.

We are immensely proud to continue to advance our mission to provide best-in-class, compassionate care to the patient communities we serve. As these projects advance, we will continue to provide you with updates.





Investing in the Future of Marlborough Hospital and the Marlborough Community and Keeping High Quality Care Local

WHAT'S PLANNED FOR MARLBOROUGH HOSPITAL?

Through a series of separately proposed clinical improvements and capital investments, UMass Memorial Health will modernize the hospital's facilities, deepen Marlborough Hospital's relationship with UMass Memorial Medical Center, and further support the availability of high-quality care locally.

Pending regulatory approval, UMass Memorial Health intends to:

- Undertake an expansion of Marlborough Hospital's Emergency Department to alleviate overcrowding, reduce patient wait times, improve the patient care experience, and enhance staff satisfaction;
- Build a Multidisciplinary Clinic, which will treat patients with complex and chronic conditions;
- Purchase a more sophisticated Spectral Computed Tomography (CT) system due to a significant increase in patient demand;
- Expand the UMass Memorial Medical Center medical license to include the entirety of Marlborough Hospital;
- And **acquire a proton beam machine and offer proton therapy** an FDA-approved cancer treatment that improves the precision of radiation in targeting tumors at the UMass Memorial Cancer Center at Marlborough Hospital to expand the life-saving care offered in Marlborough.

HOW WILL THESE INVESTMENTS IMPACT PATIENTS AND THE COMMUNITY?

These projects will lead to better patient health outcomes, enhance the patient care experience and caregiver satisfaction, and strengthen health care in Central Massachusetts by:

- **Improving transfer pathways** between the Medical Center and the Marlborough campus, leading to optimized operating room and inpatient bed utilization at Marlborough;
- Transforming UMass Memorial Cancer Center at Marlborough into a world-class center of cancer care that can meet existing patient demand, while expanding access to patients who may benefit from proton therapy in a more cost-effective, convenient, and low-stress environment;
- Enhancing patient and caregiver access to cutting-edge technologies, medical specialists, and tertiary services that are available through the Medical Center, keeping more care local and helping patients avoid the need to seek more expensive care in Boston;
- And **bringing other innovative programs to Marlborough**, such as UMass Memorial Medical Center's award-winning Hospital at Home program.

HOW CAN I GET INVOLVED?

• If you have questions, feedback, or would like to get involved in advocating for any of these projects, please email Ellen Carlucci, Vice President, Marketing, Communications and Development UMass Memorial Health - Marlborough Hospital, at ellen.carlucci@umassmemorial.org.



UMass Memorial Health

INVESTING IN THE FUTURE OF MARLBOROUGH HOSPITAL

Keeping High-Quality Care Local

Charles E. Cavagnaro, III, MD

Interim President, Marlborough Hospital

The hospitals and services of UMass Memorial Health

UMass Memorial Medical Center | UMass Memorial Medical Group Harrington | HealthAlliance-Clinton Hospital | Marlborough Hospital | Milford Regional | Community Healthlink

INVESTING IN THE FUTURE OF MARLBOROUGH HOSPITAL

UMass Memorial Health's **mission is to provide best-in-class, compassionate care** to the communities we serve

We are enthusiastically pursuing **an even deeper relationship with Marlborough Hospital** and the Marlborough community through a series of separately proposed clinical improvements and capital investments (**all pending regulatory approval**) that will:

Enhance the hospital's integration with UMass Memorial Medical Center

Modernize the hospital's facilities

Further support the availability of high-quality care locally

These projects will lead to **better patient health outcomes**, improve the care experience and access to tertiary care, enhance caregiver satisfaction, and strengthen health care in Central Massachusetts

2

These projects will also **contribute significantly to the economic development** of the Marlborough community and broader region





ED EXPANSION, MULTI-D CLINIC, CT TECHNOLOGY, INPATIENT ROOMS

A \$36 million **expansion of the Emergency Department** to alleviate overcrowding, reduce patient wait times, improve the patient care experience, and enhance staff morale

