

EXHIBIT J

NCA Presentation, April 5, 2011



Quincy Medical Center
Market Overview
And
Preliminary Analysis of Potential Partners



Privileged and Confidential

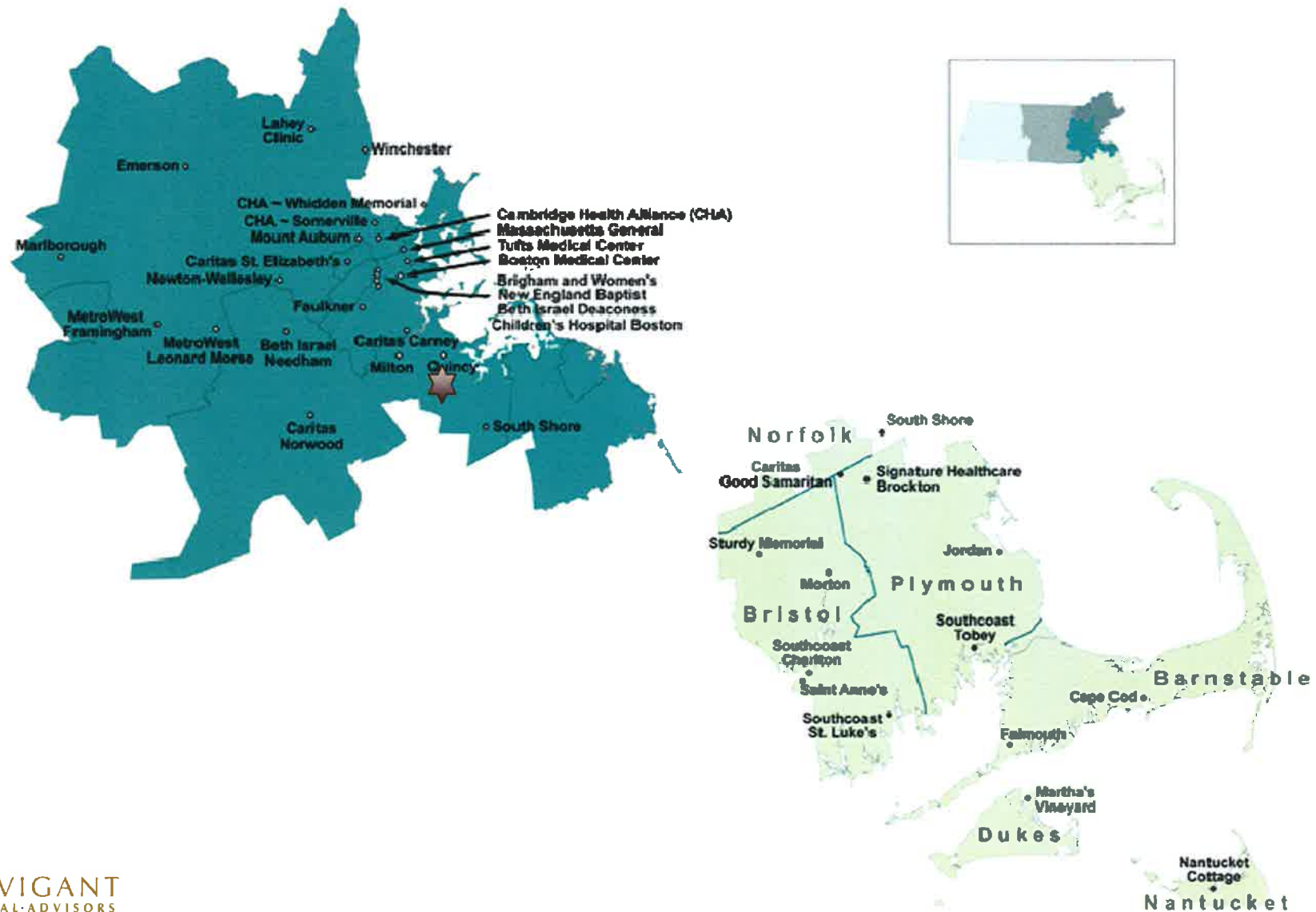
April 2011

Market Analysis & Overview of Selected Acquirers



Market Analysis

Hospital Locations



Market Analysis

Demographic Overview

- Norfolk County represents the highest elderly population and highest weighted-average household income of the counties surrounding the Boston metro area.



