

## **ATTACHMENT 2**

### **Exhibits**

# UMMHC PATIENT PANEL

## Exhibit A

FY21-FY23 Actual

The following tables present demographic results for UMMHC Hospital facilities, including UMMHC Data Results, Harrington Data Results, and UMMHC Top 75% of Milford Towns Data Results.

Results do not combine Harrington patient panel with UMMHC patient panel due to a potential overlap of patients in both patient panels, which cannot be identified due to each system having their own unique Medical Record numbers for each patient.

Counts reflect the number of patients, not number of visits to a UMMHC facility.

*Source: UMMHC EPSI patient data results; includes all hospitals*

	UMMHC Data Results					
	FY21		FY22		FY23	
	Count	%	Count	%	Count	%
<b>Gender</b>						
FEMALE	218,434	55.5%	214,413	55.9%	216,449	56.2%
MALE	174,530	44.4%	168,753	44.0%	168,695	43.8%
UNKNOWN	465	0.1%	354	0.1%	325	0.1%
<b>Total Gender</b>	<b>393,429</b>	<b>100.0%</b>	<b>383,520</b>	<b>100.0%</b>	<b>385,469</b>	<b>100.0%</b>
<b>Age</b>						
0-17	72,425	18.4%	71,902	18.7%	69,378	18.0%
18-64	237,664	60.4%	223,308	58.2%	222,647	57.8%
65+	83,332	21.2%	88,299	23.0%	93,443	24.2%
<b>Total Age</b>	<b>393,421</b>	<b>100.0%</b>	<b>383,509</b>	<b>100.0%</b>	<b>385,468</b>	<b>100.0%</b>
<b>Race</b>						
American Indian or Alaska Native	906	0.2%	1,017	0.3%	1,070	0.3%
Asian	15,037	3.8%	14,683	3.8%	14,886	3.9%
Black or African American	23,397	5.9%	25,028	6.5%	26,118	6.8%
Declined	3,282	0.8%	3,713	1.0%	3,998	1.0%
Other/Unknown	53,096	13.5%	55,759	14.5%	57,905	15.0%
White	297,711	75.7%	283,320	73.9%	281,492	73.0%
<b>Total Race</b>	<b>393,429</b>	<b>100.0%</b>	<b>383,520</b>	<b>100.0%</b>	<b>385,469</b>	<b>100.0%</b>
<b>Ethnicity</b>						
Decline to Answer	6,415	1.6%	6,108	1.6%	6,652	1.7%
Hispanic or Latino	59,249	15.1%	63,074	16.4%	66,327	17.2%
Not Hispanic or Latino	317,652	80.7%	307,064	80.1%	306,086	79.4%
Unknown	10,113	2.6%	7,274	1.9%	6,404	1.7%
<b>Total Ethnicity</b>	<b>393,429</b>	<b>100.0%</b>	<b>383,520</b>	<b>100.0%</b>	<b>385,469</b>	<b>100.0%</b>
<b>Patient Origin</b>						
Central Mass	352,496	89.6%	344,284	89.8%	348,069	90.3%
Eastern Mass	19,587	5.0%	15,553	4.1%	14,595	3.8%
Western Mass	8,881	2.3%	9,078	2.4%	9,607	2.5%
Out of State	12,465	3.2%	14,605	3.8%	13,198	3.4%
<b>Total Patient Origin</b>	<b>393,429</b>	<b>100.0%</b>	<b>383,520</b>	<b>100.0%</b>	<b>385,469</b>	<b>100.0%</b>

	Harrington Data Results					
	FY21		FY22		FY23	
	Count	%	Count	%	Count	%
<b>Gender</b>						
FEMALE	44,485	54.4%	36,927	54.6%	36,225	54.9%
MALE	37,352	45.6%	30,672	45.4%	29,762	45.1%
<b>Total Gender</b>	<b>81,837</b>	<b>100.0%</b>	<b>67,599</b>	<b>100.0%</b>	<b>65,987</b>	<b>100.0%</b>
<b>Age</b>						
0-17	8,092	9.9%	8,291	12.3%	7,643	11.6%
18-64	52,439	64.1%	41,949	62.1%	40,029	60.7%
65+	21,316	26.0%	17,360	25.7%	18,320	27.8%
<b>Total Age</b>	<b>81,847</b>	<b>100.0%</b>	<b>67,600</b>	<b>100.0%</b>	<b>65,992</b>	<b>100.0%</b>
<b>Race</b>						
American Indian or Alaska Native	100	0.1%	79	0.1%	79	0.1%
Asian	775	0.9%	546	0.8%	498	0.8%
Black or African American	1,208	1.5%	1,149	1.7%	1,211	1.8%
Declined	0	0.0%	0	0.0%	0	0.0%
Other/Unknown	14,865	18.2%	12,899	19.1%	12,350	18.7%
White	64,899	79.3%	52,927	78.3%	51,854	78.6%
<b>Total Race</b>	<b>81,847</b>	<b>100.0%</b>	<b>67,600</b>	<b>100.0%</b>	<b>65,992</b>	<b>100.0%</b>
<b>Ethnicity</b>						
Decline to Answer	0	0.0%	0	0.0%	0	0.0%
Hispanic or Latino	7,569	9.2%	7,363	10.9%	7,145	10.8%
Not Hispanic or Latino	66,998	81.9%	54,709	80.9%	53,654	81.3%
Unknown	7,280	8.9%	5,528	8.2%	5,193	7.9%
<b>Total Ethnicity</b>	<b>81,847</b>	<b>100.0%</b>	<b>67,600</b>	<b>100.0%</b>	<b>65,992</b>	<b>100.0%</b>
<b>Patient Origin</b>						
Central Mass	66,163	80.8%	55,041	81.4%	53,770	81.5%
Eastern Mass	2,033	2.5%	813	1.2%	764	1.2%
Western Mass	6,346	7.8%	5,393	8.0%	5,285	8.0%
Out of State	7,305	8.9%	6,353	9.4%	6,173	9.4%
<b>Total Patient Origin</b>	<b>81,847</b>	<b>100.0%</b>	<b>67,600</b>	<b>100.0%</b>	<b>65,992</b>	<b>100.0%</b>

	UMMHC Top 75% of Milford Towns Data Results					
	FY21		FY22		FY23	
	Count	%	Count	%	Count	%
<b>Gender</b>						
FEMALE	12,047	54.4%	11,878	54.6%	11,963	54.7%
MALE	10,114	45.6%	9,892	45.4%	9,896	45.3%
<b>Total Gender</b>	<b>22,161</b>	<b>100.0%</b>	<b>21,770</b>	<b>100.0%</b>	<b>21,859</b>	<b>100.0%</b>
<b>Age</b>						
0-17	5,318	24.0%	4,877	22.4%	4,784	21.9%
18-64	12,513	56.5%	12,306	56.5%	12,183	55.7%
65+	4,332	19.5%	4,587	21.1%	4,895	22.4%
<b>Total Age</b>	<b>22,163</b>	<b>100.0%</b>	<b>21,770</b>	<b>100.0%</b>	<b>21,862</b>	<b>100.0%</b>
<b>Race</b>						
American Indian or Alaska Native	48	0.2%	46	0.2%	45	0.2%
Asian	630	2.8%	591	2.7%	591	2.7%
Black or African American	360	1.6%	373	1.7%	404	1.8%
Declined	230	1.0%	198	0.9%	214	1.0%
Other/Unknown	1,519	6.9%	1,749	8.0%	1,851	8.5%
White	19,376	87.4%	18,813	86.4%	18,757	85.8%
<b>Total Race</b>	<b>22,163</b>	<b>100.0%</b>	<b>21,770</b>	<b>100.0%</b>	<b>21,862</b>	<b>100.0%</b>
<b>Ethnicity</b>						
Decline to Answer	463	2.1%	398	1.8%	440	2.0%
Hispanic or Latino	1,419	6.4%	1,578	7.2%	1,748	8.0%
Not Hispanic or Latino	19,970	90.1%	19,477	89.5%	19,372	88.6%
Unknown	311	1.4%	317	1.5%	302	1.4%
<b>Total Ethnicity</b>	<b>22,163</b>	<b>100.0%</b>	<b>21,770</b>	<b>100.0%</b>	<b>21,862</b>	<b>100.0%</b>
<b>Patient Origin</b>						
Central Mass	18,019	81.3%	17,941	82.4%	18,045	82.5%
Eastern Mass	4,144	18.7%	3,829	17.6%	3,817	17.5%
Western Mass	0	0.0%	0	0.0%	0	0.0%
Out of State	0	0.0%	0	0.0%	0	0.0%
<b>Total Patient Origin</b>	<b>22,163</b>	<b>100.0%</b>	<b>21,770</b>	<b>100.0%</b>	<b>21,862</b>	<b>100.0%</b>

# MRMC PATIENT PANEL

## Exhibit B

FY21-FY23 Actual

Demographic results for MRMC Hospital facilities.

