

PROVIDER REPORT FOR

ENABLE INC 605 Neponset Street Canton, MA 02021

Version

Public Provider Report

Prepared by the Department of Developmental Services
OFFICE OF QUALITY ENHANCEMENT

SUMMARY OF OVERALL FINDINGS

Provider **ENABLE INC**

Review Dates 3/16/2023 - 3/20/2023

Service Enhancement 3/29/2023

Meeting Date

Survey Team Scott Nolan (TL)

Citizen Volunteers

| Survey scope and finding | gs for Residen | ntial and Indi | vidual Home S | <u>upports</u> | | |
|--|------------------------------|--------------------|--|------------------------|---|--|
| Service Group Type | Sample Size | Licensure Scope | Licensure Level | Certification Scope | Certification Level | |
| Residential and Individual Home Supports | 2 location(s) 2 audit (s) | Targeted Review | DDS 16/17 Provider 36 / 44 | | DDS 6 / 6 Provider 21 / 21 | |
| | | | 52 / 61 2 Year License 03/29/2023- 03/29/2025 | | 27 / 27 Certified 03/29/2023 - 03/29/2025 | |
| Individual Home Supports | 2 location(s) 2 audit (s) | | | DDS Targeted Review | 21 / 21 | |
| Planning and Quality Management | | | | DDS Targeted Review | 6/6 | |

EXECUTIVE SUMMARY:

Enable, Inc. is a non-profit organization, which was established in the 1970's. It provides a variety of educational, social, rehabilitative, and therapeutic services to children, adolescents, and adults. Networks Supported Living Services was initially established in 1980 as a program of Enable to assist young adults with complex medical and/or mobility challenges to transition to adult services, living as independently as possible. Services offered through Networks are based on individual needs such as health care coordination, transportation assistance, and social/recreational activity planning.

The agency was eligible based on its previous licensure and certification review and to conduct a self-assessment for the current licensing and certification cycle. As a result, the DDS survey team conducted a targeted review of the agency's Individual Home Supports (IHS). This consisted of evaluating the eight critical licensure indicators, any new/revised licensure and certification indicators, and indicators which received a rating of "Not Met" in the previous survey. The survey results reflected a combination of ratings from the self-assessment process conducted by Enable and two targeted reviews conducted by DDS, with rating from DDS prevailing where indicators were rated by both entities.

Findings of the targeted review verified that standards for licensing were maintained with regard to the indicators reviewed for IHS services, individuals shared long-term relationships from four to over twelve years with their support staff who understood and responded to their needs. A continued strength of the agency was respectful communication and supporting individuals' needs for privacy. The DDS environmental review was limited as guardian's leased the apartments on behalf of their family members and assumed responsibility for it upkeep.

A review of medication procedures, doctor's orders and healthcare protocols were current. Staff were certified by the Medication Administration Program (MAP) to dispense medication and support individuals with complex medical procedures. Staff were knowledgeable and trained in meeting individuals' unique medical needs. In one home, staff explained how the positioning on one individual was important to administering medications properly due to a medical condition. All homes that were reviewed had current MAP licenses.

In the certification areas reviewed by DDS, one individual was supported to maintain his relationship with a high school coach and serve as a volunteer on the football/basketball team. In another instance, an individual's health needs had changed over the past few years; staff offered activities he would participate in based on his endurance and desire.

Areas that the agency self-identified in the licensing areas as having not met the standard included the Human Rights Committee (HRC) for the organization. The agency also identified as having not met evacuation which was addressed prior to the survey, dental exams and MAP registration in the health domain, medication treatment plans and other indicators identified in the agency's self-assessment. Enable has written a plan of action to address these areas.

Based on the findings of this report and the agency's self-assessment, Enable has earned a Two-Year License for its IHS services with 85% of indicators being met. The agency is certified with 100% of indicators being met for its residential IHS services. DDS will conduct follow-up for licensure indicators rated not met within 60 days, based on the agency's licensure score.

Description of Self Assessment Process:

Enable, Inc employs several self-monitoring processes to ensure that the highest levels of services are delivered to our consumers. Compliance is managed by the Executive Assistant through consumer file audits and staff training oversight. The program seeks consumer input on staff both through annual evaluation tools and also through regular discussion and meetings. The program encourages consumer choice, meaning that consumers may choose to employ or discontinue use of staff in their homes based on their own subjective wishes. The program conducts regular site visits to the consumer homes.

