

**Commonwealth of Massachusetts
Executive Office of Public Safety and Security
Office of Grants and Research
Notice of Availability of Grant Funds**



2026 FIFA World Cup Grant Program



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**Commonwealth of Massachusetts
Executive Office of Public Safety and Security
Office of Grants and Research**

**2026 FIFA World Cup Grant Program
Availability of Grant Funds**

Applications due November 26, 2025, by 4:00pm

Introduction

The **Office of Grants and Research (OGR)**, a state agency that is part of the **Executive Office of Public Safety and Security's (EOPSS)**, supports public safety through the dissemination of state and federal grant funds focused on criminal justice, traffic safety, law enforcement and homeland security initiatives. OGR is the State Administering Agency (SAA) for federal funds received from the Department of Homeland Security (DHS)/Federal Emergency Management Agency (FEMA), Department of Justice (DOJ) and the National Highway Traffic Safety Administration (NHTSA). As the SAA for DHS/FEMA funding, OGR is responsible for managing and administering the [FIFA World Cup Grant Program \(FWCGP\)](#).

FWCGP Overview

The FIFA World Cup for 2026 represents a series of high-risk events, occurring nationwide and drawing at least 5 million spectators to host cities over 38 days. Attendees will include the general public, players, and multiple heads of state and other foreign dignitaries. \$625 million is being made available by DHS/FEMA to assist host cities' safety and security needs. Investments under this grant program will include projects that build, sustain, and deliver the capabilities needed to prevent, prepare for, protect against, and respond to safety concerns during and related to the 2026 FIFA World Cup events.

The Commonwealth, through its host city bid submitted by FIFA World Cup Boston 2026, has been selected to be one of the 11 states to host this event at Gillette Stadium, Foxboro, MA. For this World Cup event, Gillette Stadium will be referred to as the Boston Stadium.

Administration of Federal Funds

Per federal rules and regulations, the SAA is the only entity eligible to submit a FWCGP application to DHS/FEMA for these funds. Upon award notification and pursuant to 6 U.S.C. § 611(b), the SAA is required to pass-through 100% of these funds to the Host City Committee Task Force, otherwise known as Boston 2026. Boston 2026 is a 501c4 nonprofit organization and will manage all subawards included in the SAA application and approved by DHS/FEMA.

In an effort to determine and address the needs of our local and state public safety stakeholders, the SAA is offering this competitive opportunity to solicit projects for inclusion into our state application for consideration of federal funding. In addition to coordinating these efforts with Boston 2026, the SAA is required to form a Host Planning Committee who will be briefed on our competitive grant process and funding recommendations. This Host Planning Committee will also be responsible for giving the SAA consent for Boston 2026 to receive subawards on behalf of local government to satisfy the federal statutory pass-through requirement. Boston 2026 will be the sole recipient of these funds from OGR, upon the Commonwealth receiving its official

award notification from DHS/FEMA. All projects/subawards approved by DHS/FEMA that were included in our state application will ultimately be awarded, administered, and managed by Boston 2026.

Key Dates

Application Due Date	11/26/2025 by 4:00pm
OGR Award Announcements	Tentative: January/February 2026
Grant Period of Performance	Approved Start Date-August 31, 2026

Eligible Applicants

This AGF is a competitive opportunity being offered to support the safety and security needs of our Massachusetts state and local entities **directly involved** with providing services for the Boston 2026 World Cup event. Only **ONE application** will be permitted for review from each **state agency or local unit of government** interested in applying. **Multiple applications received from the same state agency or city/town could result in them being disqualified.**

Due to limited funding and intent of these federal funds, state and local responses from entities that are part of the FIFA World Cup Boston 2026 Planning Task Force will be prioritized for an award.

An applicant such as a city/town must submit all its safety and security needs (police, fire, EMS, local public health, etc.) in one submission to OGR. A city/town may include the cost needs of state partners and/or private partners that will be assisting directly with their local unit of government to provide safety and security. A city/town may also include the needs of any nearby communities that would be utilized to assist in providing security related support rather than having a nearby town develop their own application for funding. Please remember, all state and local subawards approved by DHS/FEMA in OGR's state application will be made by Boston 2026. OGR will not be responsible for administering Commonwealth Standard Contracts or Interdepartmental Service Agreements to any subawardees.