Count reflects the number of patients, not number of visits to a MRMC facility

	Milford Data Results					
	FY21		FY22		FY23	
	Count	%	Count	%	Count	%
<b>Gender</b>						
FEMALE	70,519	56.7%	76,809	57.2%	77,697	57.6%
MALE	53,673	43.2%	57,145	42.6%	56,886	42.2%
UNKNOWN	195	0.2%	329	0.2%	253	0.2%
<b>Total Gender</b>	<b>124,387</b>	<b>100.0%</b>	<b>134,283</b>	<b>100.0%</b>	<b>134,836</b>	<b>100.0%</b>
<b>Age</b>						
0-17	7,941	6.4%	10,069	7.5%	10,185	7.6%
18-64	80,941	65.1%	87,549	65.2%	87,728	65.1%
65+	35,505	28.5%	36,665	27.3%	36,923	27.4%
<b>Total Age</b>	<b>124,387</b>	<b>100.0%</b>	<b>134,283</b>	<b>100.0%</b>	<b>134,836</b>	<b>100.0%</b>
<b>Race</b>						
American Indian or Alaska Native	117	0.1%	125	0.1%	136	0.1%
Asian	2,770	2.2%	3,488	2.6%	3,763	2.8%
Black or African American	1,998	1.6%	2,345	1.7%	2,312	1.7%
Declined	287	0.2%	373	0.3%	394	0.3%
Other/Unknown	12,386	10.0%	13,917	10.4%	14,673	10.9%
White	106,829	85.9%	114,035	84.9%	113,558	84.2%
<b>Total Race</b>	<b>124,387</b>	<b>100.0%</b>	<b>134,283</b>	<b>100.0%</b>	<b>134,836</b>	<b>100.0%</b>
<b>Ethnicity</b>						
Decline to Answer	0	0.0%	0	0.0%	0	0.0%
Hispanic or Latino	4,335	3.5%	5,147	3.8%	5,835	4.3%
Not Hispanic or Latino	90,256	72.6%	95,613	71.2%	103,640	76.9%
Unknown	29,796	24.0%	33,523	25.0%	25,361	18.8%
<b>Total Ethnicity</b>	<b>124,387</b>	<b>100.0%</b>	<b>134,283</b>	<b>100.0%</b>	<b>134,836</b>	<b>100.0%</b>
<b>Patient Origin</b>						
Central Mass	71,713	57.7%	77,793	57.9%	78,813	58.5%
Eastern Mass	45,914	36.9%	49,626	37.0%	49,619	36.8%
Western Mass	304	0.2%	280	0.2%	261	0.2%
Out of State	6,456	5.2%	6,584	4.9%	6,143	4.6%
<b>Total Patient Origin</b>	<b>124,387</b>	<b>100.0%</b>	<b>134,283</b>	<b>100.0%</b>	<b>134,836</b>	<b>100.0%</b>

Source: Milford Regional Medical Center patient data results from Meditech billing system

# UMMHC AND MRMC PAYOR MIX

## Exhibit C

Hospital Payor Mix based on GPSR for FY23 (draft)								
				UMMHC	Milford		UMMHC	Milford
Commercial Total				28.8%	38.4%		2,629,480,557	247,134,343
	Commercial PPO/Indemnity			4.4%	18.6%		405,200,518	119,466,962
	Commercial HMO/POS			24.4%	19.8%		2,224,280,039	127,667,381
Medicaid Total				24.1%	15.0%		2,194,962,142	96,492,053
	MassHealth FFS			15.0%	8.3%		1,371,131,153	53,286,662
	Managed Medicaid			9.0%	6.7%		823,830,989	43,205,391
Medicare Total				43.7%	44.5%		3,980,767,450	286,297,421
	Medicare FFS			25.9%	28.8%		2,361,223,265	185,155,408
	Managed Medicare			17.8%	15.7%		1,619,544,185	101,142,013
All other				3.4%	2.2%		311,888,169	13,947,288
Subtotal Non-Commercial				71.2%	61.6%		6,487,617,761	396,736,762
TOTAL				100.0%	100.0%		9,117,098,318	643,871,105
Managed Medicaid: Private Medicaid/Medicaid MCOs								
Managed Medicare: Private Medicare/Medicare Advantage								
All other: e.g. HSN, self-pay, TriCare								

