Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.
- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.
Answering Multi-Part Narrative Questions
Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments
Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.
- Attachments must match the questions they are associated with–if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.
- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
  - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
  - Frequently Asked Questions

1A-1. CoC Name and Number: MA-516 - Massachusetts Balance of State CoC

1A-2. Collaborative Applicant Name: Department of Housing and Community Development

1A-3. CoC Designation: CA

1A-4. HMIS Lead: Department of Housing and Community Development

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
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  - Section 3 Resources;
  - PHA Crosswalk; and
  - Frequently Asked Questions

1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	

	In the chart below for the period from May 1, 2021 to April 30, 2022:
1.	select yes or no in the chart below if the entity listed participates in CoC meetings, voted–including selecting CoC Board members, and participated in your CoC's coordinated entry system; or
2.	select Nonexistent if the organization does not exist in your CoC's geographic area:

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC's Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	No	No	No
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	Yes	Yes
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No	No	No
10.	Law Enforcement	Yes	Yes	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	No	No	No
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
19.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	No	No	No
23.	State Domestic Violence Coalition	Yes	Yes	Yes
24.	State Sexual Assault Coalition	No	No	No
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.				
35.				

By selecting "other" you must identify what "other" is.

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

		Describe in the field below how your CoC:
	1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
	2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
	3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

The CoC uses several strategies to solicit new members in an open and transparent way. 1) The CoC holds monthly meetings referred to as Planning Group meetings, for organizations, interested parties, and homeless or formerly homeless individuals from across the CoC geography. During these meetings we regularly encourage attendees to invite others who might wish to become members. These meetings are advertised in advance via an extensive e-mail list in which we also encourage others to invite others interested in addressing homelessness including homeless and formerly homeless persons, and through a description on the CoC page at https://www.mass.gov/service-details/continuum-of-care-programs-coc.
2) CoC meetings are conducted virtually using platforms that allow for text communication as well as video, they are also accessible via telephone without the need for an internet connection. The CoC can be contacted via TYY.
3) The Racial Equity Committee includes representatives of organizations serving culturally specific communities experiencing homelessness to address equity, and a priority task they are working on now is to increase participation of other organizations who also serve these communities. Our hope is that we will make more authentic progress toward addressing racial inequities by inviting these partners into our homeless work. We are confident there has been some success as one of our subrecipients in our newest DV project, New Dawn, focuses its outreach on those of middle eastern heritage.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

	Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

and 2) The CoC uses several strategies to solicit opinions from many organizations. Decisions about CoC policy and procedures are developed in committee meetings which are advertised using a mailing list of more than 70 nonprofit, municipal, housing authority and state government partner agencies (well in excess of 150 persons, including PWLE). Annually, we undertake outreach to a wide range of interested persons, i.e. mailings to every state funded Community Veteran Services Officer and municipal library in the CoC reminding them of what the CoC is, the work it does, and inviting them to call, e-mail or attend meetings with questions or feedback. We have embarked upon a concerted effort to understand and address YYA homelessness and have engaged YYA from the YAB to participate in the governmental structure of the CoC, and in the HUD CE Equity Initiative to better utilize coordinated entry to quickly house and serve those in our region.
2) In Planning meetings which include the full membership of the CoC, we consistently invite members to invite other organizations and PWLE to participate in the CoC at the level they are most comfortable - in committees, in meetings, and/or providing input regarding need in their area of the CoC geography. This has been particularly beneficial in two of our communities, Lowell and Lawrence, and our experiences have
inspired our approach with other cities and towns in the CoC.
3) The information gleaned in Planning meetings which are open to the public, contribute to every aspect of CoC operations including policies and procedures, identifying gaps, and during the pandemic, identifying areas most at risk or least served. In addition, CoC members attend meetings hosted by the MA CoC organization which includes all CoCs in the Commonwealth. These meetings offer trainings on different strategies for addressing homelessness, best-practice sharing between CoCs, and working groups such as the Racial Equity Working Group led by the MA-516 Supervisor.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	

		Describe in the field below how your CoC notified the public:
	1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;
	2.	about how project applicants must submit their project applications–the process;
	3.	about how your CoC would determine which project applications it would submit to HUD for funding; and
	4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.

