The Commonwealth of Massachusetts

Return

of the

Municipal Light Department of the Town of Danvers

to the

The Commonwealth of Massachusetts Department of Telecommunications & Energy

For the Year ended December 31,

2018

Name of officer to whom correspondence should be addressed regarding this report: Official title: DPW Business Manager

is report: Office addre

Office address: 2 Burroughs Street

Danvers, MA 01923

Peter Korpusik

Form AC-19

An	nual Report of The Town of Danvers	Year Ended December 3	31, 2018
	GENERAL INFOR	MATION	Page 3
1.	Name of town (or city) making report.		Danvers
2.	If the town (or city) has acquired a plant, Kind of plant, whether gas or electric. Owner from whom purchased, if so acquired. Date of votes to acquire a plant in accordance chapter 164 of the General Laws. Record of votes: First vote: Yes, ; No, Secondard	and vote: Yes, ; No,	Electric 01/03/1889
3.	Name and address of manager of municipal lig Steve Bartha Town Manager 1 Sylvan Street, Town	hting: Hall, Danvers, MA 01923	
4.	Name and address of mayor or selectmen: Daine M. Langlais William H. Clark, Jr. David A. Mills Daniel C. Bennett Gardner S. Trask, III	Hall, Danvers, MA 01923	
5.	Name and address of town (or city) treasurer:	Hall, Danvers, MA 01923	
6.	Name and address of town (or city) clerk: Joseph L. Collins 1 Sylvan Street, Town	Hall, Danvers, MA 01923	
7.	Names and addresses of members of municipal Stan Svensson James Evans 2 Burroughs Street, Disabili Hayes		
8.	Total valuation of estates in town (or city) according (taxable)	ding to last State valuation	\$ 4,814,484,713
9.	Tax rate for all purposes during the year: Commercial/Indus	Residential Open Space trial/Personal Property	\$13.28 \$21.19
10	Amount of manager's salany	Town Manager	\$201,490
	Amount of manager's salary:	Public Works Director	\$156,502
11.	Amount of manager's bond:		
12.	Amount of salary paid to members of municipal	light board (each):	none

			RED BY GENERAL LAWS, CHAPT R THE FISCAL YEAR, ENDING DE	
				Amount
	INCOME FROM PRIVA	ATE CONSUMERS:		
1	From sales of gas			
2	From sales of electricit	y		39,442,453
3	*		TOTAL	39,442,453
4				
5	EXPENSES			
6	For operation, mainten	ance and repairs		35,472,607
7	For interest on bonds,	notes or scrip		196,580
8	For depreciation fund (3-5 %	as per page 9)	2,590,400
9	For sinking fund require	ements		
10	For note payments			
11	For bond payments			
12	For loss in preceding ye	ear		
13	~		TOTAL	38,259,587
14				
15	COST:			
16	Of gas to be used for n	nunicipal buildings		
17	Of gas to be used for s	treet lights		
18	Of electricity to be used	d for municipal buildin	igs	944,916
19	Of electricity to be used	d for street lights		108,058
20	Total of above items to	be included in the tax	x levy	1,052,974
21	23000			
	New construction to be		-	
23	Total amounts to be i		у	1,052,974
		CUSTOMERS		
1	nes of cities or towns in		Names of cities or towns in which t	
	olies GAS, with the num	ber of customers'	ELECTRICITY, with the number of	customers
mete	ers in each.	In .	meters in each.	
	O'' T	Number	City or Town	
	City or Town	of Customers'	City or Town	
		Meters, Dec. 31	Danvers, MA	13,281
l		None	Darivers, IVIA	13,201
			8	
	TOTAL	0	TOTAL	13,281

(Inc		RIATIONS SINCE BEG ect to tax levy, even w	GINNING OF YEAR there no appropriation is made or i	required.)	
FOR (*At *At	CONSTRUCTION OR PURC meeting meeting		, to be paid from ** , to be paid from **	TOTAL_	0
FOR	THE ESTIMATED COST OF TO BE USED BY THE CITY		RICITY		400.050
1. 2. 3.	Street lights Municipal buildings				108,058 944,916
	of meeting and whether regu	ular or epocial	** Here insert bonds, notes	TOTAL_	1,052,974
Date		CHANGES IN THE PR		or tax levy	
1.	Describe briefly all the impo including additions, alteratio	rtant physical changes	s in the property during the last fisconthe works or physical property re	cal period tired.	
	In electric property:	None			
	In gas property:	Not applicable			

	TOTAL				13,810,664	TOTAL	
ary 545,000	July and January	variable	July	variable	684,543	//15/2014	8007/61/9
	July and January	variable	July	variable	900,000	7/7/2011	5/19/2008
	July and January	variable	July	variable	4,400,000	7/1/2010	5/19/2008
1,711,700	July and January	variable	July	variable	4,847,221	7/11/2008	5/17/2004
					2,000,000	11/15/1978	05/15/1978
					400,000	07/15/1976	01/20/1975
	-				275,000	10/15/1962	05/07/1962
					75,000	07/01/1957	03/18/1957
	N - 10 - 10				50,000	05/15/1952	04/03/1952
					40,000	10/01/1941	
					15,000	06/01/1935	03/18/1935
					12,000	02/01/1910	01/24/1910
					7,000	10/01/1913	02/08/1913
					4,000	05/01/1912	03/15/1912
					8,000	04/01/1911	04/01/1911
					3,000	02/01/1911	01/16/1911
					11,500	07/01/1908	04/01/1908
					9,000	04/01/1907	03/25/1907
					20,000	04/01/1905	04/17/1905
					1,400	04/01/1904	04/18/1904
-	18 900				2,000	04/01/1903	04/08/1903
					5,500	04/01/1901	03/18/1901
					1,500	04/01/1900	04/05/1900
	- 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1				4,000	04/01/1899	05/15/1899
					5,000	07/01/1898	07/02/1898
					4,000	06/01/1897	03/23/1897
					11,000	06/01/1899	04/12/1896
					15,000	02/01/1899	04/16/1888
	When Payable	Rate	When Payable	Amounts	Original Issue **	Date of Issue	When Authorized*
Amount Outstanding	Interest		ments	Period of Payments	Amount of		
			lectric Lighting.)	nt of Gas of E	(Issued on Account of Gas of Electric Lighting.)		
				Bonds			

The bonds and notes outstanding at end of year should agree with the Balance Sheet. When bond and notes are repaid report the first three columns only * Date of meeting and whether regular or special

^{**} List original issues of bonds and notes including those that have been repaid

The bonds and notes outstanding at end of year should agree with the Balance Sheet. When bond and notes are repaid report the first three columns only * Date of meeting and whether regular or special *** List original issues of bonds and notes including those that have been repaid	05/1//04 07/15/05 07/15/05 02/03/06 07/14/06 12/08/06 07/13/07 05/19/08 07/09/10 05/10/12 7/3/2013	zed*		
at end o report the jular or s i notes ir	02/04/05 07/15/05 02/03/06 07/14/06 12/08/06 07/13/07 12/06/08 07/10/09 07/10/10 05/10/12 7/3/2013	Date of Issue		
of year should agree of first three columns special notluding those that h	1,000,000 750,000 1,000,000 1,750,000 2,700,000 4,394,444 2,000,000 4,400,000 900,000 700,000 700,000	Original Issue **		Town Notes (Issued on Account of Gas or Electric Lighting.)
with the Baland only ave been repa		Amounts	Period of Payments	Town Notes of Gas or Electric
xe Sheet.		When Payable	nents	es tric Lighting.)
		Rate		
	TOTAL	When Payable	Interest	
	0 000000000	at End of Year	Amount Outstanding	

	22	21	20	19	18	17	16	15	13	12	<u></u>	10	9	00	7	0	5 1	4	ω	2	_	No.	Line		additio	2. Do	accord	1. Rep		- 090
Total Nuclear Production Plant	325 Miscellaneous Power Plant Equipment	324 Accessory Electric Equipment	323 Turbogenerator Units	322 Reactor Plant Equipment	321 Structures and Improvements	320 Land and Land Rights	B. Nuclear Production Plant	Total Steam Production Plant	316 Miscellaneous Power Plant Equipment	315 Accessory Electric Equipment	314 Turbogenerator Units	313 Engines and Engine Driven Generators	312 Boiler Plant Equipment	311 Structures and Improvements	310 Land and Land Rights	 A. Steam Production 	2. PRODUCTION PLANT				INTANGIBLE PLANT	(a)	Account		additions and retirements for the current or the	Do not include as adjustments, corrections of	according to prescribed accounts	 Report below the cost of utility plant in service 		Allingal Report of Tille Town of Danvers
0								0										0				(b)	Beginning of Year	Balance	enclosed in parentheses to indicate the negative	 Credit adjustments of plant accounts should be 	column (c) or (d) as appropriate	preceding year. Such items should be included in	TOTAL COST OF PLANT - ELECTRIC	G LOWIT OF DAILYGIS
0								0										0				(c)	Additions		ses to indicate the	of plant accounts	appropriate.	h items should be	LANT - ELECTRI	
0				W. 3 and				0										0				(d)	Retirements		e negative	should be		included in	C	
0								0										0				(e)	Adjustments			accounts shou	 Reclassification 	effect of such amounts		
0								0										0				⊕	Transfers			accounts should be shown in column (f).	Reclassifications or transfers within utility plant	amounts.		ו למו בוועפע בינינושכו טו, בטוט
																						(g)	End of Year	Balance		umn (f).	thin utility plant			מוווטפו טו, בטוס

