

**UMASS MEMORIAL HEALTH CARE, INC.**

**DON APPLICATION #UMMHC-22042514-HE  
SUBSTANTIAL CAPITAL EXPENDITURE  
SUBSTANTIAL CHANGE IN SERVICE  
UMASS MEMORIAL MEDICAL CENTER**

**JUNE 10, 2022**

**BY**

**UMASS MEMORIAL HEALTH CARE  
55 LAKE AVE NORTH  
WORCESTER, MA 01655**

**UMASS MEMORIAL HEALTH CARE, INC.  
DON APPLICATION # UMMHC-22042514-HE**

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### **FACTOR 1**

## **COMMUNITY ENGAGEMENT PRESENTATIONS**



**UMass Memorial** Health

# NEW INPATIENT BUILDING



**March 15, 2022**

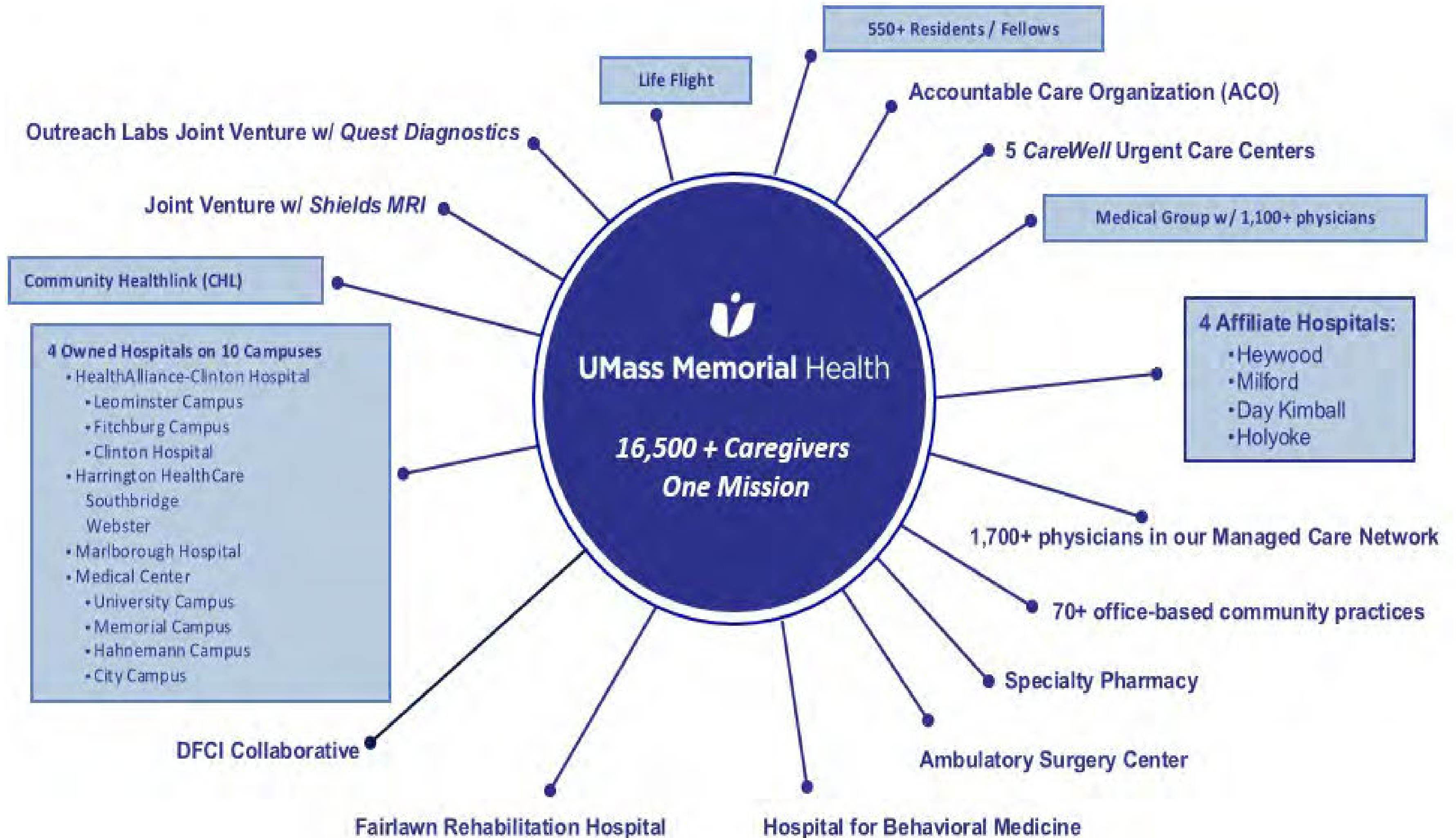
Michael Gustafson, MD, MBA

President

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Community Healthlink | Harrington | HealthAlliance-Clinton Hospital | Marlborough Hospital  
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# OUR UMASS MEMORIAL HEALTH SYSTEM



# UMASS MEMORIAL MEDICAL CENTER – *UNIQUELY SERVING CENTRAL MASS*

800 bed Academic Medical Center,  
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- Level 1 Trauma Center (adults & kids)
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- Cancer Center / Bone Marrow Transplant
- Advanced GI Endoscopy
- Gene Therapy

# NATIONALLY RECOGNIZED CLINICAL CARE



healthgrades™



## Joint Commission Certification

- Advanced Comprehensive Stroke
- Ventricular Assisted Device (VAD)



## • Blue Center of Distinction presented by Blue Cross Blue Shield

- Bariatric surgery
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**100 Great Hospitals in America**



**Ranked 24<sup>th</sup> in Nation**



## High performing in:

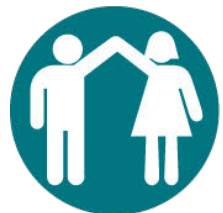
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# PROUD HISTORY OF COMMUNITY HEALTH IMPROVEMENT



## UMASS MEMORIAL RONALD MCDONALD CARE MOBILE

Serves a minimum of **3,000** patients annually



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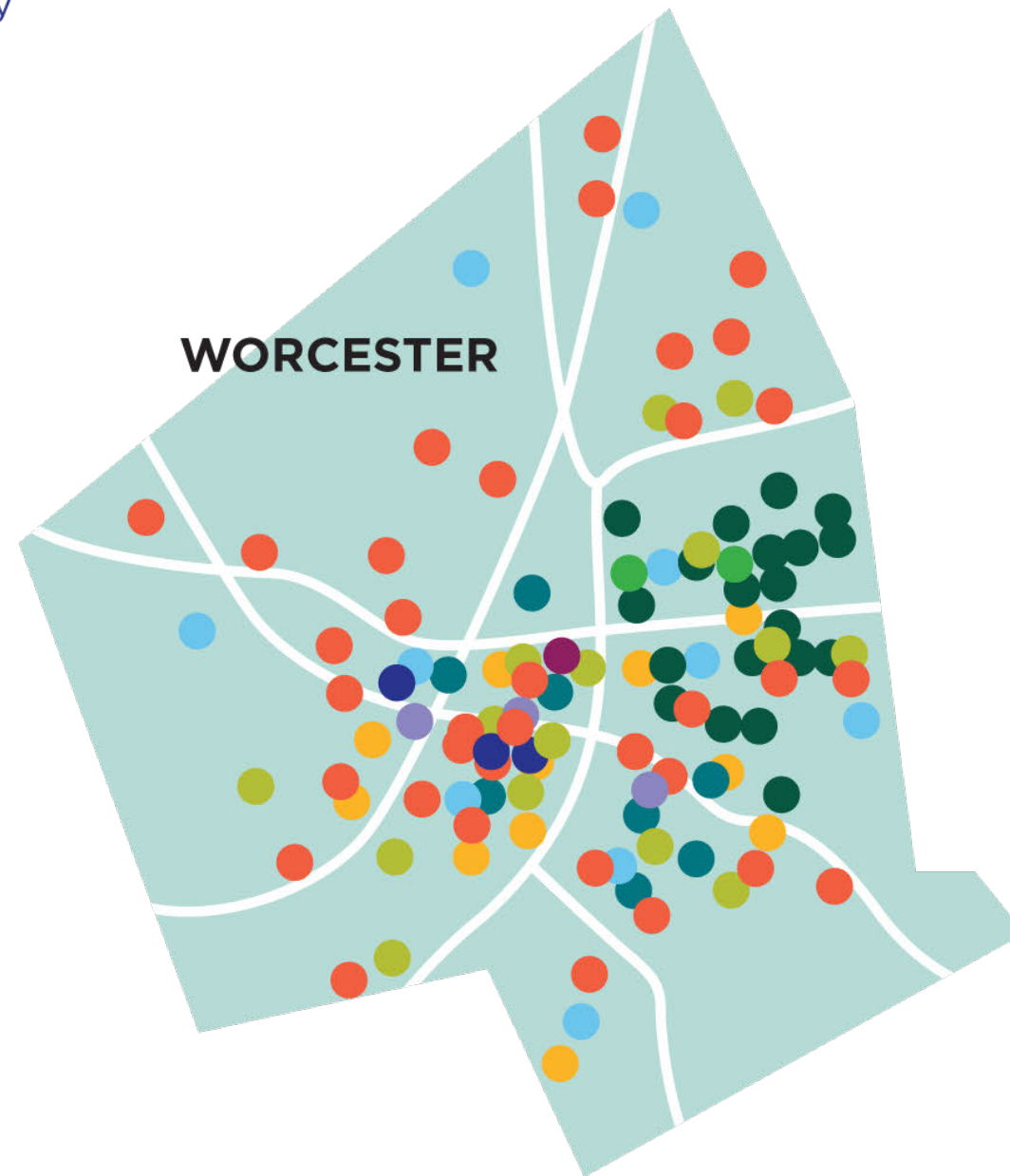
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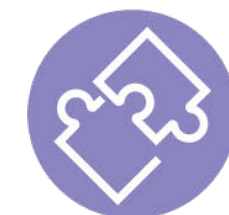
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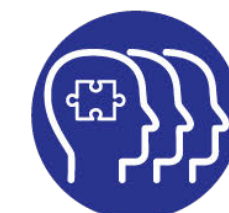
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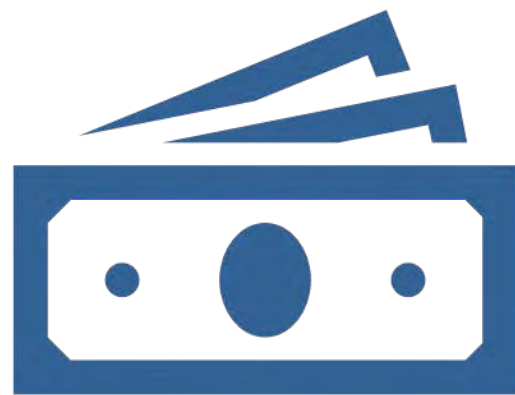
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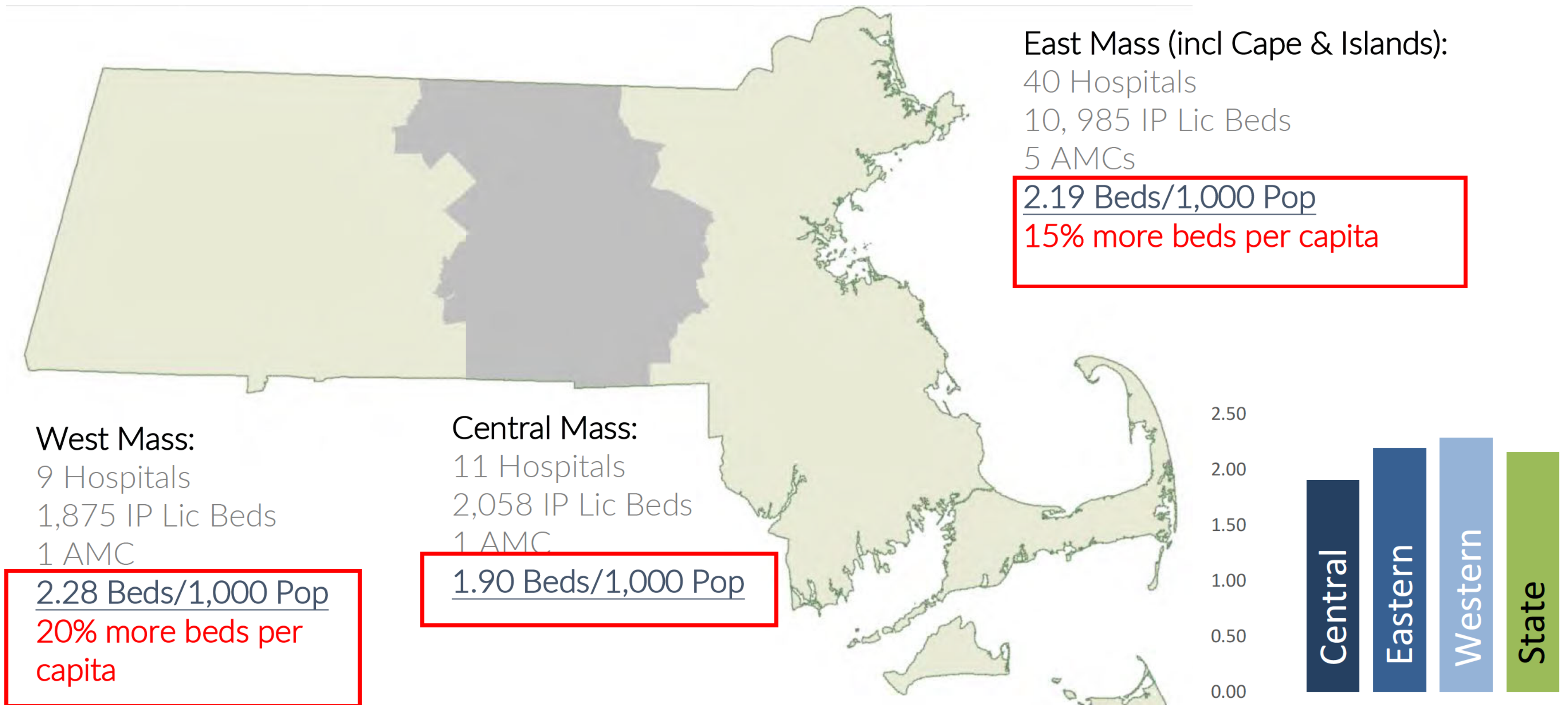


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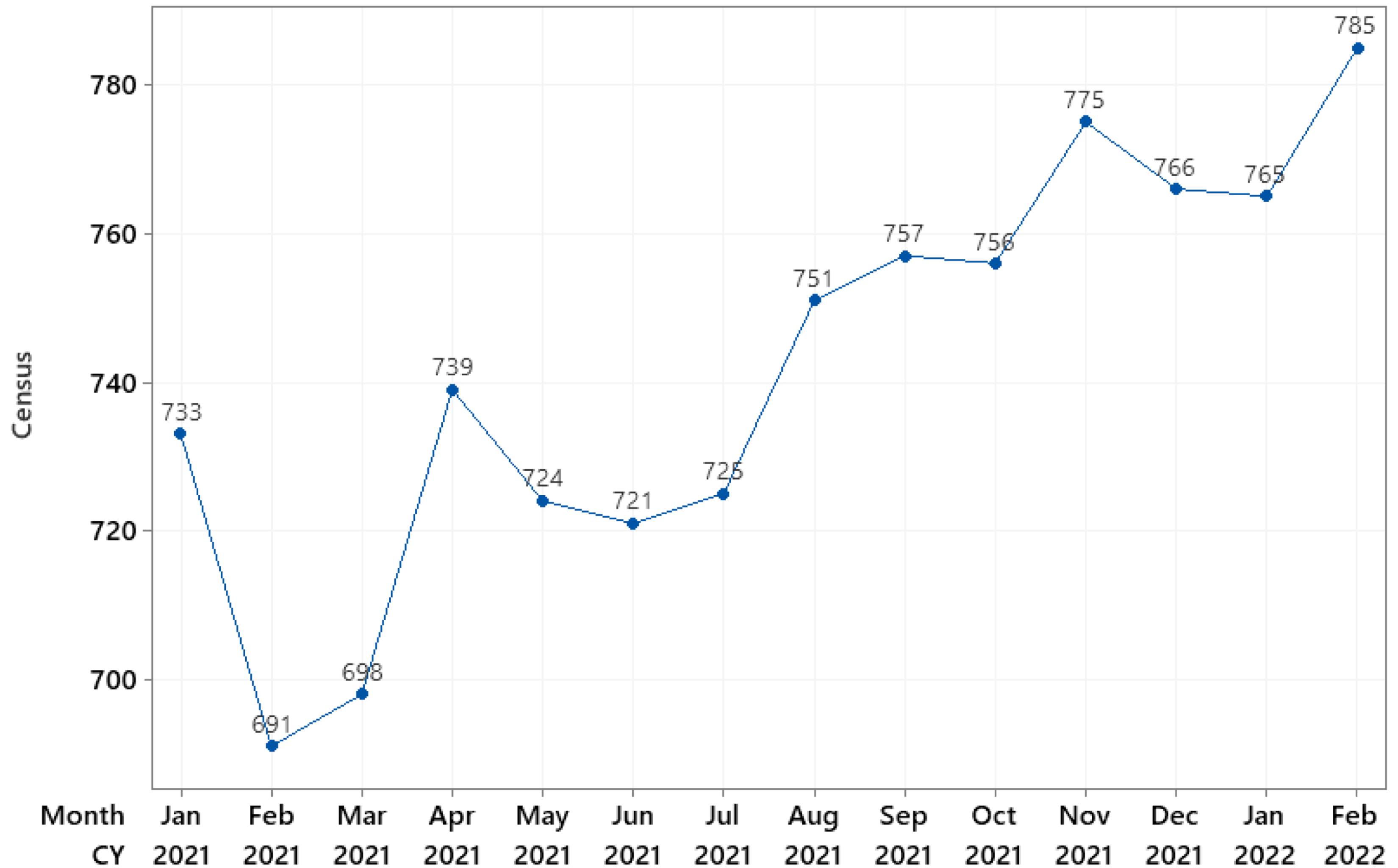
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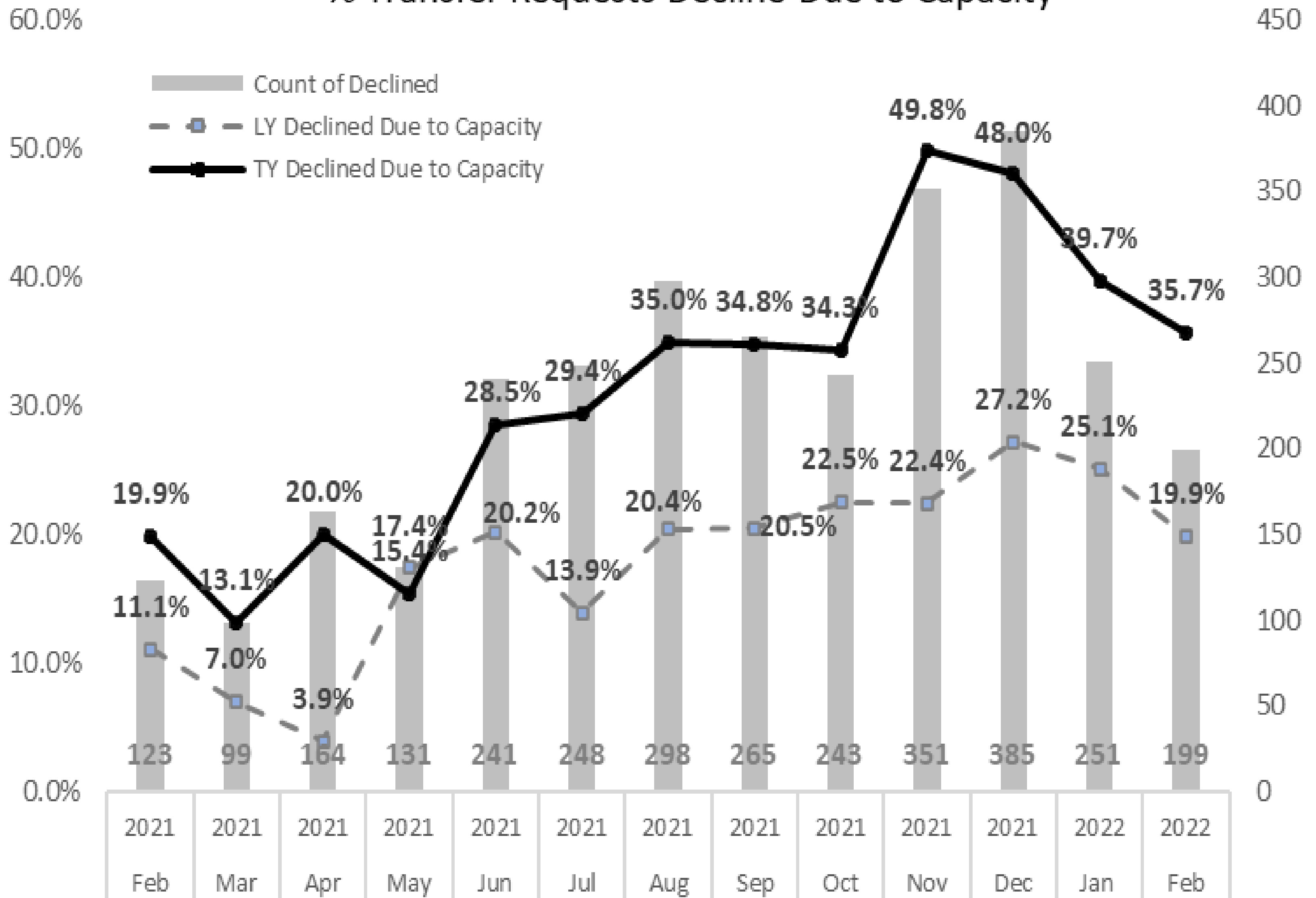
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**March 22, 2022**

