1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
  - FY 2024 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
 - Frequently Asked Questions

1A-1. CoC Name and Number: MA-516 - Massachusetts Balance of State CoC

1A-2. Collaborative Applicant Name: Commonwealth of Massachusetts

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Commonwealth of Massachusetts

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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  - 24 CFR part 578;
   - FY 2024 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.

		In the chart below for the period from May 1, 2023 to April 30, 2024:
	1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
	2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	No	No
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	Yes
4.	Disability Service Organizations	Yes	Yes	Yes
5.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	No	No	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	No	No	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	No	No
11.	LGBTQ+ Service Organizations	Yes	Yes	Yes
12.	Local Government Staff/Officials	Yes	No	Yes
13.	Local Jail(s)	No	No	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes
16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes

17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	No	Yes
21.	School Administrators/Homeless Liaisons	Yes	No	No
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	No	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	No	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	No	No
29.	State Domestic Violence Coalition	Yes	No	No
30.	State Sexual Assault Coalition	Yes	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-1a.	Experience Promoting Racial Equity.	
	NOFO Section III.B.3.c.	

Describe in the field below your CoC's experience in effectively addressing the needs of underserved communities, particularly Black and Brown communities, who are substantially overrepresented in the homeless population.

(limit 2,500 characters)

The BoS CoC has developed an ongoing process to ensure learning and improvement related to racial equity never ends. We evaluate, learn, train, and modify regularly as we gain greater understanding of the areas where we need to improve. Our efforts have included participating in the HUD CE Equity Initiative, modifying our CES to ensure greater racial equity, creating a Racial Equity Committee co-led by persons of color that meets monthly and has developed surveys to help us better understand DEI within our CoC, using the HUD CoC Racial Equity Tool, and providing training on a CoC-wide basis.
In the past year specifically, our Governance Charter was updated and the Advisory Board structure was changed to include a regular Outreach Committee that works to cultivate relationships with those who are BIPOC, identify as LGBTQ+, and/or have lived experience of homelessness. Our Racial Equity Committee used the information gleaned in the surveys it developed and distributed to define training needed across the CoC and is working to engage outside trainers. The Chair of this committee is also actively engaged in the community and is a mentor in a program focused on supporting and encouraging students of color.

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

	Describe in the field below how your CoC:	
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in your CoC's geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. The CoC uses several strategies to encourage new membership in an open and transparent way. It holds monthly meetings referred to as Planning Group meetings for organizations, interested parties, and homeless or formerly homeless individuals from across the CoC geography. During these meetings we regularly encourage attendees to invite others who might wish to become members, and in every meeting we request that our partners help identify Persons With Lived Experience and Expertise of Homelessness (PLEE) to join us. These meetings are advertised in advance via an extensive e-mail list in which we also encourage additional organizations or individuals interested in addressing homelessness including homeless and formerly homeless persons to join us. This is reiterated through a description of the CoC with a public invitation to become involved and how to do so on the CoC's public webpage, https://www.mass.gov/info-details/continuum-of-care-programs-coc. This message is also conveyed regularly on X https://x.com/MABOSCOC.
2. CoC meetings are conducted virtually using platforms that allow for text communication, closed captioning, and video, they are also accessible via telephone without the need for an internet connection. The CoC can be contacted via TYY. A link to a recording and written minutes of the meeting are made available through the email list after every Planning meeting.
3. The Racial Equity Committee has invited, and includes representatives of organizations serving culturally specific communities experiencing homelessness to address equity, and a priority task they are working on now is to increase participation of other organizations who also serve these communities. Our intention is to continue making more authentic progress toward addressing racial inequities by inviting these partners into our homeless work. We are confident there has been some success as one of our subrecipients in our DV project, New Dawn, focuses its outreach on those of middle eastern and southeast Asian heritage. A key partner in the Racial Equity Committee leads an organization serving Carribean immigrants and another leads a church from a marginalized community in the CoC geography.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;

2.	communicated information during public meetings or other forums your CoC uses to solicit public information;	
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and	
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.	

(limit 2,500 characters)

1. The CoC uses many strategies. Decisions about CoC policy and procedure are developed in committee meetings which are advertised using a mailing list of more than 70 nonprofit, municipal, PHA and state government agencies (over 200 people, including PLEE). Annually, we undertake outreach to a wide range of interested persons including those with lived experience of homelessness. We also have an open invitation to attend our monthly meetings on the CoC web page and announce meetings via X. We have embarked on a concerted effort to understand and address YYA homelessness and have engaged YYA from two YABs to participate in the governmental structure of the CoC, in the Youth Committee, and in the PLEE Committee to better understand the needs within this population. The Advisory Board is structured to include diverse experiences and areas of expertise and this year created an Outreach Committee specifically for this purpose.

2) In Planning meetings which include the full membership of the CoC and are open to the public, we consistently encourage members to invite other organizations and PLEE to participate in the CoC - in committees, meetings, and/or providing input regarding need in their area. This has been particularly beneficial in two of our communities, Lowell and Lawrence, and our experiences have inspired our approach with other cities and towns in the CoC.

3. We record all CoC Planning meetings which also have closed captioning, and most committee meetings (unless there are issues of privacy such as in case conferencing). Links are included in the meeting minutes and we have a TYY process that is advertised on our webpage. Most Planning meetings are held virtually, and are accessible via an email invitation, the CoC webpage, and our social media account X through which we also invite public comment.

4. We have used surveys and direct outreach to invite suggestions for improvement to our PLEE Committee and Advisory Board and have begun implementing those changes. Our Racial Equity Committee is working with an outside resource to create trainings for CoC members about specific challenges in addressing racial equity. This is a direct result of information gathered in the Planning meeting and in Racial Equity meetings. The CE Committee has created RRH Written Standards and is currently updating the CE Policies and Procedures based upon public comment and input from those who use CE.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.		
	NOFO Section V.B.1.a.(4)		

	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications–the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	

	4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.

(limit 2,500 characters)

1. In May of this year we developed a procurement specifically for new projects that was made available on the Commonwealth's publicly accessible procurement platform CommBUYS. This platform is specifically designed to solicit responses from anyone in the Commonwealth regardless of their current ties to the CoC. The procurement clearly encouraged new CoC participation. We announced this in the recorded monthly planning meeting and a link was available on the CoC webpage before it was published and again afterward. There was a public bidders conference also announced on CommBUYS that was recorded and available upon request. All communications to existing members requested that they post the opportunity on their websites to broaden distribution. Our response to the FY24 NOFO includes one project from a subrecipient who is entirely new to the BoS CoC becuase of this public outreach.

2) On August 14 we held a virtual meeting that was recorded and made available as a link on the public CoC webpage and through email communications afterward along with the PPT from the meeting. This meeting included detailed guidance on submitting an application in esnaps, relevant deadlines, and the calendar for the entire NOFO process along with contact information for additional questions.

3) The virtual meeting on August 14 included a PPT presentation that discussed the specific attributes of the Ranking and Review Process, including the Ranking Tool being used for every submission, the scoring metrics in the tool that the Ranking and Review teams and Project Evaluation Committee would be using to determine ranking, the threshold requirements necessary to be included in the CoC competition, bonus questions and penalties, and the calendar for the full CoC process. This was followed by an email with a link to the recording and copies of the tool and PPT which were also placed on the public-facing CoC webpage and announced on X with links.

4) The process described in 1-3 above includes recordings of virtual meetings that are distributed via links in email and on the CoC webpage along with relevant attachments, and announced on X.

1C. Coordination and Engagement

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  - Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	

	In the chart below:	
1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
2.	select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Nonexistent
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	No
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	No
	Other:(limit 50 characters)	
18.		

	1C-2.	CoC Consultation with ESG Program Recipients.	
		NOFO Section V.B.1.b.	

	In the chart below select yes or no to indicate whether your CoC:

1.	Consulted with ESG Program recipients in planning and allocating ESG Program funds?	Yes
2.	Provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area?	Yes
3.	Ensured local homelessness information is communicated and addressed in the Consolidated Plan updates?	Yes
4.	Coordinated with ESG recipients in evaluating and reporting performance of ESG Program recipients and subrecipients?	Yes

	1C-3.	Ensuring Families are not Separated.	
		NOFO Section V.B.1.c.	

	Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated?	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure family members are not separated?	Yes
3.	Worked with CoC and ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients?	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance?	No
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers?	No

	1C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.	
		NOFO Section V.B.1.d.	

	Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

	1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
		NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

There are many local public school systems as well as universities of higher education that partner with and interact with service providers throughout the BoS CoC on a regular basis. The Tempo Young Adult Resource Center, in the Metro West region of the CoC, partners with four local high schools and provides outreach on a regular basis to meet with identified students who may be in need of resources or services. Staff operate a general outreach table during lunch periods for any students who are interested to come and get connected with staff members. The Department of Higher Education (DHE) and the Executive Office of Health and Human Services (EOHHS), key CoC partners who also have positions on the CoC Advisory Board, have also partnered with local colleges and service providers throughout the CoC to launch a housing initiative (The College Pilot Program) that ensures YYA struggling with housing instability have access to stable housing on campus, supportive services, and resources in the community. This partnership has made it possible to house both housing insecure YYA's at four-year universities as well as YYA experiencing homelessness at local community colleges without dorms. The Community College students are provided with a place to live on the campus of the four-year university and access to supportive services while they pursue their educational goals. Providers and schools begin working with the students in these programs before their senior year to create strong transition plans that reduce the likelihood of exits to homelessness.

| 1C-4b. | Informing Individuals and Families Who Have Recently Begun Experiencing Homelessness about Eligibility for Educational Services. | |
| | NOFO Section V.B.1.d. | |

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who have recently begun experiencing homelessness of their eligibility for educational services.

(limit 2,500 characters)

The Collaborative Applicant operates the family shelter system and requires, by contract, that every family shelter ensures children are in school. This is also a requirement in all CoC project contracts. They have a joint process with the McKinney-Vento Liaisons to identify and assist homeless and at-risk families. In addition, each CoC service provider must designate staff to ensure that homeless children have access to all educational resources for both pre-school and school-age children. Each designated staff person is required, at minimum, to ensure that children are enrolled in school and connected to the appropriate services within the community; that each family is provided with information in a language they understand, about their rights to assistance from the McKinney-Vento Act as amended by the HEARTH Act. This information should include the rights to: have school age children enrolled immediately in school; and have children attend their school of origin and receive transportation to and from their school of origin. Each family receives the name and contact information for the district's McKinney-Vento homeless Liaison, and any assistance needed to contact the liaison. The liaison will work with each family with a school age or preschool age member to ensure students who are homeless with disabilities have access to resources available through both the Individuals with Disabilities Education Act, and McKinney-Vento. The liaison and CoC project staff member must be familiar with the educational resources in the community, particularly those for pre-school age children with disabilities and other special needs children so that they can access HEALTHY START, HEAD START, IDEA, Early Education, and Care. Compliance with this requirement is confirmed when CoC staff conduct their annual monitoring of each project serving households with children.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.	Early Education Vouchers, MOU with DPH for Healthy Families	Yes	Yes

1C-5.	Addressing Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking–Collaboration with Federally Funded Programs and Victim Service Providers.	
	NOFO Section V.B.1.e.	

	In the chart below select yes or no for the organizations your CoC collaborates with:	

	Organizations	
1.	State Domestic Violence Coalitions	Yes
2.	State Sexual Assault Coalitions	Yes
3.	Anti-trafficking Service Providers	Yes
	Other Organizations that Help this Population (limit 500 characters)	
4.	Victim Service Providers who are part of our DV Committee and advise the CoC in its implementation of the DV CE project	Yes

1C-5a.	Collaborating with Federally Funded Programs and Victim Service Providers to Address Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations that you selected yes to in Question 1C-5 to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.	

(limit 2,500 characters)

1. We coordinated with CoC- and ESG-funded VSPs to build out the structure of our DV CE system. We collaborated closely with one VSP in particular, The Second Step, to help us think through the details of the system. This includes creating our CE policies and procedures in a way that allows clients presenting at VSPs that are eligible for CE to be anonymous in our CE project, keeping them safe and protecting privacy while also ensuring they can be pulled for DV and non-DV specific CoC openings. Per the suggestion of The Second Step, we recognized that individuals fleeing or attempting to flee are vulnerable in different ways than homeless individuals that are not in a domestic violence situation. We recognized that our CE assessment could therefore do a better job of reflecting the vulnerability of these individuals fleeing or attempting to flee. As a result, we now use a standardized danger assessment that is commonly used across VSPs to assess lethality risk for people fleeing/attempting to flee and add that to their CE score. This has removed the barrier of screening into CE for many households, and also raised their overall assessment scores.

