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Table 1.1: Real growth rate in state budgets for health care coverage and other priorities, FY2004-FY2014, FY2014-FY2015

Percentage growth (annualized and year over year), fiscal year 2004 to fiscal year 2015

	FY04 - FY14	
	Compound Annual	FY14 - FY15
	Growth Rate (%)	Growth Rate (%)
GIC, MassHealth, & Other Coverage	1.9%	0.9%
Other Priorities	-0.7%	-2.7%
Mental Health	-1.9%	-1.8%
Public Health	0.5%	-10.0%
Education	-0.4%	-2.2%
Human Services	-1.2%	-0.3%
Infrastructure, Housing & Economic Development	2.4%	-6.0%
Law & Public Safety	-1.0%	-2.4%
Local Aid	-4.7%	-5.7%

Notes: Figures adjusted for Gross Domestic Product (GDP) growth

Source: Massachusetts Budget and Policy Center

Table 2.1: Condition and procedure quality measures, MA and U.S.

Units vary by measure, 2009-2013

	MA	U.S.	90th percentile	Year
Prevention and population health	1407	0.5.	30th percentile	real
Childhood immunization status	80%	75%	81%	2010
Low birth weight rate	8%	8%	6%	2010-2012
Rate of older adults receiving flu shots	66%	63%	70%	2013
Rate of female adolescents receiving HPV vaccine	41%	24%	42%	2010
Chronic care				
Rate of cholesterol management for patients with cardiovascular conditions	92%	89%	94%	2010
Rate of controlling high blood pressure	71%	63%	74%	2010
Rate of diabetes short-term complications admissions (adult)	51 per 100,000	69 per 100,000	46 per 100,000	2010
Number of admissions for CHF	349 per 100,000	333 per 100,000	211 per 100,000	2010
Number of adults admitted for asthma*	137 per 100,000	119 per 100,000	61 per 100,000	2010
Number of COPD admissions	240 per 100,000	212 per 100,000	130 per 100,000	2010
Hospital readmission rates†				
Acute myocardial infarction readmission rate	20%	20%	N/A	2011
Pneunmonia readmission rate	19%	18%	N/A	2011
Heart failure readmission rate	26%	25%	N/A	2011
Hospital mortality rates†				
Acute myocardial infarction mortality rate	15%	16%	N/A	2011
Pneunmonia mortality rate	11%	12%	N/A	2011
Heart failure mortality rate	10%	11%	N/A	2011
Patient safety				
Rate of iatrogenic pneumothorax (risk-adjusted)	0.41 per 1,000	0.42 per 1,000	N/A	2009-2011
Rate of postoperative respiratory failure	6.6 per 1,000	8.3 per 1,000	N/A	2009-2011
Rate of central venous catheter-related blood stream infections	0.28 per 1,000	0.39 per 1,000	N/A	2009-2011
Patient experience				
Patients at each hospital who reported that "yes" they were given information about what to do during recovery	87%	85%	88%	April 2012-March 201
Patients who reported that staff "always" explained about medicines before giving it to them	64%	64%	67%	April 2012-March 201
Patients who reported that their pain was "always" well controlled	70%	71%	73%	April 2012-March 201
Patients who reported that their nurses "always" communicated well	79%	78%	81%	April 2012-March 201

^{*} Admissions for asthma per 100,000 population, age 18 and over. NQF measure counts all discharges of age greater than 18 and less than 40 years old.

Source: Massachusetts Health Quality Partners, Clinical Quality report 2009-2012, Patient Experiences survey data 2011; Kaiser Family Foundation, State Health Facts; Agency for Healthcare Research and Quality; Massachusetts Immunization Action Partnership; Centers for Disease Control and Prevention; Centers for Medicare & Medicaid Services; Center for Health Information and Analysis, Annual Quality Report; National Immunization Survey; HPC analysis

[†] Readmission and mortality rates are for Medicare population only.

Table 4.1: Comparison of post-acute care settings

	HHAs	SNFs	IRFs	LTCHs
Patient selection	Treats patients who are unable to leave home without considerable effort	Treats patients after an acute inpatient stay of three or more days	Treats patients who can tolerate and benefit from three hours of therapy per day at least five days per week	Treats patients with chronic critical illness
Scope of services	Provides skilled nursing, therapy (physical, occupational, speech language), aide services, and medical social work in the patient's home	Provides skilled nursing or rehabilitation services on a daily basis in an inpatient setting	Provides inpatient hospital- level care; uses multi- disciplinary team; at least 60 percent of patients have one of several medical conditions that require intensive therapy	Provides inpatient hospital- level care; must have average Medicare length of stay greater than 25 days
Common conditions treated	Skin ulcer, heart failure, osteoarthrosis, joint replacements	Septicemia, stroke, kidney and urinary tract infections, joint replacements	Stroke, brain and spinal cord injuries, hip fracture, joint replacements	Respiratory diagnosis with prolonged mechanical ventilation; severe septicemia or sepsis
Average LOS (FY2010)	2 episodes	27 days	13.1 days	26.6 days
Medicare payment unit	Per 60-day episode	Per day	Per discharge	Per discharge
Medicare (FFS) spending (FY2010)	\$2,839 per episode	\$10,808 per stay	\$17,085 per discharge	\$38,582 per discharge

