



ACKNOWLEDGEMENTS

Special thanks to the Town of Bourne for their willingness to embrace this process and provide the facilities and refreshments for the workshop, and to the participants for their invaluable input about the community.

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The need for municipalities, regional planning organizations, states, and federal agencies to increase resilience and adapt to extreme weather events and climate change is evident, particularly in coastal communities. Cape Cod has already begun to experience effects of climate change and associated natural hazards, including sea level rise and extreme weather events. The strong nor'easters of 2018 unleashed a new sense. of urgency to act. Massachusetts Governor Baker's Executive Order 569 aims to provide communities with technical support, climate change data, and planning tools to identify natural hazards and develop strategies to improve resilience. Following the executive order, the state created the Massachusetts

Municipal Vulnerability Preparedness (MVP) program, a state program designed to increase municipality-level resilience to natural hazards being exacerbated by climate change. Through the MVP process, municipalities identify their vulnerabilities and strengths and identify opportunities to reduce risk and build resilience.

The Town of Bourne received a grant to participate in the MVP Program in 2018. The town sought to build on their 2017 Hazard Mitigation Plan and other prior planning efforts and develop priority actions to improve resiliency to climate change and its associated impacts. The Town selected the Cape Cod Commission

in partnership with Woods Hole SeaGrant/
Cape Cod Cooperative Extension, certified
MVP providers, to guide them through the
MVP Program process. Communities that
complete the MVP Program process using
the Community Resilience Building (CRB)
Framework, a system of facilitated discussion
and note taking developed by The Nature
Conservancy, are eligible to receive funding
for resiliency projects.

This report provides a summary of the community assets, concerns, ideas, and priorities identified by participants during Bourne's CRB Workshop. The summary of findings described in this report, including those that concern the evolving nature

of risk assessment and associated action. are compiled from workshop materials, comment, and review by the Core Team.

PROCESS AND WORKSHOP **OVERVIEW**

An interdisciplinary team of town and county staff worked collaboratively to implement the CRB process and conduct a community workshop. The goal of the workshop was to engage community stakeholders to facilitate the education, planning, and implementation of priority adaptation actions. The Workshop's central objectives were to:

- Define top local natural and climaterelated hazards of concern;
- Identify existing and future strengths and vulnerabilities;
- Develop prioritized actions for the Community;
- Identify immediate opportunities to collaboratively advance actions to increase resilience.

PLANNING AND CORE TEAM

Samuel Haines, Bourne Conservation Agent, served as the town lead for the project. Mr. Haines assembled a group of town staff members to serve as the MVP Workshop "core team" to help prepare for and conduct the workshop. The core team included:

- Samuel Haines, Conservation Agent, Town Lead
- Jennifer Copeland, Assistant Town Planner
- Timothy Lydon, Assistant Town Engineer
- Charles Noyes, Emergency Management Director

The core team was supported by a "project team" of Cape Cod Commission and the Woods Hole Sea Grant/Cape Cod Cooperative Extension staff. Both agencies are certified MVP Program providers. See the Appendix for a full list of the project team members. The project team held a kickoff meeting with the core team in February 2019 to review the project scope and discuss ways to encourage stakeholder participation in the workshop.

The project team was responsible for developing the workshop agenda and presentation, including reference material, context, and background for the MVP effort, and resource maps and reference material for use in workshop discussion. The project team also worked with the town lead on workshop logistics. The core team's preworkshop responsibilities included reviewing reference material and resource maps, identifying a diversity of representative stakeholders, sending invitations to the stakeholders, and contacting invitees to encourage attendance.

After the kickoff meeting with the core team, the town lead developed an information flyer which was sent to stakeholders on town boards and committees, elected officials, Council on Aging, local educational institutions and public-school officials, and others. The flyer was sent with direct invites to stakeholders, as well as posted throughout town as an open invitation to interested members of the public. Project team members also posted the flyer on

various local social media groups on several occasions during the weeks leading up to the workshop.

WORKSHOP PROCESS

During the workshop, the core team and project team worked collaboratively to facilitate the discussion and provide information. The core team members also participated as stakeholders.

The workshop was conducted in accordance with CRB guidance and held on April 16 and 17, 2019 in two four-hour sessions. The first day of the workshop focused on identifying top hazards, vulnerabilities, and strengths. The second day of the workshop focused on prioritizing actions.

In addition to project team members, 19 stakeholders/community members attended the workshop. Attendees represented a range of interests including town administration, the town's conservation, engineering, health, planning, emergency management, natural resources, and public works departments, the finance committee,

the real estate community, the business community, and engineering and planning consultants. The appendix includes a complete list of attendees.

Workshop participants were assigned to small diversified teams for the duration of the workshop. Each small team was joined by a facilitator (Cape Cod Commission staff) and a scribe (Cape Cod Commission and Woods Hole SeaGrant/Cape Cod Cooperative Extension staff). A base map (see Appendix) of the community that showed flood zones (A and V zones) and critical facilities was provided to each team, along with a laptop for accessing a data viewer developed by the Cape Cod Commission that provides information relative to climate change and hazards, demographics, and environmental assets, among other data (see Appendix).

Fach table worked on its own risk matrix through facilitated "small team" exercises and later worked together as a large team with all stakeholders to consolidate information (See Appendix for small team risk matrices, annotated basemaps, and full risk matrix).

The combination of the risk matrix and the basemap provided decision-support and risk visualization to enable stakeholders to identify the community's strengths and vulnerabilities and prioritize actions to reinforce strengths or mitigate vulnerabilities. The process resulted in informed input, shared experiences, and dialogue among stakeholders.

The Bourne Town Administrator, Mr. Thomas Guerino, opened the workshop with a brief introduction and welcome. The town lead, Mr. Haines, provided a brief overview and explanation of the town's reasons for conducting the workshop and participating in the MVP Program and discussed how the process will build on the 2017 Bourne Hazard Mitigation Plan, provide an action plan for addressing vulnerabilities, and allow the town to access funding opportunities not otherwise available to them. The project team then provided a presentation with an overview of the workshop agenda, the purpose of the workshop, MVP Program background, and the CRB process.



TOP HAZARDS AND **VULNERABLE AREAS**

During the first session of the workshop, participants learned about and discussed seven locally relevant climate hazards:

- Coastal erosion
- Flooding
- High winds
- Hurricanes
- Nor'easters
- Sea level rise
- Severe winter weather

Greg Berman, Coastal Processes Specialist with the Woods Hole SeaGrant/Cape Cod Cooperative Extension, provided a presentation on top vulnerabilities identified by the State, regional vulnerabilities/ hazards, recent storm impacts, priority hazards identified in the 2017 Bourne Hazard Mitigation Plan, and climate change projections in Massachusetts with data from the Climate change Clearing House for the Commonwealth (www.resilientma.org). See Appendix for the workshop presentation.

Each small team engaged in a facilitated discussion to identify what it considered to be the top four hazards that pose the greatest current and future threats to

Bourne. To help each group determine the priority hazards, facilitators asked participants to consider questions such as where, how often, and in what ways hazards have impacted the community; what hazards are impacting the community currently; what effects will these hazards have in the future: what is exposed to hazards and climate threats; what have been the impacts to municipal operations and budgets, planning and mitigation efforts; and other concerns/ considerations related to impacts. Each team identified infrastructural, societal, and environmental community vulnerabilities and strengths.

Stakeholders felt that there was significant overlap among the top hazards, such as high winds and hurricanes, or flooding and storm surge. Each team identified flooding, erosion, and storm impacts as key hazards for the community. They also each identified sea level rise as a priority hazard, but one team thought it should be expanded to include discussions on water table rise, which may be perceived as having a more direct or tangible impact on the community. One team identified drought and temperature as a top hazard.

