

Performance Partnership Agreement Federal Fiscal Years 2024 - 2027

Between the Massachusetts Department of Environmental Protection

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<https://www.mass.gov/lists/massdep-program-plans-reports>

and the

United States Environmental Protection Agency

Region 1

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Prepared by:

Massachusetts Department of Environmental Protection

and the

U.S. Environmental Protection Agency Region 1



March 2024

**Massachusetts Department of Environmental Protection
Program Plan/Performance Partnership Agreement Work Plan FFY2024-2027**

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EXECUTION OF THE AGREEMENT

This Performance Partnership Agreement (Agreement or PPA) between the Massachusetts Department of Environmental Protection and the U.S. Environmental Protection Agency, Region 1 (EPA Region 1 or EPA), covers the time period from 10/1/23 – 9/30/27 (FFY2024 - FFY2027). It is consistent with the principles embodied in the U.S. Environmental Protection Agency and the Environmental Council of the States joint agreement to develop an effective National Environmental Performance Partnership System (NEPPS).

By entering into this Agreement, both agencies commit to: 1) improving communications using agreed-upon outcomes and environmental measures; 2) aligning and integrating both agencies' goals, objectives, and targets; 3) investing resources in the identified Areas for Collaboration; and 4) ensuring that limited staff and financial resources are used judiciously to address the most significant environmental and programmatic issues in the state and region.

The undersigned execute this Agreement between the Massachusetts Department of Environmental Protection and EPA Region 1 for federal fiscal years 2024 - 2027. The Agreement, including the Areas for Collaboration, will be reviewed annually (as will the associated EPA Region 1 Priorities & Commitments Lists and Massachusetts Department of Environmental Protection Comprehensive Work Plans), and modified as necessary to ensure that it remains relevant and up-to-date.

X

Bonnie Heiple
Commissioner

Bonnie Heiple
Commissioner
MassDEP
100 Cambridge St., Suite 900
Boston, MA 02114

This, the ____ day of March, 2024.

X

David W. Cash
Regional Administrator

David W. Cash
Regional Administrator
U.S. EPA Region 1
5 Post Office Square, Suite 100
Boston, MA 02109-3912

This, the ____ day of March, 2024.

Massachusetts Department of Environmental Protection Program Plan/Performance Partnership Agreement FFY2024-2027

I. Introduction

This agreement is the four-year Performance Partnership Agreement (PPA) between MassDEP and the United States Environmental Protection Agency (EPA) for Federal Fiscal Years 2024-2027 (10/1/24 - 9/30/27). It includes programmatic priorities and commitments for the 4-year PPA between the two agencies, as well as MassDEP's state program priorities for the first two years of the agreement (FFY 2024 and 2025).

Guiding PPA Principles

The Massachusetts Department of Environmental Protection (MassDEP) has entered into Performance Partnership Agreements (PPA) with the Environmental Protection Agency, Region 1 - New England (EPA Region 1 or EPA) since federal fiscal year 1997. This agreement continues this process which serves as the workplan for grants from EPA to the state covering a portion of the cost of operating MassDEP's programs, as well as pass-through funds for other related projects. The development of the combined grants simplifies grant administration, provides the opportunity to prioritize the use of these funds as set forth in the PPA, and allows for fewer state and federal resources devoted to grant oversight, reporting, and administration.

The terms of the PPA and the Performance Partnership Grant (PPG) cover the same four-year cycle. The Priorities and Commitment List (P&C List) for FFY 2024 and 2025 is attached as Appendix A to this Agreement and serves as the work plan for the use of EPA funds granted through the PPG. It is renegotiated every two years with the opportunity to reopen the List during the second year for any necessary adjustments.

Performance Partnership Roles and Contributions

The PPA defines the roles that both MassDEP and EPA will undertake to meet the program commitments. MassDEP and EPA recognize the primary role of MassDEP is administering federal environmental programs delegated to the state under federal law and carrying out state programs prescribed under state law. EPA's role in assisting MassDEP includes addressing multi-state or national issues directly, implementing programs not delegated to MassDEP, and working on targeted sectors, airsheds, or watersheds in conjunction with MassDEP. Several activities are common to both MassDEP and EPA, such as permitting, compliance, enforcement, monitoring and outreach.

II. MassDEP's 4-Year Strategic Priorities (FFY2024-2027)

MassDEP's mission is to protect and enhance the Commonwealth's natural resources - air, water, and land - to provide for the health, safety, and welfare of all people, and to ensure a clean and safe environment for future generations. In carrying out this mission MassDEP commits to address and advance environmental justice and equity for all people of the Commonwealth, to provide meaningful, inclusive opportunities for people to participate in agency decisions that affect their lives; and to ensure a diverse workforce that reflects the communities we serve. The agency carries out this mission through a broad variety of programs and activities.

MassDEP has earned a reputation as one of the most innovative and effective state environmental agencies in the nation, and we plan to continue building on this foundation over the next four years. It is the agency's role to support changes in Massachusetts to make it a healthier and more sustainable place in which to live, to raise families, to grow our businesses and to protect the ecosystems upon which we and future generations depend. MassDEP's major **Strategic Priorities** for the four-year period of FFY24-27 are described below.

Priorities that are driven by state programmatic strategies and funding are noted with the MassDEP symbol.






1. Taking Action to Meet the Climate Change Crisis: Reducing Greenhouse Gas Emissions, Supporting the Clean Energy Economy, and Building Resilience





Massachusetts is responding to the crisis of climate change at a variety of levels – contributing to federal, regional, state and local efforts. Global in reach, climatic change demands immediate action to reduce emissions from within the Commonwealth and to identify multiple ways to adapt, support and develop resilience. Governor Healey has made climate action a singular priority, recognizing the critical importance and urgency of state leadership as one of her first acts in office. The Healey Driscoll administration created the Office of Climate Innovation and Resilience and appointed a Climate Chief to her cabinet to coordinate a whole of government approach to acting at this critical

moment. The Climate Chief is tasked with aligning executive agency actions with the Commonwealth's emission reduction mandates, climate goals and policies. The Office will challenge the status quo to create opportunities for cross pollination among stakeholders, partners, municipalities, labor, advocates, the private sector, and state agencies. The Report and Recommendations of the Office, released on October 25, 2023, set out an innovative and ambitious whole of government vision for climate actions on multiple fronts, including many involving MassDEP.



MassDEP will support implementation of the recommendations of the Climate Chief and coordinate through cross agency efforts to achieve the Commonwealth's climate goals. Those efforts will include:


-  **Reducing Emissions in Priority Sectors.** Expanding and prioritizing initiatives to enhance MassDEP's climate mitigation efforts through a sector-based approach to reducing greenhouse gas emissions that includes potential statutory/regulatory changes and interagency coordination, taking into account equity, magnitude of potential emissions reductions, and economic impacts.
-  **Regional Efforts.** Massachusetts will continue to lead on the reduction of power plant emissions under the Regional Greenhouse Gas Initiative (RGGI). The program will be administered to significantly cut GHG emissions while making funds available for energy efficiency efforts in Massachusetts. MassDEP and its partners will ensure that the Commonwealth attains the state's goals under the Global Warming Solutions Act and the Clean Energy and Climate Plans for 2025, 2030 and 2050. Working with the Department of Energy Resources (DOER), we will also ensure that Massachusetts will comply with the Federal Clean Power Plan through RGGI and make any necessary adjustments with the other participating RGGI states.
-  **Electric Vehicles and Charging Infrastructure.** MassDEP will continue to support the deployment of zero-emission and alternative technology vehicles, zero net energy drinking water and wastewater treatment facilities, the installation of solar panels and wind turbines on closed landfills or once-contaminated parcels, and offshore wind energy projects. Volkswagen settlement funds apportioned to Massachusetts will be administered through a state grant program to reduce emissions in accordance with the terms of the settlement agreement. The air regulations that establish annual declining caps for greenhouse gas


emissions from specific sectors as required by the Global Warming Solutions Act will continue to be implemented and expanded to achieve planned emissions reductions.


-  GHG Reporting and Inventory. MassDEP will work as part of the Energy and Environmental Affairs (EEA) team to advance existing state Greenhouse Gas (GHG) reporting and emission reduction programs. This work will involve updating the annual GHG emission inventory, providing assistance in data analysis, goal setting, and offering opportunities for public participation and input.
-  Local Municipal Support. In addition, MassDEP will work with EEA and municipalities to analyze local risks and vulnerabilities, design and implement mitigation strategies, and support emergency response capabilities, in order to minimize the negative effects of climate changes on infrastructure, public health and natural systems. Working with the Climate Chief, EEA's Office of Climate Science and the Municipal Vulnerability Preparedness (MVP) program, as well as other agencies, MassDEP will support these efforts with technical assistance and permitting services. By supporting these changes, we will also support job growth and technological innovations in this sector.
-  Greenhouse Gas reporting from Heating Fuel Sector and Clean Heat Standard. MassDEP monitors and regulates emissions of greenhouse gasses with the goal of reducing those emissions, as directed by the Global Warming Solutions Act. Amendments adopted in 2021, among other things, clarified the definition of "Greenhouse gas emissions source" to include entities that sell or distribute transportation fuels and heating fuels, defined as "a person or entity that sells or distributes transportation fuels, heating fuels, or electricity may be considered to be the source of greenhouse gas emissions from the use, distribution, consumption, combustion, or sale of such fuels." The agency plans to propose regulatory amendments would allow MassDEP to collect information about sources of heating fuel emissions in its public GHG emissions registry, which currently includes detailed emissions data for several hundred stationary facilities and retail electricity sellers.
-  Focusing on emissions from the building sector. The concept of a Clean Heat Standard for buildings was first introduced in the Massachusetts Clean Energy and Climate Plan for


2025 and 2030 ("2025/2030 CECP") and was subsequently endorsed by the Massachusetts Clean Heat Commission (CHC) and the Massachusetts Clean Energy and Climate Plan for 2050 ("2050 CECP"). MassDEP is working with stakeholders to design a regulatory program that would include a Clean Heat Standard, as well as proposing regulatory amendments would enable collection of emissions data and subsequent monitoring that could be used to calculate compliance obligations under a Clean Heat Standard. MassDEP will continue to engage with stakeholders on a Clean Heat Standard and will work towards proposing a regulatory standard in 2023-24.


-  Decarbonization of MassDEP's Laboratory Building. MassDEP is exploring decarbonization options for the state owned and operated William X. Wall Experiment Station (WES), MA's renowned LEEDS Platinum environmental laboratory. The Station is internationally recognized as one of the first laboratories in the world dedicated to environmental research. In 1975, the Station was designated as a National Historic Civil Engineering Landmark by the American Society of Civil Engineers. The facility's HVAC system is nearing the end of its useful life and options to enhance the systems energy efficiency, including geothermal, are being explored. If geothermal is viable, WES could become the first state laboratory to rely on such a system for heating and cooling.
-  Resilient Massachusetts – The State Hazard Mitigation and Climate Adaptation Plan. In October 2023 Massachusetts released the 2023 update of the Integrated State Hazard Mitigation and Climate Adaptation Plan (SHMCAP or Plan). Now known as the Resilient Massachusetts Plan, it was developed under the leadership of the Secretaries of Energy and Environmental Affairs and Public Safety (EOPS) and has been approved by the Federal Emergency Management Agency. The Commonwealth's Resilient Massachusetts Plan meets the standards established by the Federal Emergency Management Agency, and also includes climate adaptation action items for state agencies that were identified through vulnerability evaluations, and identification of critical assets and services. MassDEP will be advancing each of the agency action items listed in the Plan over its effective term, with public updates on the status the items provided through the Climate Action webpage of EEA (see below).


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Regulatory Updates for Resiliency. MassDEP will continue to develop regulatory changes to improve the resiliency of inland and coastal wetlands resources areas. The Wetlands revisions will propose revised precipitation models for wetlands permitting and performance standards for Land Subject to Coastal Storm Flowage, along with related changes to the section 401 Water Quality Certification program regulations. The Waterways program will similarly propose amendments to improve resiliency of work subject to chapter 91 licensing. Regulatory amendments are planned to be released for public comment, with final regulations promulgated in 2024. In parallel with the stormwater and precipitation related regulatory amendments, MassDEP will also update the Stormwater Handbook. The Handbook will also be available for public comment and is planned to be released in 2024.
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Resilient Mass Action Team. To advance the implementation of the 2023 SHMCAP, MassDEP will work with EEA and others on the Resilient Mass Action Team (RMAT). The Team will support implementation of resiliency standards and the Climate Resilience Design Standards Tool, an interactive web-based tool that automates the Commonwealth available climate change data and provides a preliminary climate risk screening and planning recommendations for projects. MassDEP's staff will use the tool when appropriate in state capital planning efforts to drive emission reductions in projects involving physical assets and support more resilient natural ecosystems and built environments.
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Massachusetts Climate Assessment. MassDEP staff participated in the development of the [MA Climate Change Assessment](#) (Climate Assessment). The Climate Assessment evaluated 37 climate impacts across five sectors: Human, Infrastructure, Natural Environment, Governance, and Economy; and seven regions of the Commonwealth. MassDEP staff provided input toward the identification and prioritization of climate impacts discussed in the report. The Climate Assessment was published in December 2022 and directly informed the 2023 update to the SHMCAP. Consideration of the impacts may be integrated into programmatic activities where high priority impacts are identified.
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Resilient Mass Action Items. MassDEP staff participated in the development and updating of the 2023 SHMCAP, which was recently submitted and approved by the Federal Emergency Management Agency. To advance the goals of wetlands protection and climate resilience and support the 2023 Resilient Mass Plan, MassDEP will continue technical development and stakeholder consultation to support the development of additional wetlands resilience regulations expected to be promulgated in the next 2-3 years. MassDEP identified 11 new action items as priority activities that will advance the Plan. With funding from EEA, the department will focus on advancing five action items in fiscal year 2024, including (1) the update of Chapter 91 regulations to improve the resiliency of public trust tidelands and waterways; (2) the Phase 3 Western MA buildout of Statewide Hydraulic Modeling Tool; (3) continued statewide mapping of water utility service areas and drinking water interconnections through the Water Utility Resilience Program; (4) a feasibility analysis to develop a Wetland Resource Areas Vulnerability Corridor Mapping Tool; and (5) a Massachusetts Coastal Flood Risk Model Evaluation for Wetlands Permitting. These five projects will directly advance and support the priority mitigation and resilience actions identified in the 2018 and 2023 SHMCAP reports.
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MassDEP's Water Utility Resilience Program (WURP). Critical Infrastructure Mapping Initiative offers technical assistance to drinking water and wastewater systems by providing digitized Geographic Information System (or GIS) maps of water utility system infrastructure. The GIS maps can be used for multiple purposes including system planning, asset management, emergency response and recovery, and identifying vulnerabilities and resilient capacity to address the effects of climate change. Between 2018 and 2022, 161 water utilities in 126 communities across the state participated in this voluntary program. MassDEP will offer additional technical assistance in fiscal year 2024 using SHMCAP funding and continue to maintain and enhance its statewide water utility service area maps for fiscal year 2024.
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Offshore Wind Council. This newly created Interagency Offshore Wind Council will develop with community and stakeholder input an Offshore Wind Strategic Plan. MassDEP is represented on this interagency council tasked with further advancing and growing the state's

offshore wind industry through increased communication and collaboration. The Council will meet regularly and is responsible for developing and maintaining the Offshore Wind Strategic Plan. The Strategic Plan will lay out frameworks and progress made to date, identify key drivers and policy goals, and prioritize specific findings and actions necessary for the Commonwealth to meet its goals and objectives. To assist in this process, on August 18, 2023, Clean Energy Center posted a Request for Proposals for consultant services to assist the Offshore Wind Council in this effort.

-  Commission on Clean Energy Infrastructure Siting and Permitting. MassDEP will participate in the proceedings of the newly established Commission on Clean Energy Infrastructure Siting and Permitting to evaluate and reduce permitting timelines, permitting and siting requirements with the goal of expediting the development of clean energy infrastructure.
-  Supporting Local Action. MassDEP will continue to provide technical assistance and support by reviewing grant applications submitted to the Municipal Vulnerability Preparedness (MVP) grant program. The MVP grants provides communities with funding and technical support to identify climate hazards, develop strategies to improve, and implement priority actions to improve municipal resiliency and adapt to climate change.
-  Providing Gap Energy Grants. MassDEP will continue to oversee its Gap Energy Grants to the wastewater and drinking water infrastructure sector, as well as nonprofit organizations and small businesses providing affordable multifamily housing and food distribution or production facilities. The grants help “fill the financial gap” and enable energy efficiency and clean energy generation projects to move forward into construction. Overseeing the implementation of the most recent round of awards in 2023 (\$8.1 Million to 62 facilities) will extend through completion of all project construction in 2025.
-  Supporting Clean Energy. The Clean Energy Results Program (CERP) is an innovative initiative that integrates goals for creating sources of renewable energy and encouraging

energy-efficient development with MassDEP’s permitting and assistance functions. This joint initiative of MassDEP and the Massachusetts Department of Energy Resources (DOER) with assistance from the Massachusetts Clean Energy Center (CEC) encourages the development of clean-energy projects in Massachusetts. It is designed to focus the scientific expertise of MassDEP and DOER in an effort to smooth out any technical and regulatory barriers, assist and improve the siting and permitting processes related to these projects. Through this program, the Commonwealth will continue to provide technical assistance and establish clear and predictable permitting pathways for renewable energy. MassDEP will continue to harness its expertise to bolster energy efficiency and renewable energy at regulated sites and facilities and expand activities to:

- Encourage and support installation of innovative technological applications and development to scale through piloting and efficient permitting pathways for technologies advancing both energy efficiency and renewable energy generation.
- Build awareness of and support climate readiness benefits to efficiency and clean energy generation projects.
- Ensure safe siting and use of renewable energy sources (wind, solar, Anaerobic Digesters, hydropower, sustainable biomass, etc.)
- Encourage the expansion of recycling/conversion of organics to renewable energy (via anaerobic digestion) with the goal of diverting 800,000 tons per year of organic material from landfills and incinerators by 2030 and increasing energy production from aerobic and anaerobic digestion to 50 megawatts (MW) (from under 10 MW today).
- Support the installation of new solar photovoltaic on underutilized contaminated land and Brownfields and on closed and capped municipal and private landfills to create green jobs and tax revenue benefitting Massachusetts communities.
- Expand energy management programs for Wastewater and Drinking Water Plants to meet the goal of achieving zero-net energy drinking water and wastewater treatment facilities.

2. Advancing Environmental Justice, Equity, Diversity and Inclusion

MassDEP will continue to implement the most recent 2021 Massachusetts Environmental Justice (EJ) Policy, EJ Principles cited in the Climate Roadmap Law as well as Executive Order #552. It will also implement the agency's role in the final EEA EJ Strategy and implement the MassDEP provisions of that strategy as directed by EEA. The Strategy is expected to be finalized in later 2023 or early 2024.

The Massachusetts EJ Policy was updated in 2021 by EEA as a result of legislation (the "Climate Roadmap" law). EJ is a priority of the Healey Driscoll administration and MassDEP will continue to strive to implement its programs equitably and ensure that agency staff represent the variety of residents we serve. A revised Mission Statement for the agency was announced in the summer of 2021 that now explicitly affirms these values and how they are reflected in all of the agency's work.

MassDEP's mission is to protect and enhance the Commonwealth's natural resources - air, water, and land - to provide for the health, safety, and welfare of all people, and a clean and safe environment for future generations. In carrying out this mission MassDEP commits to address and advance environmental justice and equity for all people of the Commonwealth; provide meaningful, inclusive opportunities for people to participate in agency decisions that affect their lives; and ensure a diverse workforce that reflects the communities we serve.

Senior level discussions actively support bureau, regional and office initiatives to enhance diversity and inclusion and strengthen the agency's environmental justice commitment and impacts.

Updating and creating new tools and resources for MassDEP will continue to reflect changes needed due to legislative changes and information technology developments. MassDEP will continue to provide staff level assistance and training in using these tools to optimize outreach efforts and public engagement. The Office of EJ will also facilitate requests for language assistance and continue identifying non-traditional ways to enable meaningful participation by all.

EEA's Office of Civil Rights and Diversity will support the agency's diversity efforts in hiring and, with additional staff devoted to EJ in the regional offices and in Boston during the next four years, MassDEP will:




- Work to integrate EJ considerations into all of its work;
- Implement its EJ Strategy, and review it for updates and improvements annually;
- Provide language assistance (including interpreter/translation) to residents of the Commonwealth related to MassDEP activities;
- Conduct EJ training for agency staff on a regular basis;
- Assist staff with enhanced outreach to EJ populations;
- Build relationships and trust through regular community outreach and public involvement to EJ Stakeholders; and
- Continue to work across MassDEP programs to ensure that cumulative impact assessment methods and policies address environmental justice concerns (see Cumulative Impact Analysis for Air Permitting, below).

3. Addressing PFAS




Per- and polyfluoroalkyl substances (PFAS) are highly fluorinated aliphatic compounds that have been manufactured and used in a variety of consumer products and industries worldwide, including firefighting foam, carpets, clothing and cookware. PFAS have been released to the environment through a variety of means, are known to be a persistent pollutant, and can contaminate drinking water. Exposure to PFAS has been associated with adverse health effects, including changes in thyroid, liver, and kidney function. They are "emerging contaminants" because of the incomplete scientific information available about the range of PFAS in use, their environmental levels and fate and transport and their effects. Addressing PFAS is challenging as new information on these compounds, their health effects and ecological impacts is being developed and released on expedited schedules. Increasing our understanding of these compounds and our policy and regulatory tools to address them is a priority for a number of MassDEP programs. MassDEP will continue to implement a multimedia strategy to address PFAS issues in a number of programs over the next four years while considering scientific developments.


Drinking Water

Since 2016 when EPA issued a Health Advisory for two PFAS compounds in drinking water, MassDEP has issued a drinking water guideline for five PFAS compounds (2018), an updated guideline for six compounds (2020), and promulgated a Massachusetts Maximum Contaminant Level (MMCL) covering 6 compounds (2020). The rule was phased in based on the consumer population served to accommodate an anticipated demand for services related to laboratory analyses, engineering design, equipment procurement, and construction. MassDEP now receives PFAS sampling results from Public Water Systems (PWSs) electronically through eDEP, MassDEP's online filing system. The MassDEP Drinking Water Program (DWP) continues its in-depth review of regular PFAS laboratory reports of drinking water testing results submitted by PWSs.


-  Establishing and Reviewing the Drinking Water MCL. When establishing the Massachusetts MCL (MMCL) for 6 PFAS compounds, the agency committed to reviewing the standard and state of knowledge in three years. In 2023 EPA proposed a federal standard that MassDEP is evaluating, specifically with respect to its consistency with and potential impact upon the administration of the MMCL. MassDEP expects to complete its three-year review of its PFAS drinking water MMCL and evaluate any needed programmatic changes, including regulatory amendments.
-  Transient Non-Community PWSs. The DWP will continue working with the Office of Research and Standards to evaluate PFAS contamination at Transient Non-Community (TNC) PWSs. TNCs are not currently subject to the MMCL but may be subject to an individual health risk assessment if PFAS levels are elevated. In some cases, TNCs have been required to take action to lower the level of PFAS in their drinking water.
-  Prior Assistance for PFAS work at Public Water Systems and Private Wells. The FY19 and FY20 Supplemental Budgets included a total of \$8.4 million in funding for PFAS testing of public drinking water sources as well as other PFAS related efforts. Free PFAS testing was available to all Public Water Systems (PWS) and to owners of private wells that were

representative of conditions in municipalities that are not served by PWSs. A limited amount of grant money was available to pay for the design of PFAS treatment systems at PWSs with water that exceeded the PFAS MMCL. In addition, the supplemental budget included \$10.65 million to support zero-percent interest loans for PWS to install treatment for PFAS removal.

-  Free Public and Private Well Testing. Of the \$8.4 million from the legislature, \$3.4 million was used to support testing of PWS and private wells. All PWSs were eligible for lab analyses of their samples at no cost. There are 1,618 active PWS in the Massachusetts, of which 1,467 were required to test for PFAS because they have their own water source. By the end of this program 1,171 PWS had taken advantage of the free lab analyses, including 311 Community PWS. Free Private Well sampling and analysis for PFAS has been offered in 854 communities where 60% or more of residents are served by private wells. 1,668 private well owners completed sampling and 95% of the results were below the MCL. MassDEP is committed to continuing to support testing efforts at PWSs and private wells, subject to funding.
-  Grants and Loans Funding for PFAS affected systems. As part of the \$8.4 million from the legislature, MassDEP issued 27 grants to 26 PWS to support the design of treatment and remediation of PWS impacted by PFAS contamination. A total of \$5 million was awarded.
-  Grants for Interim Strategies. MassDEP had \$2 million available to support grants to PWSs with PFAS concentrations exceeding the MMCL but without immediate solutions such as exercising an interconnection with a nearby PWS or shutting off a well. MassDEP issued 24 grants to 24 PWSs for activities such as the implementation of interim water supplies such as a bottled water rebate program or installation of an onsite vending system.
- State Revolving Fund Loans for PFAS projects to Municipal Drinking Water Systems. MassDEP has provided \$230 million in zero percent loans from the State Revolving Funds for 29 projects.




- Anticipating a New Federal Standard. The DWP is continuing to implement the requirements for PWSs to address PFAS levels above the MCL in their finished water sources. The DWP has also notified PWS of the EPA proposed regulations to establish Federal MCLs. The proposed Federal MCLs for PFAS are at lower levels than the Massachusetts MCL. MassDEP will continue to communicate with and assist PWSs to plan for the proposed Federal MCL.
- Unregulated Contaminant Monitoring. MassDEP will continue to review the testing data being released under the Unregulated Contaminant Monitoring Rule 5. Testing is being done by PWSs during the 3-year period, 2023-2025. MassDEP notifies a PWS when their results exceed the proposed EPA MCL and provides information and public notification and Consumer Confidence Report templates for the PWS to use in notifying their consumers.
-  Communication. The Drinking Water Program sends out a biweekly newsletter to PWSs and other interested parties that includes information on PFAS.
- Future Assistance for Small and Disadvantaged Communities. The MassDEP will fully utilize the Emerging Contaminant for Small and Disadvantaged Communities grant to provide funding for PFAS remediation actions for eligible PWSs.

Wastewater and Biosolids.

 Quarterly monitoring of wastewater influent, effluent and sludge for PFAS has been included as a requirement in permit renewals for municipal and industrial wastewater facilities discharging to surface waters. In 2020, MassDEP began requiring quarterly monitoring of PFAS in residuals or biosolids that are approved for land application in Massachusetts. MassDEP regulates the land application of sludge and septage for beneficial purposes. All residuals products sold, distributed, and applied for beneficial uses are subject to an Approval of Suitability (AOS), which classifies biosolids based on the chemical quality and the treatment they receive to reduce pathogens. The Office of Research and Standards and the Bureau of Water Resources have been exploring options to assess the environmental fate and transport and potential environmental and public health impacts of PFAS in residuals. This work will continue over the coming years.

Current Science and Research.

Because PFAS is an emerging contaminant, MassDEP will continue to research and consider new information on health and environmental effects associated with exposure to PFAS as well as analytical and modeling methods as it becomes available.

