



The Commonwealth of Massachusetts  
Executive Office of Health and Human Services  
Department of Public Health  
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Commissioner

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[www.mass.gov/dph](http://www.mass.gov/dph)

April 10, 2023

Mr. Stewart A. Karger  
Administrator  
Belmont Manor  
34 Agassiz Avenue  
Belmont, MA 02478

Dear Mr. Karger:

I am writing regarding your request for an extension on DoN Project # 19090415-LE. The original project approval date was April 23, 2020; however, the construction project has been delayed, originally because of the COVID-19 pandemic and the de-stabilization of occupancy and staffing as well as the extremely high cost of construction. Staffing levels have stabilized, and operations are nearing pre-pandemic levels. Based on this delay, the Determination of Need Program is granting an extension through May 1, 2026.

We request that you send an email to [DPH.DON@MassMail.MA.US](mailto:DPH.DON@MassMail.MA.US) when you have met the following milestones:

1. When you have selected a contractor.
2. When you commence with construction.
3. Provide a construction update during the first week of December, 2025.
4. When the construction project is completed.

Sincerely,

A handwritten signature in black ink that reads "Dennis Renaud".

Dennis Renaud  
Director, Determination of Need Program  
Massachusetts Department of Public Health