TOP HAZARDS

Based on the results of the small team exercise, workshop participants identified the following as the top/priority hazards:

- Storms hurricanes, winter storms, nor'easters, high winds
- Flooding, including storm surge
- Erosion
- Drought
- Sea Level and Water Table Rise

Flooding was identified as the hazard having the greatest direct impact on the Town of Bourne both currently and in the recent past, particularly the impact of flooding on local roadways. The impact of flooding on the many "necks," or narrow causeways that provide access to many coastal communities along the Buzzards Bay shoreline, were identified as a great concern. Coastal erosion was another top priority hazard as it impacts bayside beaches and a number of private properties. High winds and severe storms such as nor'easters and hurricanes were also identified as a major concern for the community as these events result in power outages, downed tree limbs and place a strain on public safety resources and personnel.

AREAS OF CONCERN

Areas of concern identified during the workshop were grouped into the following categories:

Transportation

Many low-lying roads that presently flood during storm events and even during king tides; many neighborhoods that are presently disconnected during flooding events; erosion impacts at Sagamore Highlands neighborhood and others along the Cape Cod Bay shoreline.

Other Infrastructure

Undersized culverts vulnerable to failure; reliance on septic systems; stormwater infrastructure undersized and inadequate to manage drainage; above ground utilities.

Social

Potentially vulnerable populations, including seniors and the large student population at the Massachusetts Maritime Academy (MMA); need for greater communication between residents and the town and amongst residents within neighborhoods; lack of pet shelters;

Public Amenities/Facilities

Community center/shelter vulnerable to flooding; access to healthcare, medication, food, and shelter; many marinas and anchorage areas.

Ecosystems

Geographic position of the town increases vulnerability to storm surge; extent of forested area has potential for wildfire; saltmarshes, wetlands, and barrier beaches vulnerable to development; restoration of natural functions of saltmarshes, wetlands and barrier beaches is needed; lack of space for marsh migration; Cape Cod Bay beaches vulnerable to erosion.

CURRENT CONCERNS AND CHALLENGES PRESENTED BY **HAZARDS AND** CLIMATE CHANGE

The Town of Bourne has shoreline on both Cape Cod Bay and Buzzards Bay and is split by the Cape Cod Canal. The community is

well aware of the damage that can be caused by storm events, including erosion, coastal and inland flooding, and wind damage. Given its geographic position, extent of shoreline and the approaches into the Cape Cod Canal in Buzzards Bay, Bourne is particularly vulnerable to storm surge from hurricanes, which have devastated the community in the past. Hurricanes Gloria (1985), Bob (1991), Earl (2010), and Irene (2011) all left widespread power outages, damaged boats, and destroyed or damaged roads and properties within the floodplain. Hurricane Sandy (2012) and a series of winter storms in 2013 caused significant erosion of along the Cape Cod Bay shoreline.

Flooding of the Cape Cod Bay shoreline also occurred during these events, as well as during the winter storms of 2018. The winter storm of January 4/5th, 2018 is the new record-breaking water level (Boston Tide Gauge), having exceeded the previous record (Winter storm of 1978) by 2 inches. The tide gauge record shows about 4.5 inches of sea level rise during the time between these

two storms, meaning that the only reason 2018 was a record-breaking event was due to climate change. Another anomaly was the series of winter storms in early March 2018. The storm surge was 1-2' for over a week, which weakened many coastal resource areas and resulted in significant erosion. There are concerns that both long-duration and high water-level storms will be the "new normal".

The primary climate and natural hazards identified by the participants included storms (hurricanes, nor'easters, high winds) and flooding. As described above, storms have impacted Bourne for many years, but storm frequency and intensity in recent years have increased. Participants identified areas where flooding impacts local roadways and expressed concern about neighborhoods access and egress, particularly along the Buzzards Bay shoreline where several neighborhoods are accessible only by single, highly vulnerable roadways. Participants also expressed concern about impacts from loss of power and the ability of residents

to communicate with one another and the town during storm events. Erosion was also a concern, though there were fewer specific examples of erosion impacts than there were of flooding and storm damage. Looking forward, participants also recognized the threat of sea level rise and water table rise as something their community will need to contend with and expressed specific concern about the extent of infrastructure (primarily septic systems) proximate to the shoreline and within the floodplain.

SPECIFIC CATEGORIES OF CONCERNS AND CHALLENGES

Low-Lying Transportation Infrastructure

The community has a number of low-lying roads vulnerable to flooding and storm surge (many marked on maps, see Appendix), particularly along the Buzzards Bay shoreline. Essentially all the roadways west of Shore Road, on the Cape side of town, are vulnerable to flooding. These include a number of "necks," which have only a single, vulnerable road for access and egress.

Mashnee Road, Emmons Road, Wings Neck Road, and Scraggy Neck Road are examples of some of the vulnerable roads that would limit access to and from neighborhoods.

Other areas of concern for flooding include, but are not limited to, Main Street, Saltmarsh Lane, Lewis Point Drive, Academy Drive, and proximate local roads in the floodplain.

Sections of Sagamore Beach, including the Philips Road area, are vulnerable to both flooding and erosion. These areas experience impacts from flooding now and are projected to become more vulnerable in the future. See appendix for annotated maps with all of the specific vulnerable locations identified.

The extent of private roads throughout the community adds to the complexity of managing them on a routine basis, in event of an emergency, or to improve resilience to vulnerabilities.

Public Infrastructure and Other Facilities

The community's downtown (Main Street, Buzzards Bay) is located within the floodplain, as are approximately 40% of the single-family homes in the community. A number of these homes are historic structures, particularly in the Bourne Village area. Public facilities, such as the community center, have the potential to remain dry, but become isolated, during flooding events.

Cape Cod Bay coastal development is vulnerable to erosion. Sagamore Beach, particularly the Sagamore Highlands neighborhood, was identified as one of the most significantly impacted areas.

Nearly all of the homes and businesses in Bourne rely on on-site septic systems, with few areas, such as downtown Buzzards Bay, served by a wastewater treatment facility. Septic systems are vulnerable to storm impacts and erosion, and as sea levels rise separating septic infrastructure from the water table becomes a challenge. The

Town is expanding wastewater treatment in Buzzards Bay, but does not currently have a plan for expanding wastewater infrastructure in other areas of the community.

Stormwater infrastructure is, in many locations, undersized and inadequate to manage drainage. In addition, there are a number of aging dams and undersized culverts vulnerable to failure, which may exacerbate flooding impacts and further impact transportation infrastructure described above. An example of an area where this presents a concern is along Scenic Highway in Bournedale. Mill Pond Dam is identified by the Massachusetts Office of Dam Safety as having significant hazard potential. Water flows through a culvert under Scenic Highway that may not be capable of handling flow that could result from a failure of the dam.

Bourne has many small marinas and anchorage areas where boats are vulnerable. Parking lots at each of the many beaches and marinas are vulnerable and a cost to the

town. The Massachusetts Maritime Academy (MMA) also has significant shoreside infrastructure, along with academic buildings and student housing, in the floodplain.

The towns proximity to the canal bridges relative to other Cape Cod communities is an asset, especially in the event of a storm; however, the two vehicle bridges are inadequate in the event of an evacuation and present significant transportation concerns.

Isolation, Communication, and Utilities

The aging population may lack access to communication, particularly in the event of power outages, and may be immobile and require transport. Bourne is primarily reliant on above ground utilities, which can become incapacitated with storms. Without power, residents may lose access to heat, food may spoil, and without telecommunications, it can be difficult to know if a household is in need of help. Many of these seniors may have difficulty moving around during intense weather and may be confined to a home

with limited food, water, medical supplies, and heating and cooling during significant weather events. Bourne does have a system of checking in on certain seniors who have opted into their program, but it is unlikely that all seniors are on this list. With limited mobility, there may be several isolated individuals who need assistance and access to medications or other medical supplies that need assistance from the town during an emergency.

Some neighborhoods have active associations with good communication networks. In some vulnerable neighborhoods, communication between residents could be improved. The communication network between residents and between the town and residents could be improved community wide. There is a significant student population (at MMA) that is located in the floodplain and both the town and MMA could benefit from improved communication.

Pet shelters were identified as a resource that is lacking or not easily identified by residents.

Natural Resources

The extent of the coastline and the location of Bourne in the upper reaches of Buzzards Bay makes the Town vulnerable to southwest prevailing winds and storm surge.