(limit 2,500 characters)

1) The Collaborative Applicant (CA) uses the monthly Planning meetings, extensive email list, CoC membership, and CoC newsletter to inform those in the CoC geography when the HUD NOFO or other funding opportunities, are issued, any priorities identified in the previous year which new projects could address, and providing a working calendar with deadlines for all aspects of the NOFO. In Committee meetings we also discuss other organizations that may not currently be participating and how we can better engage them. We make it clear that we will assist new participants in understanding HUD regulations and requirements and how they can provide data in our HMIS, participate in CE, enter APR data in Sage, and work in esnaps. Invitations for new applicants is also stated on the request for concept papers. As a result of these efforts, we have three new participants in the CoC, and hope to have more after this NOFO is reviewed.
2) These communications also include the process for submission in esnaps along with the assurance that assistance will be provided if needed to anyone.
3) A call for concept papers was made during the Planning meeting and followed by a form sent to everyone in the email list that specifically outlined the process for new projects, and included specific questions tied to scalable new projects. Based upon the concepts submitted by CoC membership, the CoC develops new projects which are ranked and submitted with the NOFO response. If HUD makes an award to a new project, a competitive procurement (RFP) is developed seeking subrecipients to administer the new projects.
4) The procurement website is public and interested parties are able to set up alerts to receive notices in a format that is most easily accessible to them when new opportunities become available. The RFP is posted to the Commonwealth's public procurement website in PDF format to ensure accessibility.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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   - Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	

	In the chart below:	
	1.	select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or
	2.	select Nonexistentif the organization does not exist within your CoC's geographic area.

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	No
2.	Head Start Program	No
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	No
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	No
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	No
	Other:(limit 50 characters)	

18.		

	1C-2.	CoC Consultation with ESG Program Recipients.	
		NOFO Section VII.B.1.b.	

		Describe in the field below how your CoC:
	1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
	2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
	3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
	4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

(limit 2,500 characters)

1) DHCD is the collaborative applicant and the MA non-entitlement recipient of ESG and ESG-CV. The ESG Contract Manager (CM) is embedded in the same unit as CoC staff, facilitating their easy engagement. The CoC intersects with three recipients: non-entitlement (MA) already referenced, as well as entitlements Lawrence (L), Lowell (LL), Newton (N) and Somerville (S). Members of these communities are active participants in Planning, Ranking/Review Committee, Project Evaluation, Coordinated Entry Committee, CE Equity Initiative, YHDP, and the Racial Equity Committee.
2) The CM provides info on funding use, program outcomes, and project participation in coordinated entry (CE). The CoC consults with entitlement communities during their ESG planning discussions. ESG-CV non-entitlement funding decisions were made in collaboration with the entitlement communities in the CoC's geography to ensure resources were best aligned to have the greatest impact in mitigating the impact of COVID. The CM conducts evaluations of MA funded projects and provides updates to CoC staff; L and N communicate updates to CoC staff and participate in Planning Group meetings. L & N subrecipients are participating in CE regionalization efforts to better connect participants to housing within their home communities. ESG RRH projects take referrals through CE; the CoC will invite ESG project staff to review CoC RRH policies during the upcoming year. CoC staff are working with N to improve shelter program policies on max night stays and Framingham on targeting limited outreach resources. All ESG projects utilize HMIS or comparable database and the CoC has a formal method to make CAPER outcomes available to the Ranking/Review Committee.
3) The CoC provided PIT, HIC, and CE data to all jurisdictions and updates on MA projects.
4) At DHCD, the CM participates in writing the Plan and annual updates. CoC staff participates in community needs assessments and gaps analysis planning conducted by Planning jurisdictions and their community partners.

	1C-3.	Ensuring Families are not Separated.	
		NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	Yes
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	Yes
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	Yes
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth–SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