Source: UMMHC and Milford GL Results

# UMMHC FY22 TO FY23 PAYOR MIX: BASED ON GDSR

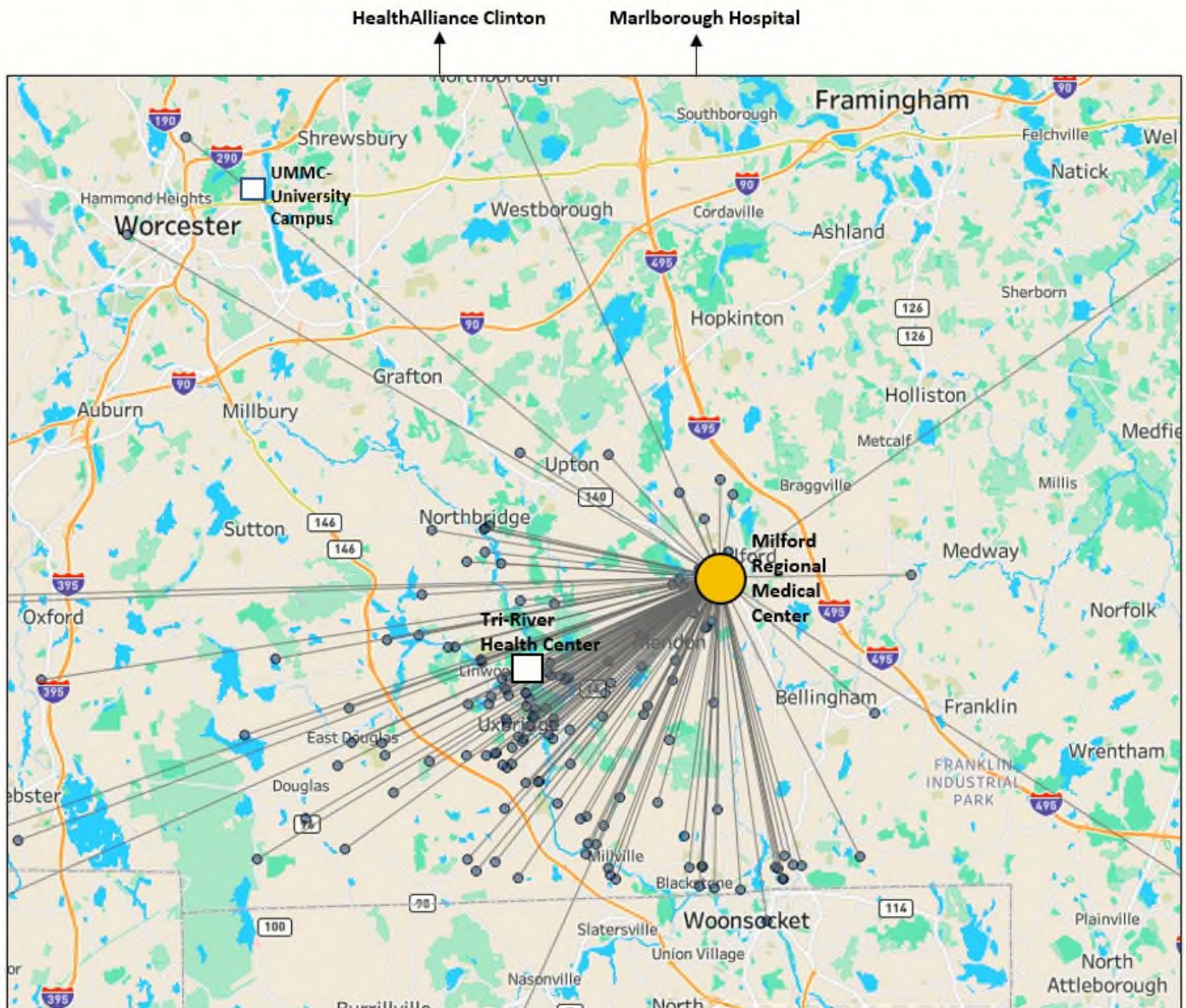
## Exhibit D

	FY22 Total Payor Mix							FY23 Total Payor Mix						
	Medical Center	HealthAlliance-Clinton	Harrington	Marlborough	UMMHC Total	Milford	Grand Total	Medical Center	HealthAlliance-Clinton	Harrington	Marlborough	UMMHC Total	Milford	Grand Total
<b>Payer Mix-List</b>														
· Commercial														
If possible, by														
o Commercial PPO/Indemnity	3.9%	1.3%	3.0%	1.2%	3.5%	18.4%	4.6%	5.1%	0.9%	3.0%	1.0%	4.4%	18.6%	5.4%
o Commercial HMO/POS	25.5%	21.9%	22.3%	26.3%	25.0%	20.5%	24.7%	24.7%	22.0%	21.7%	27.0%	24.4%	19.8%	24.1%
· MassHealth	19.5%	14.1%	7.5%	14.2%	18.1%	9.6%	17.5%	16.0%	12.0%	6.2%	13.8%	15.0%	8.3%	14.6%
· Managed Medicaid (Private Medicaid/Medicaid MCOs)	5.5%	8.0%	18.1%	7.5%	6.5%	5.0%	6.4%	8.3%	9.5%	19.0%	9.8%	9.0%	6.7%	8.9%
· Commercial Medicare (Private Medicare/Medicare Advantage)	15.1%	22.7%	21.4%	18.8%	16.3%	13.7%	16.1%	16.6%	23.9%	23.7%	19.1%	17.8%	15.7%	17.6%
· Medicare FFS	27.0%	28.5%	23.7%	27.4%	27.0%	29.9%	27.2%	25.9%	28.1%	22.4%	25.4%	25.9%	28.8%	26.1%
· All other (e.g. HSN, self-pay, TriCare)	3.5%	3.6%	4.0%	4.6%	3.6%	2.9%	3.6%	3.3%	3.7%	4.0%	4.0%	3.4%	2.2%	3.3%
<b>Total</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>	<b>100.0%</b>

Source: UMMHC and Milford GL



## MRMC – TRI RIVER FAMILY HEALTH CENTER PROXIMITY Exhibit E



### Map Notes:

The grey dots represent the home addresses of patients who have been admitted to MRMC, and the grey lines represent the distance to MRMC in Milford. The orange dot in which all lines are converging towards is MRMC. Geographically, UMMHC Tri-River patients are closer to MRMC than other facilities.

### Data Notes:

- Tri-River Int Med or Peds PCP
- Patients in UMMHC VBC MSSP or Commercial programs
- Geocoding must be available for the patient in MPP
- Inpatient Admits at MRMC only between 2022-11-18 and 2023-11-18

### Dates Sources:

- Optum DataMart December Refresh
- Master Patient Panel (MPP) – Dec 2023

**MRMC – TRI-RIVER FAMILY HEALTH CENTER MASTER PATIENT PANEL**

<b>Out-Of-Network Facility</b>	<b>Admits</b>
MILFORD REGIONAL MEDICAL CENTER INC,	283

<b>In-Network Facility</b>	<b>Admits</b>
UMASS MEMORIAL MEDICAL CENTER, INC., UMASS MEMORIAL HEALTH-HARRINGTON HOSPITAL INC & UMASS MEMORIAL HEALTHALLIANCE CLINTON HOSPITAL INC	166

<b>Out-Of-Network Facility</b>	<b>DRG</b>	<b>Admits</b>
MILFORD REGIONAL MEDICAL CENTER INC,	Simple Pneumonia and Pleurisy with MCC	15
MILFORD REGIONAL MEDICAL CENTER INC,	Heart Failure and Shock with MCC	14
MILFORD REGIONAL MEDICAL CENTER INC,	Esophagitis, Gastroenteritis and Miscellaneous Digestive Disorders without MCC	12
MILFORD REGIONAL MEDICAL CENTER INC,	Respiratory Infections and Inflammations with MCC	11
MILFORD REGIONAL MEDICAL CENTER INC,	Septicemia or Severe Sepsis without Mechanical Ventilation >96 Hours with MCC	11
MILFORD REGIONAL MEDICAL CENTER INC,	Vaginal Delivery without Sterilization or D&C without CC/MCC	11
MILFORD REGIONAL MEDICAL CENTER INC,	Kidney and Urinary Tract Infections without MCC, Miscellaneous Disorders of Nutrition, Metabolism, and Fluids and Electrolytes without MCC, Pulmonary Edema and Respiratory Failure, and Respiratory Infections and Inflammations with CC	24

<b>In-Network Facility</b>	<b>DRG</b>	<b>Admits</b>
UMASS MEMORIAL MEDICAL CENTER, INC.,	Vaginal Delivery without Sterilization or D&C without CC/MCC, Septicemia or Severe Sepsis without Mechanical Ventilation >96 Hours with MCC, Disorders of Personality and Impulse Control, Hip and Femur Procedures Except Major Joint with MCC, Miscellaneous Disorders of Nutrition, Metabolism, and Fluids and Electrolytes without MCC, and Percutaneous Cardiovascular Procedures with Drug-Eluting Stent without MCC	33
UMASS MEMORIAL HEALTH-HARRINGTON HOSPITAL INC,	Angina Pectoris, Gastrointestinal Obstruction without CC/MCC, Heart Failure and Shock with MCC, and Major Small and Large Bowel Procedures without CC/MCC	28

**Data Notes:**

- Tri-River Int Med or Peds PCP
- Patients in UMMHC VBC MSSP or Commercial programs
- Inpatient Admits between 2022-11-18 and 2023-11-18
- Spend is based on normalized service pricing made available by Optum

- DRG tables only list the Top 10 admits

Dates Sources:

- Optum DataMart December Refresh
- Master Patient Panel (MPP) – Dec 2023



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January 22, 2024

**Via E-Mail** – [lois.johnson@mass.gov](mailto:lois.johnson@mass.gov)

Lois H. Johnson, General Counsel  
Health Policy Commission  
50 Milk Street, 8<sup>th</sup> Floor  
Boston, Massachusetts 02109

Re: Request for Consultation: UMass Memorial Health Care, Inc. and Milford  
Regional Medical Center, Inc.

Dear Ms. Johnson:

Pursuant to 105 CMR 100.210(A)(1)(d), UMass Memorial Health Care, Inc. (“Applicant”) hereby requests consultation with the Health Policy Commission regarding a proposed corporate affiliation between the Applicant and Milford Regional Medical Center, Inc. (“MRMC”) pursuant to which UMass Memorial Community Hospitals, Inc. (“UMMCH”) will become the sole corporate member of MRMC. The Applicant intends to submit an application to the Department of Public Health for a Determination of Need under 105 CMR 100.000 *et seq* (“DoN Application”) in connection with a transfer of ownership of MRMC, including its affiliated physician organization and foundation. As you are aware, evidence that the Applicant has consulted with all government agencies with relevant licensure, certification, or other regulatory oversight of the Applicant is required as part of the application process.