David D. McManus, MD ScM

*Richard M. Haidack* Professor and Chair, Department of Medicine

University of Massachusetts Chan Medical School and UMassMemorial Health

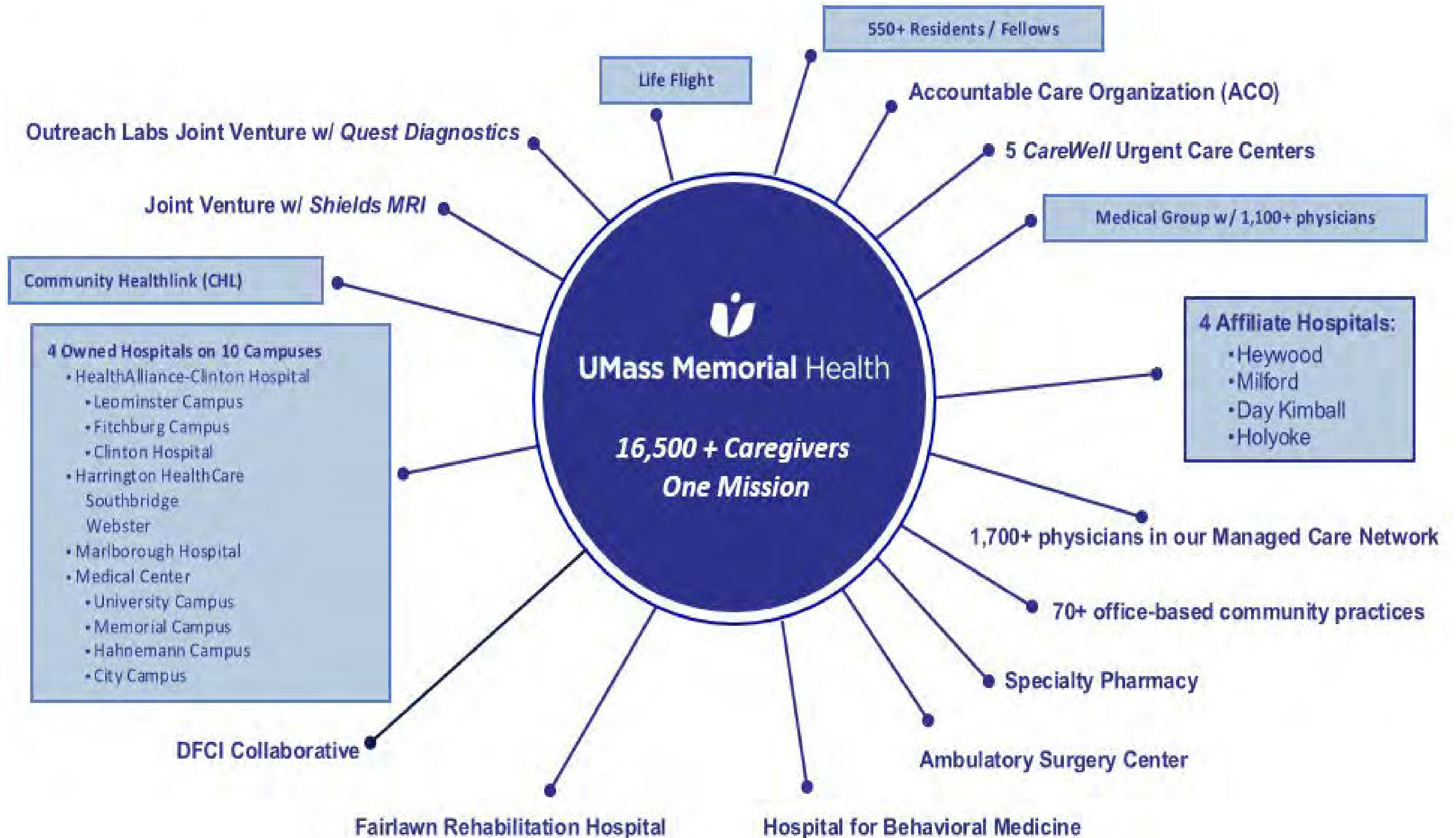
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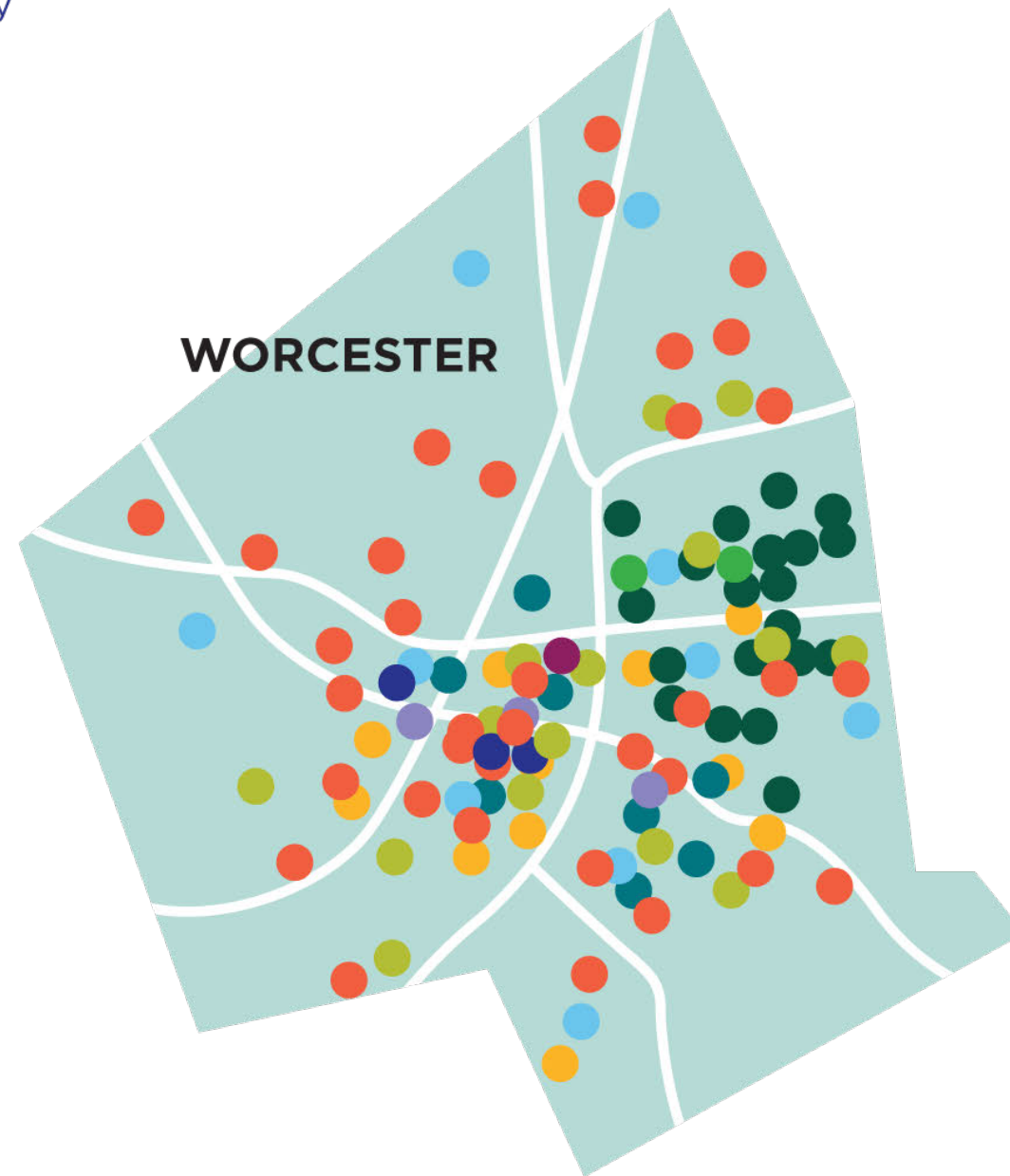
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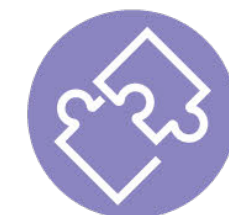
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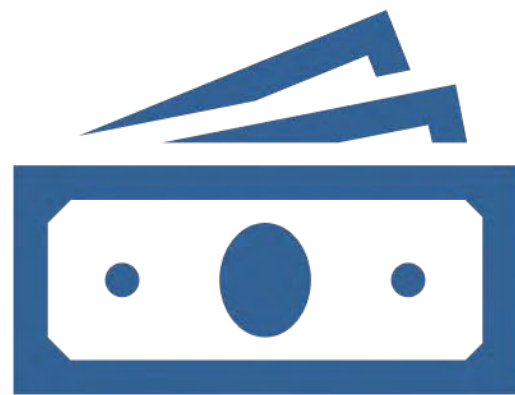
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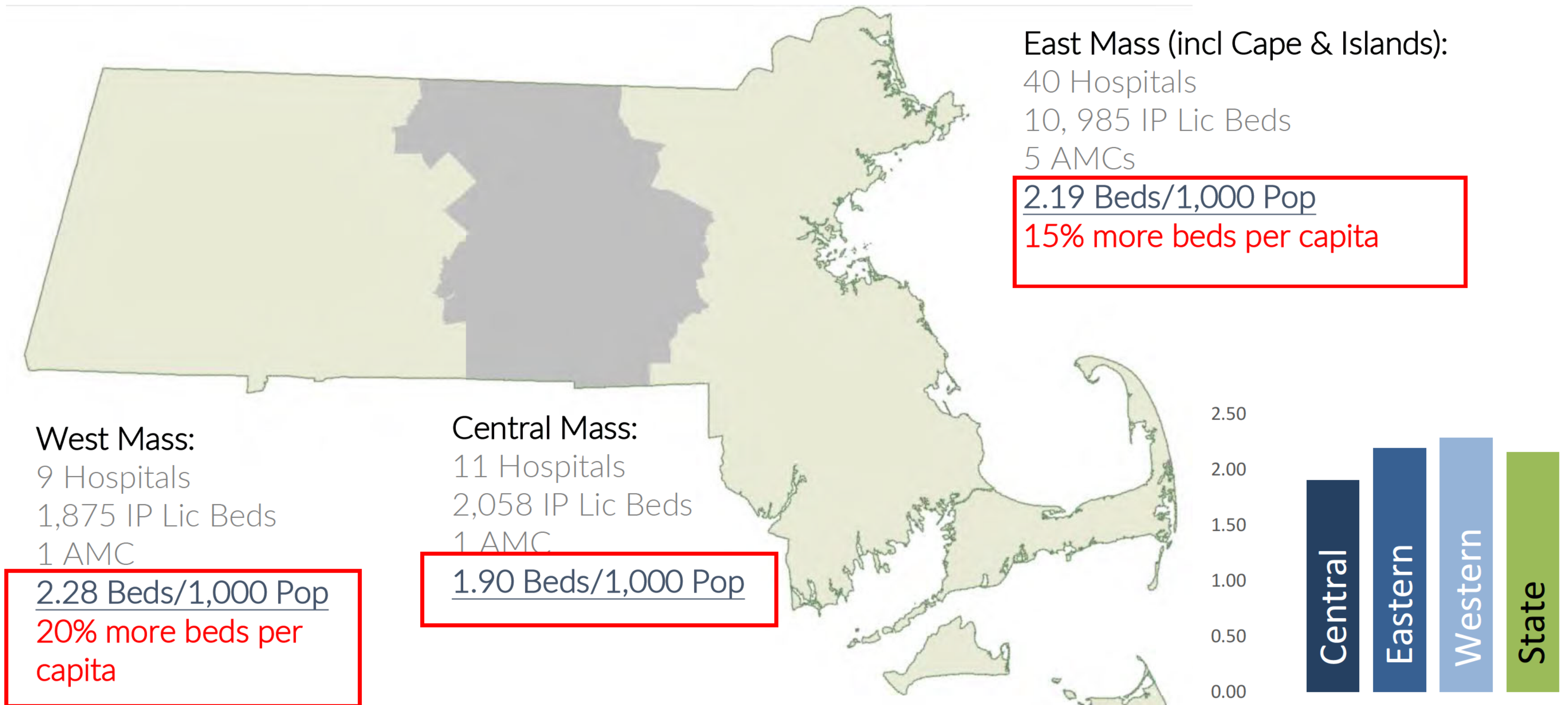