2. We have set up our CE system to allow for VSPs to complete the CE assessment with clients presenting at those agencies as opposed to having them connect with non-VSP staff like Regional Navigators. This decision was largely to allow for a more trauma-informed process where households don't have to constantly repeat their histories and answer sensitive questions, and also allows them to complete the assessment with staff that are specifically trained to support individuals that have a history of domestic violence. CoC staff are also partners in the Governor's Council to Address Sexual Assault, Domestic Violence, and Human Trafficking and in that capacity work to ensure housing and services in the CoC's geographic area can meet the needs of survivors.

	1C-5b.	Implemented Safety Planning, Confidentiality Protocols in Your CoC's Coordinated Entry to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
		NOFO Section V.B.1.e.	

		Describe in the field below how your CoC's coordinated entry addresses the needs of DV survivors by including:
	1.	safety planning protocols; and
	2.	confidentiality protocols.

(limit 2,500 characters)

1. This year we finalized our updated Emergency Transfer Plan to create an agreed upon structure that subrecipients must follow in order to support clients that find themselves in dangerous situations. This plan was approved by the Advisory Board and all contracts with subrecipients include the requirement that their projects comply.

2. VSPs complete CE Intake and Assessment with survivors and send anonymized answer packet to DV Specialist so that client can be added to DV CE project as an anonymous client (named with an alias that tells DV Specialist which VSP to reach out to in event the household is pulled for an opportunity, and which allows VSP to easily identify individual from their internal records). Our DV CE packet does not collect name or SSN, and doesn't collect exact DOB. If an anonymized client is pulled for an opportunity, the DV Specialist only communicates with the case manager who completed the assessment with the client. DV contacts case manager to confirm if client is interested and seems to be eligible. If so, the DV Specialist does not collect any eligibility documentation as it would include identifying information. Instead, the DV Specialist just connects the case manager of the client with the housing provider and explains they need to connect to share eligibility documentation and schedule an intake.

1C-5c.	Coordinated Annual Training on Best Practices to Address the Needs of Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	

In the chart below, indicate how your CoC facilitates training for project staff and coordinated entry staff that addresses best practices on safety planning and confidentiality protocols:

		Project Staff	Coordinated Entry Staff
1.	Training Occurs at least annually?	Yes	Yes
2.	Incorporates Trauma Informed best practices?	Yes	Yes
3.	Incorporates Survivor-Centered best practices?	Yes	Yes
4.	Identifies and assesses survivors' individual safety needs?	Yes	Yes
5.	Enhances and supports collaboration with DV organizations?	Yes	Yes
6.	Ensures survivors' rights, voices, and perspectives are incorporated?	Yes	Yes
	Other? (limit 500 characters)		
7.			

1C-5d.	Implemented VAWA-Required Written Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

	Describe in the field below:
1.	whether your CoC's written policies and procedures include an emergency transfer plan;
2.	how your CoC informs all households seeking or receiving CoC Program assistance about their rights to an emergency transfer;
3.	what your CoC requires households to do to request emergency transfers; and
4.	what your CoC does in response to households requesting emergency transfers.

(limit 2,500 characters)

1. This year our Advisory Board passed our updated Emergency Transfer Plan. Our Emergency Transfer Plan specifies that it needs to be adopted by all subrecipients.
2. The Balance of State CoC's ETP requires that all providers share our ETP at the time of intake to all participants entering into their CoC-funded housing projects. Our CoC says that at that time, the housing provider should explain to the participant how they would submit a request for an emergency transfer, explain the steps of the process, and ensure the participant has a copy of the process which clearly explains how they can exercise their rights for an emergency transfer.
3. To request an emergency transfer, a program participant must notify the Director of the housing project in which they are enrolled and submit a written request for a transfer to that individual. The tenant may request and shall be entitled to receive assistance in this process from their case manager. The housing provider will provide reasonable accommodations to this policy for individuals with disabilities. It is not necessary that the tenant complete a specific form. The tenant's written request for an emergency transfer should include either a statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant remains in the same dwelling unit assisted under the housing provider's project OR A statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer.
4. If the housing provider cannot arrange a safe and timely transfer, our ETP instructs them to contact the CoC so that the household can be considered for a transfer to another CoC-funded project. The CoC will work with the housing provider to identify a new unit within the CoC's inventory of projects and units and will prioritize the requested transfer above all other housing placements. The CoC will ensure the individual or family shall not be required to meet any additional eligibility criteria or preferences other than those required as part of the funding requirements for the project. The individual or family shall retain their original homeless or chronically homeless status for the purposes of the transfer.

| | 1C-5e. | Facilitating Safe Access to Housing and Services for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking. | |
| | | NOFO Section V.B.1.e. | |

Describe in the field below how your CoC ensures households experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within your CoC's geographic area.

(limit 2,500 characters)

Our CE systems (standard CE and DV CE) have been designed to ensure that survivors presenting at VSPs can be entered anonymously, after which they are eligible to be referred to DV-specific as well as mainstream projects that don't exclusively serve survivors. Clients that do not present at VSPs are also provided safe and confidential access to CE including virtual intake options, in-person access points that promote privacy and confidentiality, trauma-informed interviewing, and policy and procedure updates are developed with input of those with lived experience of DV thus ensuring a victim-centered approach. The DV CE System is fully confidential and ensures that survivors' identities are protected through a coded system that collects only necessary information. We have adopted the use of the Jacquelyn C Campbell Danger Assessment which evaluates lethality risk, as recommended by a VSP partner. The score from the danger assessment is factored into a household's CE assessment and allows for vulnerability considerations that are more specific to those experiencing domestic violence. Our CE policy for anonymous clients limits the number of people who receive PII for these clients. Only the case manager at the VSP knows this information. If the client decides to move forward with a housing opportunity, the housing provider becomes be the only other party who has access to PII. This is how we ensure privacy and confidentiality for this subpopulation. The DV CE Specialist operating the system has experience in supporting survivors of violence and implements the project using the following five principles defined by the National Network to End Domestic Violence - 1) Awareness of the effects of trauma on survivors 2) Safety for survivors on a physical and emotional level 3) Trustworthiness in processes and relationships 4) Empowerment in decision-making processes and 5) Inclusiveness for all, including individuals from marginalized groups and people with disabilities. When referring for housing, the DV Specialist confirms whether the housing opportunity is in a safe location for the survivor before placing the referral.

1C-5f.	Identifying and Removing Barriers for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

	Describe in the field below how your CoC ensures survivors receive safe housing and services by:
1.	identifying barriers specific to survivors; and
2.	working to remove those barriers.

(limit 2,500 characters)

1. Our CoC convenes a monthly Domestic Violence Committee that brings together VSP staff and mainstream homeless providers committed to supporting survivors. This forum is a space in which providers can voice barriers that clients and agencies are facing. From there, providers and our EOHLC staff can weigh in on potential solutions.
Our DV CE Specialist has made it a large part of their role to regularly gather feedback from VSPs to learn about barriers. They have done this through anonymous surveys as well as by setting up regular meetings with our subrecipients that are VSPs.
2. To address the challenge DV RRH projects are having in identifying units for referred households, we are working with the Somerville Homeless Coalition (SHC), the DV CE grant subrecipient. SHC is hiring for a Housing Navigator who will focus on identifying and securing units that can be shared with agencies operating DV RRH projects. Having this individual working across all projects to identify units and build relationships with owners and landlords will increase the supply of housing and lessen this challenging barrier. We have informed our VSPs that they can use money from their supportive service budgets to pay broker fees if staff and clients are unable to find units on their own. Given that the identification of units seems to be the number one barrier, we wanted to make sure they are aware of this eligible activity.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Equal Access Trainings.	
	NOFO Section V.B.1.f.	

	1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

	Describe in the field below:	
	1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
	2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;
	3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
	4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1.) This year the CoC created a working group within its Advisory Board to specifically reach out to organizations and individuals who identify as LGBTQ+ and/or BIPOC to increase the level of membership on the Board and partnership with the CoC. Through these partnerships we are reviewing and updating as needed, all CoC policies to ensure all housing and services provided are trauma-informed and able to meet the needs of LGBTQ+ households.

2.) CoC contract coordinators work closely with service providers to develop their own internal policies and procedures regarding anti-discrimination that align with the CoCs anti-discrimination policy. The CoC ensures that service providers have language in their anti-discrimination policies that is in accordance with the principles contained in the fair housing and civil rights requirements in 24 CFR § 5.105(a), including, but not limited to, the Fair Housing Act; Title VI of the Civil Rights Act of 1964; Section 504 of the Rehabilitation Act of 1973; Title II of the Americans with Disabilities Act; and Section 109 of the Housing and Community Development Act of 1974.

3. Service providers' anti-discrimination policies are reviewed as part of the annual monitoring processes. Programs are evaluated to ensure they are in compliance with the CoC Anti-Discrimination policy with particular emphasis on determining that the project does not, "...Deny any applicant the opportunity to apply for housing, nor deny any eligible applicant the opportunity to lease housing suitable to their needs; Provide housing which is different from that provided by others; Subject a person to segregation or disparate treatment; Restrict a person's access to any benefit enjoyed by others in connection with the housing program; Treat a person differently in determining eligibility or other requirements for admission; [or] Deny a person access to the same level of services [as others]".

4. CoC leadership, the Monitoring Lead, and the Contract Coordinator meet with non-compliant agencies to review the issue creating concern, create a plan to address it, and follow up to ensure the correction is made within an agreed upon timeframe. If the agency does not comply sanctions up to and including termination of an agreement will be put in place by EOHLC.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.
Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing or Housing Choice Voucher Program During FY 2023 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Gloucester Housing Authority	5%	Yes-Public Housing	No
Executive Office of Housing and Livable Communities	12%	No	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	

	Describe in the field below:	
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

This CoC operates within and also in partnership with the Executive Office of Housing and Livable Communities (EOHLC) the largest PHA in the CoC geography. EOHLC has not yet established a homeless admission preference, but the CoC and EOHLC continue to engage in discussions to advance the likelihood of a preference being established in the future.

Gloucester Housing Authority allows Up to four (4) placements that can be used each year for households that are eligible for the THP/HFI program per the Federal Public Housing ACOP. They also have an HCV PBV 4-unit development where chronic homelessness is an eligibility requirement. They also have a project in the works that will convert an SRO property to RAD in 2025.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

	In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:	

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	Yes
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	**Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.**	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	FYI and FUP

1C-7e.	**Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).**	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2024 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

1D-1.	Preventing People Transitioning from Public Systems from Experiencing Homelessness.	
	NOFO Section V.B.1.h.	

	Select yes or no in the chart below to indicate whether your CoC actively coordinates with the public systems listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1.	Prisons/Jails?	Yes
2.	Health Care Facilities?	Yes
3.	Residential Care Facilities?	No
4.	Foster Care?	Yes

1D-2.	Housing First–Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition.	41
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2024 CoC Program Competition that have adopted the Housing First approach.	38
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2024 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	93%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.
Describe in the field below:

	1.	how your CoC evaluates every project–where the applicant checks Housing First on their project application–to determine if they are using a Housing First approach;
	2.	the list of factors and performance indicators your CoC uses during its evaluation;
	3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach; and
	4.	what your CoC has done to improve fidelity to Housing First.

(limit 2,500 characters)

1. The CoC Ranking Tool includes threshold criteria which must be met for a project to be ranked. One of these is fidelity to Housing First (HF). A new or renewal project whose application does not indicate it is a HF project will not move forward in ranking unless it was originally funded under a NOFO/A that did not require HF. We have two of those. In addition, projects that checked HF in their application received bonus points during the ranking process.

2. Using the Housing First Assessment Tool, we evaluate fidelity to Housing First principles with these standards: access, evaluation, services and housing, leases, and project specific standards such as ensuring RRH projects quickly move participants to permanent housing. Each project is evaluated with the tool based upon the kind of project it is. CoC staff consult with projects that have a DV focus prior to evaluation to ensure safety and confidentiality are maintained. For each standard, scoring criteria include "Say It", "Document It", and "Do It". A project that does not make progress toward "Do It" is at risk of reallocation in the subsequent funding round.

3. The CoC has two process that ensure HF - monitoring and CE. Each project is monitored annually, and the HUD Housing First Assessment tool is included. When the first request for information in monitoring is sent to a CoC project, this tool is included and responses are evaluated during the monitoring process. The results of this assessment are in the monitoring report, and projects that are not in compliance are provided guidance and instruction to become compliant. The CE process includes regional navigators who review referrals that are rejected to ensure they are not being rejected for reasons that will make the project non-compliant with HF. If they identify projects that are not practicing HF, they will notify the CE Lead who coordinates with the contract coordinator and Monitoring Lead to address this directly with the project.