With respect to our partnership with the Massachusetts Dept. of Elementary and Secondary Education, the Homeless Education State Coordinator was a full participant in the development of the YHCP Community Plan and continues her involvement as programs were developed this year. (Still on the Advisory Board?) Three of the largest cities in the CoC are McKinney-Vento recipients – Haverhill, Lawrence, and Lowell. The Balance of State CoC communicates regularly with the Commonwealth's Homeless Education State Coordinator on issues relating to homeless youth and young adults. The Collaborative Applicant operates the family shelter system and requires every family shelter to ensure children are in school and that each shelter is connected with the LEA and local liaison to identify and assist homeless and at-risk families. The CoC partners with a nonprofit that is the Lead Agency for the state's child welfare agency. Education Coordinators at the Lead Agency sit in three of the five regional offices of the state's child welfare agency and serve as a bridge between that agency and the LEA, to address the special education needs.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The Collaborative Applicant operates the family shelter system and requires, by contract, that every family shelter ensures children are in school. They have a joint process with the McKinney-Vento Liaisons to identify and assist homeless and at-risk families. In addition, each CoC service provider must designate staff to ensure that homeless children have equal access to all the educational resources available to non-homeless students, and to make sure the educational needs of pre-school age and school age children are met. Each designated staff person is required, at a minimum, to · Ensure that children are enrolled in school and connected to the appropriate services within the community ·Ensure that each family with school age or pre-school age children is provided with understandable information in a language they understand about their rights to assistance from the McKinney-Vento Act as amended by the HEARTH Act. This information should include the right to have school age children enrolled immediately in school, the right to have child(ren) attend their school of origin, the right to transportation to and from their school of origin. · Provide each family with the name and contact information for the district's McKinney-Vento homeless Liaison, and assist the family if needed to contact the liaison. The liaison will work with each family with a school age or pre-school age member to ensure students who are homeless with disabilities have access to resources available through both the Individuals with Disabilities Education Act, and McKinney-Vento · Be familiar with educational resources in the community, particularly those for pre-school age children with disabilities and other special needs children so that they can access HEALTHY START, HEAD START, IDEA, Early Education and Care, and other appropriate resources. Compliance with this requirement is confirmed when CoC staff conduct their annual monitoring of each project service households with children.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	Yes

4.	Early Head Start	No	No
5.	Federal Home Visiting Program–(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	No	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors–Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:	
1.	update CoC-wide policies; and	
2.	ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors.	

(limit 2,500 characters)

1) The BoS CoC has built a strong network of DV providers and a strong DV Committee which meets each month. They have been instrumental in assisting the CoC in developing policies and procedures related to HMIS and our CE system which has been extensively updated this year with the help of the CE Equity Initiative. Members of the DV Committee and our DV service providers can be found in many other committees where they provide input regarding other policies. Among these is the Advisory Board, the governing body for the CoC, Project Evaluation, Coordinated Entry, and Racial Equity. DHCD also sits on the housing subgroup of the Governor's Council to Address Sexual Assault and Domestic Violence which assists in the statewide coordination of housing resources for this population.

2) The co-chairs of our DV Committee who represent separate DV service providers in the CoC developed a trauma-informed training with the help of another member of the DV Committee from the Department of Public Health, and presented it to the Committee. They later provided that to the full CoC in the monthly CoC meeting. We anticipate ongoing trainings such as this in the coming year.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	

	2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).

(limit 2,500 characters)

1) As indicated above, the DV Committee is at the center of all training initiatives related to this population including the development of training to provide to the full CoC, and sharing with other agencies resources available to develop and implement their own training. Many of our agencies undertake regimented monthly trainings, while smaller organizations may do them quarterly.
2) Our CE Lead incorporates best practices in compliance with VAWA in his trainings throughout the CoC, as do the four Housing Navigators in the four CE Regions of the BoS CoC geography.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

		Describe in the field below:
	1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and
	2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.

(limit 2,500 characters)

1) The BoS CoC has partnered with its DV Service Providers to get aggregate data from their comparable HMIS databases, as well as any other sources they maintain. We also use the DV data we have in our own HMIS and in the state Rehousing Data Collective (RDC), a statewide database that includes factors related to homelessness from all of the CoCs in the state as well as the Emergency Assistance shelters for families.
2) This data has been very useful in identified challenges to Coordinated Entry and ensuring available housing is communicated to our DV providers. It was instrumental in developing the most recent procurement for new projects in the BoS, including DV projects which led to a new DV service provider being funded by the CoC, and consequently, our ability to address the needs of a segment of the DV population previously unmet.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

		Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:
	1.	the emergency transfer plan policies and procedures; and
	2.	the process for individuals and families to request an emergency transfer.

(limit 2,500 characters)

1) The CoC, in consultation with DV providers, clinical staff, and VAWA experts, developed and implemented an emergency transfer (ET) planning process using CE to quickly identify and access alternative housing. Because our DV providers were an integral part of developing this plan, they are aware of it, and any new members of the CoC, regardless of whether they are DV service providers, receive a copy of it with their annual contract. It is also included in the CE training that is provided by the CE Lead.