Saltmarshes and wetlands are an asset to the community, but increasingly vulnerable to development. Ongoing development in the floodplain is a concern for marsh migration. Barrier beaches, such as Bassets Island and the various "necks" described previously are continually vulnerable to erosion, as are Cape Cod Bay beaches. There are areas throughout the community that would benefit from restoration of natural flow and function, including areas along Saltmarsh Lane and Shipyard Lane. Restoration in these areas, and others as identified on the maps in the Appendix, would allow for natural resources to absorb some of

the impacts of flooding and other climate impacts, and reduce vulnerability of the surrounding build environment.

Concerns about invasive species and impacts to wildlife were also identified. The extent of forested area was identified as a concern as it creates an increased potential for wildfire.

CURRENT STRENGTHS AND ASSETS

Workshop participants were aware of the community's strengths and how they relate to its vulnerabilities. It was a clear priority that these strengths be reinforced and expanded to increase preparedness and resiliency in the community.

NATURAL ASSETS

The natural environment and assets are a key draw to residents and visitors in Bourne. Participants noted that the town's marshes are community strengths, as they help absorb floodwaters and potentially sea level rise

Fishing and shellfishing, as well as water-based recreation in the many small bays and at local beaches, are also community assets, though it was noted that these are potentially vulnerable to impacts from climate change and severe storms.

EMERGENCY SERVICES

With a predominantly year-round population, the Town of Bourne has access to more resources than many of its neighboring, more seasonal Cape Cod communities. Although there is a concern as to how residents might access services in a storm or emergency, the Town has pharmacies, food stores, hardware stores, and other amenities nearby most residential development.

The Town operates a community notification system that enables town official send out notifications of emergencies to all users who have signed up for the service. This is an effective means of communication but is limited by the fact that only those who have signed up will get the notifications. The Town

also coordinates with the Barnstable County Regional Emergency Planning Committee (BCREPC).

The Town is in the process of relocating the police department outside of the floodplain. Fire stations are located across the community, with headquarters located outside of the floodplain. In addition, the community center may serve as a shelter, cooling, or warming station during severe weather.

In the event of storm damage, Bourne has an integrated solid waste management facility, as well as a well-equipped public works department to assist with post disaster clean up.

INFRASTRUCTURE

With the Cape Cod Canal splitting the community, Bourne residents have the easiest access off Cape of all Cape Cod communities. Residents have access to two major highways systems and both vehicle bridges. In addition, the current condition of public roads is generally good.

There are very few private wells in the community, with the majority of residents and businesses served by public water.

COMMUNITY

The Town of Bourne has both a state and federal presence in its community in the MMA and Joint Base Cape Cod (JBCC) and could benefit from strengthening these relationships.

Town staff are engaged in the community and have a positive attitude when working with residents and businesses. The town has an emergency management director who coordinates the emergency notification system, works with the BCREPC, and provides information to residents.

The town also has engaged and active neighborhood associations that could be leveraged to improve the town-wide communication network



TOP RECOMMENDATIONS TO IMPROVE RESILIENCE

In small groups, workshop participants developed recommended actions based on identified vulnerabilities. On the second day of the workshop, participants returned to the small teams they had been assigned to on day one to complete the following:

 Generate potential actions to reduce vulnerabilities and reinforce the strengths identified during day 1 of the workshop;

- Consider whether the actions address more than one top hazard, are intermediate steps, or strengthen existing initiatives;
- Prioritize actions and differentiate them as short-term, long-term, and ongoing; and
- Identify their top three recommendations to improve resilience to the top hazards in Eastham.

The top recommendations reported out of the small groups included the following:

 Conduct a vulnerability assessment, including a cost/benefit analysis, of low-lying roads and develop a plan and process to elevate the most vulnerable roads or otherwise reduce their vulnerability

- Prioritize and address low-lying roads that provide sole access to a neighborhood
- Conduct engineering and vulnerability assessment of dams, bridges, and culverts that includes evaluation of stormwater and precipitation
- Restore saltmarshes and barrier beaches, including protection by shellfish (i.e. using oyster reefs)
- Develop and integrated water resources management plan to address wastewater, drinking water, and stormwater management
- Improve upon existing communication networks and develop a dedicated communication and outreach program

- Improve resilience of downtown Buzzards Bay by engaging with developers and evaluating and revising regulations and codes, as needed
- Conduct a vulnerability assessment of utilities, including but not limited to electric, water, and gas, and consider impacts of corrosion from saltwater and wind damage
- Develop options and a plan to address and respond to erosion impacts along the Sagamore Beach shoreline
- Make changes to zoning bylaws and regulations to better address structures in the floodplain, based on a more complete analysis of risk

These recommended actions were then presented to the large group and voted on through a dot exercise to identify the most important recommendations to benefit the community. The following actions represent the top recommendations of the assembled participants, organized by priority.

- 1. Assessment and planning for low-lying roads. Each group identified the need to address low-lying roads, with specific attention to the roadways that provide sole access to neighborhoods. This action includes a number of sub-actions and received the greatest number of votes from participants. The sub-actions include conducting a vulnerability assessment of all low-lying roads, prioritizing roads for elevation or other alternatives based on a cost/benefit analysis and consideration of other factors such as improved water flow, habitat restoration opportunities, and impacted communities/residences.
- 2. Utilities vulnerability assessment. Each group identified utility infrastructure as a concern. This action includes an assessment of the vulnerability of utilities such as electric, water, and gas, and evaluate the potential for corrosion from saltwater, wind damage, and other impacts that may occur as a result of the community's vulnerabilities. Work with utility companies to better understand state of infrastructure and encourage resiliency.

- 3. Changes to zoning bylaws and regulations. Structures (specifically homes and their associated infrastructure) in the floodplain were a key concern throughout the small group discussions. This action includes compiling data to assess risk in the floodplain, completing a risk analysis, development of a floodplain bylaw, and consideration of other bylaws and regulations to improve resilience.
- 4. Restore saltmarshes and barrier beaches. The natural environment was a key asset identified by participants. This action is to restore the natural function of saltmarshes. and barrier beaches. This action will include an assessment of existing resources, prioritization of locations, and evaluation of potential restoration approaches, including consideration of oyster reefs and living shorelines.
- 5. Development of an Integrated Water Resources Management Plan. The extent of septic systems, undersized or inadequate stormwater infrastructure,

and the need to continually maintain high quality drinking water were key concerns identified by workshop participants. This action includes development of a plan to coordinate development and management of wastewater, stormwater, drinking water, and other water-related infrastructure town-wide.

6. Develop and implement a dedicated communication and outreach program. Each of the working groups identified a number of ways in which communication could be improved. There is a need for improved public understanding about the hazards facing the community, as well as a need to provide information about existing resources, such as the community notification system. Part of the emphasis identified in this action includes creating positive messaging,

presenting viable solutions, and targeting multiple populations. A program should leverage and utilize existing neighborhood associations, the Council on Aging, the Medical Reserve Corps, and other organizations and will require dedicated staff time and town staff coordination.

CONCLUSION AND NEXT STEPS

The Town of Bourne presented and distributing this report to the public at a meeting of the Board of Selectmen on May 28, 2019, following which it was made available for a 21-day public comment period. This report was also presented at a public session on June 12, 2019. Town staff will continue to present the report as

requested in the future. These sessions provided an opportunity for any member of the interested public to learn about the MVP process and provide feedback about the MVP workshop and recommended highest priority actions resulting from the workshop.

Priorities identified during the April 2019 workshop will be integrated into existing local planning efforts. The Town will consider pursuing grant funding to implement the priority actions as appropriate to continue to improve the Town's resilience to climate change.