4. Each of the actions in answers 1-3 have been significant in our efforts to ensure fidelity to HF. Ranking penalties and rewards, annual monitoring with sanctions when appropriate, and coordination with specific projects if they are struggling have all ensured our projects are incorporating HF principles.

1D-3.	Street Outreach–Data–Reaching People Least Likely to Request Assistance.	
	NOFO Section V.B.1.j.	

Describe in the field below how your CoC tailored its street outreach to people experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

Across the CoC geography, case managers and outreach staff go into the increasing number of encampments, and work with police, first responders, and area hospitals to identify and build relationships with unsheltered persons. Service and housing assistance is advertised in both English and Spanish on agency websites, the mass.gov website (which also has TYY capability), and follows the fair housing guidance presented at 24 CFR 578.93(c). Any person needing additional assistance such as large print or sign-language interpreters can access that assistance. These are just some of the examples of how we work to quickly identify and engage people experiencing unsheltered homelessness.

Our CE process prioritizes individuals sleeping in places not meant for human habitation - they receive the maximum score on the CE Quick Screen, and therefore always screen into CE.

Street outreach covers 100% of the CoC geography.

Outreach is undertaken 5-7 days per week. In the Mystic River valley, we have two teams conducting street outreach under bridges, in libraries, parks, abandoned buildings, vehicles, soup kitchens, and along river edges to connect people living in places not meant for human habitation with other resources, including shelter and housing. The Department of Public Health has funded a full-time outreach worker in Lawrence working with persons living under the bridges there and struggling with opiate addiction. There are similar opiate taskforces in other heavily populated cities within our CoC that focus heavily on encampments, including in Lowell and Revere.

Across the CoC geography, Project in Assistance to Transition from Homelessness (PATH) staff work with unsheltered persons who are least likely to request assistance because they are struggling with mental health and substance use issues. This year we have begun a new RRH project funded through the FY22 NOFO specifically using street outreach to engage those who are least likely to request assistance and are also the most likely to be experiencing chronic homelessness (the street outreach activities are not CoC-funded).

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate your CoC's strategies to prevent the criminalization of homelessness in your CoC's geographic area:

	Your CoC's Strategies	Engaged/Educated Legislators and Policymakers	Implemented Laws/Policies/Practices that Prevent Criminalization of Homelessness
1.	Increase utilization of co-responder responses or social services-led responses over law enforcement responses to people experiencing homelessness?	Yes	Yes
2.	Minimize use of law enforcement to enforce bans on public sleeping, public camping, or carrying out basic life functions in public places?	No	Yes

3.	Avoid imposing criminal sanctions, including fines, fees, and incarceration for public sleeping, public camping, and carrying out basic life functions in public places?	No	Yes
4.	Other:(limit 500 characters)		

1D-5.		Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
		NOFO Section V.B.1.l.	

		HIC Longitudinal HMIS Data	2023	2024
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	HIC	347	393

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

	Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:	

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

	Describe in the field below how your CoC:	
1.	works with projects to collaborate with healthcare organizations, including those that provide substance use disorder treatment and mental health treatment, to assist program participants with receiving healthcare services, including Medicaid; and	
2.	promotes SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.	

(limit 2,500 characters)

1. The CoC and EOHLC as the CA have close relationships with the MA Dept of Public Health (DPH) and Dept of Mental Health (DMH) who are also partners in some of our renewal applications. DPH and DMH also provide funding for some of our projects. In addition, PATH is a significant resource in the CoC, which has as one of its fundamental goals, connecting people to healthcare and behavioral health resources that they may be in need of. Eliot, our subrecipient in E-Nav and a significant partner in other projects, utilizes this resource daily.
2. EOHLC has staff specifically dedicated to the SOAR program and ensuring projects are aware of this resource and able to use it effectively. Organizations within the CoC make it possible for staff from multiple organizations to attend SOAR certification training together to reduce the cost and improve cross-agency collaboration.

ID-7.	Partnerships with Public Health Agencies–Collaborating to Respond to and Prevent the Spread of Infectious Diseases.	
	NOFO Section V.B.1.n.	

	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to develop CoC-wide policies and procedures that:
1.	respond to infectious disease outbreaks; and
2.	prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)

1. and 2. The MA Department of Public Health (DPH) is a vital partner in the CoC and holds a seat on the CoC Advisory Board. In that capacity it has helped us develop prevention and response protocols, policies and procedures specifically for CoC-funded projects, CoC subrecipient agencies, and the individual and family shelters in the BoS. This partnership continues to be fundamental to our ability to develop policies with an awareness of best practices related to infectious disease outbreak and ensuring that we are not unintentionally creating circumstances that could endanger the health and safety of our program participants. In addition, because DPH is a party to contracts and MOUs with many of our funded and non-funded members, CoC projects already adhere to strict protocols related to responding to, and preventing the spread of, infectious diseases among people experiencing homelessness. Examples include Emmaus which partners with Greater Lawrence Family Health Centers; Action Inc. has a strong relationship with the Federally Qualified Health Center in Cape Ann and local health departments; and the City of Chelsea has Health Innovations which provides STI screening and health assessments for the unhoused population. In addition, the BoS Infectious Disease Outbreak Response Policy is shared with all CoC members and provides a process to adapt policies to accommodate as many contactless transactions as possible including but not limited to: coordinated entry enrollment, project enrollments, housing unit inspections, housing placements, mainstream benefits screening and applications, committee meetings, and project monitoring. The CoC will encourage and support the development of non-congregate shelter and housing options. The CoC will work with providers to develop strategies to keep sick individuals in their programs in isolation and ensure they are receiving the proper medical treatment required. The CoC will work closely with service providers to make sure they have adequate prevention methods in place include screening processes, PPE, testing materials, staffing plans, and anything else they may need to continue operating during an infectious disease outbreak. The CoC will facilitate regular check-ins between local public health agencies and service providers to monitor the spread of the outbreak and continue to adapt guidance as the situation evolves.

ID-7a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.n.	

		Describe in the field below how your CoC:
	1.	effectively shared information related to public health measures and homelessness; and
	2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

1. Along with the partnership with DPH described in 1D-7 above, the CoC system and its individual partners have an extensive network with state and local public health agencies. These relationships represent a true system of connections in which information and resource-sharing are inherent to all CoC engagement. For example, three of our organizations work closely with the Lowell General Hospital to ensure that information related to infectious disease, as well as standard mental and physical health care, are made available at multiple sites, in various languages, and at different access points such as street outreach, emergency shelter intake, and day shelters. This same kind of relationship exists between two CoC agencies and the Lawrence General Hospital. This partnership also includes sexual assault resources for homeless persons that includes counseling and advocacy services. These regional networks also work across the CoC which has a large geographic footprint, in monthly meetings to share information that may be unique to the region, but also provides approaches or methodology that can be duplicated throughout the CoC. HLC ESG staff are also active participants in monthly meetings in Lawrence convened by Lawrence General Hospital and help inform the agendas for those meetings. These meetings include public health staff from across the CoC.

2. The CoC developed a survey for funded and non-funded CoC members to discern the level of housing and healthcare leverage that is occurring. 100% of the 28 respondents reported partnership with public health agencies that supports their work with program participants. We are creating a resource list from this survey for all CoC members that will also be placed on our public facing web page. Our newest project is uniquely suited to ensuring street outreach providers and shelter and housing providers are connected to the information and resources they need to prevent or limit infectious diseases among program participants. It has relationships with almost every CoC provider and the public health agencies in the CoC. The project, E-Nav, uses street outreach to reach the most vulnerable and hardest-to-house in the CoC to connect them with this vast network of resources the agency has built, and as a member of the CoC, is further building its portfolio of public health and homeless service providers.

1D-8.	Coordinated Entry Standard Processes.	
	NOFO Section V.B.1.o.	

		Describe in the field below how your CoC's coordinated entry system:
	1.	can serve everybody regardless of where they are located within your CoC's geographic area;
	2.	uses a standardized assessment process to achieve fair, equitable, and equal access to housing and services within your CoC;
	3.	collects personal information in a trauma-informed way; and
	4.	is updated at least annually using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1. The CoC has 4 regions and each has a CE subrecipient agency overseeing the CE system in their region. Those agencies each employ a Regional CE Navigator tasked with making sure that CE is running effectively in their region and that all homeless households have a path to accessing CE. These subrecipient agencies work closely with homeless providers in their region, which means that all households interfacing with any homeless provider are considered for CE. Each region focuses on engaging existing outreach teams to make sure they are assessing households they encounter in encampments and other places not meant for human habitation. The West region hired a new Housing Navigator to expand outreach to encampments and parts of the CoC that aren't as covered by providers. The Metro Regional Navigator is convening a monthly case conference meeting of Outreach teams to make sure they're working together to serve all households, collaborate, make sure everyone is CE assessed. We also recognize that not all homeless households are already engaged with a ES or SO team though, and so we've created a channel for these households to be assessed by our Regional Navigators.
2. Our standardized assessment tool is uniform across all access points. Our CE Assessment was created in partnership with the CoC agencies served and as part of the HUD Equity Initiative we participated in.
3. The CE Assessment is completed with households by ES and SO staff who have relationships with those individuals. This allows for clients to feel comfortable when answering personal questions. Trauma-informed care is required annually at EOHLC. Staff are able to use their knowledge of the household and relationship to approach particularly sensitive questions with a trauma-informed lens.
4. We regularly review the CE Assessment with the CE Committee to gain on-the-ground input from those who engage directly with program participants. Our monthly CE Committee agendas are driven by the feedback and questions of frontline providers. We have a monthly Regional Navigators meeting, where the four CE subrecipient agencies come together to discuss how policies and procedures affect households. We have a Lived Experience committee, where households who have directly experienced homelessness can provide feedback and share ideas. All of these channels drive conversations about changes that are needed, and these changes are made when identified.

1D-8a.	Coordinated Entry–Program Participant-Centered Approach.	
	NOFO Section V.B.1.o.	

	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their needs and preferences; and	
4.	takes steps to reduce burdens on people seeking assistance.	

(limit 2,500 characters)

1. Our CE system is designed to allow frontline homeless providers who have relationships with clients are completing the CE assessment directly with them. Street Outreach (SO) teams are the most important assessors, as they interface with the most difficult to reach individuals not presenting at shelters or office settings. Giving SO workers the flexibility to complete the application via laptop or paper application in the field allows them to engage clients who otherwise might not be reached. A regionalized CoC allows a homeless provider on the ground in each region to take the lead on ensuring all homeless households in their region are reached via internal SO and ES teams, as well as coordinating with other providers to reach all homeless households.

2. Having expert knowledge of homelessness in the region, regional leads make decisions based on where they know the households most in need are located. The North Shore region has four intake centers, strategically placed in areas they know households most in need are located. Our CE Assessment was created to identify barriers that are most likely to substantially increase need of assistance. The focus areas are disabling conditions and their impact on ability to work and be housed; length of time homeless; history of DV, dating violence, sexual assault, stalking, and other forms of violence; criminal history that poses a barrier to employment and housing; and discrimination based on race, ethnicity, gender, or sexual orientation. Individuals who are sleeping in a place not meant for human habitation are automatically screened into CE.

3. Given that the assessment happens directly in HMIS, someone scoring highest on the CE Assessment will immediately be put to the top of the list and eligible for referral when the next vacancy is available. For clients that connect with a Regional Navigator but do not have an existing case manager or supports in place, the Regional Navigator prioritizes connecting them with a SO or ES team that can help with ongoing case management and immediate needs. In terms of preference, we have clients complete Housing Preference questions that allow them to opt into or out of certain housing formats. E.g. if someone does not want an SRO, they leave that unchecked and will not be contacted with that opportunity.

4. Assessment questions are only those that are essential to minimize redundancy and invasion of privacy while ensuring an accurate vulnerability assessment.

	1D-8b.	Coordinated Entry–Informing Program Participants about Their Rights and Remedies–Reporting Violations.	
		NOFO Section V.B.1.o.	

		Describe in the field below how your CoC through its coordinated entry:
	1.	affirmatively markets housing and services provided within the CoC's geographic area and ensures it reaches all persons experiencing homelessness;
	2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and
	3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.

(limit 2,500 characters)

1. CE marketing includes flyers that are distributed throughout the CoC in locations homeless persons go such as day shelters, food pantries, emergency shelters, and health centers. They are available in languages other than English and include a phone number and weblink should other methods of communication be needed due to different abilities. An annual Fair Housing workshop is advertised through emails, meeting announcements, and asking our members to put it on their websites. A link to the meeting recording is available on the CoC webpage during the month following the workshop. The CoC incorporates the guidance at 24CFR 578.93(c) in all marketing materials to clearly communicate that non-discrimination is a fundamental tenet of all CoC activities. This is reinforced in our policies and procedures, and in our annual project monitoring.