Applicant is a nonprofit corporation that owns and operates an integrated health care system comprised of a network of hospitals and other service providers that serve residents of the greater Worcester area. Applicant is the sole corporate member of UMMCH and certain other affiliates.

MRMC is a Massachusetts nonprofit corporation that owns and operates a healthcare foundation, an acute care community hospital in Milford, Massachusetts, and an affiliated physician organization, serving a primary service area of the Towns of Milford, Franklin, Bellingham, Northbridge (including the village of Whitinsville), Uxbridge, Blackstone, Hopedale, Medway, Hopkinton, and Mendon, Massachusetts. MRMC is the sole corporate member of the affiliated physician organization and healthcare foundation.

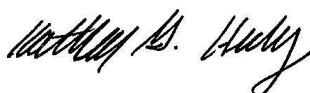
The Applicant and MRMC executed an Affiliation Agreement on January 12, 2024, pursuant to which UMMCH will become the sole corporate member of the MRMC

Page 2  
January 22, 2024

("Transaction"). The Applicant and MRMC believe that the proposed Transaction will allow each party to further their common nonprofit mission of promoting the health of the communities they serve, and will enhance MRMC's ability to maintain its status as a high quality, financially secure community hospital, which will allow it to continue to meet and better respond to the health care needs of patients and the community in its service area.

The Applicant plans to file a DoN Application in February 2024. The Applicant and MRMC would welcome the opportunity to discuss this proposed affiliation in more detail. If you have any questions related to the DoN Application or the Transaction, please contact me by e-mail at [khealy@rc.com](mailto:khealy@rc.com).

Very truly yours,



Kathleen G. Healy

cc: Kate Eshghi, Senior Vice President & General Counsel, UMass Memorial Health Care  
John R. Glassburn, Associate General Counsel, UMass Memorial Health Care  
Charles W. Normand, Hinckley, Allen & Snyder, LLP



January 22, 2024

Via E-Mail – [CHIA-Legal@state.ma.us](mailto:CHIA-Legal@state.ma.us)

Center for Health Information and Analysis

Re: Request for Consultation: UMass Memorial Health Care, Inc. and Milford Regional Medical Center, Inc.

Dear Sir or Madame:

Pursuant to 105 CMR 100.210(A)(1)(d), UMass Memorial Health Care, Inc. (“Applicant”) hereby requests consultation with the Center for Health Information and Analysis regarding a proposed corporate affiliation between the Applicant and Milford Regional Medical Center, Inc. (“MRMC”) pursuant to which UMass Memorial Community Hospitals, Inc. (“UMMCH”) will become the sole corporate member of MRMC. The Applicant intends to submit an application to the Department of Public Health for a Determination of Need under 105 CMR 100.000 *et seq* (“DoN Application”) in connection with a transfer of ownership of MRMC, including its affiliated physician organization and foundation. As you are aware, evidence that the Applicant has consulted with all government agencies with relevant licensure, certification, or other regulatory oversight of the Applicant is required as part of the application process.

Applicant is a nonprofit corporation that owns and operates an integrated health care system comprised of a network of hospitals and other service providers that serve residents of the greater Worcester area. Applicant is the sole corporate member of UMMCH and certain other affiliates.

MRMC is a Massachusetts nonprofit corporation that owns and operates a healthcare foundation, an acute care community hospital in Milford, Massachusetts, and an affiliated physician organization, serving a primary service area of the Towns of Milford, Franklin, Bellingham, Northbridge (including the village of Whitinsville), Uxbridge, Blackstone, Hopedale, Medway, Hopkinton, and Mendon, Massachusetts. MRMC is the sole corporate member of the affiliated physician organization and healthcare foundation.

The Applicant and MRMC executed an Affiliation Agreement on January 12, 2024, pursuant to which UMMCH will become the sole corporate member of the MRMC (“Transaction”). The Applicant and MRMC believe that the proposed Transaction will allow each party to further their common nonprofit mission of promoting the health of the communities

Page 2  
January 22, 2024

they serve, and will enhance MRMC's ability to maintain its status as a high quality, financially secure community hospital, which will allow it to continue to meet and better respond to the health care needs of patients and the community in its service area.

The Applicant plans to file a DoN Application in early February 2024. The Applicant and MRMC would welcome the opportunity to discuss this proposed affiliation in more detail. If you have any questions related to the DoN Application or the Transaction, please contact me by e-mail at [khealy@rc.com](mailto:khealy@rc.com).

Very truly yours,

A handwritten signature in black ink, appearing to read 'Kathleen G. Healy', written in a cursive style.

Kathleen G. Healy

cc: Kate Eshghi, Senior Vice President & General Counsel, UMass Memorial Health Care  
John R. Glassburn, Associate General Counsel, UMass Memorial Health Care  
Charles W. Normand, Hinckley, Allen & Snyder, LLP

One Boston Place, 25th floor  
Boston, MA 02108-4404  
Main (617) 557-5900  
Fax (617) 557-5999  
khealy@rc.com  
Direct (617) 557-5995

January 22, 2024

**Via E-Mail** – [william.matlack@state.ma.us](mailto:william.matlack@state.ma.us)

William T. Matlack, Chief, Antitrust Division  
Commonwealth of Massachusetts  
Office of the Attorney General Andrea Joy Campbell  
One Ashburton Place, 18<sup>th</sup> Floor  
Boston, Massachusetts 02108

Re: Request for Consultation: UMass Memorial Health Care, Inc. and Milford  
Regional Medical Center, Inc.

Dear Mr. Matlack:

Pursuant to 105 CMR 100.210(A)(1)(d), UMass Memorial Health Care, Inc. (“Applicant”) hereby requests consultation with the Office of the Attorney General regarding a proposed corporate affiliation between the Applicant and Milford Regional Medical Center, Inc. (“MRMC”) pursuant to which UMass Memorial Community Hospitals, Inc. (“UMMCH”) will become the sole corporate member of MRMC. The Applicant intends to submit an application to the Department of Public Health for a Determination of Need under 105 CMR 100.000 *et seq* (“DoN Application”) in connection with a transfer of ownership of MRMC, including its affiliated physician organization and foundation. As you are aware, evidence that the Applicant has consulted with all government agencies with relevant licensure, certification, or other regulatory oversight of the Applicant is required as part of the application process.

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Kathleen G. Healy

cc: Kate Eshghi, Senior Vice President & General Counsel, UMass Memorial Health Care  
John R. Glassburn, Associate General Counsel, UMass Memorial Health Care  
Charles W. Normand, Hinckley, Allen & Snyder, LLP  
Michael MacKenzie, MA AGO, Deputy Chief, Antitrust Division – [michael.mackenzie@state.ma.us](mailto:michael.mackenzie@state.ma.us)  
Courtney Aladro, MA AGO, Chief, Healthcare and Fair Competition Bureau – [courtney.aladro@state.ma.us](mailto:courtney.aladro@state.ma.us)  
Sandra Wolitzky, MA AGO, Chief, Healthcare Division – [Sandra.wolitzky@state.ma.us](mailto:Sandra.wolitzky@state.ma.us)

One Boston Place, 25th floor  
Boston, MA 02108-4404  
Main (617) 557-5900  
Fax (617) 557-5999  
khealy@rc.com  
Direct (617) 557-5995

January 22, 2024

**Via E-Mail** – [Steven.sauter@state.ma.us](mailto:Steven.sauter@state.ma.us)

Steven Sauter, Director  
Executive Office of Health and Human Services  
MassHealth Office of Providers and Plans  
100 Hancock Street, 6<sup>th</sup> Floor  
Quincy, Massachusetts 02171

Re: Request for Consultation: UMass Memorial Health Care, Inc. and Milford  
Regional Medical Center, Inc.