-  Through its Office of Research and Standards (ORS) MassDEP researched PFAS toxicity data and issued a report that was the basis of MassDEP's drinking water guidelines, the MMCL, and the Massachusetts Contingency Plan (MCP) ground water standards for PFAS. MassDEP will continue to review the new scientific information about PFAS, in particular the bases and implications of EPA's recent toxicity assessments and will consider adjustments to the toxicity values and associated drinking and ground water values for Massachusetts. This information will be used in the evaluation of the MMCL for any needed changes.
-  ORS, the Wall Experiment Station Division of Environmental Sciences (WES/DELS) and the Bureau of Waste Site Cleanup are assessing various methods for estimating PFAS leaching and environmental transport including leaching models, lysimeter and other field data approaches that may be useful in evaluating PFAS impacts from PFAS in soils and residuals.
-  ORS and WES/DELS will continue to explore and research along with the other MassDEP Bureaus potential PFAS treatment and destruction technologies.
- ORS/WES and BWSC are following up on initial results of sampling for PFAS in bulk drinking water and wastewater treatment chemicals which detected PFAS in two samples of two agents. Confirmatory sampling will be completed, and additional sampling of the agents and their containers will be conducted. This initial work was supported by an EPA Multipurpose Grant.

Cleaning Up PFAS Contaminated Sites.



The Bureau of Waste Site Cleanup (BWSC) implemented revisions to the Massachusetts Contingency Plan promulgated in December 2019 that established cleanup standards for PFAS in soil and groundwater. BWSC follows up on the results of PFAS sampling in public and private water supplies, soil, groundwater and surface water, conducts investigations to identify potential sources of PFAS releases, identify exposures, including potential imminent hazards, and identify and direct responsible parties to assume ongoing assessment and remediation of PFAS sources and mitigation of exposures. Where responsible parties are not identified or unwilling or unable to take response actions, BWSC engages contractors to mitigate imminent hazards resulting from drinking water exposures, including installing treatment systems and providing bottled water in the interim. In its oversight role at US Department of Defense CERCLA sites, BWSC works with EPA to ensure that the appropriate defense agencies take necessary actions to mitigate hazards related to public and private drinking water supply impacts and to identify and address PFAS sources to mitigate impacts.

Providing Laboratory Support for PFAS Analysis.



MassDEP will advance the agency's multi-media PFAS initiatives, assist municipalities and support research projects through the analytical capabilities of the Organic Laboratory at the William X. Wall Experiment Station Division of Environmental Sciences (WES/DELS). MassDEP will also assess new analytical methods for PFAS and will be operationalizing methods for PFAS in various media over the course of FFY24-27.

Assessing and Addressing PFAS Contamination from Closed Landfills.



The agency plans to launch the MassDEP Landfill Strategy for PFAS in 2023. The Strategy will result in initial data collection from approximately 68 landfills to assess PFAS contamination. The focus is on landfills that currently test private drinking water wells in the vicinity of the landfill as part of the landfill's environmental monitoring program. Dependent on the findings, these facilities may be required to take remediation activities. MassDEP plans on taking a pragmatic approach to initiating

this testing by having its regional solid waste programs first target those landfills suspected to be of highest concern based on existing knowledge and data.



MassDEP will continue to respond to issues related to PFAS contamination from landfills. As MassDEP identifies or becomes aware of drinking water contamination, the Bureau of Air and Waste works collaboratively with the Bureau of Water Resources and the Bureau of Waste Site Cleanup to identify potential sources of contamination including landfills that may be in proximity to a drinking water source. If a landfill is determined to be a possible source of PFAS, monitoring well testing is conducted to confirm. If confirmed, remediation activities are pursued. In 2023 MassDEP will proactively begin targeted sampling as part of a PFAS Landfill Strategy.

Collection and Destruction of Firefighting Foam.



Beginning in 2018, MassDEP initiated a legacy AFFF Take Back Program for the collection and destruction program of PFAS containing firefighting foam. The Program is designed to ensure that PFAS in legacy AFFF containing foam is not released to the environment. In FY2023, with the additional \$250K in funding from the legislature, the Program continued for legacy and modern foam containing low levels of PFAS compounds. Through June 30, 2023, over 330,000 pounds (over 39,500 gals) of foam have been collected from 148 fire departments and facilities across the Commonwealth. MassDEP intends to continue the pollution prevention Take Back Program in FY2024, using BWSC program funds.

Monitoring Legislative and Regional Developments



MassDEP has established an internal workgroup to provide input to the legislature on developing PFAS legislation, with a focus on legislative initiatives to address and reduce PFAS in products. ORS and BAW are also providing leadership to NEWMOA's efforts to build upon its successful model mercury legislation, which was instrumental to harmonizing regional and national efforts by states to

address mercury pollution and apply that model to PFAS products. Public comments on the draft of that NEWMOA developed model will be reviewed and the model updated as appropriate.

4. Transparency: Providing Timely and Actionable Information to the Public



MassDEP is committed to providing relevant and actionable information to our stakeholders and the public. For years the agency has focused on strengthening its bonds with municipalities and other stakeholders, through its regional offices and the Office of Municipal Partnerships and Governmental Affairs and the Office of Permit and Regulatory Ombudsman. These efforts have made the importance of sharing information on the agency's key decisions, increasing access to agency expertise for our partners and stakeholders, providing enhanced opportunities for stakeholder coordination and technical assistance ultimately improve the agency's final decisions. The practices also improve understanding of the agency's work and contribute to relationships of trust and collaboration. Transparency and outreach will be guiding principles of the agency for the term of this Agreement. Through the newly appointed Assistant Commissioner for External Affairs, the Office of Environmental Justice, and our well-established regional presence across the Commonwealth, we will provide timely and actionable information, meaningful opportunities for input, strengthen partnerships with cities and towns, provide needed assistance, and promote increased understanding of the agency's programs that protect the environment and the public health.

The *Office of Municipal Partnerships and Governmental Affairs* coordinates cross-agency efforts to provide up-to-date and effective outreach and user-friendly assistance - both online and via traditional formats - to a range of groups that do business with MassDEP or rely on it for information. For municipalities, assistance from the Office of Municipal Partnerships and support from our regional offices will be targeted in the areas of stormwater management, working with regional stormwater collaboratives, emergency preparedness, and advancing municipal utility resiliency and climate preparedness.

The *Office of Permit and Regulatory Ombudsman* provides help for large, complex, or cutting-edge proposed facilities, and projects that will require permitting coordination among various local, state

and federal agencies, or across multiple MassDEP regions. The Office also helps proponents interested in taking advantage of Fast Track Permitting to accelerate MassDEP review. The Office will continue to improve the ability of the regulated community and the general public to obtain information, technical and staff assistance, and navigate MassDEP's website.

5. Innovation: Develop a Modernized Information Technology System



MassDEP will continue working with EEA in transforming its current information technology platform, building a new framework for information management. The Energy and Environmental Information and Public Access System (EIPAS) is a multi-year integrated, shared service platform intended to modernize existing systems and to add new functionality based on MassDEP's evolving data needs. The modernized applications enable DEP to better serve our customers and maximize our work efforts through better use of shared data and online tools.

We continue to build upon our initial successes, such as the citizen data portal and the new secretariat-wide and agency-wide paperless online permitting platform.

Our on-going and soon to be started technology projects are primarily focused in the following areas.

1. Modernizing existing systems that enable staff to execute MassDEP's core regulatory functions more efficiently.
 - a. MassDEP is on track to replace over half dozen of our aging applications that support our core regulatory functions. Many of our legacy systems are/were operating on unsupported technology and in dire need of replacement. Our newer systems can now be securely accessed by staff working in a hybrid environment, simplifies staff data entry, provides enhanced reporting capabilities modernize and streamline systems that support MassDEP's core regulatory compliance functions, such as classifying facilities, integrating our universe of regulated entities across a range of programs to manage scheduling and managing inspections, streamlining our Enforcement tracking,

and new data system to modernize our Waste Site Clean-up and reportable release program.

- b. Our new data systems are increasingly integrated, and we are extending our ability to implement data dashboards and analytics to support MassDEP's planning and operational requirements.
2. Extend our external facing systems to intake materials electronically resulting in a streamlined process for the regulated community. and compliance requirements,
 - a. We have just completed our e-permitting platform, automating the online submittal and permit decision process.
 - b. We are expanding our online systems to increase our capacity to intake compliance reporting requirements from our regulated community.

6. Implementing the Solid Waste Master Plan and Supporting Recycling



MassDEP released the 2030 Solid Waste Master Plan after extensive public engagement that set goals for recycling and solid waste management for the next ten years. The Plan establishes a comprehensive vision of waste management in the commonwealth over the next decade, including addressing constrained and decreasing disposal capacity in the state and region, expanding reuse and recycling capacity, and implementing waste reduction strategies to reduce waste, increase recycling and improve organics diversion. MassDEP will also focus on assisting municipalities in expanding programs and developing reuse and recycling markets in Massachusetts through technical and financial assistance programs. Expanding recycling capacity, reducing recycling contamination and creating new markets for recovered materials will lower solid waste management costs, reduce the need for new disposal capacity, and create economic opportunity in the Commonwealth. Disposal and recycling goals include:

- Reducing disposal statewide by 30 percent by 2030 (from 5.7 million tons in 2018 to 4 million tons), and
- Achieving a 90 percent reduction in disposal by 2050 (from 5.7 million tons to 570,000 tons)

Detailed highlights of the plan include the following:

- An increase in enforcement of materials banned from disposal to remove more materials from solid waste;
- A lower threshold for landfill disposal of organic material – to include more facilities and increase the organics managed outside of landfills;
- A new mattress and textile waste ban to increase diversion of these recyclable materials.
- A new State Agency Recycling Market Development Council to enhance state consumption of recovered materials;
- Action Plans for reuse/reduction, construction and demolition debris, recycling markets, and organics management;
- Continued support for municipal waste reduction and recycling efforts through financial and technical assistance;
- Work with the legislature and other stakeholders to explore the potential to implement extended producer responsibility initiatives to advance innovative waste reduction efforts;
- Allow new waste disposal technologies and maintain existing capacity, while enhancing environmental performance of these facilities; and
- Actively engage stakeholders with an emphasis on environmental justice communities.

The 2030 Solid Waste Master Plan announced increased recycling business development grants and a new recycling research and development grant program to drive innovation in recycling and waste reduction. This program will be developed in consultation with a new Recycling Market Development Council that will promote the use of recycled materials by state agencies. The Plan addresses materials banned from disposal and strategies to improve compliance with those requirements.

Finally, the Plan addresses increasingly constrained disposal capacity in the state and region, as well as tight capacity at materials recovery facilities, and supports waste reduction strategies including anaerobic digestion and composting. MassDEP will continue to focus on helping municipalities confront a recycling market that has changed significantly in recent years, through a variety of technical and financial assistance programs. Supporting these programs, as well as expanding recycling capacity and reducing contamination of materials to be recycled is intended to drive innovation in these areas to move the Commonwealth toward a zero-waste future. The Department is

engaged in ongoing conversations with recycling processors, haulers, and municipalities regarding the challenges faced in collecting, processing, and marketing recyclable materials, and to provide direct support.

7. Addressing Nitrogen Pollution and Improving Water Quality



MassDEP promulgated revisions to the Title 5 Regulations in 2023, to designate Natural Resource Areas (coastal embayments) that are impaired by nitrogen pollution as Nitrogen Sensitive Areas (NSAs). MassDEP also promulgated a complementary set of new regulations establishing a Watershed Permitting Program. Municipalities and other governmental entities in newly designated NSAs can apply for watershed permits to reduce nitrogen pollution in their watersheds using conventional and non-conventional technologies. If governmental entities do not seek and obtain watershed permits under the new watershed permitting program regulations, Title 5 septic system owners in the associated watersheds will be required to upgrade their systems using best available nitrogen reducing technologies under the proposed Title 5 revisions. The regulations respond to longstanding issues of water quality impairments and represent an innovative step forward to control nitrogen pollution and improve water quality.

Implementation of the new rules and supporting municipalities is a priority.

8. Cumulative Impact Analysis for Air Permitting



In accordance with Chapter 8 of the Acts of 2021, MassDEP proposed amendments to its air pollution control regulations to require a cumulative impact analysis (CIA) for Comprehensive Plan air permit applications for facilities located in or near environmental justice populations. The proposed CIA requirements were proposed to be added in a new regulatory section, 310 CMR 7.02(14), and

include enhanced public outreach to, and involvement of, environmental justice populations, assessment of existing community conditions, and analysis of cumulative impacts of a proposed project to be included in the application to MassDEP.

Incorporating cumulative impact analysis into a permitting process has several benefits, including the ability to evaluate current environmental, health and socioeconomic conditions to provide important context (e.g., existing health disparities, poverty levels, and the presence of other polluting facilities in the area) that is important to the community, affected populations, the permit applicant and MassDEP. Cumulative impact analysis helps identify areas already overburdened by air and other types of pollution and other vulnerabilities that make affected populations more susceptible to experiencing negative outcomes from increased emissions. It also provides increased opportunities for expanded community engagement that can improve the transparency of permit decisions and be used to identify mitigation strategies to reduce or mitigate health and environmental hazards.

The agency plans to finalize these regulations in FFY24 and continue engaging with stakeholders on additional refinements to the cumulative impact analysis framework.

9. Reducing Lead in Drinking Water

MassDEP is committed with the Administration's public health protection goal of removing all lead service line from our state. To do this, MassDEP is providing information and access to tools to assist Public Water Systems prepare for compliance with the lead and copper rule revisions and the lead service line (LSL) inventory requirements due on October 16, 2024. In Massachusetts 776 Systems will be subject to the new Lead and Copper rule revisions. Some of the tools and actions planned include:

- Inventory Template: A Service Line Inventory template form is available for public water suppliers (PWS) with the required fields and associated guidance to develop their service line inventories. The template is located at <https://www.mass.gov/media/2480901>.
- Crowdsourcing application: One of the biggest challenges to removing LSLs is knowing their locations. To help PWS expedite development of their inventories, MassDEP created a

“crowdsourcing application” (hereafter referred to as “the App”) to assist both consumers and PWS identify LSLs. The App is a web-based tool for consumers to assist in the identification of LSLs. The App allows customers to submit photos of their service line for identification purposes. This can be helpful for the PWS compiling their service line inventories and prioritizing LSL replacement. The customer is asked to upload one or more photos of their service line. The App is located at <https://www.mass.gov/doc/instructions-mass-lead-service-line-identification-ma-lsli-web-app>.

- Lead Service Line Replacement Plans. To expedite MassDEP public health protection goals, PWS are expected to both identify LSLs and have a plan to remove and replace them as soon as possible. Systems are expected to have such plans by October 16, 2024, or, as part of applying for Drinking Water State Revolving Loan Fund to remove LSLs. For this, MassDEP developed the Lead Service Line Replacement Plan Summary Form which allows a PWS to begin to document their strategy to remove all LSLs. The Plan Summary must address a) all LSLs, b) all lines that are galvanized requiring replacement, c) a strategy for identifying the material in all lines categorized as “unknown,” and d) plans for general lead education and consumer transparency to inform consumers about why it is necessary to remove lead plumbing and LSLs. The form is located at <https://app.smartsheet.com/b/form/8f676b18cc224884a7069e3cc727f968>
- Support, Training and Outreach. To ensure that PWS can comply with the LSL inventory and replacement plans by October 16, 2024, the Drinking Water Program is encouraging PWS to submit their draft inventories by April 1, 2024. This would give PWS and the program time to review the inventories, make sure the inventories are as complete as possible and offer technical assistance, if needed, before the regulatory deadline. MassDEP is continuously working on keeping PWSs and stakeholders informed about all upcoming LCRR requirements. For this, the MassDEP has conducted multiple trainings and continues to disseminate outreach materials and published questions and answers in our bi-weekly *In The Main* newsletter for PWSs.
- Lead Service Line Inventory and Replacement Plan Grant Program. The Massachusetts Clean Water Trust, in collaboration with MassDEP is making State Revolving Loan Funds available to support a lead service line inventory and replacement plan grant program. MassDEP is

accepting grant application on a rolling basis while funding is available. Eligible activities for these planning programs include:

- Completing a comprehensive Service Line Inventory for both public and private sections of lead service lines that will be made publicly available.
- Preparing a Lead Service Line replacement program for the PWS that complies with the LCRR.

The application for this program can be found on MassDEP’s website under the section titled “Loan and Grant Applications for Lead Service Line Replacement.” This section also includes the SRF Lead Service Line Replacement Financial Assistance application for a 0% interest rate loan for the replacement of lead services lines for both public and private applicants.

<https://www.mass.gov/lists/state-revolving-fund-applications-forms#loan-and-grant-applications-for-lead-service-line-replacement>

- Assistance for Small Community Water Systems and Non-Transient Non-Community Systems – Lead Service Line Planning Program. This program is available for Public Water Systems serving a population of less than 10,000 people. MassDEP will use set-aside funding from the DWSRF Lead Service Line Replacement Grant to contract with a qualified technical assistance provider to complete eligible planning projects working with the PWS. The survey for PWSs to indicate interest in receiving technical assistance is available at: <https://www.mass.gov/forms/massdep-service-line-inventory-and-lead-service-line-replacement-plan-technical-assistance-survey>

Remediating Lead in Drinking Water at Schools and Early Education Facilities

Lead in drinking water is of particular concern at schools and early education and care facilities due to the metal’s potential impact on brain and neurological development in young children. To address this, MassDEP has both required sampling by PWSs at a limited number of schools and Early Education and Care Facilities (EECFs) by regulation and operated a voluntary program that provides guidance and technical assistance. The voluntary program, which began in 1988, has expanded into a comprehensive approach providing education, technical assistance, guidance, testing, and remediation options. The first expansion occurred in 2016 by partnering with the University of Massachusetts at

Amherst and utilized funding from the Clean Water Trust to test over 60,000 samples of drinking water in nearly 1,000 public schools and public EECFs for lead and copper. Since 2020, the program has further expanded using multiple EPA's Water Infrastructure Improvements for the Nation (WIINs) Act grant funds. This expanded program now supports lead in drinking water testing in public schools, private schools (using Clean Water Trust funds), and public and private EECFs- both group and family-based programs. In addition, the program provides remediation and mitigation options like filtered water bottle filling stations (using funding and programmatic support from the Clean Water Trust and EPA) and filtered water pitchers (using donations from Brita).

The program prioritizes testing at locations that serve children six years old and under, locations in low-income areas, older facilities, and locations with high likelihood of sustained building use as a childcare facility. Information about community childhood lead levels from the Massachusetts Department of Public Health and information on lead service lines is also considered.

Some additional components in place or being planned include:

- **Outreach Material Development:** The program has engaged with Health Resources in Action to develop professional, focus-group tested outreach materials. When completed these materials will be distributed in part through grants with partners in environmental justice communities. Materials will be translated into appropriate languages.
- **PWS Testing:** Beginning in October 2024, as part of EPA's Lead and Copper Rule Revisions, PWSs will have to offer to test at least 20% of the elementary schools and EECFs in their service areas for lead and ensure that all facilities are initially tested within 5 years (by October 2029). In 2021, MassDEP created a pilot program to partner with PWSs located in communities designated by the Department of Public Health as having children with high risk of lead poisoning (from all sources) to offer testing ahead of this upcoming requirement. Based on initial results, the pilot program was expanded to include any interested PWS.
- **Remediation:** Recent amendments to the Safe Drinking Water Act via the 2021 Infrastructure Investment and Job Act allow the use of EPA Water Infrastructure Improvements for the Nation (WIIN) funds for certain remediation activities when testing finds elevated levels of lead. MassDEP will incorporate additional remediation activities into its program, including a

pilot effort to offer point-of-use devices to family-based EECFs in certain high-risk communities that tested and found elevated levels of lead.

10. Workforce Expansion and Development



MassDEP's workforce is highly educated, technically skilled and on average has more than 15 years of service with the Commonwealth with a large number of employees who are or will become eligible for retirement in the coming four years. An estimated 30% or more of the MassDEP workforce may leave the agency in the next 3-5 years. The agency has been able to hire staff to fill positions created by retirements and attrition and meet its core obligations during this extraordinary generational turnover. Continuing to manage staffing levels will be challenging.

The state budget for fiscal year 2024 includes funding for 78 new positions to support critical work on PFAS, climate change, compliance and enforcement, and environmental justice. The agency is working to bring these new employees on board as soon as possible.

11. Other Legislatively Directed Priorities

MassDEP has been directed by recently enacted legislation to develop new programs and regulatory structures for a number of new initiatives. The agency will be working to meet these responsibilities and implement these new programs.



Flame Retardant Regulations. On January 1, 2021, Governor Baker signed the [Acts of 2020, Chapter 261](#), adding a new Section 28 to Chapter 21A of the Massachusetts General Laws which banned the sale and distribution of products with specified chemicals that serve as flame retardants. The new law defines covered products that include bedding, carpeting, children's products, residential upholstered furniture, and window treatments. It also instructs MassDEP to review, identify and

recommend, if applicable, other flame retardants to prohibit if the agency determines they may present a toxic hazard to people. MassDEP will conduct this review not less than every three years. As stipulated in the law, MassDEP through ORS is collaborating with the MA Toxic's Reduction Institute to complete the first of these reviews.

Draft regulations prohibiting the sale, manufacture and distribution of products containing certain flame retardant chemicals were released for public comment in 2022 and final regulations are expected to be promulgated in the near future. Previously, the agency provided educational materials and compliance assistance to manufacturers and retailers of the named compounds subject to the flame retardant law.



Implementing Public Notification Requirements for Discharges of Untreated or Partially Treated Wastewater. In January 2021, Chapter 322 of the Acts of 2020, An Act promoting awareness of sewage in public waters, was signed into law. This law ensures that the public knows when untreated sewage flows into Massachusetts waters, including combined sewer overflows (CSOs). In January 2022, MassDEP promulgated regulations to implement the provisions of the Act, titled Notification Requirements to Promote Public Awareness of Sewage Pollution (314 CMR 16.00). These sewage notification regulations became effective in July 2022 and require wastewater utilities and systems to notify the public of untreated or partially treated sewage discharges and overflows. The sewage notification regulations were designed to promote awareness and protect public health and require multiple types of public notification for reportable events, including public advisory notifications via email or text, signage at public access points potentially affected by CSOs, updates to the discharger's website, and reporting into a centralized MassDEP sewage notification database. Reports submitted to MassDEP's database are shared on a public website; this includes notification information and data of overflow events: <https://eeaonline.eea.state.ma.us/portal/dep/cso-data-portal/>. The statute includes a requirement for MassDEP to issue a report providing a summary of all outfall discharge activity reported for the previous calendar year. The first report for calendar year 2022 is here: <https://www.mass.gov/doc/2022-sewage-notification-annual-report/download>.

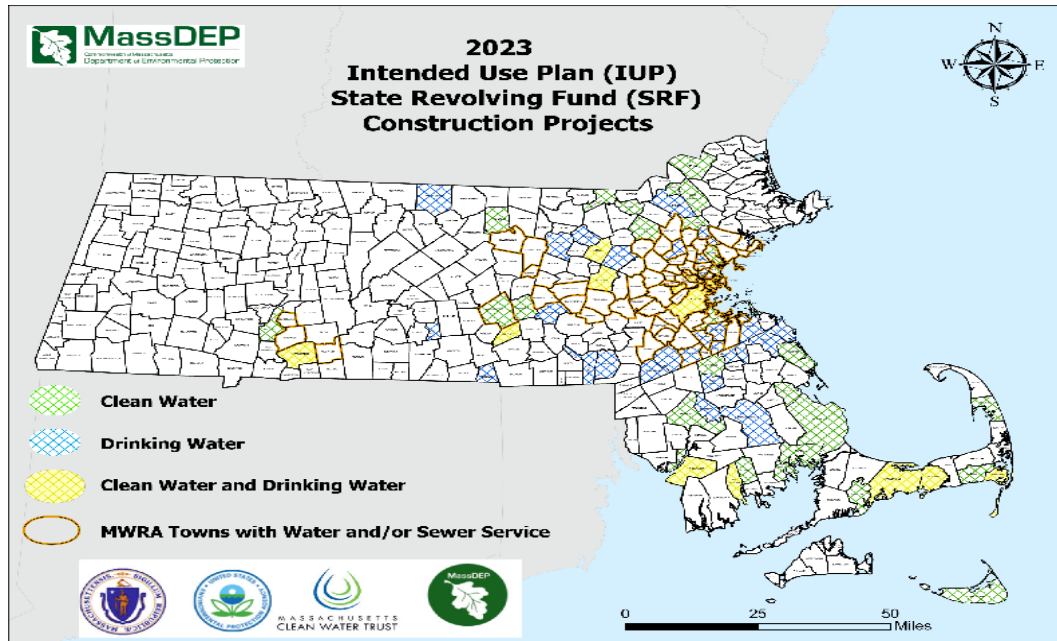
To assist wastewater systems' compliance with this new law, MassDEP has a robust webpage of information on the program with extensive training materials available to permittees and Boards of

Health located here: <https://www.mass.gov/guides/sanitary-sewer-systems-combined-sewer-overflows>. MassDEP added a staff person in 2023 whose primary responsibilities are to administer and enforce the regulations. MassDEP has been developing and implementing a Compliance and Enforcement Strategy for the statute and regulations and will be making compliance evaluation a regular activity in the program. MassDEP has distributed \$600,000 through a grant program to assist 10 permittees with funding for implementation required by the statute and regulations and an additional \$563,289 in funding is available in FY2024.

12. Manage Increased Federal Funding: Accept and equitably distribute federal funding

Approximately \$935 million dollars will be available to invest in our communities from the federal government through the Bipartisan Infrastructure Law (BIL) over a period of five years starting in 2022 and continuing through 2026. The increased magnitude of these funds will challenge the agency to thoughtfully and correctly distribute and manage the oversight of these monies.

State Revolving Fund. The funding will primarily be directed through the State Revolving Loan Fund (SRF) Program and will supplement the annual EPA capitalization grants that fund the SRF programs. The 2023 State Revolving Fund Intended Use Plans (operating on a calendar year basis) reflect this additional funding and are available online here: [2023 Final SRF Intended Use Plans | Mass.gov](#). Massachusetts offered over \$1.33 billion to finance 111 water infrastructure projects across the Commonwealth in 2023. The map below shows the SRF 2023 Intended Use Plan distribution of SRF funding (\$903 million for Clean Water SRF projects and \$431 million for Drinking Water SRF projects).



The SRF project solicitation opens in July of each year. Information on how to apply can be found in MassDEP's website at <https://www.mass.gov/state-revolving-fund-srf-loan-program>.

Long Island Sound Watershed Nutrient Reduction. In September 2022, MassDEP was awarded \$10.5M grant from EPA for Long Island Sound Watershed Nutrient Reduction, available from Bipartisan Infrastructure Law (BIL) funds. The objective of this project is to support nitrogen reduction to Massachusetts waterbodies that are in the Long Island Sound watershed, through nitrogen reduction upgrades to wastewater treatment facilities in Massachusetts municipalities with environmental justice populations. These funds were payable over 3 years. In SFY23 MassDEP distributed \$8.47 million to support nitrogen reduction projects at two wastewater treatment plants. In SFY23 MassDEP also began a workplan to expend the final \$2 million from the initial award. Also, in SFY23 MassDEP developed a proposal to request remaining BIL funds to support additional nitrogen

reduction work at Massachusetts wastewater treatment plants that discharge to the Long Island Sound Watershed. Future funding will be determined by the Long Island Sound Study (LISS) Management Committee.

