Exhibit A.3

DPH Direction to Contractor Regarding Authorized Sites

Establish a site-based Vaccination Service site at 456 State Rd, North Dartmouth,

Pursuant to Section III.1 of this Contract, DPH is hereby directing Contractor to:

X

MA, 02747 and provide Vaccination Services beginning on date to be mutually agreed, but no sooner than February 24, 2021, until such time as DPH provides further direction to Contractor (site-based); or
Provide Vaccination Services in [assigned region(s)] at the following category(ies) of sites [approved setting(s)] consistent with the process in Section III.3 of this Contract, beginning on the following date, until such time as DPH provides further direction to Contractor (mobile);
This/these site(s) is/are [an] Authorized Site(s) for these dates for purposes of this Contract.
Unless Contractor rejects this assignment in writing within 24 hours of receipt, Contractor must provide Vaccination Services at this/these Authorized Site(s), including providing a minimum capacity of vaccines per day as set forth in Exhibit B while at this/these Authorized Site(s), and meet all other requirements set forth in Contractor's Executed Mass Vaccination Site Contract.
Cicilia Elleria Elleri
Cecilia Dunn(Printed Name)
Deputy Director, BIDLS
(Official Title)
_2/22/21
(Date)

Exhibit B

Estimated Approved Overhead and Equipment Costs Associated with Authorized Sites

All Sites

Staff	Community Relations	1 director	Weekly	\$1,250
	Director			
	Patient Experience	1 manager	Weekly	\$1,200
	Manager			
Total weekly maximum			\$2,450	

Eastfield Mall - 1655 Boston Road, Springfield, MA 01129

Site Services	Security services	2 security guards	Weekly	\$19,152
	Ambulance	2 EMTs/paramedics	Weekly	\$7,980
		Hours: 8:00-6:00		
Staff	Community	1 manager	Weekly	\$1,200
	Relations Manager			
Total weekly maximum – Eastfield Mall				\$28,332
One time	Facility Alterations	Space alteration,	One Time	\$12,729
costs		secure room to house		
		vaccines, window		
		tinting for (Mall		
		Windows)		
	Wheelchairs	6 wheelchairs	One Time	\$600
Total one time costs – Eastfield Mall				\$13,329

DoubleTree - 50 Ferncroft Road, Danvers, MA 01923

Site	Security services	2 security guards	Weekly	\$19,152
Services	Traffic control	1 police officer	Weekly	\$3,990
		Hours: 8:00-6:00		
	Ambulance	2 EMTs/paramedics	Weekly	\$7,980
		Hours: 8:00-6:00		
Staff	Community Relations	1 manager	Weekly	\$1,200
	Manager			
Total weekly maximum - Danvers				\$32,322
One time	Wheelchairs	6 wheelchairs	One Time	\$600
costs				
Total one time costs - Danvers				\$600

Dartmouth Town Center- 456 State Road, Dartmouth, MA 02747

Site	Security services	2 security guards	Weekly	\$19,152
Services	Traffic control	1 police officer	Weekly	\$3,990
		Hours: 8:00-6:00		
	Ambulance	2 EMTs/paramedics	Weekly	\$7,980
		Hours: 8:00-6:00		
Staff	Community Relations	1 manager	Weekly	\$1,200
	Manager			
Total weekly maximum - Dartmouth				\$32,322
One time	Wheelchairs	6 wheelchairs	One Time	\$600
costs				
Total one time costs - Dartmouth				\$600