Dear Mr. Sauter:

Pursuant to 105 CMR 100.210(A)(1)(d), UMass Memorial Health Care, Inc. (“Applicant”) hereby requests consultation with the Executive Office of Health and Human Services regarding a proposed corporate affiliation between the Applicant and Milford Regional Medical Center, Inc. (“MRMC”) pursuant to which UMass Memorial Community Hospitals, Inc. (“UMMCH”) will become the sole corporate member of MRMC. The Applicant intends to submit an application to the Department of Public Health for a Determination of Need under 105 CMR 100.000 *et seq* (“DoN Application”) in connection with a transfer of ownership of MRMC, including its affiliated physician organization and foundation. As you are aware, evidence that the Applicant has consulted with all government agencies with relevant licensure, certification, or other regulatory oversight of the Applicant is required as part of the application process.

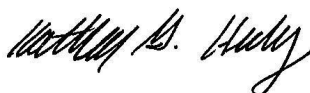
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Very truly yours,



Kathleen G. Healy

cc: Kate Eshghi, Senior Vice President & General Counsel, UMass Memorial Health Care  
John R. Glassburn, Associate General Counsel, UMass Memorial Health Care  
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khealy@rc.com  
Direct (617) 557-5995

January 22, 2024

**Via E-Mail – [Dennis.Renaud@state.ma.us](mailto:Dennis.Renaud@state.ma.us)**

Dennis Renaud, Director  
Determination of Need Program  
Massachusetts Department of Public Health  
Boston, Massachusetts 02108

Re: Request for Consultation: UMass Memorial Health Care, Inc. and Milford  
Regional Medical Center, Inc.

Dear Mr. Renaud:

Pursuant to 105 CMR 100.210(A)(1)(d), UMass Memorial Health Care, Inc. (“Applicant”) hereby requests consultation with the Determination of Need Program regarding a proposed corporate affiliation between the Applicant and Milford Regional Medical Center, Inc. (“MRMC”) pursuant to which UMass Memorial Community Hospitals, Inc. (“UMMCH”) will become the sole corporate member of MRMC. The Applicant intends to submit an application to the Department of Public Health for a Determination of Need under 105 CMR 100.000 *et seq* (“DoN Application”) in connection with a transfer of ownership of MRMC, including its affiliated physician organization and foundation. As you are aware, evidence that the Applicant has consulted with all government agencies with relevant licensure, certification, or other regulatory oversight of the Applicant is required as part of the application process.


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cc: Kate Eshghi, Senior Vice President & General Counsel, UMass Memorial Health Care  
John R. Glassburn, Associate General Counsel, UMass Memorial Health Care  
Charles W. Normand, Hinckley, Allen & Snyder, LLP  
Rebecca Kaye, Senior Deputy General Counsel, Department of Public Health –  
[Rebecca.kaye@mass.gov](mailto:Rebecca.kaye@mass.gov)  
Stephen Davis - [stephen.davis@mass.gov](mailto:stephen.davis@mass.gov);  
Judy Bernice - [judy.bernice@mass.gov](mailto:judy.bernice@mass.gov)  
Walter Mackie - [walter.mackie@mass.gov](mailto:walter.mackie@mass.gov)  
Jennica F. Allen - [jennica.f.allen@mass.gov](mailto:jennica.f.allen@mass.gov)  
Katelyn Teague - [Katelyn.Teague@mass.gov](mailto:Katelyn.Teague@mass.gov)  
Elizabeth Maffei - [elizabeth.maffei@mass.gov](mailto:elizabeth.maffei@mass.gov)  
Samuel Louis - [samuel.louis@mass.gov](mailto:samuel.louis@mass.gov)



PFAC Meeting Presentation Slides

Exhibit H



# Patient and Family Advisory Council

Dec. 6, 2023





## Agenda

- Background
- Letter of intent
- Timeline
- Mutual goals/benefits
- Q&A



*...providing exceptional healthcare services with dignity, compassion and respect.*

# Background

- Milford Regional overall history
- Milford Regional Physician Group
- Collaboration with academic medical centers
- Expansion





*Right Time, Right Partner, Right Deal*



*...providing exceptional healthcare services with dignity, compassion and respect.*

# Letter of Intent (LOI)

LOI is a non-binding agreement that allows organizations to explore a potential corporate affiliation.

Milford Regional Medical Center/Milford Regional Physician Group Board of Trustees *and* UMass Memorial Health Board of Trustees both approved this measure in September 2023.

## Timeline

- **Currently:** Due diligence is taking place; communication regarding potential clinical affiliation is ongoing internally/externally
- **End of CY23:** Definitive Agreement
- **+6-9 months:** Regulatory approval process
- **Summer/Fall 2024:** MRMC & MRPG become a member of UMass Memorial Health



## Mutual Goals/Benefits

- Maintaining Milford Regional's position as provider of choice in the community
- Enhancing opportunities and strengthening retention of employees and providers
- Making capital investments to enhance services, equipment & care delivery
- Maintaining clinical programs & services that are valued by the community



*...providing exceptional healthcare services with dignity, compassion and respect.*



## Goals/Benefits (cont.)

- Bolster community hospital to increase access & keep care local
- Low cost, affordable system
- Shared governance model that vests fiduciary responsibilities with the local community hospital board
- Increase financial stability of & investments in community hospital to advance social determinants of health
- Enhanced physician recruitment & retention at Milford and improved opportunities for retention of employees in the local community



*...providing exceptional healthcare services with dignity, compassion and respect.*

# Questions & Answers



*...providing exceptional healthcare services with dignity, compassion and respect.*

# COMMUNITY BENEFITS LEADERSHIP AND ADVISORY COMMITTEES (CBLT AND CBAC) – MEETING MINUTES – Jan. 19, 2024

Exhibit I

## Community Benefits Leadership and Advisory Committees (CBLT and CBAC) Friday, January 19, 2024 Zoom Meeting

Present: Donna Boynton, MRMC; Michelle Sanford, MRMC; Lori Hout, Family Continuity; Anna Spencer, Wayside; Cheryl Bardetti, MRMC; Heather Elster, Whitin Community Center; Rose Galimi-Hayes, MRMC; Lisa Kingkade, Milford Public Schools; Cathleen Liberty, Franklin Dept of Public Health; Kim Mu-Chow, New England Chapel; Christine O'Connell, CMHA; Magaly Barbato, MRMC; Christina Waldo, EMK Community Health Center; Ana Guillarducci, MRMC; Jessica Melo, Blackstone Valley Emergency Shelter; Leslie Reichert, Blackstone Valley Emergency Shelter; Elaine Wiley, MRMC; Maureen Harris, MRMC; Bert Thurlo-Walsh, MRMC; Ed Kelly, MRMC; and Doug Brown, UMMH

**Minutes:** The minutes for November 10, 2023, were approved as submitted.

### Update on UMass Memorial Health/Milford Regional Corporate Affiliation

Ed Kelly, President/CEO, MRMC and Doug Brown, President, UMass Memorial Community Hospitals and Chief Administrative Officer were introduced to the committee and gave an update on the UMass Memorial Health/Milford Regional Corporate Affiliation.

