



The Commonwealth of Massachusetts

Office of the Inspector General

GREGORY W. SULLIVAN
INSPECTOR GENERAL

JOHN W. McCORMACK
STATE OFFICE BUILDING
ONE ASHBURTON PLACE
ROOM 1311
BOSTON, MA 02108
TEL: (617) 727-9140
FAX: (617) 723-2334

September 9, 2008

Commissioner Richard K. Sullivan
Department of Conservation and Recreation
251 Causeway Street
Boston, MA 02114-2104

Dear Commissioner Sullivan:

I am writing to applaud the efforts of you and your staff in improving your agency's procurement process. The recent award of the Nahant Beach State Reservation parking contract has been a positive first step for this improved process.

As you know, before your appointment as commissioner, my office issued a letter to the department critical of the former Nahant Beach contract procurement process. My 2006 letter stated that the procurement gave "no assurance that DCR performed a fair, open and adequate process." I recommended that the department reprocur the contract using improved methods.

Under your watch, department staff worked with my staff to improve procurement procedures for use not only for the Nahant contract but for contracting department-wide. I commend your staff for their efforts. This joint-effort led to a vastly superior procurement process for the 2008 season that achieved greater fairness, openness, and efficiency. More efficient procurement will lead to cost savings or increased revenue to help the department achieve its mission of "protecting, promoting, and enhancing our common wealth of natural, cultural and recreational resources."

I look forward to our continuing work with department staff on a variety of issues aimed at improving operational efficiency and integrity.

Sincerely,

A handwritten signature in cursive script that reads "Gregory W. Sullivan".

Gregory W. Sullivan
Inspector General