BREAKTHROUGH LOWCOST, MULT-DAY ENERGY STORAG

Sarah Jackson, Senior Policy Manager June 24, 2025



Form Energy Storage For A Better World

Form Energy Overview



OUR INVESTORS: LONG- TERM AND I MPACT- FOCUSED

\$1.2B+ in venture capital from top investors including: T. Rowe Price, GE Vernova, Breakthrough Energy Ventures (BEV), TPG's Climate Rise Fund, Coatue Management, GIC, NGP Energy Technology Partners III, ArcelorMittal, Temasek, Energy Impact Partners, Prelude Ventures, MIT's The Engine, Capricorn Investment Group, Eni Next, Macquarie Capital, Canada Pension Plan Investment Board, and other long-term, impact oriented investors

LED BY ENERGY STORAGE VETERANS

Decades of cumulative experience in energy storage with 100's of MW of storage deployed



The Challenge

New England needs clean, firm sources of energy



Extreme weather events have become more frequent and disruptive



Power supply is becoming tighter

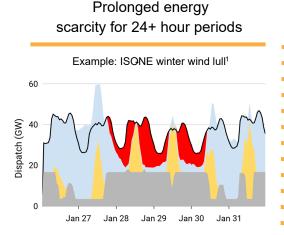


Intermittent resources need firming up



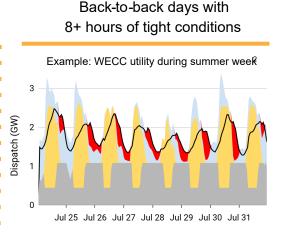
Transmission congestion and interconnection queues are increasing

The grid is increasingly vulnerable to multi-day reliability risks driven by weather

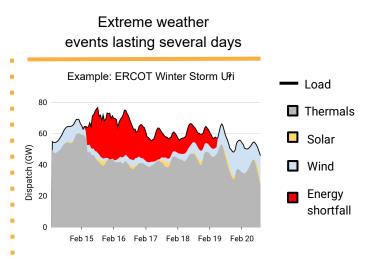


The challenge: Continuous periods of high net load or fuel shortages/price spikes can put the grid at risk of outage for 24+ hour periods.

Causes: multi-day wind generation lulls, winter storms (resulting in demand surges and fuel scarcity)



- **The challenge:** Back-to-back days of high peak demand results in reliability risks during afternoon & evening hours. The system has
- insufficient energy to fully recharge shortduration batteries each day.
- Causes: multi-day heat waves, multi-day stretch of low solar output



The challenge: Extreme weather events can result in prolonged grid failure, creating a need for firm energy reserves that can be dispatched for several days.

.

.

Causes: extreme storm conditions (e.g. Uri, Elliot, etc.) resulting in multi-day thermal outages, renewable outages,

and/or limited regional import availability

¹ Full study available at Wilson et al., "Clean, Reliable, Affordable: The Value of Multi-Day Storage in New England," September 2023.

² Operational simulation in Formware[™] of 2035 WECC utility portfolio

.

.

³ Historical ERCOT operational data during Winter Storm Uri from EIA-930

4

Now more than ever, the grid needs resources than can deliver multiday reliability

Historically, coal and gas generators have been dispatched over multi-day periods to keep the grid reliable

2022-23 dispatch of Southeastern Utility "reliability -only" gas peaker

Generation (MW) 31 hours 300 200 100 00:00 12:00 00:00 12:00 Jan 30, 2022 Jan 31, 2022 Generation (MW) 400 20 hours 200 12:00 18:00 00:00 06:00 12:00 18:00 Mar 23, 2023 Mar 24, 2023 Generation (MW) 600 53 hours 400 200 00:00 12:00 12:00 00:00 12:00 00:00 12:00 00:00 Dec 18, 2023 Dec 19, 2023 Dec 20, 2023 Dec 21, 2023

Rapid changes to the grid are creating an acute need for new multi-day reliability assets

Rapid load growth driven by electrification and large C&I loads, with a 38 GW increase in US peak demand forecasted by $2028^{(2)}$

Increasing supply from intermittent renewables, with renewable share of total US electricity supply expected to increase to 49% by 2030³)

Retirement of aging thermal generators, with 96 GW (~12%) of US fossil and nuclear capacity expected to retire by $2028^{(1)}$