2) To attain an ET, the tenant submits a written request to the program lead including either a statement expressing why the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant remains in the current dwelling unit; OR that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-day period preceding the tenant's request for an emergency transfer. It may also request case manager assistance or the case manager may accompany the tenant to meetings or other engagement related to their request for ET. The CoC ensures that any information the tenant submits in requesting an emergency transfer is kept anonymous, unless the tenant gives the housing project written permission to release the information, or disclosure of the information is required by law. This includes keeping confidential the new location of the dwelling unit of the tenant, if one is provided, from the person or persons that committed the act or acts of domestic violence, dating violence, sexual assault, or stalking against the tenant.

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

In the past year, we have done a number of things to increase access to all housing opportunities within the BoS to survivors of DV. Our DV Committee is led by two representatives of DV service provider agencies within the BoS, and the committee has explored the gaps and challenges our CoC faces in connecting this population with housing and services. Their input has been instrumental in updates to our CE system, the assessment tool being used, and the process for connecting folx with housing. As we continue to refine our CE system, this committee will be an integral part of ensuring it is effectively serving this population.

We have also funded five new projects for DV survivors in the past year; three through the annual NOFO process, and two through YHDP. One of these is an organization that is entirely new to the CoC and focuses outreach on persons of color, particularly those of middle eastern descent. These projects are located in different areas of the CoC, further increasing the availability of housing resources across the 115 cities and towns that comprise our CoC.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

	Describe in the field below how your CoC's coordinated entry includes:	
1.	safety protocols,	
2.	planning protocols, and	
3.	confidentiality protocols.	

(limit 2,500 characters)

1) 2) 3) Strategies to provide safe and confidential access to coordinated entry (CE) include virtual intake, creating physical spaces that promote privacy and confidentiality, using trauma-informed interviewing, and including those with lived experience in updates to policies and procedures, thus ensuring a victim-centered approach. The CoC has adopted the Commonwealth's existing DV process to safely access shelter and transitional housing. The first step is to contact SafeLink, a confidential resource for anyone affected by domestic or dating violence. Each call is answered by a trained advocate who provides support, assistance with safety planning, and information on resources including CE and DV providers within the CoC to whom referrals can be made.

We are in the process of revising our CE system to increase access to housing sources by using a confidential identifier instead of a name or other identifier, in partnership with DV providers who maintain the identity of the person being assisted. This process will continue to be refined in the coming year to ensure safety, planning and confidentiality protocols are compliant with BoS CoC policies as well as VAWA.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+–Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

1.	Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
2.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
3.	Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy–Updating Policies–Assisting Providers–Evaluating Compliance–Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

	Describe in the field below:	
1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;	
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;	
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and	

4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1) As part of the CE Equity Initiative that we participated in this year, we have undertaken a serious interrogation of our system and determined areas where our policies need to be updated or developed, and are creating an implementation schedule for ensuring that. The rollout of our new CE system will occur in October, and this will include new policies related to equity and anti-discrimination. Following the work of the Equity Initiative, we will be undertaking a full review of our CoC Governance Charter and undertaking a full Needs Assessment for the CoC in the coming year. Efforts to ensure anti-discrimination in all guises will be part of this effort.

2) Our work in the CE Equity Initiative was again helpful as we developed specific equity-related questionnaires for our agencies which helped us, and them, gain a better understanding of where there were gaps in knowledge, awareness, and implementation of equitable policies and procedures, including project-level anti-discrimination policies ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination. In the coming year, we will continue to use the information gleaned from those surveys as well as regional meetings across the CoC to further assist providers in achieving this.

3) The efforts described in answers 1) and 2) above will inform the process we are currently developing. These will inform our updated Governance Charter and CE Policies and Procedures.