CRB WORKSHOP PARTICIPANTS

- Thomas Guerino, Town Administrator
- Samuel Haines, Conservation Agent
- Jennifer Copeland, Assistant Town Planner
- Timothy Lydon, Assistant Town Engineer
- Charles Noyes, Emergency Management Director
- Beth Russell, ServPro of Upper Cape Cod and the Islands
- Paul Bushueff, Bourne Shore and Harbor Committee
- Chris Southwood, Bourne
 Department of Natural Resources
- Josh Howard, Bourne Department of Public Works
- MaryJane Mastrangelo, Bourne Finance Committee
- Wesley Ewell, Consultant to the Town of Bourne
- Carly Cote, Bourne Health Department
- Pal Gately, Bourne Courier
- Marie Oliva, Cape Cod Canal Chamber of Commerce
- Kathy Fox Alfaro, Real Estate Agent

- Bob Dwyer
- Nathan Dill
- Zac Basinski, Bracken Engineering
- Tracy Sullivan, Administrative Assistant to Conservation, Engineering, and Planning Departments

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CRB WORKSHOP PROJECT TEAM

PROJECT COORDINATOR

■ Samuel Haines, Conservation Agent

CORE TEAM MEMBERS

- Jennifer Copeland, Assistant Town Planner
- Timothy Lydon, Assistant Town Engineer
- Charles Noyes, Emergency Management Director

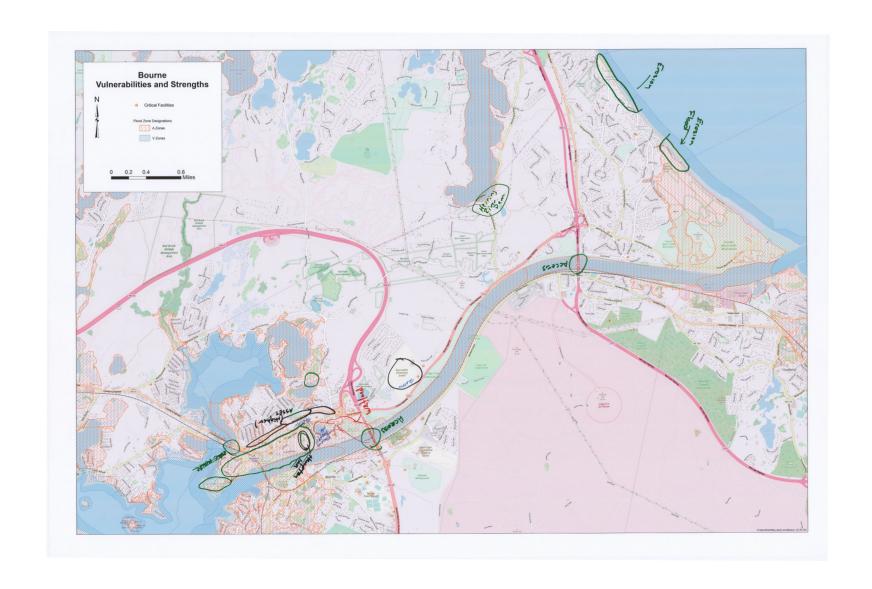
MVP PROVIDER – CAPE COD COMMISSION

- Sharon Rooney, Chief Planner
- Heather McElroy, Natural Resources Manager
- Erin Perry, Deputy Director
- Chloe Schaefer, Community Design Planner
- Martha Hevenor, Planner II
- Anne Reynolds, GIS Director

MVP PROVIDER – WOODS HOLE SEA GRANT/CAPE COD COOPERATIVE EXTENSION

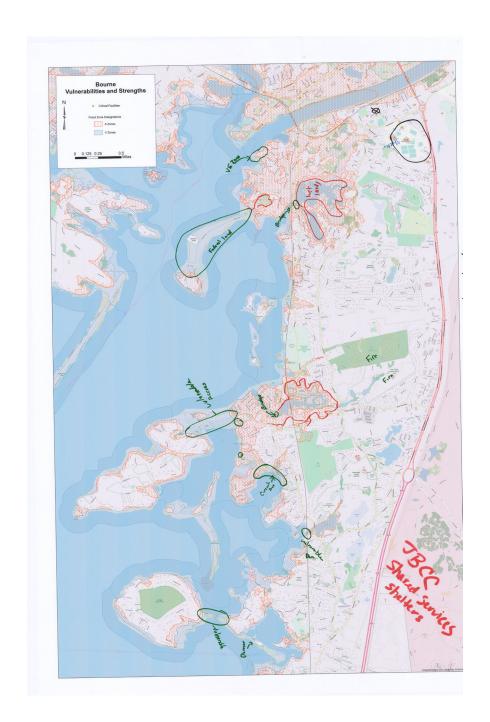
- Greg Berman, Coastal Processes Specialist
- Shannon Jarbeau, Floodplain Specialist & CRS Coordinator

APPENDIX SUMMARY OF FINDINGS | 19



GROUP A BASEMAP 1

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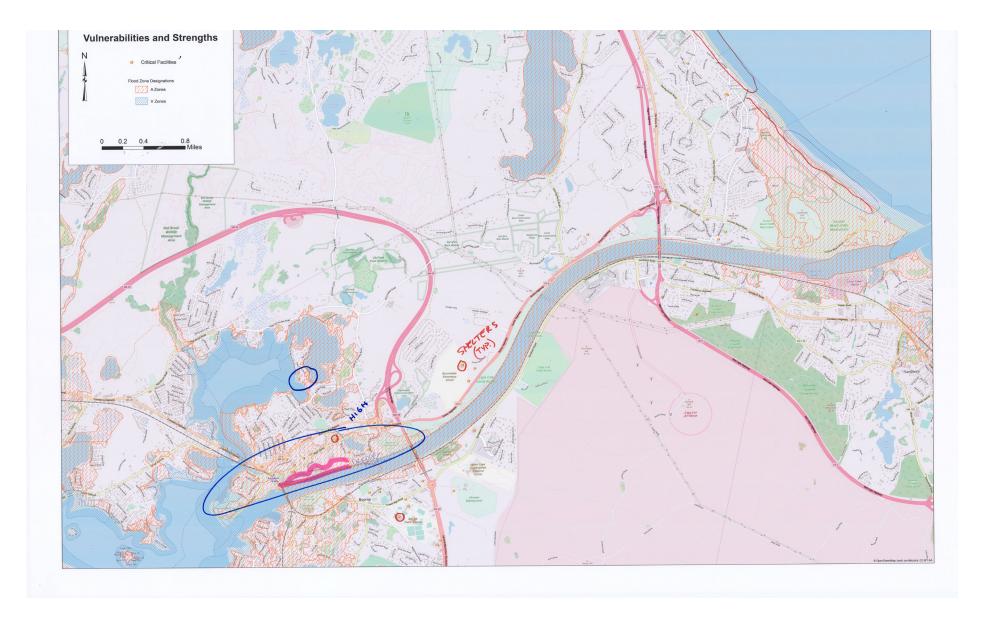
GROUP A BASEMAP 2

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Aging Population standard V Education Outreach Shell fishing prings or civil S WOL + Storm Displayments H 5-0 Meighborhood Asroc. + tacebook pages instand Guandard S (pokential) Strugthen Environmental Soft marshos Barrier Beach / Island hours of Restorting S/L Assospent of areal for living shorelies (ex. oyster rest) Septic Systems Insect Bourne Diager Wild Fire Wild Fire Wednesday Displayments Lack Cape Treatment Updates WF plan M 5-0 Wild Fire		Isolation (Pry, but isolated)	Hampton I	prinche public	5/2	Equipment for transportation (ex.COA)
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Water Supply (Although along)		Water Supply			V/S	Assosmut of Water Supply (Aloudy don?)