To be located on the second floor of the expanded Emergency Department, we intend to build a \$6 million **Multidisciplinary Clinic**, which will treat patients with complex and chronic conditions and bring together health care professionals from various specialties within the UMMH Medical Group

We intend to invest in a more sophisticated \$4 million **Spectral Computed Tomography (CT) system** to support the more precise detection of tumors, fractures, and heart and vascular diseases

We have a vision to invest another \$100 million to **refurbish and modernize the hospital's inpatient rooms**

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THE RELENTLESS PURSUIT OF HEALING

UMass Memorial Health





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THE RELENTLESS PURSUIT OF HEALING



MERGER OF MARLBOROUGH WITH MEDICAL CENTER

To help **further stabilize and strengthen healthcare** across our region, we hope to place Marlborough Hospital on the medical license of UMass Memorial Medical Center **through a corporate merger** and operate Marlborough Hospital as a campus of the Medical Center

Expanding UMass Memorial Medical Center's license to include the entirety of Marlborough Hospital would:

Promote **enhanced care coordination and transfer pathways** between the Medical Center and the Marlborough campus, leading to optimized operating room and inpatient bed utilization at Marlborough

Improve patient and caregiver **access to cutting-edge technologies**, **medical specialists**, **and tertiary services** that are available through the Medical Center, keeping more care local and helping patients avoid the need to seek more expensive care in Boston

Bring other innovative programs such as UMass Memorial Medical Center's award-winning Hospital at Home program to Marlborough, helping patients receive high-quality, hospital-level care in the comfort and familiarity of their homes

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A REGIONAL DESTINATION FOR CANCER CARE

The UMass Memorial Cancer Center at Marlborough Hospital has been operating within the Medical Center license since its opening in October 2013, and the partnership has been a tremendous success

Key features include linear accelerator and CT simulator technology for radiation therapy, medical oncology, and access to a fully integrated, systemwide electronic health record system

This strong foundation for advanced cancer care in the Marlborough community has laid the groundwork for even more new and exciting opportunities to enhance cancer care treatment regionally and throughout the state

We are **hoping to acquire a proton therapy system** for the UMass Memorial Cancer Center at Marlborough Hospital to expand the life-saving care offered at the Marlborough campus





PROTON THERAPY

An advanced, **proven cancer treatment that improves the precision of radiation in targeting tumors** – reducing potential damage to healthy tissue in the body, the amount of radiation needed, and side effects

Particularly **effective for treating children**, whose long-term growth and development can be disproportionately impacted by unintended cell damage

Requires daily treatment and has historically been **extremely challenging for patients in New England to access** with only site at Mass General Hospital

Patients who need to travel to Boston to seek care are burdened with the additional expense of traveling and often staying overnight far from home, as well as heavy traffic and parking limitations

With this technology, **we can meet existing patient demand, while expanding access** to patients who may benefit from proton therapy in a more cost-effective, convenient, and low-stress environment

This step will make Marlborough Hospital a world-class center of cancer care that stands to touch the lives of many more patients seeking compassionate, effective treatment

THE RELENTLESS PURSUIT OF HEALING







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THE RELENTLESS PURSUIT OF HEALING









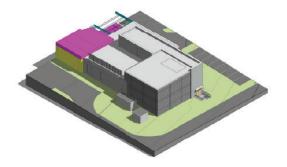
THE RELENTLESS PURSUIT OF HEALING

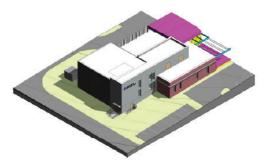
UMass Memorial Health



UMass Memorial Medical Center Cancer Center at Marlborough Hospital







THE RELENTLESS PURSUIT OF

IF YOU HAVE QUESTIONS, FEEDBACK, OR WOULD LIKE TO GET INVOLVED IN ADVOCATING FOR ANY OF THESE PROJECTS, PLEASE EMAIL:

THE RELENTLESS PURSUIT OF HEALING

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UMass Chan



THANK YOU!