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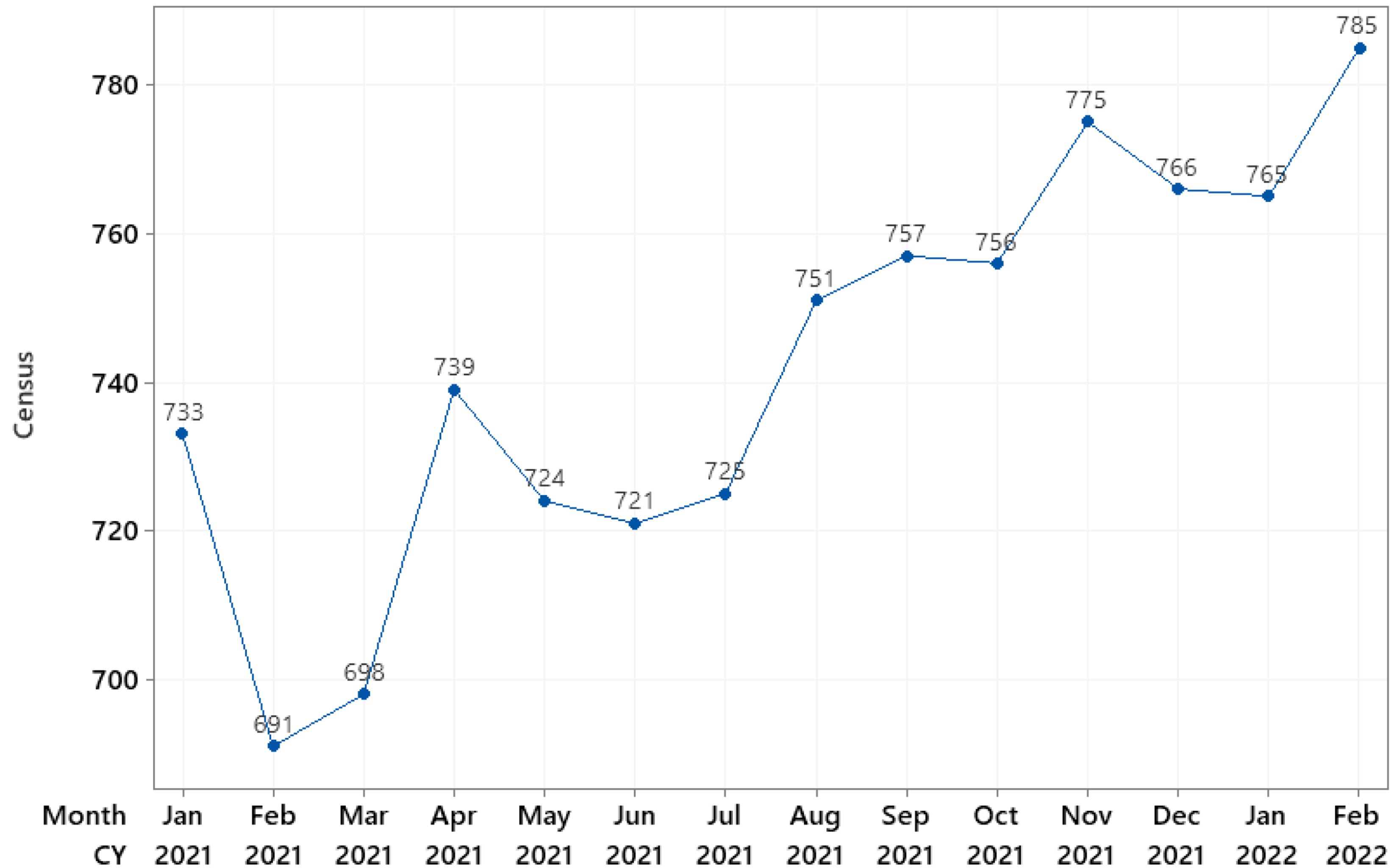
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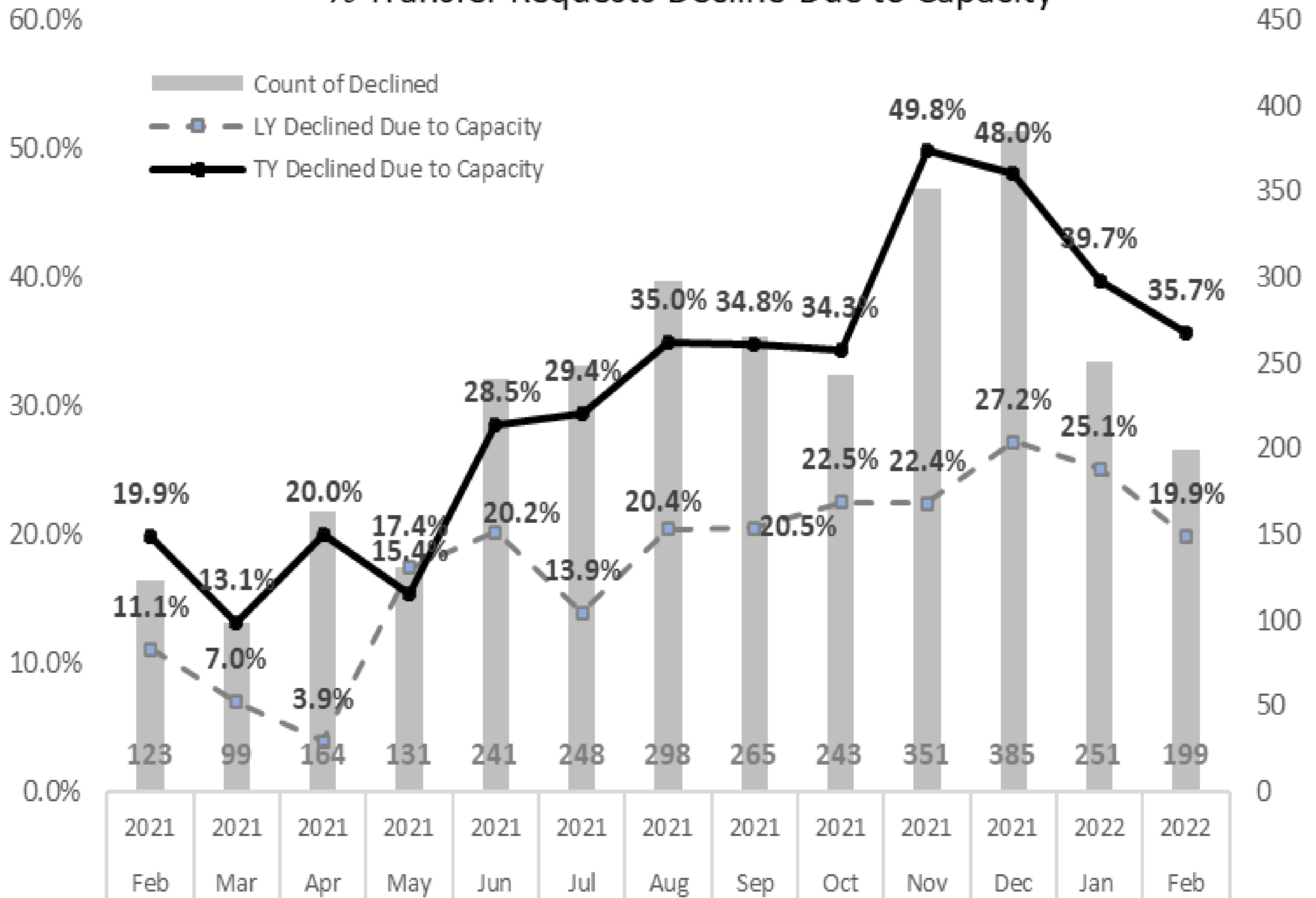
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President

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# ABOUT UMASS MEMORIAL MEDICAL CENTER

- Clinical partner of UMass Memorial Medical School
- 733-bed (plus 69 bassinets) acute care, academic hospital

## **The region's only:**

- Level I Trauma Center for adults
- Hospital-based air ambulance (the first in New England)
- Level III Neonatal Intensive Care Unit



- Named one of America's Top 50 Teaching Hospitals by The Washington Monthly

# ABOUT UMASS MEMORIAL MEDICAL CENTER

- Recognized by US News & World Report as high performing in colon cancer surgery, aortic valve surgery, heart bypass surgery and heart failure.



- Ranked 24<sup>th</sup> in the nation's top hospitals by the Lown Institute.



- Recognized by Healthgrades with the following awards and designations: Critical Care Excellence Award, Coronary Intervention Excellence Award, America's 100 Best Hospitals for Cardiac Care Award, America's 50 Best Hospitals for Cardiac Surgery Award.



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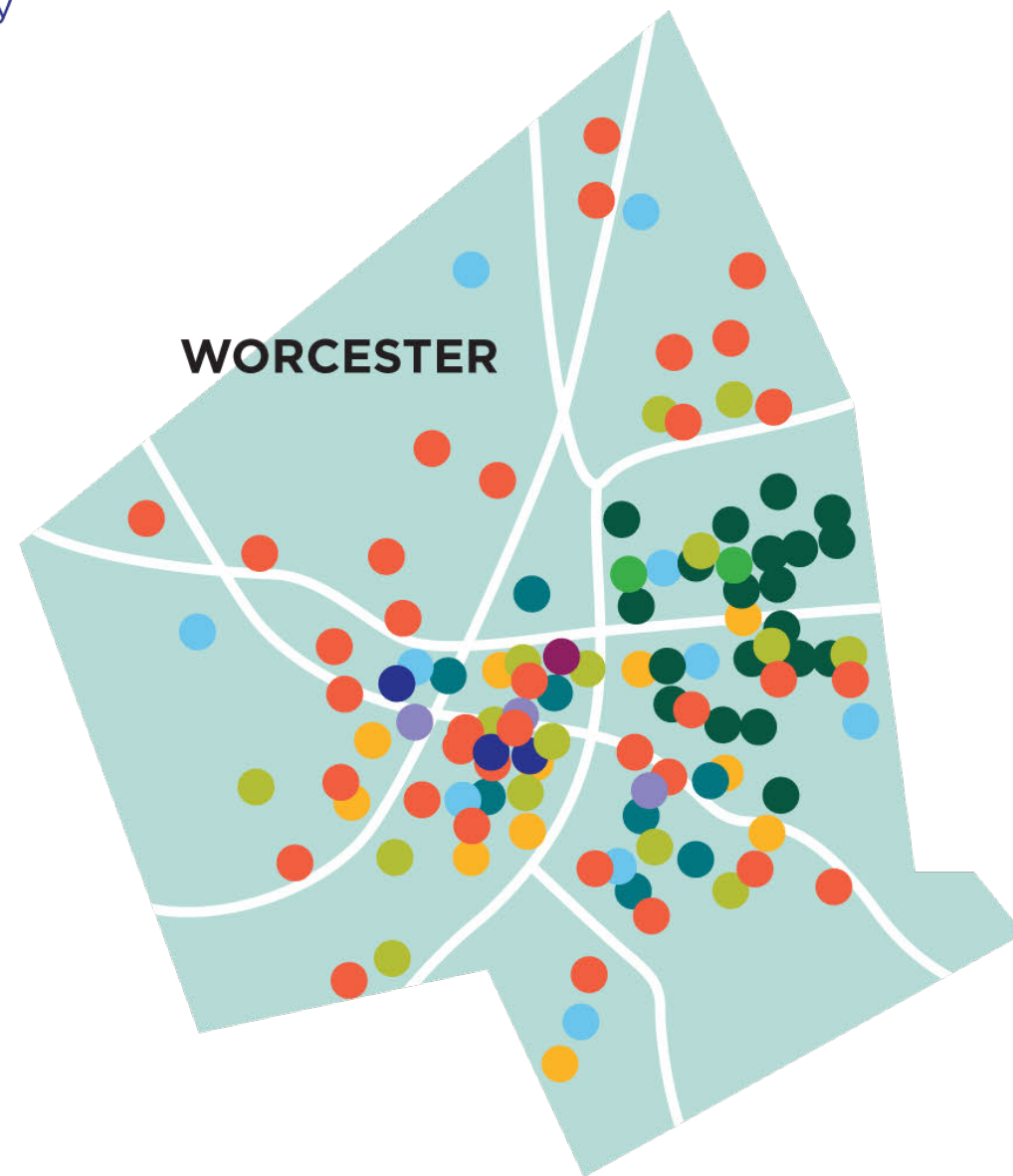
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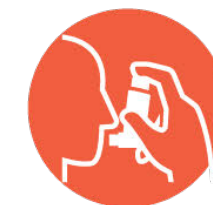
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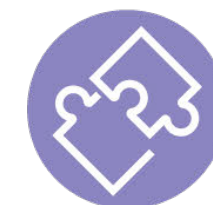
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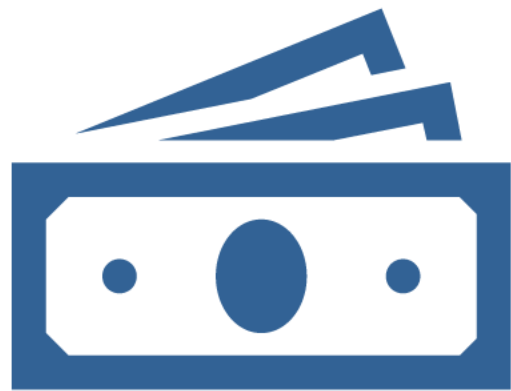
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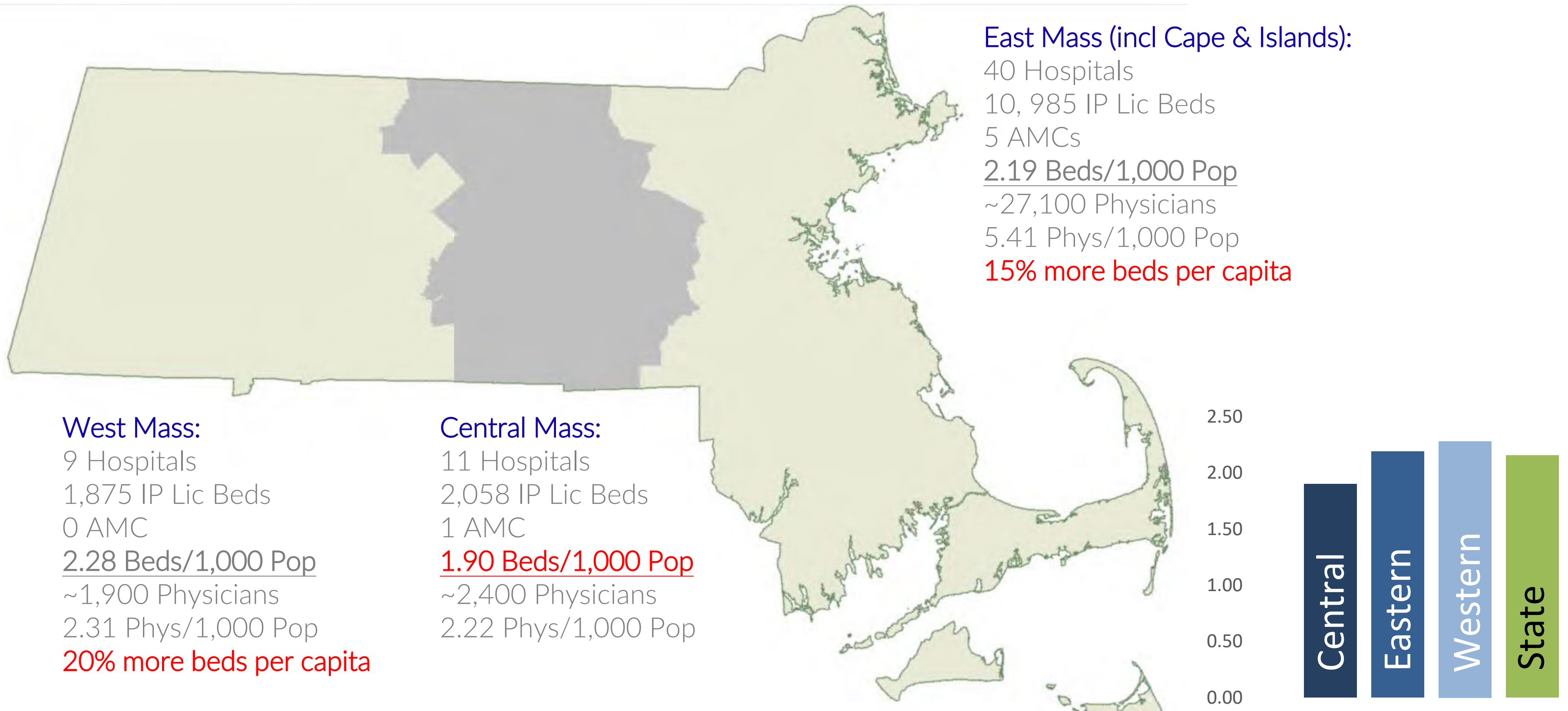
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# CENTRAL MA HAS THE LOWEST BED/POPULATION RATIO WITH FULL BREADTH OF PHYSICIAN SPECIALISTS

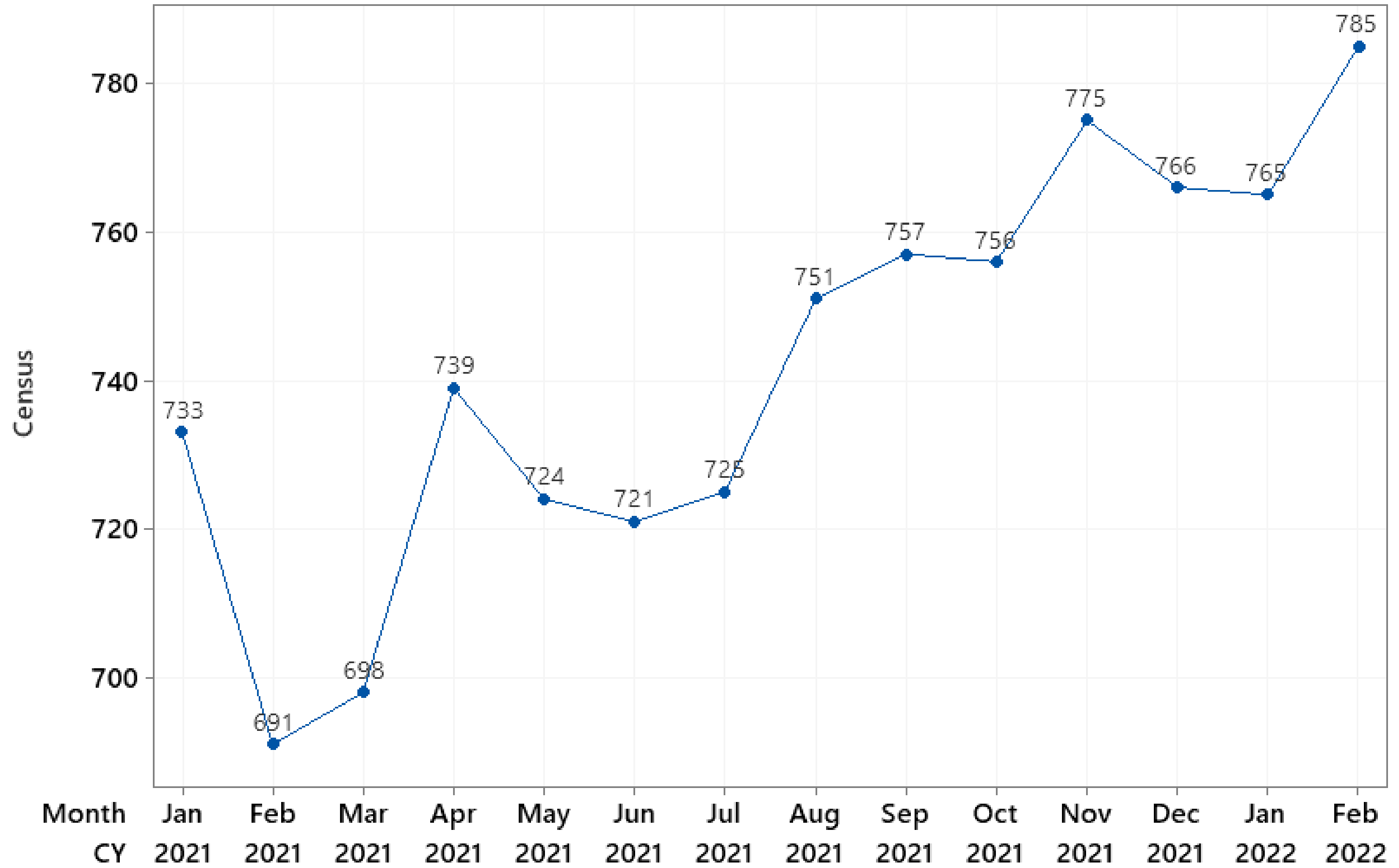
- Central Mass market not overbuilt compared to Eastern or Western markets and only includes one AMC
- Broad spectrum of specialties well represented by ~2,400 doctors



