



# PROPOSED CLOSURE PLAN FOR DEDHAM HEALTHCARE 1007 East Street, Dedham, MA 02026

Dear Resident and other Interested Parties:

On August 31, 2022 ("Dedham Healthcare" or the "Facility") issued a Notice of Intent to Close the Facility located at 1007 East Street, Dedham, Massachusetts 02026. This is the Closure Plan referenced in that notice.

### Background

On September 1, 2017, 1007 East Street Operator LLC d/b/a Dedham Healthcare, a wholly owned affiliate of Next Step Healthcare LLC ("Next Step"), began leasing and operating the Facility. Recently, after discussions with the Facility's landlord regarding the Facility's difficult labor market driven by the ongoing COVID-19 pandemic and the resulting poor financial performance, the decision was made to close the Facility.

#### Notice to Residents and other Interested Parties

Dedham Healthcare issued the Notice of Intent to Close on August 31, 2022. On that date, the Notice of Intent to Close was posted at the Facility and issued to residents by hand delivery, by First Class mail to their legal representative or designated contact on file and other interested parties as required by the applicable regulations, as set forth on the attached Notice List. The Facility will close on or about December 29, 2022.

### **Relocation Assistance**

The Facility is located within the Town of Dedham, MA. Dedham and the neighboring municipalities have a substantial supply of licensed long term care placements available. The Town of Dedham is home to one additional skilled nursing facility. Excluding Dedham Healthcare a total of fifty-eight other skilled nursing facilities are located within ten miles of Newton based on Medicare.gov data.

Dedham Healthcare will be in contact with representatives of these nearby skilled nursing facilities to seek information regarding available beds, particular specialties, and other pertinent information. Dedham Healthcare will collect written information from these other facilities and will make that information available in its common areas, and to each resident or their legal representative. Dedham Healthcare will accommodate planning communication between representatives of the nearby skilled nursing facilities and any resident or legal representative at their request in accordance with current COVID-19 protocols.

Dedham Healthcare and Next Step will collaborate with the residents and their families to identify appropriate placements for all residents in a facility capable of meeting all of their needs, including the consideration of the resident's and family's choice of facility.

Throughout the closure process Dedham Healthcare will continue to comply with all guidelines issued by the Commonwealth of Massachusetts and The Centers for Medicare & Medicaid Services to protect residents and employees from COVID-19. The Facility will continue to abide by visitation policies set forth by the Commonwealth of Massachusetts and will allow for visitation in accordance with those policies when safe to do so. Prior to transfer or discharge, Dedham Healthcare will ensure that each resident has a face covering and is properly wearing it. The Facility will work with transportation providers to ensure that drivers are also adhering to COVID-19 precautions including wearing a face mask and properly disinfecting vehicle interiors between resident transports. The Facility will screen residents for COVID-19 symptoms throughout the transition period in accordance with current COVID-19 protocols and promptly test any symptomatic resident for COVID-19.

## **Resident Counseling**

Dedham Healthcare will assist residents, their families, and representatives in preparing for closure of the facility, including the following steps. We will provide individual and group meetings to prepare the residents for the transfer options and process, including psychological preparation or counseling of each resident, as necessary. We will consult with each resident or legal representative regarding placement options and the placement process being considered, and to obtain required consent.

Dedham Healthcare will hold an initial Family Meeting at the Facility (1007 East Street, Dedham, MA) on Wednesday August 31, 2022 at 2:00 p.m. The Facility will also host a conference call on Wednesday September 7, 2022 at 4:00 p.m. For the conference call, please dial (781) – 404-3902 and when prompted enter the meeting code – 903459#. Notice of these scheduled events is posted at the Facility and is being delivered to all designated Family/Resident Representatives. The Facility will monitor feedback from families and determine how best to schedule additional meetings — either by teleconference or an online audio and web conferencing platform (such as Zoom). In addition, the Facility will schedule individual meetings with any resident/family representative requesting one. At each family meeting, we will provide information on the closure process and steps the Facility will undertake to ensure the appropriate transfer or discharge of each resident.

### **Admissions and Readmissions**

Until the Closure Plan is approved by the Department of Public Health, Dedham Healthcare will not freeze admissions, however, we will inform all prospective admissions that we have filed the Notice of Intent to Close. We will follow all applicable state and federal regulations related to residents who are admitted to hospital care, including applicable bed holds. We will continue to

readmit all hospitalized patients as required and will accommodate any resident who desires to transfer to another facility following hospitalization.

### **Medical Records Storage**

Dedham Healthcare and Next Step will work together to assure the collection and proper storage of medical records occurs. Patient records for residents who transfer to another facility will be transferred to and maintained by that facility. Copies of all medical records will be provided to the destination facility at the time of transfer for all residents, and Dedham Healthcare will designate a contact person for communications with the destination facility regarding resident care and needs. Dedham Healthcare will collect, catalog, and store all medical records upon closure of the Facility and have documents stored and available in compliance with applicable state retention periods. Next Step will manage this process, utilizing Iron Mountain in Boston, Massachusetts for paper records and Point Click Care for electronic health records. Former Facility Residents and others legally entitled to a copy of a resident's record may obtain record copies by contacting Next Step Healthcare, 400 Trade Center, Suite 7950, Woburn, MA 01801, attn.: David Foley, telephone: (781) 404-3908.

### Information and Services for our Employees

Dedham Healthcare is committed to working with its employees to ease the difficulties associated with the transition by attempting to help employees explore job opportunities at other facilities in the area as operations wind down, including contacting the Massachusetts Dislocated Worker Center and the Massachusetts Career Center, enabling employees to take advantage of those services.

Employee meetings will be scheduled to communicate the closure plan and answer their related questions. Full time and part time employees will continue to be paid by Dedham Healthcare and receive their existing benefits for a minimum of thirty days from the date of this notice. We will continue to update employees as the plan unfolds and additional information is available. Employees may direct any questions or concerns to Chris Caron, Facility Administrator or e-mail us at <a href="info@nextstephc.com">info@nextstephc.com</a>.

#### Revisions to this Closure Plan

Dedham Healthcare may revise this Closure Plan to provide additional information in response to public comments, resident and family comments, and its ongoing communication with state agencies including the Department of Public Health.

# **Ongoing Communications**

We will be working with the residents and their families, the employees, and with state agencies including the Department of Public Health throughout this process to assure the orderly transition of care for our residents. Information will be posted at the Facility on a regular basis.

We will provide advance notice of meetings to be conducted with residents, their families and representatives to those persons and to the Resident Council.

Residents, their Families, and Representatives may contact the following for further information: Andrew Almeida, Vice President of Operations – Next Step Healthcare, through Dedham Healthcare, (781)-329-1520.

You may also e-mail us at info@nextstephc.com.

Very truly yours,

Milliam H. Stephan

Chief Financial Officer, 1007 East Street Operator LLC d/b/a Dedham Healthcare and Next Step Healthcare LLC