TOTAL COST OF PLANT - ELECTRIC (Continued)

00		000	000	0 0	0	332 Reservoirs, Dams and Waterways 332 Reservoirs, Dams and Waterways 334 Accessory Electric Equipment 335 Miscellaneous Power Plant Equipment 336 Roads, Railroads and Bridges Total Hydraulic Production Plant D. Other Production Plant 40 Land and Land Rights 341 Structures and Improvements 342 Fuel Holders, Producers and Accessories 343 Prime Movers 344 Generators 345 Accessory Electric Equipment Total Other Production Plant Total Other Production Plant 3. Transmission Plant 350 Land and Land Rights 351 Clearing Land and Rights of Way 352 Structures and Improvements 353 Station Equipment 354 Towers and Fixtures	222222223333333333333333333333333333333
(9)	(f)	(e)	(d)	(c)	(b)		2 2 1 NO.
Ba End	Transfers	Adjustments	Retirements	Additions	Balance Beginning of Year	Account	Line

	Page 8B Next Page is 10
TOTAL COST OF PLANT (Concluded)	Annual Report of The Town of Danvers
	Year Ended December 31, 2018

						COLOR DE LA COLOR
	Balance Beginning of Year	Additions	Retiremente	Adiustments	Transfors	Balance
	(b)	(c)	(d)	(e)	(f)	(0)
4. DISTRIBUTION PLANT				(2)	1.7	(9)
360 Land and Land Rights	422,409	0		(168.870)		253.539
361 Structures and Improvements	488,345	0				488.345
1 362 Station Equipment	19,813,641	264,934				20.078.575
5 363 Storage Battery Equipment	0	0				0
6 364 Poles Towers and Fixtures	4,541,463	249,708			1000	4 791 171
	13,808,943	547,648				14.356.591
	446,376	0				446.376
367	4,448,214	205,569				4.653.783
	7,237,243	29,723				7.266.966
369	1,440,071	32,605				1.472.676
12 370 Meters	4,940,785	41.412				4 982 197
13 371 Installations on Customer's Premises	617,039	0				617.039
14 372 Leased Prop on Customer's Premises	0	0				0
15 373 Streetlight and Signal Systems	4,325,381	1,064,314				5.389.695
	62,529,910	2,435,913	0	(168,870)	0	64,796,953
17 5. GENERAL PLANT						
382 Computer Hardware/Software	5,216,356	0				5,216,356
18 389 Land and Land Rights	0	0				0
19 390 Structures and Improvements	4,732,397	26,033				4.758.430
391	544,357	0				544.357
392	3,865,183	231,091				4.096.274
393	0	0				0
394	215,304	3,854				219.158
395	240,687	0				240,687
396	437,708	0				437,708
397	4,503,703	97,490				4,601,193
398	178,267	0				178,267
399	1,664,028	0				1,664,028
P Total General Plant	21,597,990	358,468	0	0	0	21,956,458
30 Total Electric Plant in Service	84,127,900	2,794,381	0	(168,870)	0	86,753,411
31				Total Cost of Elect	ric Plant	86,753,411
33			Less Cost of Land	, Land Rights, Righ	ts of Way	253,539
34			Total Cost upon w	hich Depreciation is	based	86,499,872
above figures should show the original cost of the exis	ting property. In case	any part of the pr	operty is sold or ret	ired, the cost of suc	ch property	
ild be deducted from the cost of the plant. The net cos	of the property lose th	o lond volue ob	order to the total of the			
No. 10 10 10 10 10 10 10 10 10 10 10 10 10	Account (a) 4. DISTRIBUTION PLANT 2. 360 Land and Land Rights 3. 361 Structures and Improvements 4. 362 Station Equipment 5. 363 Storage Battery Equipment 6. 364 Poles Towers and Fixtures 7. 365 Overhead Conductors and Devices 8. 366 Underground Conductors and Devices 9. 367 Underground Conductors and Devices 10. 368 Line Transformers 11. 369 Services 12. 370 Meters 13. 371 Installations on Customer's Premises 14. 372 Leased Prop on Customer's Premises 15. 373 Streetlight and Signal Systems 16. 5. GENERAL PLANT 17. 5. GENERAL PLANT 18. 2 Computer Hardware/Software 18. 389 Land and Land Rights 19. 390 Structures and Improvements 29. 391 Office Furniture and Equipment 29. 392 Transportation Equipment 29. 393 Stores Equipment 29. 394 Tools, Shop and Garage Equipment 29. 395 Communication Equipment 29. 396 Power Operated Equipment 29. 398 Miscellaneous Equipment 29. 399 Other Tangible Property 29. Total General Plant 20. 391 Total Electric Plant in Service 393 Stores Should show the original cost of the exist cost of the state cost.	Account	Account	Account (a) Balance	Account	i i i i i i i i i i i i i i i i i i i

1,378,739

35

Total Assets and Other Debits

COMPARATIVE BALANCE SHEET Assets and Other Debits Balance Balance Increase End Title of Account Beginning or Line (Decrease) of Year of Year No. (a) (d) (b) (c) **UTILITY PLANT** 114,346 33,856,668 33,971,014 2 101 Utility Plant - Electric (P. 17) 101 Utility Plant - Gas (P. 20) 3 4 114,346 33,971,014 33,856,668 5 **Total Utility Plant** 6 7 8 9 10 11 **FUND ACCOUNTS** 0 12 125 Sinking Funds (822,875)2.306,961 1,484,086 126 Depreciation Fund (P. 14) 13 604,103 128 Other Special Funds 14,605,968 15,210,071 14 16,912,929 16,694,157 (218,772)15 **Total Funds** CURRENT AND ACCRUED ASSETS 16 1,079,341 4,447,371 5,526,712 17 131 Cash (P. 14) 793,530 231,908 561,622 18 132 Special Deposits 116,730 7,473 109,257 135 Working Funds 19 0 141 Notes Receivable 20 (20,234)4,990,223 4,969,989 142 Customer Accounts Receivable 21 720,312 289,485 143 Other Accounts Receivable 430,827 22 1,936,437 (308,718)146 Receivables from Municipality 2,245,155 23 67,603 151 Materials and Supplies (P. 14) 2,562,120 2,629,723 24 25 1,476,559 391,614 1.084.945 165 Prepayments 26 27,225 174 Miscellaneous Current Assets 616,355 589,130 27 1.765,697 18,786,347 17,020,650 28 **Total Current and Accrued Assets** DEFERRED DEBITS 29 30 181 Unamortized Debt Discount 31 182 Extraordinary Property Losses 927,700 (282,532)185 Other Deferred Debits 1,210,232 32 927,700 (282,532)**Total Deferred Debits** 1,210,232 33 34

69,000,479

70,379,218

1,378,663

70,379,143

271 Contributions in Aid of Construction

Total Liabilities and Other Credits

35

COMPARATIVE BALANCE SHEET Liabilities and Other Credits Increase Balance Balance Title of Account Beginning End or Line of Year of Year (Decrease) No. (a) (d) (b) (c) **APPROPRIATIONS** 0 2 201 Appropriations for Construction 3 **SURPLUS** 0 205 Sinking Fund Reserves 4 0 5 206 Loans Repayment 2,333,504 2.333,504 207 Appropriations for Construction Repayments 6 208 Unappropriated Earned Surplus (P. 12) 7 36,287,413 31,866,924 (4,420,489)34,200,428 (4,420,489)38.620.917 8 **Total Surplus** LONG TERM DEBT 9 (585,000)5,151,700 5.736.700 221 Bonds (P. 6) 10 231 Notes Payable (P. 7) 11 (585,000)5,151,700 12 **Total Bonds and Notes** 5,736,700 **CURRENT AND ACCRUED LIABILITIES** 13 412,400 232 Accounts Payable 2,469,696 2,882,096 14 234 Payables to Municipality 15 16.138 480,394 235 Customers' Deposits 464,256 16 17 236 Taxes Accrued 115,798 (14,403)130,201 237 Interest Accrued 18 5.422.518 17,124,540 242 Miscellaneous Current and Accrued Liabilities 11,702,022 19 20,602,828 5,836,653 14,766,175 Total Current and Accrued Liabilities 20 **DEFERRED CREDITS** 21 0 251 Unamortized Premium on Debt 22 252 Customer Advances for Construction 23 545,568 10,231,756 9.686.188 24 253 Other Deferred Credits 9,686,188 10,231,756 545,568 25 **Total Deferred Credits** 26 **RESERVES** 1,931 192,431 27 260 Reserves for Uncollectible Accounts 190,500 0 261 Property Insurance Reserve 28 0 262 Injuries and Damages Reserves 29 0 263 Pensions and Benefits Reserves 30 31 265 Miscellaneous Operating Reserves 192,431 1.931 190,500 32 **Total Reserves CONTRIBUTIONS IN AID OF** 33 CONSTRUCTION