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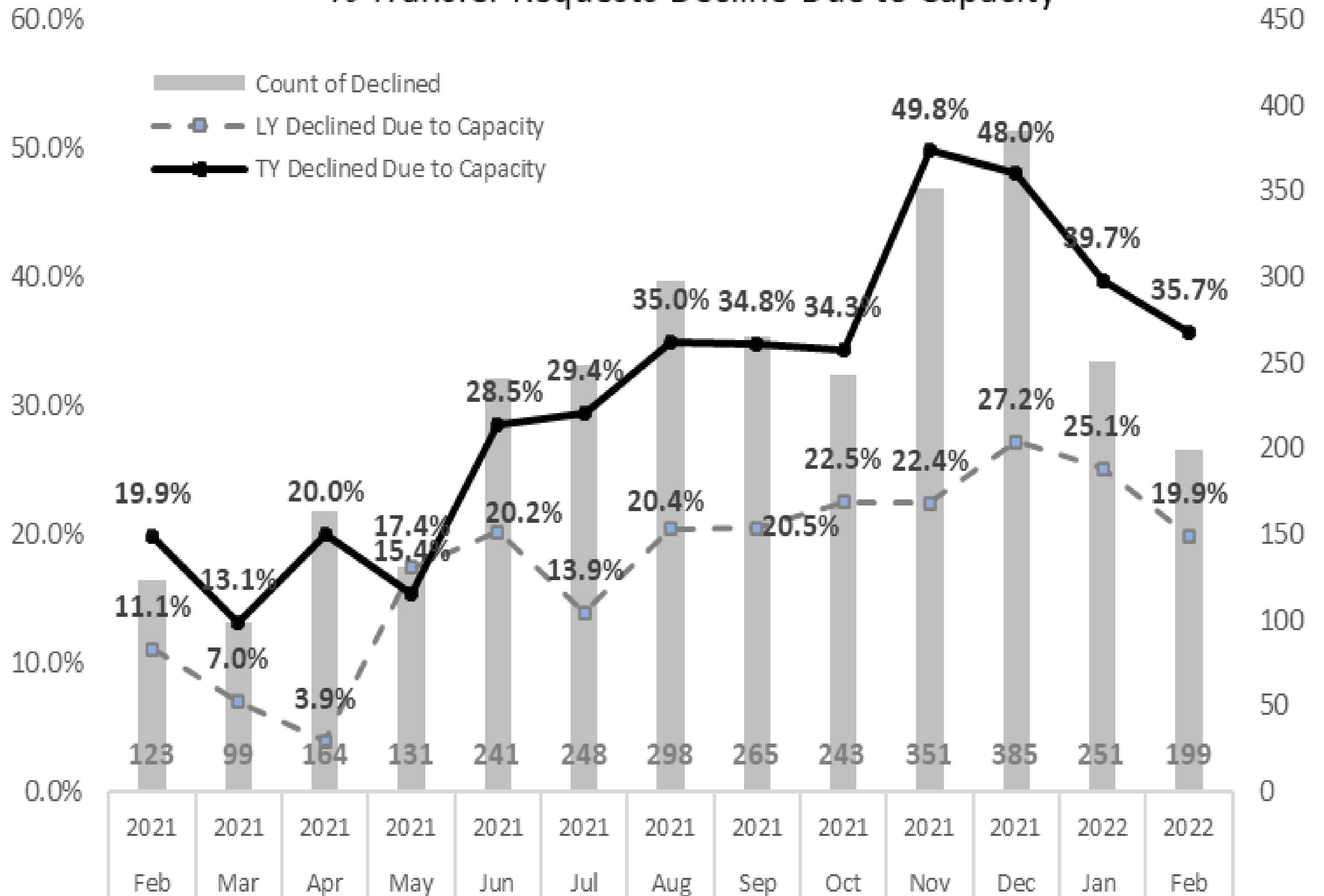
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- This leads to the efficient identification of serious medical concerns and reduces how long a patient waits in the ED.



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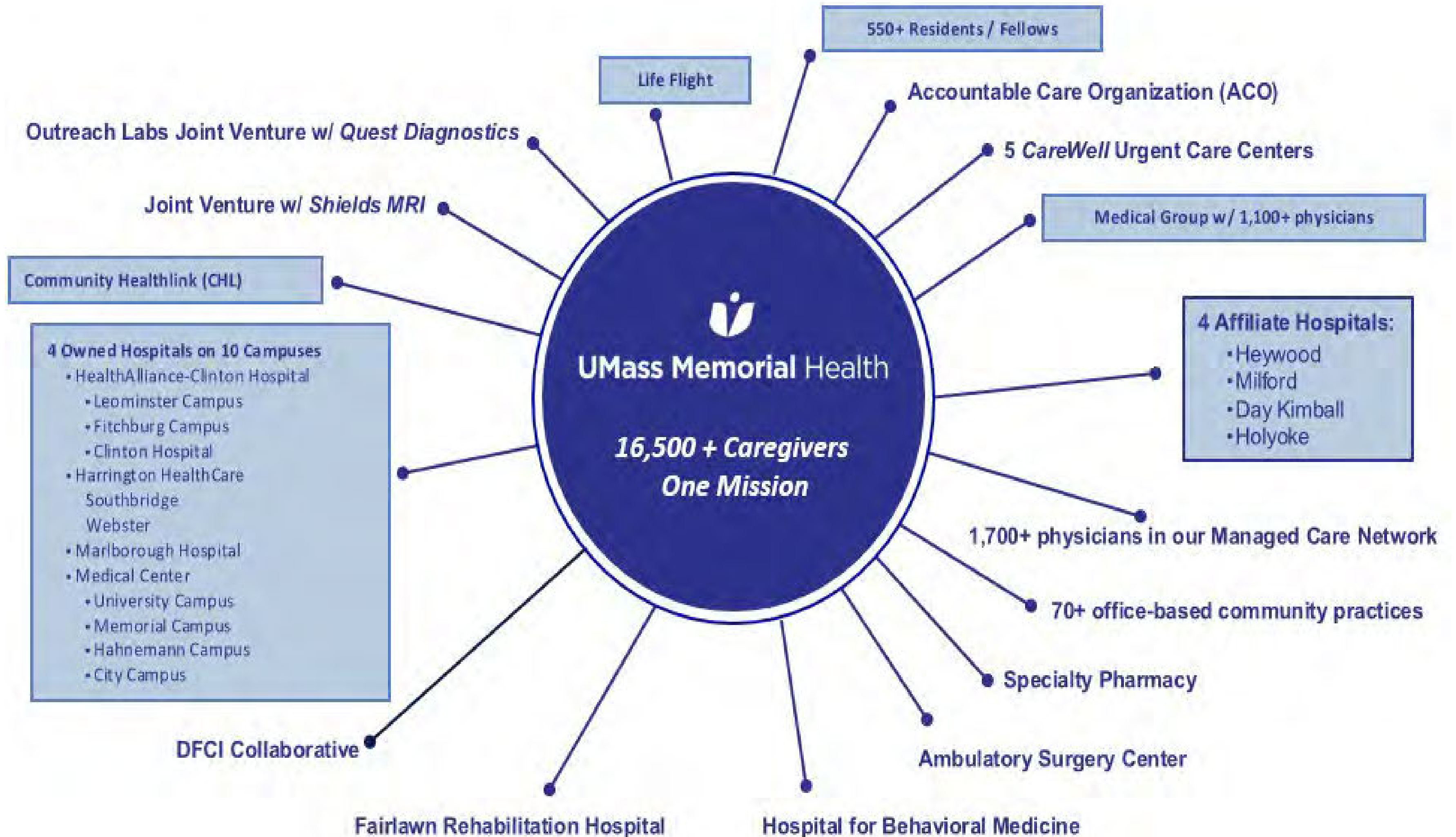
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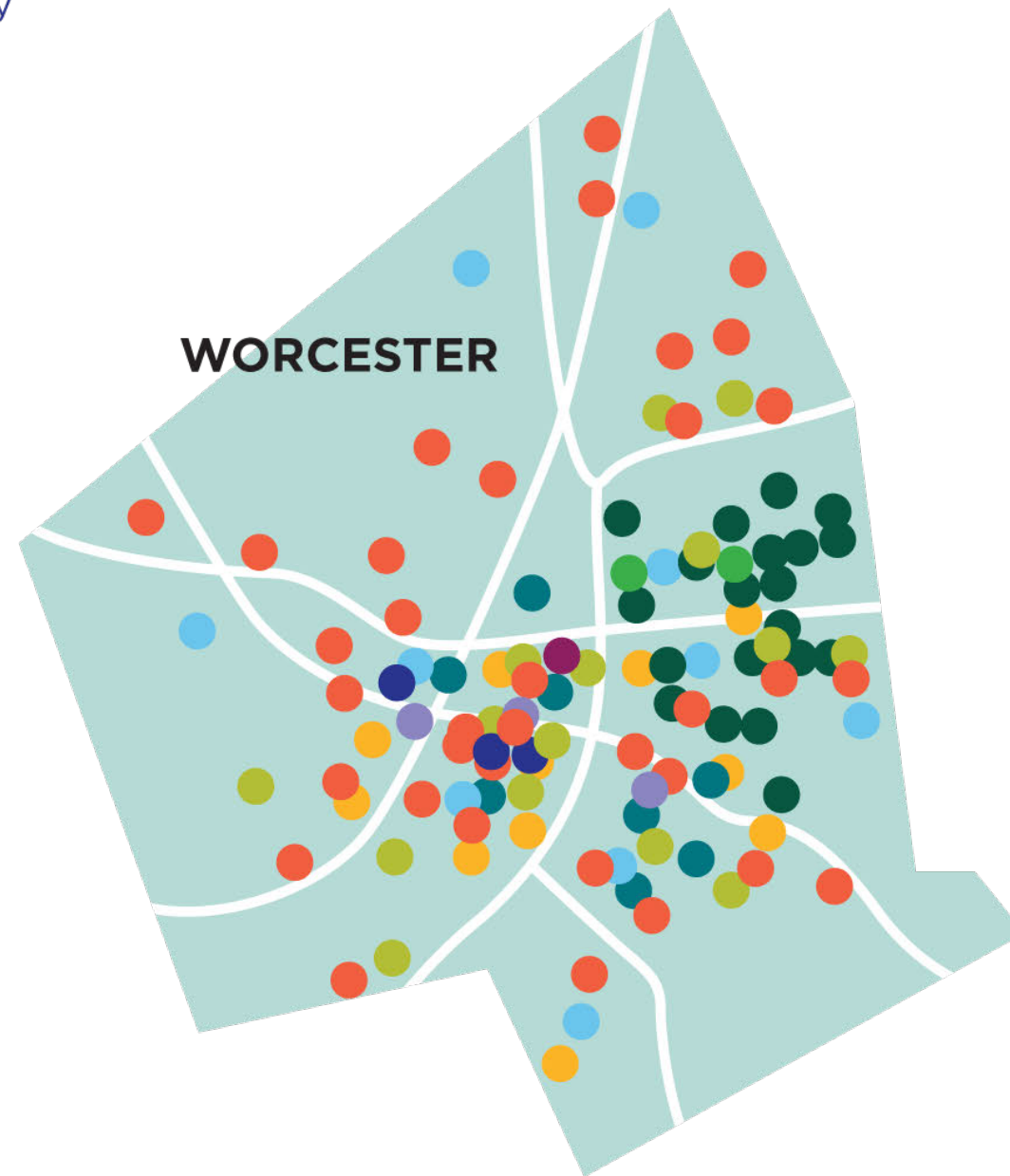
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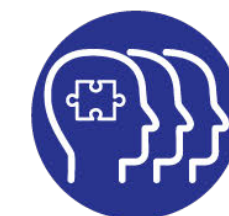
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Worcester Youth Center Southeast Asian Center The Hector Reyes House



## UMASS MEMORIAL COMMUNITY HEALTHLINK

Significant subsidies to this behavioral health agency serving the most vulnerable populations

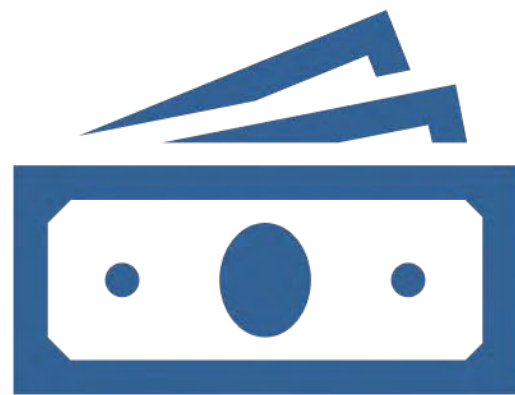
IN 2018, OUR SYSTEM ENACTED AN

# ANCHOR MISSION

A commitment to **consciously apply** the **business and economic power** of UMass Memorial Health, in combination with our **human and intellectual resources**, to better the long-term welfare and resiliency of central Massachusetts communities.

Anchored  in Our  
Comm  nity

Invest



Hire



Purchase

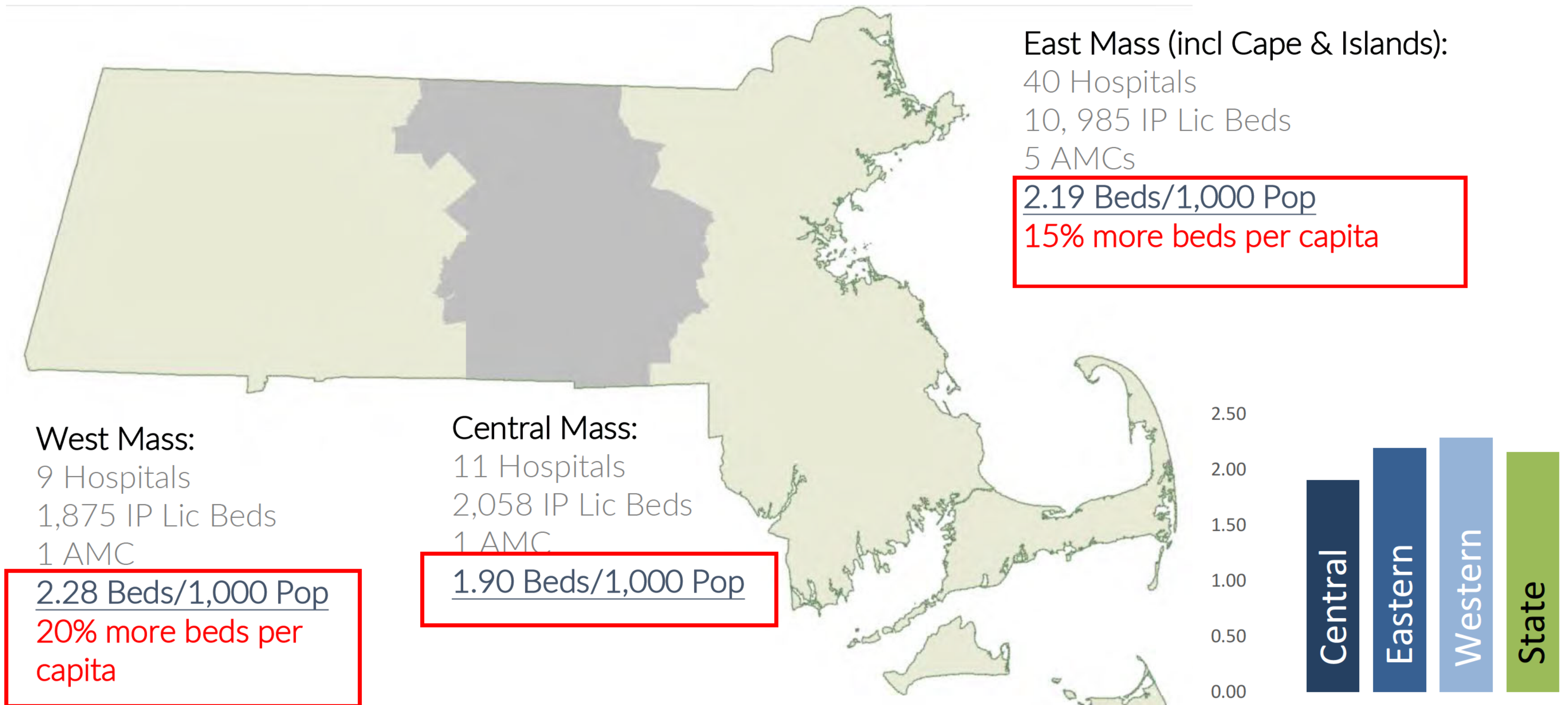


Volunteer



# BACKGROUND

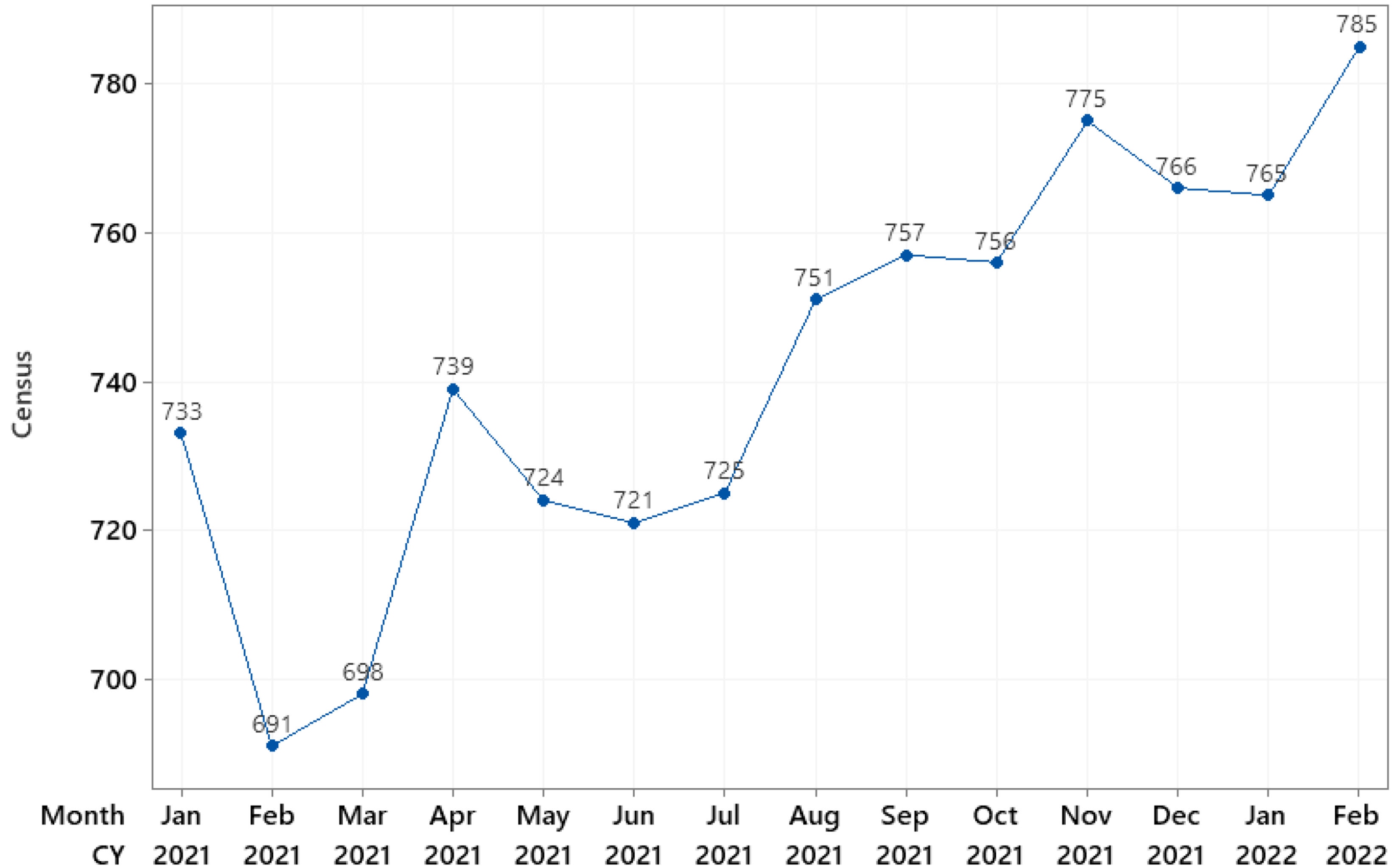
# CENTRAL MASS IS UNDER-BEDDED – DEFICIT OF ABOUT 350 BEDS!



