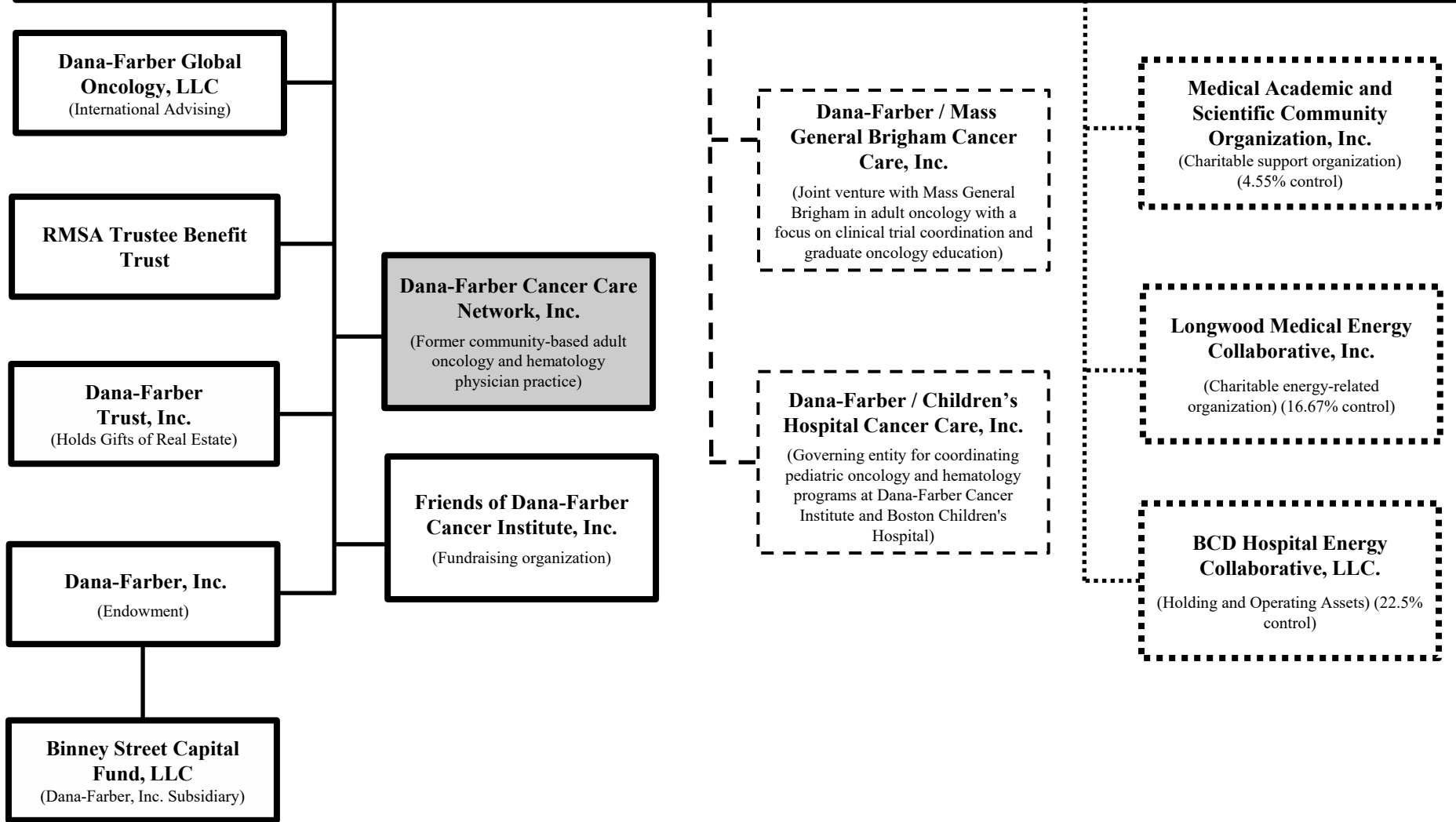


DANA-FARBER CANCER INSTITUTE, INC.



Solid line: 100% owned by Dana-Farber Cancer Institute, Inc.

Dash line: controlled in part (50%) by Dana-Farber Cancer Institute, Inc.

Dotted line: minority controlled interest by Dana-Farber Cancer Institute, Inc.

Gray: clinical entity

White: non-clinical entity