As a small agency, Enable, Inc provides individualized services to each consumer. Consumers are supported by Enable Direct Service Professionals (DSP) and PCA's. The DDS program is overseen by the agency Supervisor. The Supervisor is in charge of monitoring consumer medical needs, supervising MAP programs as needed, assisting with financials if indicated by their annual financial plan, supervising evacuation procedures and monitoring ISP goal progress. The Supervisor provides regular supervision to all staff, maintains consumer confidential files and helps to make sure that the consumer home is safe and clean. The Supervisor meets weekly with the consumer, communicates regularly with guardians and family and writes quarterly reports on all aspects of the consumer's well-being.

The Supervisor reports to the Director of Adult Services. The Director of Adult Services monitors the Case Coordinators' work through regular supervision, review of incident reports and monitoring of the internal tracking tools. Additionally, the Director of Adult Services annually reviews the trainings offered to staff (through the Trainual software) to ensure that they are in line with the needs of the consumers and meet credentialing guidelines.

The Human Rights Committee also reviews all incident reports, protocols, safety and health related protections, medication plans and trainings as well as makes site visits. The Director of Adult Services is available during meetings to answer any questions and acts as the Human Rights Coordinator. Suggestions offered by the Human Rights Committee are taken under advisement and reported back in the next meeting.

Internal tracking processes include:

Executive Assistant is responsible for monitoring Trainual training programs for all staff ensuring all staff complete one full cycle annually. Trainual software is available to all staff online and are accessible even after training is completed on a particular topic, allowing consistent information and refreshers.

The Executive Assistant maintains a Protocol and Health Related Protections folder on the networked server, ensuring that each relevant protocol is updated annually and reviewed and approved by the HRC before being entered into Trainual for staff review.

Quarterly narrative reports detail the progress the consumer has made on any issues from month to month; these reports are submitted to the Program Director for review and are then submitted to the Department.

ISP Goal tracking through HCSIS using whatever method of data collection is prescribed. This is reported bi-annually.

The program continues to dedicate a significant amount of time and resources to utilizing an enhanced networked, server- based system. Consumer information and schedules are stored on this secure server and are accessible by any Networks Case Coordinator and program administrator at any

time. This has increased efficiencies with scheduling and sharing of complex medical information which can change rapidly. The Program has also implemented a server-based Emergency On-Call system

which allows the On-Call Case Coordinator to access this information from a laptop while in the community. Using this system has helped to ensure that information given to hospitals and emergency personnel or relief staff after hours is the most up-to-date information available. Because of this incident reports have decreased as have staffing issues.

The self-assessment was conducted by the Senior Director of Adult Services in March 2023. In total, four consumers were reviewed. This represents 100% of Enable's DDS population. The audit consisted

of a consumer file review, medical appointment audit, and fire drill review. MAP and protocol books were reviewed by the DDS Supervisor assigned to the consumer. In addition, the Operations Manager conducted a staff training review of five randomly selected files for each indicator reviewed.

The process employed was:

- Each year (2020, 2021, 2022) was looked at for each of four consumers.
- Senior Director requested that the Executive Assistant/Operations Manager/Supervisor pull requested information for each indicator and each year. For example, Physical Exam was looked at for each of four consumers 3x (once each year).
- Senior Director then based the results shown on the DDS Licensing Tool on the findings.
- As Enable provides only Individual Home Supports and does not own or rent any of the homes, licensure indicators L7, L11-L29 were not rated.
- Additionally, L71 does not apply to these services.

The Senior Director utilized the following method to determine whether a factor was MET or UNMET.

- 1. The Senior Director looked for 100% compliance within a consumer for each standard.
- 2. If less than 100% compliance was found within an individual consumer or site, this indicator was flagged.
- If a particular indicator was flagged for more than 1 consumer or site, the indicator was considered UNMET.
- 4. If the indicator was flagged for only 1 consumer, at less than 100% compliance, the indicator was noted for additional, internal oversight.
- 5. This method amounts to an 80% compliance factor for each indicator.

While this self-assessment regrettably reveals indicators not met, we are aware that the issues relate to staffing and documentation systems and not poor-quality of care of our consumers. These staffing challenges during the height of a global pandemic were extremely trying for a program of our small size and daily focus remained on ensuring the health and safety of the consumers. Additionally, many consumers' day programs have not re-opened fully, and the program has been additionally made responsible for hours of service that were never before in the client's service plan. Staffing recruitment and retention at all the ability of the program to focus on metrics. All indicators not met for the have a plan in place for compliance in the future.