- Ed Kelly has been at MRMC for 31 years. During this period, MRMC has been a growing system with a large physician practice. MRMC's mission is to be a community partner with academic partners in Worcester and Boston. Their academic partners include UMass Memorial, Children's Hospital, Brigham and Women's Hospital and Dana Farber Cancer Institute.
  - During COVID-19, MRMC experienced financial losses
  - MRMC's corporate affiliation with UMMH is the right partner to grow with now and in the future
- Doug Brown discussed the great relationship between UMMH and MRMC over the last 30 years.
  - Currently, there is a brutal environment in healthcare.
  - Over the next five years, he sees more changes than the previous 50 years as a result of technology and artificial intelligence
  - Plan to install Epic, a cloud-based electronic health records system for hospitals. UMMH has received a top score in installing EPIC
  - The corporate affiliation will be similar to the agreement with Harrington Hospital approximately 2 years ago
    - Local leadership and board members were retained
    - Local leadership was invited to serve on UMMH committees
  - UMMH is the lowest cost academic medical center in Massachusetts
  - The definitive agreement has been signed
  - Next will be the determination of need hearing the Commonwealth's Department of Public Health
    - Anticipate taking 6-9 months to complete the regulatory process with an anticipated completion by late summer or early fall 2024
- Questions
  - Lori Hout, Family Continuity, asked about the insurance piece for mental health and substance use. UMMC has joined the MassHealth ACO
    - Ed Kelly – many physicians are contracted through MGB so specialists can see all patients; MRMC plans to join MassHealth ACO but noted that it will take time for this to happen
    - Doug Brown – Harrington is developing a behavioral health plan and is looking at behavioral health across the UMMC system
- Ed and Doug were thanked for their update on the UMass Memorial Health/Milford Regional Corporate Affiliation.

### Introductions

Bert Thurlo-Walsh, Chief Quality Officer and Vice President of Milford Regional was introduced as the new Chair of the Leadership Committee. He has been at MRMC for five years was an RN. Prior to coming to MRMC, he was at Newton Wellesley Hospital. Bert has served as the moderator for the mental health seminars and webinar put together by our committee.

Other members of the committee introduced themselves.

### **Health Care Access**

- Childbirth Education
  - Rose, Laura Laird, and Michelle met to discuss regional teen childbirth education classes
  - Laura educated several teens in Milford Public Schools last year
  - Rose has received high praise for Laura's program for Milford Public Schools; Laura is impressive and is committed to childbirth education and goes beyond the needs of the teens
  - Researching the development of childbirth education program for pregnant teens from 13 surrounding communities:
    - Thinking about an abbreviated class versus 8 hr. weekend class or evening classes
    - Idea is to have the schools bring all the pregnant teens to MRMC during school time weekly for 1 hour, three times per month
    - If education is done at MRMC, they can also have an OB/GYN physician, a pediatrician, and social services also participate in the education
  - Potential problem – transporting the pregnant teens to MRMC during school hours

### **Mental Health/Substance Use**

- Update on November 16, 2023 Webinar - Opening Doors to Youth Mental Health: Helping Parents Identify the Early Signs of ADHA, Anxiety, and Depression
  - Panelists:
    - Dr. Mary Lyons, Pediatrician at Milford Regional Physician Group and Director of Pediatrics
    - Kate Rose, Licensed Mental Health Counselor at Family Continuity
    - Destiny O'Connell, Peer Support Specialist/Peer Mentor at Wayside Youth & Family Support Network
  - Moderator:
    - Bert Thurlo-Walsh, Chief Quality Officer, and Vice President at Milford Regional Medical Center
  - More than 30 individuals signed onto the webinar.
  - Participant comments were that it was a very well-balanced, informative webinar.
- LGBTQ+ webinar Discussion
  - Parents of LGBTQ+ adolescents/children are reaching out as they may struggle with how to support and manage their adolescent/child
  - Possible topics to include
    - Safety issues for LGBTQ+ youth
    - Transitioning
    - There is a connection between homelessness, LBGTQ+, and trafficking.
  - Potential speakers
    - Wayside has a support group for LGBTQ+
    - CHHA has youth homelessness project
    - Fenway Health has a lot of research and funding
    - Meghan Casey, LBGTQ+ Liaison for Medway Police Department
  - Potential date – possibly in April or May 2024
  - If interested in joining the mental health subcommittee, please contact Michelle Sanford
- New Breastfeeding Support Group
  - MRMC is starting a breastfeeding support group in April
  - The group will meet monthly on Fridays
  - Lactation specialist Danielle Donovan will facilitate the group
- MRMC's Support Groups
  - Dementia
  - Cancer
  - Post partum depression
  - Parents
- Create a list of community support groups
  - Interested in creating a list of community support groups
  - Suggestions included contacting local senior centers and Susan Salisbury of TriValley for their support groups

### **Homelessness**

- Update/Discussion Homelessness Subcommittee Meeting/Idea for Campaign
  - Multiple causes for homelessness including single moms, couch surfers, grandparents, immigrants, migrants



- Looking for people who might be willing to share their story
  - Cathleen has worked with Tom who was living in the woods and got him to Safe Coalition for help. He was down on luck and lost his job and housing. They were able to help him apply for jobs, by using Safe Coalition as his address. He got a job at Amazon and got an apartment in Bellingham which he lost as his check was late. They are currently waiting for another apartment to open up for him and they continue to work with him
  - In December, Safe Coalition worked with a mom, her mother, and her nephew. They applied for help and were told they “weren’t homeless enough.”
  - Jessica – possible individuals still to need to build relationships
  - Chris – CMHA has a COC planning group for service providers, She can poll that group to see if they have any potential candidates to share their story
  - Lori – noted that mental health issues including past trauma may contribute to homelessness
  - Lisa – works with homeless families in Milford and sees many barriers; she can reach out to families
  - Bert – Attleborough/Sturdy Memorial Migrant Task Force – Bert will reach out to this coalition who is focusing on building self sufficiency with food, migrants, and homelessness
- Hard to build relationship with people when you’re homeless.
- Where should these stories be shared?
  - Town officials
  - Landlords
  - Residents

### **Better Health Outcomes in Worcester County**

- Update on translation initiative
  - In the process of updating the information in English and then plan to translate the information into Spanish, Portuguese, and Arabic

### **2023 Community Benefits Report**

- Michelle is starting on the 2023 Community Benefits Report and will be reaching out to committee members for information
- Report is due April 1, 2024

### **Community Health Needs Assessment**

- The Community Health Assessment with Holleran has been started. Michelle will be reaching out to the subcommittee members
- Anna Spencer, Christina Waldo, Heather Elster, and Kim Mu-Chow have volunteered to assist with the Community Health Needs Assessment

### **Other Topics**

- Michelle congratulated Heather for her 100-year anniversary, renovated gym with air conditioning, ribbon cutting on Thursday, January 18, 2024, at Whittin Community Center
- Lori brought up the Blackstone Valley Opiate Task Force that supports individuals with substance use
  - They are looking at the opiate settlement funds and where the funds can make the most impact
  - They are creating a map of services that are available and please email Lori at [lhout@familycontinuity.org](mailto:lhout@familycontinuity.org) if you are interested in adding your organization’s information to their database
  - The task force is finding it challenging to make connections at MPMC
    - Ann Wilkins with Director of Case Management
    - Bert will get the appropriate contact information to Lori
- Michelle proposed recording our meetings in the future. There were no objections to the proposal.

### **Next Meetings**

- Friday, March 15, 2024
- Friday, May 10, 2024
- Friday, July 12, 2024
- Friday, September 22, 2024 (Annual Meeting)

Respectfully submitted,  
Kimberly Mu-Chow, Pharm.D.

# Annual Meeting of the Corporation

Milford Regional Medical Center, Inc.