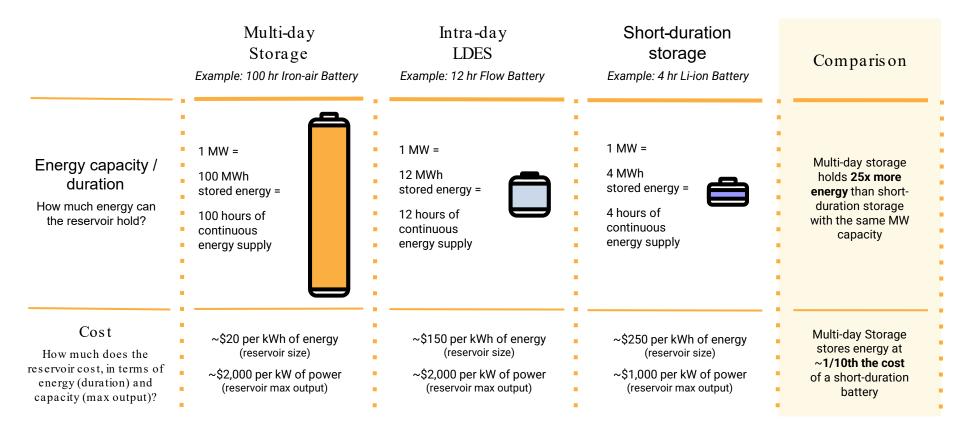
Increasing exposure to extreme weather events, with the number of billion-dollar climate events in the US increasing by 68% over the last decade⁴)

Form energy © 2025 Form Energy

Sources: (1) North American Electric Reliability Corporation, "2023Long-Term Reliability Assessment," December 2023 & U.S. Energy Information Administration, "Electricity explained: Electricity explained: E

5

Multi-day Storage is a low-cost energy reservoir for the electricity grid



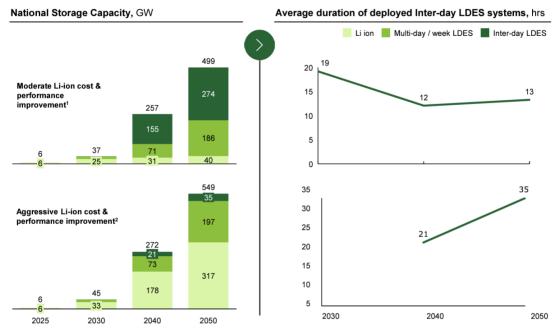
Needs for Multi-Day Storage & LongDuration Storage Nationally From 2040 to 2050, 28-35% of national storage needs will be from multi-day storage (DOE)

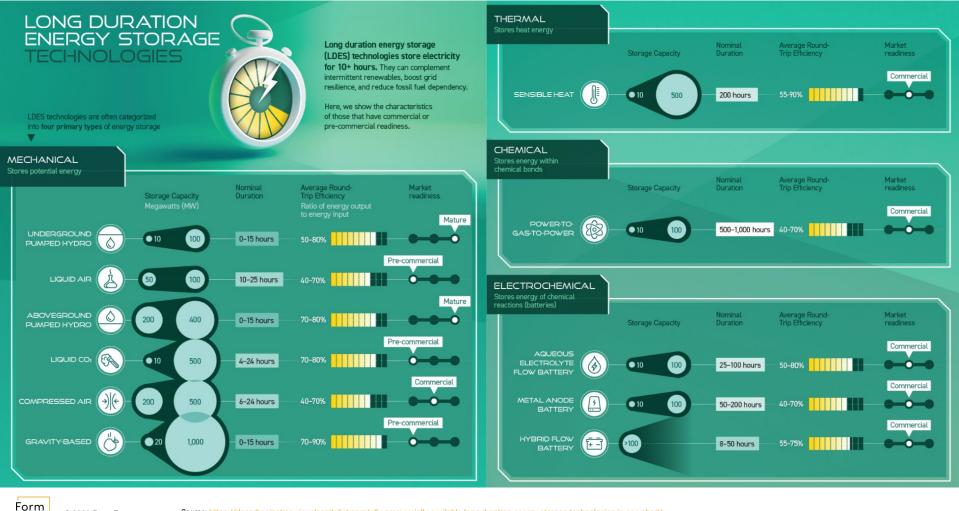
Defines

- inter-day LDES: 10-36 hrs
- multi-day LDES; >36-hrs
- 2040-2050 US storage needs
 - 88-92% is LDFS in base case (both inter-day and multi-day)
 - 34-42% is LDES in low li-ion cost _ case (both inter-day and multiday)
 - Needs for multi-day storage remain constant regardless of liion price scenario: 28% to 37% of storage needs from 2040-2050

US DOE Storage Scenarios to Achieve 2050 Net Zero GHGs

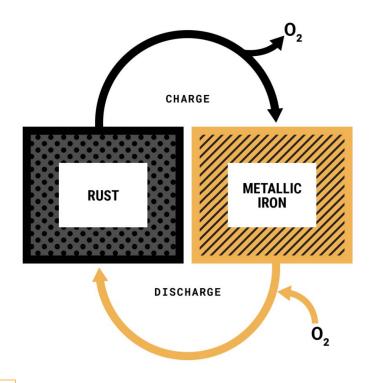
Li - ion nrice sensitivities*





Rechargeable iron-air is the best technology for multi -day storage

Reversible Rust Battery





COST

Lowest cost rechargeable battery chemistry. Less than 1/10th the cost of lithium -ion batteries



SAFETY

Non-flammable aqueous electrolyte. No risk of thermal runaway.