*Licensed beds based on CHIA 2019 cost report data; excludes nursery. Projected 2019 population using UMass Donohue Institute population estimates. Physician estimates based on ratios of physicians to population in AHA Statistical Guide, by nation and state*

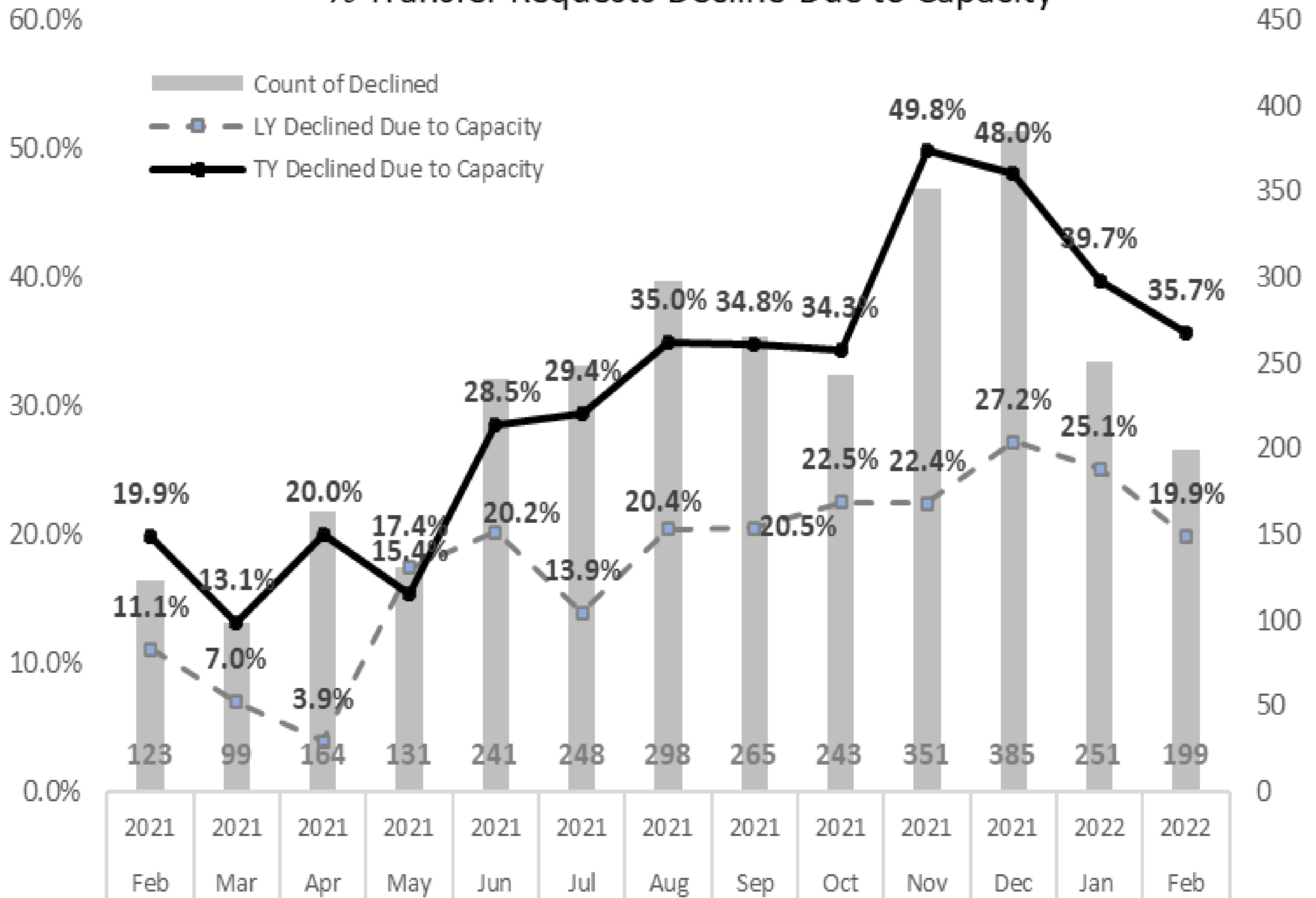
# WHY IT MATTERS NOW

## Midnight Census Grand Total - Medical Center



# WHY IT MATTERS NOW

## % Transfer Requests Decline Due to Capacity



# WHAT ELSE WE ARE DOING



## Hospital at Home

**UMass Memorial** Health  
UMASS MEMORIAL MEDICAL CENTER

- An innovative way for you to receive high-quality, hospital-level care in the comfort and familiarity of your own home. With our outstanding clinicians visiting your home several times a day and telehealth technology keeping you connected to your health care team, we bring the hospital to you.
- Studies show that Hospital at Home programs improve patient outcomes *and* increase patient satisfaction. It's all part of our relentless pursuit of healing, and our desire to improve the lives of our patients.

# WHAT ELSE WE ARE DOING

## *ED REDESIGN*

- Invested in more technology (i.e. CT scanner) & staff to expedite flow of patients through the ER
- Created a new ED Rapid Flow Process/Unit, which helps to expedite diagnostic workup (i.e. labs, tests, etc.) on lower acuity patients, to reduce waiting
- ED Observation & Transition units for shorter stay & boarding patients





# PROPOSED PROJECT

# WHAT ELSE WE ARE DOING



- 72 new medical/surgical beds that will ease our capacity constraints
- Single rooms
- Extensive interior renovations & infrastructure upgrades needed
- Focus on modern healing environment & digital technology
- Patients will be transferred via ambulance
- Approx. 400-500 NEW jobs
- Design firm: Perkins & Will, Boston
- Proposed zone change submitted to City of Worcester; filing of Determination of Need forthcoming
- Anticipated opening: 2024



# PROCESS OF COMMUNITY HEALTH INITIATIVE (CHI)

- Upon approval, UMass Memorial Health will fund a CHI equal to 5% of the Project's maximum capital expenditure
- Approximately 66% of the CHI will fund local priorities
- UMass Memorial Health's CHI Committee will select priorities based on our most recent CHNA and in alignment with the DoN Health Priorities
  - 1) Social Environment
  - 2) Built Environment
  - 3) Housing
  - 4) Violence and Trauma
  - 5) Employment
  - 6) Education
- UMass Memorial Health anticipates contributing money over several years to fund the selected CHI priorities and strategies

# COMMUNITY ENGAGEMENT TIMELINE

- Community Engagement
  - Coalition for a Healthy Greater Worcester—March 15, 2022 at 3:00 p.m.
  - PFAC—March 22, 2022 at 6:00 p.m.
  - Worcester Together Coalition—March 24, 2022 at 8:30 a.m.
  - Public Forum—TBD

- DoN Submission: June 1, 2022 (target)
- DoN Approval: December 2, 2022 (estimate)

# DISCUSSION

## **APPENDIX 5.1**

### **CHI NARRATIVE**

**I. Community Health Initiative Monies**

The breakdown of Community Health Initiative (“CHI”) monies for the Proposed Project is as follows. Please note, all totals are presented in the order calculated, beginning with the Maximum Capital Expenditure (“MCE”).

	<b>Total</b>	<b>Description</b>
<b>MCE</b>	\$143,242,167	
<b>Total CHI</b>	\$7,162,108.38	(5% of Maximum Capital Expenditure)
<b>Administrative Fee</b>	\$143,242.17	(2% of the CHI Monies, retained by UMMHC)
<b>Remaining Monies</b>	\$7,018,866.21	(CHI Monies minus the Administrative fee)
<b>Statewide Initiative</b>	\$1,754,716.55	(25% of remaining monies, paid to State-wide fund)
<b>Local Initiative</b>	\$5,264,149.66	(90% of remaining monies)
<b>Evaluation Monies</b>	\$526,414.97	(10% of Local Initiative Monies, retained by UMMHC)
<b>Local Disbursement</b>	\$4,737,734.69	

**II. Overview and Discussion of CHNA/CHI Processes**

The CHI for the Proposed Project<sup>1</sup> will be led by UMass Memorial Health Care, Inc (“UMMHC” or the “Applicant”). Earlier this year, the Applicant received DoN approval for the acquisition of one computed tomography unit to be located in the Department at UMass Memorial Medical Center (“UMMMC”) - University Campus (the “Hospital”). Due the timing of the applications submitted on behalf of UMMMC, the Applicant received approval from the DoN Program to combine the CHI dollars for both applications and distribute the dollars through one CHI, if the current Proposed Project is approved. The total CHI for both projects would be \$7,353,751.48

The Applicant participated in the 2021 Greater Worcester Regional Community Health Needs Assessment (the “CHNA”) which will serve as the basis for the CHI. The CHNA was collaboratively developed and carried out by the Worcester Division of Public Health, Fallon Health, The Hanover Insurance Group Foundation, and the Applicant. The entities have collaborated since 2008 to plan and conduct regional assessments aimed at identifying community health issues, barriers to care, inequities in care and disparities in outcomes, and gaps in the health service system.

In order to understand the health issues facing Greater Worcester, the CHNA utilized a mixed-methods assessment approach that integrates quantitative and qualitative data and sought information on the lived experiences of the community’s diverse populations. The full CHNA 2021 effort focused on compiling information through an extensive community engagement effort that involved stakeholder interviews, focus groups, and a community health survey, as described below. Data and findings from recent local assessment and planning efforts were also incorporated into the CHNA. Accordingly, the CHNA was completed in close partnership with local stakeholders, including health and social service providers, advocates, elected and appointed officials, faith leaders, community organizations, Boards and Commissions, and community residents.

The CHNA sought to include an engaged and representative sample of individuals from Greater Worcester residents. To that end, hundreds of individuals participated through 45 interviews, nine (9) focus groups, and one (1) Community Health Survey. Furthermore, the CHNA was used to inform the Greater Worcester

<sup>1</sup> The Proposed Project includes the following: (A) the renovation of a 6-story building adjacent to UMMMC’s University Campus, located at 378 Plantation St, Worcester, MA 01605, that will contain 72 additional medical/surgical beds, one (1) additional computed tomography unit, and shell space for future build out to accommodate clinical services; (B) 19 additional medical/surgical beds on UMMMC’s Memorial Campus; and (C) other renovation projects to improve the existing services and facilities across UMMMC’s Memorial and University Campuses.

Community Health Improvement Plan (“CHIP”) and strategies, which was led by the Coalition for a Healthy Greater Worcester.

### **III. Oversight of the CHI Process**

The Applicant will leverage its robust and well-represented Determination of Need Committee (the “Advisory Committee”) to oversee the development and implementation of the CHI. The Committee is comprised of community members, leaders, and stakeholders, as well as key employees across the Applicant’s organization.

### **IV. Advisory Committee Duties**

The Advisory Committee’s scope of work includes:

- Selecting the CHI’s Health Priorities based upon the needs identified in the 2021 CHNA and in alignment with DPH’s and EOHHS’s Health Priorities and Focus Areas.
- Providing oversight of the evaluation of CHI-funded projects.
- Conducting a conflict of interest disclosure process to determine which members also will comprise the Allocation Committee.
- Ongoing monitoring and reporting to DPH.

### **V. Allocation Committee Duties**

The Allocation Committee will be comprised of individuals from the Advisory Committee who do not have a conflict of interest with respect to funding CHI strategies. The scope of work that the Allocation Committee will carry out includes:

- Selecting Strategies for the noted Health Priorities consistent with DPH’s CHI guidelines.
- Carrying out a formal request for proposal (“RFP”) process (or an equivalent, transparent process) for the disbursement of CHI funds.
- Engaging resources that can support and assist applicants with their responses to the RFP.
- Disbursement of CHI funding.
- Providing oversight to the evaluation process.

### **VI. Timeline for CHI Activities**

Upon a Notice of Determination of Need being issued by the Public Health Council, the Advisory Committee will commence meeting and begin the CHI Process. The timeline for CHI activities is as follows:

- Six weeks post-approval: The Advisory Committee will meet to review their responsibilities and the 2021 CHNA in furtherance of selecting Health Priorities.
- Three months post-approval: The Advisory Committee determines Health Priorities and Strategies for funding.
- Four months post-approval: The Advisory Committee conducts a Conflicts of Interest process to determine which members will form the Allocation Committee.
- Five months post-approval: The Allocation Committee develops the funding process for the selected strategies.
- Six months post-approval: The RFP for funding is released.
- Eight months post-approval: Responses are due for the RFP.



UMMMC

Pavilion DoN Narrative

- Nine to ten months post-approval: Funding decisions are made, and the disbursement of funds begins.
- Eighteen months to two years post-approval: Ongoing evaluation efforts and reporting to DPH.

#### **VII. Request for Multi-Year Funding**

The Applicant is requesting the flexibility to extend the life of the CHI grants up to five (5) years depending on the number and nature of applications received and ultimately funded.

#### **VIII. Administrative Monies**

UMMHC is requesting to use up to \$143,242.17 in administrative funding. These monies will be used to fund support staff, provide support to Advisory Committee and Allocation Committee members, and assist with the development of community communication materials, including publicizing and facilitating the RFP process.

#### **IX. Evaluation Overview**

The Applicant anticipates using the allowed 10% of local CHI funding (\$526,414.97) for evaluation efforts. The money will be used to develop and implement an evaluation plan for CHI-funded projects.

## **APPENDIX 5.2**

# **COMMUNITY ENGAGEMENT PLAN FORM**



# Massachusetts Department of Public Health

## Determination of Need

### Community Health Initiative

### Community Engagement Plan

Version: 8-1-2017

The Community Engagement Plan is intended for those Applicants with CHIs that require further engagement above and beyond the regular and routine CHNA/CHIP processes. For further guidance, please see the *Community Engagement Standards for Community Health Planning Guidelines* and its appendices for clarification around any of the following terms and questions.

**All questions in the form, unless otherwise stated, must be completed.**

Approximate DoN Application Date:  DoN Application Type:

Applicant Name:

What CHI Tier is the project?  Tier 1  Tier 2  Tier 3

### 1. Community Engagement Contact Person

Contact Person:  Title:

Mailing Address:

City:  State:  Zip Code:

Phone:  Ext:  E-mail:

### 2. Name of CHI Engagement Process

Please indicate what community engagement process (e.g. the name DoN CHI Initiative associated with the CHI amount) the following form relates to. This will be use as a point of reference for the following questions.

(please limit the name to the following field length as this will be used throughout this form):

### 3. CHI Engagement Process Overview and Synergies with Broader CHNA /CHIP

Please briefly describe your overall plans for the CHI engagement process and specific how this effort that will build off of the CHNA / CHIP community engagement process as is stated in the *DoN Community-Based Health Initiative Planning Guideline*.

### 4. CHI Advisory Committee

In the CHNA/CHIP Self Assessment, you listed (or will list) the community partners that will be involved in the CHI Advisory Committee to guide the UMMC Plantation Street Project . As a reminder:

**For Tier 2 DON CHI Applicants:** The CHI Advisory Committee is tasked with helping select DoN Health Priorities based on the CHNA / CHIP unless the Applicant is directed by DPH to conduct additional community engagement. If so, the advisory committee's role is to guide that additional work.

**For Tier 3 DON CHI Applicants:** The CHI Advisory Committee is to select DoN Health Priorities based on, **but not exclusive to**, the CHNA / CHIP. This includes the additional community engagement that must occur to develop the issue priorities.

## 5. Focus Communities for CHI Engagement

Within the UMMC Plantation Street Project , please specify the target community(ies), please consider the community(ies) represented in the CHNA / CHIP processes where the Applicant is involved.