UMASS MEMORIAL HEALTH

Community Healthlink | Harrington | HealthAlliance-Clinton Hospital | Marlborough Hospital UMass Memorial Medical Center | UMass Memorial Medical Group | UMass Memorial Accountable Care Organization

UMass Memorial Health

INVESTING IN THE FUTURE OF MARLBOROUGH HOSPITAL

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THE RELENTLESS PURSUIT OF HEALING





AND MORE: ED, MULTI-D, CT TECHNOLOGY, INPATIENT ROOMS

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THE RELENTLESS PURSUIT OF HEALING

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UMass Chan MEDICAL SCHOOL



THANK YOU!

UMASS MEMORIAL HEALTH

Community Healthlink | Harrington | HealthAlliance-Clinton Hospital | Marlborough Hospital UMass Memorial Medical Center | UMass Memorial Medical Group | UMass Memorial Accountable Care Organization From: Sent: To: Subject: Looney, John Monday, January 27, 2025 6:05 PM Looney, John [EXTERNAL] Worcester Together TODAY; Please join us!

From: Tim Garvin Sent: Thursday, January 23, 2025 6:16 AM

To:

Subject: [EXTERNAL] Worcester Together TODAY; Please join us!

While email attachments are a popular and convenient way to send documents, they are also a common source of viruses. Use caution when opening attachments, even if they appear to have been sent by someone you know.

Good, GOOD Morning!!!!!

It is Thursday, Worcester Together will be meeting today at 8:30 this morning.

It continues to be cold – just 11 degrees right now. I am PROUD that the City of Worcester opened warming stations for the past two days. THANK YOU to the Worcester Senior Center. THANK YOU to our Worcester Public Library. Let us all continue to work together to ensure that everyone is sheltered, safe, warm, and treated with dignity and respect.

Today also happens to be our United Way's 105th Anniversary; we were founded in/at the Worcester Chamber of Commerce on January 23 of 1920. We gently solicited a number of quotes from partners – contributors, Board members, elected officials, community

leaders, volunteers, nonprofit agency leaders, Business owners, policy makers, participants, residents. I hope that you will log on to different social media – Facebook or Instagram, LinkedIn or X (formerly Twitter) and take a look OR – post a comment of your own. We are using hashtag #uwcm105.

Today's working agenda:

| Welcome, greetings, comments she sent a beautiful message last evening) | Mayor Petty. (Sarai is not able to join, |
|---|--|
| Health | Jim, Dr. Charles Cavagnaro |
| Fly, COVID, Norovirus | |
| UMass Memorial Health updates | |
| Education | Rachel, Deborah, Casey |
| Schools as safe places for children | |
| Youth Development others | David and Pam, Liz, Youth Connect, |
| February Vacation | |
| Summer prep | |
| Housing | Leah |
| Day Resource Center | |
| Safety Net Shelter | Tasia |
| WHA | |
| Safe Exit | |
| Supports and Resources | Maydee |
| VITA/EITC | |

Utility Assistance

| Food Security | Casey and Maydee | |
|---------------------------|------------------------|--|
| New Arrivals | Jillian, Trish, Meg | |
| Worcester RISE for Health | Olga | |
| Executive Orders | | |
| Employment and Training | Jeff and Janice | |
| Mental Health | Amy | |
| Seniors | Cheryl, Karin, Claudia | |
| Parent's Voice | | |
| Business | Peter and Karen | |
| Clergy | Rev. Talley and Lou | |
| | | |

Culture

Please post any cultural celebrations, exhibits, or events into the chat so that all may participate

Here is the zoom link:

I look forward to seeing all of you today at 8:30.