Assessment and Cleanup of Federal Waste Sites CERCLA/RCRA Corrective Action/LUST:

MassDEP will continue to work collaboratively with EPA to achieve assessment and cleanup objectives under the CERCLA, RCRA Corrective Action, and Leaking Underground Storage Tank (LUST) programs. A significant priority in the next few years is to assist EPA in completion of remedial investigations / feasibility studies, remedy selection and remedial designs/remedial actions funded under the Bipartisan Infrastructure Law (BIL), including remedial investigations/feasibility studies, at 3 sites and remedial designs/remedial actions at 4 sites. MassDEP also intends to complete the update of Conceptual Site Models and work with EPA to complete remedy re-evaluation/remedy revision for three CERCLA sites that MassDEP has been responsible for Operation and Maintenance for over 30 years. MassDEP will also continue to work with EPA to promote the listing of the former National Fireworks Site in Hanover to the National Priorities List.

Brownfields Priorities:

The BWSC Brownfields program plans to complete assessment and cleanup projects with total costs of approximately \$850,000 per year under MassDEP's CERCLA 128a BIL Brownfields grant. It is anticipated that similar funding and project efforts will be in place through 2027 for the duration of the BIL. Five to 10 sites, per year, will receive BIL assessment or cleanup activities with 90% of the work being conducted in Environmental Justice Communities or low-population towns.

MassDEP intends to submit an application under the EPA Brownfields CWAG-ST (Community Wide Assessment Grant for States and Tribes) program. If awarded that will provide \$2 million for assessment and community outreach activities to be implemented during a 5-year performance period (2024 through 2028). With existing funding and anticipated grant resources the Brownfields team will support EEA and MassDEP Department initiatives to establish and enhance Environmental Justice Programs and community engagement across the Commonwealth.

III. U.S. EPA's Strategic Priorities

EPA's *FY 2022-2026 Strategic Plan* communicates the Agency's priorities and provides the roadmap for achieving its mission to protect human health and the environment. In this Strategic Plan, the Agency renews its commitment to the three principles articulated by William Ruckelshaus, who served as the EPA's first Administrator (1970 – 1973, and then again from 1983 – 1985), to: follow the science, follow the law, and be transparent. The Agency also adds a fourth foundational principle: advance justice and equity. We add this principle to infuse the consistent and systematic fair, just, and impartial treatment of all individuals into all EPA policies, practices, and programs. These principles form the basis of the Agency's culture and will guide our operations and decision making now and into the future.

Building on work already begun under President Biden's Executive Orders (E.O.s) 13985: *Advancing Racial Equity and Support for Underserved Communities Through the Federal Government* and 14008: *Tackling the Climate Crisis at Home and Abroad*, and in alignment with the Administration's whole-of-government approach, we are charting a course in this Strategic Plan where tackling climate change and advancing environmental justice and civil rights are integral to all we do in carrying out EPA's mission.

In accordance with these priorities, we have established new strategic goals on addressing climate change and environmental justice to signal the importance of these issues. Goal 1 focuses on cutting pollution that causes climate change and increasing the adaptive capacity of Tribes, states, territories, and communities, and Goal 2 focuses on achieving tangible progress for historically overburdened and underserved communities and ensuring the fair treatment and meaningful involvement of all people regardless of race, color, national origin, or income in developing and implementing environmental laws, regulations, and policies. We will embed this focus into the work we do to carry out our five programmatic strategic goals for enforcement and compliance, air quality, water quality, land revitalization, and chemical safety.

Our four cross-agency strategies describe the essential ways EPA will carry out our mission. These strategies include reinforcing science as foundational to Agency decision making; protecting children's environmental health; building back EPA's workforce with particular attention to equity and enhancing mission-support functions to achieve organizational excellence; and renewing our commitment to EPA's trust responsibility to Tribal nations and our engagement with Tribal, state, and local government partners, stakeholders, the regulated community, and the public.

EPA's Strategic Plan includes a suite of long-term performance goals (LTPGs) that reflect the quantifiable outcomes we will achieve for each strategic objective and cross-agency strategy by 2026. LTPGs will help us understand, monitor, and tell the story of progress we are making to partners and external stakeholders, Agency employees, and the public.

The EPA Strategic Plan identifies seven strategic goals to guide EPA's work, along with supporting Objectives under each of the key goals:

- **Goal 1: Tackle the Climate Crisis:** Cut pollution that causes climate change and increase the adaptive capacity of Tribes, states, territories, and communities;
 - Objective 1.1 – Reduce Emissions that Cause Climate Change
 - Objective 1.2 – Accelerate Resilience and Adaptation to Climate Change Impacts
 - Objective 1.3 – Advance International and Subnational Climate Efforts
- **Goal 2: Take Decisive Action to Advance Environmental Justice and Civil Rights:** Achieve tangible progress for historically overburdened and underserved communities and ensure the fair treatment and meaningful involvement of all people regardless of race, color, national origin, or income in developing and implementing environmental laws, regulations, and policies;
 - Objective 2.1 – Promote Environmental Justice and Civil Rights at the Federal, Tribal, State, and Local Levels
 - Objective 2.2 – Embed Environmental Justice and Civil Rights into EPA's Programs, Policies, and Activities
 - Objective 2.3 – Strengthen Civil Rights Enforcement in Communities with Environmental Justice Concerns
- **Goal 3: Enforce Environmental Laws and Ensure Compliance:** Improve compliance with the nation's environmental laws and hold violators accountable;
 - Objective 3.1 – Hold Environmental Violators and Responsible Parties Accountable
 - Objective 3.2 – Detect Violations and Promote Compliance
- **Goal 4: Ensure Clean and Healthy Air for All Communities:** Protect human health and the environment from the harmful effects of air pollution;

- Objective 4.1 –Improve Air Quality and Reduce Localized Pollution and Health Impacts
- Objective 4.2 – Reduce Exposure to Radiation and Improve Indoor Air
- **Goal 5: Ensure Clean and Safe Water for All Communities:** Provide clean and safe water for all communities and protect our nation’s waterbodies from degradation;
 - Objective 5.1 – Ensure Safe Drinking Water and Reliable Water Infrastructure
 - Objective 5.2 – Protect and Restore Waterbodies and Watersheds
- **Goal 6: Safeguard and Revitalize Communities:** Restore land to safe and productive uses to improve communities and protect public health;
 - Objective 6.1 – Clean Up and Restore Land for Productive Uses and Healthy Communities
 - Objective 6.2 – Reduce Waste and Prevent Environmental Contamination
 - Objective 6.3 – Prepare for and Respond to Environmental Emergencies

- **Goal 7: Ensure Safety of Chemicals for People and the Environment:** Increase the safety of chemicals and pesticides and prevent pollution at the source;
 - Objective 7.1 – Ensure Chemical and Pesticide Safety
 - Objective 7.2 – Promote Pollution Prevention

In addition, EPA has identified three FY 2022-2023 Agency Priority Goals (APGs), which are intended to jumpstart actions and showcase progress toward Administrator Regan’s priorities:

- Phase down the production and consumption of hydrofluorocarbons;
- Clean up contaminated sites and invest in water infrastructure to enhance the livability and economic vitality of overburdened and underserved communities; and
- Housing and Urban Development (HUD) and EPA will reduce exposure to lead to protect families, particularly children, in overburdened and underserved communities.

a. Cross-Walk Between U.S. EPA’s and MassDEP’s Strategic Plans

MADEP Goals	Goal 1: Taking Action to Meet the Climate Change Crisis:	Goal 2: Advancing Environmental Justice, Equity, Diversity and Inclusion	Goal 3: Addressing PFAS	Goal 4: Transparency: Providing Timely and Actionable Information to the Public	Goal 5: Innovation: Develop a Modernized Information Technology System	Goal 6: Implementing the Solid Waste Master Plan and Supporting Recycling	Goal 7: Addressing Nitrogen Pollution & Improving Water Quality	Goal 8: Cumulative Impact Analysis for Air Permitting	Goal 9: Reducing Lead in Drinking Water	Goal 10: Workforce Expansion and Development	Goal 11: Other Legislatively Directed Priorities	Goal 12: Manage Increased Federal Funding
U.S. EPA Goals												
Goal 1: Tackle the Climate Crisis	X			X	X	X	X			X		X
Goal 2: Take Decisive Action to Advance Environmental Justice and Civil Rights		X		X				X	X	X		X
Goal 3: Enforce Environmental Laws and Ensure Compliance	X	X	X		X	X	X		X			
Goal 4: Ensure Clean and Healthy Air for All Communities	X	X	X	X	X			X				X
Goal 5: Ensure Clean and Safe Water for All Communities	X	X	X	X	X		X		X		X	X
Goal 6: Safeguard and Revitalize Communities	X	X	X	X		X	X		X	X	X	X
Goal 7: Ensure Safety of Chemicals for People and the Environment		X	X			X	X	X	X		X	

b. Areas for Collaboration

Areas for Collaboration Development Process

Key Areas for Collaboration (AFCs) between EPA and the states are included in each multi-year PPA. In order to maintain a high level of attention on the new AFCs, and to gain the greatest benefits of a cooperative, problem-solving approach, close communication between both agencies is necessary throughout the Agreement period. Appropriate staff from the two organizations will provide coordinated, narrative updates to senior leadership at least annually to ensure that desired progress is being made on the selected AFCs. At the end of each year, the Areas for Collaboration will be reviewed and amended, as necessary. As appropriate, the organizations will work together to identify specific priority projects to be included on the Priorities and Commitments Lists.

It should be emphasized that exclusion of a particular issue or program area from the “Areas for Collaboration” section does not indicate a low priority or that significant work is not being accomplished in that area. All core MassDEP and EPA Region 1 services are ongoing and remain essential to protecting the environment and public health in Massachusetts and in New England.

Description of Areas for Collaboration FY2024

Environmental Justice

MassDEP continues to implement the June 2021 updated Environmental Justice Policy (EJ Policy) as well as Executive Order #552 to encourage sustained and continued efforts now and into the future to ensure that environmental justice remains a priority for the executive branch. The Environmental Justice Council (EJC) was appointed by the Governor and chaired by the Executive Office of Energy and Environmental Affairs (EEA). The EJC was created pursuant to Chapter 9 of the Acts of 2021, An Act Creating a Next-Generation Roadmap for Massachusetts Climate Policy (the “Act”) to advise and provide recommendations to the Secretary of EEA on relevant policies and standards to achieve environmental justice principles as defined in the Act.

In collaboration with U.S. EPA Region 1, MassDEP continues to strengthen its non-discrimination and public-involvement programs in compliance with Title VI of the Civil Rights Act of 1964. MassDEP will seek guidance and partner with EPA Region 1 on developing training, community engagement tools and techniques to assist and support MassDEP staff. These events and activities will build on successful past collaborations between EPA and MassDEP on Title VI and EJ trainings and current priority projects including the Chelsea Cumulative Impacts Demonstration Initiative and additional community engagement work in New Bedford, MA. MassDEP will continue to collaborate with U.S. EPA Region 1, EPA nationally, and other states to improve the quality of the environment and public health in overburdened and underserved communities in Massachusetts. MassDEP will collaborate with EPA, EEA and other stakeholders on EJ issues in Chelsea, New Bedford and other joint priority locations identified to restore natural resources and benefit EJ communities. MassDEP will also work with EPA Region 1 to meet the priorities and goal of the Justice40 Initiative, with at least 40 percent of the overall benefits of qualifying federal EPA investments flow to disadvantaged communities that are marginalized, underserved, and overburdened by pollution as outlined in Executive Order 14008.

Addressing Climate Change

Massachusetts will continue to experience a range of impacts from climate change including increases in air and water temperature, changes to precipitation patterns, sea level rise (SLR), more intense weather events and flooding, and seasonal shifts. The impacts of climate change are already affecting the lives and livelihoods of our residents and visitors, degrading ambient and indoor air quality, threatening public health, and damaging infrastructure, ecosystems, and social systems. As a result, there is broad consensus of the need to holistically address mitigation of greenhouse gas emissions to limit the magnitude and rate of climate change while also adapting to those impacts that are unavoidable. This approach should be integrated across all programs and media to the greatest extent possible.

Massachusetts and EPA share a common goal to tackle the climate crisis. Continuous coordination and communication can enhance and complement each agencies' efforts. Meetings such as the New England State Climate Coordinator calls allow for peer-to-peer learning and discussion of barriers and lessons learned, as well as present new opportunities for interstate collaboration. EPA and Massachusetts shall continue this dialogue and evaluate the need for additional options.

What a Successful Environmental, Public Health, or Efficiency Outcome Looks Like:

- Continued communication between Massachusetts and EPA to share successes and lessons learned regarding climate resilient actions and GHG reductions;
- Collaboration within agencies in Massachusetts and across different states to consider how climate change may affect their work and any adaptive measures that may be taken to mitigate those vulnerabilities;
- Collaboration within MassDEP programs to ensure that the agency's outreach and education activities, loan and grant programs, rules and regulations, and public policy positions account for changing climatic and environmental conditions as well as minimize GHG emissions; and
- Continued education and engagement with communities—especially those most vulnerable to the impacts of climate change—to help respond to changing environmental conditions.

Planned Actions:

Priority actions planned by MassDEP are described in Section II (1) of this Agreement.

Massachusetts will participate in quarterly New England State Climate Coordinator calls and similar meetings to increase collaboration and communication on priorities and implementation strategies among state agencies and EPA.

Massachusetts will collaborate with other state agencies on climate related actions supported by the Office of Climate Innovation and Resilience, and the Executive Office of Energy and Environmental Affairs. MassDEP will continue to convene its internal Climate Team group to facilitate coordination on climate related work, reduce GHG emissions and support resiliency.

Massachusetts will consider climate smart investment opportunities across all programs in this PPA as appropriate.

Massachusetts in collaboration with EPA will increase community resilience through natural hazard prevention, planning, and response.

Massachusetts will collaborate with EPA on voluntary energy reduction strategies. As resources allow, Massachusetts will encourage communities and facilities to use EPA tools to reduce their energy consumption.

Massachusetts will continue to provide assistance to wastewater treatment and drinking water facilities on:

- designing water systems upgrades and protecting existing infrastructure and water quality impacted by all hazards and extreme events, and
- increase energy efficiency and renewable energy generation and use.

Massachusetts will continue to participate in the Regional Greenhouse Gas Initiative..

Massachusetts will collaborate with EPA to support communities in analyzing local risks and vulnerabilities, design and implement mitigation strategies, and support emergency response capabilities, in order to minimize the negative effects of climate changes on infrastructure, public health and natural systems.

Massachusetts will partner with EPA to strengthen watershed management practices through examination of policies, regulations, and standards to advance restoration actions and protect water quality impacted by climate hazards.

IV. Quality Assurance Management Program

In order to ensure that all federally-funded environmental data generated under this agreement will be of known and documented quality suitable for use as environmental indicators and program outcomes and outputs, the Department and EPA Region 1 will maintain a Quality Assurance Management Program. The Quality Assurance Management Program is documented in the Department's Quality Management Plan (QMP) updated in 2020 in accordance with EPA Requirements for Quality Management Plan (EPA QA/R-2). The QMP is designed to:

- Ensure that quality assurance project plans completed by MassDEP or MassDEP's grantees and contractors meet the EPA Requirement for Quality Assurance Project Plans (EPA QA/R-5) and are completed and approved prior to data collection activities;
- Coordinate quality assurance efforts among the bureaus, programs and offices at MassDEP;
- Oversee the planning, implementation and assessment of environmental quality assurance programs;
- Oversee the planning, generation, evaluation and reporting of data associated with quality indicators;
- Schedule the review and updating of the QMP annually to identify and make any needed changes to the quality system and submit a revised QAPP list (Table 1 of the QMP) to EPA. The Department continues to provide annual updates, including any needed changes, and a revised QAPP list at the end of the state fiscal year.
- The MassDEP QMP was updated and approved by U.S. EPA in 2020. The QMP is valid for five years until 2025. EPA Region 1's Quality Assurance Office will continue to work with MassDEP by providing guidance, training and technical support.
- MassDEP's current QMP expires in November 2025. MassDEP will submit its QMP to U.S. EPA in September 2025, 60 days prior to its expiration date as requested by EPA Region 1.
- EPA conducted a Quality Program Assessment (QPA) of MassDEP in April 2019. The QPA resulted in no findings of non-conformance; however, the U.S. EPA had some recommendations that MassDEP's QA staff will review and consider when updating its Quality Management Plan in 2025. The next QPA Audit will be conducted by EPA in 2024, in accordance with the audit cycle of every three to five years.

V. Grant Management Overview

This Performance Partnership Agreement (PPA) covers federal fiscal years 2024 – 2027 (October 1, 2023 to September 30, 2027). The PPA, including the itemized Priorities and Commitments List, sets forth the goals, sub-goals, objectives, programs, activities, deliverables, and measures of progress to address the full range of cooperative federal-state environmental programs under the Massachusetts Department of Environmental Protection's (MassDEP) jurisdiction. The Agreement, including the Priorities and Commitments List, serves as the Workplan for the Department's Performance Partnership Grant (PPG). The PPG, in combination with other federal and state funding sources, is a key financial vehicle for implementing the Agreement. The PPG currently combines the following federally-funded grants:

- Air Pollution Control- Clean Air Act, Section 105
- Hazardous Waste Program - Resource Conservation and Recovery Act, Section 3011

- Public Water Supply Supervision- Safe Drinking Water Act, Section 1443(a)
- Underground Injection Control Program, Safe Drinking Water Act, Section 1443(b)
- Water Pollution Control- Clean Water Act, Section 106
- Nonpoint Source Management- Clean Water Act, Section 319
- Wetlands Program Development– Clean Water Act, Section 104(b)(3)
- Brownfields - Comprehensive Environmental Response, Compensation & Liability Act, Section 128a

Some environmental program grants are awarded through a competitive process. An applicant and the Regional Administrator may agree to add funds available for a competitive grant award to a Performance Partnership Grant. If this is done, the work plan commitments from the competitive grant must be included in the Performance Partnership Grant work plan. After the funds have been added to the Performance Partnership Grant, the recipient does not need to account for these funds in accordance with the funds’ original environmental program source, but remains accountable for delivering on workplan commitments.

In order to include funds from an environmental program grant listed in 40 CFR §35.101 in a Performance Partnership Grant, applicants must meet the requirements for award of each of the environmental programs from which funds are combined in the agency’s Performance Partnership Grant. These requirements can be found beginning at 40 CFR §35.140.

The Agreement and associated workplans also include descriptions of non-PPG funded work that is necessary to accomplish the environmental and public health goals set forth in the Department’s and U.S. EPA Region 1 Strategic Plans. MassDEP and U.S. EPA Region 1 will continue to explore opportunities for improving grant efficiency and measuring environmental results.

For Fiscal Years 2023 and 2024, EPA and MassDEP decided to use a Categorical Grant to distribute Nonpoint Source Pollution Control (CWA section 319) “implementation” funds, previously included in the PPA/PPG. The “program” funds for CWA section 319 will remain in the respective FY23 and FY24 PPG allocations. EPA currently intends to continue using Categorical Grants for CWA section 319 “implementation” funds in the later years of the PPA/PPG.

Selected Key Federal Regulations and Policies Governing Grants

1. All categorical environmental state grants, including PPGs, are governed by 40 CFR 35, *State and Local Assistance, Subpart A, Environmental Program Grants* (commonly referred to as Part 35). All grants and agreements are subject to 2 CFR Part 200 and 2 CFR Part 1500, Subpart E, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*. Performance Partnership Grants and Performance Partnership Agreements do not supersede any law, regulation, or delegation agreement.

2. Workplan requirements. Performance Partnership Grant work plans are subject to the same requirements as any other grant work plan, which can be found at 40 CFR 35.107. An approvable work plan must specify:

- The work plan components to be funded under the grant;
- The estimated work years and the estimated funding amounts for each work plan component;
- The work plan commitments for each work plan component and a time frame for their accomplishment;
- A performance evaluation process and reporting schedule in accordance with 40 CFR 35.115; and
- The roles and responsibilities of the recipient and EPA in carrying out the work plan commitments.

3. The regulation at 40 CFR 35.107(c) states:

An applicant may use a Performance Partnership Agreement or a portion of a Performance Partnership Agreement as the work plan for an environmental program grant if the portions of the Performance Partnership Agreement that serve as all or part of the grant work plan: (1) are clearly identified and distinguished from other portions of the Performance Partnership Agreement; and (2) meet the requirements in §35.107(b). A PPG work plan should be the product of joint planning, priority setting and mutual agreement between the state and EPA. The PPG grant work plan is the result of negotiations between EPA and state program managers and staff. Successful PPG work plan negotiations rely on a predictable process that fosters prompt resolution of issues, including elevation of issues to senior management levels if necessary. In successful work plan negotiations EPA and the state will reach a mutual understanding and agreement about what will be accomplished under the agreement.

Work plans must also be consistent with applicable federal statutes, regulations, circulars, executive orders, and EPA delegations, approvals, or authorizations. The PPA or portion thereof that serves as a grant work plan must meet the same work plan requirements as for any state program grant. The portion(s) of a PPA that serve as a work plan must be clearly identified and distinguished from the rest of the PPA. States are also required to submit nonpoint source management workplans in accordance with EPA’s 2014 “Nonpoint Source Program and Grants Guidelines for States and Territories.”

4. EPA program offices must ensure that the work plan contains well-defined outputs and outcomes by [EPA Order 5700.7](#). The term “output” in EPA Order 5700.7 means an environmental activity, effort, and/or associated work product related to an environmental goal or objective that will be produced or provided over a period of time or by a specified date. Outputs may be quantitative or qualitative but must be measurable during an assistance agreement funding period. The term “outcome” means the result, effect or consequence that will occur from carrying out an environmental program or activity that is related to an environmental or programmatic goal or objective. Outcomes may be environmental, behavioral, health-related or programmatic in nature, must be quantitative, and may not necessarily be achievable within an assistance agreement funding period. For state assistance agreements under 40 CFR 35, *State and Local Assistance, Subpart A, Environmental Program Grants*, program offices may satisfy this requirement by ensuring compliance with 40 CFR 35.107 (summarized above). Prior to approving an assistance agreement work plan, EPA program offices must ensure that the work plan is linked to EPA’s Strategic Plan architecture.

5. **Grant Policy Issuance (GPI) 12-06, *Timely Obligation, Award, and Expenditure of EPA Grant Funds*** provides in section 7.0 (in part):

- a. Estimating Budgets: Consistent with applicable NPM Guidance, EPA should request States to develop and/or submit their work plans and applications based on the previous year’s award amount or the amount derived from the President’s budget, whichever is higher. If amounts based on the President’s budget are not known, negotiations should be based on the previous year’s award amount. (Section 7.1.b.)
- b. Focus Negotiations on New Priorities: Assuming that the level of funding is not significantly different from the previous year’s grant amount, the primary focus of work plan negotiations should be on new priorities consistent with applicable NPM guidance. Less emphasis should be placed on negotiating recurring activities/commitments where there is a satisfactory record of grant performance. (Section 7.1.b.)
- c. Multi-Year Grant Awards: For multi-year grant awards, applicants should apply for the total amount of funds expected for the period covered by the award and include any required match in the application. The work plan should also cover the same time period. EPA will fund the application incrementally as funds become available. (Section 7.1.c.)
- d. Pen and Ink Changes: If the final amount of funding is lower than the amount applied for, Regions will work with States to identify necessary changes. The State will not need to submit a revised workplan or new application. Regions will document and date through pen and ink changes/email correspondence, agreed-upon revisions to the workplan, budget narrative, and application forms. (Section 7.2.c.)

6. MassDEP may use the Performance Partnership Grant, subject to the requirements below, to fund any *activity* that is eligible for funding under at least one of the environmental programs from which funds are combined into the grant.

MassDEP will use the Performance Partnership Grant to fund multi-media activities that are eligible and have been agreed to by the Commissioner and the Regional Administrator. The range of activities vary as needed by program but may include staff time for program design and implementation to achieve measurable environment and public health results. Such activities may include multi-media permitting and enforcement and pollution prevention, sampling, analysis, ecosystem management, community-based environmental protection, and/or other innovative *approaches and activities*.

7. To be allowable under Federal awards, costs must meet the following general criteria, found in 2 CFR Part 200 (Subpart E), *Uniform Administrative Requirements, Cost Principles and Audit Requirements for Federal Award*:
- Be necessary and reasonable for the performance of the Federal award and be allocable thereto under these principles.
 - Conform to any limitations or exclusions set forth in these principles or in the Federal award as to types or amount of cost items.
 - Be consistent with policies and procedures that apply uniformly to both federally-financed and other activities of the non-Federal entity.
 - Be accorded consistent treatment. A cost may not be assigned to a Federal award as a direct cost if any other cost incurred for the same purpose in like circumstances has been allocated to the Federal award as an indirect cost.
 - Be determined in accordance with generally accepted accounting principles (GAAP), except, for state and local governments and Indian tribes only, as otherwise provided for in this part.
 - Not be included as a cost or used to meet cost sharing or matching requirements of any other federally-financed program in either the current or a prior period. See also § 200.306 Cost sharing or matching paragraph (b).
 - Be adequately documented. See also 2 CFR §§ 200.300, *Statutory and national policy requirements* through §200.309, *Period of performance of this part*.

Work Plan Development Process and EPA’s National Program Manager Guidance.

In 2016, [EPA’s National Program Manager \(NPM\)](#) guidance moved to a two-year, exceptions-based process and there is a national movement towards pursuing multi-year work plans. Region 1 responded to our states’ request to pilot a two-year Priorities & Commitment List process for our States to match with the FY16-17 NPM guidance and moved toward multi-year work plans that are aligned with the two-year NPM guidance process. Under this approach, there is an expectation that the negotiated workplan commitments will cover a two-year period absent changed circumstances as defined below. An example of the benefits of this approach includes minimizing/eliminating the need for extensive workplan negotiations at the mid-point of an award, with recurring commitments from year one typically carrying over into year two. This approach should also better align the priorities communicated through the NPM and individual programmatic grant guidance with the commitments and flexibilities negotiated in grant work plans.

Adjustments to year-two commitments will be necessary if there are changed circumstances, that can include, for example, changes in Administrator/NPM priorities, revisions required by EPA’s Annual Commitment process, or a substantial reduction or increase in EPA funding.

Reporting & Measures for Evaluating Performance.

For this Agreement, MassDEP will continue to produce regular (at least annual) status reports for the elements outlined in the Priorities and Commitment Lists covering this time period and status reports for identified Areas for Collaboration. MassDEP and EPA agree to meet as needed to discuss progress and address any areas of concern. MassDEP staff will continue to produce and submit annual work plan progress reports to EPA Region 1. MassDEP will continue to improve its reporting mechanisms, focusing on developing a jointly agreed upon set of environmental and programmatic measures, which will help foster discussions on how MassDEP and EPA Region 1 are meeting their strategic objectives and achieving measurable environmental results.