Monday, January 22, 2024

Atrium Café ~ Milford Regional Medical Center

## **Welcome and Call to Order**

Anthony M. Consigli  
*Chair, Board of Trustees*

## **Milford Regional Medical Center/ Milford Regional Physician Group Board of Trustees Report**

Anthony M. Consigli  
*Chair, Board of Trustees*

## **Milford Regional Medical Center Report**

Edward J. Kelly  
*President and Chief Executive Officer*  
Milford Regional Medical Center & Healthcare System

## **Milford Regional Physician Group Report**

Patrick R. McSweeney, MD  
*President*  
Milford Regional Physician Group

## **UMass Memorial Health Update and Discussion**

Eric W. Dickson, MD, MHCM, FACEP  
*President and Chief Executive Officer*  
UMass Memorial Health

## **Annual Meeting Adjournment**

Anthony M. Consigli  
*Chair, Board of Trustees*

## Milford Regional Medical Center Board of Trustees Appointments

Gerald L. Gaudette III  
Barbara J. Gilmore  
Andrew R. Willment, MD

## Milford Regional Healthcare Foundation Board of Trustees Appointments

Vascen J. Bogigian  
Elizabeth A. Loftus

## Corporator Appointments

Christina J. Hein  
Tina T. Powderly  
Glenn D. Trindade  
Shadia R. Velez  
Michael K. Walsh, Sr.  
Paul G. Yorkis

## Medical Staff Appointments

Hamza Al Atassi, DMD <i>Oral &amp; Maxillofacial Surgery</i>	Adalia H. Jun-O'Connell, MD, MBA <i>Neurology</i>	Kathleen F. Peterson, MD <i>Anesthesia</i>
Emad Awa, MD <i>Pediatrics</i>	Andrew Kamilaris, MD <i>Emergency Medicine</i>	Taylor E. Purvis, MD <i>Anesthesia</i>
Monzolessio J. Bagah-Kognagba, MD <i>Adult Hospital Medicine</i>	Seth D. Lampert, MD <i>Emergency Medicine</i>	Konstantin Ravvin, MD <i>Adult Hospital Medicine</i>
Catherine B. Boisvert, MD <i>Orthopedic Surgery</i>	Janelle C. Laudone, MD <i>Pediatrics</i>	Mohammad K. Salajegheh, MD <i>Neurology</i>
Sudha Bolla, MD <i>Hematology/Oncology</i>	Cheryl Y. Levin, MD <i>Dermatology</i>	Anurag Saraf, MD <i>Radiation Oncology</i>
Lee C. Campano, MD <i>Internal Medicine</i>	Dan Liu, MD <i>Ophthalmology</i>	Sonjay Sethi, MD <i>Neurology</i>
Yilin Cao, MD <i>Radiation Oncology</i>	Dongqi Liu, MD <i>Nephrology</i>	Tarek A. El Sharkawy, MD, FACP <i>Internal Medicine</i>
Marc D. Christensen, MD, PhD <i>Neurosurgery</i>	Cailin McDeed, DO <i>Family Medicine</i>	Alexei Shimanovsky, MD <i>Hematology/Oncology</i>
Emily Y. Fan, MD <i>Vascular Surgery</i>	Ravi Menon, MD <i>Internal Medicine</i>	Hande H. Tuncer, MD <i>Hematology/Oncology</i>
Elizabeth Gebhard, DO <i>Family Medicine</i>	Aditi Mohankumar, MD <i>Otorhinolaryngology</i>	John C. Wain, Jr., MD <i>Thoracic Surgery</i>
Kartika Gourneni, MD <i>Adult Hospital Medicine</i>	Bennett A. Peterson, MD <i>Adult Hospital Medicine</i>	Seth E. Wakefield, MD <i>Adult Hospital Medicine</i>
Katherine M. Johnson, MD <i>Maternal Fetal Medicine</i>		Ravinder K. Wali, MD <i>Nephrology</i>

## **In Memory of Members of our Milford Regional Family**

### Auxiliary

Elaine T. O'Toole

### Corporators

John L. Daddario, Sr.

Jeanne A. Gould

John S. Hamilton

Marilyn C. Holman

### Employees

Andrea M. Herrick

James LeClair

Elzbieta A. Slanda

### Volunteers

Janet A. Alberti

Diana Carter

Anna L. Nardi

Claire F. Zacchilli

## **Milford Regional Annual Report**

[annualreport-milfordregional.org](http://annualreport-milfordregional.org)



***Milford Regional Medical Center  
Milford Regional Physician Group  
Milford Regional Healthcare Foundation***

14 Prospect Street • Milford • MA 01757 • 508-473-1190 • [milfordregional.org](http://milfordregional.org)

**ATTACHMENT 4**

**Notice of Intent**





Originally published at milforddailynews.com on 01/18/2024

## **LEGAL NOTICE**

### **Public Announcement Concerning a Proposed Health Care Project**

**UMASS MEMORIAL HEALTH CARE, INC. ("Applicant"), located at One Biotech Park, 365 Plantation Street, Worcester, Massachusetts, 01605, intends to file a Notice of Determination of Need Application with the Massachusetts Department of Public Health with respect to a Proposed Project involving a Transfer of Ownership of Milford Regional Medical Center, Inc. ("Hospital"), and its affiliated physician organization and foundation, located at 14 Prospect Street, Milford, MA 01757. The Total Value of this Proposed Project is \$368,744,992. The Applicant does not anticipate that the Proposed Project will have a material price or service impact on the Hospital's existing patient panel.**

**Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than March 7, 2024 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health Determination of Need Program at [DPH.DON@mass.gov](mailto:DPH.DON@mass.gov) or 67 Forest St, Marlborough, Massachusetts 01752.**

NW-38461567



## Public Notices

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UMASS MEMORIAL HEALTH CARE

LEGAL NOTICE

Public Announcement Concerning a Proposed Health Care Project

UMass Memorial Health Care, Inc. ("Applicant"), located at One Biotech Park, 365 Plantation Street, Worcester, Massachusetts, 01605, intends to file a Notice of Determination of Need Application with the Massachusetts Department of Public Health with respect to a Proposed Project involving a Transfer of Ownership of Milford Regional Medical Center, Inc. ("Hospital"), and its affiliated physician organization and foundation, located at 14 Prospect Street, Milford, MA 01757. The Total Value of this Proposed Project is \$368,744,992. The Applicant does not anticipate that the Proposed Project will have a material price or service impact on the Hospital's existing patient panel.

Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than March 7, 2024 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health Determination of Need Program at [DPH.DON@mass.gov](mailto:DPH.DON@mass.gov) or 67 Forest St, Marlborough, Massachusetts 01752.

AD#9738735

DN 1/18/2024

- UMass Memorial Health (<https://www.ummhealth.org/>)
  - UMass Memorial Health – Community HealthLink (</community-healthlink>)
  - UMass Memorial Health – Harrington Hospital (</about-us/about-harrington>)
  - UMass Memorial Health – HealthAlliance-Clinton Hospital (</healthalliance-clinton-hospital>)
  - UMass Memorial Health – Marlborough Hospital (</marlborough-hospital>)
  - UMass Memorial Medical Center (</umass-memorial-medical-center>)
  - UMass Memorial Medical Group (</umass-memorial-medical-group>)
- About Us (</umass-memorial-health/about-us>)
- ◉ COVID-19 Resources (</patients-visitors/covid-19-latest-information-and-resources>)
- For Physicians (</physicians>)
- ◉ Clinical Trials (<https://www.conqueringdiseases.org/>)
- Careers (<https://www.ummhealth.org/grow-your-career-here>)
- ▼ Newsroom (</news>)
- ◉ Contact News Team (</umass-memorial-medical-center/newsroom/contact-news-team>)
  - ◉ Press Releases (</about-us/news>)
  - ◉ Directions & Parking (</umass-memorial-medical-center/patients-visitors/plan-your-visit/directions-parking>)
  - ◉ Media Relations Policy (</umass-memorial-health-care/newsroom/media-relations-policy>)
  - ◉ Patient Status (</umass-memorial-medical-center/newsroom/patient-status>)
- ◉ Contact (</contact>)

[Return to Homepage](#)



(/)  
The clinical partner of UMass Chan Medical School

## NEWSROOM

In this Section

[Home \(/\)](#) > [Newsroom \(/news\)](/news) > [Public Announcement Concerning a Proposed Health Care Project](#)

[Back to Newsroom \(/news\)](#)

Public Announcement Concerning a Proposed Health  
Care Project

# Public Announcement Concerning a Proposed Health Care Project

Notice of Intent - January 18, 2024

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(/)

(<https://www.umassmed.edu/default/>)