Tim

#uwcm105



Medical Center PFAC Meeting

Meeting Ground Rules:

- 1) Patient = "Patient plus Family"
- 2) Hear everyone, and challenge respectfully
- 3) Respect confidentiality
- 4) See through the patient's eyes, walk in their shoes

| Date: | Tuesday, January 28, 2502 |
|---------------|--|
| Time: | 6:00 – 7:30 pm |
| Location: | Remote via Zoom |
| Co-Chairs: | Staff Co-Chair: Stacy Keddy, RN, Nurse Manager, PACU/SACU |
| | Volunteer Co-Chairs: Donna Boulay and Shmulik Fogelman |
| PFAC Liaison: | Billie Adler, PFAC Program Manager and Patient Experience Specialist |
| Guests: | Karen Uttaro, Allen Chang, MD, Kyle Dean, Charles Cavagnaro, MD, Amanda Laflamme |
| Zoom link: | |

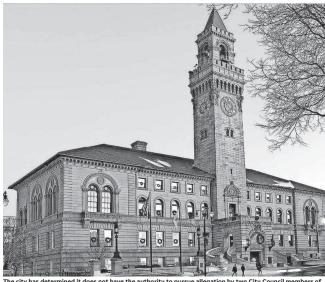
| Agenda Item | Person | Time |
|---|---|---------|
| Welcome • Introductions | Billie Adler All | 10 min. |
| Patient Voices | Donna Boulay | 5 min. |
| Pathway to Excellence Initiative | Karen Uttaro, DNP, RN Sr. Director, Professional Practice, Quality & Regulatory Readiness | 20 min. |
| AI Tool To Improve MyChart Responsiveness | Allen Chang, MD Kyle Dean, Senior Strategic Enterprise Project Manager, CITC | 20 min. |
| Marlborough Hospital Update: • Medical Center Investment in Marlborough Hospital • Determination of Need for New Proton Therapy | Charles Cavagnaro, MD President, UMMH HealthAlliance-Clinton Hospital and Marlborough Hospital | 20 min. |
| Announcements | Billie Adler | 5 min. |
| Updates: Committee Report-outs, new business | All | 5 min. |
| Closing | All | 5 min. |

Next Meeting – February 25th – In person at WBC

COPY OF NOTICE OF INTENT







The city has determined it does not have the authority to pursue allegation by two City Co transphobia and discrimination. TELEGRAM & GAZETTE FILE

Allegations

Continued from Page 1A

tions. City spokesman Thomas Matthews reiterated Fri-day that while an investigation by a third party started shortly after Nguyen announced a month-long hiatus the discrimination allegations, that investigaciting the discrimination allegations, that investiga-tion was later halted when it was determined that betion was later halted when it was determined that be-cause the council appointed the manager, he wouldn't have the jurisdiction to discipline the council body. "(Batista) doesn't have authority over council," Mat-thews said. Matthews added that another investigation will be conducted afforce or perplement field complete the the

conducted after an employee filed a complaint, but he said that he could not comment further

Meanwhile, neither did the council approve a request for investigation.

During Tuesday's session, the council filed with a 7-4 vote a petition put forth by Councilor-at-Large Etel

"Amid deflection, avoidance, victim-blaming or outright silence about allegations of a colleague reducing another colleague to an 'it' multiple times, while also accusing another one of lying, we are now faced with a final choice."

Councilor-at-Large Etel Haxhiaj

Haxhiaj requesting council hire a third party with "LGBTOIA+ and BIPOC (Black, Indigenous, and People "LGBTQIA+ and BIPOC (Black, Indigenous, and People of Color) expertise" to investigate her and Nguyen's concerns "regarding transphobia, discrimination, and toxic council culture." The filing of a petition by council, motioned for on Tuesday by Councilor-at-Large Donna M. Colorio, es-sentially kills the item. Those who backed the filing in addition to Colorio urea. Merey Learab M. Deny. Corrections of Lores

were Mayor Joseph M. Petty, Councilors-at-Large Morris A. Bergman and Kathleen M. Toomey, District 1 Councilor Jennifer Pacillo and District 3 Councilor George J. Russell.