2. Program participants receive information when they are completing their initial assessment, and again when they receive a housing referral. This information includes the CoC Fair Housing Marketing Plan as well as links to information on filing a complaint, https://www.mass.gov/how-to/file-a-civil-rightscomplaint and HLC's Fair Housing and Civil Rights webpage https://www.mass.gov/info-details/eohlc-fair-housing-and-civil-rights-information. Our CE Assessment also has a reminder check box for those completing it to provide this information to participants.

3. Depending upon where the impediment occurred, we will follow either the agency's grievance process, or, if it is at an organizational level, the HLC process defined in 2. If the agency grievance process is not implemented promptly or does not address the impediment, we will immediately move to the remedies available as a state agency. If impediments are identified during monitoring, a Finding will be recorded and we will work with the agency to properly address it.

1D-9.	Advancing Racial Equity in Homelessness–Conducting Assessment.	
	NOFO Section V.B.1.p.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/19/2022

1D-9a.	Using Data to Determine if Racial Disparities Exist in Your CoC's Provision or Outcomes of CoC Program-Funded Homeless Assistance.	
	NOFO Section V.B.1.p.	

	Describe in the field below:	
1.	the data your CoC used to analyze whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance; and	
2.	how your CoC analyzed the data to determine whether any racial disparities are present in your CoC's provision or outcomes of CoC Program-funded homeless assistance.	

(limit 2,500 characters)

1. Data we used to analyze racial disparities includes HMIS data, US Census data, LSA data as analyzed in Stella P, Point in Time data, CoC Racial Equity Analysis Tool, and CoC survey responses. The CoC participated in cohort 2 of the CE Equity Initiative which was instrumental in evaluating racial disparities within the CoC, and we continued to submit quarterly data to the CE Equity Initiative through calendar year 2023. We expect to undergo a final analysis for that initiative (ongoing analysis will continue independently thereafter).

2. Through a number of activities including use of the CoC Racial Equity Analysis Tool, a review of Stella data, a mapping exercise undertaken with the full CoC membership, a survey developed by the Racial Equity Committee and distributed to the full CoC membership, and engagement with the People with Lived Experience and Expertise (PLEE) Committee, we have performed several analyses in the last two years to determine whether racial disparities are present in the provision or outcomes of homeless assistance, and these were included in the development of the new CE Assessment tool.

1D-9b.	Implemented Strategies to Prevent or Eliminate Racial Disparities.	
	NOFO Section V.B.1.p	

Select yes or no in the chart below to indicate the strategies your CoC is using to prevent or eliminate racial disparities.

1.	Are your CoC's board and decisionmaking bodies representative of the population served in the CoC?	Yes
2.	Did your CoC identify steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC?	Yes
3.	Is your CoC expanding outreach in your CoC's geographic areas with higher concentrations of underrepresented groups?	Yes
4.	Does your CoC have communication, such as flyers, websites, or other materials, inclusive of underrepresented groups?	Yes
5.	Is your CoC training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness?	Yes
6.	Is your CoC establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector?	Yes
7.	Does your CoC have staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness?	Yes
8.	Is your CoC educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity?	Yes
9.	Did your CoC review its coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness?	Yes
10.	Is your CoC collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system?	Yes
11.	Is your CoC conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness?	Yes
	Other:(limit 500 characters)	
12.		

1D-9c.	Plan for Ongoing Evaluation of System-level Processes, Policies, and Procedures for Racial Equity.	
	NOFO Section V.B.1.p.	

	Describe in the field below your CoC's plan for ongoing evaluation of system-level processes, policies, and procedures for racial equity.

(limit 2,500 characters)

The BoS CoC Racial Equity Committee (REC) is currently working with multiple agencies who have expertise in Racial Equity work to develop recommendations for agencies in the CoC to improve their processes, policies, and procedures in order to be able to better track the effectiveness of their own racial equity work. The ability to effectively track the impact of their efforts as it relates to outcomes will be crucial in identifying, preventing, and ending racial disparities in their service provision across the CoC. Training focus this year includes: Using Data to Develop Programming From an Equity Lens, Dealing with High Expectations and Resistance in DEI Culture Change in Your Organization, and Understanding Whiteness and Opression in Non-Profit Culture.

1D-9d.	Plan for Using Data to Track Progress on Preventing or Eliminating Racial Disparities.	
	NOFO Section V.B.1.p.	

	Describe in the field below:	
1.	the measures your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance; and	
2.	the tools your CoC plans to use to continuously track progress on preventing or eliminating racial disparities in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

1. As discussed in 1D-9a., a survey developed by the Racial Equity Committee was distributed to the full CoC membership analyses were performed in the last two years to determine whether racial disparities are present in the provision or outcomes of homeless assistance. The BoS CoC Racial Equity Committee (REC) will develop a subsequent survey after trainings have been completed to track progress and changes service providers have made since the initial survey. The REC already provided an executive summary of the initial survey results that was shared with the entire CoC in which REC expressed commitment to providing recommendations and tools to help service providers better evaluate the impact of their DEI efforts. Survey results will be analyzed and compared to the results of the initial survey to determine where progress is being made and where the REC needs to focus its efforts to further help service providers improve in certain domains.

2. We will use Stella P, the CoC Racial Equity Analysis Tool, Eva's System Performance Module, as well as a custom Equity report our HMIS vendor has built for us to analyze our HMIS data for disparities in system use, housing provision, and housing outcomes. We will also utilize US Census data to gauge how reflective our CoC's clients are of the communities we serve. Additionally, we will continue to use qualitative data such as surveys and feedback from the REC and People with Lived Experience and Expertise (PLEE) Committee to inform us. We participated in cohort 2 of HUD's Racial Equity Initiative and continued to submit quarterly data through calendar year 2023 – we are eager to receive an analysis of our CoC's data and progress over the past several years, and to implement system-wide changes to address any inequities

1D-10.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC's Outreach Efforts.	
	NOFO Section V.B.1.q.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decisionmaking processes.

(limit 2,500 characters)

In the past year the CoC has worked diligently to strengthen the PLEE Committee, which the members have renamed the Lived Experience Committee to broaden the scope of what they hope to accomplish. Although we have been having trouble maintaining a strong membership there are a few core members who show up every month. The committee now has an HLC co-chair joined by a co-chair from the body of the group. This has made a difference in recruitment and attendance.

We recently had 3 homeless youth join the committee with the mentors from their various agencies. This is an exciting new addition. We developed a flyer (with a Spanish translation provided by the co-chair) for member agencies to display at their offices. This has also resulted in a few inquiries.

All of this has had an incredibly positive outcome as evidenced by the Lived Experience Committee growing, developing its own agenda, and moving toward creating its own initiatives for CoC improvement.

Immediately upon accepting this responsibility, the HLC co-chair sent out an email to the entire CoC membership describing the commitment and need to recruit new members. The response was prodigious and included staff from subrecipient agencies as well as program participants. We continue to reach out monthly in our full CoC membership Planning meeting to invite new participants. We will continue this effort on a monthly basis.

An invitation to participate in this committee including the link will also be included in the CoC BoS webpage as well as in the monthly Planning Group agenda which is also linked on the public CoC webpage.

1D-10a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

You must upload the Lived Experience Support Letter attachment to the 4B. Attachments Screen.
Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Routinely included in the decisionmaking processes related to addressing homelessness.	8	5
2.	Participate on CoC committees, subcommittees, or workgroups.	13	15
3.	Included in the development or revision of your CoC's local competition rating factors.	10	5
4.	Included in the development or revision of your CoC's coordinated entry process.	10	7

1D-10b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

Anyone with lived experience and expertise, including YAB members who participate in CoC efforts are compensated for their time via an hourly rate determined by a tiered compensation scale. This scale is based upon experience and duty assignments and inherently provides an opportunity to increase pay by becoming more proficient at different tasks and committing more time to the work of the CoC. New PLEE Advisory Board members are paired with a more experienced member who guides them through the Advisory Board work while identifying opportunities to use this to build professional development opportunities. The BoS is a partner in a recent YHSI award with a specific YYA professional development component that was creat
Anyone with lived experience and expertise, including YAB members who participate in CoC efforts are compensated for their time via check at an hourly rate. The tiered compensation scale below details the hourly rate commensurate with the level of expertise and time committed to fulfilling the duties of their role.

1D-10c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.q.	

	Describe in the field below:
1.	how your CoC gathers feedback from people experiencing homelessness;
2.	how often your CoC gathers feedback from people experiencing homelessness;
3.	how your CoC gathers feedback from people who received assistance through the CoC Program or ESG Program;
4.	how often your CoC gathers feedback from people who have received assistance through the CoC Program or ESG Program; and
5.	steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1.) Feedback is routinely gathered from Individuals with Lived Experience in the CoC who are on several CoC committees including DV, CE, and the Advisory Board. Youth and Young Adults (YYAs) with lived experience were crucial earlier this year in developing an application for YHSI funding that was granted to MA as well as in the application process for the latest round of YHDP funding. Several YYA have taken part in the BoS YYA Committee over the past year. This is a space where they routinely provide feedback on their experiences with youth homelessness programming in the CoC as well as help drive the strategic goals of the committee, many of which are taken directly from the CCP for the Round 4/5 YHDP projects.

2.) CoC Committee meetings where PLEE regularly provide feedback occur on a monthly basis. PLEE were important members of the Advisory Board Working Group to redesign the CoC Governance Charter this year.

3.) EOHLC conducted regional gaps analysis focus groups statewide which included PLEE as well as providers within the BoS. Many agencies ask for Exit Interviews when an individual or family is moving on. These interviews provide feedback on the project, positive and negative, which gives the agencies and the CoC an opportunity to make changes they did not know about previously.

4.) The CoC has a monthly meeting as do most of the committees as well as topic-specific working groups that meet more often. ESG requires that subrecipients review "Standards for involving people who are currently homeless or have experienced homelessness in designing ESG funded programs, evaluating overall programming, and/or developing policies and procedures" in order to be sure the programming is meeting the needs of the clients being served.

5.) The Balance of State CoC has taken many steps to address the challenges raised by people with lived experience of homelessness. We will continue to seek insight about these challenges in order to help our Lived Experience and Youth and Young Adult Committees, and the Advisory Board Outreach Committee increase the level of membership and input from PLEE thus enhancing every level of our governance structure.

1D-11.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.s.	

	Describe in the field below at least two steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC's geographic area regarding the following:
1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

1. The CoC membership has been actively involved in testimonies and support of the Affordable Homes Act (H.4138) filed by Governor Healey which paves a way forward for affordable housing, creation of mixed-income neighborhoods, overcoming production barriers, and State Surplus Land Disposition. In January, 2024, Gateway Cities Mayors (9 of 20 are in the BoS) outlined specific actions within this legislation that support the Act. The Supportive Housing Coalition (46 of the 90 organizations are in the BoS) also supported this Act in their January, 2024 letter expounding on the value of PSH to those who are homeless and the need for policies that support housing development.
2. In addition to the actions in 1) which also supported this question, the BoS CoC Supervisor and the Director of Individual Homelessness at the Executive Office of Housing and Livable Communities which houses the BoS CoC, met with the Mayor of Salem, MA to discuss how the CoC and the City might partner to create more opportunities for the homeless population in Salem including the need for creative solutions to existing barriers to developing housing and/or making more housing available to this population.

Upon release of CoCBuilds, the CoC Supervisor reached out to the Salem Mayor again to encourage him to review this opportunity in light of the previous discussion to discern if it might provide a way to create additional housing.

The CoC Supervisor also reached out to the City of Peabody to encourage them to view the CoCBuilds opportunity to determine if it created a way forward that may reduce the obstacles to creating new housing by pairing it with HOME funding.

The BoS CoC is preparing a response to the CoCBuilds opportunity that includes two projects that partner with CoC communities (Lowell and Lawrence) that will take advantage of efforts to reduce regulatory barriers to housing being undertaken in these communities.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2024 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

	1E-1.	Web Posting of Advance Public Notice of Your CoC's Local Competition Deadline, Scoring and Rating Criteria.	
		NOFO Section V.B.2.a. and 2.g.	

	1.	Enter the date your CoC published its submission deadline and scoring and rating criteria for New Project applicants to submit their project applications for your CoC's local competition.	08/28/2024
	2.	Enter the date your CoC published its submission deadline and scoring and rating criteria for Renewal Project applicants to submit their project applications for your CoC's local competition.	08/28/2024

	1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
		NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.
Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

	1.	Established total points available for each project application type.	Yes
	2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
	3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
	4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
	5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	No

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	275
2.	How many renewal projects did your CoC submit?	43
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:	
1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	the severe barriers your CoC considered.