Observations

- Norfolk County population is as follows:
 - 700,000+ total population
 - Population CAGR of 0.3%
 - 11.9% of population 65+
 - Household income of \$109,366

County	Population	CAGR	%65+	Weighted Avg. Income
Bristol	552,526	0.2%	11.8%	\$70,885
Middlesex	1,498,517	0.2%	11.3%	\$103,513
Norfolk	714,782	0.3%	11.9%	\$109,366
Plymouth	520,038	0.3%	11.6%	\$91,172
Suffolk	766,665	0.6%	9.2%	\$73,806

Source: Claritas Market Data

Analysis of Potential Partners

Non-Profit Prospects (14)

Company (\$MM)	Revenue, Hospitals, Bond Rating
Atrius Health Headquarters: Newton, MA CEO: Dr. Eugene Lindsey Key Contact: Tom Congoran	N/A N/A N/A
Beth Israel Deaconess Medical Center. Headquarters: Boston, MA CEO/Contact: Paul Levy	\$2,301 1 A3
Boston Medical Center Headquarter: Boston, MA CEO/Contact: Kate Walsh	\$1,103 1 Baa1
Jordan Hospital Headquarters: Plymouth, MA CEO/Contact: Peter Holden	N/A N/A N/A
Lahey Clinic Headquarters: Burlington, MA CEO/Contact: David Barrett	\$680 3 N/A
Lifespan Headquarters: Providence, RI CEO/Contact: August Cordeiro	\$1,519 5 A3
New England Baptist Headquarters: Boston, MA CEO: Trish Hannon Key Contact: Debra Coleman	\$174 1 N/A

Company (\$MM)	Revenue, Hospitals, Bond Rating
Partners Healthcare System Headquarters: Boston, MA CEO: Gary Gottlieb Key Contact: Allan Peckham	\$6,478 12 Aa2
Signature Health Headquarters: Brockton, MA CEO/Contact: Kim Norton Hollon	\$168 1 N/A
Southcoast Health System Headquarters: New Bedford, MA CEO: John Day Key Contact: Keith Hovan	\$23 3 A2
South Shore Hospital Headquarters: Weymouth, MA CEO: Richard Aubut Key Contact: Pamela Whelton	\$360 1 A3
Sturdy Memorial Headquarters: Attleboro, MA CEO/Contact: Linda J. Shyavitz	\$153 1 N/A
Tufts Medical Center Headquarters: Boston MA CEO/Contact: Ellen Zane	N/A 1 N/A
UMass Memorial Headquarters: Worcester, MA CEO/Contact: John O'brien	\$2,128 5 Baa1

Analysis of Potential Partners

For-Profit Prospects (13)

Company (\$MM)	Revenue, Hospitals, Bond Rating
Ardent Health Services Headquarters: Nashville, TN CEO/Contact: David Vandewater	\$1,785 7 B2
Capella Healthcare Headquarters: Franklin, TN CEO: Dan Slipkovich Key Contact: Tom Anderson	\$794 12 B2
Community Health Systems, Inc. Headquarters: Franklin, TN CEO: Wayne Smith Key Contact: Ken Hawkins	\$12,108 130 B1
HCA, Inc. Headquarters: Nashville, TN CEO: Richard Bracken Key Contact: Jeff Stone	\$30,052 166 B2
IASIS Healthcare LLC Headquarters: Franklin, TN CEO: David White Key Contact: Carl Whitmer	\$2,429 16 B2
Kindred Healthcare Headquarters: Louisville, KY CEO: Paul Diaz Key Contact: Gregory Miller	\$4,360 89 B1
LHP Hospital Partners Headquarters: Plano, TX CEO: Dan Moen Key Contact: Jim Shannon	N/A 1 N/A

Company (\$MM)	Revenue, Hospitals, Bond Rating
LifePoint Hospitals, Inc. Headquarters: Brentwood, TN CEO: Bill Carpenter Key Contact: Jeff Forshee	\$2,963 51 Ba3
RegionalCare Hospital Partners Headquarters: Brentwood, TN CEO/Contact: Marty Rash	N/A N/A N/A
Steward Health Care System Headquarters: Boston, MA CEO: Ralph de la Torre Key Contact: Mark Rich	\$1,326 6 N/A
Transition Healthcare Headquarters: Franklin, TN Key Contact: Barbara Groux	N/A N/A N/A
Transition Healthcare Headquarters: Franklin, TN Key Contact: Barbara Groux	N/A N/A N/A
Vanguard Health Systems Headquarters: Nashville, TN CEO: Charles Martin Key Contact: Paul Dorsa	\$3,591 15 B2



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