MassDEP's annual assessments will strive to summarize results, track progress on identified P&C List commitments and Areas for Collaboration, identifying areas where progress met or exceeded expectations and where the agency may have had difficulty in achieving anticipated progress on deliverables or where MassDEP may fall behind on specific strategic objectives. MassDEP and EPA will work cooperatively to improve the annual assessment progress by including specific indicators of air and water quality, as well as land resources management, in terms of outputs and outcomes.

Commitment to Joint Evaluation

MassDEP will work with EPA Region 1 to develop a process for jointly evaluating and reporting progress and accomplishments in compliance with 40 CFR Part 31.115.

Key Authority in Regulation and Guidance for Grant Management

The list below summarizes the key authorities in regulation and guidance that have been referenced in this section on grants management:

- 40 CFR Part 35, Subpart A; including 40 CFR §35.101, 40 CFR §35.107, 40 CFR §35.115, and 40 CFR §35.140
- 2 CFR Part 200
- 2 CFR Part 1500, Subpart E
- EPA Order 5700.7
- EPA Grants Policy Issuance (GPI) 12-06

VI. Reporting Requirements

Reporting of program data required by federal programs will continue under this agreement as MassDEP and EPA continue discussions about state reporting requirements to national databases and steps to identify and reduce reporting requirements that are ineffective and burdensome.

MassDEP continues to work with severely constrained resources and with significantly reduced staffing levels. Therefore, in the event that MassDEP must prioritize in meeting reporting requirements, the high-priority reports identified below are where resources will be dedicated.

Goal 1: [Clean Air - Priority Clean Air Reporting Requirements](#)

Annual Reports on Implementation of the Automobile Inspection and Maintenance I/M Program: EPA regulations (41 CFR 51.366) require MassDEP to submit to EPA by July of each year a report for January through December of the previous year.

Submission of Ambient Monitoring Results to the Air Quality System (AQS) Database: Consistent with EPA regulations (40 CFR part 58), MassDEP routinely posts validated air monitoring data to EPA's AQS database. MassDEP posts hourly raw ozone, fine particulate matter (PM_{2.5}), and meteorological data to EPA's AirNow public website. MassDEP provides EPA with an annual review of its entire air monitoring network plan.

AIR NOW reporting: Submitting ozone and PM_{2.5} real-time data and forecasts to the Data Management Center.

Submission of emissions to Emissions Inventory System (EIS). MassDEP annually posts equipment, emissions, and throughput data for stationary sources to EPA's EIS database. This data comes from MassDEP's Source Registration program.

Clean Air Reporting Required Outside the PPA Process

To provide a context concerning the relationship between federal requirements and the Performance Partnership Agreement (PPA), the following are some examples of federal requirements outside the PPA. These requirements are outside the PPA either because they are outside the scope of the PPA (for example, Clean Water Act State Revolving Fund) or have not been restated in the PPA because they are required in an existing formal source (law, regulation, delegation agreement, etc.) and have not become part of the PPA strategic discussion. These examples provide a good sense of the source and types of requirements outside the PPA but are by no means an attempt to provide a comprehensive listing of all requirements.

Clean Air Act Provisions

Example: Section 182 (c) provides the timeline for many SIP submissions requirements due in the 1990's. Partly because MassDEP has wanted the PPA to only reflect the most significant expectations, the PPA has not always contained every one of these submissions (e.g., requirement to submit ozone precursor inventory every three years). MassDEP air staff is aware of these requirements.

EPA's SIP Actions in the Federal Register

Example: EPA sometimes attaches conditions on its approval of SIP submissions. These conditions may require MassDEP to take some action within a set timeline.

National Data Base

Example: MassDEP submits monitoring and compliance information into the AQS and EIS systems.

Other Grants

Example: Grants to MassDEP for PM_{2.5} and toxics monitoring are not included in the PPA; however, these data are routinely reported to EPA's AQS database and these monitors are included in the annual air monitoring network review. MassDEP posts hourly raw PM_{2.5} data to EPA's AirNow public website.

Delegation Agreements

Example: Massachusetts has assumed delegation of many MACT, NESHAP or NSPS emission standards. Under the delegation agreement, EPA regularly sends MassDEP lists of new standards with a request that MassDEP indicate the standards for which they wish to accept delegation.

National Guidance Documents

Example: The request for submissions of ozone and PM_{2.5} designations are issued in guidance documents by EPA and sent to the Governors with letters explaining the importance of these requests.

Goal 2: Clean and Safe Water -- Priority Drinking Water Reporting Requirements

To provide a context concerning the relationship between federal requirements and the Performance Partnership Agreement (PPA), the following are some examples of federal requirements outside the PPA. These requirements are outside the PPA either because they are outside the scope of the PPA (for example, Clean Water Act State Revolving Fund) or have not been restated in the PPA because they are required in an existing formal source (law, regulation, delegation agreement, etc.) and have not become part of the PPA strategic discussion. These examples provide a good sense of the source and types of requirements outside the PPA but are by no means an attempt to provide a comprehensive listing of all MassDEP's reporting obligations to EPA.

Monthly Reports on the status and frequency of inspections and certification determinations for in-state microbiological laboratories: MassDEP and EPA Region 1 have negotiated an aggressive laboratory inspection schedule to ensure that an adequate laboratory inspection and certification schedule is maintained. MassDEP provides updates on inspection activity and certification determinations as requested.

Program Reviews: EPA Region 1 conducts program reviews of the state drinking water program. The next review is scheduled for FY2024. State drinking water file reviews are used to determine potential discrepancies in complying system inventories and identifying monitoring and drinking water standards violations.

Submission of PWS Inventory, Actions (Violations, Enforcement and Inspections) and Sample Results (Lead and Copper 90th percentile values) to the SDWIS /FED Database: Timely and accurate information on drinking water system violations is a significant indicator of public health protection and performance of drinking water programs. MassDEP will continue to import such information into SDWIS/FED on a timely basis.

Annual Reports on Capacity Development and Operator Certification Programs: These programs are important for analyzing the overall capacity of the drinking water program. Their particular emphasis is on the need to support small systems, the vast majority of systems in Massachusetts.

Quarterly Reports on State Water Security Activities: MassDEP will use grant monies to support state and local coordination relating to water security and emergency response planning. Close tracking of these efforts will continue to be an important item.

Quarterly Reports on Lead Action Level Exceedances, Health Based Violations and Enforcement Priority PWSs (ETT): MassDEP submits narrative explanations to EPA Region 1 for PWSs that are captured in these three separate quarterly lists. These narratives include progress towards achieving compliance and/or explanations on the status of each PWS listed.

Reporting under specific Safe Drinking Water Act Provisions

Example: Section 1413 of the SDWA (a) provides general timelines for when States must adopt promulgated federal drinking water regulations, and submit appropriate and adequate documentation (e.g., primacy applications). Specific deadlines depend upon the dates on which the respective regulations have been promulgated. Other specific program implementing reporting requirements are embedded within the SDWA, such as notification of systems' variances and exemptions, and the Biennial Wellhead Program Status Report. Periodic updates on the implementation of certain regulations are required by federal regulations and state primacy agreements.

Underground Injection Control Data

Underground Injection Control (UIC) program submits mid-year and year-end reports to EPA Region 1 on program activities and measures of success for input into the national database.

Extension Agreements

Example: Extension Agreements between EPA Region 1 and MassDEP outline specific extended primacy deadlines, and implementation and reporting requirements appropriate for each rule. Such reporting is particularly important for EPA Region 1 in cases where the Region has interim primacy enforcement authority.

State Revolving Loan Program Requirements

Under the Drinking Water State Revolving Loan Fund, the state submits a biannual program report, an annual financial audit, annual capacity development and operator certification implementation reports, list of systems in significant non-compliance (every three years) and electronic input into the NIMS system.

Regional Program Evaluations and Inspector General Audits

Example: The Inspector General completed an audit of State Capacity Development Programs, including the Massachusetts program. Other IG audits or surveys may occur during the year.

National Guidance and Program Measures

MassDEP will provide data for EPA Region 1's report on the national annual drinking water program objectives and measures. Commitments between EPA Region 1 and EPA OW are reflected in a Memorandum of Agreement.

Priority Surface Water Reporting Requirements

Water Quality Standards Revisions: The Clean Water Act section 303(c) requires the state to review our Massachusetts Surface Water Quality Standards at least every three years, a process which includes public hearings and input. After these reviews, all revisions to the Massachusetts Surface Water Quality Standards are submitted to EPA and those applicable to the Clean Water Act are reviewed for approval.

Water Quality Assessment and the Integrated List: The Clean Water Act section 303(d) requires the state to establish and periodically revise (every two years) its priority ranking of waters that do not meet water quality standards. The Clean Water Act section 305(b) also requires the state to prepare and submit to EPA a water quality assessment report every two years that evaluates the quality of waters in its streams, rivers and lakes. The Integrated List of Waters, or "Integrated Report", which combines the 303(d) list of waters with the 305(b) assessment, provides information on the extent to which the state's waters have attained water quality standards. It is due by April 1, 2004 and every two years thereafter.

In addition, MassDEP develops individual watershed assessment reports on a rotating cycle that serves as the primary information for the development of the Integrated List. The watershed assessment reports are not a federal requirement but are made available to EPA and the public.

Total Maximum Daily Loads (TMDLs): The Clean Water Act section 303(d) requires each state to develop TMDLs and submit them to EPA for approval. The schedule of TMDL development is generally included in the PPA.

Non-point Source (NPS) Annual Report: The Clean Water Act section 319(b)(11) requires that each state annually submit a report on its NPS program, plan and revise as necessary. In accordance with section 319 of the Clean Water Act, EPA uses information in annual reports to determine if a state has made Satisfactory Progress and is eligible to receive continued EPA NPS program funding.

State Surface Water Quality Monitoring and Water Quality Assessment Program: In September 2005, MassDEP published *A Water Quality Monitoring Strategy for the Commonwealth of Massachusetts* (the “2005 Monitoring Strategy”). The 2005 Monitoring Strategy outlined a surface water monitoring program that was designed to fulfill the monitoring requirements of the Federal Clean Water Act. This program was consistent with guidance provided by the EPA in *Elements of a State Water Monitoring and Assessment Program* (March 2003) and was to be fully implemented over a period of ten years. In January 2018, MassDEP issued *A Strategy for Monitoring and Assessing the Quality of Massachusetts’ Waters to Support Multiple Water Resource Management Objectives 2016 – 2025* (the “2016 Monitoring Strategy”). The updated monitoring plan describes how monitoring data from various water types will be acquired and used within the context of MassDEP’s water resource management programs throughout the next ten years (i.e., 2016 – 2025).

Clean Water Act State Revolving Fund: MassDEP submits an annual financial audit report, annual program report, and annual minority business and women’s business (MBE/WBE) reports for this program.

Specific Grant Reporting Requirements: Grant agreements have specific reporting requirements tailored to monitor progress in achieving the grant’s objectives, the pace of the work, its completion and evaluation. MassDEP reports on these projects as described in each grant agreement.

National Guidance and Program Measures (Surface Water and Watersheds)

Several new national program measures have been proposed by EPA that are new tracking requirements and are not currently obtained by MassDEP. MassDEP intends to use the Integrated List as a means of tracking water quality actions and improvements over time and will work with Region 1 to provide as much information on these measures as possible using our existing programs.

Goal 3: [Priority Reporting for Managing Waste and Cleaning Up Waste Sites](#)

Underground Storage Tanks Reporting Outside the PPA

Semi-Annual Activity Report: This semi-annual report covers information regarding compliance and corrective action activities at federally regulated UST facilities.

Priority Site Remediation and Restoration Reporting

Superfund Remedial NPL: MassDEP reviews and concurs on NPL-related documents:

Superfund Remedial Federal Facilities NPL: MassDEP reviews and comments on NPL-related documents.

RCRA Corrective Action

MassDEP will implement RCRA Corrective Actions through its 21E program pursuant to authorization received in 2008 and will meet periodically with EPA staff.

Site Remediation and Restoration Reporting Outside the PPA

Superfund Pre-remedial: This quarterly report relates to evaluating sites for inclusion in SEMS (EPA’s database of sites potentially eligible for NPL listing) through the Pre-CERCLA screening process; developing and/or reviewing Preliminary Assessment and Site Inspection reports for sites in the EPA pre-remedial program; reviewing No Further Action decisions to remove sites and to document that sites do not warrant further federal action under CERCLA; and recommending sites for consideration for NPL listing.

Superfund Block Grant: This quarterly report includes National Priority List (NPL) Support Agency activities for NPL sites and core activities for eligible non-site-specific work.

Typical activities performed by the state include reviewing and commenting on all major documents, and evaluating records of decision, participating in public meetings and site management meetings, overseeing state contractors, identifying state ARARs, and performing timely communication of issues and concerns. Under the Superfund Regulation, 40 CFR Part 35 Subpart O, MassDEP is required to submit the following under this CA: Quarterly Progress Reports, Financial Status Reports, MBE/WBE Reports, and Property Inventory Reports, if applicable.

Brownfields Reporting Outside the PPA

Brownfields 128A Cooperative Agreement: This semi-annual report includes activities listed in our approved grant related to establishing and/or enhancing the program elements contained in the 2002 federal Brownfields legislation, and to developing/maintaining the required public record.

RCRA Sustainable Materials Management Sustainable Materials Management (SMM) data will be reported directly into the SMM State Data Measurement Program.

RCRA Permitting Information

- Permit Renewal Tracking
- Permit/Post Closure Approved Controls In Place tracking

Enforcement and Compliance Reporting Outside the PPA

Regular Reporting of Inspection and Enforcement Information into National Program Data Systems: With the advent of much wider public access to compliance data through EPA’s Enforcement and Compliance History Online (ECHO) website in 2002, timely and accurate entry of inspection and enforcement data and quality assurance of the information is of significant importance. In addition, MassDEP's and EPA’s increasing focus on using the data in our systems to manage the programs requires that the data be current and of high quality.

Annual Compliance and Enforcement Performance Report: This important report summarizes MassDEP’s compliance and enforcement performance for EPA and the public.

RCRA Compliance Program Required Reports /Information

- EOY Report per the PPA
- Data Entry and Maintenance of RCRA Info for all RCRA Activities

- State-specific priority write ups where substituted in lieu of core program activities distributed to the States (e.g., 20% generator coverage, etc.)

Water Compliance Program Required Reports/Information

- NPDES Minors Reporting – 40 CRF 123.45(c) requires that the Region submit to EPA Headquarters an annual reporting of the compliance status of NPDES minor permittees in Massachusetts. The report is to include the total number of minors reviewed, the number of non-complying minors, the number of enforcement actions issued to minors, and the number of permit schedules extending compliance deadlines. The report is due annually on February 28th.

- EPA provides MassDEP with copies of all EPA formal and informal enforcement actions.

Drinking Water Program Required Compliance / Enforcement Reporting

MassDEP submits data into SDWIS/FED and provides compliance and enforcement information as described in the previous section on SDWA reporting.

Enforcement Targeting Tool (ETT) Quarterly Reports. These reports are provided through quarterly emails to share information on current compliance status and to coordinate enforcement responses for unaddressed noncompliance at public water systems. Note: reports are generated by EPA.

Air Compliance Program Required Reports/Information

- MassDEP will enter/send inspection, testing, compliance monitoring, and enforcement information to EPA's national ICIS-AIR data system at least once every 60 calendar days and will periodically review this data and make improvements as deemed necessary to meet the minimum data requirements (MDRs).
- MassDEP will update ICIS-AIR at least monthly with Federally Reportable Violations.
- MassDEP will maintain and update ICIS-AIR facility data to accurately reflect air program applicability (NSPS, NESHAPS and MACT) and facility classification.
- MassDEP will identify, address, and resolve HPVs in accordance with EPA's Timely and Appropriate Enforcement Response to High Priority Violators, July 1999, the most recent HPV policy in effect and MassDEP's Enforcement Response Guidance. MassDEP will inform the EPA Region 1 liaison in person, by phone, or by email within 60 days of identifying, addressing or resolving an HPV.
- MassDEP will participate in the annual data verification process which will also provide EPA a year-end evaluation of state progress in meeting the compliance activity and data quality objectives of the PPA.

General Grant Reporting Requirements

Grantees shall submit annual performance reports within 90 days of the end of the grant year. The reports will address: accomplishments as measured against work plan commitments, cumulative effectiveness of the work performed under all work plan components, existing and potential problem areas, and suggestions for improvement, including, where feasible, schedules for making the improvements. (40 CFR 31.40 and 40 CFR 35.115).

Attachment A: Massachusetts FY24-FY25 Priorities & Commitments List

No.	Strategic Linkage		New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)	FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.XXX.XXXX	EPA Contacts 617.918.XXXX
							MassDEP	EPA		
				Actions in the transportation sector	Actions in the transportation sector					Senior Program Manager: Cynthia Greene - 1813
1	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	Continue to implement the MA Rideshare program	Continue to implement the MA Rideshare program		GK 8/11/23	JR 9/14/23	Sharon Weber 617-981-5484	Manager: John Rogan 1645 Tech: Gary Rennie 1525
2	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	Continue to participate on the Clean Air Northeast Steering Committee monthly calls. Attend any Northeast Collaborative Stakeholder Meeting planned for 2023.	Continue to participate on the Clean Air Northeast Steering Committee monthly calls. Attend any Northeast Collaborative Stakeholder Meeting planned for 2023.		GK 8/11/23	JR 9/14/23	Haidee Janak 857-276-2540	Manager: John Rogan 1645 Tech: Gary Rennie 1525
				Ozone, PM _{2.5} , PM ₁₀ and CO	Ozone, PM _{2.5} , PM ₁₀ and CO					Senior Program Manager: Cynthia Greene - 1813
3	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Continue participation in EPA's AIRNOW program. Submit real-time pollutant data and provide forecasts and alerts. Attend R1 air quality outreach and forecasting workshop, if held, either in person or remotely and, as resources allow, attend the EPA National Air Quality Conference. (Final FY'23-24 OAR NPM Guidance: Ambient Air Monitoring for Criteria Pollutants, B.4.2, #8; and NAAQS, B.1.2.3 Other #1).	Continue participation in EPA's AIRNOW program. Submit real-time pollutant data and provide forecasts and alerts. Attend R1 air quality outreach and forecasting workshop, if held, either in person or remotely and, as resources allow, attend the EPA National Air Quality Conference. (Final FY'23-24 OAR NPM Guidance: Ambient Air Monitoring for Criteria Pollutants, B.4.2, #8; and NAAQS, B.1.2.3 Other #1).	Updated NPM Guidance	GK 8/25/23	EW 9/6/23	Steve Coughlin 508-776-3190	Manager Eric Wortman -1624 Tech: Michele Kosin
4	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Submit air emissions data for 2022 for large, Type A point sources to EPA's NEI by 1/15/2024. (Final FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.3, #2 and B.1.2.3 Other #5).	Submit air emissions data for 2023 for all stationary and mobile source sectors to EPA's NEI by 1/15/2025. (Final FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.3, #2 and B.1.2.3 Other #5).	Revised to reflect due dates for FY24 and FY25, and specify full inventory is due in FY25.	GK 8/11/23	EW 8/24/23	Maureen Hancock 781-697-1877 Mark Wert 617-634-2789	Manager Eric Wortman -1624 Tech: Bob McConnell 1046
5	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Work with EPA on annual update to the SIP Plan. Target date for updated plan is 12/31/2024. (Final FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.2, #8).	Work with EPA on annual update to the SIP Plan. Target date for updated plan is 12/31/2025. (Final FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.2, #8).	Updated due dates for current FY.	GK 8/11/23	EW 8/24/23	Mark Wert 617-634-2789	Manager: Eric Wortman -1624 Tech: Ariel Garcia 1660
6	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	For future revisions to the SIP, where appropriate, work to implement the recommendations in the final Standard Operating Procedures document developed by EPA Region 1 and the New England states. (Final FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.2, #8 and #9)	For future revisions to the SIP, where appropriate, work to implement the recommendations in the final Standard Operating Procedures document developed by EPA Region 1 and the New England states. (Final FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.2, #8 and #9)	Added NPM Guidance.	GK 8/11/23	EW 8/24/23	Mark Wert 617-634-2789	Manager: Eric Wortman -1624 Tech: Ariel Garcia 1660
7	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Complete and submit the annual I/M report for calendar year 2023 to EPA by July 2024. (Final FY'23-24 OAR NPM Guidance: Mobile Source Programs, B.8.2., #4)	Complete and submit the annual I/M report for calendar year 2024 to EPA by July 2025. (Final FY'23-24 OAR NPM Guidance: Mobile Source Programs, B.8.2., #4)	Updated NPM Guidance	GK 8/11/23	EW 8/24/23	Sharon Weber 617-981-5484	Manager: Eric Wortman -1624 Tech: Ariel Garcia 1660
8	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Meet with EPA in FY'24 to discuss the state's plans regarding the enforceability of the Massachusetts locomotive idling rule. Follow up on any action items from that meeting.	In FY25, continue any necessary follow up from the meeting in FY'24 to discuss the state's plans regarding the enforceability of the Massachusetts locomotive idling rule.	JR and AL discussed new language on 9/27 and came to an agreement. New language now reflected in FY24/25 commitments.	AL 9/27/23	JR 9/27/23	Christine Kirby 617-413-7952	Manager: John Rogan -1645 Tech: Abby Swaine 1841; Gary Rennie 1525
9	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Continue to monitor fine particulates, including pollution from wood smoke, and issue air quality alerts to notify the public of poor air quality as needed. If requested, MassDEP will provide information to educate communities about wood smoke pollution. (FY'23-24 OAR National Program Guidance: NAAQS, B.1.2.3, #9).	Continue to monitor fine particulates, including pollution from wood smoke, and issue air quality alerts to notify the public of poor air quality as needed. If requested, MassDEP will provide information to educate communities about wood smoke pollution. (FY'23-24 OAR National Program Guidance: NAAQS, B.1.2.3, #9).	Revised commitment for MassDEP review and concurrence.	GK 9/13/23	EW 9/13/23	Joanne Morin 857-972-3148	Manager Eric Wortman -1624 Tech: Alison Simcox 1684
10	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Process conformity determinations for the 1997 and 2008 8-hour ozone nonattainment areas and maintenance areas. Work with EPA if assistance is needed with ongoing conformity obligations. (FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.3, #10)	Process conformity determinations for the 1997 and 2008 8-hour ozone nonattainment areas and maintenance areas. Work with EPA if assistance is needed with ongoing conformity obligations. (FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.3, #10)	Removed reference to areas for carbon monoxide.	GK 8/11/23	EW 8/24/23	Sharon Weber 617-981-5484	Manager: Eric Wortman -1624 Tech: Ariel Garcia 1660
11	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	If not complete in FY2023, work with City of Cambridge to submit to EPA required documentation to process the SIP revision for the Vehicle Trip Reduction Program in the Metropolitan Boston Air Pollution Control District. (Final FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.2, #8).	If not complete in FY2024, work with City of Cambridge to submit to EPA required documentation to process the SIP revision for the Vehicle Trip Reduction Program in the Metropolitan Boston Air Pollution Control District. (Final FY'23-24 OAR NPM Guidance: NAAQS, B.1.1.2, #8 and #9).	Carried over.	GK 8/25/23	EW 9/6/23	Sharon Weber 617-981-5484	Manager Eric Wortman -1624 Tech: Eric Rackauskas -
				NO ₂ and SO ₂	NO ₂ and SO ₂					Senior Program Manager: Cynthia Greene - 1813

No.	Strategic Linkage		New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)	FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.XXX.XXXX	EPA Contacts 617.918.XXXX
							MassDEP	EPA		
				Regional Haze	Regional Haze					Senior Program Manager: Cynthia Greene - 1813
12	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		New	Intentionally left blank	Regional haze second period progress report is due January 31, 2025, see 40 CFR 51.308(g).	New requirement per 40 CFR 51.308(g)	GK 8/11/23	EW 8/24/23	Glenn Keith 617-645-3689	New Manager: Eric Wortman 1624 Tech: David Mackintosh 1584
				Title V / NSR Permits	Title V / NSR Permits					Senior Program Manager: Cynthia Greene - 1813
13	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	During FY'24, ensure that 100 percent of Title V significant modifications are issued within 18 months of receiving a complete permit application. Provide necessary data through the TOPS Tracking Form to document the goal every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #1 and #2)	During FY'25, ensure that 100 percent of Title V significant modifications are issued within 18 months of receiving a complete permit application. Provide necessary data through the TOPS Tracking Form to document the goal every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #1 and #2)	Updated OAR NPM Guidance reference and FY	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
14	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	During FY'24, ensure that 100 percent of new Title V operating permits are issued within 18 months of receiving a complete permit application. Provide necessary data through the TOPS Tracking Form to document the goal every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #1 and #2)	During FY'25, ensure that 100 percent of new Title V operating permits are issued within 18 months of receiving a complete permit application. Provide necessary data through the TOPS Tracking Form to document the goal every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #1 and #2)	Updated OAR NPM Guidance reference and FY	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
15	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Title V renewals: Document the number of expired Title V permits as of Oct. 1, 2023 and reduce the total universe by 10% during the fiscal year. Provide necessary data through the TOPS Tracking Form to document the goal every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #1 and #2)	Title V renewals: Document the number of expired Title V permits as of Oct. 1, 2024 and reduce the total universe by 10% during the fiscal year. Provide necessary data through the TOPS Tracking Form to document the goal every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #1 and #2)	Updated OAR NPM Guidance reference and date	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
16	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	Continue progress on addressing Title V Action Plan as developed in response to EPA's 2021 title V program evaluation.	Continue progress on addressing Title V Action Plan as developed in response to EPA's 2021 title V program evaluation.		GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
17	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	During FY'24, issue all major NSR permits within 12 months of receiving a complete permit application. Provide necessary data to document the goal every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #4 and #7)	During FY'25, issue all major NSR permits within 12 months of receiving a complete permit application. Provide necessary data to document the goal every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #4 and #7)	Updated OAR NPM Guidance reference and FY	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
18	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	During FY'24, ensure that data are submitted to EPA's RACT, BACT, LAER Clearinghouse for new major sources and major modifications within 90 days of permit issuance. Provide the data documenting the timeliness of the submissions every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #5 and #7)	During FY'25, ensure that data are submitted to EPA's RACT, BACT, LAER Clearinghouse for new major sources and major modifications within 90 days of permit issuance. Provide the data documenting the timeliness of the submissions every six months. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #5 and #7)	Updated OAR NPM Guidance reference and FY	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
19	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	During FY'24, issue PSD permits in accordance with the Delegation Agreement signed on April 11, 2011. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #4)	During FY'25, issue PSD permits in accordance with the Delegation Agreement signed on April 11, 2011. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #4)	Updated OAR NPM Guidance reference and FY	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
20	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		New	In FY24, advance environmental justice in air agency permitting for major stationary sources and major modifications, as well as for minor sources. If guidance is provided by EPA, work with EPA to incorporate any necessary Title VI assurances or environmental justice considerations into SIP processing if needed. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #6 and NAAQS B.1.1.3, #6)	In FY25, advance environmental justice in air agency permitting for major stationary sources and major modifications, as well as for minor sources. If guidance is provided by EPA, work with EPA to incorporate any necessary Title VI assurances or environmental justice considerations into SIP processing if needed. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #6 and NAAQS B.1.1.3, #6)	New language proposed by EPA for MA consideration.	GK 9/12/23	EW 9/12/23 & PB 9/12/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
21	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		New	In FY 24, Issue minor NSR and synthetic minor permits consistent with SIP-approved program and relevant EPA guidance or rules. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #8)	In FY 25, Issue minor NSR and synthetic minor permits consistent with SIP-approved program and relevant EPA guidance or rules. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #8)	New element, consistent with OAR NPM guidance	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Morgan McGrath -1541/ Andre Turner
22	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		New	In FY24, upload into EPA's Electronic Permits System draft, proposed, and final title V permits for EPA review and draft and final major NSR permits. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #1 and #2)	In FY25, upload into EPA's Electronic Permits System draft, proposed, and final title V permits for EPA review and draft and final major NSR permits. (FY'23-24 OAR NPM Guidance: Title V & NSR Permitting, B.3.2., #1 and #2)	Updated OAR NPM Guidance reference and FY	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Undine Kipka- 1335
23	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		New	Consistent with EPA's July 21, 2023 final rulemaking, make revisions to part 70 program, as necessary, to remove affirmative defense provisions by August 21, 2024 and submit to EPA as a title V program revision		New Requirement	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager Pat Bird 1287 Tech: Undine Kipka- 1335