Add/Del Rows	Municipality	If engagement occurs in specific neighborhoods, please list those specific neighborhoods:
<input type="checkbox"/> + <input type="checkbox"/> -	Worcester	

## 6. Reducing Barriers

Identify the resources needed to reduce participation barriers (e.g., translation, interpreters, child care, transportation, stipend). For more information on participation barriers that could exist, please see Appendix A from the *Community Engagement Standards for Community Health Planning Guidelines* <http://www.mass.gov/eohhs/docs/dph/quality/don/guidelines-community-engagement.pdf>

When coordinating participation and community engagement, UMMC will follow recognized standards and best practices to reduce participation barriers. The strategies we will employ will address issues surrounding accommodations, which will mitigate potential barriers related to communication, location, time, and childcare. This includes the following:

- Trained interpreters to provide culturally sensitive interpretations that reflect the linguistic diversity of the community.
- Meeting locations that are centrally located, ADA-compliant facility with free parking, where community members feel safe from crime but also safe to voice their opinions. As such, locations will rotate to reflect the diversity of the community.
- Hybrid format (in-person/virtual) meetings at a time identified to accommodate accessibility and availability for participants.
- Childcare, food, and stipends as appropriate as a way to encourage community engagement and recognize the value that participants bring to the process.
- Identify and address transportation barriers for some hard-to-reach groups, including young people, seniors and/or disabled people.
- Diversify publicity materials and dissemination of information by varying modes/methods of communication to maximize transparency among the community that will ensure broad community engagement and access to timely information/feedback.
- Define clear objectives and expectations while ensuring that all participants have equitable access to pertinent information and materials

## 7. Communication

Identify the communication channels that will be used to increase awareness of this project or activity:

UMMMC's communication regarding this Determination of Need and proposed project has already begun. We informed key community stakeholders through a virtual presentation with PFAC and to the Steering Committee of the Coalition for a Greater Healthy Worcester. In addition, UMMC hosted a Public Forum which was announced through local and social media [Telegram & Gazette, Spectrum News, Worcester Business Journal, MassLive] in the days leading up to the event. UMMC sent a newsletter inviting elected officials to the Public Forum, including our State Senators and Representatives, Mayor of Worcester, and City Councilors. Moving forward, UMMC's communication efforts will expand to increase awareness further and maximize community engagement of this project. By leveraging existing partnerships, anticipated channels for communication will include:

Media outlets:

- WICN: a community radio station
- WCCATV: Worcester's local community cable access station
- Local community cable stations: this will increase awareness in Worcester's neighboring towns
- Vocero Hispano Newspaper: a Spanish language newspaper that is also digital
- Worcester Public Health Department and Public Health Alliance: municipal communication

Community network and coalition communication channels:

- Worcester Public Health Department and Public Health Alliance: municipal communication
- Coalition of a Healthy Greater Worcester: e-newsletters and communications to Steering Committee members, CHIP Working Groups, and the community at-large via email and website postings
- Worcester Together: a strong coalition that emerged during the pandemic that issues regular communications to its over 50 members
- Worcester Community Connections: E-newsletter listing with an internal distribution list
- Worcester Community Action Council: internal distribution list
- Seven Hills Foundation Newsletter
- Worcester Housing Authority resident communications
- Other community-based organizations communication channels/e-newsletters as possible

UMass Memorial communication channels:

- UMass Memorial Health: e-distribution list community sites as well as UMMH's social media pages and website
- UMass Memorial Community Benefits key stakeholders direct email distribution list, which includes over 300 individuals
- UMass Memorial Community Benefits community COVID distribution list

## 8. Build Leadership Capacity

Are there opportunities with this project or activity to build community leadership capacity?

Yes  No

If yes, please describe how.

To develop shared ownership among the CHI Committee we will rotate facilitation of the meeting among members. UMMMC will invest in offering a training on facilitation for all members.

## 9. Evaluation

Identify the mechanisms that will be used to evaluate the planning process, engagement outcome, and partner perception and experience:

UMMMC will work together with the CHI DoN Committee to ensure there is a strong evaluation plan and that we are transparent with the community on key findings including through formats such as community forums conducted in hybrid in person/virtual format to ensure maximum participation and to address barriers to attendance such as transportation, childcare, parking accessibility and others. We will also ensure communications regarding key findings and CHI initiatives via other formats such as electronic communications.

To ensure CHI DoN processes are functioning effectively and as intended, the CHI DoN Committee will embed an ongoing evaluation process. This will include meeting evaluations to be completed by Committee members at the end of each meeting as well as a final overarching evaluation to be completed at the end of each year of the CHI process. UMMMC will engage CHI DoN Committee members as key monitoring actors in this process. The process will also include ensuring that there are metrics and reported outcomes for each CHI project that is funded. Each CHI funded project will be required to provide a solid evaluation plan with metrics and timeline for completion which will be reviewed by the CHI DoN Committee.

## 10. Reporting

Identify the mechanisms that will be used for reporting the outcomes of this project or activity to different groups within the community:

Residents of Color

UMMMC has a long history of working with residents of color and to this end, we will build upon these relationships. These relationships include capitalizing on the neighborhood work we have done in some of the most economically challenged areas in the City of Worcester; Bell Hill and Main South. In Bell Hill, we have had an outreach liaison that works closely with the Green Hill Neighborhood Association, and prior to the pandemic, she worked closely with the PTA at Belmont Community School. In addition, we are connected with the residents of this highly-distressed area via a community garden that UMMMC Community Benefits helped to established. In Main South, our most recent effort includes the development of an Anchor District. In this highly community engaged process we conducted a total of 64 listening sessions with a broad spectrum of community stakeholders. These consisted of one-on-interviews as well as focus group discussions. Interviews and focus groups were conducted with a broad range of representation including residents living in subsidized housing and stakeholders from various organizations including: faith based organizations (including an African American Baptist Church), Community Development Corporations, public housing authorities, small business owners, an elementary school, food pantries, a Latino CBO, and a Latino supermarket to name a few. In other neighborhoods across the city, we are connected through our UMass Memorial Ronald McDonald Care Mobile program which has a presence through regular stops in the Anchor District area. UMMMC's Care Mobile program has been delivering medical care to vulnerable populations at 10 neighborhood sites and preventive dental services at 23 elementary schools across the City of Worcester for over 20 years. As such, UMMMC has trusted relationships and communication channels for its Care Mobile program and outreach efforts that can be utilized for CHI DoN communications to the community at large.

Residents who speak a primary language other than English

UMMMC has established linkages with a range of ethnic groups over the years. For example, UMass Memorial Community Benefits helped to establish and incubated the Southeast Asian Center (SEAC) which has served the Vietnamese and other Asian groups for more than 15 years. As such, it has a strong working relationship with SEAC and reach out to them for various opportunities for the population they serve. Currently with the influx of Afghan refugees, UMMMC is part of an Afghanistan

Health group that is working on decreasing barriers to care and as such in this group there are representatives from the two resettlement agencies (Ascentria Care Alliance, Ansaar of Worcester, and Refugee and Immigrant Assistant Center (RIAC) and we will certainly work with them throughout the CHI DoN process. In addition, our provider, Dr. Mohammed Ranzam coordinates a free clinic at a large Mosque in the City of Worcester that targets different groups from Arab countries. In addition, we are funding weekly transportation from two hotels where the Afghanis are residing to the Mosque in order to address isolation and mental health issues. In terms of the Latino population, we have partnered with CENTRO, a Latino community-based organization during the pandemic and have conducted COVID education and outreach efforts at their food pantry and a vaccination program. During the pandemic, UMMMC worked closely with several Black and African churches to provide COVID education, outreach, testing and vaccinations. Additionally, it worked with this population in addressing cultural and linguistic barriers to food resources and food insecurity.

**Aging population**

UMMMC has worked closely over the years with the Executive Director of the Worcester Senior Center, in particularly in funding an on-site health clinic. Previously it worked closely with the Worcester Senior Center as part of a Prevention and Wellness Trust Fund award to the City on falls prevention efforts. During the pandemic, and currently, UMMMC works with the Executive Director of the Central Massachusetts Agency on Aging (CMAA). In 2021, UMMMC held several COVID-19 vaccination programs through its Mobile Vaccination Equity Expansion program whereby the Agency brought hundreds of elders to get vaccinated. Through this connection, UMMMC vaccinated homebound older adults. UMMMC is also working with CMAA on an initiative that focuses on grandparents raising their grandchildren.

**Youth**

Over twenty years ago, UMass Memorial Community Benefits incubated the Worcester Youth Center which was spearheaded as the result of an 'SOS' call put forward by the Worcester City Manager and Worcester youth asking UMass Memorial leadership to help with a serious public health problem- youth violence prevention. Youth needed a place to go that offered after school activities, academic counseling and enrichment, and workforce training and opportunities. In addition, UMMMC coordinated the HOPE Coaliton, a group led by older youth that addresses public health problems impacting youth of color. In partnership with the Regional Environmental Council, UMMMC established the Urban Agricultural Program in Bell Hill which offers training on organic farming and employment opportunities during the summer months to address food insecurity in Worcester. Through this effort and other youth related programming including our Worcester ACTS, where Community Health Worker Intervention is addressing children/households that have been exposed to violence we have established solid channels of communications to reach the youth population.

**Residents Living with Disabilities**

UMMMC will establish a relationship with the City of Worcester Disability Office in reaching this population.

**GLBTQ Community**

UMMMC will work with the GLBTQ group that is part of the Coalition for a Healthy Greater Worcester, and will engage the recently elected City of Worcester City Council Vietnamese GLBTQ member to help develop an outreach strategy.

**Residents with Low Incomes**

UMMMC has developed strong working relations with a number of subsidized housing organizations. Most recently, UMMMC partnered with several organizations during the pandemic to deliver free COVID testing and vaccinations. They include the Worcester Housing Authority, Winn Affordable Housing, Beacon Properties, the City of Worcester HUD and Healthy Homes departments, as well as three community development corporations: Worcester Common Ground, Main South CDC, and East South CDC. We have also provided pediatric asthma education at some of this sites.

**Other Residents**

**11. Engaging the Community At Large**

Which of the stages of a CHNA/CHIP process will the UMMMC Plantation Street Project focus on? Please describe specific activities within each stage and what level the community will be engaged during the UMMMC Plantation Street Project . While the step(s) you focus on are dependent upon your specific community engagement needs as a result of your previous CHNA/CHIP work, for tier 3 applicants the CHI community engagement process must at a minimum include the "Focus on What's Important," "Choose Effective Policies and Programs" and "Act on What's Important" stages. (For definitions of each step, please see pages 12-14 in the *Community Engagement Standards for Community Health Planning Guidelines* <http://www.mass.gov/eohhs/docs/dph/quality/don/guidelines-community-engagement.pdf>).

	Inform	Consult	Involve	Collaborate	Delegate	Community - Driven / -Led
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	Inform	Consult	Involve	Collaborate	Delegate	Community - Driven / -Led
<input checked="" type="checkbox"/> Assess Needs and Resources	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Please describe the engagement process employed during the "Assess Needs and Resources" phase.	Working with the CHI DoN Committee we will assess the needs and resources through our highly community engaged CHNA/CHIP process. The DoN CHI Committee will review the CHNA and CHIP strategies and will also utilize the most recent information that has been identified in the community specifically looking at Social Determinants of Health, identified inequities and gaps in resources. We will provide training to CHI DoN Committee members on meeting facilitation and rotate lead facilitators for meetings in order to provide diversity and equitable leadership opportunities among committee members.					
<input checked="" type="checkbox"/> Focus on What's Important	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Please describe the engagement process employed during the "Focus on What's Important" phase.	The DoN CHI Committee will review the CHA and CHIP strategies and will utilize the most recent information that has been identified in the community specifically looking at Social Determinants of Health, identified inequities. Our committee is very diversified and includes a cross sector which will provide very useful information to addressing these needs. We will be working with the committee to identify if there is any additional data that is needed and to identify any additional pressing issues that need to be addressed. In addition to the Coalition for a Healthy Greater Worcester, UMass Memorial is additionally highly engaged in a number of diverse and robust community coalitions and task force groups that are actively focused on current and emerging community health needs. These include focus areas such as mental health, transportation, food insecurity and access, oral health and others. As such, the hospital and the CHI DoN Committee will be informed on an ongoing basis on identified priority health areas and emerging needs.					
<input checked="" type="checkbox"/> Choose Effective Policies and Programs	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>
Please describe the engagement process employed during the "Choose Effective Policies and Programs" phase.	The CHI DoN Committee will review health outcomes data and assess gaps in which policy advocacy and efforts aligned with priorities can be engaged in, particularly those addressing vulnerable populations and health inequities. In addition to the Coalition for a Healthy Greater Worcester, UMass Memorial is additionally highly engaged in a number of diverse and robust community coalitions and task force groups that are actively focused on current and emerging community health needs. These include focus areas such as mental health, transportation, food insecurity and access, oral health and others. As such, the hospital and the CHI DoN Committee will be informed on an ongoing basis on identified policy and advocacy opportunities and needs.					
<input checked="" type="checkbox"/> Act on What's Important	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Please describe the engagement process employed during the "Act on What's Important" phase.	Working with our CHI DoN Committee, we will be looking at existing assets, resources and opportunities that can be leveraged and built upon. The CHI Committee will review and come to consensus regarding narrowing the scope of identified needs to priority focus areas for funding. The CHI DoN Committee will review and score all community applications for funding based on an agreed upon criteria. To ensure a fair and equitable selection process applications for funding and the review process of applications by the CHI DoN Committee will be managed and processed within the Foundant for Grantmakers software. Additionally, community-based organizations lacking capacity to complete the application process will be provided with technical assistance as needed in order to submit. Once grant awardees are selected by the CHI Committee UMass Memorial will administer the CHI funds for the implementation of CHI projects.					

	Inform	Consult	Involve	Collaborate	Delegate	Community - Driven / -Led
<input checked="" type="checkbox"/> Evaluate Actions	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
Please describe the engagement process employed during the "Evaluate Actions" phase.	We will work together with the CHI DoN Committee to ensure there is a strong evaluation plan and that we are transparent with the community on key findings including through formats such as community forums and electronic communications.					



## 12. Document Ready for Filing

When the document is complete, click on "document is ready to file". This will lock in the responses, and Date/Time stamp the form. To make changes to the document, un-check the "document is ready to file" box. Edit the document, then lock file and submit. Keep a copy for your records. Click on the "Save" button at the bottom of the page.

To submit the application electronically, click on the "E-mail submission to DPH" button.

**This document is ready to file:**

Date/Time Stamp:

E-mail submission to DPH

## **APPENDIX 5.3**

### **COMMUNITY ENGAGEMENT SUPPLEMENT**

### 3. CHI Engagement Process Overview and Synergies with Broader CHNA/CHIP

Please briefly describe your overall plans for the CHI engagement process and specific how this effort that will build off of the CHNA / CHIP community engagement process as is stated in the *DoN Community-Based Health Initiative Planning Guideline*.

#### UMass Memorial Medical Center (UMMMC) CHI Community Engagement Process

UMMMC's community benefits/community health improvement approach is grounded in its commitment to partner with community stakeholders to identify needs and leverage resources. Since 2007, UMMC has worked closely with the Worcester Division of Public Health ("WDPH"). Its work is guided by a Community Health Needs Assessment ("CHNA") and Community Health Improvement Plan ("CHIP") process completed in partnership with WDPH, Fallon Health, the Hanover Insurance Group, and a multi-sectoral group of stakeholders. The CHNA process also involves significant participation from the Coalition for a Healthy Greater Worcester (the "Coalition"), a community coalition that serves in an advisory role. UMMC was one of the founding partners and has been its primary funder since 2008. The Coalition includes a spectrum of public, non-profit, and private sector stakeholders including the WDPH and serves as the critical scaffolding supporting the implementation of the Greater Worcester CHIP including the convening of CHIP Working Groups. UMMC Community Benefits staff serve on the Coalition's Steering Committee and participate in CHIP Working Groups. The Coalition encompasses a total of over 200 engaged "CHIPed-In" community-based organizations and residents.

The CHNA process incorporates a broad spectrum of primary and secondary data to identify community health needs and priority areas. In order to understand the health issues facing Greater Worcester, the CHNA utilizes a mixed-methods assessment approach that integrates quantitative and qualitative data and sought information on the lived experiences of the community's diverse populations. The full CHNA process focuses on compiling information through an extensive community engagement effort that involved stakeholder interviews, focus groups, and a community health survey. Data and findings from recent local assessment and planning efforts are also incorporated into the CHNA. Accordingly, the CHNA is completed in close partnership with local stakeholders, including health and social service providers, advocates, elected and appointed officials, faith leaders, community organizations, Boards and Commissions, and community residents.

Findings of the CHNA inform and serve as the basis for the Greater Worcester CHIP. Developed in collaboration with multisectoral community stakeholders, the CHIP includes strategies to addressing priority focus areas as well as data tracking of outcomes. The CHIP serves as a roadmap for health improvement over a three- to five-year period and guides the investment of resources of not only the WDPH, hospitals, philanthropic organizations focused on community health and health plans, but also of any and all organizations that have a stake in improving health for the residents of Worcester and the surrounding communities.

UMMMC recently completed its updated 2021 Greater Worcester CHNA in collaboration with the partners discussed above. Following the completion of the 2021 CHNA, an updated 2021-2026 CHIP was completed in collaboration with community stakeholders through the CHIP Working Groups.

The CHNA includes significant community engagement and input from a broad and diverse group of community stakeholders.