Source: National Health Policy Forum; DHG Healthcare; Medicare Payment Advisory Commission

Table 4.2: Massachusetts and U.S. discharge destination by payer

Percent of discharges by discharge destination by payer, 2011

For all discharges

		Comr	nercial		Med	licare		Med	dicaid		To	tal
	MA	US	% Difference									
Routine	75.5%	83.9%	-8.4%	36.4%	48.2%	-11.8%	74.7%	85.8%	-11.1%	58.4%	70.1%	-11.6%
Home Health	15.4%	7.9%	7.5%	24.7%	17.4%	7.3%	13.7%	5.1%	8.5%	18.9%	10.9%	8.0%
Institutional	7.6%	6.5%	1.1%	35.0%	30.3%	4.7%	8.1%	6.6%	1.6%	19.6%	16.0%	3.6%
Other*	1.5%	1.7%	-0.2%	4.0%	4.1%	-0.1%	3.4%	2.5%	0.9%	3.1%	3.1%	0.0%

For DRG 470 (joint replacement)

•	•	Comr	mercial		Med	licare		Med	licaid		To	otal
	MA	US	% Difference									
Routine	4.1%	33.0%	-28.8%	2.4%	17.0%	-14.7%	10.1%	28.3%	-18.2%	3.6%	24.1%	-20.6%
Home Health	65.8%	49.3%	16.5%	27.4%	32.8%	-5.4%	49.9%	38.2%	11.7%	44.8%	39.5%	5.4%
Institutional	30.1%	17.6%	12.5%	70.2%	49.8%	20.4%	39.8%	33.3%	6.4%	51.5%	36.1%	15.4%
Other*	0.0%	0.2%	-0.2%	0.1%	0.4%	-0.3%	0.2%	0.2%	0.1%	0.1%	0.3%	-0.2%

For DRG 236 (CABG)

		Comr	nercial		Med	licare		Med	dicaid		To	otal
	MA	US	% Difference									
Routine	12.8%	61.5%	-48.7%	9.0%	44.3%	-35.3%	13.0%	57.4%	-44.4%	11.5%	53.6%	-42.0%
Home Health	80.0%	34.7%	45.4%	55.9%	39.2%	16.7%	75.9%	33.9%	42.1%	67.4%	36.0%	31.4%
Institutional	7.2%	3.3%	3.9%	34.7%	16.1%	18.6%	9.3%	8.1%	1.2%	20.8%	10.0%	10.8%
Other*	0.0%	0.5%	-0.5%	0.4%	0.4%	0.0%	1.9%	0.6%	1.2%	0.3%	0.5%	-0.2%

^{*}Other includes Against Medical Advice (AMA); died; alive destination unknown; and not recorded.

Note: Institutional includes Skilled Nursing Facility (SNF); Short-term hospital; Intermediate Care Facility (ICF); and Another Type of Facility.

Source: HPC analysis of Healthcare Cost and Utilization Project, Massachusetts SID (State Inpatient Databases) & Nationwide Inpatient Sample survey, 2011

Table 4.3: Medicare spending in Massachusetts by post-acute care facility type

Total spending by fee-for-service Medicare in Massachusetts, 2012

Facility type	Spending (in millions)
Home health	\$510
Institutional	\$1,342
Skilled nursing facility	\$959
Inpatient rehabilitation facility	\$183
Long-term care facility	\$200
Total	\$1,852

Source: HPC and Oliver Wyman analysis of Medicare claims data, 2012

Table 4.4: Distribution of discharge destination following joint replacement by hospital type

Percentage of total discharges for DRG 470 by post-acute care settings, by hospital type, 2012

	Length of stay (days)	Routine/Home	Home Health	Institutional
	Length of Stay (days)	Koutilie/ Hollie	Agency	IIISTITUTIOIIAI
Academic Medical Centers	3.3	11.3%	34.2%	54.1%
Teaching Hospitals	3.4	5.7%	36.4%	55.1%
Community Hospitals (2)	3.5	5.7%	31.9%	61.6%
New England Baptist Hospital	3.1	0.8%	69.9%	29.2%

Source: HPC analysis of Massachusetts Health Data Consortium inpatient discharge database, 2012

Table 4.5: Distribution of discharge destination following coronary bypass by hospital type

Percentage of total discharges for DRG 236 by post-acute care setting and by hospital type, 2012

	Length of stay (days)	Routine/Home	Home Health Agency	Institutional
Academic Medical Centers	6.8	26.8%	55.7%	17.0%
Major Teaching Hospitals	6.3	6.8%	75.2%	17.9%