69,000,480

	STATEMENT OF INCOME FOR THE YEAR		
	OTATION OF INCOME CONTINUE OF		Increase or
Line	Account	Current Year	(Decrease) from
No.	(a)	(b)	Preceding Year
	()		(c)
1	OPERATING INCOME		
2	400 Operating Revenues (P. 37 and 43)	38,864,404	(1,441,811)
3	Operating Expenses:		
4	401 Operation Expense (p. 42 and 47)	32,797,118	(4,477,772)
5	402 Maintenance Expense	885,262	(42,958)
6	403 Depreciation Expense	2,511,165	113,946
7	407 Amortization of Property Losses		
8			
9	408 Taxes (P. 49)	21,589	(26,906)
10	Total Operating Expenses	36,215,134	(4,433,690)
11	Operating Income	2,649,270	2,991,879
12	414 Other Utility Operating Income (P. 50)		
13		20:00	2 201 270
14	Total Operating Income	2,649,270	2,991,879
15	OTHER INCOME		
16	415 Income from Merchandising, Jobbing,	770.047	700 007
	and Contract Work (P. 51)	772,347	729,287
17	419 Interest Income	383,684	145,101
18	421 Miscellaneous Nonoperating Income (P. 21)	743,417	(3,003,558)
19	Total Other Income	1,899,448	(2,129,170)
20	Total Income	4,548,718	862,709
21	MISCELLANEOUS INCOME DEDUCTIONS		
22	425 Miscellaneous Amortization		
23	426 Other Income Deductions	0	0
24	Total Income Deductions	4,548,718	862,709
25	Income Before Interest Charges INTEREST CHARGES	4,340,710	002,703
26		209,505	(25,476)
27	427 Interest on Bonds and Notes 428 Amortization of Debt Discount and Expense	203,303	(20,470)
28	429 Amortization of Premium on Debt - Credit		
29	431 Other Interest Expense	5,186	2,303
30	432 Interest: Charged to Construction - Credit	0,100	_,,,,,
32	Total Interest Charges	214,691	(23,173)
33	NET INCOME	4,334,027	885,882
- 00	EARNED SURPLUS		L.,
Line	Account		
No.	(a)		
34	208 Unappropriated Earned Surplus (at beginning of period)	28,291,797	(5,980,467)
35	pending labor distribution adjustment		
36			
37	433 Balance Transferred from Income	4,334,027	885,882
38	434 Miscellaneous Credits to Surplus (P. 21)	0	(148,773)
39	435 Miscellaneous Debits to Surplus (P. 21)	(758,900)	822,869
40	436 Appropriations of Surplus (P. 21)		
41	437 Surplus Applied to Depreciation		// 100 100
42	208 Unappropriated Earned Surplus (at end of period)	31,866,924	(4,420,489)
43		0.1.000.000	(4.400.400)
44	TOTALS	31,866,924	(4,420,489)

	CASH BALANCES AT END OF YEAR		
Line	Items		Amount
No.	(a)		(b)
1	Operation Fund		5,526,712
2	Interest Fund		
3	Bond Fund		
4	Construction Fund		
5			
6			
7			
8			
9			
10		N .	
11			
12		TOTAL	5,526,712
	MATERIALS AND SUPPLIES (Accounts 151-159, 163)		
	Summary per Balance Sheet		
		Amount End of	
Line	Account	Electric	Gas
No.	(a)	(b)	(c)
13	Fuel (Account 151) (See Schedule, Page 25)		
14	Fuel Stock Expenses (Account 152)		
15	Residuals (Account 153)		
16	Plant Materials and Operating Supplies (Account 154 (151))	2,629,723	
17	Merchandise (Account 155)		
18	Other Materials and Supplies (Account 156)		
	Nuclear Fuel Assemblies and Components - In Reactor (Account 157)		
20	Nuclear Fuel Assemblies and Components - Stock Account (Account 158)		
21	Nuclear Byproduct Materials (Account 159)		
22	Stores Expense (Account 163)	201,231	
23		2,830,954	0
	DEPRECIATION FUND ACCOUNT (Account 126)		
Line			Amount
No.	(a)		(b)
0.000	DEBITS		
110000000000000000000000000000000000000	Balance of account at beginning of year		2,306,961
	Income during year from balance on deposit (interest)		42,646
	Amount transferred from income (depreciation)		2,511,165
1	Bond proceeds	TOTAL	4 960 770
29		TOTAL	4,860,772
	CREDITS		0.704.000
	Amount expended for construction purposes (Sec. 57,C.164 of	G.L.)	2,791,686
1	Amounts expended for renewals, viz:-		0
1	Prior Year adjustment		E0E 000
	Principal Payment		585,000
35			
36			
37			
38			1,484,086
1	Balance on hand at end of year	TOTAL	4,860,772
40		TOTAL	4,000,772

Γ	2	22	21	20	19	18	17	16	_	_	12		10										No.	Line			, N			
	Total Nuclear Production Plant			0 323 Turbogenerator Units	322						315	1 314 Turbogenerator Units	313	9 312 Boiler Plant Equipment	8 311 Structures and Improvements	Lar	6 A. Steam Production	5 2. PRODUCTION PLANT	4	ω.	2	1. INTANGIBLE PLANT	(a)	Account		additions and retirements for the current or the		according to prescribed accounts	 Report below the cost of utility plant in service 	
	0								0										0				(b)	Beginning of Year	Balance	enclosed in parentheses to indicate the negative	3. Credit adjustments of plant accounts should be	column (c).	preceding year. Such items should be included in	UTILITY PLANT - ELECTRIC
	0								0										0				(c)	Additions		neses to indicat	its of plant acco		uch items should	- ELECTRIC
	0								0										0				(d)	Depreciation		e the negative	unts should be		d be included in	
	0								0										0				(e)	Other Credits			accounts sh	 Reclassifica 	effect of such amounts	
	0								0										0				€	Transfers	Adjustments		accounts should be shown in column (f).	itions or transfer	h amounts.	
	0								0	444					3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 - 3 -		200		0				(a)	End of Year	Balance		column (f).	Reclassifications or transfers within utility plant		

C. Hydraulic Production Plant 330 Land and Land Rights 331 Structures and Improvements 332 Reservoirs, Dams and Waterways 333 Water Wheels, Turbines and Generators 334 Accessory Electric Equipment 335 Miscellaneous Power Plant Equipment 340 Land and Land Rights 341 Structures and Improvements 342 Fuel Holders, Production Plant 241 Cenerators 343 Prime Movers 344 Cenerators 345 Accessory Electric Equipment 346 Miscellaneous Power Plant Equipment 347 Transmission Plant 350 Land and Land Rights of Way 352 Structures and Improvements 353 Station Equipment 354 Towers and Fixtures 355 Poles and Fixtures 356 Overhead Conductors and Devices 359 Roads and Trails 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	ωΝ	NN	s N	N	N	2	N	N:	N	N	N	_	_	_	_	_	_	_	_	_	_	1000	0000		COLUMN TO SERVICE SERV	_			J107-	No.	Line			
C. Hydraulic Production Plant Land and Land Rights Structures and Improvements Reservoirs, Dams and Waterways Water Wheels, Turbines and Generators Accessory Electric Equipment Roads, Railroads and Bridges Total Hydraulic Production Plant D. Other Production Plant Land and Land Rights Structures and Improvements Fuel Holders, Producers and Accessories Generators Accessory Electric Equipment Total Other Production Plant Total Conductors and Rights Structures and Improvements Station Equipment Towers and Fixtures Overhead Conductors and Devices Roads and Trails Total Transmission Plant 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0												19	8		-		4	3			0	9									Ø			
												Total Production Plant	Total Other Production Plant	346 Miscellaneous Power Plant Equipment	345 Accessory Electric Equipment					Lar	D. Other Production Plant	Total Hydraulic Production Plant	336 Roads, Railroads and Bridges	334 Accessory Electric Equipment	333 Water Wheels, Turbines and Generators	332 Reservoirs, Dams and Waterways	331 Structures and Improvements	330 Land and Land Rights		(a)	Account			
												0	0									0								(b)	Beginning of Year	Balance	UTILITY PLANT	
												0	0									0								(c)	Additions		- ELECTRIC (Co	l
												0	0									0								(d)	Depreciation		(Continued)	The second secon
												0	0			5)						0								(e)	Other Credits			
0 0 0										22.		0	0									0								()	Transfers	Adjustments		
																														(g)	End of Year	Balance		