The CHNA included:

- 45 Key Informant interviews
- Nine Focus Groups: Focus Groups included:
  - The Worcester Together Coalition: (Worcester Together At-Large Committee; Undocumented Working Group; Worcester Together Food Insecurity Group; Worcester Together Logistics Committee; Worcester Together Older Adults Group)
  - The Coalition for a Healthy Greater Worcester Steering Committee
  - The City of Worcester Mayor's Mental Health Task Force & Worcester Together: Mental Health Committee (combined)

- UMass Memorial Medical Center: Interpreter Services
- City of Worcester Accessibility Advisory Commission
- CHIP community Conversations; and
- An online health survey available in multiple languages that was completed by 909 community members

UMMMC Community Benefits adheres to the following guiding principles and approach for the completion of CHNA and CHIP reports and all of its community health improvement efforts:

- Health Equity is at the core of UMMMC's work
- UMMMC must identify community health needs through a robust assessment process in partnership with community
- Addressing Social Determinants of Health/Root Cause Issues
- Partnering with Public Health and community-based organizations
- Developing authentic cross/multi-sectoral partnerships
- The Hospital cannot do this work alone. The community knows best. Everyone can contribute to developing and implementing efforts to address root causes of health inequities
- The use of accurate data must be incorporated
- Development of a Community Health Improvement Plan with targeted strategies and outcome measures to address health priority areas identified through the assessment process

In addition to the Coalition, UMMMC Community Benefits places a strong focus on coalition building and collaborating with coalitions and community task forces to address identified health needs and priority areas. The Hospital's long history of working with coalitions includes the following:

- The Central Massachusetts Oral Health Task Force to address the oral health needs including high rates of tooth decay of ethnically diverse children in 22 elementary schools due to a lack of fluoridation in the City of Worcester's water supply.
- The UMMMC City-Wide Pediatric Asthma Task Force to address the high prevalence of pediatric asthma among at risk, ethnically diverse children.
- The Food is Medicine Massachusetts ("FIMMA") statewide Task Force to develop policies and innovative approaches to address food insecurity.
- City of Worcester Food Policy Council & City Worcester Mayor's Task Force on Food Insecurity to address food insecurity locally.
- Worcester Together Coalition & Worcester Together Food Group to address food insecurity issues among vulnerable populations resulting from the pandemic.
- City of Worcester COVID Health Equity Task Force to share and analyze data with community stakeholders and address neighborhood-based low vaccination rates and high positivity rates among people of color and at-risk populations.
- Health Equity Fund Committee, a partnership with the City of Worcester Health and Human Service Department and UMass Memorial to address data sharing and the identification of a health indicator dashboard.
- Worcester Youth Violence Prevention Coalition to address violence among youth and develop interventions.
- Other:

- At the community's request, UMMMC incubated the Worcester Youth Center and the Southeast Asian Center which are now free standing after 20 years and four years respectively.
- Additionally, UMMMC's Injury Prevention established a Goods for Guns gun reclamation program that works with the Worcester District Attorney's Office and police departments in 17 Worcester and 16 additional surrounding communities.
- UMMH established a diverse Task force to assess and establish an Anchor District in the Main South neighborhood, one of the most economically-challenged areas in the City of Worcester.
- The UMMH CommunityHELP Advisory Committee supports efforts to promote accessibility and use of CommunityHELP (Aunt Bertha, a dashboard that provides information on community resources and social determinants of health). The advisory committee includes community representation from community-based organizations and other health care providers.

In 2018, UMMH adopted a system-wide Anchor Mission to leverage its assets in a more concerted way to address upstream factors impacting health such as poverty, housing, education, nutrition and physical environment. The Anchor Mission focuses on four pillars: Investment, Local Procurement, Hiring and Employee Volunteerism. UMMH has committed 1% of its investment portfolio (\$4M) to place-based investments in areas with low life expectancy and a high Social Vulnerability Index. The UMMH Anchor Mission builds upon its Community Health Improvement work.

Furthering the Anchor Mission efforts, significant planning and community engagement processes are being utilized for the creation of an Anchor District in an area that has the lowest life expectancy and most at-risk for social vulnerability, identified utilizing Social Vulnerability Index (SVI) data. Consistent with the Anchor Mission approach, strategies in the District Area will capitalize on bringing the resources of all of the four Anchor Mission pillars into this area as well as community health improvement efforts through UMMMC's Community Benefits department. Community Benefits programs such as UMMMC's Care Mobile already have a significant presence in the Anchor District area.

UMMMC always strives to incorporate community engagement and input into its community health improvement strategies. In line with this approach, our Anchor District planning committee includes representation from community stakeholders including the City of Worcester Healthy Homes Office and the Worcester Business Development Corporation. In this process to date, the Anchor District effort has completed a total of 35 community key stakeholder interviews/listening sessions with a total 62 people using an interviewing tool developed to capture authentic community input and voice regarding the health needs, challenges, barriers and opportunities in the Anchor District area. Those interviewed included government officials, city counselors, business owners, faith-based organizations, Community Development Corporations, area Task Force groups, residents, and service providers. Three Focus Groups were also conducted. These included residents in collaboration with the Worcester Common Ground CDC, senior and disabled living at a public housing site and youth with the YMCA. The Anchor District area intentionally includes a significant number of hospital employees as residents who are part of the community some of whom additionally were interviewed. The UMMH Office of Clinical Integration in addition to scoring neighborhoods in the Anchor District area based on health and SVI data, mapped key assets and opportunities identified through data and community input.

## **APPENDIX 5.4**

# **COMMUNITY HEALTH ASSESSMENT**

## **APPENDIX 5.5**

# **COMMUNITY HEALTH IMPROVEMENT PLAN**

## **APPENDIX 8**

### **NOTICE OF INTENT**



**Govt Public Notices**

applicant seeks approval to adjust the lot line to create a new buildable lot. A public hearing on the application will be held on **Monday, June 13, 2022 at 5:30 PM** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/zoningboardofappealswebex> and/or calling 415-655-0001 (Access Code: 160 884 7670). Application materials may be viewed online at: [http://www.worcesterma.gov/planning/regulatory/boards/zoning\\_board\\_of\\_appeals](http://www.worcesterma.gov/planning/regulatory/boards/zoning_board_of_appeals), or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email (preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Zoning Board of Appeals** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x 31440

5/27/2022, 6/3/2022

**PUBLIC HEARING NOTICE**

**Zoning Board of Appeals**  
34 Barrows Road  
(MBL 50-019-00018)

Roland E. Barrows, Trustee of JAMS Realty Trust, applied to the Zoning Board of Appeals seeking the following from the requirements of the Worcester Zoning Ordinance (ZB 2022 032):

**Variance:** For relief from the minimum frontage dimensional requirement for a single family detached dwelling in an RS 7 Zone (Article IV, Section 4, Table 4.2)

Presently on the premises is a vacant lot. The property is located within an RS 7 (Residence, Single Family) zoning district. The applicant seeks approval to build a single family detached dwelling. A public hearing on the application will be held on **Monday, June 13, 2022 at 5:30 PM** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/zoningboardofappealswebex> and/or calling 415-655-0001 (Access Code: 160 884 7670). Application materials may be viewed online at: [http://www.worcesterma.gov/planning/regulatory/boards/zoning\\_board\\_of\\_appeals](http://www.worcesterma.gov/planning/regulatory/boards/zoning_board_of_appeals), or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email (preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Zoning Board of Appeals** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x 31440

5/27/2022, 6/3/2022

**PUBLIC HEARING NOTICE**

**Zoning Board of Appeals**  
4 Lee Street  
(MBL 11-005-00005)

Marie Nestelbaum 2008 Trust applied to the Zoning Board of Appeals seeking the following from the requirements of the Worcester Zoning Ordinance (ZB 2022 041):

**Special Permit:** To allow the extension, alteration, or change to a privileged non conforming structure/use (Article XVI, Section 4)

**Variance:** For relief from the minimum side yard setback dimensional requirements for a other permitted uses in an RS 7 Zone (Article IV, Section 4, Table 4.2)

Presently on the premises of 4 Lee Street is a privileged pre existing, non conforming two family detached dwelling. The property is located within an RS 7 (Residence, Single Family) zoning district. The applicant seeks to adjust the lot lines in order to create a new buildable lot. A public hearing on the application will be held on **Monday, June 13, 2022 at 5:30 PM** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/zoningboardofappealswebex> and/or calling 415-655-0001 (Access Code: 160 884 7670). Application materials may be viewed online at: [http://www.worcesterma.gov/planning/regulatory/boards/zoning\\_board\\_of\\_appeals](http://www.worcesterma.gov/planning/regulatory/boards/zoning_board_of_appeals), or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email (preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written

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comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Zoning Board of Appeals** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x 31440

5/27/2022, 6/3/2022

**PUBLIC HEARING NOTICE**

**Zoning Board of Appeals**  
44 Esther Street  
(MBL 10-011-00022)

Nguyen Do and Hao Quach applied to the Zoning Board of Appeals seeking the following from the requirements of the Worcester Zoning Ordinance (ZB 2022 035):

**Special Permit:** To modify dimensional standards for a Residential Conversion (Article IV, Section 9)

**Variance:** For relief from the minimum parking requirements for a residential use (Article IV, Section 7, Table 4.4.)

Presently on the premises of 44 Esther Street is a single family detached dwelling. The property is located within an RG 5 (Residence, General) zoning district. The applicant seeks to convert the single family detached dwelling into a two family detached dwelling with no exterior changes to the structure. A public hearing on the application will be held on **Monday, June 13, 2022 at 5:30 PM** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/zoningboardofappealswebex> and/or calling 415-655-0001 (Access Code: 160 884 7670). Application materials may be viewed online at: [http://www.worcesterma.gov/planning/regulatory/boards/zoning\\_board\\_of\\_appeals](http://www.worcesterma.gov/planning/regulatory/boards/zoning_board_of_appeals), or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email (preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Zoning Board of Appeals** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x 31440

5/27/2022, 6/3/2022

**133 Lake Avenue**  
(MBL 17-001-00021)

In accordance with the requirements of the Massachusetts Wetlands Protection Act and the City of Worcester Wetlands Protection Ordinance, Mike Russell, the applicant, filed a Request for Determination of Applicability with the Worcester Conservation Commission to determine whether the reconstruction of an existing deck and associated site work is subject to the Commission's jurisdiction, and to request a waiver of performance standard 4.2.4 (CC 2022 043).

A public hearing on this application will be held on **Monday, June 6, 2022 at 5:30pm** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/conservationcommissionwebex> and/or calling 415-655-0001 (Access Code: 160 973 4358). Application materials may be viewed online at: <http://www.worcesterma.gov/planning/regulatory/boards/conservationcommission>, or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email (preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Conservation Commission** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x31440

5/27/2022

**59 (aka 29) Webster Street**  
(MBL 08-031-00007)

In accordance with the requirements of the Massachusetts Wetlands Protection Act and the City of Worcester Wetlands Protection Ordinance, Massachusetts Electric Company, the applicant, filed a Request for Determination of Applicability with the Worcester Conservation Commission to determine whether the replacement of an existing fence and associated site work is subject to the Commission's jurisdiction (CC 2022 044).

A public hearing on this application will be held on **Monday, June 6, 2022 at 5:30pm** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link

**Govt Public Notices**

<https://cow.webex.com/meet/conservationcommissionwebex> and/or calling 415-655-0001 (Access Code: 160 973 4358). Application materials may be viewed online at: <http://www.worcesterma.gov/planning/regulatory/boards/conservationcommission>, or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email (preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Conservation Commission** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x31440

5/27/2022

**TOWN OF WESTBOROUGH MASSACHUSETTS**

**BOARD OF APPEALS** Town Hall, West Main Street Westborough, MA 01581

**LEGAL NOTICE**  
BOARD OF APPEALS  
WESTBOROUGH,  
MASSACHUSETTS

Elizabeth and Richard Thoman, 37 High Street Ext., Westborough MA has applied for a Special Permit (G.L. Chapter 40A, Section 9). The Petitioner seeks a Special Permit under the Westborough Zoning Bylaws, Section 2400 Pre existing Nonconforming Uses and under Section 2600 Dimensional Schedule; and/or any other relief deemed necessary to allow the proposal. Petitioner seeks to add a covered farmer's porch to the front and left side of the house, further encroaching on the front yard setback; and remove the existing one story addition at the back of the house to construct an addition with a slightly larger footprint, a second story and basement, which exceeds 1,000 square feet. Subject property is owned by Elizabeth and Richard Thoman and is located at 37 High Street Ext. and is identified as Map 27 Parcel 184 on the Assessors' Maps of the Town of Westborough. The application is available for review on the Town of Westborough, Zoning Board of Appeals webpage: <https://www.town.westborough.ma.us/board/appeals> or a paper copy may be requested through the Town Clerk's Office, 34 West Main Street, Westborough, MA 01581. The public hearing will be held on June 6, 2022 at 7:30 p.m. in the Town Hall, Memorial Hall, 34 West Main Street, Westborough, MA at which time you, your agent or attorney may attend to present any support or objection to the above petition.

Paula M. Covino, Clerk

**TOWN OF WESTBOROUGH OFFICE OF PLANNING BOARD**

**NOTICE OF PUBLIC HEARING**  
**SPECIAL PERMIT MODIFICATION WITHIN THE DOWNTOWN PLANNING OVERLAY DISTRICT (DPOD)**

Pursuit to the Rules and Regulations relative to Special Permit under Section 1330, 2300, 2800, and 4900 of the zoning bylaws of the Town of Westborough Mass and M. G. L. Chapter 40A section 9, the Westborough Planning Board will hold a public hearing on Tuesday, June 7, 2022 at 6:30 p.m. in the Forbes Municipal Building in the Great Hall, 45 West Main Street, Westborough MA. on a plan and proposal to amend Special Permit # DPOD 20121 to allow a second residential apartment to be located over an existing restaurant use located at 22 South Street Westborough MA. The property is in the Downtown Planning Overlay District as described under Section 4900 of the Westborough Zoning Bylaws. The special permit application was submitted by Spiro P Kelly of 486 Grafton Street Shrewsbury Mass 01545. Anyone wishing to be heard on this matter should appear at the appointed time and location. A copy of the application and plans being considered can be viewed at the office of the Westborough Planning Board at 45 West Main Street and the Westborough Town Clerk at 34 West Main Street during normal business hours. Westborough Planning Board: Mark Silverberg, Chairman Hazel Nourse, Vice Chair Tim Koehler Peter Bouchard Jon Pezzoni May 20, 27, 2022

**Commonwealth of Massachusetts**

**Executive Office of Energy & Environmental Affairs**  
**Massachusetts Department of Environmental Protection**

**NOTICE OF PUBLIC HEARING**

This Public Hearing Notice is available in alternative languages (Español Portuguese العربية हिन्दी বাংলা) on MassDEP's website at: <https://www.mass.gov/service-details/massdep-public-hearings-comment-opportunities>. Notice is hereby given that the Massachusetts Department of Environmental Protection (MassDEP), under its authority pursuant to M.G.L. Chapter 111, §§ 142A through 142O, will hold

**Govt Public Notices**

a public hearing in accordance with M.G.L. Chapter 30A on proposed amendments to 310 CMR 7.24(3) Distribution of Motor Vehicle Fuel that will update the lists of California Air Resources Board (CARB) certified Stage I Enhanced Vapor Recovery (EVR) systems to include new systems certified by CARB since June 16, 2017, or previously approved systems, whose Executive Orders have been updated since June 16, 2017, the date the current MassDEP Stage I regulation was last revised. By updating the lists of referenced CARB certified Stage I EVR systems, Mass DEP will ensure all currently certified CARB Stage I EVR systems and components are approved for installation in Massachusetts. The proposed amendments and background information are available on MassDEP's website at <https://www.mass.gov/service-details/massdep-public-hearings-comment-opportunities>.

The public hearing will be held Thursday, June 30, 2022, at 3:00 pm. Register in advance for this hearing by clicking on this link for a virtual hearing via Zoom: <https://us06web.zoom.us/j/81126478869>

After registering, you will receive a confirmation email containing information about joining the hearing online or via telephone. MassDEP provides language access interpreter/translation services to limited English proficient individuals free of charge. If you need an interpreter to participate in this meeting, translation services can be found at the following link: <https://www.mass.gov/info-details/massdep-language-translation-assistance>. Testimony may be presented orally at the public hearing. Written comments will be accepted until 5:00 PM EST on July 11, 2022. Written comments must be submitted via email to [Jeffrey.Gifford@mass.gov](mailto:Jeffrey.Gifford@mass.gov) or via mail to Jeff Gifford, MassDEP, One Winter Street, Boston, MA 02108. By order of the Department Martin Suuberg, Commissioner May 27, 2022

**CITY OF WORCESTER PUBLIC NOTICE**

The Board of Election Commissioners will hold 5 public hearings regarding drawing the 6 district lines for the Worcester School Committee. As required in the consent decree of Worcester Interfaith, Inc. et al v. City of Worcester, Massachusetts et al. Furthermore, the board will also take public feedback on the assignments for the 2022 State Election polling locations.

1. Thursday, May 12 5:30 p.m. UNITARIAN UNIVER SALIST CHURCH, HALL, 90 HOLDEN ST (Parking is available on the Shore Drive lot)
2. Thursday, May 19 5:30 p.m. WHA CONFERENCE CENTER, 630 PLANTATION STREET
3. Thursday, May 26 5:30 p.m. WORCESTER SENIOR CENTER, LUNCH RM, 128 PROVIDENCE ST
4. Thursday, June 2 5:30 p.m. WORCESTER SEVENTH DAY ADVENTIST CHURCH, 2 AIRPORT DR
5. Thursday, June 9 5:30 p.m. YMCA CENTRAL BRANCH, 766 MAIN ST, May 6, 2022, May 13, 2022, May 20, 2022, May 27, 2022, June 3, 2022

**Public Notices**

**CLINTON PLANNING BOARD LEGAL NOTICE**

Pursuant to M.G. L. Chapter 40A, Section 9, Notice is hereby given that the Planning Board will hold a Public Hearing on Tuesday, June 7, 2022 at 6:00 p.m. at the Clinton Town Hall, 242 Church Street, Clinton, Massachusetts in the Second Floor Chamber Room, to hear the petition of James A. Tomola.

The applicant is seeking a Site Plan Review pursuant to Section 9400 of the Clinton Zoning By Laws to propose construction of Commercial Building. The proposed site is located at 183 Stone Street in a Commercial District and further identified on Assessor's Map 21, Parcel 4474.

As an abutter and affected resident you are invited to attend and participate in the discussion thereon. A copy of the plans and proposal may be viewed in the Town Clerk's Office during regular business hours. Any person wishing to be heard on this matter should appear at place and time designated. Comments can be sent to the Clinton Planning Board, 242 Church Street, Clinton, MA 01510 prior date and time of the Public Hearing.