(limit 2,500 characters)

1. Our project eval (PE) tool relied on HMIS data – we generated APRs for calendar year 2023 so all were measured on the same timeframe – we utilized APR q. 23c. Exit Destination and a custom HMIS report that shows homelessness recidivism by analyzing client records for 2 years post-exit from CoC projects. Using both allowed us to ensure that points are awarded not only for exiting households to PH, but also for ensuring they can maintain housing post-exit.

2. The length of time it takes projects to house people in PH is so greatly affected by a number of variables that are out of the control of our subrecipients (e.g., low FMRs, incredibly low housing stock, a change mid-year to our CE referral process, household sizes) that we consciously decided not to include that measure in our PE process. We did, however, include two related measures – APR questions 7b and 8b to gauge housing vacancies throughout the year, as well as data from a custom Project Capacity and Vacancy Report which allowed us to tell whether or not projects were reporting vacancies to the Coordinated Entry System promptly, accounting for all enrolled households as well as referred households with still-pending intakes.

3. We included a "Serving High Need and Priority Populations" section in our PE tool which included a measure of the average CE Assessment Vulnerability Score of all new clients accepted by the project during the timeframe. Each projects' score was converted into a percentage value with the max score achieved serving as the benchmark. Our CE Assessment was developed with the assistance of HUD TA to measure each household's relative vulnerability and special care was used to craft questions to get at vulnerability that takes things like cultural bias into account. Points were also awarded for projects that are Housing First and for those that are 100% Dedicated/DedicatedPLUS.

4. By including a "Serving High Need and Priority Populations" section as described above, and awarding a high number of points to the projects serving the most vulnerable, we have accounted for potentially lower achievement levels in other performance measures. Further, in our solicitation of new CoC projects we stated a need for and awarded bonus points for housing in several high-need communities, a need for projects that serve those with SUD (a CoC analysis showed that of those who died while on our CE registry, the vast majority were SUD-related) as well as medically complex individuals.

	1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
		NOFO Section V.B.2.e.	

		Describe in the field below:
	1.	how your CoC used input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;
	2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and
	3.	how your CoC rated and ranked projects based on the degree that proposed projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and steps the projects took or will take to eliminate the identified barriers.

(limit 2,500 characters)

1. and 2. The CoC is using a progressive approach to ensuring racial equity is a component in ranking and review by increasing the points available in ranking each year. This year, there are 20 points tied to equity, an increase of 5 points from last year. Questions tied to how well projects and agencies are advancing equity come directly from our Racial Equity Committee. Black and Hispanic persons are overrepresented in our CoC by 56% and 32% respectively. Our Racial Equity Committee is comprised of 20 people, 50% of whom identify as persons of color. Six are Black, and four are Hispanic. Four Black members and one Hispanic member also participate in the Project Evaluation Committee which created the Ranking Tool and developed the ranking list options that comprise the Priority Listing for the Advisory Board to approve. The CoC Advisory Board also has one Hispanic and two Black members, thus ensuring that the voice of persons of different races and ethnicities carries through from one committee and activity to another.

3. The Ranking tool this year included 20 points that evaluate the degree to which agencies ensure their projects are mindful of barriers to participation faced by persons of different races and ethnicities. Recognizing the overrepresentation of persons of different races and ethnicities exists in our CoC, we also included points tied to whether organizations included PLEE as decision-makers in their organizations. We also took this opportunity to gain a broader understanding of how all agencies are working to become Equity-Based Organizations.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	

		Describe in the field below:
	1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
	2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;
	3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
	4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1. In June 2024, the Advisory Board approved an updated reallocation process that focuses on annual monitoring results, responses to monitoring findings and concerns, fidelity to Coordinated Entry and Housing First, project spending and vacancies. This Policy is posted on the CoC webpage and was distributed to the full CoC membership in the subsequent planning meeting. This approach informed the final ranking tool and the Project Evaluation Committee reviews of all projects. The reallocation process begins with a meeting to determine the reasons for poor performance, creation of an improvement plan, review of the implementation of that plan, and if no improvements are made within a specified period, reallocation of the project.

2. The CoC did identify lower performing projects, including projects that did not properly use CE, and those were ranked accordingly with one renewal being put at the bottom of Tier 2. This decision was discussed extensively and guided by the policies in place. We are following the process described in 1) to help projects improve, and those that do not will be reallocated in future NOFOs.

3. We reallocated one project per request of the subrecipient. We reduced three others due to changes in the project. One lost participation of a PHA which reduced the number served, one is a sponsor-based project that consolidated the location of the units into an FMR area with a lower FMR than was previously used in this project, and the third was a YHDP reallocation to accommodate the 2:1 rental assistance to leasing requirement of TH-RRH projects.

4. As indicated, we did reallocate portions of grants, but did not identify any projects for full reallocation due to low performance. In acordance with our updated Reallocation Policy, the CoC is developing improvement plans for projects that are not performing at the level required and if they do not improve, they will be reallocated.

1E-4a.	Reallocation Between FY 2019 and FY 2024.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2019 and FY 2024?	No

1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	10/14/2024

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2024, 06/27/2024, and 06/28/2024, then you must enter 06/28/2024.	10/14/2024

1E-5b.	Local Competition Selection Results for All Projects.	
	NOFO Section V.B.2.g.	
	You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Project Names; 2. Project Scores; 3. Project Status–Accepted, Rejected, Reduced Reallocated, Fully Reallocated; 4. Project Rank; 5. Amount Requested from HUD; and 6. Reallocated Funds +/-.	Yes

1E-5c.	Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.	
	NOFO Section V.B.2.g. and 24 CFR 578.95.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	10/25/2024

1E-5d.	Notification to Community Members and Key Stakeholders by Email that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC's website or partner's website.	10/25/2024

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2024 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	The Partnership Center - VESTA

2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC

2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2024 HIC data into HDX.	05/10/2024

2A-4.	Comparable Databases for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases; and
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database–compliant with the FY 2024 HMIS Data Standards.

(limit 2,500 characters)

MA-516 has taken great pains to ensure that all CoC and ESG-funded VSPs in our continuum are utilizing an HMIS Comparable Database that is truly in compliance with HMIS Data Standards. The Collaborative Applicant includes information about the HMIS Comparable Database requirement in RFRs, as well as contracts, and also encourages grantees to review their requested budget to ensure enough funding has been requested to cover HMIS costs. In 2018 the HMIS Lead implemented a process by which we review software for compliance with HMIS Data Standards and HUD's reporting requirements, and in 2020 developed a standardized tool to do so, ensuring that all software is measured in exactly the same way. Our certification process is dynamic and living; perfection is not required. It allows for provisional certification, allowing a software vendor to enter into an MOU with the VSP to correct minor compliance issues within a timeframe, as well as a level of certification failure which allows the software vendor to be reviewed again in 12 months, and any VSPs utilizing that software may continue using the software in anticipation that it will pass certification at the 12-month mark.

In late 2020 and into 2021 our efforts to ensure our VSPs utilize HMIS Comparable Databases came to HUD's attention by way of a software vendor. We worked collaboratively with HUD to ensure that our standards were fair and fairly applied; the vendor did concede that their software was not in compliance and declined assistance from HUD to come into compliance. From there, in the summer of 2021, we held webinars with all our VSPs (and allowed VSPs outside our CoC to attend as well) to clearly communicate HMIS requirements, expectations, timelines, and to make clear the assistance we could provide. We are pleased to confirm that all CoC and ESG-funded VSPs in our Continuum are utilizing HMIS Comparable Databases. MA-516 is fully compliant with the 2024 HMIS Data Standards.

2A-5.	Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.	
	NOFO Section V.B.3.c. and V.B.7.	

Using the 2024 HDX Competition Report we issued your CoC, enter data in the chart below by project type:

Project Type	Adjusted Total Year-Round, Current Non-VSP Beds [Column F of HDX Report]	Adjusted Total Year-Round, Current VSP Beds [Column K of HDX Report]	Total Year-Round, Current, HMIS Beds and VSP Beds in an HMIS Comparable Database [Column M of HDX Report]	HMIS and Comparable Database Coverage Rate [Column O of HDX Report]
1. Emergency Shelter (ES) beds	3,586	103	3,624	98.24%
2. Safe Haven (SH) beds	0	0	0	0.00%
3. Transitional Housing (TH) beds	222	157	267	70.45%
4. Rapid Re-Housing (RRH) beds	297	96	371	94.40%
5. Permanent Supportive Housing (PSH) beds	1,991	32	1,854	91.65%
6. Other Permanent Housing (OPH) beds	1,013	39	948	90.11%

	2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
		NOFO Section V.B.3.c.	

		For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
	1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
	2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. and 2. We are happy to report that our Transitional Housing bed coverage rate has increased by nearly 20 percentage points since last year from 52.94% to 70.45%. A Veterans services provider, Volunteers of America, has 24 TH beds in our CoC - they already participate in HMIS via uploads for their SSVF projects and the omission of the TH project was an oversight - we will work with them immediately and expect that to be successful and expeditious.

Two DV TH projects (not funded through the CoC) with a combined 30 beds do not utilize HMIS-Comparable Databases, and because they do not receive funding that requires it and our CoC does not have the funding to purchase it for them, we do not expect this to change.

There is also a project of 58 non-participating beds, operated by a faith-based provider that has historically been strongly opposed to HMIS participating due to client privacy concerns - an attempt to reach out to them this spring was ignored. Last year we engaged another faith-based provider that is very enthusiastically utilizing HMIS; we will continue to try and connect these two providers in hopes that HMIS-participating Eliot Presbyterian Church can help ease the concerns of non-participating Lazarus House.

	2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
		NOFO Section V.B.3.d.	
		You must upload your CoC's FY 2024 HDX Competition Report to the 4B. Attachments Screen.	

	Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by January 24, 2024, 11:59 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2024 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2024 PIT count.	01/24/2024

2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2024 PIT count data in HDX.	05/10/2024

2B-3.	PIT Count–Effectively Counting Youth in Your CoC's Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
	1.	engaged unaccompanied youth and youth serving organizations in your CoC's most recent PIT count planning process;
	2.	worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC's most recent PIT count planning process; and
	3.	included youth experiencing homelessness as counters during your CoC's most recent unsheltered PIT count.

(limit 2,500 characters)

1. Through our YHDP projects and YAB, the CoC has gained considerable leverage to effectively engage unaccompanied youth and youth-serving organizations in PIT planning. We rely on them to help us get the word out about the count, identify appropriate incentives for participation, and to gain youth volunteers on the night of the PIT. Two youth specific agencies joined for our pre-PIT trainings (Wayside and Tempo Resource Center).
2. Throughout the planning process, we communicated with our youth and young adult (YYA) organizations and the YAB, we well as our YHDP subrecipients to ensure we knew where to go for the unsheltered count, to garner volunteers, and how to best communicate the details of the Count.
3. The CoC uses incentives for YYA who wish to participate in gathering surveys and meeting with unsheltered YYA to complete them and will continue to do so. Our YHDP Youth Navigators, some of whom have lived experience, are a key partner in helping us identify these young people.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	

	In the field below:
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2023 and 2024, if applicable;
3.	describe whether your CoC's PIT count was affected by people displaced either from a natural disaster or seeking short-term shelter or housing assistance who recently arrived in your CoCs' geographic; and
4.	describe how the changes affected your CoC's PIT count results; or
5.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2024.