33,971,014	(168,870)	0	2,511,164	2,794,380	33,856,668	Total Utility Plant Electric	34
0			0	0	0	3 107 Construction Work in Progress	33
0			0	0	0	2 105 Property Held for Future Use	32
0			0	0	0	104 Util	31
33,971,014	(168,870)	0	2,511,164	2,794,380	33,856,668) Total Electric Plant in Service	30
12,459,724	0	0	647,941	358,469	12,749,196		29
416,421			49,921	0	466,342	399	28
19,501			5,348	0	24,849	398	27
3,419,115			135,111	97,490	3,456,736	397	26
89,374			13,132	0	102,506	5 396 Power Operated Equipment	25
60,862			7,221	0	68,083	395 Laboratory Equipment	24
54,068	new Telephone		6,459	3,854	56,673	394	23
0			0	0	0	393	22
2,209,981			115,955	231,091	2,094,845	392	21
160,085			16,331	0	176,416	391 Office Furniture and Equipment	20
1,806,590			141,972	26,034	1,922,528	390 9	19
0			0	0	0	389 Land and Land Rights	200
792,981		-	29,073	0	822,054	383 Computer Software	
3,430,746			127,418	0	3,558,164	382 Computer Hardware	
						5. GENERAL PLANT	17
21,511,290	(168,870)	0	1,863,223	2,435,911	21,107,472		16
3,168,147			129,761	1,064,314	2,233,594	373	5
0			0	0	0	372	4
455,472			18,511	0	473,983	371	ವ
3,758,041			148,224	41,412	3,864,853	370	12
98,986			43,202	32,604	109,584	369	그
85,474			217,117	29,723	272,868	368	10
1,038,022			133,446	205,568	965,900	367	9
418,442			13,391	0	431,833	366	œ
6,190,993			414,268	547,648	6,057,613	365	7
1,149,595			136,244	249,708	1,036,131	364	თ
0			0	0	0	363	ΟΊ
4,885,327			594,409	264,934	5,214,802	362	4
9,252			14,650	0	23,902	361	ω
253,539	(168,870)		0	0	422,409	360 Land and Land Rights	N
						4. DISTRIBUTION PLANT	_
(g)	(f)	(e)	(d)	(c)	(b)	(a)	
End of Year	Transfers	Credits	Depreciation	Additions	Beginning of Year	Account	<u>N</u>
Balance	Adjustments	Other			Balance		Line
			(Continued)		UTILITY PLANT ELECTRIC		

Page 17

Annual Report of The Town of Danvers

Year Ended December 31, 2018

Page 18 Received During Year Received During Year TOTAL Sold or Transferred Used During Year (Note A) On Hand Beginning of Year Sold or Transferred Used During Year (Note A) On Hand Beginning of Year BALANCE END OF YEAR TOTAL DISPOSED OF BALANCE END OF YEAR TOTAL DISPOSED OF TOTAL Next page is 21 Item Item a 9 Report below the information called for concerning production fuel and oil stocks.
 Show quantities in tons of 2,000 lbs., gal., or Mcf., whichever unit of quantity is applicable. PRODUCTION FUEL AND OIL STOCKS (Included in Account 151) Annual Report of The Town of Danvers Each kind of coal or oil should be shown separately. Show gas and electric fuels separately by specific use. Total Cost (b) 0 0 0 0 (Except Nuclear Materials) Quantity Quantity Ξ Kinds of Fuel and Oil Kinds of Fuel and Oil - continued Cost (d) Cost \equiv Year Ended December 31, 2018 Quantity Quantity (e) Cost Cost 3 $\widehat{\mathcal{S}}$

Note A -- Indicate specific purpose for which used, e.g., Boiler Oil, Make Oil, Generator Fuel, etc.

Line	7 11 11 12	MISCELLANEOUS NONOPERATING INCOME (Account 421)		
No	Line			Amount
Collection/NSF Charges 2,004	100000000000000000000000000000000000000	(a)		
Sports Fields Floodlights 2,004 4 Other Income 500,433 102,075 Floodlights 743,417 743,417 743,417 743,417 743,417 743,417 743,417 743,417 743,417 743,417 758,900 758,9	1	MMWEC flush of funds		
A Other Income Seceipt of rebate for DOER LED Street Light Grant TOTAL TOTAL	2	Collection/NSF Charges		
Receipt of rebate for DOER LED Street Light Grant	3	Sports Fields Floodlights		
TOTAL				
Content Cont	5	Receipt of rebate for DOER LED Street Light Grant		
Company Comp	6		TOTAL	743,417
No				
No	Line	Item		Amount
TOTAL O	and the state of t	(a)		(b)
B				
9 10 11 11 12 13		none		
10	200	CONTROL OF THE PROPERTY OF THE		
11				
12				
13				
MISCELLANEOUS CREDITS TO SURPLUS (Account 434)				
MISCELLANEOUS CREDITS TO SURPLUS (Account 434)			TOTAL	0
Line No. (a) (b)		MISCELLANEOUS CREDITS TO SURPLUS (Account 434)		
No. (a) (b) (b) (b) (c) (c)	Line			Amount
15				(b)
16				
17		none		
18				
19 20 21 22 23 TOTAL 0	50.75			
TOTAL	1			
TOTAL				
TOTAL				
TOTAL 0				
MISCELLANEOUS DEBITS TO SURPLUS (Account 435) Line			TOTAL	0
Item	20	MISCELL ANEOUS DEBITS TO SURPLUS (Account 435)		
No. (a) (b) 24 In Lieu of Taxes - Town of Danvers 758,900 25 26 27 28 29 30 31 32 TOTAL 758,900 APPROPRIATIONS OF SURPLUS (Account 436) Line No. (a) Amount (b) 33 34	Line			Amount
Total Tota		97.000-2000		(b)
25				
26		III Elea of Taxes = Town of Barrore		
27				
28				
29 30 31 32 TOTAL 758,900 APPROPRIATIONS OF SURPLUS (Account 436) Line No. (a) Amount (b) 33 34 (b) 35 36 37 38 39				
30 31 32 TOTAL 758,900 APPROPRIATIONS OF SURPLUS (Account 436) Line No. (a) Amount (b) (b) (c) (a) (c) (c) (c) (c) (c) (c) (c) (c) (c) (c				
TOTAL 758,900				
TOTAL 758,900				
APPROPRIATIONS OF SURPLUS (Account 436) Line			TOTAL	758,900
Line No. Item Amount No. (a) (b) 33 (b) (c) 34 none (c) 35 (d) (d) 36 (d) (d) 37 (d) (d) 38 (d) (d) 39 (d) (d)	32	APPROPRIATIONS OF SURPLUS (Account 436)		
No. (a) (b) 33 34 35 36 37 38 39	Line			Amount
33 34 35 36 37 38 39		Things or produce the second of the second o		
34 none 35 36 37 38 39		(4)		
35 36 37 38 39		none		
36 37 38 39				
37 38 39				
38 39				
39			1	
			TOTAL	0

MUNICIPAL REVENUES (Account 482,444)

(K.W.H. Sold under the provision of Chapter 269, Acts of 1927)

Line No.	Acct. No.	Gas Schedule (a)		Cubic Feet (b)	Revenue Received (c)	Average Revenue Per MCF (cents) (0.0000) (d)
1 2 3						
4			TOTALS			
		Electric Schedule (a)		K.W.H. (b)	Revenue Received (c)	Average Revenue Per KWH (cents) (0.0000) (d)
5 6 7 8 9 10		Municipal: (Other Than Street Lighting) Municipal Power		1,845,658 7,091,587	256,079 871,660	13.8747 12.2915
12			TOTALS	8,937,245	1,127,739	12.6184
13 14 15 16	444-1	Street Lighting:		729,337	98,527	13.5091
17 18			TOTALS	729,337	98,527	13.5091
19			TOTALS	9,666,582	1,226,266	12.6856

PURCHASED POWER (Account 555)

Line No.	Names of Utilities from Which Electric Energy is Purchased	Where and at What Voltage Received	K.W.H	Amount	Cost per KWH (cents) (0.0000)
	(a)	(b)	(c)	(d)	(e)
20	MMWEC	Town Line (115kV)	160,538,608	7,725,016	4.8119
21	NEPEX	Town Line (115kV)	16,991,260	724,992	4.2669
22	Nextera	Town Line (115kV)	115,565,100	3,798,538	3.2869
23	Brown Bear	Town Line (115kV)	8,634,280	414,102	4.7960
24	Saddleback	Town Line (115kV)	8,798,110	672,757	7.6466
25	Canton Mountain	Town Line (115kV)	6,321,330	607,315	9.6074
26	Classico/Cherry Hill	Dist System (23kV)	1,875,184	190,712	10.1703
27	-				
28		1			
29		TOTALS	318,723,872	14,133,432	4.4344

SALES FOR RESALE (Account 447)

Line No.	Names of Utilities to Which Electric Energy is sold (a)	Where and at What Voltage Delivered (b)	K.W.H (c)	Amount (d)	Revenue per KWH (cents) (0.0000) (e)
30		n/a		00 00 00 00 00 00 00 00 00 00 00 00 00	n/a
31					
32					
33					
34					
35		1			
36					
37					
38					
39		TOTALS	0	0	November 2

one customershall A Hamptond soles should be included below. The details of all	meter readings are added for billing purposes one customer shall	1 Report below the amount of operating revenue for the
	ELECTRIC OPERATING REVENUES (Account 400)	
Year Ended December 31, 2018	Annual Report of The Town of Danvers	Page 3/