GROUP A RISK MATRIX 1

	H-M-L priority for action over the S hort or L ong <u>V</u> = Vulnerability <u>S</u> = Strength				Top Priority Hazards	(tornado, ridods, wilding	rosion	Choughy	Priority H-M-L	Time Short Long Ongoing
	Features	Location	Ownership	V or S	Grants	Manger to a	20 + Man	hve/(zm/etc.	H	5-0
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7	Scraggy Nock Causeway	رزنيع	Private	V						
	Masher Island Caurency	7	USA(E/Spie	V						
			Public stone	V/5						
	MMA '		Public State	5	Λ. Ι	1 1 1 1	1 1 1 1	a 1	L	1
	Armory Rd (new Police Station)	Town / Private		Pulsic options	to transfer dev	relegant out at	tland zone		
	Main St		wan/ Private	1/3						
-	Societal Shared		Feel	S						
1	Jost Base Cape (ad Shared	HamptonI			Equipment for tR	ans northern (24.C)	OA		M	5
	Isolation (Pry, but isolated in Flood	Hampton In	public							
V	Aging Population stonis	Spo. K		V	Educata Outre	ach			H	5-0
	Shellfishing pring pring	/		2	WQ + Storm	Drahage Improv	ments		H	5-0
1/2	Neishborhood Assoc, + Facebook page			5	1	,				
1/7	InterAgency Communication	JACC COURT GUAR	7 m A	S (PO	Knital) Strug	Ha.			\mathcal{M}	5-0
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	Insect Bourne Diages			V				1		
Wile	Fire			V,	Fire Breaks +	Burns + Thinny	UpdatesWF	plan	W	5-0
	Water Supply			VS	Assosmut of	Water Jupply (Aloushy don?)		L	
	1917					11/	, , , , , ,			

GROUP A RISK MATRIX 2



GROUP B BASEMAP 1

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GROUP B BASEMAP 2

Community Resilience Buildin	g Risk Matrix	74	22 (%)				nityResilienceB		
<u>H</u> - <u>M</u> - <u>L</u> priority for action over the <u>S</u> hort or <u>L</u> on <u>V</u> = Vulnerability <u>S</u> = Strength	g term (and <u>U</u> ngoin	gJ		Flooding		High	Sea Level	Priority	Time Short Long
Features	Location	Ownership	V or S	1100011109		Winds	Nater Table Rise	H-M-L	<u>O</u> ngoing
Infrastructural				(*)					
DOWNTOWN Buzz. Bay	Map		5/V	Further reg +	improving cod	improve its	resiluno.	廿	g
Canal Bridges Train b	ndg Map	Fed/ State	S/V					.,	
Disconnected "Necks"	· Map	Fed/ State Hosty Private/ Public	V 7	Bevelop plans engage neighb	for addressing cornords, core	each, incli	ide Plan-	5#	50
Low lying roads/constal re	s. Map-ny	Publicy	V	Morning and	develop action	Wateras.		H	L
Septic Whitastructure	town-man		V	Prioritize and Wilningly voa Revise regulation Theyelop Chille Wagida Storm Implementing Town Personal Propins of the Priority	is to be more to	mard minking	CWEMP	Н	5
Septic Marastructure Drainage Management Societal	tonn-	publicy	1/	upgrade storm	later infrastruc	ture, hature-b	ased	M	0
Societal	mde	private		Flaw resprand	MSY actions	- restore natura		H	5
1 A a	town-	3	V	Engaging tapp	regiono resour	es Council a	n Aging	M	5
Access to hearth care	1eds/		VIS	Engaging tapp Embrainul res Mobility local to Lunul on Agin	ponse clinics - e actor citizen i a. Med. Res. Core	tsponse.— N	ork WI HIMA,		
2 Communication between re-			Sly	Develop guide Develop deduced Be improve and	For private prop	erty owners to	navojate issues e regional?(uns	M Went) H	0 S
Communication - town to re Neighborhood Associations	sidenk								0
			5	Mobilize neight	nborhood assoc.	- meetings in	o-sharinglooks	М	0
Town staff expertise attin	de		S	Opportunity of	or staff collab	baltion. I write is tox implement	ution lintemship	17	
Environmental				EHI training	for staff/other	thuning such	as girant writin	red .	
BB) Extent of coastline + grome	my town-mde	Public/ private	V						
- But Drinking Water resour	/	att Idea /	V/S	(4					
Sagamore Coastline	Нар	Public bra	d) 🗸	V	Develop plan	options to add		n>H	5
Shellfishing/Marine Life		-	V/s		,		, ""	γι. π	~
Reclaimed land	Нар	Public/ Private	V						
Saltmarshes			SIV	Restoring an Femilier Best	kl protecting - bractio, native	- all harbors Dlant speces	cund buys Pl	an H	0

GROUP B RISK MATRIX 1

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Community Resilience Building Ri	isk Matrix	74	22 🚱)		www.Communit	yResilienceBuil
Community Residence Durang			•	Top Priority Hazards (tornado, floods, wildfire,	hurricanes, earthquake,	drought, sea level rise,
H-M-L priority for action over the Short or Long term Y = Vulnerability S = Strength	m (and <u>U</u> ngoin	g)		Top Thomas and			
Features	Location	Ownership	V or S				
Infrastructural							
Dam	Herry Rim	town	V				
Evacuation Route / bot dung storm	Bridse to Wareliam		V/5			5-0-M	pholic sty
Erosion	Sagamone Cype Cool Ko	prompe sharing	V	Mady Vegetated	Education Out	ruch (cx permit)	Short Tat Inches
Houses in Flood Zone	Bozz Buy ex. Gray Gable	Private		Hood ISK D	ethat infostu	have Zoning prosed	
Communications Network	wires are ex shore Rd	Town	5/2	Strengthen, Educ	nde Public Storm	Assesmut	
Bridges/Culverts	cy show Rd	1064	V	Engineery + Vu	Inevally to Precip	Assesmut	
Societal	1.1.	pnVate	1./	D (. 11 /	D land		
Historic Resources in floods	an town	Private	V,	Design Guidlang/	byaws		
Power Supply: Electric, Gas, white Correspon-satt	town	Private of	1 V	Vulnorality Assessme			
(C) Orderiors.			V				
Emersony Manage mut			S	more support	Post Disaster Plan		
J / · · · J							
Environmental 0/ / A	W . 1 . 10	क्राउक	V				
Invasive Species Plants Ann			-				
Wildlife "	town	asig	V				

GROUP B RISK MATRIX 2

Community Resilience Bui	ilding Risk Matri	X 🚘	12 (§			www.CommunityResilier	nceBuilding.or	J D	1	
				Top Priority Hazards	(tornado, floods, wildfire	, hurricanes, earthquake, drought, sea	level rise, heat wave,	etc.)		
$\underline{\mathbf{H}}$ - $\underline{\mathbf{M}}$ - $\underline{\mathbf{L}}$ priority for action over the $\underline{\mathbf{S}}$ hort $\underline{\mathbf{V}}$ = Vulnerability $\underline{\mathbf{S}}$ = Strength	or <u>L</u> ong term (and <u>O</u> ngoin	ng)		Erosion	Storms (Hurricanes & Nor'Easters)/High	Flooding/Sea Level Rise/Water Table Rise	Temps/Drought	Priority H - M - L	Time Short Long	
Features	Location	Ownership	V or S		Winds	Table Rise		<u> </u>	<u>Ongoing</u>	
Infrastructural	1		1	1				'		
Downtown Buzzards Bay	See Map	Private/Public - Town	V/S		Work with developers a	nd town to improve resilience.		Н	О	
Cape Cod Canal/Bridges/Train Bridge	See Map	Public - Federal/State	V/S							
Disconnected necks (ex. Wings Neck, Scraggy Neck, Mashnee Island, Circuit Ave)	See Map	Mostly Private/Some Public - Town	V		Prioritize and develop pl improving egress and re functions.	н	S (plan); O (impleme			
Low-lying roads	See Map - Rds west of Shore Rd.	Private/Public - Town	V		Prioritize and develop action plans for vulnerable roads, including private roads.					
Septic and other wastewater infrastructure	Town-Wide	Private	v	Develop a Comprehensi	ve Water Resources Man	agement Plan (CWRMP).		Н	S	
Drainage management	Town-Wide	Private/Public - Town	V		Upgrade stormwater infrastructure, integrate nature-based solutions, and implement MS4 actions.					
Sewer infrastructure	Buzzards Bay & Savary	Public - Town	V/S	Develop CWRMP	Develop CWRMP					
Public water supply	Town-Wide/3 Districts	Public - Districts	V/S	Develop CWRMP; More	Н	S				
Private unaccepted roads	See Map	Private	V	Analyze process for priva	Analyze process for private road acceptance and new developments; create road rating system; improve					
Fire and police stations (headquarters of each now located outside of flood zone)	Buzzards Bay & Sagamore	Public - Town	s		Develop plan for moving the Buzzards Bay fire station to make it more resilient.					
Federal presence (JBCC and ACOE)	Canal-area and Cape-side	Public - Federal	S	Improve communication	and strengthen partners	L	0			
Two major highways systems	Canal-area	Public - Federal/State	s	Continue dialogue with I	e with MassDOT and others on options.					
Marinas and anchorage areas	See Map	Private/Public - Town	V/S		Engage businesses, com	municate and coordinate.		L	0	
Utilities: Electric, Gas, Water (impacts from corrosion)	Town-Wide	Private/Public - Town	V/S			ssessment; request regular reporting nd support resilient infrastructure.		Н	S	
Dams/bridges/culverts	Herring River & along Shore Rd	Public - Town	V							
Evacuation transportation route	Canal-area	Public	V/S							
Sagamore - Eroding shoreline	Sagamore/Cape Cod Bay	Private/Public - Town	V							
Houses in flood zone	Buzzards Bay shoreline	Private	V		Pursue options to transf	er development out of flood zone.		L	L	
Massachusetts Maritime Academy	Buzzards Bay	Public - State	S							
Condition of public roads	Town-Wide	Public - Town	S							
Integrated Solid Waste Management	Town-Wide	Public - Town	S							