Funding Availability

DHS/FEMA will support the Commonwealth of Massachusetts with an award (**Assistance Listing Number 97.160**) of **\$46,053,187.00**. Applicants responding to this AGF may submit reasonable and cost-effective requests as they see fit. **There is no cost sharing match requirement for these funds.**

This will be a reimbursement grant. Subawardees will be required to receive goods and render services (usually on a quarterly basis) prior to submitting a cost reimbursement request to Boston 2026.

To reiterate, costs related to securing this event are expected to far exceed the amount of federal funds being made available. Proposals will only be recommended for funding for applicants who will provide direct World Cup event support and that address the most critical unmet security-related needs for this specific event.

Funding Priorities

DHS/FEMA anticipates that up to 94% of these funds could be approved and utilized for operational overtime and surge personnel to enhance the ability of state and local law

enforcement, emergency responders, and public safety officials to prepare for, protect against, and respond to threats and emergencies during the World Cup matches.

Investments or awards authorized will be for projects that build, sustain, and deliver the capabilities needed to prevent, prepare for, protect against, and respond to World Cup safety concerns. An applicant's stated goals, objectives and priorities must align with Executive Order 14234, [Establishing the White House Task Force On The FIFA World Cup 2026](#).

Therefore, it will be imperative for applicants to clearly outline the need for their funding request and identify the capability gap(s) that will be filled and the existing capability that will be sustained or enhanced through the proposed project submitted.

Grant funds must be used to **supplement existing funds** and not replace (supplant) funds that have been appropriated for the same purpose, regardless of whether those funds come from a public or private source. **Supplanting of funds is strictly prohibited.**

Funding requests should focus on the operational requirements and geographic locations specified by the FIFA World Cup™ Boston 2026 Task Force. For more information, please see **Appendix A**. Applications without a geographical and operational nexus to FIFA World Cup™ Boston 2026 Task Force requirements will not be recommended for funding.

Allowable Costs

Allowable costs for this program generally fall into five main categories: planning, organization, equipment, training, and exercises (POETE). **All projects funded under the program must demonstrate a clear connection to building capabilities that prevent, prepare for, protect against, or respond to acts of terrorism.** Grant funds must be used to **supplement existing funds** and not replace (supplant) funds that have been appropriated for the same purpose.

Subrecipients may use up to **5%** of awarded funds for **management and administration (M&A)** related to the FWGCP award. M&A should be factored into the appropriate cost category as applicable and be used to support the specific FWGCP program.

Operational overtime costs are allowable for increased protective security measures at critical infrastructure sites or other high-risk locations and to enhance public safety during mass gatherings and high-profile events. FWGCP funds may be used to support select operational expenses associated with increased security measures in the authorized categories cited in **Appendix B** and are also subject to the administration requirements outlined in pages 34-35 of the FEMA Notice of Funding Opportunity (NOFO). FEMA retains the discretion to approve other types of requests that do not fit within one of the categories of the table.

Fringe benefits should be based on actual known costs or an approved negotiated rate by a federal agency. If not based on an approved negotiated rate, list the composition of the fringe benefit package. Fringe benefits are for the personnel listed in the budget category and only for the percentage of time devoted to the project. Actual known costs must be itemized by type and include rate computation. Include a copy of approved rate agreement. All requested information must be included in the budget detail worksheet and budget narrative.

Indirect costs (IDC) are allowed under this funding opportunity and should be included in the applicable cost category. IDCs are costs incurred for a common or joint purpose benefitting more than one cost objective and not readily assignable to specific cost objectives without disproportionate effort. Applicants with a current negotiated IDC rate agreement who desire to

charge indirect costs to a federal award must provide a copy of their IDC rate agreement with their applications. Applicants that are not required to have a negotiated IDC rate agreement, but are required to develop an IDC rate proposal, must provide a copy of their proposal with their applications. Applicants without a current negotiated IDC rate agreement (including a provisional rate) and wish to charge the de minimis rate must reach out to OGR for further instructions. As stated above, in general, FWCGP funds may be invested in the following cost categories:

Allowable Budget Cost Categories	Description
Planning	Security or emergency planning expenses and materials required to conduct planning activities related to the protection of a facility and the people within the facility, including those with access and functional needs and limited English proficiency. Planning efforts may include conducting risk and resilience assessments on increasingly connected cyber and physical systems using the Resilience Planning Program CISA and related CISA resources .
Organization	Tools, resources, and activities that facilitate shared situational awareness between the public and private sectors. Operational overtime for increased security measures associated with FIFA World Cup 2026 events, including for match venues, practice venues, fan zones, team hotels, dignitary movements, public transportation nodes, etc., are allowable organizational costs.
Equipment	Equipment should be deployable and allowable as described in the AEL . Large equipment purchases for a one-time event will be highly scrutinized. Examples of allowable equipment expenses include: • Chemical, Biological, Radiological, Nuclear, and high yield Explosives (CBRNE) operational search and rescue equipment • Personal protective equipment • Cybersecurity enhancement equipment • Physical security enhancement equipment • Inspection and screening services • Critical emergency supplies • Power (e.g., generators, batteries, power cells) • Terrorist incident prevention equipment
Training	Training conducted using these funds must address a specific threat and/or vulnerability as identified in the Investment Justification (IJ). Training should provide the opportunity to demonstrate and validate skills learned and to identify any gaps in these skills.
Exercises	The Homeland Security Exercise and Evaluation Program (HSEEP) provides a set of guiding principles for exercise programs, as well as a common approach to exercise program management, design, development, conduct, evaluation, and improvement planning.

Unallowable Cost

Projects are ineligible if they do not align with the FWCGP purpose and fail to demonstrate a clear nexus to preventing, preparing for, protecting against, or responding to acts of terrorism. Additionally, projects that include activities not permitted under the FWCGP guidance or that do not meet the criteria for allowable costs will not be funded. The following is a breakdown of some of the more common types of unallowable expenses:

- **The purchase of weapons and weapons accessories:** Grant funds **may not** be used for the purchase of the following equipment: firearms; ammunition; grenade launchers; bayonets; or weaponized aircraft, vessels, or vehicles of any kind with weapons installed.
- **Unauthorized exercise-related costs:** Grant funds **may not** be used for maintenance or wear and tear costs of general use vehicles, medical supplies, and emergency response apparatus. **Additionally, equipment purchased for permanent installation/use beyond the conclusion of the exercise is also unallowable (e.g. an electronic messaging sign).**
- FWCGP funds **may not** be used to support the **hiring of sworn public safety officers** for purposes of fulfilling traditional public safety duties or to supplant traditional public safety positions and responsibilities (6 U.S.C. § 609(b)(1)(A)).
- **Lobbying** or other prohibited related activities are strictly prohibited under 18 U.S.C § 1913 or 2 C.F.R. § 200.450.

NOTE: Due to limited funding availability, **funding for drones will NOT be prioritized** under the FWCGP opportunity. OGR will make other funding available for this specific purpose through the **Counter-Unmanned Aircraft Systems Grant Program (CUASGP)**.

Application Instructions

To provide OGR the best opportunity to fairly evaluate all requests for funding, applicants are encouraged to be clear and concise in their proposals. All applicants will be required to submit an Online Application and all required attachments to apply for funding.

Applicant Information

- Contact Information: Provide applicant identification and legal/tax information, and contact information for senior agency official, grant contact, and fiscal manager
- Program Summary: provide a summary of the activities to be funded (250 characters)

Applicant Role and Experience

- Description of your agency's background and expertise in providing safety and security for large events
- Explanation of previous and/or current involvement in strategic security-related planning with Boston 2026 and EOPSS (if applicable)
- Explanation of anticipated role in providing safety and security for World Cup Boston 2026

Completing the Investment Justification (IJ) Form

As part of the application process, eligible applicants are required to complete one Investment Justification (IJ) form and one Budget Worksheet. The IJ includes a specific section for each of the allowable activities listed in the AGF. Please complete all sections and see **Appendix C** for more information. **It is extremely important that applicants provide as much detail as**

possible (including itemized budget costs) so that the SAA and DHS/FEMA have enough information to possibly support applicant requests. If you are not requesting funds in a cost category, indicate “Not Applicable.” Please do not leave the field blank.

Additionally, if your project proposal includes M&A costs, please specify these costs under the applicable category. For example, if M&A is to be requested in relation to planning costs, please include the details of your M&A request under the planning category.

When completing the IJ, an applicant must complete the following sections for each allowable activity for which funds are being requested. Again, if an activity area is not applicable, please indicate so by writing “N/A”:

- **Project Description:** Describe planned activities.
- **Capability Gap:** Explain how planned activities will address or have addressed gaps in public safety and security.
- **Project Objectives:** Specify how requested funding will address program objectives for the relevant allowable activity.
- **Subrecipient Impact** (if applicable): Describe how subrecipients will assist in described activities.
- **Performance Goals:** Specify how requested funding will address performance goals listed in the NOFO for the relevant allowable activity.
- **Budget and Timeline:** Provide a detailed budget breakdown and timeline for project completion and implementation of costs.