- year for each prescribed account and the amount of increase or be decrease over the preceding year.

 of
- If increases and decreases are not derived from previously reported figures, explain any inconsistencies.
 Number of customers should be reported on the basis of
- Number of customers should be reported on the basis of meters, plus number of late rate accounts except where separate

be counted for each group of meters so added. The average number sales should be given in a footnote. of customers means the average of the 12 figures at the close of eacl 5. Classification on Commercial and Industrial Sales, Account 44: meter readings are added for billing purposes, one customer shall Unmetered sales should be included below. The details of sucl

month. If the customer count in the residential service classification Large (or Industrial) may be according to the basis of classification includes customers counted more than once because of special regularly used by the respondent if such basis of classification is no

services, such as water heating, etc., indicate in a footnote the numbigreater than 1000 KW. See Account 442 of the Uniform System

meters, plus number of late rate accounts except where separate of such duplicate customers included in the classification. of Accounts. Explain basis of Classification

26	25	24	23	77) <u>-</u>	2	20	19	ō	2	17	16	15	74	. 3	12	1	10	9	00	7	တ	5	4	ω	N	_	No.	Line				
Total Electric Operating Revenue	Total Other Operating Revenues						456 Other Electric Revenues	455 Interdepartmental Rents	Total Com Electric Property		453 Sales of Water and Water Power	451 Miscellaneous Service Revenues	450 Forfeited Discounts	OTHER OPERATING REVENUES	Total Sales of Electricity*	447 Sales for Resale	Total Sales to Ultimate Consumers	449 Miscellaneous Sales	448 Interdepartmental Sales	446 Sales to Railroads and Railways	445 Other Sales to Public Authorities	444 Municipal Sales	Large Commercial C Sales	Small Commercial B Sales	442 Commercial and Industrial Sales	440 Residential Sales	SALES OF ELECTRICITY	(a)	Account				
38,864,404	(1,187,013)							1,800					(1,188,813)		40,051,417		40,051,417	169,715				1,226,266	21,149,519	3,714,430		13,791,487		(b)	Year	Amount for			Operating Revenues
(1,441,811)	(49,418)							0					(49,418)		(1,392,393)		(1,392,393)	(926)				(44,294)	(1,424,560)	87,747		(10,360)		(c)	Preceding Year	(Decrease) from	Increase or		nues
															306,940,213		306	903,503				9,666,582	175,144,564	26,026,795		95,198,769		(d)	Year	Amount for			Kilowatt-hours Sold
							Total KWH to which applied			17 7 10 10 10 10 10 10 10 10 10 10 10 10 10	application of fuel clauses \$	* Includes revenues from			6,690,664		6,690,664	0				311,953	(104,433)	1,938,376		4,544,768		(e)	Preceding Year	(Decrease) from	Increase or		old
						י מסייטים	annlied				lauses \$	s from			13,441		13,441	168				130	346	1,435		11,362		3	Year	Number for		customers per month	Average Number of
						000,001,001	306 004 901				16 099 389				21		21	0				(3)	(59)	53		28		(g)	Preceding Year	(Decrease) from	Increase or	MOULU	ber of

Year Ended December 31, 2018 SALES OF ELECTRICITY TO ULTIMATE CONSUMERS

Report by account number the K.W.H. sold, the amount derived and the number of customers under each filed schedule

or contract. Municipal sales, contract sales and unbilled sales may be reported separately in total.

Line	Account	Schedule	K.W.H.	Revenue	Average Revenue per KWH	Number of C	
No.	No.	(a)	(b)	(c)	(cents) (0.0000)	Jun 30 (e)	Dec 31 (f)
1	400 000	Domestic A	95,198,769	13,791,487	(d) 0.1449	11,350	11,374
1 2 3 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20	400.100 442.100 442.200 442.300 444.100 444.200 445.000	Domestic A Domestic Heat D Small Commercial B Large Commercial C-II Large Commercial AMC Streetlighting Municipal Power MB Municipal Power MC Protective Lighting	95,198,769 26,026,795 124,014,194 51,130,370 729,337 1,845,658 7,091,587 903,503	13,791,487 3,714,430 15,101,350 6,048,169 98,527 256,079 871,660 169,715	0.1449 0.1427 0.1218 0.1183 0.1351 0.1387 0.1229 0.1878	11,350 1,438 329 18 1 114 15 167	11,374 1,432 326 18 1 114 15 168
		S (page 37 Line 11)	306,940,213	40,051,417	0.1305	13,432	13,448

ELECTRIC OPERATION AND MAINTENANCE EXPENSES

1. Enter in the space proved the operation and maintenance expenses for the year

	2. If the increases and decreases are not derived from previous	usly reported figures, explain in fo	ootnote
Line	Account (a)	Amount for Year (b)	Increase or (Decrease) from Preceding Year
No.			(c)
1	POWER PRODUCTION EXPENSES		
2	STEAM POWER GENERATION		
3	Operation:		
4	500 Operation supervision and engineering		0
5	501 Fuel		0
6	502 Steam Expenses		0
7	503 Steam from other sources		0
8	504 Steam transferred Cr.		0
9	505 Electric expenses		0
10	506 Miscellaneous steam power expenses		0
11	507 Rents		0
12	Total Operation	0	0
13	Maintenance:		
14	510 Maintenance supervision and engineering		0
15	511 Maintenance of Structures		0
16	512 Maintenance of boiler plant		0
17	513 Maintenance of electric plant		0
18	514 Maintenance of miscellaneous steam plant		0
19	Total Maintenance	0	0
20	Total power production expenses -steam power	0	0
21	NUCLEAR POWER GENERATION		
22	Operation:		
23	517 Operation supervision and engineering		0
24	518 Fuel		0
25	519 Coolants and water		0
26	520 Steam Expenses		0
27	521 Steam from other sources		0
28	522 Steam transferred Cr.		0
29	523 Electric expenses		0
30	524 Miscellaneous nuclear power expenses		0
31	525 Rents		0
32	Total Operation	0	0
33	Maintenance:		
34	528 Maintenance supervision and engineering		0
35	529 Maintenance of Structures		0
36	530 Maintenance of reactor plant		0
37	531 Maintenance of electric plant		0
38	532 Maintenance of miscellaneous nuclear plant		0
39	Total Maintenance	0	0
40	Total power production expenses -nuclear power	0	0
41	HYDRAULIC POWER GENERATION		
42	Operation:		
43	535 Operation supervision and engineering		0
44	536 Water for power		0
45	537 Hydraulic expenses		0
46	538 Electric expenses		0
47	539 Miscellaneous hydraulic power generation expenses		0
48	540 Rents		0
49	Total Operation	0	0

ELECTRIC OPERATION AND MAINTENANCE EXPENSES - Continued Increase or Amount for Year (Decrease) from Line Account Preceding Year (b) No. (a) (c) **HYDRAULIC POWER GENERATION - Continued** 1 2 Maintenance: 0 3 541 Maintenance Supervision and engineering 0 4 542 Maintenance of structures 0 5 543 Maintenance or reservoirs, dams and waterways 0 6 544 Maintenance of electric plant 7 0 545 Maintenance of miscellaneous hydraulic plant 0 0 8 Total maintenance 0 0 Total power production expenses - hydraulic power 9 0 OTHER POWER GENERATION 10 0 11 Operation: 0 12 546 Operation supervision and engineering 0 13 0 548 Generation Expenses 14 0 549 Miscellaneous other power generation expense 15 0 16 550 Rents 0 0 17 **Total Operation** 18 Maintenance: 0 19 551 Maintenance supervision and engineering 0 552 Maintenance of Structures 20 0 553 Maintenance of generating and electric plant 21 0 554 Maintenance of miscellaneous other power generation plant 22 0 0 **Total Maintenance** 23 0 0 24 Total power production expenses - other power 25 OTHER POWER SUPPLY EXPENSES (904.661)19,880,475 26 555 Purchased power 556 System control and load dispatching 417,310 65,900 27 146,243 32,714 28 557 Other expenses 20,444,028 (806,047)29 Total other power supply expenses (806,047)20,444,028 Total power production expenses 30 31 TRANSMISSION EXPENSES 32 Operation: 560 Operation supervision and engineering 33 561 Load dispatching 34 562 Station expenses 35 563 Overhead line expenses 36 37 564 Underground line expenses 41,309 5,517,485 565 Transmission of electricity by others 38 39 566 Miscellaneous transmission expenses 40 567 Rents 41.309 5,517,485 41 **Total Operation** 42 Maintenance: 568 Maintenance supervision and engineering 43 569 Maintenance of structures 44 45 570 Maintenance of station equipment 571 Maintenance of overhead lines 46 572 Maintenance of underground lines 47 573 Maintenance of miscellaneous transmission plant 48 0 49 Total maintenance 5,517,485 41,309 Total transmission expenses 50