COMPLETED RISK MATRIX - INFRASTRUCTURAL FEATURES

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Community Resilience Building Risk Matrix



www.CommunityResilienceBuilding.org

$\underline{\mathbf{H}}$ - $\underline{\mathbf{M}}$ - $\underline{\mathbf{L}}$ priority for action over the $\underline{\mathbf{S}}$ hort or $\underline{\mathbf{L}}$ ong te $\underline{\mathbf{V}}$ = Vulnerability $\underline{\mathbf{S}}$ = Strength		Top Priority Hazards Erosion	Storms (Hurricanes & Nor'Easters)/High	Flooding/Sea Level Rise/Water Table	Temps/Drought	Priority H-M-L	Time Short Long		
Features	Location	Ownership	V or S		Winds	Rise			<u>O</u> ngoing
Societal									
Aging Population	Town-wide		V		Engage existing resource Aging			М	S
Access to healthcare, shelter, food, medicine			V/S		Mobilize local response police/fire/medical rese		: engage	М	S
Communications network	Town-wide	Public - Town	V/S	Strenthen and educate pand get a grants manage	oublic on resources, such	as CodeRED; create to	wn coastal committee	Н	S
Communication between residents (facebook pages)			S						
Communication between town and residents			S	·	reach plan that provides ation in advance of an er		ards and evacuation	Н	S and O
Neighborhood associations			S	Mobilize neighborhoods	М	О			
Knowledgeable town staff			S	Identify and address stateraining (EMI, grant write	Н	0			
Predominantly year-round population and engaged community			S						
Massachusetts Maritime Academy			V/S	Engage with and better coordinate with the academy					О
Local shelter (Community Center)	Buzzards Bay	Public - Town	V/S						
Historic resources in the flood zone	Town-wide	Private	V	Develop design guideline	es and bylaws to address	and protect vulnerable	historic resources	L	S
Emergency Management			S	Support emergency man	nagement and emergence	y services and impleme	entation of post	Н	S and O
Joint Base Cape Cod (shared assets)		Public - Federal	S						
Isolation (areas that are dry by isolated in flood)	Hampton Inn/ Community Center	Private/Public - Town	V/S		Acquire equipment for t through Council on Agin	g)		М	S
Commercial and recreational shellfishing			S		Implement water qualitimprovements	y and storm drainage		Н	S and O
Interagency communication	National Guard, JBCC, Coast Guard		S	Presence of agencies is p	ootential strength, but rel	ationships must be stre	engthened.	М	S and O

COMPLETED RISK MATRIX - SOCIETAL FEATURES

Community Resilience Buil	ding Risk	Matr 🔀 🦀	R OF)		www.Commur	nityResilienceF	Building.	org		
<u>H-M-L</u> priority for action over the <u>S</u> hort o	r <u>L</u> ong term (an	nd <u>O</u> ngoing)		Top Priority Hazards	Top Priority Hazards (tornado, floods, wildfire, hurricanes, earthquake, drought, sea level r						
\underline{V} = Vulnerability \underline{S} = Strength	Erosion	Storms (Hurricanes & Nor'Easters)/High	Rise/Water Table	Temps/Drought	<u>H - M - L</u>	Short Long					
Features	Location	Ownership	V or S		Winds	Rise			<u>O</u> ngoing		
Environmental											
Saltmarshes and wetlands	ACECs		v/s	Pursue restoration and prefertilizer best practices;	protection opportunities; native plan species	protection by shellfish	(ex oyster reefs);	н	S and O		
Services provided by barrier beaches/islands (wave protection)	Bassets Island, Necks		V/S	Assessment of areas for	living shorelines/oyster r	reefs		н	S		
Septic systems	Town-Wide	Private	V	Update Board of Health	Update Board of Health regulations (ex. Buffers, I/A systems); package treatment						
Insect bourne diseases			V								
Wild fire			V	Implement fire breaks, b	mplement fire breaks, burns, and thining; Update wildfire plan						
Water supply/Drinking Water Resources			v/s	Complete an assessmen	Complete an assessment of water supply, if not already done						
Extent and geometry of coastline	Town-Wide	Private/Public	V								
Sagamore coastline	See Map	Private/Public	V	Develop plan/options to	Н	S and O					
Shellfish, marine life, and wildlife	Town-Wide		V/S								
Reclaimed land	See Map	Private/Public	V								

COMPLETED RISK MATRIX - ENVIRONMENTAL FEATURES

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Today's Agenda

12:30 Registration

12:45 Workshop Overview and Introductions – Sam Haines

1:00 MVP Program Background - Erin Perry

1:15 Science, Climate Projections, Resources – Greg Berman

1:45 Short Break

1:55 Small Team Exercise

· Team Orientation

· Discuss and Identify Priority Hazards

· Identify Vulnerable Features and Strengths

· Prepare for Report-out

3:25 Teams Report on Hazards, Vulnerabilities, Strengths

3:50 Wrap Up and Overview of Day 2

4:00 Adjourn

Project Team

MVP PROVIDER | CAPE COD COMMISSION

- · Sharon Rooney Chief Planner
- · Heather McElroy Natural Resources Manager
- Erin Perry Deputy Director
- Chloe Schaefer Community Design Planner
- · Martha Hevenor Planner II
- · Anne Reynolds GIS Director

MVP PROVIDER | COOPERATIVE EXTENSION

- Greg Berman Coastal Processes Specialist, Woods Hole Sea Grant/ Cape Cod Cooperative Extension
- Shannon Hulst Jarbeau Floodplain Specialist & CRS Coordinator, Woods Hole Sea Grant/Cape Cod Cooperative Extension

TOWN PROJECT MANAGER

· Sam Haines - Conservation Agent



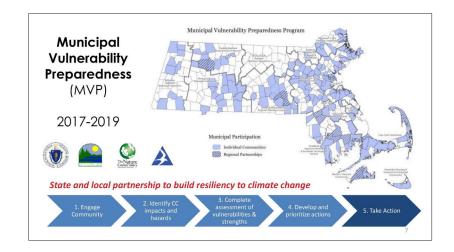


WORKSHOP PRESENTATION









WORKSHOP PRESENTATION

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MVP 2018







- ❖ 82 new planning grants, now 43% of the Commonwealth
- 39 Action Grant projects
- \$7.2 million dollars committed of the state of the state