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Also voting in favor of the filing was District 2 Coun Cilor Candy F. Mero-Carlson, who has been alleged by Nguyen to have used the term "it" to refer to them and has been alleged by Haxhiaj to have called her a "lia-

r...about my refugee story." Haxhiaj has said in the past that she fled her native Albania in 1997 due to the civil unrest.

Before Tuesday's vote, Merco-Carlson reiterated that the comments by Nguyen were allegations, saying to a jeering audience, "No, there is no evidence."

AG and MCAD

Mero-Carlson also offered Nguyen to take their con-cerns to the Massachusetts Commission Against Discrimination or the Attorney General's Office

Petty and Toomey, whom Nguyen has said to have called the councilor by the wrong pronoun, have both apologized. Pacillo also seconded the idea that MCAD would be

in a better position to conduct an investigation while calling for fairness. "I believe they're equipped to conduct an investiga-

tion. They have expertise, legal authority, neutrality to make sure everything is thoroughly examined," Pacillo said.

Votes against the scrapping of the petition came from Council Vice Chairman Khrystian E. King, Coun-cilor-at-Large Nguyen and District 4 Councilor Luis A. Ojeda

District 5 Councilor Haxhiaj, who put forth the pet-

⁷District 5 Councilor Haxhiaj, who put forth the pet-ition, also gave a "no" vote. "Amid deflection," Haxhiaj said before the vote, "avoidance, victim-blaming or outright silence about allegations of a colleague reducing another colleague to an it' multiple times, while also accusing another one of lying, we are now faced with a final choice." After the filing, Nguyen, Haxhiaj and many in the audience left the session early in sign of indignation once they registered "yes" votes for a resolution that designated Worcester a sanctuary for transgender and gender-diverse people.

"This council body is disappointing and won't hold themselves accountable," Nguyen said.

LEGAL NOTICE
Public Announcement Concerning a
Proposed Health Care Project
UMass Memorial Health Care, Inc. (Applicant), located at One Biotech
Park, 355 Plantion Struck Worcesker, MO 1055, Intendo E file a Molico for
Public Health with respect to a Proposed Project involving Substantial Capture
products and Substantial Change in Services at UMass Memorial Medical
Center's Mathorough Cancer Center (Hospital'), located at 157 Union Street,
Windhorough, MA 01752, Insusat to the Proposed Project involving
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building to include a Prolin Therapy Center. The Total Value of this Proposed
Project & S59,147-48. The Applicant extending states and evaluated
prolon beam therapy cancer services to the Applicant's extensing patient panel,
Any ten Tapagvers of Massachusetts may register in connection with the
limited Application by on later handpil 2, 2025 Cancer Center
Filip Date, whichever is later, by contacting the Department of Public Health
Determination of Need Program at <u>DPHDONB/Massacopy</u> or 67 Forest 53,
Marborough, MA 01752.



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1.20.25 | Metrowest Daily News | In the Media

Public Announcement Concerning a Proposed Health Care Project

The public announcement of the intent to transfer ownership of Marlborough Hospital to UMass Memorial Medical Center, Inc., making Marlborough Hospital a licensed campus of UMass Memorial Medical Center.



2.7.25 | Worcester Telegram & Gazette | Human Interest

Trump targets transgender care: What does it mean for Worcester families, providers?

Mentions UMass Memorial Health (UMMH) will continue to provide transgender health care services, including for adolescents and young adults.



2.5.25 | Boston Globe | In the Community

When ICE comes to the hospital: AG Campbell reassures health care facilities of their rights to provide care

Includes statement from UMass Memorial Health on guidance provided to employees on what to do if Immigration and Customs Enforcement enter medical facilities in an article about ICE in hospitals.



7.22.22 | Awards/Recognition

Marlborough Hospital Is Nationally Recognized as a Top Hospital by Money and the Leapfrog Group Marlborough Hospital | UMass Memorial Health



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2.4.25 | Becker's Hospital Review | Innovations

How UMass Memorial's digital hub is redefining patient care

UMass Memorial Health has launched a digital hub to centralize digital medicine capabilities and improve patient care across inpatient, outpatient, and home settings.