Source: HPC analysis of Massachusetts Health Data Consortium inpatient discharge database, 2012

Table 5.1: Selected examples of wasteful spending in Massachusetts

Dollars , 2009 and 2010

	Estimate of wasteful spending (MA)	Definition of category
Opportunities for coordinated action across care settings		
Excess hospital readmissions*	\$700 M	Hospital readmissions that could be prevented through higher quality care during the initial hospitalization, adequate discharge planning, adequate post-discharge follow-up, and/or improved coordination between inpatient and outpatient health-care teams
Avoidable Emergency Department (ED) visits†	\$550 M	Visits to the emergency room that are either non-emergent, treatable in a primary care setting, or preventable given timely and effective primary care

^{*} Estimated costs associated with "potentially preventable readmissions" (PPR) in FY 2009 and established through 3M's PPR attribution methodology.

Source: Division of Health Care Finance and Policy, 2010 and 2011

[†] The data for this report include all outpatient emergency department visits, including Satellite Emergency Facility visits, by patients whose visits result in neither an outpatient observation stay nor an inpatient admission at the reporting facility from FY 2006 to FY 2010.

Table 8.1: Health Maintenance Organization (HMO) members covered by Alternative Payment Methods (APMs)

Members covered by APMs, 2013

	Percent of HMO members	HMO members as percent of	Percent of members
	covered by APMs	total members	covered by APMs
BCBS	90%	54%	49%
HPHC	36%	73%	26%
THP	60%	66%	41%
All other	33%	43%	13%
Total	61%	55%	34%

Note: Data was calculated based on an earlier version of the data source, which was the most recently available at the time of publication. Exact percentages may vary slightly.

Source: HPC Analysis of CHIA 2014 Annual Report APM Data Book, 2013

Appendix A: Acute care hospitals in MA by type of hospital, FY 2014

Major Teaching Hospitals (15)	Communi	ty Hospitals (46)
Academic Medical Centers (6)	Anna Jaques Hospital	Merrimack Valley Hospital
Beth Israel Deaconess Medical Center	Athol Memorial Hospital	MetroWest Medical Center
Boston Medical Center	Baystate Franklin Medical Center	Milford Regional Medical Center
Brigham and Women's Hospital	Baystate Mary Lane Hospital	Morton Hospital
Massachusetts General Hospital	Beth Israel Deaconess Hospital - Milton	Nantucket Cottage Hospital
Tufts Medical Center	Beth Israel Deaconess Hospital - Needham	Nashoba Valley Medical Center
UMass Memorial Medical Center	Jordan Hospital	Newton-Wellesley Hospital
Teaching Hospitals (9)	Cape Cod Hospital	Noble Hospital
Baystate Medical Center	Clinton Hospital	North Adams Regional Hospital
Berkshire Medical Center	Cooley Dickinson Hospital	North Shore Medical Center
Brigham and Women's Faulkner Hospital	Emerson Hospital	Northeast Hospital
Cambridge Health Alliance	Fairview Hospital	Quincy Medical Center
Lahey Clinic	Falmouth Hospital	Saints Medical Center
Mount Auburn Hospital	Hallmark Health	Signature Healthcare Brockton Hospital
Saint Vincent Hospital	Harrington Memorial Hospital	South Shore Hospital
Steward Carney Hospital	HealthAlliance Hospital	Southcoast Hospitals Group
Steward St. Elizabeth's Medical Center	Heywood Hospital	Steward Good Samaritan Medical Center
Specialty Hospitals (6)	Holyoke Medical Center	Steward Holy Family Hospital
Boston Children's Hospital	Lawrence General Hospital	Steward Norwood Hospital
Dana-Farber Cancer Institute	Lowell General Hospital	Steward Saint Anne's Hospital
Kindred Hospital- Boston	Marlborough Hospital	Sturdy Memorial Hospital
Kindred Hospital- Boston North Shore	Martha's Vineyard Hospital	Winchester Hospital
Massachusetts Eye and Ear Infirmary	Mercy Medical Center	Wing Memorial Hospital
New England Baptist Hospital		

Notes: (A) Academic Medical Centers (AMC's) are a subset of Major Teaching Hospitals. AMCs are characterized by (1) extensive research and teaching programs and (2) extensive resources for tertiary and quaternary care, and are (3) principal teaching hospitals for their respective medical schools and (4) full service hospitals with case mix intensity greater than 5% above the statewide average. (B) Teaching Hospitals are those hospitals that report at least 25 full-time equivalent medical school residents per 100 inpatient beds in accordance with Medicare Payment Advisory Commission (MedPAC), and are not classified as AMCs. (C) "Community Hospitals" are not Major Teaching Hospitals and include hospitals with public payer mix of less than 63%, as well as "Disproportionate Share Hospitals (DSH) that have a public payer mix greater than 63%.

Source: Center for Health Information and Analysis