MVP Principles

Community-led process that









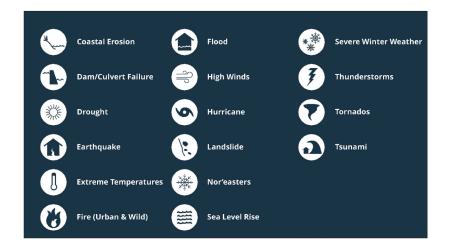
- employs local knowledge and requires local buy-in and support
- Accessible
- **Utilizes partnerships** and leverages existing efforts
- Mainstreams climate change
- See communities as local
- Frames coordinated statewide

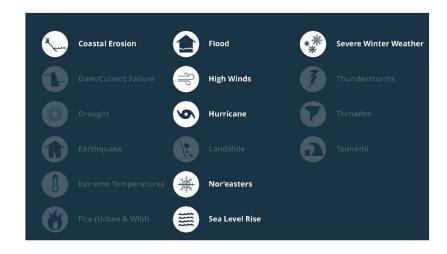


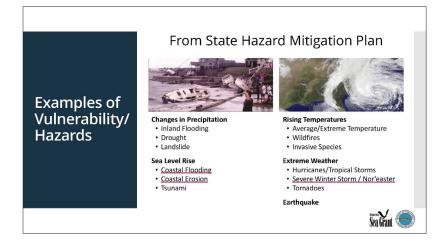


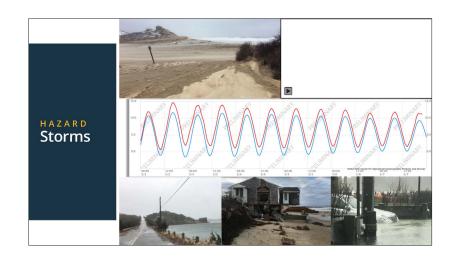


WORKSHOP PRESENTATION



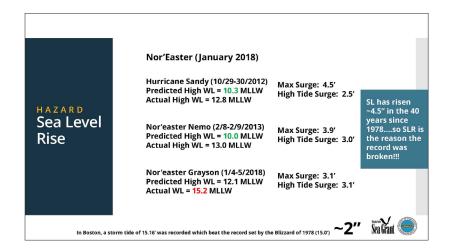


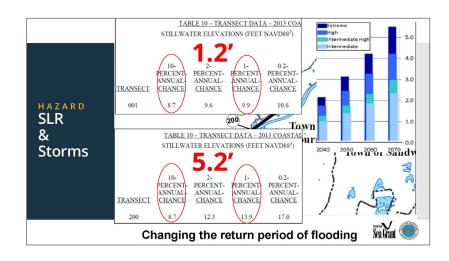




WORKSHOP PRESENTATION

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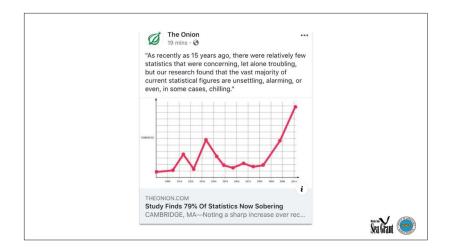


