Concord

P. O. Box 535 22 Monument Square Concord, MA 01742-0535 Phone 978-318-3068 Fax 978-318-3093

Board Members

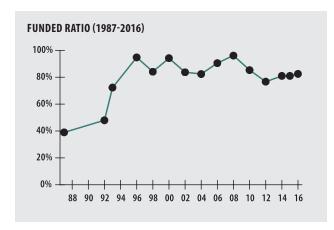
Peter J. Fulton (Chairperson), Mary M. Barrett, Kerry LaFleur, Arnold Roth, Brian J. Whitney

Board Administrator

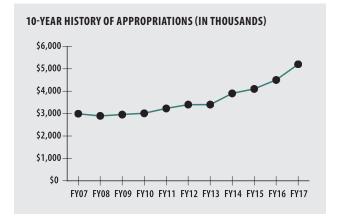
Linda Boucher

Board Meeting

Varies, usually the last Tuesday of each month



INVESTMENT RETURN (2012-2016, 5 YEAR AND 32 YEAR AVERAGES) 16% 14% 12% 10% 8% 6% 4% 2% 0% 12-16 85-16 14 15 16

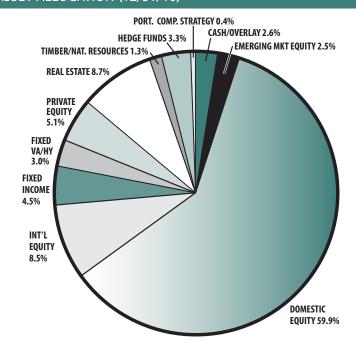


32 years 2016 31 years 2015 30 years 2014 8.56% 8.57% 8.83% 10 years 2016 10 years 2015 10 years 2014 5.74% 6.23% 7.00% 5 years 2016 5 years 2015 5 years 2014 9.26% 10.52% 8.17%

ACTUARIAL

N. Francis d Davids		02.50/
► Funded Ratio		82.5%
Date of Last Valuation		01/16
► Actuary		Stone Consulting
Assumed Rate of Return		7.00%
► Funding Schedule		2.0% Increasing
► Year Fully Funded		2030
▶ Unfunded Liability		\$29.2 M
► Total Pension Appropriation (Fiscal 2017)		\$5.2 M
	ACTIVE	RETIRED
Number of Members	519	279
► Total Payroll/Benefit	\$29.9 M	\$6.9 M
Average Salary/Benefit	\$57,700	\$24,600
► Average Age	49	73
▶ Average Service	12.0 years	NA

ASSET ALLOCATION (12/31/16)



EARNED INCOME OF DISABILITY RETIREES (2015)

▶ 2016 Return	8.51%
▶ Total Amount of Refund Due	\$0
► Number of Excess Earners	0
Number Who Reported Earnings	6
► Number of Disability Retirees	20

▶ 2016 Return	8.51%
▶ 2016 Market Value	\$145.3M
▶ 2012-2016 (Annualized)	9.26%
▶ 1985-2016 (Annualized)	8.56%

INVESTMENT RETURN HISTORY