(limit 2,500 characters)

1. The CoC made no changes.
2. We re-instated CoC-wide PIT count training – had providers join for training on how to conduct the night of unsheltered PIT count and complete interviews. We asked for name and DOB (when the client consented) on unsheltered surveys so we could match people, with the goal of deduplicating and getting more accurate information (demographic information, disabling conditions, time homeless, etc.) for those who could be matched with existing HMIS records.
3. Our sheltered PIT count, specifically of households with children, was greatly impacted by an influx of migrants to the US, primarily from Haiti and South and Central America. This is born out by an astronomical 346% increase in AO households and a staggering 637% increase in people in AO households. Our Governor declared a state of emergency in Massachusetts due to rapidly rising numbers of migrant families arriving in Massachusetts, requiring the state's shelter system to expand in an unsustainable manner. We have been in communication with HUD officials regarding the situation for the past year and a half.
4. Implementation of CoC-wide training and asking for additional information helped our data be more accurate. Historically our CoC has relied on anonymous surveys administered by community volunteers and police departments, a large proportion of which were typically returned without enough information completed to determine chronic homelessness status. This year, we directed volunteers to collect full name, DOB, and the last 4 digits of SSNs to aid in deduplication with HMIS data (while still allowing participants to decline to provide identifiers and complete the survey anonymously). Because of this effort we were able to definitively match surveys with HMIS records. As a result, we saw an increase in chronically homeless households in the unsheltered count (from 166 last year to 244 this year). The impact felt by asylum seekers, refugees, and immigrants newly arrived to the US (and our CoC) was immense - the number of AC households in ES skyrocketed to 3,174 - an increase of over 346%, and because those households were typically larger than our prior populations served, the number of people in AO households in ES increased by over 637% to a staggering 9,873 people. We have been in contact with HUD officials regarding this, and more information can be found in the attachment labeled 2C-1a.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2024 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
    - Frequently Asked Questions

2C-1.	Reducing the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	

	In the field below:
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

1) and 2) HLC oversees prevention efforts within the CoC as well as many statewide efforts including Tenancy Preservation Program in the courts. HLC works with other systems of care, including Veteran and Elder Services and our statewide family shelter (EA), to analyze data identifying the factors that lead households to homelessness. This information is used to target and identify eligibility for statewide prevention services including State programs RAFT, HCEC, and HomeBASE diversion. Diversion and prevention services in the CoC include assessment, housing search, mediation, financial assistance, support services, and discharge planning. The CoC's prevention providers actively participate in the CoC's planning group and advisory board. ESG RRH is incorporated in CE.
3) The Executive Office of Housing and Livable Communities (HLC) is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

	Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoC's geographic area?	Yes

(limit 2,500 characters)

Massachusetts has seen an unprecedented number of asylum seekers enter our state in the past two and a half years. Governor Healey has declared a state of emergency due to rapidly rising numbers of migrant families arriving in Massachusetts in need of shelter and services and a severe lack of shelter and housing availability in the state. She and our state's federal delegation have sent letters urging the Biden administration to expedite the processing of employment authorization documents for migrants from Cuba, Haiti, Nicaragua, and Venezuela. EOHLC has been in contact with both HUD SNAPS Director Suchar and William Snow from the SNAPS office about this crisis our state is facing. Data shows that nearly the entire increase in AC households is due to newly arrived asylum seekers, refugees, and other migrants to the US (see attachment numbered 2C-1a for more information.).

In our CoC's 2024 PIT, the family shelter system has seen an increase of more than 2,257 families with an additional 6,897 people over the 2023 PIT. The impact the influx of asylum seekers has had is felt heavily in our homeless system, as Massachusetts is a right-to-shelter state, and we are obligated by law to shelter every eligible household with children or a pregnant person – immigration status is not a factor in eligibility. The majority of new family emergency shelter beds have been in MA-516, which explains why 77% of the increase in persons in households with children counted statewide are in the Balance of State's PIT. The point of entry into Massachusetts for many of the migrants is Logan Airport in Boston. Boston, however, is very densely populated, and identifying shelter settings in the city itself is nearly impossible. The Balance of State's 115 cities and towns represent the bulk of the metropolitan area and are considerably less densely populated. Identifying sites and providers in the Balance of State to create new shelter settings was substantially less difficult.

2C-2.	Reducing Length of Time Homeless–CoC's Strategy.	
	NOFO Section V.B.5.c.	

	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

(limit 2,500 characters)

1. The CA, HLC, is the sole funder of emergency shelter (ES) for families and the primary funder of ES for individuals in the state. It is engaged in significant systems change in the way it provides ES including re-procuring the entire family shelter system and in doing so, reframing the system from one that frequently pathologizes families and fosters their floundering in ES to a system that focuses on Housing First. This will reduce the length of time households with children remain homeless from the current average of 261 days, down from 313 last year. HLC developed a similar procurement for the ES system that serves households without children. To that end, it has folded the oversight of the ES system for individuals into the same team that manages the Balance of State CoC thus facilitating greater collaboration in meeting the needs of this population. HLC and the CoC have developed substantial RRH resources, both HUD and state-funded, that help to reduce the length of time homeless including flexible state RRH resources and a realignment of ESG RRH resources that are awarded directly to ES that can be used to resolve a wide array of barriers to households ending their homelessness.

2. The CoC has developed a partnership with non-CoC-funded housing that accepts only eligible persons from the Coordinated Entry registry who have been homeless the longest. While this is not how our CE system typically operates, it addresses the length of time homeless for some persons. The CE Assessment for all participants also gives extra points for length of time homeless. HLC has entered into new contracts for the Emergency Assistance Program (EA) family shelter system, which explicitly focuses on reducing the length of stay and uses creative funding combinations to rapidly rehouse families including converting HomeBASE to a 2-year $30,000 benefit, with the possibility of a 3rd year of assistance.

3. The Executive Office of Housing and Livable Communities is responsible for overseeing these strategies.

	2C-3.	Successful Permanent Housing Placement or Retention –CoC's Strategy.	
		NOFO Section V.B.5.d.	

		In the field below:
	1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
	2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
	3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1. Primarily, we have added significant Prevention and RRH resources to our portfolio through State-funded resources and the addition of RRH projects in the CoC, including 3 YHDP. Our YHDP projects also include a Crisis TH program which is currently at 75% capacity. Our CE process has placed significant emphasis on ensuring our RRH projects receive referrals as soon as there is availability. In this NOFO response, we have also submitted a new TH-RRH project for both individuals and families who may be falling through the cracks and becoming CH as a result. HLC, as the CA and primary funder of emergency shelter in the CoC has developed numerous strategies to increase the rate at which households in emergency shelter, safe havens, and transitional housing exit to permanent housing. The CE Committee has formalized a policy which says households in Transitional Housing for homeless persons can remain active in our CE project and be considered for housing opportunities for which they are eligible. Formalizing this policy ensures that case managers are aware TH participants retain their Category 1 status and can therefore be eligible for certain projects. A RRH subcommittee also formalized a RRH to PSH bridge structure which we are currently working with out HMIS vendor to implement. Once complete, this will provide a structure in which RRH participants in need of more intensive supports can be considered for PSH resources.
2.HLC has also developed strategies to increase the rate at which households retain their permanent housing. We have partnered with ESG in its efforts to realign ESG resources to provide prevention resources when that is the best option for retaining PH. We have also conducted trainings for programmatic staff in trauma-informed care and motivational interviewing.
3. The BoS CoC Supervisor at HLC is responsible for overseeing these strategies.

2C-4.	Reducing Returns to Homelessness–CoC's Strategy.	
	NOFO Section V.B.5.e.	

	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate that individuals and families return to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. The CoC reviewed APRs and data from HMIS and the CES to identify possible gaps that could lead to returns to homelessness. By reviewing HMIS and Coordinated Entry system data on households whose initial placement from housing was unsuccessful, as well as an analysis of the efficacy of the CoC-funded projects within the continuum, we hope to better understand any underlying similarities or structural issues that might offer predictive capacity or suggest better strategies with specific households with similar underlying issues. Our HMIS also has some custom reports that show client returns to homelessness within 2 years of exit from PH and TH - we can utilize this data to identify those who successfully exit CoC projects but later return to homelessness and ascertain any trends.
2. We have focused on realigning the ESG resources available to us to be able to provide prevention resources when necessary. We have also conducted trainings for programmatic staff in trauma-informed care and motivational interviewing. Finally, we have organized our Coordinated Entry processes to a) make better matches for placement the first time and b) be able to accommodate moves from one project or site to another when a move will prevent a return to homelessness.
3. The BoS CoC Supervisor at HLC is responsible for overseeing these strategies.

2C-5.	Increasing Employment Cash Income–CoC's Strategy.	
	NOFO Section V.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1. All CoC programs assess each project participant for any income, including employment income they currently receive as the first step in each household's service plan. While most project participants are substantially disabled and unable to work at the time of project enrollment, some stabilize over time and are able to take on employment. Each project's case management staff works with all participants to regularly review their ability to work and to overcome their anxiety about a potential loss of benefits if they return to work. In the family emergency shelter system there has been increased emphasis on gaining and maintaining income and self-sufficiency, including mandatory detailed monthly and quarterly Rehousing Plans for all households and all adult household members.
2. HLC's contract management and monitoring staff carry direct responsibility for overseeing the CoC's strategy to increase income from employment and can provide TA during monitoring for projects that are underperforming in this measure.
3. HLC is responsible for oversight of these responsibilities; The Balance of State CoC Supervisor oversees it for CoC-funded projects, and for the family emergency shelter system the EA System Program Director is responsible. It should be noted that despite the efforts described above, the continuum's ongoing processes to ensure the most vulnerable are prioritized for the CoC's projects works against our ability to obtain dramatic increases in employment income. Since the vast majority of our project participants are quite disabled, substantive employment can be difficult.

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy	
	NOFO Section V.B.5.f.	

		In the field below:
	1.	describe your CoC's strategy to access non-employment cash income; and
	2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

1. All CoC programs assess each project participant for the benefits they currently receive as the first step in each household's service plan. Potential new sources are identified, and case managers aid participants in accessing other income, including assisting with applications, scheduling, transportation to appointments, and collecting documentation. HLC, which is responsible for overseeing these outcomes, provides access to SOAR trained persons to aid projects without one, and provide TA during monitoring for projects that are underperforming in this measure. The CoC also works very closely with the SAMHSA funded Path teams who are both embedded in area shelters and conducting street outreach. PATH workers strive to connect the people they come into contact with both in shelters and in place not meant for human habitation to a variety of mainstream resources for which they may be eligible. Some of those resources are cash benefits including food stamps, unemployment and general welfare. As a consequence, many program participants referred to PSH are already enrolled in mainstream resources. HLC also participates in the Commonwealth-wide Learn to Earn (LTE) initiative, designed to address cliff effects in state-funded or administered programs.
2. HLC's BoS CoC Supervisor is responsible for overseeing this strategy.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2024 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
    - Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	

	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.		
Project Name	**Project Type**	**Rank Number**	**Leverage Type**
Tapestry of Care PSH	PH-PSH	37	Healthcare

3A-3. List of Projects.

1. What is the name of the new project?   Tapestry of Care PSH

2. Enter the Unique Entity Identifier (UEI):   G9PBNNBRK2N9

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 37

5. Select the type of leverage: Healthcare

1A. Continuum of Care (CoC) Identification

Instructions:

For guidance on completing the CoC Priority listing, please reference the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide on HUD's website. https://www.hud.gov/program_offices/comm_planning/coc/competition.

Collaborative Applicant Name: Commonwealth of Massachusetts

2. Reallocation

Instructions:

For guidance on completing the CoC Priority listing, please reference the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide on HUD's website.
https://www.hud.gov/program_offices/comm_planning/coc/competition

2-1 Is the CoC reallocating funds from one or more eligible renewal grant(s) that will expire in Calendar Year 2025 into one or more new projects?   Yes

Alert:

As stated in the FY 2024 - FY 2025 CoC Program Competition NOFO:

- CoCs may reallocate YHDPs project from any Round to create new YHDP projects, so long as the project eliminated or reduced has renewed during the CoC Program Competition at least once.
 Reallocated YHDP funding can ONLY be used to create new YHDP projects.

- If a CoC reallocates funding from a renewal project that was previously awarded DV Bonus funding, any new project created with such funding must be 100 percent dedicated to serving individuals and families of persons experiencing trauma or a lack of safety related to fleeing or attempting to flee domestic violence, dating violence, sexual assault, or stalking who qualify under the definition of homeless at 24 CFR 578.3 or section 103(b) of the McKinney-Vento Homeless Assistance Act.

3. Reallocation - Grant(s) Eliminated

CoCs reallocating eligible CoC, DV Renewal or YHDP renewal project funds to create new project application(s) – as detailed in the FY 2024 - FY 2025 CoC Program Competition NOFO – may do so by eliminating one or more expiring eligible projects.

 CoCs that are eliminating eligible CoC, YHDP and DV Renewal projects must identify the funding source for those projects on this form.

YHDP Renewal Grants and DV Renewal Grants may only be reallocated to create new projects that serve the same populations/subpopulations as the projects the funding was reallocated from.

Amount Available for New CoC Projects: (Sum of All Eliminated CoC Renewal Projects)				
$301,248				
Amount Available for New YHDP Projects: (Sum of All Eliminated YHDP Restricted Projects)				
$0				
Amount Available for New DV Projects: (Sum of All Eliminated DV Restricted Projects)				
$0				
Eliminated Project Name	Grant Number Eliminated	Component Type	Funding Type	Annual Renewal Amount
Pathfinder PH Pro...	MA0150	PH-PSH	CoC Renewal	$301,248

3. Reallocation - Grant(s) Eliminated Details

Instructions:

For guidance on completing this form, please reference the FY 2024 CoC Priority Listing Detailed Instructions and FY 2024 CoC Priority Listing Navigational Guide on HUD's website. https://www.hud.gov/program_offices/comm_planning/coc/competition.