Ainide	ELECTRIC OPERATION AND MAINTENANCE EXPENSES -	Continued	
-	FFFALING OF FIGURE WITH HIGH FIGURE THE FROM	T	Increase or
	A	Amount for Year	(Decrease) from
Line	Account	1	,
No.	(a)	(b)	Preceding Year
			(c)
1	DISTRIBUTION EXPENSES		
2	Operation:		
3	580 Operation supervision and engineering	1,572,347	155,706
4	581 Load dispatching (Operation Labor)	79,881	15,599
5	582 Station expenses	516,925	(116,714)
6	583 Overhead line expenses	429,305	141,212
		90,891	9,915
7	584 Underground line expenses	40,679	(32,134)
8	585 Street lighting and signal system expenses	833	(356)
9	586 Meter expenses		
10	587 Customer installations expenses	173,843	1,295
11	588 Miscellaneous distribution expenses	33,170	(1,850)
12	589 Rents		
13	Total operation	2,937,874	172,673
14	Maintenance:		
15	590 Maintenance supervision and engineering	153,747	41,611
16	591 Maintenance of structures	0	0
17	592 Maintenance of station equipment	64,877	(10,097)
18	593 Maintenance of overhead lines	362,888	(54,264)
1		7,679	(4,525)
19	594 Maintenance of underground lines	2,314	723
20	595 Maintenance of line transformers	204	204
21	596 Maintenance of street lighting and signal systems		266
22	597 Maintenance of meters	6,441	200
23	598 Maintenance of miscellaneous distribution plant	500 450	(20,000)
24	Total maintenance	598,150	(26,082)
25	Total distribution expenses	3,536,024	146,591
26	CUSTOMER ACCOUNTS EXPENSES		
27	Operation:		
28	901 Supervision	0	0
29	902 Meter reading expenses	119,406	(39,859)
30	903 Customer records and collection expenses	828,106	(5,683)
31	904 Uncollectible accounts	52,067	26,629
1 1	905 Miscellaneous customer accounts expenses (Energy Cons)	242,961	(5,819)
32		1,242,540	(24,732)
33	Total customer accounts expenses	1,242,040	(21,702)
34	SALES EXPENSES		
35	Operation:		
36	911 Supervision		
37	912 Demonstrating and selling expenses		_
38	913 Advertising expenses	0	0
39	916 Miscellaneous sales expenses		
40	Total sales expenses	0	0
41	ADMINISTRATIVE AND GENERAL EXPENSES		
42	Operation:		
43	920 Administrative and general salaries	1,076,564	71,313
44	921 Office supplies and expenses	579,227	151,061
45	922 Administrative expenses transferred - Cr		0
		442,905	134,832
46	923 Outside services employed	208,975	(15)
47	924 Property insurance	200,973	(10)
48	925 Injuries and damages	64.007	(4,099,323)
49	926 Employee pensions and benefits	64,967	(4,088,323)
50	928 Regulatory commission expenses	204.004	(47.000)
51	929 Store Expense	201,231	(47,036)
52	930 Miscellaneous general expenses	81,322	(71,807)
53	931 Rents	0	0
54	Total operation	2,655,191	(3,860,975)

	ELECTRIC OPERATION AND MAINTENANCE EXPE	NSES - Continued	
		Amount	Increase or
Line	Account	for Year	(Decrease) from
No.	(a)	(b)	Preceding Year
	,		(c)
1	ADMINISTRATIVE AND GENERAL EXPENSES - Cont.		
2	Maintenance:		
3	932 Maintenance of general plant	287,112	(16,876)
4	Total administrative and general expenses	2,942,303	(3,877,851)
5	Total Electric Operation and Maintenance Expenses	33,682,380	(4,520,730)

SUMMARY OF ELECTRIC OPERATION AND MAINTENANCE EXPENSES

Line	Functional Classification	Operation	Maintenance	Total
No.	(a)	(b)	(c)	(d)
6	Power Production Expenses			
7	Electric Generation:			
8	Steam Power:			
9	Nuclear Power			
10	Hydraulic Power			
11	Other Power			
12	Other Power Supply Expenses	20,444,028		20,444,028
13	Total power production expenses	20,444,028		20,444,028
14	Transmission Expenses	5,517,485		5,517,485
15	Distribution Expenses	2,937,874	598,150	3,536,024
16	Customer Accounts Expenses	1,242,540		1,242,540
17	Sales Expenses	0		0
18	Administrative and General Expenses	2,655,191	287,112	2,942,303
19	Total Electric Operation and			
20	Maintenance Expenses	32,797,118	885,262	33,682,380

21 Ratio of operating expenses to operating revenues (carry out decimal two places, (e.g., 0.00%)

Compute by dividing Revenues (Acct 400) into the sum of Operation and Maintenance Expenses (Page 42, line 20 (d), Depreciation (Acct 403) and Amortization (Acct 407)

0.93

22 Total salaries and wages of electric department for year, including amounts charged to operating expenses, construction and other accounts.

\$5,050,391

23 Total number of employees of electric department at end of year including administrative, operating, maintenance, construction and other employees (including part-time employees)

61

Page 49

Annual Report of The Town of Danvers

ear Ended December 31, 2018

7	OTHER UTILITY OPERATING INCOME (Account 414)							
	Report below the particulars called for in each column Amount Gain or							
		Amount of	Amount of	of Operating	(Loss) from			
Line	Property	Investment	Department	Expenses	Operation			
No.		(b)	(c)	(d)	(e)			
1	(a)	(0)	(0)	(4)	(0)			
3								
1								
5								
6								
7								
8								
2 3 4 5 6 7 8 9								
10								
11		NONE						
12								
13								
14								
15								
16								
17								
18								
19								
20 21								
22					1			
23								
24								
25								
26								
27								
28								
29								
30								
31								
32								
33								
34 35								
36								
37								
38								
39								
40								
41								
42								
43								
44								
45								
46								
47								
48 49								
50								
51	TOTALS							
	TOTALO							

OME FROM MERCHANDISE, JOBBING, AND CONTRACT WORK (Account 415)

Report by utility departments the revenue, costs, expenses, and net income from merchandising, jobbing, and contract work during the year.

Other Utility Electric Gas Department Total Department Department Line Item (e) (b) (c) (d) No. (a) 1 Revenues: 0 Merchandise sales, less discounts, 2 3 allowances and returns 772,347 772,347 Contract work 5 Commissions Other (list according to major classes) 8 9 0 772,347 772,347 0 10 **Total Revenues** 11 12 13 Costs and Expenses: Cost of sales (list according to major 14 15 classes of cost) 16 0 0 17 Materials 18 Outside Service Labor 19 20 21 22 23 24 25 26 Sales Expenses 27 Customer accounts expenses 28 Administrative and general expenses 29 30 31 32 33 34 35 36 37 38 39 40 41 42 43 44 45 46 47 48 49 0 0 0 TOTAL COSTS AND EXPENSES 50 0 772,347 0 51 Net Profit (or loss) 772,347

SALES FOR RESALE (Account 447)

- Report sales during year to other electric utilities and to cities or other public authorities for distribution to ultimate consumers.
- Provide subheadings and classify sales as to (1) Associated Utilities, (2) Nonassociated Utilities, (3) Municipalities,
 R.E.A. Cooperatives, and (5) Other Public Authorities.
 For each sale designate statistical classification in column (b), thus: firm power, FP; dump or surplus power, DP; other, G,
- and place and "x" in column (c) if sale involves export across a state line.
- 3. Report separately firm, dump, and other power sold to the same utility. Describe the nature of any sales classified as Other Power, column (b).
- 4. If delivery is made at a substation indicate ownership in column (e), thus: respondent owned or leased, RS; customer owned or leased, CS.

	Export			Kw or Kva of Demand				
Line No.	Sales to: (a)	Statistical Classification (b)	Across State Line (c)	Point of Delivery (d)	Sub Station (e)	Contract Demand (f)	Avg mo. Maximum Demand (g)	Annual Maximum Demand (h)
1 2								
2								
4								
5 6 7								
7								
8								
10 11								
12								
13								8
14 15								
16								
17 18								
19								
20 21								
22			- 1					
23 24								
25								
26 27								
28								
29 30								
31								
32 33								
34								
35								
35 36 37 38 39								
38								
39 40								
41								
42								

SALES FOR RESALE (Account 447) - Continued

5. If a fixed number of kilowatts of maximum demand is specified in the power contract as a basis of billings to the customer this number should be shown in column (f). The number of kilowatts of maximum demand to be shown in column (g) and (h) should be actual based on monthly readings and should be furnished whether or not used in the determination of demand charges. Show in column (i) type of demand reading (instantaneous, 15, 30, or 60 minutes

integrated).

- 6. The number of kilowatt-hours sold should be the quantities shown by the bills rendered to the purchasers.
- 7. Explain any amounts entered in column (n) such as fuel or other adjustments.
- 8. If a contract covers several points of delivery and small amounts of electric energy are delivered at each point, such sales may be grouped.