**CLINTON PLANNING BOARD**

Paul Curran, Chairman Dale A. DiMeco Steve M. Lipka, Clerk Douglas A. Price Thomas E. Bonci 5/20, 5/27

**RE: Board of Health Variance Hearing for 263 West Street - Mark Adams**

The Berlin Board of Health has scheduled a public hearing on June 7, 2022, at 7:30 PM at the Berlin Town Offices Building, 23 Linden Street, at the request of Jack Maloney from Dillis & Roy Civil Design Group, Inc., for Mark Adams for 263 West

**Public Notices**

Street, Berlin Massachusetts. Variances are sought to the following Berlin Board of Health Regulations and/or Commonwealth of Massachusetts Title 5 (CMR 310 15.000): Berlin Board of Health Regulations: III (N) Reserve Area IV (B) Deep Test Holes IV (D) Percolation Test IV (E) Hydraulic Overload ing IV (F) Distances V (L) Depth to Maximum Groundwater

Regards, DILLIS & ROY CIVIL DESIGN GROUP, INC.

Jack Maloney Sr. Project Manager 1x 5/27/2022

**Commonwealth of Massachusetts The Trial Court Probate and Family Court**

**Docket No. W022C0214CA**

**Worcester Probate and Family Court**  
225 Main Street, Worcester, MA 01608 (508) 831-2200

**CITATION ON PETITION TO CHANGE NAME**

In the matter of: Quy Ton Gia Ngo

A Petition to Change Name of Adult has been filed by Quy Ton Gia Ngo of Worcester, MA requesting that the court enter a Decree changing their name to: Tommy Ton Gia Ngo

**IMPORTANT NOTICE**

Any person may appear for purposes of objecting to the petition by filing an appearance at: Worcester Probate and Family Court before 10:00 a.m. on the return day of 06/21/2022. This is NOT a hearing date, but a deadline by which you must file a written appearance if you object to this proceeding.

WITNESS, Hon. Leilah A Keamy, First Justice of this Court. Date: May 18, 2022 Stephanie K. Fattman, Register of Probate 5/27/2022

**Public Announcement Concerning a Proposed Health Care Project**

UMass Memorial Health Care, Inc. (the "Applicant"), with a principal place of business at One Biotech Park, 365 Plantation Street, Worcester, MA 01605, intends to file a Notice of Determination of Need ("DoN") with the Massachusetts Department of Public Health for a substantial change in service and substantial capital expenditure by UMass Memorial Medical Center ("UMMMC"), located at 55 Lake Avenue North, Worcester, MA 01655. This Application includes the following: (A) the renovation of a 6 story building adjacent to UMMC's University Campus, located at 378 Plantation St, Worcester, MA 01605, that will contain 72 additional medical surgical beds, one (1) additional computed tomography unit, and shell space for future build out to accommodate clinical services; (B) 19 additional medical surgical beds on UMMC's Memorial Campus; and (C) other renovation projects to improve the existing services and facilities across UMMC's Memorial and University Campuses (the "Proposed Project"). The total value of the Proposed Project based on the maximum capital expenditure is \$143,242,167. The Applicant does not anticipate any price or service impacts on the Applicant's existing patient panel as a result of the Proposed Project. Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than July 9, 2022 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 250 Washington Street, 6th Floor, Boston, MA 02108. 5/27/2022

**Indian Lake (MBL MA-DEP-INDIA)**

In accordance with the requirements of the Massachusetts Wetlands Protection Act and the City of Worcester Wetlands Protection Ordinance, the City of Worcester Department of Sustainability and Resilience, the applicant, filed a Notice of Intent with the Worcester Conservation Commission for an Ecological Restoration Limited Project to manage invasive plants and cyanobacteria using herbicides and other mechanical methods, and to request a waiver of performance standard 4.2.4 (CC 2022 035).

A public hearing on this application will be held on **Monday, June 6, 2022 at 5:30pm** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/conservationcommissionwebex> and/or calling 415-655-0001 (Access Code: 160 973 4358). Application materials may be viewed online at: <http://www.worcesterma.gov/planning/regulatory/boards/conservationcommission>, or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email

**Public Notices**

(preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Conservation Commission** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x31440

5/27/2022

**128, 130, 132, 134, & 136 Alvarado Avenue**  
(MBL 41-026-1373R, 41-026-1373L, 41-026-137-2, 41-026-1371R, & 41-026-1371L)

In accordance with the requirements of the Massachusetts Wetlands Protection Act and the City of Worcester Wetlands Protection Ordinance, Oasis Construction Inc., the applicant, filed a Notice of Intent with the Worcester Conservation Commission to construct two semi detached dwellings and one single family dwelling, driveways, stormwater management, install utilities, pave a roadway, conduct other associated site work, and to request a waiver of performance standard 4.2.4 (CC 2022 036).

A public hearing on this application will be held on **Monday, June 6, 2022 at 5:30pm** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/conservationcommissionwebex> and/or calling 415-655-0001 (Access Code: 160 973 4358). Application materials may be viewed online at: <http://www.worcesterma.gov/planning/regulatory/boards/conservationcommission>, or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email (preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Conservation Commission** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x31440

5/27/2022

**16 & 18 Taunton Street**  
(MBL 35-26B-00059 & 35-26B-00060)

In accordance with the requirements of the City of Worcester Wetlands Protection Ordinance, Gold Star Builders, Inc., the applicant, filed a Notice of Intent with the Worcester Conservation Commission to construct a single family attached dwelling with four (4) residential units, parking, stormwater management, and other associated site work (CC 2022 037).

A public hearing on this application will be held on **Monday, June 6, 2022 at 5:30pm** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/conservationcommissionwebex> and/or calling 415-655-0001 (Access Code: 160 973 4358). Application materials may be viewed online at: <http://www.worcesterma.gov/planning/regulatory/boards/conservationcommission>, or at City Hall, 455 Main Street, Rm. 404, Worcester, MA from 8:30 AM to 5:00 PM, Mon Fri. For more information concerning this meeting please contact the Planning Division by email (preferred) at [planning@worcestermagov](mailto:planning@worcestermagov) or phone at (508) 799 1400 x 31440. Please send written comments, requests for reasonable accommodation, or requests for language interpretation 48 hours or more in advance of the meeting.

**Worcester Conservation Commission** c/o Division of Planning & Regulatory Services [planning@worcestermagov](mailto:planning@worcestermagov) (preferred) or (508) 799 1400 x31440

5/27/2022

**13 Burgess Road**  
(MBL 20-011-00006)

In accordance with the requirements of the City of Worcester Wetlands Protection Ordinance, Carol J & Robert E Thurber Revocable Trust, the applicant, filed a Notice of Intent with the Worcester Conservation Commission to construct a single family dwelling and associated site work (CC 2022 038).

A public hearing on this application will be held on **Monday, June 6, 2022 at 5:30pm** in the Levi Lincoln Chamber, 3rd floor of the City Hall, 455 Main Street, Worcester, MA. Meeting attendees will additionally have options to participate remotely by joining online using this link <https://cow.webex.com/meet/conservationcommissionwebex> and/or calling 415-655-0001 (Access Code: 160 973 4358). Application materials may be viewed online at: <http://www.worcesterma.gov/planning/regulatory/boards/conservationcommission>, or at City Hall, 455 Main Street,

## NATION & WORLD

# Gunfire at schools hits all-time record in US

Tougher security after shootings hasn't helped

Grace Hauck  
USA TODAY

Children on lockdown. Armed officers rushing into a school. Parents and loved ones in tears waiting outside.

It's an all-too-common scene in the United States, where gunfire on school grounds is at a historic level. And it's not just after mass shootings – smaller-scale incidents at schools are also happening at alarming rates.

"All types of gunfire on school property are at an all-time high," said David Riedman, lead researcher at the K-12 School Shooting Database at the Naval Postgraduate School's Center for Homeland Defense and Security, which documents every instance a gun is brandished or fired or a bullet hits school property for any reason.

There were 249 shootings on school grounds last year – more than any other year since at least 1970, Riedman said. This year, there have been 137 incidents of gunfire on school grounds, including 39 involving students during school hours, sports or activities, he said.

On Tuesday, a gunman killed 19 students and two teachers at Robb Elementary School in Uvalde, Texas.

Prior to Tuesday, there had been 27 people killed, 77 wounded and 21 with other injuries in shootings on school grounds in 2022, Riedman said. Of the victims injured or wounded, 68 were students, he said.

Education Week, which uses a different metric, reports there have been 27 school shootings in 2022. The outlet tracks shootings on K-12 school property or on a school bus that resulted in



Crosses with the names of Tuesday's shooting victims are placed outside Robb Elementary School in Uvalde, Texas, Thursday. JAE C. HONG/AP

firearm-related injuries or deaths and occurred while school was in session or during a school-sponsored event.

Indiscriminate attacks at a school, where the shooter targeted random victims with the intent to kill or injure as many as possible, make up a small portion of more than 2,000 school shooting incidents since 1970, Riedman said. Most are disputes that escalate into shootings, he said.

Odus Johnson, executive director of the Johns Hopkins Center for Safe and Healthy Schools, noted that the National Center for Education Statistics reports the number of school shootings with injuries or fatalities has increased steadily for the last seven years and is higher than ever recorded. While policymakers have allocated tax dollars to hire more school police after each shooting, school safety policy "has not slowed the occurrence of school shootings in U.S. schools," Johnson said.

Everytown for Gun Safety, a gun control advocacy group, released a report this year that found at least 136 instances of gunfire on school grounds between Aug. 1 and Dec. 31 – a figure nearly four times the average for that period since Everytown began tracking gunfire on school grounds in 2013.

"Whether it's in class, at graduation, on sports fields or everywhere else, students across this country have to live in constant fear of gun violence because gun violence is all around us," said Sari Kaufman of Everytown's Students Demand Action, a survivor of the Marjory Stoneman Douglas High shooting in Parkland, Florida, in 2018.

In 2020, firearms became the leading cause of death among children and teenagers in the U.S., overtaking motor vehicle accidents, according to recent research using data from the Centers for Disease Control and Prevention.

## New Okla. law nearly bans all abortions

Sean Murphy  
ASSOCIATED PRESS

OKLAHOMA CITY – Oklahoma Gov. Kevin Stitt on Wednesday signed into law the nation's strictest abortion ban, making the state the first in the nation to effectively end availability of the procedure.

State lawmakers approved the ban enforced by civil lawsuits rather than criminal prosecution, similar to a Texas law that was passed last year. The law takes effect immediately upon Stitt's signature and prohibits all abortions with few exceptions. Abortion providers have said they will stop performing the procedure as soon as the bill is signed.

"I promised Oklahomans that as governor I would sign every piece of pro-life legislation that came across my desk and I am proud to keep that promise today," the first-term Republican said in a statement. "From the moment life begins at conception is when we have a responsibility as human beings to do everything we can to protect that baby's life and the life of the mother. That is what I believe and that is what the majority of Oklahomans believe."

Abortion providers across the country have been bracing for the possibility that the U.S. Supreme Court's new conservative majority might further restrict the practice.

The only exceptions in the Oklahoma law are to save the life of a pregnant woman or if the pregnancy is the result of rape or incest that has been reported to law enforcement.

## US economy shrank by 1.5% in Q1

Paul Wiseman  
ASSOCIATED PRESS

WASHINGTON – The U.S. economy shrank in the first three months of the year even though consumers and businesses kept spending at a solid pace, the government reported Thursday in a slight downgrade of its previous estimate for the January-March quarter.

Last quarter's drop in the U.S. gross domestic product – the broadest gauge of economic output – does not likely signal the start of a recession. The contraction was caused, in part, by a wider trade gap: The nation spent more on imports than other countries did on U.S. exports. The trade gap slashed first-quarter GDP by 3.2 percentage points.

And a slower restocking of goods in stores and warehouses, which had built up their inventories in the previous quarter for the 2021 holiday shopping season, knocked nearly 11 percentage points off the January-March GDP.

Analysts say the economy has likely resumed growing in the current April-June quarter.

The Commerce Department estimated that the economy contracted at a 1.5% annual pace from January through March, a slight downward revision from its first estimate of 1.4%, which it issued last month. It was the first drop in GDP since the second quarter of 2020 – in the depths of the COVID-19 recession –



The Commerce Department estimated the economy shrank at a 1.5% annual pace from January through March. DAVID ZALUBOWSKI/AP FILE

and followed a robust 6.9% expansion in the final three months of 2021.

The nation remains stuck in the painful grip of high inflation, which has caused particularly severe hardships for lower-income households, many of them people of color. Though many U.S. workers have been receiving sizable pay raises, their wages in most cases haven't kept pace with inflation. In April, consumer prices jumped 8.3% from a year earlier, just below the fastest such rise in four decades, set one month earlier.

High inflation is also posing a political threat to President Joe Biden and Democrats in Congress as midterm elections draw near.

Still, by most measures, the economy as a whole remains healthy, though likely weakening. Consumer spending – the heart of the economy – is still solid: It grew at a 3.1% annual pace from January through March. Business investment in equipment, software and other items that are intended to improve productivity rose at a healthy 6.8% annual rate last quarter.

And a strong job market is giving people the money and confidence to spend. Employers have added more than 400,000 jobs for 12 straight months, and the unemployment rate is near a half-century low. Businesses are advertising so many jobs that there are now roughly two openings, on average, for every unemployed American.

The economy is widely believed to have resumed its growth in the current quarter: In a survey released this month, 34 economists told the Federal Reserve Bank of Philadelphia that they expect GDP to grow at a 2.3% annual pace from April through June and 2.5% for all of 2022. Still, their forecast marked a sharp drop from the 4.2% growth estimate for the current quarter in the Philadelphia Fed's previous survey in February.

In the meantime, higher borrowing rates appear to be slowing at least one crucial sector of the economy – the housing market.

## Palestinian officials: Israel killed reporter

ASSOCIATED PRESS

RAMALLAH, West Bank – The Palestinian Authority on Thursday said its investigation into the shooting death of Al Jazeera journalist Shireen Abu Akleh proves she was deliberately killed by Israeli forces.

Israel is likely to reject the findings as biased and unfounded.

Abu Akleh, a veteran Palestinian-American reporter for Al Jazeera's Arabic service, was shot in the head on May 11 during an Israeli military raid in the occupied West Bank.

Witnesses and Palestinian officials have said she was hit by Israeli fire. Israel says she was shot during a battle between its soldiers and Palestinian militants. It says that only a ballistic analysis of the bullet – which is held by the Palestinian Authority – and the soldiers' guns can determine who fired the fatal shot.

Palestinian attorney general Akram Al Khateeb said his investigation had determined there were no militants in the area and claimed the army saw Abu Akleh and other journalists and knew they were journalists.

He claimed that Abu Akleh was shot "directly and deliberately" as she tried to escape.

## NATION & WORLD WATCH FROM WIRE REPORTS

### Texas court spares man who killed girl, 11, from execution

FORT WORTH, Texas – Texas' top criminal appeals court on Wednesday ordered a man convicted of killing an 11-year-old girl be removed from the state's death row. The Texas Court of Criminal Appeals ruled by a 6-3 vote that Juan Ramon Meza Segundo does not qualify for execution because of intellectual disability under a recent Supreme Court standard. The appeals court reformed his death sentence to life imprisonment with parole possible, the only alternative sentence for capital murder available at Segundo's 2006 sentencing.

### Japan, US fly fighters after China drill, N. Korean missiles

TOKYO – Japanese and U.S. forces conducted a joint fighter jet flight over the Sea of Japan, Japan's military said Thursday, in an apparent response to a Russia-China joint bomber flight while President Joe Biden was in Tokyo. The Japan-U.S. joint flight on Wednesday involved eight warplanes based in Japan, the Joint Staff of the Japan Self-Defense Forces said. The joint flight was meant to confirm the combined capabilities of the two militaries and further strengthen the Japan-U.S. alliance, it said in a statement.

### Public Announcement Concerning a Proposed Health Care Project

UMass Memorial Health Care, Inc. (the "Applicant"), with a principal place of business at One Biotech Park, 365 Plantation Street, Worcester, MA 01605, intends to file a Notice of Determination of Need ("DoN") with the Massachusetts Department of Public Health for a substantial change in service and substantial capital expenditure by UMass Memorial Medical Center ("UMMMC"), located at 55 Lake Avenue North, Worcester, MA 01655. This Application includes the following: (A) the renovation of a 6-story building adjacent to UMMC's University Campus, located at 378 Plantation St., Worcester, MA 01605, that will contain 72 additional medical-surgical beds, one (1) additional computed tomography unit, and shell space for future build out to accommodate clinical services; (B) 19 additional medical-surgical beds on UMMC's Memorial Campus; and (C) other renovation projects to improve the existing services and facilities across UMMC's Memorial and University Campuses (the "Proposed Project"). The total value of the Proposed Project based on the maximum capital expenditure is \$143,242,167. The Applicant does not anticipate any price or service impacts on the Applicant's existing patient panel as a result of the Proposed Project. Any ten Taxpayers of Massachusetts may register in connection with the intended Application by no later than July 9, 2022 or 30 days from the Filing Date, whichever is later, by contacting the Department of Public Health, Determination of Need Program, 250 Washington Street, 6th Floor, Boston, MA 02108.

WM 3049229

## **APPENDIX 9**

# **ARTICLES OF INCORPORATION**

## **APPENDIX 11**

### **FILING FEE**

## *MEMO*

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**To:** Elizabeth Kelly, Interim DoN Program Director  
**From:** Scott Reynolds, Director of Design and Construction  
**Date:** 6/9/22  
**RE:** DoN Filing

Elizabeth,

Attached is a check in the amount of \$286,484.33 for the Determination of Need filing for UMass Memorial Health Care, Inc. The DoN Application number is UMMHC-22042514-HE. Please let me know if you have any questions.

Thank you,

Scott Reynolds  
Director of Design and Construction  
Capital Planning and Management  
508-334-5216

THE FACE OF THIS DOCUMENT HAS A COLORED BACKGROUND ON WHITE PAPER

**UMass Memorial Health Care, Inc.**  
306 Belmont St, Ste 150  
Worcester, MA 01604

BANK OF AMERICA  
WORCESTER, MA  $\frac{51-44}{119}$

**No. 0210298549**

CHECK DATE  
6/06/22

PAY Two Hundred Eighty-Six Thousand Four Hundred  
Eighty-Four and 33/100 Dollars

CHECK AMOUNT
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Security Features Included Details on back.