LICENSURE FINDINGS

| | Met / Rated | Not Met / Rated | % Met |
|--|-------------|-----------------|-------|
| Organizational | 7/8 | 1/8 | |
| Residential and Individual Home Supports | 45/53 | 8/53 | |
| Individual Home Supports | | | |
| Critical Indicators | 7/7 | 0/7 | |
| Total | 52/61 | 9/61 | 85% |
| 2 Year License | | | |
| # indicators for 60 Day Follow-up | | 9 | |

Organizational Areas Needing Improvement on Standards not met/Follow-up to occur: From Provider review:

| Indicator # | Indicator | Issue identified | Action planned to address |
|-------------|---|--|--|
| L48 | The agency has an effective Human Rights Committee. | between December 2021 - December 2022 | The HRC has resumed meeting and has met twice, once in December 2022 and once in March 2023. |

Residential Areas Needing Improvement on Standards not met/Follow-up to occur: From DDS review:

| Indicator # | Indicator | Area Needing Improvement |
|-------------|--------------------------------------|---|
| , | technology to maximize independence. | For two individuals, assessments were not completed either formally or informally to determine if assistive technology would be a benefit to maximizing independence. The agency needs to assess and support individuals to have assistive technology to maximize their independence. |

Residential Areas Needing Improvement on Standards not met/Follow-up to occur: From Provider review:

| Indicator # | Indicator | Issue identified | Action planned to address |
|-------------|-----------|---------------------------------|--|
| | | have evidence of a dental exam. | 3/3 consumers have evidence of a dental exam in 2022. Dental exams for 2023 will be scheduled. |

Residential Areas Needing Improvement on Standards not met/Follow-up to occur: From Provider review:

| Indicator # | Indicator | Issue identified | Action planned to address |
|-------------|---|---|---|
| L44 | The location where MAP certified staff is administering medication is registered by DPH. | 2/2 houses did not have current registration. | Registrations were renewed and have been received;the Director became aware that MSCRs are no longer renewed by mail and sites are not notified when they are expiring. New expiration dates will be noted on agency internal calendars. |
| L49 | Individuals and guardians have been informed of their human rights and know how to file a grievance or to whom they should talk if they have a concern. | Consumers and gaurdains were not trained on Human Rights consistently. | The responsibility for tracking training is with the Executive Assistant. This position was vacated in the begining of 2023. The new Executive Assistant will be trained on ensuring this indicator is met. |
| L63 | Medication treatment plans are in written format with required components. | 2/2 consumers with psychotropic do not have medication treatment forms in 2021. | There are medication treatment plans in 2022 and the new agency Supervisor will work on medication treatment plans for 2023. |
| L64 | Medication treatment plans are reviewed by the required groups. | Because there were no treatment plans written, they were not reviewed. | Medication treatment plans will be uploaded to the ISP for review once written. |
| L67 | There is a written plan in place accompanied by a training plan when the agency has shared or delegated money management responsibility. | There was no money management plan filed in FY21 for all consumers. | There are money management plans in FY22; moving forward the Supervisor and Executive Assistant will ensure that money management plans are completed each year. |
| L69 | Individual expenditures are documented and tracked. | Enable only tracks funds expenditures for one client. This was not completed after 11/2021. | The Operations Manager was tracking funds expenditures in the absence of a Supervisor. It did not get fully turned over to the Supervisor upon hire and was missed. The new agency Supervisor will be trained on receipt collection and funds tracking. |

CERTIFICATION FINDINGS

| | Reviewed By | Met / Rated | Not Met / Rated | % Met |
|---|------------------------------|-------------|--------------------|-------|
| Certification - Planning and Quality Management | DDS 0/0 Provider 6/6 | 6/6 | 0/6 | |
| Residential and Individual Home Supports | DDS 6/6 Provider 15/15 | 21/21 | 0/21 | |
| Individual Home Supports | DDS 6/6 Provider 15/15 | 21/21 | 0/21 | |
| Total | | 27/27 | 0/27 | 100% |
| Certified | | | | |

MASTER SCORE SHEET LICENSURE

Organizational: ENABLE INC

| Indicator # | Indicator | Reviewed by | Met/Rated | Rating(Met,Not Met,NotRated) |
|-------------|-------------------------|-------------|-----------|---------------------------------|
| ₽ L2 | Abuse/neglect reporting | DDS | 2/2 | Met |
| L3 | Immediate Action | Provider | - | Met |
| L4 | Action taken | Provider | - | Met |
| L48 | HRC | Provider | - | Not Met |
| L74 | Screen employees | Provider | - | Met |
| L75 | Qualified staff | Provider | - | Met |
| L76 | Track trainings | Provider | - | Met |
| L83 | HR training | DDS | 12/12 | Met |