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Public Announcement Concerning a Proposed Health Care Project

UMass Memorial Health Care Inc. ("Applicant") located at One Biotech Park, 365 Plantation Street, Worcester, Massachusetts 01605, intends to file a Notice of Determination of Need with the Massachusetts Department of Public Health for the Transfer of Ownership of Marlborough Hospital, located at 157 Union Street, Marlborough, MA 01752 to UMass Memorial Medical Center, Inc, a licensed hospital. Learn more about this notice.

Public Announcement Concerning a Proposed Health Care Project

UMass Memorial Health Care, Inc. ("Applicant"), located at One Biotech Park, 365 Plantation Street, Worcester, MA 01605, intends to file a Notice of Determination of Need Application with the Massachusetts Department of Public Health with respect to a Proposed Project involving Substantial Capital Expenditures and Substantial Change in Services at UMass Memorial Medical Center's Marlborough Cancer Center ("Hospital"), located at 157 Union Street, Marlborough, MA 01752. Pursuant to the Proposed Project, the Applicant will expand access to high-quality cancer treatment by adding proton beam therapy, a DoN-Required Service, and expanding the Hospital's Cancer Center building to include a Proton Therapy Center. The Total Value of this Proposed Project is \$59,184,749. The Applicant anticipates that the Proposed Project will not have a material increase on prices and will improve access to advanced proton beam UMass Memorial Medical Center | UMass Memorial Health



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2.7.25 | Spectrum News 1 | Human Interest

National Wear Red Day aims to raise awareness for women's heart health

Features caregivers at UMass Memorial Medical Center wearing read for National Wear Red Day to raise awareness for women's heart health.



2.7.25 | Worcester Telegram & Gazette | Human Interest

Trump targets transgender care: What does it mean for Worcester families, providers?

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ARTICLES OF ORGANIZATION

UMMHC Articles of Organization 3/4/1997:

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Acti on=PDF&Path=CORP_DRIVE1/2013/1008/000486333/0030/020502817260_1.pd f

Articles of Merger (MHC into UMMHC) 4/1/1998:

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Acti on=PDF&Path=CORP_DRIVE1/2009/0713/000291523/0008/020503061638_1.pd f

UMMHC Articles of Amendment 12/12/2019:

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Acti on=PDF&Path=CORP_DRIVE1/2019/1212/00000000/1760/201945425600_1.pd f

UMMHC Articles of Amendment 6/11/2020:

https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Acti on=PDF&Path=CORP_DRIVE1/2020/0611/00000000/9121/202093556910_1.pd f

AFFIDAVIT OF TRUTHFULNESS



Massachusetts Department of Public Health Determination of Need Affidavit of Truthfulness and Compliance with Law and Disclosure Form 100.405(B)