No.	Strategic Linkage		New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)	FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.XXX.XXXX	EPA Contacts 617.918.XXXX
							MassDEP	EPA		
				<i>Air Monitoring</i>	<i>Air Monitoring</i>					Senior Program Manager: Leiran Biton - 1267
24	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	Air Monitoring Network: Submit to EPA by July 1, 2024 the annual air monitoring network plan (40 CFR 58.10). State Plan should be made available for public and EPA review by May 31, 2023 at the latest. The Plan should include ensuring monitoring networks are consistent with the requirements of recent NO2, SO2, CO, lead and ozone NAAQS rules, in particular.	Air Monitoring Network: Submit to EPA by July 1, 2025 the annual air monitoring network plan (40 CFR 58.10). State Plan should be made available for public and EPA review by May 31, 2023 at the latest. The Plan should include ensuring monitoring networks are consistent with the requirements of recent NO2, SO2, CO, lead and ozone NAAQS rules, in particular.		GK 8/11/23	LB 8/17/23	Sean Dunn 978-242-1335	Tech: Alysha Murphy - 8381 New
25	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	Air Monitoring Network: Operate EPA-approved network (SLAMS, PM), enter the air monitoring, precision and accuracy data into AQS within 90 days (180 days for PAMS) of the end of each calendar quarter (40 CFR 58.12, 58.14, & 58.16) and submit the Annual Air Quality Data certification by May 1, 2024 (40 CFR 58.15).	Air Monitoring Network: Operate EPA-approved network (SLAMS, PM), enter the air monitoring, precision and accuracy data into AQS within 90 days (180 days for PAMS) of the end of each calendar quarter (40 CFR 58.12, 58.14, & 58.16) and submit the Annual Air Quality Data certification by May 1, 2025 (40 CFR 58.15).		GK 8/11/23	LB 8/17/23	Sean Dunn 978-242-1335	Tech: Alysha Murphy - 8381
26	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		New	[Intentionally left blank]	Air Monitoring Network: Conduct and Submit 5 Year Network Assessment to ensure all monitoring objectives are met. Should conduct public notice (along with ANP) and must be submitted to EPA by July 1, 2025.		GK 8/11/23	LB 8/17/23	Sean Dunn 978-242-1335	Tech: Alysha Murphy - 8381
27	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	Quality Assurance: Submit QAPP updates for all gaseous and PM criteria pollutants by November 1, 2024. Ensure adequate, independent QA audits of NAAQS monitors or participate in NPAP and PEP QA programs.	Quality Assurance: Submit QAPP updates for all gaseous and PM criteria pollutants by November 1, 2025. Ensure adequate, independent QA audits of NAAQS monitors or participate in NPAP and PEP QA programs.		GK 8/11/23	LB 8/17/23	Sean Dunn 978-242-1335	Tech: Alysha Murphy - 8381
28	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	Toxics Air Monitoring: Continue operation of the toxics air monitoring sites and enter the data into AQS. State should analyze data collected.	Toxics Air Monitoring: Continue operation of the toxics air monitoring sites and enter the data into AQS. State should analyze data collected.		GK 8/11/23	LB 8/17/23	Sean Dunn 978-242-1335	Tech: Alysha Murphy - 8381
29	Goal 4: Ensure Clean and Healthy Air for All Communities Objective ,4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		New	Air Monitoring Network: Send at least 2 State staff members to National Ambient Air Monitoring Conference during the fiscal year in which it is held.	[Intentially left blank]		GK 8/11/23	LB 8/17/23	Sean Dunn 978-242-1335	Tech: Alysha Murphy - 8381
30	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Same	Technical forum: EPA Region 1 will help facilitate scheduling of at least one technical forum during FY '24 to help ensure the technical air monitoring staff are properly trained and best practices are shared among all air staff in each State and tribe in EPA Region 1.	Technical forum: EPA Region 1 will help facilitate scheduling of at least one technical forum during FY '25 to help ensure the technical air monitoring staff are properly trained and best practices are shared among all air staff in each State and tribe in EPA Region 1.		GK 8/11/23	LB 8/17/23	Sean Dunn 978-242-1335	Tech: Alysha Murphy - 8381
				<i>Air Toxics</i>	<i>Air Toxics</i>					Senior Program Manager: Cynthia Greene - 1813
31	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Participate in a regional air toxics workshop if held in FY 2024 by EPA Region 1 to discuss various NESHAP implementation issues.	Participate in a regional air toxics workshop if held in FY 2025 by EPA Region 1 to discuss various NESHAP implementation issues.	Updated dates to FY 2024 and FY 2025.	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager: Pat Bird 1287 Tech: Jessica Kilpatrick -1652/ Liam Numrich -1307
32	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Continue delegation and implementation of federal requirements under section 112, 129, and 111(d) for major sources rules, area source rules, and residual risk rules. (FY'23-24 OAR National Program Guidance: Air Toxics Program Implementation, A.5.2, #1 and #2)	Continue delegation and implementation of federal requirements under section 112, 129, and 111(d) for major sources rules, area source rules, and residual risk rules. (FY'23-24 OAR National Program Guidance: Air Toxics Program Implementation, A.5.2, #1 and #2)	Updated dates to FY'23-24 OAR NPM guidance	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148	Manager: Pat Bird 1287 Tech: Jessica Kilpatrick -1652/ Liam Numrich -1307
33	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	Review and comment on draft community risk analyses developed by EPA when available for state comment. (FY'23-24 OAR National Program Guidance: Air Toxics Program Implementation, A.5.2., #4)	Review and comment on draft community risk analyses developed by EPA when available for state comment. (FY'23-24 OAR National Program Guidance: Air Toxics Program Implementation, A.5.2., #4)	Updated dates to FY'23-24	GK 8/11/23	PB 8/18/23	Joanne Morin 857-972-3148 Mark Wert - 617-634-2789	Manager: Pat Bird 1287 Tech: Jessica Kilpatrick -1652/ Liam Numrich -1307
34	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		Revised	As resources allow, review sources lists provided by EPA under the residual risk and technology review (RTR) program to determine whether the sources identified are covered by the standard. In addition, review and comment on RTR emissions data for sources in the state. (FY'23-24 OAR National Program Guidance: Air Toxics Program Implementation, A.5.2, #2)	As resources allow, review sources lists provided by EPA under the residual risk and technology review (RTR) program to determine whether the sources identified are covered by the standard. In addition, review and comment on RTR emissions data for sources in the state. (FY'23-24 OAR National Program Guidance: Air Toxics Program Implementation, A.5.2, #2)	Updated dates to FY'23-24	GK 8/11/23	PB 8/18/23	Mark Wert 617-634-2789	Manager: Pat Bird 1287 Tech: Jessica Kilpatrick -1652/ Liam Numrich -1307

No.	Strategic Linkage		New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)		FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.XXX.XXXX	EPA Contacts 617.918.XXXX
								MassDEP	EPA		
35	Goal 4: Ensure Clean and Healthy Air for All Communities Objective 4.1: Improve Air Quality and Reduce Localized Pollution and Health Impacts		New	Participate in up to 3 meetings in FY24 related to EPA's NEXUS Chelsea analysis. EPA will handle the bulk of the presentations and offer the opportunity for MA DEP to share any related state data from Chelsea monitors with the community if appropriate. Following the meetings with the community, discuss any potential follow-up actions with EPA as appropriate and if needed.			8/23 update - MassDEP expressed an interest to remove this from the P&C list - PB This item is already addressed in Cross Media Tab (AL). 9/14/23 update - Lynne Hamjian spoke to Ann Lowery and explained the NEXUS project and collaboration that was already initiated. Lynne clarified expectations and next steps in the new language. Ann seemed positive and more clear on the project and was going to pass the information along to Christine and Glenn. EPA is waiting to hear back. MassDEP is fine with the revised language for FY24.	AL 8/31/23	PB 9/27/23 (reflecting revised language OK'd by MAssDEP on 9/26/23)	Ann Lowery 617-645-9710	Manager: Pat Bird 1287 Tech: Pat Bird 1287
				GHG Actions		GHG Actions					Senior Program Manager: Cynthia Greene - 1813
36	Goal 1: Tackle the Climate Crisis, Objective: 1.1 Reduce Emissions that Cause Climate Change		Same	As resources allow, work with EPA on the implementation of the Greenhouse Gas Reporting Rule. Activities may include: 1) reviewing a list of MA facilities that may be subject to reporting rule but did not report; 2) answering and/or directing questions from facilities on the rule.		As resources allow, work with EPA on the implementation of the Greenhouse Gas Reporting Rule. Activities may include: 1) reviewing a list of MA facilities that may be subject to reporting rule but did not report; 2) answering and/or directing questions from facilities on the rule.	MassDEP is not sure this item is needed anymore. Nevertheless, we agree with this if EPA believes it is useful.	WS 8/31/23	JR 9/14/23	Will Space 857-234-1134	Manager: John Rogan -1645, Tech: Shutsu Wong- 1078

No.	Strategic Linkage	New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)	FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.292.XXXX	EPA Contacts 617.918.XXXX
						MassDEP	EPA		
			<i>Certification of Drinking Water Labs</i>	<i>Certification of Drinking Water Labs</i>				Ann Lowery 617-292-5846	Senior Program Manager: Bryan Hogan -8634
1	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Maintain full certification of the MassDEP WES state principal laboratory and follow up promptly on any action items resulting from EPA's audits of the laboratory. Maintain required schedule of inspections for MassDEP certified laboratories. (i.e., commercial and municipal).	Maintain full certification of the MassDEP WES state principal laboratory and follow up promptly on any action items resulting from EPA's audits of the laboratory. Maintain required schedule of inspections for MassDEP certified laboratories. (i.e., commercial and municipal).		AL 7/6/23 OP 7/13/23	BH 9/7/2023	Ann Lowery 617-292-5846 and Dr. Oscar Panscorbo 978-242-1314	Senior Program Manager: Bryan Hogan -8634 Tech: Bhavita Patel -8322
			<i>Source Water Protection</i>	<i>Source Water Protection</i>				Program Director: Yvette DePeiza (617) 921-2857	Senior Program Manager: Jane Downing 8-1571
2	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Meet minimum of 95% of CWS and 95% of the population where risk to public health is minimized through source water protection. Continue to support implementation of local programs and, where appropriate, continue to integrate source water protection implementation into other programs as appropriate (e.g., UIC, stormwater). Local programs include watershed and wellhead protection plans, land use controls, education and outreach programs, emergency response planning.	Meet minimum of 95% of CWS and 95% of the population where risk to public health is minimized through source water protection. Continue to support implementation of local programs and, where appropriate, continue to integrate source water protection implementation into other programs as appropriate (e.g., UIC, stormwater). Local programs include watershed and wellhead protection plans, land use controls, education and outreach programs, emergency response planning.		DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Kathy Romero 339-837-1588	Manager: Denise Springborg -1681; Tech: Kira Jacobs -1817
			<i>Drinking Water</i>	<i>Drinking Water</i>				Program Director: Yvette DePeiza (617) 921-2857	Senior Program Manager: Jane Downing -1571
3	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Reduce the number of community water systems (CWS) with health based violations by 25 percent from a baseline in FY21Q2.	Reduce the number of community water systems (CWS) with health based violations by 25 percent from a baseline in FY21Q2.	Updated language to reflect new baseline date (AT)	DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
4	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	By September 30, 2026, reduce the number of community water systems still in noncompliance with health-based standards since March 31, 2021 by thirty percent. Those classified as a "continuous" system, received a health based violation for every quarter thereafter. Continue to report quarterly on number of community water systems with health-based violations.	By September 30, 2026, reduce the number of community water systems still in noncompliance with health-based standards since March 31, 2021 by thirty percent. Those classified as a "continuous" system, received a health based violation for every quarter thereafter. Continue to report quarterly on number of community water systems with health-based violations.	Updated language to match national strategic goals and include tracking/reporting (AT)	DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
5	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	LCR Revisions: Provide training and technical assistance to public water supply systems to ensure compliance with the October 2024 deadline for lead service line inventories. Work towards adoption of LCRR and prepare primacy extension agreement.	LCR Revisions: Provide training and technical assistance to public water supply systems to ensure compliance with the October 2024 deadline for lead service line inventories. Work towards adoption of LCRR and prepare primacy extension agreement.	Additional language added (AT)	DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
6	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Sanitary surveys: 100% of all CWS have undergone sanitary survey within 3 years of last survey (or every 5 years for outstanding performers or gw systems approved by state for 4-log treatment). Ensure 100% of CWSs served by surface water/GWUDI are surveyed in this time period. For Ground Water Rule, complete survey for all groundwater CWS on a three year cycle and all NTNCWS on a five year cycle (i.e., XX NTNCWS/year). Report all surveys to SDWIS.	Sanitary surveys: 100% of all CWS have undergone sanitary survey within 3 years of last survey (or every 5 years for outstanding performers or gw systems approved by state for 4-log treatment). Ensure 100% of CWSs served by surface water/GWUDI are surveyed in this time period. For Ground Water Rule, complete survey for all groundwater CWS on a three year cycle and all NTNCWS on a five year cycle (i.e., XX NTNCWS/year). Report all surveys to SDWIS.		DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
7	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Sanitary surveys: 100% of TNCWSs will meet the five year cycle with progress and capacity evaluated at the mid-year point. Report all surveys to SDWIS.	Sanitary surveys: 100% of TNCWSs will meet the five year cycle with progress and capacity evaluated at the mid-year point. Report all surveys to SDWIS.		DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
8	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	State will work with EPA R1 annually to communicate plans for, and track use of new PWSS Emerging Contaminants funding received. Specific details on what the funds are used for are required. This plan will be submitted to and approved by EPA R1	State will work with EPA R1 annually to communicate plans for, and track use of new PWSS Emerging Contaminants funding received. Specific details on what the funds are used for are required. This plan will be submitted to and approved by EPA R1		DGG 7/25/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
9	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	All Hazards Preparedness/Resiliency/Cybersecurity: continue to help water systems prepare/protect infrastructure and water quality impacted by all hazards/events; coordinate with EPA on related workshops, exercises, and mutual aid WARN activities; and provide technical assistance to drinking water systems.	All Hazards Preparedness/Resiliency/Cybersecurity: continue to help water systems prepare/protect infrastructure and water quality impacted by all hazards/events; coordinate with EPA on related workshops, exercises, and mutual aid WARN activities; and provide technical assistance to drinking water systems.	Removed tracking language (AT)	DGG 7/25/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Gufran Bulbul (617) 571-9608	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
10	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Work to achieve 98% of COM and NTNC systems meeting the lead Action Level.	Work to achieve 98% of COM and NTNC systems meeting the lead Action Level.	Updated from 97 to 98% (AT)	DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Jessica Sibirski (617) 512-4607	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
11	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Continue quarterly updates on status of public water supply systems with Lead Action Level Exceedances. Provide follow up assistance , including systems on Lead Watchlist.	Continue quarterly updates on status of public water supply systems with Lead Action Level Exceedances. Provide follow up assistance , including systems on Lead Watchlist.	Updated language (AT)	DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Jessica Sibirski (617) 512-4607	Manager: Denise Springborg -1681; Tech: Kevin Reilly -1694/Andrea Traviglia -1993
12	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Maintain timely and accurate reporting to SDWIS and otherwise comply with 40 CFR 142.15. State will also work towards preparing to migrate data from SDWIS State and/or state-developed data systems to the new SDWIS platform.	Maintain timely and accurate reporting to SDWIS and otherwise comply with 40 CFR 142.15. State will also work towards preparing to migrate data from SDWIS State and/or state-developed data systems to the new SDWIS platform.		DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Damon Guterman (617) 447-1337	Manager: Denise Springborg -1681; Tech: Sandra Petrakis -1534

13	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	MassDEP will be investing two FTEs, on a part time basis, to work with EPA and State Agencies to provide input into the State Drinking Water Information System (SDWIS) modernization project, in accordance with the SDWIS Drinking Water Information System (SDWIS) Modernization Board Charter. The Board is comprised of 5 EPA members, 5 state drinking water program staff, 5 state technology staff, 1 ASDWA representative, and 1 ECOS representative. MassDEP has two members on the Board; Victoria Phillips, Director of Enterprise Information is the Board co-chair and Damon Guterman participates as a state drinking water representative. Participation includes, but is not limited to: <ul style="list-style-type: none"> •Preparation for and participating in Board meetings, •Planning for and participating in planning sessions pertaining to the SDWIS modernization project, •Preparation of written responses, both individually as a state participant and also as a SDWIS Board Member •Meetings with other Massachusetts DEP and Information Technology staff on this project to bring an individual state perspective to meetings, •Participation in meetings with other state Drinking Water staff and drinking water organizations regarding this project to communicate project process and to gather feedback, and •Victoria Phillips will also lead communications to the E-Enterprise Governance Board on the SDWIS project. Total Amount of the grant for 1 year: \$75,000	MassDEP will be investing two FTEs, on a part time basis, to work with EPA and State Agencies to provide input into the State Drinking Water Information System (SDWIS) modernization project, in accordance with the SDWIS Drinking Water Information System (SDWIS) Modernization Board Charter. The Board is comprised of 5 EPA members, 5 state drinking water program staff, 5 state technology staff, 1 ASDWA representative, and 1 ECOS representative. MassDEP has two members on the Board; Victoria Phillips, Director of Enterprise Information is the Board co-chair and Damon Guterman participates as a state drinking water representative. Participation includes, but is not limited to: <ul style="list-style-type: none"> •Preparation for and participating in Board meetings, •Planning for and participating in planning sessions pertaining to the SDWIS modernization project, •Preparation of written responses, both individually as a state participant and also as a SDWIS Board Member •Meetings with other Massachusetts DEP and Information Technology staff on this project to bring an individual state perspective to meetings, •Participation in meetings with other state Drinking Water staff and drinking water organizations regarding this project to communicate project process and to gather feedback, and •Victoria Phillips will also lead communications to the E-Enterprise Governance Board on the SDWIS project. Total Amount of the grant for 1 year: \$75,000		DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Damon Guterman (617) 447-1337	Manager: Denise Springborg Tech: Adam Reilly (replacing Sheryl Rosner as the R1 E-Enterprise Coordinator)
14	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Work to achieve target of 100% of the FY2021 EPA Region 1 Drinking Water Annual Commitment Measures for MA through timely and appropriate actions as discussed in EPA's 12/8/09 Drinking Water Enforcement Response Policy that address and/or return public water systems identified by the Enforcement Targeting Tool to compliance.	Work to achieve target of 100% of the FY2021 EPA Region 1 Drinking Water Annual Commitment Measures for MA through timely and appropriate actions as discussed in EPA's 12/8/09 Drinking Water Enforcement Response Policy that address and/or return public water systems identified by the Enforcement Targeting Tool to compliance.		DGG, 7/10/23	SH 8/8/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Damon Guterman (617) 447-1337	Manager: Sharon Hayes - 1328 Tech: Ken Rota -1751
15	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Work to strengthen water systems' technical, managerial, and financial capacity and continue to maintain an effective operator certification program. Submit annual reports on capacity development and operator certification.	Work to strengthen water systems' technical, managerial, and financial capacity and continue to maintain an effective operator certification program.Submit annual reports on capacity development and operator certification.	Added language on reporting (AT)	DGG 7/25/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Michael Celona (617) 634 9358	Manager: Denise Springborg - 1681; Tech: Kevin Reilly - 1694/Andrea Travaglia -1993
16	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Coordinate quarterly with EPA and on year-end PWSS reviews, including status of various rule implementation, health-based violation progress, and resource issues.	Coordinate quarterly with EPA and on year-end PWSS reviews, including status of various rule implementation, health-based violation progress, and resource issues.		DGG, 7/10/23	DS 8/23/23	Program Director: Yvette DePeiza (617) 921-2857	Manager: Denise Springborg - 1681; Tech: Kevin Reilly - 1694/Andrea Travaglia -1993
			UIC	UIC				Program Director: Yvette DePeiza (617) 921-2857	Senior Program Manager: Jane Downing - 1571
17	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Continue to report UIC activities (e.g., number of inspections conducted, number of permits issued, number of wells closed, UIC enforcement activity, etc.) to EPA per 7520 forms through EPA's web based electronic data submission portal.	Continue to report UIC activities (e.g., number of inspections conducted, number of permits issued, number of wells closed, UIC enforcement activity, etc.) to EPA per 7520 forms through EPA's web based electronic data submission portal.	Updated language to reflect EPA's web based electronic data submission portal (AT)	DGG 7/25/23	DS 8/30/23	Program Director: Yvette DePeiza (617) 921-2857 Tech: Joe Cerutti (781) 465-4123	Manager: Denise Springborg - 1681; Tech: Stafford Madison - 1622
18	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Continue using EPA's batch upload system to report UIC inventory data.	Continue using EPA's batch upload system to report UIC inventory data.		DGG 7/25/23	DS 8/30/23	Program Director: Yvette DePeiza (617) 921-2857 Tech Lead: Joe Cerutti (781) 465-4123	Manager: Denise Springborg - 1681; Tech: Stafford Madison - 1622
19	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Submit a revised MassDEP UIC program narrative based on EPA's primacy review comments that reflects the related regulatory revisions that have occurred since the original MassDEP application for primacy for the Class V 1999 amendment.	Submit a revised MassDEP UIC program narrative based on EPA's primacy review comments that reflects the related regulatory revisions that have occurred since the original MassDEP application for primacy for the Class V 1999 amendment.		DGG 7/25/23	DS 8/30/23	Program Director: Yvette DePeiza (617) 921-2857 Tech Lead: Joe Cerutti (781) 465-4123	Manager: Denise Springborg - 1681; Tech: Stafford Madison - 1622
			Water Monitoring	Water Monitoring				Program Director: Richard O. Carey 508-767-2894	Senior Program Manager Eric Magnan-8302
20	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Continue implementing final comprehensive water monitoring strategy covering lakes, rivers, estuaries and wetlands.	Revise and update comprehensive water monitoring strategy covering lakes, rivers, estuaries and wetlands. Continue implementing previous strategy.	Added revise and update monitoring strategy for 2025 Changed MassDEP Tech Lead to Shervon De Leon	SD 8/03/23 ROC 8/4/23	TFF 9/5/23; EJM 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Shervon De Leon 508-767-2873	SPM: Eric Magnan-8302 Tech: Tom Faber -8672
21	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Conduct statewide probabilistic survey and assessment of at least one water resource and at least one designated use with applicable water quality standard. Provide schedule and progress report for multi-year surveys.	Conduct statewide probabilistic survey and assessment of at least one water resource and at least one designated use with applicable water quality standard. Provide schedule and progress report for multi-year surveys.	Changed MassDEP Tech Lead to Shervon De Leon	SD 8/03/23 ROC 8/4/23	TFF 9/5/23; EJM 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Shervon De Leon 508-767-2873	SPM: Eric Magnan-8302 Tech: Tom Faber -8672
22	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Report on outcomes of monitoring activities using FY2023 106 supplemental funding for monitoring by Dec. 31, 2024, and prepare workplan for FY2024 106 supplemental funds by April 15, 2024.	Report on outcomes of monitoring activities using FY2024 106 supplemental funding for monitoring by Dec. 31, 2025, and prepare workplan for FY2025 106 supplemental funds by April 15, 2025.	Changed dates Changed MassDEP Tech Lead to Shervon De Leon	SD 8/03/23 ROC 8/4/23	TFF 9/5/23; EJM 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Shervon De Leon 508-767-2873	SPM: Eric Magnan-8302 Tech: Tom Faber -8672
23	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Participate as feasible in New England-wide projects and activities, and attend relevant regional meetings/conferences.	Participate as feasible in New England-wide projects and activities, and attend relevant regional meetings/conferences.	Changed MassDEP Tech Lead to Shervon De Leon	SD 8/03/23 ROC 8/4/23	TFF 9/5/23; EJM 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Shervon De Leon 508-767-2873	SPM: Eric Magnan-8302 Tech: Tom Faber -8672