Residential and Individual Home Supports:

| Ind.# | Ind. | Loc. or Indiv. | Reviewe d by | Res. Sup. | Ind. Home Sup. | Place. | Resp. | ABI- MFP Res. Sup. | ABI- MFP Place. | Total Met/Rat ed | Rating |
|---------------|---------------------------------|----------------------|-----------------|--------------|----------------------|--------|-------|-----------------------------|-----------------------|------------------------|--------|
| L1 | Abuse/n eglect training | I | Provider | | - | | | - | - | - | Met |
| L5 | Safety Plan | L | Provider | | - | | | - | - | - | Met |
| P: L6 | Evacuat ion | L | DDS | | 2/2 | | | | | 2/2 | Met |
| L8 | Emerge ncy Fact Sheets | I | Provider | | - | | | - | - | - | Met |
| L9 (07/21) | Safe use of equipm ent | I | DDS | | 2/2 | | | | | 2/2 | Met |
| ₽ L12 | Smoke detector s | L | DDS | | 2/2 | | | | | 2/2 | Met |
| ₽ L13 | Clean location | L | DDS | | 2/2 | | | | | 2/2 | Met |
| L24 | Locked door access | L | DDS | | 2/2 | | | | | 2/2 | Met |
| L31 | Commu nication method | I | Provider | | - | | | - | - | - | Met |

| Ind.# | Ind. | Loc. or Indiv. | Reviewe d by | Res. Sup. | Ind. Home Sup. | Resp. | ABI- MFP Res. Sup. | ABI- MFP Place. | Total Met/Rat ed | Rating |
|-------|----------------------------------|----------------------|-----------------|--------------|----------------------|-------|-----------------------------|-----------------------|------------------------|------------|
| L32 | Verbal & written | I | Provider | | - | | - | - | - | Met |
| L33 | Physical exam | I | Provider | | - | | - | - | - | Met |
| L34 | Dental exam | I | Provider | | - | | - | - | - | Not Met |
| L35 | Preventi ve screenin gs | I | Provider | | - | | - | - | - | Met |
| L36 | Recom mended tests | I | Provider | | - | | - | - | - | Met |
| L37 | Prompt treatme nt | I | Provider | | - | | - | - | - | Met |
| ₽ L38 | Physicia n's orders | I | DDS | | 2/2 | | | | 2/2 | Met |
| L39 | Dietary require ments | I | Provider | | - | | - | - | - | Met |
| L40 | Nutrition al food | L | Provider | | - | | - | - | - | Met |
| L41 | Healthy diet | L | Provider | | - | | - | - | - | Met |
| L42 | Physical activity | L | Provider | | - | | - | - | - | Met |
| L43 | Health Care Record | I | Provider | | - | | - | - | - | Met |
| L44 | MAP registrat ion | L | Provider | | - | | - | - | - | Not Met |
| L45 | Medicati on storage | L | Provider | | - | | - | - | - | Met |
| ₽ L46 | Med. Adminis tration | I | DDS | | 2/2 | | | | 2/2 | Met |
| L47 | Self medicati on | I | Provider | | - | | - | - | - | Met |

| Ind. # | Ind. | Loc. or Indiv. | Reviewe d by | Res. Sup. | Ind. Home Sup. | Place. | Resp. | ABI- MFP Res. Sup. | ABI- MFP Place. | Total Met/Rat ed | Rating |
|----------------|------------------------------------|----------------------|-----------------|--------------|----------------------|--------|-------|-----------------------------|-----------------------|------------------------|------------|
| L49 | Informe d of human rights | I | Provider | | - | | | - | - | - | Not Met |
| L50 (07/21) | Respect ful Comm. | I | DDS | | 2/2 | | | | | 2/2 | Met |
| L51 | Possess ions | I | Provider | | - | | | - | - | - | Met |
| L52 | Phone calls | I | DDS | | 2/2 | | | | | 2/2 | Met |
| L53 | Visitatio n | I | Provider | | - | | | - | - | - | Met |
| L54 (07/21) | Privacy | I | DDS | | 2/2 | | | | | 2/2 | Met |
| L55 | Informe d consent | I | Provider | | - | | | - | - | - | Met |
| L61 | Health protecti on in ISP | I | Provider | | - | | | - | - | - | Met |
| L62 | Health protecti on review | I | Provider | | - | | | - | - | - | Met |
| L63 | Med. treatme nt plan form | I | Provider | | - | | | - | - | - | Not Met |
| L64 | Med. treatme nt plan rev. | I | Provider | | - | | | - | - | - | Not Met |
| L67 | Money mgmt. plan | I | Provider | | - | | | - | - | - | Not Met |
| L68 | Funds expendit ure | I | Provider | | - | | | - | - | - | Met |
| L69 | Expendi ture tracking | I | Provider | | - | | | - | - | - | Not Met |
| L77 | Unique needs training | I | Provider | | - | | | - | - | - | Met |