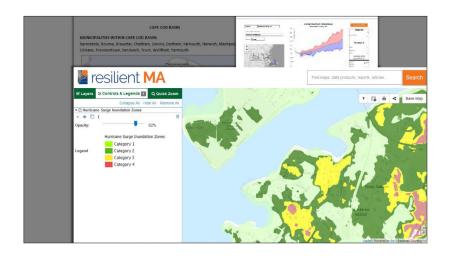


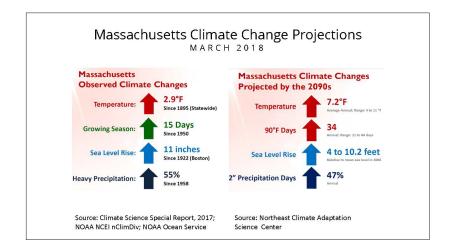


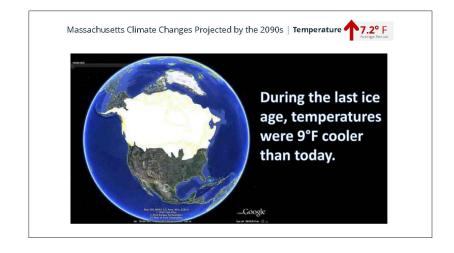
WORKSHOP PRESENTATION

APPENDIX SUMMARY OF FINDINGS | 35



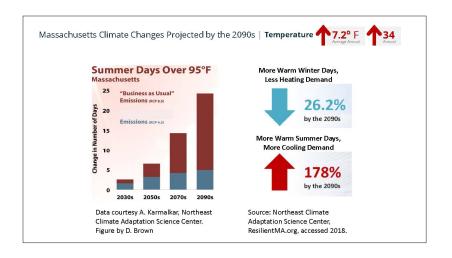


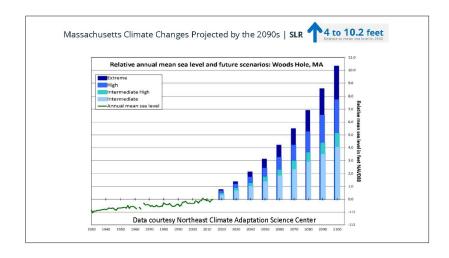




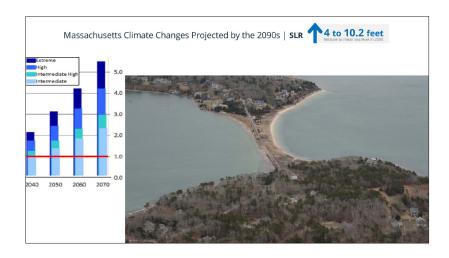
WORKSHOP PRESENTATION

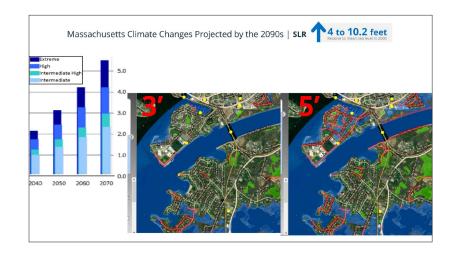
36 | SUMMARY OF FINDINGS APPENDIX

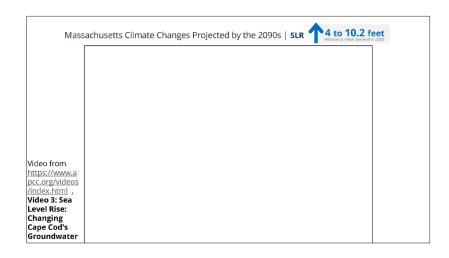


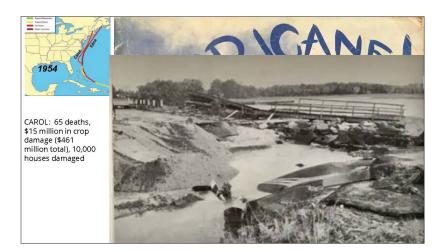


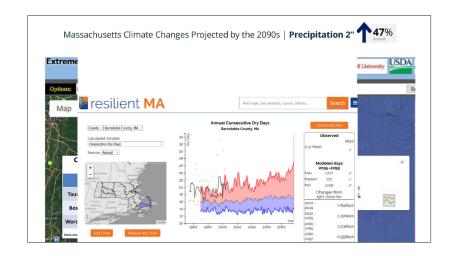








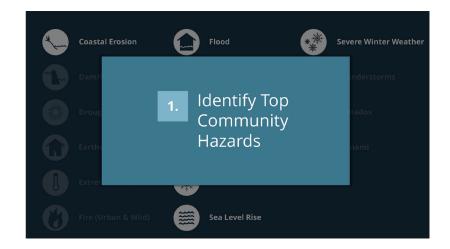


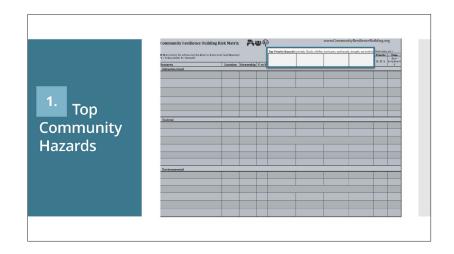


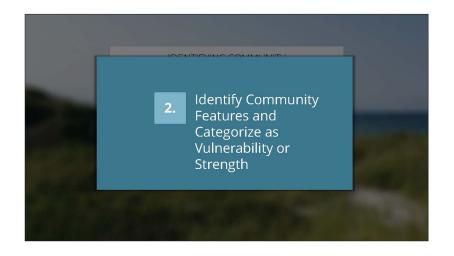
WORKSHOP PRESENTATION



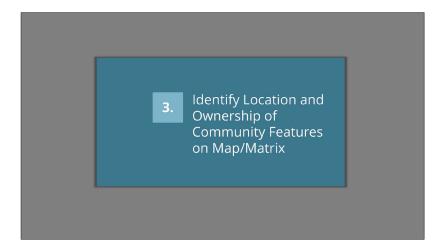






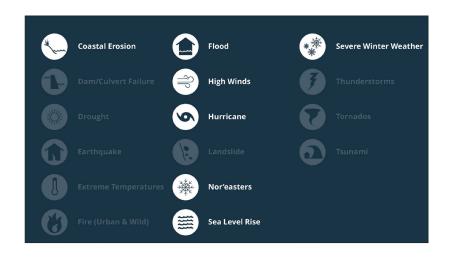


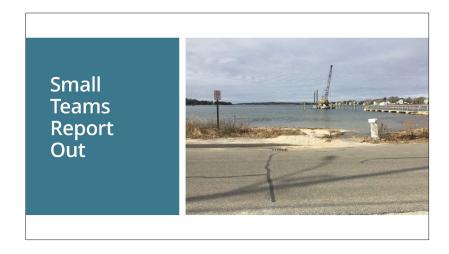






WORKSHOP PRESENTATION











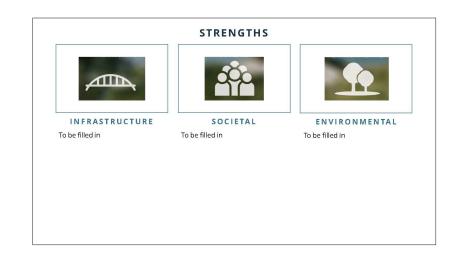






WORKSHOP PRESENTATION

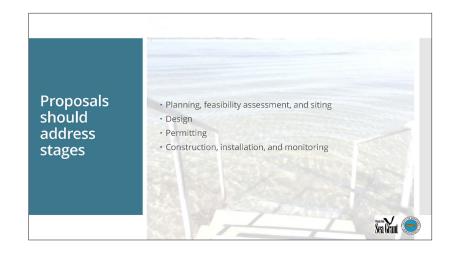








Detailed Vulnerability and Risks Assessment Further Planning Community outreach and education Local Bylaws, Ordinances, Plans, and Other Management Measures Redesigns and Retrofits Energy Resilience Strategies Chemical Safety and Climate Vulnerabilities Nature-Based Flood Protection, Drought Prevention, Water Quality, and Water Infiltration Techniques Nature-Based Infrastructure and Technology Solutions to Reduce Vulnerability to Extreme Heat and Poor Air Quality Nature-Based Solutions to Reduce Vulnerability to Climate Change Impacts Acquisition of land to achieve a resiliency objective Ecological Restoration and Habitat Management to Increase Resiliency



MVP Action Grant Details

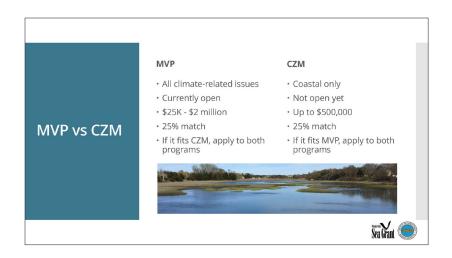
- · One-year timeframe
- \$25,000 \$2,000,000 for single towns
- Up to \$5,000,000 for regional projects
- Must be used to advance priority adaptation actions identified in MVP reports
- 25% match





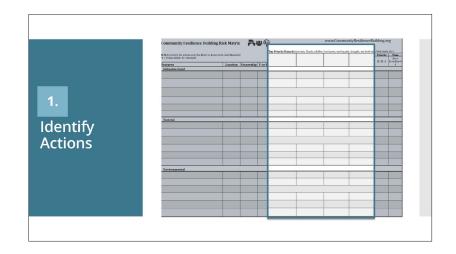


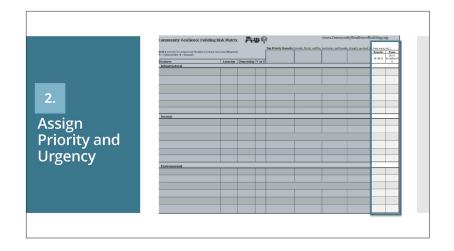
WORKSHOP PRESENTATION

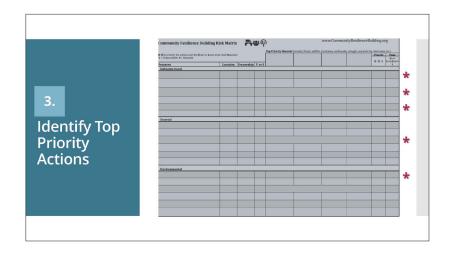




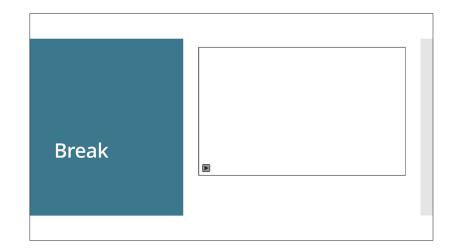




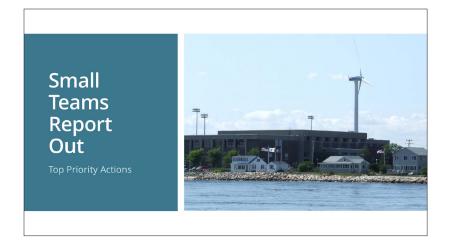








WORKSHOP PRESENTATION



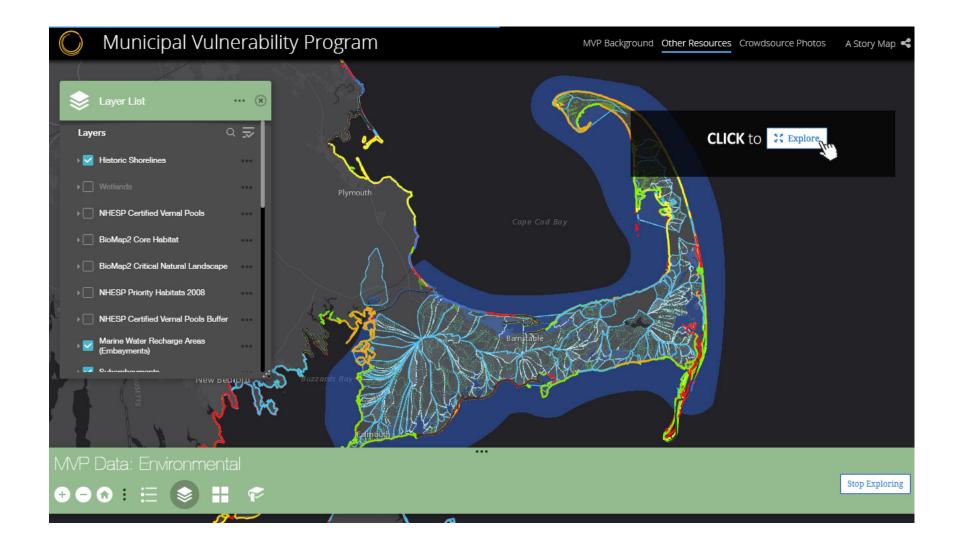
Selecting Priorities: Dot Exercise

Summary Discussion – **Compile Top Actions**

Wrap-up and Next Steps



WORKSHOP PRESENTATION



MVP STORYMAP (available at https://arcg.is/1CX4K9)