24	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Participate in or coordinate with EPA Office of Water's National Aquatic Resource Surveys (NARS) and submit workplan reflecting level of participation.	Participate in or coordinate with EPA Office of Water's National Aquatic Resource Surveys (NARS) and submit workplan reflecting level of participation.	changed MassDEP Tech Lead to Shervon De Leon	SD 8/03/23 ROC 8/4/23	TFF 9/5/23; EJM 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Shervon De Leon 508-767-2873	SPM: Eric Magnan-8302 Tech: Tom Faber -8672/Hilary Snook -8670
			303(d)/305(b)	303(d)/305(b)				Program Director: Richard O. Carey 508-767-2894	Senior Program Managers: Eric Magnan-8302 & Mel Cote -1553
25	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Submit the 2024 305(b)/303(d) Integrated Report by April 1, 2024			RFC, 7/26/23 ROC 8/4/23	IM, 9/6/23; EJM 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Richard Chase 508-767-2859	Senior Program Manager Eric Magnan-8302 & Mel Cote -1553 Tech: Ivy Mlsna -1311/Corey Conville -8677
26	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised		Publish CALM for the 2024 cycle by Nov. 15, 2024		RFC, 7/26/23 ROC 8/4/23	IM, 9/6/23; EJM 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Richard Chase 508-767-2859	Senior Program Manager Eric Magnan-8302 & Mel Cote -1553 Tech: Ivy Mlsna -1311/Corey Conville -8677
			STORET/WQX (Water Quality Exchange)	STORET/WQX (Water Quality Exchange)				Program Director: Richard O. Carey 508-767-2894	Senior Program Manager: Eric Magnan-8302
27	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Provide annual uploads of physical, chemical and biological monitoring data to WQX.	Provide annual uploads of physical, chemical and biological monitoring data to WQX.		RFC, 7/26/23 ROC 8/4/23	TFF 9/5/23; EJM 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Richard Chase 508-767-2859	Manager Eric Magnan-8302 Tech: Monique Dulac -8327
			Water Quality Standards - Biological, Nutrient, Temperature	Water Quality Standards - Biological, Nutrient, Temperature				Program Director: Richard O. Carey 508-767-2894	Senior Program Manager: Mel Cote -1553
28	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	EPA will provide support to DEP, EEA, DCR and other state and federal agencies in their efforts toward addressing flow quantity and water level issues as part of their implementation of 310CMR 36.00, Water Management Act regulations.	EPA will provide support to DEP, EEA, DCR and other state and federal agencies in their efforts toward addressing flow quantity and water level issues as part of their implementation of 310CMR 36.00, Water Management Act regulations.		KB by AL 8/31/23	MPC 8/30/23	Manager: Kathleen Baskin 617-292-5792	Manager & Tech: Mel Cote -1553
29	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Continue ongoing WQS reviews, activities, and work with EPA to resolve outstanding issues. (WQ-03a, WQ-04a) Continue efforts to adopt latest EPA 304(a) criteria.	Continue ongoing WQS reviews, activities, and work with EPA to resolve outstanding issues. (WQ-03a, WQ-04a) Continue efforts to adopt latest EPA 304(a) criteria.		AHM, 8-2-2023 ROC 8/4/23	DIA 08/30/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Anna Mayor	Manager: Mel Cote -1553 Tech: Dan Arsenault -1562/Hilary Snook -8670
30	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Work with EPA towards the development of a nutrient management framework and criteria for phosphorus and nitrogen for lakes/ponds/impoundments and rivers/stream/estuaries at the earliest possible time. (WQ-1a, 1b)."	Work with EPA towards the development of a nutrient management framework and criteria for phosphorus and nitrogen for lakes/ponds/impoundments and rivers/stream/estuaries at the earliest possible time. (WQ-1a, 1b)."		AHM, 8-2-2023 ROC 8/4/23	DIA 08/30/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Anna Mayor	Manager: Mel Cote -1553 Tech: Dan Arsenault -1562/Hilary Snook -8670
31	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Provide any necessary schedule updates and a brief progress report to EPA for the development of numeric water quality criteria, total phosphorus and total nitrogen for lakes/ponds/impoundments, rivers/streams, and estuaries in Massachusetts by 12/31/23. (WQ-1c).	Provide any necessary schedule updates and a brief progress report to EPA for the development of numeric water quality criteria, total phosphorus and total nitrogen for lakes/ponds/impoundments, rivers/streams, and estuaries in Massachusetts by 12/31/24. (WQ-1c).	Revised dates	AHM, 8-2-2023 ROC 8/4/23	DIA 08/30/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Anna Mayor	Manager: Mel Cote -1553 Tech: Dan Arsenault -1562/Hilary Snook -8670
32	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	EPA and DEP agree to work together to collect any necessary data, as well as, assess the progress being made within the region and nationally on the development of science for establishing phosphorus and nitrogen numeric criteria.	EPA and DEP agree to work together to collect any necessary data, as well as, assess the progress being made within the region and nationally on the development of science for establishing phosphorus and nitrogen numeric criteria.		AHM, 8-2-2023 ROC 8/4/23	DIA 08/30/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Anna Mayor	Manager: Mel Cote -1553 Tech: Dan Arsenault -1562/Hilary Snook -8670
			TMDL Development	TMDL Development				Program Director: Richard O. Carey 508-767-2894	Senior Program Manager: Mel Cote -1553/Jackie Leclair - 1549
33	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Complete Bridge period commitments by 9/30/24. On or before 09/30/24, enter Vision 2 commitments into ATTAINS for completing plans (TMDLs, Advance Restoration Plans and protection plans) or having plans in development for the two-year FY 2025-2026 period. Submit the state's Vision 2.0 Prioritization Framework, incorporating public participation and comment, to EPA by 4/1/2024.	On or before 09/30/25, check in with EPA on the status of any plans that are in the Vision 2.0 period commitments that will carry over into FY 26.		MR, 7/27/2023 ROC 8/4/23	IM, 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Matt Reardon 508-849-4002	Manager: Mel Cote -1553 Tech: Ivy Mlsna -1311
34	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Participate in Region 1/State/NEIWPCC TMDL efforts to improve environmental effectiveness of the TMDL program.	Participate in Region 1/State/NEIWPCC TMDL efforts to improve environmental effectiveness of the TMDL program.		MR, 7/27/2023 ROC 8/4/23	IM, 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Matt Reardon 508-849-4002	Manager: Mel Cote -1553 Tech: Ivy Mlsna -1311
35	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	MassDEP shall post all reports produced by the Massachusetts Estuary Program and all other contract support products that have received state or federal funding on the MassDEP web site.	MassDEP shall post all reports produced by the Massachusetts Estuary Program and all other contract support products that have received state or federal funding on the MassDEP web site.		MR, 8/3/2023 ROC 8/4/23	IM, 9/6/23	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Matt Reardon 508-849-4002	Manager: Mel Cote -1553 Tech: Ivy Mlsna -1311
			Watershed Approach	Watershed Approach				Leadon Langley (617) 259-0537	Senior Program Manager: Mel Cote - 1553

36	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Collaborate on the Mystic River Watershed Initiative to improve water quality and environmental conditions throughout the watershed by serving on the Mystic River Watershed Initiative Steering and Science Committees and actively participate in meetings, support priority actions, including environmental justice, to the best of each agency's ability and within their authorities.	Collaborate on the Mystic River Watershed Initiative to improve water quality and environmental conditions throughout the watershed by serving on the Mystic River Watershed Initiative Steering and Science Committees and actively participate in meetings, support priority actions, including environmental justice, to the best of each agency's ability and within their authorities.	L2, DB, 7/27/23	MPC 9/6/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer	Manager: Mel Côté - 1553 Tech: Caitlyn Whittle -1748
37	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Support implementation of the Mystic River Phosphorus Alternative TMDL/Restoration Plan including participating in targeted technical assistance to watershed municipalities on stormwater management practices and funding mechanisms.	Support implementation of the Mystic River Phosphorus Alternative TMDL/Restoration Plan including participating in targeted technical assistance to watershed municipalities on stormwater management practices and funding mechanisms.	L2, DB, 7/27/23	MPC 9/6/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer	Manager: Mel Cote - 1553 Tech: Caitlyn Whittle -1748
			319 Program	319 Program			Program Director: Richard O. Carey 508-767-2894	Senior Program Manager: Mel Côté - 1553
38	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	National Guidelines: Use the Nonpoint Source Program and Grants Guidelines for States and Territories released on April 12, 2013, to identify eligible activities, program priorities, programmatic conditions, and reporting requirements. At least 50% of 319 funding will be used for implementing watershed-based plans (WBP) to protect or restore priority water bodies. One nine-element WBP per state will be submitted annually to the Region for review; all alternative watershed-based plans will be submitted to the Region for review and approval. Continue to work with USDA through participation on the State Technical Committee and to support the National Water Quality Initiative, including monitoring. State agency will enter all state-mandatory GRTS data elements within 90 days of a new categorical grant or PPG award and before the national deadline (currently March 31); add GRTS data as projects are implemented per grant term and condition, and promptly assist EPA (HQ or Region) with data reconciliation and quality checks when requested. Submit an annual work plan and schedule that describes proposed 319-funded work, outputs, staffing, environmental outcomes, and budget, consistent with management plan milestones.	National Guidelines: Use the Nonpoint Source Program and Grants Guidelines for States and Territories released on April 12, 2013, to identify eligible activities, program priorities, programmatic conditions, and reporting requirements. At least 50% of 319 funding will be used for implementing watershed-based plans (WBP) to protect or restore priority water bodies. One nine-element WBP per state will be submitted annually to the Region for review; all alternative watershed-based plans will be submitted to the Region for review and approval. Continue to work with USDA through participation on the State Technical Committee and to support the National Water Quality Initiative, including monitoring. State agency will enter all state-mandatory GRTS data elements within 90 days of a new categorical grant or PPG award and before the national deadline (currently March 31); add GRTS data as projects are implemented per grant term and condition, and promptly assist EPA (HQ or Region) with data reconciliation and quality checks when requested. Submit an annual work plan and schedule that describes proposed 319-funded work, outputs, staffing, environmental outcomes, and budget, consistent with management plan milestones.	PD, 8/01/2023 ROC 8/4/23	ID 8/21/23; MMF 8/23/2023	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Padmini Das 781-223-5169	Manager: MaryJo Feuerbach - 1578 Tech: Ian Dombroski -1342
39	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	NPS meetings/training: A representative of the state's NPS program is expected to attend national and regional NPS and GRTS training workshops, conferences and meetings convened by EPA unless prevented by state-wide travel bans. Annual state work plans should include adequate 319 funds to cover travel expenses for NPS program staff to participate unless state funds are available for this purpose.	NPS meetings/training: A representative of the state's NPS program is expected to attend national and regional NPS and GRTS training workshops, conferences and meetings convened by EPA unless prevented by state-wide travel bans. Annual state work plans should include adequate 319 funds to cover travel expenses for NPS program staff to participate unless state funds are available for this purpose.	PD, 8/01/2023 ROC 8/4/23	ID 8/21/23; MMF 8/23/2023	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Padmini Das 781-223-5170	Manager: MaryJo Feuerbach - 1578 Tech: Ian Dombroski -1342
40	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Success Stories: Submit success stories for impairments eliminated in previous years (Type 1 stories) and/or that show improvement in water quality (Type 2 stories) or demonstrate ecological restoration (Type 3 stories). To do this, identify impairments eliminated or waterbodies with demonstrated water quality or habitat improvements, and investigate whether local, state, federal or private NPS mitigation occurred that might make these waterbodies a candidate for a NPS Success Story. Using EPA's guidance (https://www.epa.gov/nps/about-nonpoint-source-pollution-success-stories#How), prepare and submit to EPA candidate success stories (via the Grants Reporting Tracking System portal) by July 15th. See https://www.epa.gov/nps/success-stories-about-restoring-water-bodies-impaired-nonpoint-source-pollution for examples of success stories and other information.	Success Stories: Submit success stories for impairments eliminated in previous years (Type 1 stories) and/or that show improvement in water quality (Type 2 stories) or demonstrate ecological restoration (Type 3 stories). To do this, identify impairments eliminated or waterbodies with demonstrated water quality or habitat improvements, and investigate whether local, state, federal or private NPS mitigation occurred that might make these waterbodies a candidate for a NPS Success Story. Using EPA's guidance (https://www.epa.gov/nps/about-nonpoint-source-pollution-success-stories#How), prepare and submit to EPA candidate success stories (via the Grants Reporting Tracking System portal) by July 15th. See https://www.epa.gov/nps/success-stories-about-restoring-water-bodies-impaired-nonpoint-source-pollution for examples of success stories and other information.	PD, 8/01/2023 ROC 8/4/23	IPD 8/21/23; MMF 8/23/2023	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Padmini Das 781-223-5171	Manager: MaryJo Feuerbach - 1578; Tech: Ian Dombroski -1342
41	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Annual Report: In accordance with the CWA and following the current Nonpoint Source Program and Grants Guidelines, report annually by May 1 on progress made in implementing the state's NPS Management Program, including summary of major accomplishments and completed milestones, a description of 319-funded statewide programs and completed 319-funded watershed projects, a list of active 319 projects with expected completion dates, a brief summary of water quality improvements (e.g. restoration of impaired waters or other notable environmental results) and NPS pollutant load reductions (total phosphorus, nitrogen, and sediment reductions for the state, from the previous year GRTS reporting). Where information is not yet available on load reductions and water quality improvement where implementation is underway, surrogate measures of environmental progress should be used.	Annual Report: In accordance with the CWA and following the current Nonpoint Source Program and Grants Guidelines, report annually by May 1 on progress made in implementing the state's NPS Management Program, including summary of major accomplishments and completed milestones, a description of 319-funded statewide programs and completed 319-funded watershed projects, a list of active 319 projects with expected completion dates, a brief summary of water quality improvements (e.g. restoration of impaired waters or other notable environmental results) and NPS pollutant load reductions (total phosphorus, nitrogen, and sediment reductions for the state, from the previous year GRTS reporting). Where information is not yet available on load reductions and water quality improvement where implementation is underway, surrogate measures of environmental progress should be used.	PD, 8/01/2023 ROC 8/4/23	ID 8/21/23; MMF 8/23/2023	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Padmini Das 781-223-5172	Manager: MaryJo Feuerbach - 1578; Tech: Ian Dombroski -1342
42	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Nonpoint Source Technical Assistance: Continue to implement technical assistance strategy to increase the capability of municipalities and local organizations to address nonpoint source pollution across the state.	Nonpoint Source Technical Assistance: Continue to implement technical assistance strategy to increase the capability of municipalities and local organizations to address nonpoint source pollution across the state.	PD, 8/01/2023 ROC 8/4/23	ID 8/21/23; MMF 8/23/2023	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Padmini Das 781-223-5173	Manager: MaryJo Feuerbach - 1578; Tech: Ian Dombroski -1342
43	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Satisfactory Progress Review: EPA will use information provided by the state (annual report, workplan, GRTS entry, success stories) to determine whether the State has made satisfactory progress in implementing its NPS Management Program in accordance with CWA Section 319(h)(8). If appropriate, EPA will request additional information to assist with the determination. EPA will complete an annual checklist on Progress and Performance and document its findings.	Satisfactory Progress Review: EPA will use information provided by the state (annual report, workplan, GRTS entry, success stories) to determine whether the State has made satisfactory progress in implementing its NPS Management Program in accordance with CWA Section 319(h)(8). If appropriate, EPA will request additional information to assist with the determination. EPA will complete an annual checklist on Progress and Performance and document its findings.	PD, 8/01/2023 ROC 8/4/23	ID 8/21/23; MMF 8/23/2023	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Padmini Das 781-223-5174	Manager: MaryJo Feuerbach - 1578; Tech: Ian Dombroski -1342
44	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	New	By October 1, 2024, have an updated and EPA-approved NPS Management Program Plan in place including annual milestones for 2025-2029	N/A	PD, 8/01/2023 ROC 8/4/23	ID 8/21/23; MMF 8/23/2023	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Padmini Das 781-223-5174	Manager: MaryJo Feuerbach - 1578 Tech: Ian Dombroski -1342

45	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	New	By May 1st of each year, have an updated and EPA-approved yearly NPS work plan describing anticipated uses of 319 funds, anticipated partnership activities, milestones, and any other information pertinent to the execution of the MassDEP NPS program.	By May 1st of each year, have an updated and EPA-approved yearly NPS work plan describing anticipated uses of 319 funds, anticipated partnership activities, milestones, and any other information pertinent to the execution of the MassDEP NPS program.	New row: adding firm deadline for the submittal yearly work plans to ensure EPA is able to complete its Satisfactory Progress Determination before June each year. This is to prevent delay of PPG funding to the state. Please note, an approved work plan is necessary to receive all program funding in the PPG and implementation funding through a categorical award. The state is encouraged to submit a workplan earlier than May to allow EPA to complete its grant process and award all funding sooner in the fiscal year. This is also contingent upon when we know final allocations from Congress.	PD, 8/01/2023 ROC 8/4/23	ID 8/21/23 ; MMF 8/23/2023	Program Director: Richard O. Carey 508-767-2894 Tech Lead: Padmini Das 781-223-5174	Manager: MaryJo Feuerbach - 1576 Tech: Ian Dombroski -1342
			NPDES Development	NPDES Development				Lealdon Langley (617) 259-0537	Senior Program Manager: Lynne Jennings -1210
46	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Identify and complete other work-sharing activities for FY 2023 and continue to work on the development of permit specific water quality determinations and 401 Certifications.	Identify and complete other work-sharing activities for FY 2024 and continue to work on the development of permit specific water quality determinations and 401 Certifications.	Changed EPA manager to Ellen Weitzler and DEP manager to David Boyer	L2, DB, 7/27/23	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
47	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	MassDEP will work with EPA to develop efficiencies for processing NPDES permits including ways to reduce duplication between the agencies, increase production of permits, develop nutrient effluent limits as staff time allows, and consolidate state agency reviews.	MassDEP will work with EPA to develop efficiencies for processing NPDES permits including ways to reduce duplication between the agencies, increase production of permits, develop nutrient effluent limits as staff time allows, and consolidate state agency reviews.	Changed EPA manager to Ellen Weitzler and DEP manager to David Boyer	L2, DB, 7/27/23	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
48	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Participate in bi-monthly coordination and planning meetings on the status of MA NPDES permits, including a regular discussion of enforcement coordination in these meetings.	Participate in bi-monthly coordination and planning meetings on the status of MA NPDES permits, including a regular discussion of enforcement coordination in these meetings.	Changed EPA manager to Ellen Weitzler and DEP manager to David Boyer	L2, DB, 7/27/23	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
49	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Coordinate on NPDES Permitting for Power Plants.	Coordinate on NPDES Permitting for Power Plants.	Changed EPA manager to Ellen Weitzler and DEP manager to David Boyer. DEP and EPA have coordinated on Hydro Electric GP renewals and will continue to coordinate on Holtec/Pilgrim power plant decommissioning permit modification application.	L2, DB, 8/3/2023	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
50	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Assist EPA in responding to comments received during public comment periods.	Assist EPA in responding to comments received during public comment periods.	Changed EPA manager to Ellen Weitzler and DEP manager to David Boyer	L2, DB, 7/27/23	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
51	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Assist EPA in defending NPDES permit appeals	Assist EPA in defending NPDES permit appeals	Changed EPA manager to Ellen Weitzler and DEP manager to David Boyer	L2, DB, 7/27/23	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
52	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Assist in the issuance of permits planned for the fiscal year. Targets for the year will be discussed prior to the start of the fiscal year.	Assist in the issuance of permits planned for the fiscal year. Targets for the year will be discussed prior to the start of the fiscal year.	Changed manager to Ellen Weitzler. Made minor edits to delete reference to specific years. Changed DEP manager to David Boyer.	L2, DB, 7/27/23	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
53	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Where applicable, assist in the review of NOIs under Potable Water Treatment Facilities General Permit (PWTFGP),Hydroelectric Generating Facility General Permit (HYDRO GP), Non Contact Cooling Water General Permit (NCCWGP), Small and Medium WWTF GP, and Remediation General Permit (RGP). Assist in the development of the issuance of new permits or the reissuance of any general permits which have expired or will expire. Permits will be identified prior to the start of the fiscal year. Assist with public inquiries regarding the implementation of the Construction Storm Water GP and the Multi-Sector GP.	Where applicable, assist in the review of NOIs under Potable Water Treatment Facilities General Permit (PWTFGP),Hydroelectric Generating Facility General Permit (HYDRO GP), Non Contact Cooling Water General Permit (NCCWGP), Small and Medium WWTF GP, and Remediation General Permit (RGP). Assist in the development of the issuance of new permits or the reissuance of any general permits which have expired or will expire. Permits will be identified prior to the start of the fiscal year. Assist with public inquiries regarding the implementation of the Construction Storm Water GP and the Multi-Sector GP.	changed manager to Ellen Weitzler. Made minor edits to delete reference to specific permits that were expiring. We will identify the permits we plan to work on, prior to the start of the FY. Changed DEP manager to David Boyer.	L2, DB, 7/27/23	LAI 09/05/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
54	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Assist in outreach activities related to the 2016 Small MS4 general permit and if requested, review of related documents.	Assist in outreach activities related to the 2016 Small MS4 general permit and if requested, review of related documents.	Changed DEP manager to David Boyer.	L2, DB, 7/27/23	DFH, 8/28/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Damien Houlihan -1586
55	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Assist in the reissuance of Phase I MS4 permits for Boston and Worcester. (WQ13a & b) and issuance of Lowell.	Assist in the reissuance of Phase I MS4 permits for Boston and Worcester. (WQ13a & b) and issuance of Lowell.	Changed DEP manager to David Boyer.	L2, DB, 7/27/23	DFH, 8/28/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Damien Houlihan -1586
56	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Assist in the development of the new Storm Water T54 permit for MassDOT if not issued in FY22.	Assist in the development of the new Storm Water T54 permit for MassDOT if not issued in FY22.	Changed DEP manager to David Boyer.	L2, DB, 7/27/23	DFH, 8/28/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Damien Houlihan -1586

57	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Assist with outreach on the M54 permit and remain in discussion with EPA about RDA petitions and potential resulting RDA permits in the Charles, Mystic, and Neponset watersheds	Assist with outreach on the M54 permit and RDA permits in the Charles, Mystic, and Neponset watersheds	Edited to remove assistance with RDA petition since that's complete. Changed DEP Manager to David Boyer	L2, DB, 7/27/23	DFH, 8/28/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Damien Houlihan -1586
58	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Work with EPA and municipalities that express interest in pursuing EPA's 2012 Integrated Municipal Stormwater and Wastewater Planning Approach Framework.	Work with EPA and municipalities that express interest in pursuing EPA's 2012 Integrated Municipal Stormwater and Wastewater Planning Approach Framework.	Item for discussion, per EPA	L2, DB, 8/3/2023	DFH, 8/28/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Damien Houlihan -1586
59	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Continue to work with EPA to approve and enforce Long Term CSO Control Plans, including the updates to the LTCs required by the MWRA, Cambridge, and Somerville CSO Variances.	Continue to work with EPA to approve and enforce Long Term CSO Control Plans, including the updates to the LTCs required by the MWRA, Cambridge, and Somerville CSO Variances.	changed DEP manager to David Boyer	L2, DB, 7/27/23	JC 8/24/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Senior Program Manager: James Chow - 1394 Manager: Beth Kudarauskas -1564
60	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Provide state review of draft and final permits within three weeks of receipt, unless EPA and MassDEP acknowledge that there are conditions warranting an agreed upon shorter or longer time frame.	Provide state review of draft and final permits within three weeks of receipt, unless EPA and MassDEP acknowledge that there are conditions warranting an agreed upon shorter or longer time frame.	Changed EPA manager to Ellen Weitzler and DEP manager to David Boyer. DEP and EPA have coordinated on Hydro Electric GP renewals and will continue to coordinate on Holtec/Pilgrim power plant decommissioning permit modification application.	L2, DB, 7/27/23	LAI 09/05/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
61	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	In accordance with 40 CFR 124.53 EPA will request a CWA Section 401 Water Quality Certification within 60 days of issuance of a draft permit. MassDEP intends to certify all permits, and will issue or deny a 401 Certification for a draft final permit within 60 days of receipt of EPA's request for certification. If MassDEP believes that a complex or unusual permit will require additional time for review before the state is able to make a final certification decision, it will consult with EPA regarding the need for an extension of the 60-day timeframe. However, after such consultation, EPA may determine, as provided by regulation, that the 401 Certification has been waived, so long as 60 days have passed since the original certification request.	In accordance with 40 CFR 124.53 EPA will request a CWA Section 401 Water Quality Certification within 60 days of issuance of a draft permit. MassDEP intends to certify all permits, and will issue or deny a 401 Certification for a draft final permit within 60 days of receipt of EPA's request for certification. If MassDEP believes that a complex or unusual permit will require additional time for review before the state is able to make a final certification decision, it will consult with EPA regarding the need for an extension of the 60-day timeframe. However, after such consultation, EPA may determine, as provided by regulation, that the 401 Certification has been waived, so long as 60 days have passed since the original certification request.	Changed EPA manager to Ellen Weitzler and DEP manager to David Boyer. DEP and EPA have coordinated on Hydro Electric GP renewals and will continue to coordinate on Holtec/Pilgrim power plant decommissioning permit modification application.	L2, DB, 7/27/23	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
62	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Assist in the development of permits for discharges to coastal waters.	Assist in the development of permits for discharges to coastal waters.	Changed EPA manager to Ellen Weitzler. Changed to permits discharging to coastal waters. Change DEP manager to David Boyer.	L2, DB, 7/27/23	EBW 8/28/2023	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Manager: Ellen Weitzler -1582
63	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	The state shall support the implementation of the NPDES Electronic Reporting Rule (eRule), including assisting EPA Region 1 staff in meeting the Phase 2 eRule requirements.	The state shall support the implementation of the NPDES Electronic Reporting Rule (eRule), including assisting EPA Region 1 staff in meeting the Phase 2 eRule requirements.		L2, DB, 7/27/23	JC 8/24/23	Lealdon Langley (617) 259-0537; Program lead: David Boyer 774-239-7060	Senior Program Manager: James Chow - 1394; Manager: Beth Kudarauskas -1564; Tech: Mary Dever - 1717
			Wetlands	Wetlands				Stephanie Moura (617)654-6612	Senior Program Manager: Jackie Leclair -1549
64	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Update annually a tracking report on wetlands impacts and mitigation and on types of projects reported in MassDEP's WIRE permitting database state-wide by December 31st of each year.	Update annually a tracking report on wetlands impacts and mitigation and on types of projects reported in MassDEP's WIRE permitting database state-wide by December 31st of each year.		SM 7-19-23, LR 7-19-23	RLC 8-22-23	Stephanie Moura (857) 338-5944; program lead: Lisa Rhodes (857) 772-2372	Manager: Jackie Leclair -1549 Tech: Ed Reiner -1692/Rachel Croy -1319
65	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Continue Web-based reporting on the status of DEP Wetland Program Development Grant (WPDG) projects.	Continue Web-based reporting on the status of DEP Wetland Program Development Grant (WPDG) projects.		SM 7-19-23, LR 7-19-23	RLC 8-22-23	Stephanie Moura (857) 338-5944; program lead: Lisa Rhodes (857) 772-2372	Manager: Jackie Leclair -1549 Tech: Ed Reiner -1692/Rachel Croy -1319
66	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Provide regional wetlands program with progress and annual reports on Wetland Program Development Grants as applicable.	Provide regional wetlands program with progress and annual reports on Wetland Program Development Grants as applicable.		SM 7-19-23, LR 7-19-23	RLC 8-22-23	Stephanie Moura (857) 338-5944; program lead: Lisa Rhodes (857) 772-2372	Manager: Jackie Leclair -1549 Tech: Ed Reiner -1692/Rachel Croy -1319
67	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Continue implementing wetlands biological monitoring and assessment plan, as resources allow, in the following manner: a) Continue to participate in the NEBAWWG biological monitoring and assessment effort; b) Support research conducted by UMass and MACZM to assess salt marsh condition; and c) Conduct targeted monitoring and assessment projects as the need arises.	Continue implementing wetlands biological monitoring and assessment plan, as resources allow, in the following manner: a) Continue to participate in the NEBAWWG biological monitoring and assessment effort; b) Support research conducted by UMass and MACZM to assess salt marsh condition; and c) Conduct targeted monitoring and assessment projects as the need arises.		SM 7-19-23, LR 7-19-23	RLC 8-22-23	Stephanie Moura (857) 338-5944; program lead: Lisa Rhodes (857) 772-2372	Manager: Jackie Leclair -1549 Tech: Ed Reiner -1692/Rachel Croy -1319
68	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Participate in annual meeting with EPA to discuss progress of the state wetland program, WPDG's, and Wetland Program Plan.	Participate in annual meeting with EPA to discuss progress of the state wetland program, WPDG's, and Wetland Program Plan.		SM 7-19-23, LR 7-19-23	RLC 8-22-23	Stephanie Moura (857) 338-5944; program lead: Lisa Rhodes (857) 772-2372	Manager: Jackie Leclair -1549 Tech: Ed Reiner -1692/Rachel Croy -1319