3-1 Complete each of the fields below for each eligible renewal grant that is being eliminated during the reallocation process. Refer to the FY 2024 Grant Inventory Worksheet to ensure all information entered is accurate.

Eliminated Project Name: Pathfinder PH Program

Grant Number of Eliminated Project: MA0150

Eliminated Project Component Type: PH-PSH

Funding Type: CoC Renewal

Eliminated Project Annual Renewal Amount: $301,248

3-2. Describe how the CoC determined that this project should be eliminated and include the date the project applicant was notified. (limit 2500 characters)

The subrecipient for this project determined they can no longer operate it and the design did not facilitate securing a different subrecipient as it is difficult to implement in compliance with coordinated entry.

4. Reallocation - Grant(s) Reduced

CoCs that are reallocating eligible CoC Renewal, DV Renewal and YHDP Renewal project funds to create new project applications – as detailed in the FY 2024 - FY 2025 CoC Program Competition NOFO – may do so by reducing one or more expiring eligible renewal projects. CoCs reducing eligible renewal projects must identify the funding source for those projects on this form.

YHDP Renewal Grants and DV Renewal Grants may only be reallocated to create new projects that serve the same populations/subpopulations as the projects the funding was reallocated from.

Amount Available for New CoC Project(s): (Sum of All Reduced CoC Projects)							
$138,966							

Amount available for New YHDP Project(s): (Sum of All Reduced YHDP Projects)							
$0							

Amount available for New DV Project(s): (Sum of All Reduced DV Projects)							
$0							

Reduced Project Name	Reduced Grant Number	Funding Type	Annual Renewal Amount	Amount Retained	Amount available for YHDP Project	Amount available for DV Project	Amount available for New Project
Greater Boston Sp...	MA0245	CoC Renewal	$386,748	$274,449	$0	$0	$112,299
Greater Boston Re...	MA0277	CoC Renewal	$501,421	$474,754	$0	$0	$26,667

4. Reallocation - Grant(s) Reduced Details

Instructions:

For guidance on completing this form, please reference the FY 2024 CoC Priority Listing Detailed Instructions and FY 2024 CoC Priority Listing Navigational Guide on HUD's website.
 https://www.hud.gov/program_offices/comm_planning/coc/competition.

4-1 Complete the fields below for each eligible renewal grant that is being reduced during the FY 2024 reallocation process. Refer to the FY 2024 Grant Inventory Worksheet to ensure all information, including the funding source entered is accurate.

Reduced Project Name:	Greater Boston Sponsor Based S+C
Grant Number of Reduced Project:	MA0245
Funding Type:	CoC Renewal
Reduced Project Current Annual Renewal Amount:	$386,748
Amount Retained for Project:	$274,449
Amount available for YHDP Project(s): (This amount will auto-calculate by selecting "Save" button)	$0
Amount available for New DV Project(s): (This amount will auto-calculate by selecting "Save" button)	$0
Amount available for New Project(s): (This amount will auto-calculate by selecting "Save" button)	$112,299

4-2. Describe how the CoC determined that this project should be reduced and include the date the project applicant was notified of the reduction.
(limit 750 characters)

The units in this project have been consolidated in Lawrence which has a lower FMR than the areas units were previously located in.

4. Reallocation - Grant(s) Reduced Details

Instructions:

For guidance on completing this form, please reference the FY 2024 CoC Priority Listing Detailed Instructions and FY 2024 CoC Priority Listing Navigational Guide on HUD's website. https://www.hud.gov/program_offices/comm_planning/coc/competition.

4-1 Complete the fields below for each eligible renewal grant that is being reduced during the FY 2024 reallocation process. Refer to the FY 2024 Grant Inventory Worksheet to ensure all information, including the funding source entered is accurate.

Reduced Project Name:	Greater Boston Rental Assistance for the Chronically Homeless
Grant Number of Reduced Project:	MA0277
Funding Type:	CoC Renewal
Reduced Project Current Annual Renewal Amount:	$501,421
Amount Retained for Project:	$474,754
Amount available for YHDP Project(s): (This amount will auto-calculate by selecting "Save" button)	$0
Amount available for New DV Project(s): (This amount will auto-calculate by selecting "Save" button)	$0
Amount available for New Project(s): (This amount will auto-calculate by selecting "Save" button)	$26,667

4-2. Describe how the CoC determined that this project should be reduced and include the date the project applicant was notified of the reduction.
(limit 750 characters)

The public housing authority that was previously involved in this project chose to leave as they were unable to comply with coordinated entry. The supportive services that were previously attributed to the clients they serve was therefore reduced.

Continuum of Care (CoC) New Project Listing

Instructions:

Prior to starting the New Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all new project applications submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of new projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the New Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make the necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps. https://www.hud.gov/program_offices/comm_planning/coc/competition.

WARNING: If you amend project applications back to project applicants to make changes or corrections in e-snaps, you must approve the resubmitted project applications. If you do not approve the resubmitted project applications, they will not be included on your CoC's Priority Listings, which could result in your CoC losing funding. HUD lacks the authority to fund projects unless they are included on the Priority Listings, which informs HUD which projects your CoC is prioritizing.

Project Name	Date Submitted	Comp Type	Applicant Name	Budget Amount	Grant Term	PH/Realloc	Rank	PSH/RRH	Expansion
Project Lotus	2024-10-25 20:20:...	PH	Common wealth of M...	$1,746,512	1 Year	CoC Bonus	38	PSH	
Tapestry of Care PSH	2024-10-26 15:09:...	PH	Common wealth of M...	$916,239	1 Year	Reallocation + Co...	37	PSH	
Turn the Key Expa...	2024-10-26 15:17:...	PH	Common wealth of M...	$271,624	1 Year	Reallocation	E33	PSH	Yes

| Revive TH-RRH | 2024-10-28 10:43:... | Joint TH & PH-RRH | Common wealth of M... | $1,156,174 | 1 Year | CoC Bonus | 40 | | |

Continuum of Care (CoC) Renewal Project Listing

Instructions:

Prior to starting the Renewal Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all renewal project applications submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of renewal projects submitted by project applicant(s) to your CoC in the e-snaps system. You may update each of the Project Listings simultaneously. To review a project on the Renewal Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.
https://www.hud.gov/program_offices/comm_planning/coc/competition.

The Collaborative Applicant certifies that there is a demonstrated need for all renewal permanent supportive housing and rapid re-housing projects listed on the Renewal Project Listing.	X
The Collaborative Applicant certifies all renewal permanent supportive housing and rapid rehousing projects listed on the Renewal Project Listing comply with program requirements and appropriate standards of quality and habitability.	X
The Collaborative Applicant does not have any renewal permanent supportive housing or rapid re-housing renewal projects.	

WARNING: If you amend project applications back to project applicants to make changes or corrections in e-snaps, you must approve the resubmitted project applications. If you do not approve the resubmitted project applications, they will not be included on your CoC's Priority Listings, which could result in your CoC losing funding. HUD lacks the authority to fund projects unless they are included on the Priority Listings, which informs HUD which projects your CoC is prioritizing.

Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Rank	PSH/RRH	Comp Type	Consolidation Type	Expansion Type
HMIS Dedicated	2024-09-13 14:36:...	1 Year	Common wealth of M...	$608,490	3		HMIS		
Emmaus Rapid Reho...	2024-09-20 14:01:...	1 Year	Common wealth of M...	$305,494	34	RRH	PH		
Emerson Street S+C	2024-09-24 11:04:...	1 Year	Common wealth of M...	$145,325	10	PSH	PH		
Brookline Rental ...	2024-09-27 07:04:...	1 Year	Common wealth of M...	$81,808	23	PSH	PH		
Coordinated Entry	2024-09-27 15:31:...	1 Year	Common wealth of M...	$1,366,560	1		SSO		
Advocates Support...	2024-10-02 11:41:...	1 Year	Common wealth of M...	$853,394	5	PSH	PH		
DV CE	2024-10-03 10:00:...	1 Year	Common wealth of M...	$261,465	2		SSO		
CTI Youth TH-RRH	2024-10-24 15:11:...	1 Year	Common wealth of M...	$203,940	19		Joint TH & PH-RRH		
YWCA Fina House P...	2024-10-25 10:59:...	1 Year	Common wealth of M...	$155,746	35	PSH	PH		
Home Again/Fresh ...	2024-10-25 13:11:...	1 Year	Common wealth of M...	$242,541	20	PSH	PH		
New Dawn	2024-10-25 14:36:...	1 Year	Common wealth of M...	$2,291,694	31		Joint TH & PH-RRH		
Turn the Key	2024-10-25 15:13:...	1 Year	Common wealth of M...	$1,760,589	E8	PSH	PH		Expansion
Respond PH-RRH DV...	2024-10-25 15:14:...	1 Year	Common wealth of M...	$516,386	27	RRH	PH		

Crossroads 1	2024-10-25 17:32:...	1 Year	Commonwealth of M...	$224,562	17	PSH	PH		
Disabled Family L...	2024-10-25 17:59:...	1 Year	Commonwealth of M...	$1,862,700	26	PSH	PH		
Greater Boston Sp...	2024-10-25 18:19:...	1 Year	Commonwealth of M...	$274,449	30	PSH	PH		
Greater Boston Te...	2024-10-25 18:50:...	1 Year	Commonwealth of M...	$1,867,510	9	PSH	PH		
JRI Supported Hou...	2024-10-25 19:24:...	1 Year	Commonwealth of M...	$160,277	25	PSH	PH		
Julie House	2024-10-25 19:29:...	1 Year	Commonwealth of M...	$148,826	7	PSH	PH		
LINCOLN ST	2024-10-25 19:42:...	1 Year	Commonwealth of M...	$118,017	C29	PSH	PH	Survivor	
Metrowest Leased ...	2024-10-25 19:56:...	1 Year	Commonwealth of M...	$615,298	C24	PSH	PH	Individual	
Proyecto Opciones	2024-10-25 20:43:...	1 Year	Commonwealth of M...	$344,067	21	PSH	PH		
Beacon of Hope	2024-10-26 15:37:...	1 Year	Commonwealth of M...	$647,309	39	RRH	PH		
Campus Apartments...	2024-10-26 15:49:...	1 Year	Commonwealth of M...	$789,614	15	PSH	PH		
Community Housing...	2024-10-26 16:02:...	1 Year	Commonwealth of M...	$128,400	12	PSH	PH		
Community Housing...	2024-10-26 16:19:...	1 Year	Commonwealth of M...	$1,036,687	28	PSH	PH		
CTI PH-RRH	2024-10-26 16:29:...	1 Year	Commonwealth of M...	$87,028	41	RRH	PH		
Welcome Home 1 Ex...	2024-10-26 16:53:...	1 Year	Commonwealth of M...	$1,791,180	4	PSH	PH		
E-Nav BoS	2024-10-26 17:01:...	1 Year	Commonwealth of M...	$1,611,410	36	RRH	PH		
Journey to Success	2024-10-26 17:40:...	1 Year	Commonwealth of M...	$1,753,765	18	PSH	PH		

Wayside Shortstop...	2024-10-26 18:13:...	1 Year	Common wealth of M...	$232,500	14		TH		
Mystic Valley Hom...	2024-10-26 17:49:...	1 Year	Common wealth of M...	$2,515,911	11	PSH	PH		
Greater Boston Mo...	2024-10-26 17:18:...	1 Year	Common wealth of M...	$198,955	6		SSO		
Housing Pronto	2024-10-26 17:29:...	1 Year	Common wealth of M...	$966,187	32	PSH	PH		
NEW BEGINNINGS	2024-10-26 18:02:...	1 Year	Common wealth of M...	$155,945	22	PSH	PH		
Greater Boston Re...	2024-10-26 17:20:...	1 Year	Common wealth of M...	$474,754	16	PSH	PH		
North East Scatte...	2024-10-26 18:37:...	1 Year	Common wealth of M...	$256,354	C13	PSH	PH	Individual	

Continuum of Care (CoC) Planning Project Listing

Instructions:

Prior to starting the CoC Planning Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

  To upload the CoC planning project application submitted to this Project Listing, click the "Update List" button. This process may take a few minutes while the project is located in the e-snaps system. You may update each of the Project Listings simultaneously. To review the CoC Planning Project Listing, click on the magnifying glass next to view the project details. To view the actual project application, click on the orange folder. If you identify errors in the project application, you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

  Only one CoC planning project application can be submitted and only by the Collaborative Applicant designated by the CoC which must match the Collaborative Applicant information on the CoC Applicant Profile.
  https://www.hud.gov/program_offices/comm_planning/coc/competition.