Completing the Budget Narrative and Budget Excel Worksheet

The **Budget Narrative** should outline the budget requested and itemize the expenses by cost category as described in this application. For each cost category that has an associated funding request in the **Budget Excel Worksheet**, please provide a description and justification of that cost category. The budget category narratives should describe what the budget includes, why the item(s) in that category are needed, and how the budgeted amount was determined. Please be sure to complete both Excel tabs – the Summary sheet and Detail worksheet – and upload with your application. Budget Excel Worksheet must be submitted as an Excel document.

Please be advised that this AGF attempts to highlight allowable and unallowable costs, as well as pertinent state and federal rules and regulations but it is the responsibility of the applicant to utilize the links embedded throughout this AGF for further guidance and assistance. Even costs deemed allowable in this document could be overruled by DHS/FEMA.

Unique Entity Identifier (UEI)

All applicants for this award must have a valid UEI (formerly DUNS number). Information on how to request a UEI Number from SAM.gov is located here: [SAM.gov](https://sam.gov).

Increased Emergency Communications Guidance

It is required that emergency communication projects align with the Statewide Communication Interoperability Plan (SCIP) and coordination and consultation with the Statewide Interoperability Executive Committee (SIEC). To request a copy of the current SCIP, please contact MA.SWIC@mass.gov. In order to receive approval to utilize funds for interoperable communications components, an awarded applicant will be required to complete and submit the [Interoperable Communications Investment Proposal](#). **Subawardees will not be permitted to**

purchase this type of equipment until SIEC approval is received.

Environmental Planning and Historic Preservation (EHP) Compliance

All proposed construction and renovation activities must undergo an EHP review, including approval of the review from FEMA, prior to undertaking any action related to the project. Failure of a grant recipient to meet these requirements may jeopardize Federal funding. Please be advised certain equipment and technology may also require EHP review. See the [Preparedness Grants Manual](#) Section 4.5, which is incorporated by reference into this AGF, for information on EHP compliance.

Federal Procurement Guidance

Spending under FWCGP must comply with all applicable federal and state procurement standards described in [2 CFR 200.317 through 200.327](#) and provided by OGR via a Subgrant Conditions Form at the time of contracting. Subrecipients must also follow their own documented procurement procedures that reflect applicable federal and state rules and regulations. reflect applicable federal and state rules and regulations.

Following federal requirements does not exempt subrecipients from state or local requirements. In some instances, state and/or local procurement requirements may be more stringent than the federal procurement regulations. Subrecipients must ensure any actions taken satisfy federal and state requirements.

Per FEMA, applicants using funds for personnel costs may be required to submit short biographies and resumes. OGR will contact awardees if this is needed at the time of contracting.

Additionally, the SAA and Boston 2026 reserve the right to suspend or terminate a subaward for non-compliance with the applicable procurement regulations. OGR is required to have policies and procedures to ensure integrity of funds. Subrecipients will be subject to additional reporting requirements and further budget breakdowns at the time awards are made. For more terms and conditions, please see attached [DHS Standard Terms and Conditions | Homeland Security](#).

Applicants should not have foreign nationals or noncitizens included. If an applicant has foreign nationals, they must be properly vetted and must adhere to all government statutes, polices, and procedures including “staff American, stay in America” and security requirements. Please note this in your application for DHS/FEMA review.

Federal Compliance

Costs charged to federal awards must comply with applicable statutes, rules and regulations, policies, this AGF, and the terms and conditions of the federal award. This includes, among other requirements, that costs must be incurred and products and services must be delivered within the budget period. 2 C.F.R. § 200.403(h).

Four-Phase Review Process

All requests for funding will undergo a **four-phase screening process** to assist in determining awards.

First, applicants will undergo a peer review process by the SAA. Each application will be reviewed and scored for advisory purposes based upon the following criteria:

- Clear explanation of the applicant's role providing safety and security for World Cup Boston 2026 **(40 points)**
- Sufficient and complete responses on the Investment Justification Form **(30 points)**
- Reasonable, cost effective, and itemized costs on Budget Worksheet **(30 points)**

Second, the SAA will discuss the applications submitted and review process feedback with EOPSS leadership and Boston 2026. Other factors could be considered with respect to supporting applicant requests, such as other funding streams made available to support such initiatives, equipment previously purchased by homeland security councils or state agencies that is available for use for events, etc.

Third, the SAA, in collaboration with EOPSS and Boston 2026, will present the final award recommendations to the Host Planning Committee.