| Ind. # | Ind. | Loc. or Indiv. | Reviewe d by | Res. Sup. | Ind. Home Sup. | Resp. | ABI- MFP Res. Sup. | ABI- MFP Place. | Total Met/Rat ed | Rating |
|------------------|---|----------------------|-----------------|--------------|----------------------|-------|-----------------------------|-----------------------|------------------------|---------------------|
| L80 | Sympto ms of illness | L | Provider | | - | | - | - | - | Met |
| L81 | Medical emerge ncy | L | Provider | | - | | - | - | - | Met |
| [№] L82 | Medicati on admin. | L | DDS | | 2/2 | | | | 2/2 | Met |
| L84 | Health protect. Training | I | Provider | | - | | - | - | - | Met |
| L85 | Supervi sion | L | Provider | | - | | - | - | - | Met |
| L86 | Require d assess ments | I | Provider | | - | | - | - | - | Met |
| L87 | Support strategi es | I | Provider | | - | | - | - | - | Met |
| L88 | Strategi es impleme nted | I | DDS | | 2/2 | | | | 2/2 | Met |
| L90 | Persona I space/ bedroo m privacy | I | Provider | | - | | - | - | - | Met |
| L91 | Incident manage ment | L | Provider | | - | | - | - | - | Met |
| L93 (05/22) | Emerge ncy back-up plans | I | DDS | | 2/2 | | | | 2/2 | Met |
| L94 (05/22) | Assistiv e technolo gy | I | DDS | | 0/2 | | | | 0/2 | Not Met (0 %) |

| Ind.# | Ind. | Loc. or Indiv. | Reviewe d by | Sup. | Ind. Home Sup. | Place. | Resp. | ABI- MFP Res. Sup. | ABI- MFP Place. | Total Met/Rat ed | Rating |
|---------------------------------------|--------------------------------------|----------------------|-----------------|------|----------------------|--------|-------|-----------------------------|-----------------------|------------------------|--------|
| | Medical monitori ng devices | I | DDS | | 2/2 | | | | | 2/2 | Met |
| #Std. Met/# 53 Indicat or | | | | | | | | | | 45/53 | |
| Total Score | | | | | | | | | | 52/61 | |
| | | | | | | | | | | 85.25% | |

MASTER SCORE SHEET CERTIFICATION

Certification - Planning and Quality Management

| Indicator # | Indicator | Reviewed By | Met/Rated | Rating |
|-------------|----------------------------------|-------------|-----------|--------|
| C1 | Provider data collection | Provider | - | Met |
| C2 | Data analysis | Provider | - | Met |
| C3 | Service satisfaction | Provider | - | Met |
| C4 | Utilizes input from stakeholders | Provider | - | Met |
| C5 | Measure progress | Provider | - | Met |
| C6 | Future directions planning | Provider | - | Met |

Individual Home Supports

| Indicator # | Indicator | Reviewed By | Met/Rated | Rating |
|-------------|---|-------------|-----------|--------|
| C7 | Feedback on staff / care provider performance | Provider | - | Met |
| C8 | Family/guardian communication | Provider | - | Met |
| C9 | Personal relationships | DDS | 2/2 | Met |
| C10 | Social skill development | DDS | 2/2 | Met |

Individual Home Supports

| Indicator # | Indicator | Reviewed By | Met/Rated | Rating Met | |
|-------------|---|-------------|-----------|---------------|--|
| C11 | Get together w/family & friends | Provider | - | | |
| C12 | Intimacy | Provider | - | Met | |
| C13 | Skills to maximize independence | DDS | 2/2 | Met | |
| C14 | Choices in routines & schedules | DDS | 2/2 | Met | |
| C15 | Personalize living space | Provider | - | Met | |
| C16 | Explore interests | DDS | 2/2 | Met | |
| C17 | Community activities | DDS | 2/2 | Met | |
| C18 | Purchase personal belongings | Provider | - | Met | |
| C19 | Knowledgeable decisions | Provider | - | Met | |
| C21 | Coordinate outreach | Provider | - | Met | |
| C46 | Use of generic resources | Provider | - | Met | |
| C47 | Transportation to/ from community | Provider | - | Met | |
| C48 | Neighborhood connections | Provider | - | Met | |
| C49 | Physical setting is consistent | Provider | - | Met | |
| C51 | Ongoing satisfaction with services/ supports | Provider | - | Met | |
| C52 | Leisure activities and free-time choices /control | Provider | - | Met | |
| C53 | Food/ dining choices | Provider | - | Met | |