WARNING: If you amend project applications back to project applicants to make changes or corrections in e-snaps, you must approve the resubmitted project applications. If you do not approve the resubmitted project applications, they will not be included on your CoC's Priority Listings, which could result in your CoC losing funding. HUD lacks the authority to fund projects unless they are included on the Priority Listings, which informs HUD which projects your CoC is accepting.

Project Name	Date Submitted	Grant Term	Applicant Name	Budget Amount	Accepted?
MA-516 CoC Planni...	2024-10-27 18:22:...	1 Year	Commonwealth of M...	$1,315,184	Yes

Continuum of Care (CoC) YHDP Renewal Project Listing

Instructions:

Prior to starting the YHDP Renewal Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all YHDP Renewal project applications submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of YHDP Renewal projects submitted by project applicant(s) to your CoC in the e-snaps system.

You may update each of the Project simultaneously. To review a project on the YHDP Renewal Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked (if applicable) or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps. .

As stated in the FY 2024 - FY 2025 NOFO, YHDP Renewal and YHDP Replacement applications must not be ranked.
https://www.hud.gov/program_offices/comm_planning/coc/competition.

The Collaborative Applicant certifies that there is a demonstrated need for all renewal permanent supportive housing and rapid rehousing projects listed on the YHDP Renewal Project Listing.	X
The Collaborative Applicant certifies all renewal permanent supportive housing and rapid rehousing projects listed on the YHDP Renewal Project Listing comply with program requirements and appropriate standards of quality and habitability.	X
The Collaborative Applicant does not have any renewal permanent supportive housing or rapid rehousing YHDP renewal projects.	

WARNING: If you amend project applications back to project applicants to make changes or corrections in e-snaps, you must approve the resubmitted project applications. If you do not approve the resubmitted project applications, they will not be included on your CoC's Priority Listings, which could result in your CoC losing funding. HUD lacks the authority to fund projects unless they are included on the Priority Listings, which informs HUD which projects your CoC is accepting.

Project Name	Date Submitted	Applicant Name	Budget Amount	Comp Type	Grant Term	Accepted?	PSH/RRH	Consolidation Type
CTI YHDP Youth Na...	2024-09-24 10:48:...	Commonwealth of M...	$466,970	SSO	1 Year	Yes		
Burlington YHDP Y...	2024-10-03 06:13:...	Commonwealth of M...	$90,118	SSO	1 Year	Yes		
CTI YHDP TH RRH	2024-10-25 10:02:...	Commonwealth of M...	$618,582	JOINT TH-RRH	1 Year	Yes		
CTI YHDP Crisis T...	2024-10-25 13:00:...	Commonwealth of M...	$1,139,551	TH	1 Year	Yes		
Burlington YHDP RRH	2024-10-26 18:56:...	Commonwealth of M...	$274,683	PH	1 Year	Yes	RRH	
RESPOND YHDP TH-RRH	2024-10-27 14:45:...	Commonwealth of M...	$307,827	JOINT TH-RRH	1 Year	Yes		

Project Applicant Project Details

Project Name:	CTI YHDP Youth Navigation
Project Number:	216927
Date Submitted:	2024-09-24 10:48:17.584
Applicant Name	Commonwealth of Massachusetts
Budget Amount	$466,970
Project Type	SSO
Program Type	SSO
Component Type	SSO
Grant Term	1 Year
Priority Type	SSO

Instructions

This form provides the basic information for the YHDP Renewal project applications that were selected for review.

YHDP Renewal project applications will renew noncompetitively and must not be ranked in the FY 2024 - FY 2025 CoC Program and YHDP Competition.

Answer "Yes" or "No" to the question "Do you want to submit this project?"

If "Yes" is selected, click "Save & Back to List."
If "No" is selected, click "Save." A new drop-down menu will appear asking for the reason the CoC rejected the project application. Select the appropriate response from the list and then click "Save & Back to List."

Do you want to submit this project? Yes
(Make selection and click the 'save' button below)

Project Applicant Project Details

Project Name:	Burlington YHDP Youth Navigator
Project Number:	216932
Date Submitted:	2024-10-03 06:13:32.199
Applicant Name	Commonwealth of Massachusetts

Budget Amount	$90,118
Project Type	SSO
Program Type	SSO
Component Type	SSO
Grant Term	1 Year
Priority Type	SSO

Instructions

This form provides the basic information for the YHDP Renewal project applications that were selected for review.

YHDP Renewal project applications will renew noncompetitively and must not be ranked in the FY 2024 - FY 2025 CoC Program and YHDP Competition.

Answer "Yes" or "No" to the question "Do you want to submit this project?"

If "Yes" is selected, click "Save & Back to List."
If "No" is selected, click "Save." A new drop-down menu will appear asking for the reason the CoC rejected the project application. Select the appropriate response from the list and then click "Save & Back to List."

Do you want to submit this project?   Yes
(Make selection and click the 'save' button below)

Project Applicant Project Details

Project Name:	CTI YHDP TH RRH
Project Number:	216925
Date Submitted:	2024-10-25 10:02:07.641
Applicant Name	Commonwealth of Massachusetts
Budget Amount	$618,582
Project Type	JOINT TH-RRH
Program Type	JOINT TH-RRH
Component Type	JOINT TH-RRH
Grant Term	1 Year
Priority Type	JOINT TH-RRH

Instructions

This form provides the basic information for the YHDP Renewal project applications that were selected for review.

YHDP Renewal project applications will renew noncompetitively and must not be ranked in the FY 2024 - FY 2025 CoC Program and YHDP Competition.

Answer "Yes" or "No" to the question "Do you want to submit this project?"

If "Yes" is selected, click "Save & Back to List."
If "No" is selected, click "Save." A new drop-down menu will appear asking for the reason the CoC rejected the project application. Select the appropriate response from the list and then click "Save & Back to List."

Do you want to submit this project? Yes
(Make selection and click the 'save' button below)

Project Applicant Project Details

Project Name: CTI YHDP Crisis Transitional
Project Number: 216926
Date Submitted: 2024-10-25 13:00:38.251
Applicant Name Commonwealth of Massachusetts
Budget Amount $1,139,551
Project Type TH
Program Type TH
Component Type TH
Grant Term 1 Year
Priority Type TH

Instructions

This form provides the basic information for the YHDP Renewal project applications that were selected for review.

YHDP Renewal project applications will renew noncompetitively and must not be ranked in the FY 2024 - FY 2025 CoC Program and YHDP Competition.

Answer "Yes" or "No" to the question "Do you want to submit this project?"

If "Yes" is selected, click "Save & Back to List."
If "No" is selected, click "Save." A new drop-down menu will appear asking for the reason the CoC rejected the project application. Select the appropriate response from the list and then click "Save & Back to List."

Do you want to submit this project? Yes
(Make selection and click the 'save' button below)

Project Applicant Project Details

Project Name:	Burlington YHDP RRH
Project Number:	216929
Date Submitted:	2024-10-26 18:56:45.498
Applicant Name	Commonwealth of Massachusetts
Budget Amount	$274,683
Project Type	PH
Program Type	PH
Component Type	PH
Grant Term	1 Year
Priority Type	PH

Instructions

This form provides the basic information for the YHDP Renewal project applications that were selected for review.

YHDP Renewal project applications will renew noncompetitively and must not be ranked in the FY 2024 - FY 2025 CoC Program and YHDP Competition.

Answer "Yes" or "No" to the question "Do you want to submit this project?"

If "Yes" is selected, click "Save & Back to List."
If "No" is selected, click "Save." A new drop-down menu will appear asking for the reason the CoC rejected the project application. Select the appropriate response from the list and then click "Save & Back to List."

Do you want to submit this project?
(Make selection and click the 'save' button below)   Yes

Project Applicant Project Details

Project Name:	RESPOND YHDP TH-RRH
Project Number:	217106
Date Submitted:	2024-10-27 14:45:17.715

Applicant Name   Commonwealth of Massachusetts

Budget Amount $307,827

Project Type   JOINT TH-RRH

Program Type   JOINT TH-RRH

Component Type   JOINT TH-RRH

Grant Term   1 Year

Priority Type   JOINT TH-RRH

Instructions

This form provides the basic information for the YHDP Renewal project applications that were selected for review.

YHDP Renewal project applications will renew noncompetitively and must not be ranked in the FY 2024 - FY 2025 CoC Program and YHDP Competition.

Answer "Yes" or "No" to the question "Do you want to submit this project?"

If "Yes" is selected, click "Save & Back to List."
If "No" is selected, click "Save." A new drop-down menu will appear asking for the reason the CoC rejected the project application. Select the appropriate response from the list and then click "Save & Back to List."

Do you want to submit this project?   Yes
(Make selection and click the 'save' button below)

Continuum of Care (CoC) YHDP Replacement and YHDP Reallocation Listing

Instructions:

Prior to starting the YHDP Replacement and YHDP Reallocation Project Listing, review the CoC Priority Listing Detailed Instructions and CoC Priority Listing Navigational Guide available on HUD's website.

To upload all YHDP Replacement project and YHDP Reallocation project applications, submitted to this Project Listing, click the "Update List" button. This process may take a few minutes based upon the number of YHDP renewal projects submitted by project applicant(s) to your CoC in the e-snaps system.

You may update each of the projects simultaneously. To review a project on the YHDP Replacement and YHDP Reallocation Project Listing, click on the magnifying glass next to each project to view project details. To view the actual project application, click on the orange folder. If you identify errors in the project application(s), you can send the application back to the project applicant to make necessary changes by clicking the amend icon. It is your sole responsibility for ensuring all amended projects are resubmitted, approved and ranked (if applicable) or rejected on this project listing BEFORE submitting the CoC Priority Listing in e-snaps.

As stated in the FY 2024 - FY 2025 NOFO, YHDP Renewal, YHDP Reallocation and YHDP Replacement applications must not be ranked.
https://www.hud.gov/program_offices/comm_planning/coc/competition.

WARNING: If you amend project applications back to project applicants to make changes or corrections in e-snaps, you must approve the resubmitted project applications. If you do not approve the resubmitted project applications, they will not be included on your CoC's Priority Listings, which could result in your CoC losing funding. HUD lacks the authority to fund projects unless they are included on the Priority Listings, which informs HUD which projects your CoC is accepting.

Project Name	Date Submitted	Applicant Name	Budget Amount	Comp Type	Grant Term	Funding Type	Accepted?
RESPOND YHDP TH-RRH	2024-10-27 14:57:...	Commonwealth of M...	$26,376	JOINT TH-RRH	1 Year	YHDP Reallocation	Yes

Project Applicant Project Details

Project Name:	RESPOND YHDP TH-RRH
Project Number:	223787
Date Submitted:	2024-10-27 14:57:46.463
Applicant Name	Commonwealth of Massachusetts
Budget Amount	$26,376
Project Type	JOINT TH-RRH
Program Type	JOINT TH-RRH
Component Type	JOINT TH-RRH
Grant Term	1 Year
Funding Type	YHDP Reallocation
Priority Type	JOINT TH-RRH

Instructions

This form provides the basic information for the YHDP Replacement project applications that were selected for review.

YHDP Replacement project applications and new YHDP projects created through YHDP Reallocation are noncompetitive and must not be ranked in the FY 2024 - FY 2025 CoC Program Competition.

Answer "Yes" or "No" to the question "Do you want to submit this project?"

If "Yes" is selected, click "Save & Back to List."
If "No" is selected, click "Save." A new drop-down menu will appear asking for the reason the CoC rejected the project application. Select the appropriate response from the list and then click "Save & Back to List."

Do you want to submit this project? Yes
(Make selection and click the 'save' button below)

Funding Summary

Instructions

This page provides the total budget summaries for each of the project listings after you approved and ranked or rejected new and renewal project applications. You must review this page to ensure the totals for each of the categories is accurate.

The "Total CoC Request" indicates the total funding request amount your CoC will submit to HUD for funding consideration. As stated previously, only 1 UFA Cost project application (for UFA designated Collaborative Applicants only) and only 1 CoC Planning project application can be submitted and only the Collaborative Applicant designated by the CoC is eligible to request these funds.

Title	Total Amount
CoC Renewal Amount	$27,055,137
New CoC Bonus and CoC Reallocation Amount	$4,090,549
New DV Bonus Amount	$0
New DV Reallocation Amount	$0
CoC Planning Amount	$1,315,184
YHDP Renewal and Replacement Amount	$2,897,731
YHDP Reallocation Amount	$26,376
Rejected Amount	$0
TOTAL CoC REQUEST	$35,384,977