Type of	Voltage		Re	evenue (Omit C	ents)		Revenue per kwh	
Demand Reading (i)	at Which Delivered (j)	Kilowatt- Hours (k)	Capacity Charges (I)	Energy Charges (m)	Other Charges (n)	Total (o)	(CENTS) (0.0000) (p)	Line No.
							n/a	No. 1 2 3 4 4 5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40 1 12 12 12 12 12 12 12 12 12 12 12 12 1
	TOTALS:	0	0.00	0.00		0.00		42

PURCHASED POWER (Account 555) (EXCEPT INTERCHANGE POWER)

- 1. Report power purchased for resale during the year. Exclude from this schedule and report on page 56 particulars concerning interchange power transactions during the year.
- 2. Provide subheadings and classify purchases as to (1) Associated Utilities, (2) Nonassociated Utilities, (3) Associated Nonutilities, (4) Other Nonutilities, (5) Municipalities, (6) R.E.A Cooperatives, and (7) Other Public

Authorities. For each purchase designate statistical classification in column (b), thus: firm power, FP; dump or surplus power, DP; other, O, and place an "x" in column (c) if purchase involves import across a state line.

3. Report separately firm, dump, and other power purchased from the same company. Describe the nature of any purchases classified as Other Power, column (b).

				Kw or Kva of Demand				
Line No.	Purchased from (a)	Statistical Classification (b)	Across State Line (c)	Point of Receipt (d)	Sub Station (e)	Contract Demand (f)	Avg mo. Maximum Demand (g)	Annual Maximum Demand (h)
	NYPA FIRM	FP	X	TOWN LINE		1,383.0		
	NYPA INTERRUPTIBLE/PEAK	FP	X	TOWN LINE		296.0		
200	MILLSTONE 3	0	X	TOWN LINE		3,243.0		
	SEABROOK	O	X	TOWN LINE		13,868.0		
	STONYBROOK CC	0	X	TOWN LINE		32,986.0		
27.5	STONYBROOK GT	0	×	TOWN LINE		19,956.0		
		FP	×	TOWN LINE		10,000.0		
	SYSTEM POWER PURCHASES	0	X					
	BROWN BEAR			TOWN LINE		25 000 0		
	NEXTERA VIRTUAL RISE	FP	X	TOWN LINE		35,000.0		
	NEXTERA BILATERAL	0	X	TOWN LINE				
	SADDLEBACK WIND	0	X	TOWN LINE				
12	CLASICO SOLAR	0		DISTRIBUTION				
13	54 CHERRY HILL SOLAR	0		DISTRIBUTION				
14	CANTON MOUNTAIN	0	X	TOWN LINE				
15								
16								
17								
18								
19								
20								
21								
22								
23	t i					1		
24						1		
25						1		
26						1		
27						1		
28						İ		
29								
30								
31								
32								
33						1		
34								
35								
36								
37						1		
38								
39								
40								
41								
42					+ +			

PURCHASED POWER (Account 555) (EXCEPT INTERCHANGE POWER)

- 4. If receipt of power is at a substation indicate ownership in column (e), thus: respondent owned or leased, RS; seller owned or leased, SS.
- 5. If a fixed number of kilowatts of maximum demand is specified in the power contract as a basis of billing, this number should be shown in column (f). The number of kilowatts of maximum demand to be shown in columns (g) and (h) should be actual based on monthly readings and
- should be furnished whether or not used in the determination of demand charges. Show in column (i) type of demand reading (instantaneous, 15, 30, or 60 minutes integrated).
- 6. The number of kilowatt hours purchased should be the quantities shown by the power bills.
- 7. Explain any amount entered in column (n) such as fuel or other adjustments.

Type of	Voltage		Cost	of Energy (Omit	: Cents)		KWH	
Demand Reading (i)	at Which Delivered (j)	Kilowatt- Hours (k)	Capacity Charges (I)	Energy Charges (m)	Other Charges (n) **	Total (o)	(CENTS) (0.0000) (p)	Line No.
60 MINUTES	115KV	10,589,420	(83,624)	55,352	164,462	136,190	\$0.0129	1
60 MINUTES	115KV	324,120	14,140	1,560	27,640	43,340	\$0.1337	2
60 MINUTES	115KV	28,194,886	912,334	179,884	19,225	1,111,443	\$0.0394	
60 MINUTES	115KV	111,921,043	3,398,907	649,408	7,092	4,055,407	\$0.0362	5 6 7
60 MINUTES	115KV	8,751,690	1,114,012	699,576	28,498	1,842,086	\$0.2105	5
60 MINUTES	115KV	764,580	370,596	148,722	17,284	536,602	\$0.7018	6
	115KV	16,991,260		724,992		724,992	\$0.0427	7
	115KV	8,634,279		426,247	(12,144)	414,103	\$0.0480	8 9
60 MINUTES	115KV	53,986,000	(965,765)	2,219,659		1,253,894	\$0.0232	
	115KV	61,629,100		2,544,645	111-0-1011	2,544,645	\$0.0413	10
	115KV	8,798,110		828,918	(156,161)	672,757	\$0.0765	11
	23KV	1,286,670		143,463		143,463	\$0.1115	12 13
	23KV	588,514		47,249		47,249 632,514	\$0.0803 \$0.1001	14
	115KV	6,321,333		632,514		032,314	\$0.1001	15
								16
								17
				1				18
								19
								20
								21
								22
								23
								24
								25
								26
								27
								28
			1		1	1		29
								30
				1				31
								32
					1	1		33
					1	1		34
								35
6 P					1			36
								37
						1		38
								39
								40
								41
· · · · · · · · · · · · · · · · · · ·	<u> </u>	318,781,005	4,760,600	9,302,189	95,896	14,158,685	0.0444	42

INTERCHANGE POWER (Included in Account 555)

- 1. Report below the kilowatt-hours received and delivered during the year and the net charge or credi under interchange power agreements.
- 2. Provide subheadings and classify interchanges as to (1) Associated Utilities, (2) Nonassociated Utilities, (3) Associated Nonutilities, (4) Other Nonutilities, (5) Municipalities, (6) R.E.A. Cooperatives, and (7) Other Public Authorities. For each interchange across a state line place an "x" in column (b)
- 3. Particulars of settlements for interchange power

shall be furnished in Part B, Details of Settlement for coordination, or other such arrangement, submit a Interchange Power. If settlement for any transaction also includes credit or debit amounts other than for increment generation expenses, show such other component amounts separately, in addition to debit which such other component amounts were determined. If such settlement represents the net of debits amounts are included for the year. and credits under an interconnection, power pooling,

copy of the annual summary of transactions and billings among the parties to the agreement. If the amount of settlement reported in this schedule for any transaction does not represent all of the charges and or credit for increment generation expenses, and give credits covered by the agreement, furnish in a footnote a brief explanation of the factors and principles under a description of the other debits and credits and state the amounts and accounts in which such other

A. Summary of Interchange According to Companies and Points of Interchange

		Inter- change		Voltage at		Kilowatt-hours		
Line No.	Name of Company (a)	Across State Lines (b)	Point of Interchange (c)	Which Inter- changed (d)	Received (a)	Delivered (f)	Net Difference (g)	Amount of Settlement (h)
1 N 2 3 4 5 6 7 8 9 10 11	NEPEX	х			318,781,005	301,789,745	16,991,260	724,992
12				TOTALS	318,781,005	301,789,745	16,991,260	724,992

B. Details of Settlement for Interchange Power

Line No.	Name of Company	Explanation (i)		Amount (k)
	NEPEX	INTERCHANGE EXPENSES		724,992
21			TOTAL	724,992

ELECTRIC ENERGY ACCOUNT Report below the information called for concerning the disposition of electric energy generated, purchased and interchanged for the year. Kilowatt-hours Line. Item No. (a) (b) SOURCES OF ENERGY Generation 3 Steam 4 Nuclear 5 Hydro 6 Other **Total Generation** 301,789,745 8 Purchases 318,781,005 (In (gross) 301,789,745 < Out (gross) 10 Interchanges 16,991,260 (Net (Kwh) 11 (Received 12 < Delivered 0 13 Transmission for/by others (wheeling) (Net (Kwh) 14 318,781,005 15 TOTAL DISPOSITION OF ENERGY 16 306,940,213 17 Sales to ultimate consumers (including interdepartmental sales) 18 Sales for resale 653,400 19 Energy furnished without charge 20 Energy used by the company (excluding station use): Electric department only 21 22 Energy losses Transmission and conversion losses 23 11,187,392 3.51% Distribution losses 24 25 Unaccounted for losses 11,187,392 26 Total energy losses 3.51% Energy losses as percent of total on line 15 27 **TOTAL** 318,781,005 28

Page 57

MONTHLY PEAKS AND OUTPUT

- Report hereunder the information called for pertaining to simultaneous peaks established monthly (in kilowatts) and monthly output (in kilowatt-hours) for the combined sources of electric energy of respondent.
- Monthly peak col. (b) should be respondent's maximum kw load as measured by the sum of its coincidental net generation and purchase plus or minus net interchange, minus temporary deliveries (not interchange) of emergency power to another system. Monthly peak including such emergency deliveries should be shown in a footnote with a brief explanation.
- as to the nature of the emergency.
- 3. State type of monthly peak reading (instantaneous 15, 30, or 60 minutes integrated.)
- 4. Monthly output should be the sum of respondent's net generation and purchases plus or minus net interchange and plus or minus net transmission or wheeling. Total for the year should agree with line 15 above.
- If the respondent has two or more power systems not physically connected, the information called for below should be furnished for each system.

