

- **Affiliated Physicians Inc.**
- **Cambridge Health Alliance Physicians Organization, Inc.**
- **Harvard Medical Faculty Physicians**
- **Joslin Clinic, Inc.**
- **Jordan Physicians Associates**
- **Lawrence General IPA**
- **Milton Physicians Organization, Inc.**
- **Whittier IPA**

- **Anna Jaques Hospital**
- **Beth Israel Deaconess Medical Center**
- **Beth Israel Deaconess Hospital Milton**
- **Beth Israel Deaconess Hospital Needham**
- **Beth Israel Deaconess Hospital Plymouth**
- **Cambridge Health Alliance**
- **Lawrence General Hospital**

**BIDCO Physician
LLC**

**BIDCO Hospital
LLC**

50%

50%

**Beth Israel Deaconess Care
Organization (BIDCO)**



Non-clinical



Clinical