Fourth, the SAA will then embed the outcome of this process into our state application for DHS/FEMA consideration. DHS/FEMA will review the state application (which will include all requests received regardless of the SAA funding recommendation) and determine final decisions for all subawards, including amounts. Once the SAA receives the federal award notification and accepts it, Boston 2026 will be contracted by the SAA. Boston 2026 will be in charge of notifying, contracting with and managing the subawards authorized by DHS/FEMA.

Note: Please be advised that all applications will be thoroughly reviewed by federal reviewers for compliance with programmatic, legal, and financial requirements. Federal reviewers will use qualitative criteria to assess each application's feasibility and alignment with FWCGP objectives. No formal numerical or weighted scoring system will be used; any internal scoring is advisory only and does not serve as the basis for selection or funding levels. Final funding decisions are made by the Secretary of Homeland Security, taking into account risk, subject-matter expert input, project feasibility, national priorities, and compliance with SAFECOME Guidance on Emergency Communications Grants. **The federal government reserves the right to fully fund, partially fund or reject requests submitted under this opportunity.**

Application Submission and Deadline

All applications, including required attachments, must be submitted using the [Online Application Form](#) on or before **November 26, 2025, by 4:00pm**. Emailed submissions will NOT be accepted. Please notify OGR immediately if you are unable to utilize the online application. All questions should be directed to Sarah.A.Malloy@mass.gov.

*This AGF, other required documents, as well as additional informative resources can also be found on the [FIFA World Cup Grant Program Funding Opportunity](#) page of OGR's website.

For **questions**, please email OGR Special Projects Manager, Sarah Malloy at: Sarah.A.Malloy@mass.gov.

All applicants must complete and submit the following items with their Online Application:

- Budget Excel Worksheet
- Investment Justification (IJ) form
- Proof of Unique Entity Identifier (UEI)
- Indirect Cost (IDC) rate agreement, if included in budget
- Fringe rate agreement, if included in budget

Disclaimer

Please be advised that OGR reserves the right to amend this opportunity and revise language included in this AGF if needed. OGR reserves the right to cancel this opportunity if the Commonwealth is not awarded these federal funds or unable to comply with federal grant administrative regulations being required in order to accept this award. It is the responsibility of applicants to check our website regularly for any updates/revisions being made to this opportunity. All OGR award recommendations are subject to DHS/FEMA approval.

Appendix A: FIFA World Cup™ Boston 2026 Task Force and Operational Requirements

The FWCGP provides targeted funding to support the FWC Boston 26 Task Force in delivering a joint, multi-jurisdictional public safety mission to ensure a safe, secure, and successful FIFA World Cup 2026 tournament and all associated FWC Boston 26 Host City events during the operational period of 6 June – 19 July 2026.¹

The B26 Task Force operationalizes a whole-of-government public safety and security model built on unified command, interoperability, and risk-informed decision-making within a single, coordinated planning and operational structure.

FWCGP awards will support capabilities that directly enable the FWC Boston 26 Task Force to:

- Deliver a safe, secure, and resilient tournament experience for all FWC Boston 26 constituents, including fans, teams, VIPs, officials and partners;
- Build and sustain capabilities that prevent, prepare for, protect against, and respond to acts of terrorism and major incidents;
- Strengthen enduring, interoperable public safety and security capabilities that provide measurable legacy benefits to local and state entities; and
- Mitigate cross-domain risks within the FWC Boston 26 area of responsibility (AOR) affecting tournament operations, people, critical infrastructure, technology, and reputation.

FWC Boston 26 operational requirements and scope will continue to evolve /be refined during the detailed operational planning phase leading up to the commencement of tournament operations.

¹ The FWC Boston operation period commences with the arrival of FIFA team/s into designated Team Base Camps through to the completion of FFF operations on the 19th July, the FIFA 26 Final in NY/NJ. Noting that, the last tournament match (Quarter Final) at the Boston Stadium is scheduled on 9th July, 2026.