Annual Report of The Town of Danvers

				Monthly Peak			Monthly Output
			Day of	Day of		Type of	(kwh)
Line	Month	Kilowatts	Week	Month	Hour	Reading	(See Instr. 4)
No.	(a)	(b)	(c)	(d)	(e)	(f)	(g)
29	January	55,728	Friday	5	1800	60 min	29,311,701
30	February	47,894	Friday	2	1800	60 min	23,696,840
31	March	45,130	Wednesday	7	1800	60 min	25,682,742
32	April	41,702	Monday	2	1100	60 min	22,810,143
33	May	49,651	Thursday	3	1400	60 min	23,899,172
34	June	60,422	Monday	18	1600	60 min	25,484,235
35	July	70,704	Tuesday	3	1700	60 min	32,015,949
36	August	75,053	Wednesday	29	1400	60 min	33,135,938
37	September	70,445	Thursday	6	1500	60 min	26,011,457
38	October	51,379	Wednesday	10	1700	60 min	23,699,271
39	November	46,022	Thursday	15	1800	60 min	24,565,333
40	December	49,162	Tuesday	18	1800	60 min	26,535,910
41						TOTAL	316,848,691

	GENERATING STATIONS Pages 58 through 66						
	GENERATING STATION STATISTICS (Large Stations) (Except Nuclear) Pages 58-59						
Line	Item	Plant	Plant	Plant	Plant		
No.	(a)	(b)	(c)	(d)	(e)		
1 2 3 4 5 6							
		NERATING STAT	TIONS		Pages 60-61		
Line	Item	Plant	Plant	Plant	Plant		
No.	(a)	(b)	(c)	(d)	(e)		
1 2 3 4 5 6	NONE						
	HYDROELECTRIC GENERATING STATIONS Pages 62-63						
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)		
1 2 3 4 5	NONE						
	COMBUSTION ENGINE A	ND OTHER GENI	ERATING STATIC	NS	Pages 64-65		
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)		
1 2 3 4 5 6	NONE						
	GENERATING STATIO	ON STATISTICS	(Small Stations)		Page 66		
Line No.	Item (a)	Plant (b)	Plant (c)	Plant (d)	Plant (e)		
1 2 3 4 5	NONE		(-/	\-'/	(-)		

TRANSMISSION LINE STATISTICS

Report information concerning transmission line as indicated below.

SUBSTATIONS

ē	-
respondent as of the end of the year.	Re
apr.	g
7	4
as	<u>e</u>
9	₹
ħe	he
en	info
0	ă
=	a.
ē	음
ea	<u>8</u>
	ed
	of o
	8
	20
	₫.
	g
	Sub
	Sta
	ë
	S
	of t
	ort below the information called for concerning substations of the

- 2. Substations which serve but one industrial or street railway customer
- should not be listed hereunder.
 - Show in columns (i), (j), and (k) special equipment such as rotary converters. whether transmission or distribution and whether attended or unattended.
- 3. Substations with capacities of less that 5000 kva, except those serving 6. Designate substations or major items of equipment leased from others, jointly rectifiers, condensers, etc. and auxiliary equipment for increasing capacity.

customers with energy for resale, may be grouped according to functional owned with others, or operated otherwise than by reason of sole ownership by

Indicate in column (b) the functional character of each substation, designating name of lessor, date and period of lease and annual rent. For any ownership or lease, give name of co-owner or other party, explain substation or equipment operated other than by reason of sole basis of sharing expenses of other accounting between the

or other party is an associated company parties, and state amounts and accounts affected in respondent's books of account. Specify in each case whether lessor, co-owner

	10 11 12 13 14 15 16 17 19 20 21 22 23	9	00	7	0	رن ن	4	ω	N	_	No	Line				characte
		9 Cabot Road	South Danvers #42	7 Wood Electric	6 Conant St.	5 Northland	4 Pond St.	3 Hathorne	2 Highlands	1 Danversport	(a)	of Substation	Name and Location			character, but the number of such substations must be shown.
		Unattended Dist.	Unattended Dist.	Unattended Dist.	Unattended Dist.	Unattended Dist.	Unattended Dist.	Unattended Dist.	Unattended Dist.	Unattended Dist.	(b)	Substation	今	Character		s must be shown.
		23,000	115,000	23,000	23,000	23,000	23,000	23,000	23,000	23,000	(c)	Primary				the responde
		4,160	23,000	4,160	4,160	4,160	4,160	2,400	4,160	4,160	(d)	Secondary		Voltage		nt For any sub
TOTALS											(e)	Tertiary		age		station or equ
277,000		30,000	150,000	40,000	7,500	7,500	22,500	2,000	10,000	7,500	(f)	(In Service)	Substation in kva	Capacity of		the respondent. For any substation or equipment operated under lease, give
15		2	ω	2			2	_	_	2	(g)	In Service	Transformers	Number of		
0											(h)	Transformers	Spare	Number of	or only barry to all a	or other narty is an a
											9	Equipment	Type of	Spe	Conver	vectoriated company
												of Units	Number	Special Equipment	sion Appara	
											(S)	Capacity	Total	nent	atile and	

OVERHEAD DISTRIBUTION LINES OPERATED	

Line	Lengt	h (Pole Miles)	
No.	Wood Poles Ste	el Towers T	otal
1 Miles Beginning of Year	139.53	1.96	141.49
2 Added During Year	0.00		0.00
3 Retired During Year	0.08		0.08
4 Miles End of Year	139.45	1.96	141.41
8			
10			
11			
12			
13			
14 15			

ELECTRIC DISTRIBUTION SERVICES, METERS AND LINE TRANSFORMERS

				Line Tra	nsformers
		Electric	Number of		Total
Line	Item	Services	Watt-hour	Number	Capacity
No.	0.0000000		Meters		(kva)
16	Number at beginning of year:			2,385	244,626.0
17	Additions during year			100	No. of Part Co.
18	Purchased			6	3,225.0
19	Installed				
20	Associated with utility plant acquired				
21	Total Additions	0	0	6	3,225.0
22	Reductions during year:				
23	Retirements			55	3,224.0
24	Associated with utility plant sold			1	300.0
25	Total Reductions	0		56	3,524.0
26	Number at end of year	0	0	2,335	244,327.0
27	In stock			234	33,684.5
28	Locked meters on customers' premises				
29	Inactive transformers on system				
30	In customers' use				
31	In company's use			2,101	210642.5
32	Number at end of year		0	2,335	244,327.0

Page 70 No. Report below the information called for concerning conduit, underground cable, and submarine cable at end of year

Miles of Conduit Bank Underground Cable Designation of Underground System indicate number of conductors per cable CONDUIT, UNDERGROUND CABLE AND SUBMARINE CABLE - (Distribution System) Annual Report of The Town of Danvers TOTALS 38.09 38.09 (All Sizes and Types) Miles Miles *
(c) 38.09 38.09 Operating Voltage (d) 23kv & 5kv Year Ended December 31, 2018 Feet * 0.000 Operating Voltage (f)

Next Page is 79

TOTALS

STREET LAMPS CONNECTED TO SYSTEM Type Sodium Florescent & Quartz Incandescent Mercury Vapor Other Municipal Other Municipal Other Other Municipal City or Town Municipal Total Line (i) (j) (h) (b) (c) (d) (e) (f) (g) No. (a) 1 Danvers 2 3 4 5

RATE SCHEDULE INFORMATION

1. Attach copies of all Filed Rates for General Consumers

2. Show below the changes in rate schedules during year and the estimated increase or decrease in annual revenues predicted on the previous year's operations.

	T deoredoc in dimidal revenue	es predicted on the previous year'	I Estim	otod		
	Married Co. 100 Co. 10	_	ESUIT	ated		
Effective	M.D.P.U.	Rate	Effect on			
Date	Number	Schedule		evenues		
			Increases	Decreases		
		n/a				
	į –					
			1			
]			
	1					
	1					
1						
	i					
	1					
	İ					
	1					
	1					
[1					
	1					
1	1					

THIS RETURN IS SIGNED UNDER THE PENALTIES OF PERJURY								
(Ser Def		Town Manager						
O las Lane		Director of Public Works						
July E. home William M. Hay James S. Evan	404 A	Members of the Municipal Light Board						
	F ABOVE PARTIES AFFIXED OUTSIDE TH							
ESSCX ss	June 21	20 19						
Then personally appeared	Stere Bortha	James Evans						
PATRICIA M. LANE NOTARY PUBLIC COMMONWEALTH OF MASSACHUSETTS My Comm. Expires March 5, 2021	David Lane Stanley E. Svensson William W. Hazcs							
And severally made oath to the subscribed according to their be	e truth of the foregoing statement by them							
	V1 n 20	Notary Public or						