Version: 7-6-17

| Instructions: Complete Information below. When complete check the box "This document is ready to print:". This will date stamp an ock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the document and | | | |
|--|---|--|--|
| e-mail to: dph.don@state.ma.us Include all attachments as requested. | | | |
| Application Number: Original Application Date: | | | |
| Applicant Name: UMass Memorial Health Care, Inc. | | | |
| Application Type: DoN-Required Service | | | |
| Applicant's Business Type: Corporation Limited Partnership Partnership Trust LLC Other | | | |
| Is the Applicant the sole member or sole shareholder of the Health Facility(ies) that are the subject of this Application? • Yes 🔿 No |) | | |
| The undersigned certifies under the pains and penalties of perjury: The Applicant is the sole corporate member or sole shareholder of the Health Facility[ies] that are the subject of this Application I have *read 105 CMR 100.000, the Massachusetts Determination of Need Regulation; I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800; I have read this application for Determination of Need including all exhibits and attachments, and certify that all of the information contained herein is accurate and true; I have submitted the correct Filing Fee and understand it is nonrefundable pursuant to 105 CMR 100.405(B); I have submitted the required copies of this application to the Determination of Need Program, and, as applicable, to all Partie of Record and other parties as required pursuant to 105 CMR 100.405(B); I have caused, as required, notices of intent to be published and duplicate copies to be submitted to all Parties of Record, and with Medicare and Medicaid, as required by 105 CMR 100.405(C), et seq.; I have caused proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405 (B) and 301 CMR 11.00; If subject to M.G.L. c. 6D, § 13 and 958 CMR 7.00, I have submitted such Notice of Material Change to the HPC - in accordance with 105 CMR 100.405(G); Pursuant to 105 CMR 100.210(A)(3), I certify that both the Applicant and the Proposed Project are in material and substantial compliance and good standing with relevant federal, state, and local laws and regulations, as well as with all | s | | |
| previously issued Notices of Determination of Need ^{**} and the terms and Conditions attached therein; 11. I have read and understand the limitations on solicitation of funding from the general public prior to receiving a Notice of | | | |
| Determination of Need as established in 105 CMR 100.415; 12. I understand that, if Approved, the Applicant, as Holder of the DoN, shall become obligated to all Standard Conditions pursuant to 105 CMR 100.310, as well as any applicable Other Conditions as outlined within 105 CMR 100.000 or that otherwise become a part of the Final Action pursuant to 105 CMR 100.360; | | | |
| Pursuant to 105 CMR 100.705(A), I certify that the Applicant has Sufficient Interest in the Site or facility; and Pursuant to 105 CMR 100.705(A), I certify that the Proposed Project is authorized under applicable zoning by-laws or ordinances, whether or not a special permit is required; or, | | | |
| a. If the Proposed Project is not authorized under applicable zoning by-laws or ordinances, a variance has been | | | |
| received to permit such Proposed Project; or, | | | |
| b. The Proposed Project is exempt from zoning by-laws or ordinances. | | | |
| Corporation: | | | |
| Attach a copy of Articles of Organization/Incorporation, as amended | | | |
| Type name here Eric Dickson, M.D. | | | |
| CEO for Corporation Name: Signature: Date | | | |
| Type name here Lynda Young, M.D. 02/27/2025 | | | |
| Board Chair for Corporation Name: Signature: Date | | | |
| * been informed of ** issued in compliance with 105 CMR 100.00, the Massachusetts Determination of Need Regulation effective December 20, 2018 | | | |
| This document is ready to print: Date/time Stamp: | | | |
| Affidavit of Truthfulness UMass Memorial Health Care, Inc. Page 1 of 1 | | | |

COPY OF FILING FEE CHECK

| UMass Memorial Health Care, Inc. | | Comm of Massachusetts 31886 | | Check: 236 | 590 03-03-2025 |
|----------------------------------|--|-----------------------------|-------------------|------------|----------------|
| Invoice Date | Invoice Number | Memo | Invoice Amount | Discount | Payment Amount |
| 02-27-2025 | UMMH Proton DoN application 2.27.25 | | 107,196.09 | 0.00 | \$107,196.09 |
| | | | | TOTAL | 107,196.09 |

Bank of America 100 North Tryon Street Bank of America Corporate Center UMass Memorial Health Care, Inc. 236590 100 Front St – Ste 200 Worcester, MA 01608 5-13/110 Charlotte, NC 28255 Date 03-03-2025 PAY TO THE ORDER OF COMM OF MASSACHUSETTS \$***107,196.09 USD One Hundred Seven Thousand One Hundred Ninety Six and 09/100***** Void After 60 Days Comm of Massachusetts Erie W. Deckson Division of Healthcare and Finance AUTHORIZED SIGNATURE PO Box 3441 Boston, MA 02241

UMass Memorial Health Care, Inc. Accounts Payable Dept. 100 Front St – Ste 200 Worcester, MA 01608

> Comm of Massachusetts Division of Healthcare and Finance PO Box 3441 Boston, MA 02241