Authorized Operational Overtime Categories

Category	Description
1 National Terrorism Advisory System (NTAS)	Security measures in response to an increase in the threat level under the NTAS to an “elevated” or “imminent” alert status. FEMA Information Bulletin No. 367, Impact of National Terrorism Advisory System on Homeland Security Grant Programs , remains applicable; therefore, advance authorization from FEMA is not required. Refer to National Terrorism Advisory System Homeland Security (dhs.gov) for additional information on the NTAS.
2 National Security Special Event (NSSE)	Security measures for a designated NSSE. NSSEs are events of national or international significance deemed by DHS to be a potential target for terrorism or other criminal activity.
3 Special Event Assessment Rating (SEAR) Level 1 through Level 4 Events	Security measures required for SEAR Level 1 through Level 4 events as designated by DHS and included in the DHS National Special Events List, as defined below: • SEAR 1: A significant event with national and/or international importance that may require extensive federal interagency support. • SEAR 2: A significant event with national and/or international importance that may require some level of federal interagency support. • SEAR 3: An event of national and/or international importance that requires only limited federal support. • SEAR 4: An event with limited national importance that is managed at state and local level.
4 States of Emergency	Declarations of states of emergency by the Governor associated with a terrorism-related threat or incident. This excludes Presidentially declared major disasters or emergencies where federal funding support for the proposed grant-funded activity is made available through the FEMA Public Assistance program or other federal disaster grants.
5 National Critical Infrastructure Prioritization Program (NCIPP)	Protection of Level 1 and Level 2 facilities identified through DHS’s NCIPP based on a

Category	Description
	terrorism-related threat to critical infrastructure
6 Directed Transit Patrols	Targeted security patrols in airports and major transit hubs based on a terrorism-related threat to transportation systems.
7 Other Related Personnel Overtime Costs	Overtime costs may be authorized for personnel assigned to directly support any of the security activities relating to the categories above. Examples include firefighters and emergency medical services personnel; public works employees who may be responsible for installing protective barriers and fencing; public safety personnel assigned to assist with event access and crowd control; emergency communications specialists; backfill and overtime for staffing state or major urban area fusion centers; state Active Duty National Guard deployments to protect critical infrastructure sites, including all resources that are part of the standard National Guard deployment package (note: consumable costs, such as fuel expenses, are not allowed except as part of the standard National Guard deployment package); contract security services for critical infrastructure sites; participation in Regional Resiliency Assessment Program activities, increased border security activities in coordination with USBP, etc.
8 Operational Support to a Federal Agency	Overtime costs are allowable for personnel to participate in information, investigative, and intelligence sharing activities related to homeland security/terrorism preparedness and specifically requested by a federal agency. Allowable costs are limited to overtime associated with federally requested participation in eligible activities, including anti-terrorism task forces, Joint Terrorism Task Forces (JTTFs), Area Maritime Security Committees (as required by the Maritime Transportation Security Act of 2002), DHS Border Enforcement Security Task Forces, and Integrated Border Enforcement Teams. In addition, reimbursement for operational overtime law enforcement activities related to combating transnational crime organizations in support of efforts to enhance capabilities for detecting, deterring, disrupting, and

Category	Description
	preventing acts of terrorism is an allowable expense under FWCGP on a case-by-case basis. Grant funding can only be used in proportion to the federal manhour estimate and only after funding for these activities from other federal sources (i.e., FBI JTTF payments to state and local agencies) has been exhausted.
9 Response to Catastrophic Incidents that are Acts of Terrorism	Operational overtime is allowable for responding to acts of terrorism. This includes overtime accrued during the immediate response to events, such as mass casualty acts of targeted violence or other activities where the act (i) is dangerous to human life or potentially destructive of critical infrastructure or key resources; and (ii) is a violation of the criminal laws of the United States or of any State or other subdivision of the United States, and the act appears to be intended to coerce civilian populations, influence the policy of a government by intimidation or coercion, or affect the conduct of a government by mass destructions, assassination, or kidnapping.

Investment Justifications

Applicants must submit an IJ that includes:

1. **Project Description:**
 - Overview of planned activities or equipment purchases.
 - Alignment with the POETE framework.
2. **Capability Gap:**
 - Explain how planned activities will address or have addressed gaps in public safety and security.
3. **Project Objectives:**
 - Specify how requested funding will enhance the ability of local law enforcement, emergency responders, and public safety officials to prepare for, protect against, and respond to threats and emergencies during the World Cup matches.
4. **Subrecipient Impact** (if applicable):
 - Description of how subrecipients will contribute to achieving program goals.
5. **Performance Goals:**
 - Specify how the requested funding will address the performance goals listed in Section 3.E of the NOFO (e.g., number of training sessions, number of security incidents mitigated).
6. **Budget and Timeline:**
 - Detailed breakdown of costs and key milestones for project implementation.

Additional Guidance for Completing the Investment Justification

- **Use Data to Support the Need:** Include data, risk assessments, or real-world examples to substantiate the operational need for each activity.
- **Focus on Impact:** Emphasize how the project will enhance public safety, protect critical infrastructure, and address threats and emergencies during the FIFA World Cup.