- SCALE

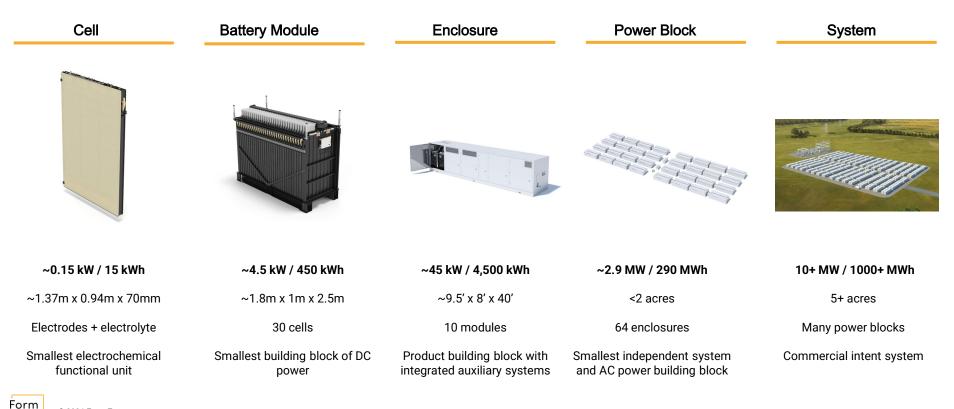
Uses materials available at the global scale needed for a zero carbon economy. High recyclability.

RELIABLE

100+ hr duration required to make wind, water and solar reliable year round, anywhere in the world.

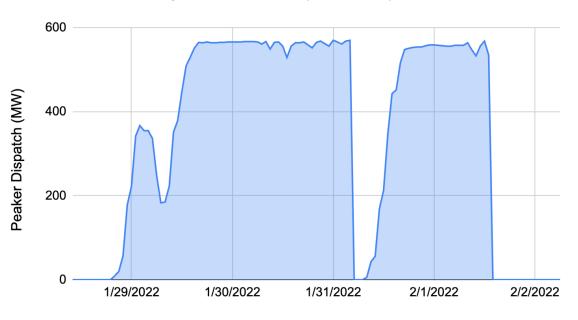
What makes up a Form Energy system

Modular design enables easy scaling to GWh systems



Peaker plants tend to run continuously for days during periods of grid stress. Alternatives must also be able to match this profile to deliver firm capacity over the same period of time

- Peakers dispatch continuously during extreme weather or renewable energy lulls
- Short-duration lithium-ion batteries can't match this output cost-effectively; they need to recharge each day
- A portfolio of multi-day storage
 + short-duration lithium ion is often the most economic alternative



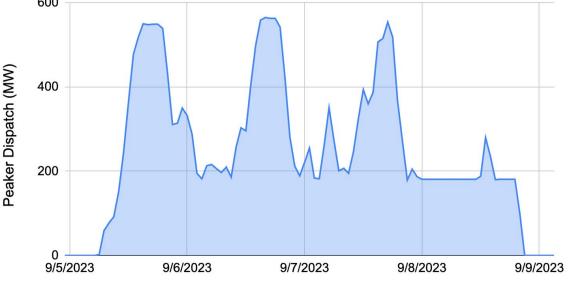
Source: US EPA Clean Air Markets Program Data (CAMPD)

Example: Canal Generating Station Unit 2, MA (Winter 2022)

Peaker plants tend to run continuously for days during periods of grid stress. Alternatives must also be able to match this profile to deliver firm capacity over the same period of time

- Peakers dispatch continuously during extreme weather or renewable energy lulls
- Short-duration lithium-ion batteries can't match this output cost-effectively; they need to recharge each day
- A portfolio of multi-day storage
 + short-duration lithium ion is often the most economic alternative



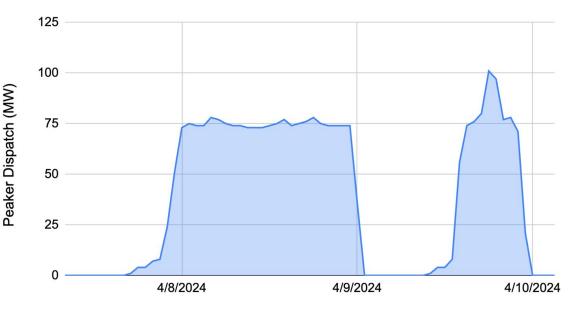


Source: US EPA Clean Air Markets Program Data (CAMPD)