69	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Support the Region 1 wetland program priority in 2024 : Ensure that wetland complexes of high ecological value, blocks of unfragmented habitat, and/or areas that provide resilience for wetland impacts from climate change are protected, and that natural stream flow regimes and riparian corridors are maintained and connected to protect aquatic resources across New England.	Support the Region 1 wetland program priority in 2025: Ensure that wetland complexes of high ecological value, blocks of unfragmented habitat, and/or areas that provide resilience for wetland impacts from climate change are protected, and that natural stream flow regimes and riparian corridors are maintained and connected to protect aquatic resources across New England.		SM 7-19-23, LR 7-19-23	RLC 8-22-23	Stephanie Moura (857) 338-5944; program lead: Lisa Rhodes (857) 772-2372	Manager: Jackie Leclair -1549 Tech: Ed Reiner -1692/Rachel Croy -1319
			Dredged Material Management	Dredged Material Management				Stephanie Moura (617)654-6612	Senior Program Manager: Regina Lyons - 1557
70	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Coordinate with MCZM to ensure any outstanding technical issues can be brought to the attention of the Regional Dredging Team Technical Workgroup for potential resolution or assistance.	Coordinate with MCZM to ensure any outstanding technical issues can be brought to the attention of the Regional Dredging Team Technical Workgroup for potential resolution or assistance.		SM 7-19-23, LR 7-19-23	RL 9/6/23	Stephanie Moura (857) 338-5944 and Lisa Rhodes (857) 772-2372	Manager: Regina Lyons - 1557 Tech: Steve Wolf -1617
71	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Coordinate with other federal and state agencies on planning and regulatory activities associated with dredging and dredged material management (CO-6) through electronic communications via project posting in ACoE's website or by participating in Joint Processing when meetings are held.	Coordinate with other federal and state agencies on planning and regulatory activities associated with dredging and dredged material management (CO-6) through electronic communications via project posting in ACoE's website or by participating in Joint Processing when meetings are held.		SM 7-19-23, LR 7-19-23	RL 9/6/23	Stephanie Moura (857) 338-5944 and Lisa Rhodes (857) 772-2372	Manager: Regina Lyons - 1557 Tech: Steve Wolf -1617
			No Discharge Zone	No Discharge Areas				Stephanie Moura (857) 338-5944	Senior Program Manager: Regina Lyons - 1557
72	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Coordinate with MA CZM to implement outreach and enforcement strategies in support of No Discharge Zone for all Massachusetts state coastal waters (CO-2) as resources allow.	Coordinate with MA CZM to implement outreach and enforcement strategies in support of No Discharge Zone for all Massachusetts state coastal waters (CO-2) as resources allow.		SM 7-19-23	RL 9/6/23	Stephanie Moura (857) 338-5944	Manager: Regina Lyons -1557 Tech: Ivy Milna 1311
			Beaches	Beaches				Ann Lowery 617-292-5846	Senior Program Manager: Regina Lyons - 1557
73	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	Coordinate with MDPH when necessary to investigate/enforce chronic beach closures due to bacteria. If state funding/staffing constraints become an issue, DEP will notify EPA and discuss strategies to address the shortfall. (SP-9, SS-2).	Coordinate with MDPH when necessary to investigate/enforce chronic beach closures due to bacteria. If state funding/staffing constraints become an issue, DEP will notify EPA and discuss strategies to address the shortfall. (SP-9, SS-2).		AL 7/13/23 OP 7/13/23	RL 9/6/2023	Ann Lowery 617-292-5846 and Dr. Oscar Pancorbo 978-242-1314	Manager: Regina Lyons - 1557 Tech: Ivy Milna 1311 and Alicia Grimaldi - 1806
			National Estuary Program	National Estuary Program				Lealdon Langley (617) 259-0537	Senior Program Manager: Regina Lyons - 1557
74	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	EPA to provide administrative, technical, and financial support to the National Estuary Programs in your state. (CO-4).	EPA to provide administrative, technical, and financial support to the National Estuary Programs in your state. (CO-4).		L2, 7/27/23	RL 9/6/23	Lealdon Langley (617) 259-0537	Manager: Regina Lyons -1557 Tech: Margherita Pryor -1597
75	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Same	EPA to disseminate national and regional guidance and award grants and cooperative agreements in a timely fashion. (CO-4).	EPA to disseminate national and regional guidance and award grants and cooperative agreements in a timely fashion. (CO-4).		L2, 8/4/2023	RL 9/6/23	Lealdon Langley (617) 259-0537	Manager: Regina Lyons -1557 Tech: Margherita Pryor -1597
76	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Participate on Massachusetts Bays Estuary Program Management Committee and coordinate with MCZM and UMass Boston to support the implementation of the new Massachusetts Bays CCMP, including incorporation of climate change adaptation strategies. (CO-3, CO-4, and 4.3.2).	Participate on Massachusetts Bays Estuary Program Management Committee and coordinate with UMass Boston to support the implementation of the new Massachusetts Bays CCMP, including incorporation of climate change adaptation strategies. (CO-3, CO-4, and 4.3.2).	revised to remove MCZM and added new host, UMass Boston	L2 8/4/2023	RL 9/6/23	Lealdon Langley (617) 259-0537	Manager: Regina Lyons - 1557 Tech: Margherita Pryor -1597
77	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	New	Participate on Buzzards Bay Estuary Program Steering Committee and coordinate with MCZM to support the implementation of the Buzzards Bay CCMP, including incorporation of climate change adaptation strategies. (CO-3, CO-4, and 4.3.2).	Participate on Buzzards Bay Estuary Program Steering Committee and coordinate with MCZM to support the implementation of the Buzzards Bay CCMP, including incorporation of climate change adaptation strategies. (CO-3, CO-4, and 4.3.2).	Added Buzzards Bay NEP	L2 8/3/2023	RL 9/6/23	Lealdon Langley (617) 259-0537	Manager: Regina Lyons - 1557 Tech: Alicia Grimaldi -1806
78	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Participate on Narragansett Bay Estuary Program Executive, Steering, CCMP Revision, and Science Advisory Committees and coordinate with NEMWCC to support implementation of the new Narragansett Bay CCMP, including climate change adaptation strategies. (CO-3, CO-4, and 4.3.2).	Participate on Narragansett Bay Estuary Program Executive, Steering, CCMP Revision, and Science Advisory Committees and coordinate with Roger Williams University to support implementation of the new Narragansett Bay CCMP, including climate change adaptation strategies. (CO-3, CO-4, and 4.3.2).	updated host organization to Roger William University	L2 8/4/2023	RL 9/6/23	Manager: Lealdon Langley (617) 259-0537 Technical Lead: Richard O. Carey	Manager: Regina Lyons -1557 Tech: Cathlyn Whittle -1748
			Southeast New England Program	Southeast New England Program				Millie Garcia-Serrano (508)946-2727	Senior Program Manager: MaryJo Feuerbach - 1578
79	Goal 5: Ensure Clean and Safe Water for All Communities, Objective 5.2: Protect and Restore Waterbodies and Watersheds	Revised	Participate on Southeast New England Program Steering and other appropriate subcommittees to provide input and coordination on activities taken to address nutrient pollution, improve habitat health and build sustainable communities in the southeastern estuaries region.	Participate on Southeast New England Program Steering Committee and other appropriate subcommittees to provide input and coordination on activities taken to address nutrient pollution, improve habitat health and build sustainable communities in the southeastern estuaries region.	Removed "Policy Committee" since the Steering Committee chose to take on the role of that committee.	KMB 8-9-2023	ID 8/21/23; MMF 8/23/23	Millie Garcia-Serrano Tech Lead: Drew Osiei (508) 946 2869 Kathleen Baskin (781) 686-5946	Manager: MaryJo Feuerbach - 1578 Tech: Ian Dombroski -1342

No.	Strategic Linkage		New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)	FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.292.XXXX	EPA Contacts 617.918.XXXX
							MassDEP	EPA		
				Sustainable Material Management	Sustainable Material Management				Greg Cooper 292-5988	Senior Program Manager: Frank Gardner -1278
1	Goal 7: Ensure Safety of Chemicals for People and the Environment, Objective: 7.2: Promote Pollution Prevention		Same	MA will continue to work on projects that reduce or divert municipal solid waste from incineration and landfills while supporting a sustainable materials approach. This approach, emphasizing the value of materials, will lead to increasing source reduction, reuse, recycling and composting. As part of this work, the state will enter solid waste data as part of the State Data Measurement Sharing Program.	MA will continue to work on projects that reduce or divert municipal solid waste from incineration and landfills while supporting a sustainable materials approach. This approach, emphasizing the value of materials, will lead to increasing source reduction, reuse, recycling and composting. As part of this work, the state will enter solid waste data as part of the State Data Measurement Sharing Program.		GC 7/20/23	FRG 9/6/23	Greg Cooper 617-571-6782	Senior Program Manager: Frank Gardner -1278
				RCRA Authorization	RCRA Authorization				Greg Cooper 292-5988	Senior Program Manager: Stephanie Carr-1363
2	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination		Revised	Submit authorization package for e-manifest, air bags and PO75 part of pharma rule to EPA. Revise Strategic Plan to update Phase 2 rule checklists and timeline.	Develop draft and final regulations for Phase 2 rules in accordance with Strategic Plan.	Revised to reflect MassDEP's RCRA Authorization 5-year Strategic Plan	JP 7/20/23	SC 9/6/23	James Paterson 857-303-6374	Senior Program Manager: Stephanie Carr - 1363, Tech: Sara Kinslow -1648
				RCRA Permit Renewals	RCRA Permit Renewals				Greg Cooper 292-5988	Senior Program Manager: Stephanie Carr - 1363
3	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination		Revised	Renew or close TSDF permits at three (3) TSDFs on the 22-26 permit renewal baseline (HWO). Coordinate with EPA on issuance of one (1) HSWA organic air emissions permit.	Renew or close TSDF permits at three (3) TSDFs on the 22-26 permit renewal baseline (HWO). Coordinate with EPA on issuance of one (1) HSWA organic air emissions permit.	Revised to reflect status of permit renewals and EPA work on HSWA permits.	RB 7/20/2023	SC 9/6/23	Richard Blanchet 617-447-1292	Senior Program Manager: Stephanie Carr - 1363, Tech: Sara Kinslow -1648
				UST	UST				Greg Cooper 617-292-5988	Senior Program Manager: Claire Willscher 1794;
				STAG funds are included in the PPG to cover costs for UST Program activities that are ineligible with LUST Prevention (LP) Funds. LP funds are not PPG eligible - funds are in separate cooperative agreement.	STAG funds are included in the PPG to cover costs for UST Program activities that are ineligible with LUST Prevention (LP) Funds. LP funds are not PPG eligible - funds are in separate cooperative agreement.					
4	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination		Same	Improve UST Operational Compliance: (a) Perform state lead field inspections to determine Technical Compliance Rates.	Improve UST Operational Compliance: (a) Perform state lead field inspections to determine Technical Compliance Rates.		CG, 7/20/2023	CW, 9/7/23	Caroline Ganley 857-286-9594	Senior Program Manager: Claire Willscher 1794; Tech: Joan Coyle - 1303
5	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination		Same	Improve UST Operational Compliance: (b) continue to improve operational compliance by 0.5% over rate of previous year.	Improve UST Operational Compliance: (b) continue to improve operational compliance by 0.5% over rate of previous year.		CG, 7/20/2023	CW, 9/7/23	Caroline Ganley 857-286-9594	Senior Program Manager: Claire Willscher 1794; Tech: Joan Coyle - 1303
6	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination		Same	Continue to inspect all regulated UST facilities once every 3 years.	Continue to inspect all regulated UST facilities once every 3 years.		CG, 7/20/2023	CW, 9/7/23	Caroline Ganley 857-286-9594	Senior Program Manager: Claire Willscher 1794; Tech: Joan Coyle - 1303
7	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination		Same	Reduce Number of Confirmed UST Releases Annually.	Reduce Number of Confirmed UST Releases Annually.		CG, 7/20/2023	CW, 9/7/23	Caroline Ganley 857-286-9594	Senior Program Manager: Claire Willscher 1794; Tech: Joan Coyle - 1303
8	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination		Same	Continue with implementation of operator training.	Continue with implementation of operator training.		CG, 7/20/2023	CW, 9/7/23	Caroline Ganley 857-286-9594	Senior Program Manager: Claire Willscher 1794; Tech: Joan Coyle - 1303
9	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination		Same	Post the annual USTCA public record which will include: the number, sources, and causes of underground storage tank releases; the record of compliance by USTs; and data on the number of UST equipment failures in State.	Post the annual USTCA public record which will include: the number, sources, and causes of underground storage tank releases; the record of compliance by USTs; and data on the number of UST equipment failures in State.		CG, 7/20/2023	CW, 9/7/23	Caroline Ganley 857-286-9594	Senior Program Manager: Claire Willscher 1794; Tech: Joan Coyle - 1303

				Emergency Preparedness	Emergency Preparedness				Cathy Kiley (617-549-6854)	Senior Program Manager: Carol Tucker -1221
10	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	EPA will continue to work with the New England states on Homeland Security and emergency response readiness issues through routine, day-to-day coordination and the existing Regional Response Team mechanism.	EPA will continue to work with the New England states on Homeland Security and emergency response readiness issues through routine, day-to-day coordination and the existing Regional Response Team mechanism.		CK, 7/27/2023	CT 8/4/23	Cathy Kiley (617-549-6854)	Managers: Bill Lovely - 1240 , Ted Bazenas- 1230	
			RCRA Training & Meetings	RCRA Training & Meetings				Greg Cooper 292-5988	Senior Program Manager: Stephanie Carr -1363	
11	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Attend EPA sponsored regional and national RCRA meetings and training as appropriate.	Attend EPA sponsored regional and national RCRA meetings and training as appropriate.		RB 7/20/2023	SC 9/6/23	Richard Blanchet 617-447-1292	Senior Program Manager: Stephanie Carr -1363, Tech: Sara Kinslow -1648	
			Corrective Action Sites	Corrective Action Sites				Elizabeth Callahan (857-260-5824)	Senior Program Manager: Daniel Wainberg -1283	
12	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Achieve Human Exposures Controlled Under Current Conditions atone (1) facility. (CA1).	Achieve Human Exposures Controlled Under Current Conditions atone (1) facility. (CA1).		RK, 7/17/2023	DBW 9/6/23	Rosemary Knox 781-742-8469	Manager: Daniel Wainberg -1283 Tech: Sebastian Rodriguez-1288	
13	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Achieve Contaminated Ground Water Migration Under Control one (1) facility. (CA2).	Achieve Contaminated Ground Water Migration Under Control one (1) facility. (CA2).		RK, 7/17/2023	DBW 9/6/23	Rosemary Knox 781-742-8469	Manager: Daniel Wainberg -1283 Tech: Sebastian Rodriguez-1288	
14	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Achieve site-wide Remedy Selection at three (3) facilities.	Achieve site-wide Remedy Selection at three (3) facilities.		RK, 7/17/2023	DBW 9/6/23	Rosemary Knox 781-742-8469	Manager: Daniel Wainberg -1283 Tech: Sebastian Rodriguez-1288	
15	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Revised	Achieve Construction Complete at three (3) facilities. (CA5).	Achieve Construction Complete at three (3) facilities. (CA5).	Same item revised number	RK, 7/17/2023	DBW 9/6/23	Rosemary Knox 781-742-8469	Manager: Daniel Wainberg -1283 Tech: Sebastian Rodriguez-1288	
16	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Achieve Sitewide Ready For Anticipated Use (RAU) at three (3) facilities.	Achieve Sitewide Ready for Anticipated Use (RAU) at three (3) facilities.		RK, 7/17/2023	DBW 9/6/23	Rosemary Knox 781-742-8469	Manager: Daniel Wainberg -1283 Tech: Sebastian Rodriguez-1288	
17	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Revised	Achieve performance standards attained or corrective action process terminated at two (2) facility (CA6)	Achieve performance standards attained or corrective action process terminated at two (2) facility (CA6)	Same item revised number	RK, 7/17/2023	DBW 9/6/23	Rosemary Knox 781-742-8469	Manager: Daniel Wainberg -1283 Tech: Sebastian Rodriguez-1288	
18	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Financial Assurance - verify adequacy/assess current status for sites where FA is required - Ensure RCRA info FA data is up-to-date and complete (incl. checking the FA audit report)	Financial Assurance - verify adequacy/assess current status for sites where FA is required - Ensure RCRA info FA data is up-to-date and complete (incl. checking the FA audit report)		RK, 7/17/2023	DBW 9/6/23	Rosemary Knox 781-742-8469	Manager: Daniel Wainberg -1283 Tech: Sebastian Rodriguez-1288	
			LUST	LUST				David Buckley 617-556-1184	Senior Program Manager: Claire Willischer 1794;	
			Not PPG eligible - funds are in separate LUST Trust Cooperative Agreement.	Not PPG eligible - funds are in separate LUST Trust Cooperative Agreement.						
19	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Revised	Contribute to the national target for annual cleanups completed of releases from leaking underground storage tanks (LUSTs) (National target decreased to 7,125). Specific number of LUST cleanups completed for Massachusetts in FY24 will be negotiated separately. State will continue to collaborate with EPA on opportunities for additional LUST cleanups complete. (ACS Code: 112 /1.3).	Contribute to the national target for annual cleanups completed of releases from leaking underground storage tanks (LUSTs) (National target decreased to 7,125). Specific number of LUST cleanups completed for Massachusetts in FY25 will be negotiated separately. State will continue to collaborate with EPA on opportunities for additional LUST cleanups complete. (ACS Code: 112 /1.3).	1) Updated the national target of LUST cleanups completed annually to 7,125 (down from 11,200); 2) changed FY23 to FY24 (column F) and FY25 (column H).	DB, 7/27/2023	CW, 9/7/23	David Buckley 781-407-1588	Senior Program Manager: Claire Willischer 1794; Tech: Joan Coyle - 1303	
			BROWNFIELDS 128A GRANT						Senior Program Manager: Jessica Dominguez -1627	

20	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Update tracking system and website (Excel, paper files, etc.) with estimated or known Brownfields.	Update tracking system and website (Excel, paper files, etc.) with estimated or known Brownfields.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
21	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Continually update the contaminated sites database to allow for search and tracking of comprehensive site assessment and cleanup process information. The publicly available database can be searched by parameters including name, location and response action status, and mapping tools allow for identification of sites by area. The database can be used to identify potential brownfields sites for development. Separate from the contaminated sites database, periodically update the MassDEP inventory of brownfields sites to track agency brownfields assistance and redevelopment outcomes for sites and to identify and track sites located in state-designated Environmental Justice Communities.	Continually update the contaminated sites database to allow for search and tracking of comprehensive site assessment and cleanup process information. The publicly available database can be searched by parameters including name, location and response action status, and mapping tools allow for identification of sites by area. The database can be used to identify potential brownfields sites for development. Separate from the contaminated sites database, periodically update the MassDEP inventory of brownfields sites to track agency brownfields assistance and redevelopment outcomes for sites and to identify and track sites located in state-designated Environmental Justice Communities.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
22	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Work through MassDEP regional offices to gather information from EPA, regional planning agencies and municipalities that have completed local Brownfields inventories.	Work through MassDEP regional offices to gather information from EPA, regional planning agencies and municipalities that have completed local Brownfields inventories.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
23	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Conduct outreach through presentations at workshops, conferences and other forums to inform the regulated community about Brownfield's program incentives and clean energy opportunities.	Conduct outreach through presentations at workshops, conferences and other forums to inform the regulated community about Brownfield's program incentives and clean energy opportunities.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
24	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Maintain and improve public access to electronically filed submittals via our internet website. This will facilitate access to site files by public and local officials without requiring them to visit MassDEP regional offices to conduct formal file reviews.	Maintain and improve public access to electronically filed submittals via our internet website. This will facilitate access to site files by public and local officials without requiring them to visit MassDEP regional offices to conduct formal file reviews.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
25	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Revise forms and make functional enhancements to the eDEP Project including the ability to better manage chemical and regulated entity information in coordination with MassDEP EIPAS project.	Revise forms and make functional enhancements to the eDEP Project including the ability to better manage chemical and regulated entity information in coordination with MassDEP EIPAS project.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
26	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Conduct analysis to identify trends and issues in PRP compliance, including review LSP performance records and evaluate for referral to LSP Board for enforcement/ disciplinary actions. This includes preparation of referral packages.	Conduct analysis to identify trends and issues in PRP compliance, including review LSP performance records and evaluate for referral to LSP Board for enforcement/ disciplinary actions. This includes preparation of referral packages.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
27	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Continue to address the "non-responder" universe of sites to compel parties to move forward and assess/mediate contaminated Brownfields and other sites.	Continue to address the "non-responder" universe of sites to compel parties to move forward and assess/mediate contaminated Brownfields and other sites.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
28	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Continue regulatory training program for LSPs, MassDEP staff and other stakeholders on a new and existing program requirements. LSP training has proven to be very important in improving the compliance of the work conducted by LSPs.	Continue regulatory training program for LSPs, MassDEP staff and other stakeholders on a new and existing program requirements. LSP training has proven to be very important in improving the compliance of the work conducted by LSPs.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
29	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Continue implementation of mapping tools, including GIS data layers to identify and track institutional controls. This information is available to the public and will enhance the long-term viability and enforceability of Activity and Use Limitations (AULs) placed on properties as part of the cleanup process into the future. Mapped AUL locations can be directly linked to site information from the Department's databases to provide the current status of the site.	Continue implementation of mapping tools, including GIS data layers to identify and track institutional controls. This information is available to the public and will enhance the long-term viability and enforceability of Activity and Use Limitations (AULs) placed on properties as part of the cleanup process into the future. Mapped AUL locations can be directly linked to site information from the Department's databases to provide the current status of the site.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
30	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Maintain various internal MassDEP databases and continue to input new information on weekly basis.	Maintain various internal MassDEP databases and continue to input new information on weekly basis.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
31	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Continue to provide technical and regulatory support on Brownfields projects and coordination with other agencies, as needed on a project-specific basis.	Continue to provide technical and regulatory support on Brownfields projects and coordination with other agencies, as needed on a project-specific basis.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
32	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Continue to address the "non-responder" universe of sites to compel parties to move forward and assess/mediate contaminated Brownfields and other sites.	Continue to address the "non-responder" universe of sites to compel parties to move forward and assess/mediate contaminated Brownfields and other sites.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
33	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Report to EPA measures associated with Program Activity Levels. Measures to be reported include site inventory established/updated, policy documents finalized and list of Brownfield sites.	Report to EPA measures associated with Program Activity Levels. Measures to be reported include site inventory established/updated, policy documents finalized and list of Brownfield sites.		DF, 7/21/2023	JD 9/8/23	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248

34	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	Update ACRES database as needed.	Update ACRES database as needed.		DF, 7/21/2023	JD 9/823	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
35	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Revised	MassDEP will participate in interstate coordination organized by NEWMOA and EPA. Focus will include addressing common institutional control and brownfields related issues.	MassDEP will participate in interstate coordination organized by NEWMOA, ASTSWMO, and EPA. Focus will include addressing common institutional control and brownfields related issues.		DF, 7/21/2023	JD 9/823	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248
36	Goal 6: Safeguard and Revitalize Communities, Objective 6.2: Reduce Waste and Prevent Environmental Contamination	Same	MassDEP coordinate to implement training organized by NEWMOA."	MassDEP coordinate to implement training organized by NEWMOA "		DF, 7/21/2023	JD 9/823	David Foss 774-991-5996	Manager: Jessica Dominguez -1627 Tech: Amy Jean McKeown - 1248

No.	Strategic Linkage		New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)	FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.292.XXXX	EPA Contacts 617.918.XXXX
							MassDEP	EPA		
				Promote Pollution Prevention						Senior Program Manager: Jessica Dominguez -1627
1	Goal 7: Ensure Safety of Chemicals for People and the Environment, Objective: 7.1: Ensure Chemical and Pesticide Safety	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	The state will participate in pollution prevention meetings and work as resources permit.	The state will participate in pollution prevention meetings and work as resources permit.		RB 7/20/2023	JD 9/6/23	Richard Blanchet (617) 447-1292 Tiffany Skogstrom (OTA)	Manager: Jessica Dominguez -1627
				MS4 Compliance						Senior Program Manager: James Chow - 1394
2	Goal 7: Ensure Safety of Chemicals for People and the Environment, Objective: 7.1: Ensure Chemical and Pesticide Safety	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	Coordinate on technical and compliance assistance to Massachusetts municipalities to support MS4 permit compliance and the implementation of proper stormwater management practices in Massachusetts.	Coordinate on technical and compliance assistance to Massachusetts municipalities to support MS4 permit compliance and the implementation of proper stormwater management practices in Massachusetts.		L2, 7/27/23	JC 9/13/23	Lealdon Langley	Manager: Beth Kudarauskas - 1564