Open link to [f](https://www.facebook.com/umassmemorialhealth) (<https://www.facebook.com/umassmemorialhealth>) Open link to [X](https://twitter.com/umassmemorial) (<https://twitter.com/umassmemorial>) Open link to [@](https://www.instagram.com/umassmemorial/) (<https://www.instagram.com/umassmemorial/>) Open link to [in](https://www.linkedin.com/company/umassmemorialhealth) (<https://www.linkedin.com/company/umassmemorialhealth>) Open link to [@](https://www.threads.net/@umassmemorial) (<https://www.threads.net/@umassmemorial>)

855-UMASS-MD / 855-862-7763 (tel:8558627763)

## I Want To...

[Find a Doctor \(https://physicians.umassmemorial.org/\)](https://physicians.umassmemorial.org/)

[Make an Appointment \(/patients-visitors/make-appointment\)](/patients-visitors/make-appointment)

[Book Online \(https://mychartonline.umassmemorial.org/MyChart/openscheduling?\\_ga=2.217241886.947778685.1604442925-307585128.1587496127\)](https://mychartonline.umassmemorial.org/MyChart/openscheduling?_ga=2.217241886.947778685.1604442925-307585128.1587496127)



Published on January 18, 2024

# LEGAL NOTICE AND LOCAL NEWS OR INTEREST SECTIONS

## *Public Announcement Concerning a Proposed Health Care Project*

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## **Attachment 5**

### **Articles of Organization**

UMMHC Articles of Organization 3/4/1997:

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2013/1008/000486333/0030/020502817260\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2013/1008/000486333/0030/020502817260_1.pdf)

Articles of Merger (MHC into UMMHC) 4/1/1998:

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2009/0713/000291523/0008/020503061638\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2009/0713/000291523/0008/020503061638_1.pdf)

UMMHC Articles of Amendment 12/12/2019:

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2019/1212/000000000/1760/201945425600\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2019/1212/000000000/1760/201945425600_1.pdf)

UMMHC Articles of Amendment 6/11/2020:

[https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP\\_DRIVE1/2020/0611/000000000/9121/202093556910\\_1.pdf](https://corp.sec.state.ma.us/CorpWeb/CorpSearch/CorpSearchRedirector.aspx?Action=PDF&Path=CORP_DRIVE1/2020/0611/000000000/9121/202093556910_1.pdf)

**ATTACHMENT 6**

**Affidavit of Truthfulness and Compliance**



**Massachusetts Department of Public Health**  
**Determination of Need**  
**Affidavit of Truthfulness and Compliance**  
**with Law and Disclosure Form 100.405(B)**

Version: 7-6-17

**Instructions:** Complete Information below. When complete check the box "This document is ready to print:". This will date stamp and lock the form. Print Form. Each person must sign and date the form. When all signatures have been collected, scan the document and e-mail to: **dph.don@state.ma.us** Include all attachments as requested.

Application Number:  Original Application Date:

Applicant Name:

Application Type:

Applicant's Business Type: ☒ Corporation ☐ Limited Partnership ☐ Partnership ☐ Trust ☐ LLC ☐ Other

Is the Applicant the sole member or sole shareholder of the Health Facility(ies) that are the subject of this Application? ☒ Yes ☐ No

The undersigned certifies under the pains and penalties of perjury:

1. The Applicant is the sole corporate member or sole shareholder of the Health Facility[ies] that are the subject of this Application;
2. I have ~~\*read~~ 105 CMR 100.000, the Massachusetts Determination of Need Regulation;
3. I understand and agree to the expected and appropriate conduct of the Applicant pursuant to 105 CMR 100.800;
4. I have read this application for Determination of Need including all exhibits and attachments, and certify that all of the information contained herein is accurate and true;
5. I have submitted the correct Filing Fee and understand it is nonrefundable pursuant to 105 CMR 100.405(B);
6. I have submitted the required copies of this application to the Determination of Need Program, and, as applicable, to all Parties of Record and other parties as required pursuant to 105 CMR 100.405(B);
7. I have caused, as required, notices of intent to be published and duplicate copies to be submitted to all Parties of Record, and all carriers or third-party administrators, public and commercial, for the payment of health care services with which the Applicant contracts, and with Medicare and Medicaid, as required by 105 CMR 100.405(C), et seq.;
8. I have caused proper notification and submissions to the Secretary of Environmental Affairs pursuant to 105 CMR 100.405(E) and 301 CMR 11.00;
9. If subject to M.G.L. c. 6D, § 13 and 958 CMR 7.00, I have submitted such Notice of Material Change to the HPC - in accordance with 105 CMR 100.405(G);
10. Pursuant to 105 CMR 100.210(A)(3), I certify that both the Applicant and the Proposed Project are in material and substantial compliance and good standing with relevant federal, state, and local laws and regulations, as well as with all ~~\*\* previously issued Notices of Determination of Need and the terms and Conditions attached therein;~~
11. I have read and understand the limitations on solicitation of funding from the general public prior to receiving a Notice of Determination of Need as established in 105 CMR 100.415;
12. I understand that, if Approved, the Applicant, as Holder of the DoN, shall become obligated to all Standard Conditions pursuant to 105 CMR 100.310, as well as any applicable Other Conditions as outlined within 105 CMR 100.000 or that otherwise become a part of the Final Action pursuant to 105 CMR 100.360;
13. Pursuant to 105 CMR 100.705(A), I certify that the Applicant has Sufficient Interest in the Site or facility; and
14. Pursuant to 105 CMR 100.705(A), I certify that the Proposed Project is authorized under applicable zoning by-laws or ordinances, whether or not a special permit is required; or,
  - a. If the Proposed Project is not authorized under applicable zoning by-laws or ordinances, a variance has been received to permit such Proposed Project; or,
  - b. The Proposed Project is exempt from zoning by-laws or ordinances.

**Corporation:**

Attach a copy of Articles of Organization/Incorporation, as amended

Eric W. Dickson, MD

CEO for Corporation Name:

Signature:

Date

Lynda Young, MD

Board Chair for Corporation Name:

Signature:

Date

\*been informed of

\*\*issued in compliance with 105 CMR 100.00, the Massachusetts Determination of Need Regulation effective January 27, 2017



**ATTACHMENT 7**

**Filing Fee Check**



UMass Memorial Health Care, Inc.

Comm of Massachusetts 31886

Check: 106832

02-12-2024

Invoice Date	Invoice Number	Memo	Invoice Amount	Discount	Payment Amount
02-05-2024	Milford-DoN filing Fee		737,490.00	0.00	\$737,490.00
				TOTAL	737,490.00

▼ REMOVE DOCUMENT ALONG THIS PERFORATION ▼

UMass Memorial Health Care, Inc.  
100 Front St – Ste 200  
Worcester, MA 01608

Bank of America  
100 North Tryon Street Bank of America Corporate  
Center  
Charlotte, NC 28255

106832  
51-44/119

Date 02-12-2024

PAY TO THE  
ORDER OF

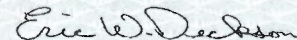
COMM OF MASSACHUSETTS

\$\*\*\*737,490.00  
USD

Seven Hundred Thirty Seven Thousand Four Hundred Ninety and 00/100\*\*\*\*\*

Void After 60 Days

Comm of Massachusetts  
Determination of Need Program  
67 Forest St  
Marlborough, MA 01752



AUTHORIZED SIGNATURE

DOCUMENT CONTAINS GREEN PANTOGRAPH &amp; MICROPRINTING. BACK HAS THERMOCHROMIC INK &amp; A WATERMARK. HOLD AT AN ANGLE TO VIEW. VOID IF NOT PRESENT.

## **Attachment 8**

### **Notice of Material Change Forms**

UMass Memorial Health Care, Inc.:

<https://www.mass.gov/doc/umass-memorial-health-care-inc-milford-mcn-2142024/download>

Milford Regional Medical Center, Inc.:

<https://www.mass.gov/doc/milford-regional-medical-center-inc-umass-mcn-2142024/download>