Peaker plants tend to run continuously for days during periods of grid stress. Alternatives must also be able to match this profile to deliver firm capacity over the same period of time

- Peakers dispatch continuously during extreme weather or renewable energy lulls
- Short-duration lithium-ion batteries can't match this output cost-effectively; they need to recharge each day
- A portfolio of multi-day storage
 + short-duration lithium ion is often the most economic alternative

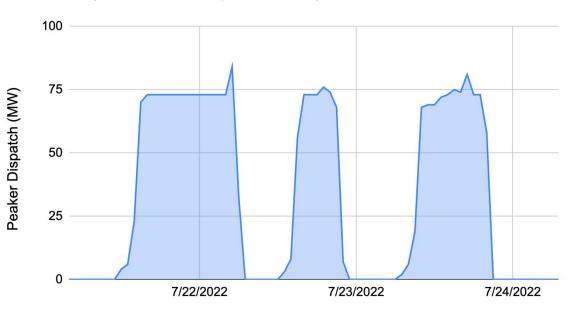




Source: US EPA Clean Air Markets Program Data (CAMPD)

Peaker plants tend to run continuously for days during periods of grid stress. Alternatives must also be able to match this profile to deliver firm capacity over the same period of time

- Peakers dispatch continuously during extreme weather or renewable energy lulls
- Short-duration lithium-ion batteries can't match this output cost-effectively; they need to recharge each day
- A portfolio of multi-day storage
 + short-duration lithium ion is often the most economic alternative

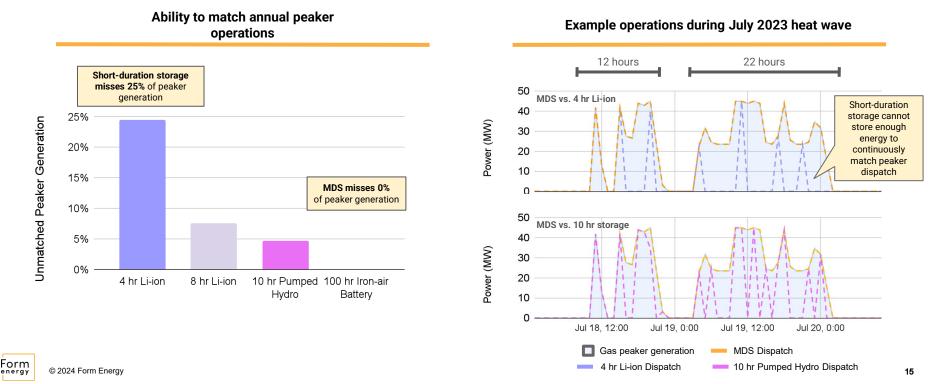


Source: US EPA Clean Air Markets Program Data (CAMPD)

Example: Cleary Flood Unit 9, MA (Summer 2022)

Multi-Day Storage can deliver the same dispatchability as thermal peaker plants during reliability events

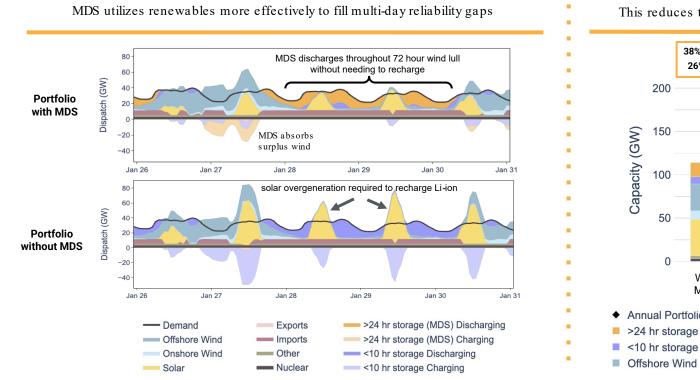
50 MW storage projects dispatched to match the 2023 operations of a 50 MW gas peaker (Southwestern utility)

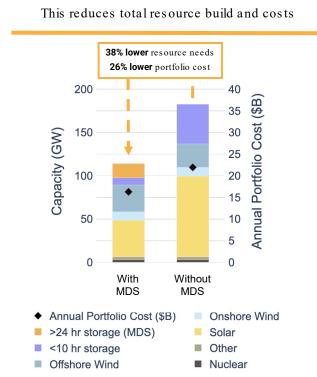


Multi-day storage avoids resource overbuild and reduces system costs

ISO- NE Study, 2040 Zero - Carbon

- Carbon Scenario





Thank you!

Sarah Jackson

Senior Policy Manager sjackson@formenergy.com



30 Dane St.
Somerville, MA 02143
1 (844) 367-6462
info@formenergy.com
www.formenergy.com