No.	Strategic Linkage	New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)	FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.292.XXXX	EPA Contacts 617.918.XXXX
						MassDEP	EPA		
1	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	Submit annual End of Year report on Compliance, assistance and innovation program accomplishments, activities and results.	Submit annual End of Year report on Compliance, assistance and innovation program accomplishments, activities and results.		SF 7-17-2023 GC 7-20-23	JC 8/24/23	Greg Cooper 617-292-5988 & Susan Figelman 556-1032	Senior Program Manager: James Chow 1394
2	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	Identify/address/resolve HPVs in accordance with EPA's Timely and Appropriate Enforcement Response to High Priority Violators (the HPV policy), August 2014. Inform the EPA Region 1 liaison in person, by phone, or by email within 45 days of identifying/addressing/ resolving an HPV.	Identify/address/resolve HPVs in accordance with EPA's Timely and Appropriate Enforcement Response to High Priority Violators (the HPV policy), August 2014. Inform the EPA Region 1 liaison in person, by phone, or by email within 45 days of identifying/addressing/ resolving an HPV.		SL 8.28.23	JC 9/13/24	Stephen Lachance 617-413-2684	Senior Program Manager: James Chow 1394 Manager: Tom McCusker - 1862
3	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	CAA: Enter/send information necessary to satisfy the inspection, testing, compliance monitoring, and enforcement minimum data requirements (MDRs) to EPA's national data systems of record, every 60 days, or as specified in program guidance. EPA Region 1 will enter data for MassDEP CAA inspections providing the state sends copies of inspection reports on a monthly basis. MassDEP will strive to provide EPA with copies of CAA inspection reports on a monthly basis, and in turn EPA Region 1 will strive to enter data from MassDEP inspections in a timely manner. EPA Region 1 will also strive to provide MassDEP with tools that will expedite sharing of inspection reports (e.g., sharepoint site for file sharing and recommended spreadsheet format for sharing compliance/enforcement data). For a list of CAA required data elements, see http://www2.epa.gov/compliance/guidance-minimum-data-requirements-mdrs-caa-stationary-sources-compliance	CAA: Enter/send information necessary to satisfy the inspection, testing, compliance monitoring, and enforcement minimum data requirements (MDRs) to EPA's national data systems of record, every 60 days, or as specified in program guidance. EPA Region 1 will enter data for MassDEP CAA inspections providing the state sends copies of inspection reports on a monthly basis. MassDEP will strive to provide EPA with copies of CAA inspection reports on a monthly basis, and in turn EPA Region 1 will strive to enter data from MassDEP inspections in a timely manner. EPA Region 1 will also strive to provide MassDEP with tools that will expedite sharing of inspection reports (e.g., sharepoint site for file sharing and recommended spreadsheet format for sharing compliance/enforcement data). For a list of CAA required data elements, see http://www2.epa.gov/compliance/guidance-minimum-data-requirements-mdrs-caa-stationary-sources-compliance		SL 8.17.23	JC 8/24/23	Stephen Lachance 617-413-2684	Senior Program Manager: James Chow 1394 Manager: Tom McCusker - 1862
4	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	RCRA: Enter/send information necessary to satisfy the inspection, testing, compliance monitoring, and enforcement minimum data requirements (MDRs) to EPA's national data systems of record, every 60 days, or as specified in program guidance. EPA Region 1 will enter data for MassDEP RCRA inspections providing the state sends copies of inspection reports on a monthly basis. MassDEP will strive to provide EPA with copies of RCRA inspection reports on a monthly basis, and in turn EPA Region 1 will strive to enter data from MassDEP inspections in a timely manner. EPA Region 1 will also strive to provide MassDEP with tools that will expedite sharing of inspection reports (e.g., sharepoint site for file sharing and recommended spreadsheet format for sharing compliance/enforcement data). For a list of RCRA required data elements, see: https://www.epa.gov/compliance/guidance-rcrainfo-data-appendix-2003-enforcement-response-policy	RCRA: Enter/send information necessary to satisfy the inspection, testing, compliance monitoring, and enforcement minimum data requirements (MDRs) to EPA's national data systems of record, every 60 days, or as specified in program guidance. EPA Region 1 will enter data for MassDEP RCRA inspections providing the state sends copies of inspection reports on a monthly basis. MassDEP will strive to provide EPA with copies of RCRA inspection reports on a monthly basis, and in turn EPA Region 1 will strive to enter data from MassDEP inspections in a timely manner. EPA Region 1 will also strive to provide MassDEP with tools that will expedite sharing of inspection reports (e.g., sharepoint site for file sharing and recommended spreadsheet format for sharing compliance/enforcement data). For a list of RCRA required data elements, see: https://www.epa.gov/compliance/guidance-rcrainfo-data-appendix-2003-enforcement-response-policy		RB 7/20/2023	JC 8/24/23	Richard Blanchet (617) 447-1292	Senior Program Manager: James Chow 1394 Manager: Mary Jane O'Donnell 1371

5	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	<p>CWA: MADEP will conduct inspections and pursue enforcement to protect water quality in Massachusetts. Because the state has not taken NPDES authorization, MADEP is not required to reflect inspection and enforcement activities in EPA's national ICIS data system, Instead, the state will provide an annual report to Region 1 on its inspection and enforcement activities for the prior federal fiscal year (Oct 1 - Sept 30).</p> <p>For a list of CWA required data elements, see: https://www.epa.gov/compliance/guidance-addendum-appendix-c-pcs-policy-statement-minimum-icis-ndes-data-elements</p>	<p>CWA: MADEP will conduct inspections and pursue enforcement to protect water quality in Massachusetts. Because the state has not taken NPDES authorization, MADEP is not required to reflect inspection and enforcement activities in EPA's national ICIS data system, Instead, the state will provide an annual report to Region 1 on its inspection and enforcement activities for the prior federal fiscal year (Oct 1 - Sept 30).</p> <p>For a list of CWA required data elements, see: https://www.epa.gov/compliance/guidance-addendum-appendix-c-pcs-policy-statement-minimum-icis-ndes-data-elements</p>		L2, DB, 7/27/23	JC 8/24/23	David Boyer and Lealdon Langley (617) 259-0537	Senior Program Manager: James Chow 1394 Manager: Beth Kudarauskas -1564
6	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	CAA: By November 30, complete the prior federal fiscal year annual end-of-year reporting on CAA inspections agreed to under compliance monitoring strategies (CMS). Include reporting on alternative CMS plans, where applicable.	CAA: By November 30, complete the prior federal fiscal year annual end-of-year reporting on CAA inspections agreed to under compliance monitoring strategies (CMS). Include reporting on alternative CMS plans, where applicable.		SL 8.17.23	JC 8/24/23	Stephen Lachance 617-413-2684	Senior Program Manager: James Chow 1394 Manager: Tom McCusker - 1862
7	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	RCRA: By November 30, complete the prior federal fiscal year annual end-of-year reporting on RCRA inspections agreed to under compliance monitoring strategies (CMS). Include reporting on alternative CMS plans, where applicable.	RCRA: By November 30, complete the prior federal fiscal year annual end-of-year reporting on RCRA inspections agreed to under compliance monitoring strategies (CMS). Include reporting on alternative CMS plans, where applicable.		RB 9/28/2023	JC 9/13/24	Richard Blanchet (617) 447-1292	Senior Program Manager: James Chow 1394 Manager: Mary Jane O'Donnell 1371
8	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	CWA: By November 30, complete the prior federal fiscal year annual end-of-year reporting on CWA inspections agreed to under compliance monitoring strategies (CMS). Include reporting on alternative CMS plans, where applicable. For NPDES under the CWA, it is only necessary to report, by November 30, the number of compliance inspections completed in the previous fiscal year.	CWA: By November 30, complete the prior federal fiscal year annual end-of-year reporting on CWA inspections agreed to under compliance monitoring strategies (CMS). Include reporting on alternative CMS plans, where applicable. For NPDES under the CWA, it is only necessary to report, by November 30, the number of compliance inspections completed in the previous fiscal year.		DB, L2, 8/3/2023	JC 8/24/23	David Boyer and Lealdon Langley (617) 259-0537	Senior Program Manager: James Chow 1394 Manager: Beth Kudarauskas -1564
9	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	<p>CAA: As soon as possible in the year, but no later than July 30, submit a draft Alternative Compliance Monitoring Strategy for the upcoming fiscal year. This is only required if the state is seeking flexibility under an alternative CMS plan.</p> <p>By September 30, submit final Compliance Monitoring Plans for CAA for the upcoming federal fiscal year, containing descriptions of the state's compliance program including projections for inspections and other priority activities. See the most recent OECA National Program Manager's Guidance Addendum and the CAA Compliance Monitoring Strategies. For NPDES, by September 30, submit just a list of the facilities where MassDEP intends to conduct compliance inspections and a planned number of compliance inspections for the upcoming year.</p> <p>https://www.epa.gov/compliance/compliance-monitoring-programs</p>	<p>CAA: As soon as possible in the year, but no later than July 30, submit a draft Alternative Compliance Monitoring Strategy for the upcoming fiscal year. This is only required if the state is seeking flexibility under an alternative CMS plan.</p> <p>By September 30, submit final Compliance Monitoring Plans for CAA for the upcoming federal fiscal year, containing descriptions of the state's compliance program including projections for inspections and other priority activities. See the most recent OECA National Program Manager's Guidance Addendum and the CAA Compliance Monitoring Strategies. For NPDES, by September 30, submit just a list of the facilities where MassDEP intends to conduct compliance inspections and a planned number of compliance inspections for the upcoming year.</p> <p>https://www.epa.gov/compliance/compliance-monitoring-programs</p>		SL 8.17.23	JC 8/24/23	Stephen Lachance 617-413-2684	Senior Program Manager: James Chow 1394 Manager: Tom McCusker - 1862

10	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	<p>RCRA: As soon as possible in the year, but no later than July 30, submit a draft Alternative Compliance Monitoring Strategy for the upcoming fiscal year. This is only required if the state is seeking flexibility under an alternative CMS plan.</p> <p>By September 30, submit final Compliance Monitoring Plans for RCRA for the upcoming federal fiscal year, containing descriptions of the state's compliance program including projections for inspections and other priority activities. See the most recent OECA National Program Manager's Guidance Addendum and the RCRA Compliance Monitoring Strategies.</p> <p>https://www.epa.gov/compliance/compliance-monitoring-programs</p>	<p>RCRA: As soon as possible in the year, but no later than July 30, submit a draft Alternative Compliance Monitoring Strategy for the upcoming fiscal year. This is only required if the state is seeking flexibility under an alternative CMS plan.</p> <p>By September 30, submit final Compliance Monitoring Plans for RCRA for the upcoming federal fiscal year, containing descriptions of the state's compliance program including projections for inspections and other priority activities. See the most recent OECA National Program Manager's Guidance Addendum and the RCRA Compliance Monitoring Strategies.</p> <p>https://www.epa.gov/compliance/compliance-monitoring-programs</p>		RB 7/20/2023	JC 8/24/23	Stephen Lachance 617-413-2684 Richard Blanchet 617-447-1292	Senior Program Manager: James Chow 1394 Manager: Mary Jane O'Donnell 1371
11	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	<p>CWA: As soon as possible in the year, but no later than July 30, submit a draft Alternative Compliance Monitoring Strategy for the upcoming fiscal year. This is only required if the state is seeking flexibility under an alternative CMS plan.</p> <p>By September 30, submit final Compliance Monitoring Plans for CWA for the upcoming federal fiscal year, containing descriptions of the state's compliance program including projections for inspections and other priority activities. See the most recent OECA National Program Manager's Guidance Addendum and the CWA Compliance Monitoring Strategies. For NPDES, by September 30, submit just a list of the facilities where MassDEP intends to conduct compliance inspections and a planned number of compliance inspections for the upcoming year.</p> <p>https://www.epa.gov/compliance/compliance-monitoring-programs</p>	<p>CWA: As soon as possible in the year, but no later than July 30, submit a draft Alternative Compliance Monitoring Strategy for the upcoming fiscal year. This is only required if the state is seeking flexibility under an alternative CMS plan.</p> <p>By September 30, submit final Compliance Monitoring Plans for CWA for the upcoming federal fiscal year, containing descriptions of the state's compliance program including projections for inspections and other priority activities. See the most recent OECA National Program Manager's Guidance Addendum and the CWA Compliance Monitoring Strategies. For NPDES, by September 30, submit just a list of the facilities where MassDEP intends to conduct compliance inspections and a planned number of compliance inspections for the upcoming year.</p> <p>https://www.epa.gov/compliance/compliance-monitoring-programs</p>		L2, DB, 7/27/23	JC 8/24/23	David Boyer and Lealdon Langley (617) 574-6882	Senior Program Manager: James Chow 1394 Manager: Beth Kudarauskas -1564
12	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	<p>CAA: By September 30 of each year, report on progress in addressing any recommendations identified by the State Review Framework (SRF). https://www.epa.gov/compliance/state-review-framework-compliance-and-enforcement-performance. For NPDES, by September 30 of each year, report only on MassDEP's progress in assisting EPA to address any recommendations identified by the SRF for which EPA has requested MassDEP assistance.</p>	<p>CAA: By September 30 of each year, report on progress in addressing any recommendations identified by the State Review Framework (SRF). https://www.epa.gov/compliance/state-review-framework-compliance-and-enforcement-performance. For NPDES, by September 30 of each year, report only on MassDEP's progress in assisting EPA to address any recommendations identified by the SRF for which EPA has requested MassDEP assistance.</p>		L2 8/3/2023	JC 8/24/23	Glenn Keith for CAA and Lealdon Langley for NPDES	Senior Program Manager: James Chow 1394 Manager: Tom McCusker - 1862
13	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	<p>RCRA: By September 30 of each year, report on progress in addressing any recommendations identified by the State Review Framework (SRF). https://www.epa.gov/compliance/state-review-framework-compliance-and-enforcement-performance. For NPDES, by September 30 of each year, report only on MassDEP's progress in assisting EPA to address any recommendations identified by the SRF for which EPA has requested MassDEP assistance.</p>	<p>RCRA: By September 30 of each year, report on progress in addressing any recommendations identified by the State Review Framework (SRF). https://www.epa.gov/compliance/state-review-framework-compliance-and-enforcement-performance. For NPDES, by September 30 of each year, report only on MassDEP's progress in assisting EPA to address any recommendations identified by the SRF for which EPA has requested MassDEP assistance.</p>		GC 7-20-23 L2 8/3/2023	JC 8/24/23	Greg Cooper 617-292-5988 for RCRA and Lealdon Langley for NPDES	Senior Program Manager: James Chow 1394 Manager: Mary Jane O'Donnell 1371

14	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	New	MassDEP will implement its approved alternative compliance monitoring strategies (CMSs), as appropriate, which incorporates identification of targeted facilities in Environmental Justice Communities as defined by the state and MassDEP's Environmental Justice Strategy. This and related compliance information will assist MassDEP in targeting sources in future fiscal years.	MassDEP will implement its approved alternative compliance monitoring strategies (CMSs), as appropriate, which incorporates identification of targeted facilities in Environmental Justice Communities as defined by the state and MassDEP's Environmental Justice Strategy. This and related compliance information will assist MassDEP in targeting sources in future fiscal years.	new proposed compliance-related EJ commitment - James (6/26/23)	GC 8-24-23	JC 8/24/23	Greg Cooper 617-292-5988	Senior Program Manager: James Chow 1394
15	Goal 3: Enforce Environmental Laws and Ensure Compliance, Objective 3.2 Detect Violations and Promote Compliance	Same	CWA: By September 30 of each year, report on progress in addressing any recommendations identified by the State Review Framework (SRF). https://www.epa.gov/compliance/state-review-framework-compliance-and-enforcement-performance . For NPDES, by September 30 of each year, report only on MassDEP's progress in assisting EPA to address any recommendations identified by the SRF for which EPA has requested MassDEP assistance.	CWA: By September 30 of each year, report on progress in addressing any recommendations identified by the State Review Framework (SRF). https://www.epa.gov/compliance/state-review-framework-compliance-and-enforcement-performance . For NPDES, by September 30 of each year, report only on MassDEP's progress in assisting EPA to address any recommendations identified by the SRF for which EPA has requested MassDEP assistance.		L2, DB, 7/27/23	JC 8/24/23	David Boyer and Lealdon Langley (617) 259-0537	Senior Program Manager: James Chow 1394 Manager: Beth Kudaruskas -1564

No.	Strategic Linkage		New, Same, Revised	FY 2024 PPA Priorities & Commitments List (To be completed by 9/30/2024 unless otherwise noted)	FY 2025 PPA Priorities & Commitments List (To be completed by 9/30/2025 unless otherwise noted)	2024/2025 Negotiation Comments	Approval: Initials, Date		MassDEP Contacts 617.292.XXXX	EPA Contacts 617.918.XXXX
							MassDEP	EPA		
				<i>Re-Opener Clause</i>	<i>Re-Opener Clause</i>				Ann Lowery 292-5846	Senior Program Manager: Sandy Brownell -1797
1	Strategy 4: Strengthen Tribal, State, and Local Partnerships and Enhance Engagement (ALL GOALS AND OBJECTIVES)		Same	The Regional Office will strive to honor the spirit of the PPA. In keeping with this spirit the Region will work with EPA HQ to limit the impact of unexpected demands on the states. To address new, very high priority issues that might emerge a re-opener clause will be included as part of this process permitting the Regional Office and/or the state to introduce necessary changes to the PPA.	The Regional Office will strive to honor the spirit of the PPA. In keeping with this spirit the Region will work with EPA HQ to limit the impact of unexpected demands on the states. To address new, very high priority issues that might emerge a re-opener clause will be included as part of this process permitting the Regional Office and/or the state to introduce necessary changes to the PPA.	Corrected phone number for Ann Lowery 617-645-9710	AL 7/13/23	SB 9/6/23	Ann Lowery 617-645-9710	Manager: Sandra Brownell -1797; Staff: Karen McCarthy-1651
				<i>Performance Partnership</i>	<i>Performance Partnership</i>				Ann Lowery 292-5846	Senior Program Manager: Sandy Brownell -1797
2	Strategy 4: Strengthen Tribal, State, and Local Partnerships and Enhance Engagement (ALL GOALS AND OBJECTIVES)		Revised	Continue to improve the process jointly evaluating and reporting progress and accomplishments under the workplan. The process must be based on a negotiated schedule and the reporting schedule must be identified in the work plan. (40CFR35.115).	Continue to improve the process jointly evaluating and reporting progress and accomplishments under the workplan. The process must be based on a negotiated schedule and the reporting schedule must be identified in the work plan. (40CFR35.115).	Corrected phone number for Ann Lowery 617-645-9710	AL 7/13/23	SB 9/6/23	Ann Lowery 617-645-9710	Manager: Sandra Brownell -1797; Staff: Karen McCarthy-1651
3	Strategy 4: Strengthen Tribal, State, and Local Partnerships and Enhance Engagement (ALL GOALS AND OBJECTIVES)		Revised	An annual written progress report must be submitted within 90 days after the end of the annual grant period. The evaluation must provide for a discussion of accomplishments as measured against the work plan commitments; a discussion of the cumulative effectiveness of the work performed under all work plan components; a discussion of existing and potential problem areas; and suggestions for improvement, including, where feasible, schedules for making improvements. (40CFR35.115, 40CFR31.40).	An annual written progress report must be submitted within 90 days after the end of the annual grant period. The evaluation must provide for a discussion of accomplishments as measured against the work plan commitments; a discussion of the cumulative effectiveness of the work performed under all work plan components; a discussion of existing and potential problem areas; and suggestions for improvement, including, where feasible, schedules for making improvements. (40CFR35.115, 40CFR31.40).	Corrected phone number for Ann Lowery 617-645-9710	AL 8/24/23	SB 9/6/23	Ann Lowery 617-645-9710	Manager: Sandra Brownell -1797; Staff: Karen McCarthy-1651
				<i>QMP QAPP</i>	<i>QMP QAPP</i>				Jesse A. Grant	Senior Program Manager: Bryan Hogan -8634
4	Strategy 1: Ensure Scientific Integrity and Science-Based Decision Making (ALL GOALS AND OBJECTIVES)		Same	Continue to implement the State Quality Management Plan (QMP) and submit an Annual update letter to the EPA-NE Quality Assurance Unit documenting the status of annual quality system assessments and any changes necessary to the QMP.	Continue to implement the State Quality Management Plan (QMP) and submit an Annual update letter to the EPA-NE Quality Assurance Unit documenting the status of annual quality system assessments and any changes necessary to the QMP.	added phone number for Jesse A. Grant 781-613-7924	JG 8/28/23	BH 9/7/2023	Jesse A. Grant 781-613-7924	Manager: Bryan Hogan -8634 Tech: Anthony Pepe 8379
5	Strategy 1: Ensure Scientific Integrity and Science-Based Decision Making (ALL GOALS AND OBJECTIVES)		Same	Review the State QMP and summarize any changes made to the QMP in a letter to the EPA-NE Quality Assurance Unit.	Review the State QMP and summarize any changes made to the QMP in a letter to the EPA-NE Quality Assurance Unit.	added phone number for Jesse A. Grant 781-613-7924	JG 8/28/23	BH 9/7/2023	Jesse A. Grant 781-613-7924	Manager: Bryan Hogan -8634 Tech: Anthony Pepe 8379
6	Strategy 1: Ensure Scientific Integrity and Science-Based Decision Making (ALL GOALS AND OBJECTIVES)		Same	Update the State Quality Assurance Quality Assurance Project Plan inventory list.	Update the State Quality Assurance Quality Assurance Project Plan inventory list.	added phone number for Jesse A. Grant 781-613-7924	JG 8/28/23	BH 9/7/2023	Jesse A. Grant 781-613-7924	Manager: Bryan Hogan -8634 Tech: Anthony Pepe 8379
				<i>Climate Adaptation</i>					Ann Lowery 292-5846	Senior Program Manager: John Rogan - 1645

7	Goal 1: Tackle the Climate Crisis, Objective: 1.1 Reduce Emissions that Cause Climate Change	Goal 1: Tackle the Climate Crisis, Objective: 1.2 Accelerate Resilience and Adaptation to Climate Change Impacts	Revised	Participate in EPA and New England State calls on climate adaptation and mitigation to share priority actions and implementation strategies.	Participate in EPA and New England State calls on climate adaptation and mitigation to share priority actions and implementation strategies.	Add additional Strategic Linkage: Objective 1.2: Accelerate Resilience and Adaptation to Climate Change Impacts. Corrected phone number for Ann Lowery 617-645-9710	AL 7/13/23	JR 9/14/23	Ann Lowery 617-645-9710	Manager: John Rogan -1645, Tech: Julie Sammut -1426
8	Goal 1: Tackle the Climate Crisis, Objective: 1.1 Reduce Emissions that Cause Climate Change	Goal 1: Tackle the Climate Crisis, Objective: 1.2 Accelerate Resilience and Adaptation to Climate Change Impacts	Revised	<ul style="list-style-type: none"> •Collaborate with EPA on voluntary energy reduction strategies. •As resources allow, encourage communities and facilities to use EPA tools to reduce their energy consumption. 	<ul style="list-style-type: none"> •Collaborate with EPA on voluntary energy reduction strategies. •As resources allow, encourage communities and facilities to use EPA tools to reduce their energy consumption. 	Add additional Strategic Linkage: Objective 1.2: Accelerate Resilience and Adaptation to Climate Change Impacts. Corrected phone number for Ann Lowery 617-645-9710	AL 7/13/23	JR 9/14/23	Ann Lowery 617-645-9710	Manager: John Rogan -1645, Tech: Julie Sammut -1426
				<i>Environmental Justice</i>	<i>Environmental Justice</i>				Deneen Simpson- 292-5906	Senior Program Manager: Kristi Rea Simoneau, 8-1595
9	Goal 2: Take Decisive Action to Advance Environmental Justice and Civil Rights; Objective 2.1: Promote Environmental Justice and Civil Rights at the Federal, Tribal, State, and Local Levels		Revised	MassDEP will continue to implement EJ policies and coordinate with EPA to identify (ongoing) and implement (new) activities that will advance environmental justice within state programs. MassDEP will continue to participate in individual EJ state monthly and bi-monthly EPA-State regional calls and coordinate with EPA Headquarters and Region 1 on appropriate projects including an emphasis in supporting joint projects and activities in Chelsea and New Bedford. Mass DEP will continue to convene its EJ Team and will document EJ success stories and activities and share with the community as resources allow.	MassDEP will continue to implement EJ policies and coordinate with EPA to identify (ongoing) and implement (new) activities that will advance environmental justice within state programs. MassDEP will continue to participate in individual EJ state monthly and bi-monthly EPA-State regional calls and coordinate with EPA Headquarters and Region 1 on appropriate projects including an emphasis in supporting joint projects and activities in Chelsea and New Bedford. Mass DEP will continue to convene its EJ Team and will document EJ success stories and activities and share with the community as resources allow.	Proposed new language: MassDEP will continue to implement EJ policies and coordinate with EPA to identify (ongoing) and implement (new) activities that will advance environmental justice within state programs . MassDEP will continue to participate in individual EJ state monthly and bi-monthly EPA-State regional calls and coordinate with EPA Headquarters and Region 1 on appropriate projects including an emphasis in supporting joint projects and activities in EJ communities, including Chelsea and New Bedford. Chelsea and New Bedford . Mass DEP will continue to convene its EJ Team and will document EJ success stories and activities and share with the community as resources allow.	DS 9/6/23; AL 9/27/23	KRS 9/27/23	Deneen Simpson--857 406-0738	Manager: Kristi Rea Simoneau, 8 - 1595; Staff: Gevon Solomon, 8-1513
10	Goal 2: Take Decisive Action to Advance Environmental Justice and Civil Rights; Objective 2.1: Promote Environmental Justice and Civil Rights at the Federal, Tribal, State, and Local Levels		Revised	MassDEP will participate as part of a Coordinating Group for the Chelsea Cumulative Impacts Demonstration Initiative with representatives from EPA, local government in Chelsea, nonprofit partners and other state and federal agencies to assist with the design and development of approaches for a multimedia cumulative initiative in the Chelsea, Massachusetts area to inform and advance EPAs development of a national framework for considering and addressing cumulative impacts as part of Goal 2 of the FY2022-2026 Strategic Plan and the Agency Equity Plan and pilot a community-driven approach to addressing cumulative impacts in the Chelsea area.	MassDEP will participate as part of a Coordinating Group for the Chelsea Cumulative Impacts Demonstration Initiative with representatives from EPA, local government in Chelsea, nonprofit partners and other state and federal agencies to assist with the design and development of approaches for a multimedia cumulative initiative in the Chelsea, Massachusetts area to inform and advance EPAs development of a national framework for considering and addressing cumulative impacts as part of Goal 2 of the FY2022-2026 Strategic Plan and the Agency Equity Plan and pilot a community-driven approach to addressing cumulative impacts in the Chelsea area.		DS 7/27/23	KRS 9/18/23	Deneen Simpson- 857 406-0738	Manager: Kristi Rea Simoneau, 8 - 1595; Staff: Gevon Solomon, 8-1513

11	Goal 2: Take Decisive Action to Advance Environmental Justice and Civil Rights; Objective 2.1: Promote Environmental Justice and Civil Rights at the Federal, Tribal, State, and Local Levels	New	DEP will implement its Environmental Justice Strategy and Public Involvement Plan Guidance to engage the public and environmental justice populations in MassDEP's key activities. MassDEP's Office of Environmental Justice will continue to support outreach to environmental justice populations.	DEP will implement its Environmental Justice Strategy and Public Involvement Plan Guidance to engage the public and environmental justice populations in MassDEP's key activities. MassDEP's Office of Environmental Justice will continue to support outreach to environmental justice populations.	<p>new proposed compliance-related EJ commitment - James (6/26/23)</p> <p>DEP Proposed language: DEP will implement its Environmental Justice Strategy and Public Involvement Plan Guidance to engage the public and environmental justice populations in MassDEP's key activities. MassDEP's Office of Environmental Justice will continue to support outreach to environmental justice populations. QQuestion: should this item be moved to the Cross Media Administration Tab? Deneen Simpson should be the contact.</p> <p>Concur with proposed language and w/ suggestion to incorporate in cross-media administration tab - JC/24/23</p> <p>EPA PPA Coordinator moved this item from Enforcement and Compliance tab to Cross-Media Admin, as agreed upon (KM - 9/26/23)</p>	AL 8/31//23	JC 9/13/24	Deneen Simpson- 857 406-0738 Ann Lowery 617-645-9710	Senior Program Manager: James Chow 1394
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Attachment B: FY24-25
Performance Partnership Program Budget – Preliminary Budget for Federal Fiscal Years 2024-2025

FEDERAL BUDGET
FFY 2024-FFY2025

PERSONNEL	\$12,515,396.00
FRINGE BENEFITS	\$5,391,502.00
TRAVEL	\$122,362.00
EQUIPMENT	\$376,992.00
SUPPLIES	\$185,172.00
CONTRACTUAL	\$503,900.00
OTHER	\$2,211,558.00
TOTAL DIRECT	\$ 21,306,882.00
INDIRECT	\$7,900,560.00
TOTAL BUDGET	\$ 29,207,442.