4) We have included noncompliance with the CoCs anti-discrimination policies into our monitoring process, and will include a way for complaints to be made related to non-compliance in our policies and procedures. Non-compliance will first be met with education and guidance, and an opportunity to improve compliance within a set period of time. If that is not met, the Advisory Board will meet to determine the appropriate sanction which may include a loss of points in the project Ranking and Review process, or, if serious enough, reallocation of funding.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area–New Admissions–General/Limited Preference–Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.
Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with–if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Massachusetts Department of Housing and Community Development	15%	Yes-HCV	Yes
Lowell Housing Authority	29%	Yes-Public Housing	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

	Describe in the field below:	
1.	steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
2.	state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

1. This CoC operates within and also in partnership with the Massachusetts Department of Housing and Community Development (DHCD), the largest PHA in the CoC geography. DHCD has not yet established a homeless admission preference, but the CoC and DHCD continue to engage in discussions to advance the likelihood of a preference being established in the future.

2. The Lowell Housing Authority has established a limited homeless preference and a significant portion of those admitted are homeless.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

	Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:	

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section VII.B.1.g.	

	In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?	

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes

5.	Mainstream Vouchers	Yes
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	Yes
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section VII.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	YHDP, FYI, EHV, and now Stability Vouchers

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section VII.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes

1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored–For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	

PHA
Department of Hou...

1C-7e.1. List of PHAs with MOUs

Name of PHA: Department of Housing and Community Development

1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

	Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First–Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

	1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	44
	2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	40
	3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	91%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

	Describe in the field below:	
	1.	how your CoC evaluates every recipient–that checks Housing First on their Project Application–to determine if they are actually using a Housing First approach;
	2.	the list of factors and performance indicators your CoC uses during its evaluation; and
	3.	how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1) and 3) The CoC uses a number of methods to encourage the use of Housing First. Funded projects are all monitored annually, and a portion of the monitoring is a review of Housing First policies and procedures, a review of clients who were evicted from CoC-funded units, and a sample client file review. Each of these activities during the monitoring, in addition to conversations with the project leads, help ensure that the level of low barrier or Housing First promised in the application are being implemented. The BoS CoC promotes Housing First as the preferred approach for new projects resulting in this being the model used in 91% of our projects. Those that do not are TH for DV survivors, or projects originally funded under the Shelter Plus Care model with some program requirements. The CoC accepts new projects that are not Housing First under very strict and limited guidelines such as TH-RRH programs where the TH portion may not function well using the Housing First model. Every expansion request and the new project proposal in the FY22 NOFO is Housing First. The Ranking Tool used by the CoC provides 5 points for projects that operate a Housing First project.

2) Factors include whether projects accept those who are currently under the influence of alcohol or drugs, have a history of substance abuse, have any type of criminal background, have a history of victimization, e.g. DV, or refuse to participate in services. It also evaluates whether people are allowed to stay even if they, use alcohol or drugs off-site, fail to comply with a service plan, refuse to participate in services, lose income, or fail to improve income, or stay for more than a specific amount of time (except for TH-RRH projects).

1D-3.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	

	Describe in the field below:
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1) Across the CoC geography, case managers and outreach staff go into the increasing number of encampments, work with police, first responders and area hospitals to identify and build relationships with unsheltered persons. Service and housing assistance is advertised in both English and Spanish on agency websites, the mass.gov website (which also has TYY capability), and follows the fair housing guidance presented at 24 CFR 578.93(c). Any person needing additional assistance such as large print or sign-language interpreters can access that assistance. The CoC is using EHVs to create opportunities for this population through a

Moving On approach and has distributed an EHV Guide through the CoC email list to market this resource, and has partnered with the rental assistance division of DHCD to reach out via the EHV Coordinator and regional navigators. Our new project application has a heavy street outreach component which, if funded, will also facilitate this effort. Further, we are applying for street outreach components in the Special NOFO due October 20 in response to the CoC Plan for Unsheltered Homelessness.

2) Street outreach covers 100% of the CoC geography.

3) Outreach is undertaken 5-7 days per week. In the Mystic River valley, we have two teams of people conducting street outreach under bridges, in libraries, parks, abandoned buildings, vehicles, soup kitchens and along river edges to connect people living in places not meant for human habitation with other resources, including shelter and housing. DPH has funded a full-time outreach worker in Lawrence working with persons living under the bridges there and struggling with opiate addiction.

4) Across the CoC geography, Project in Assistance to Transition from Homelessness (PATH) staff work with unsheltered persons who are least likely to request assistance because they are struggling with mental health and substance use issues. In this NOFO response, we have submitted a request to fund a new project specifically targeting this hard-to-reach population. This project pairs a Case Manager who is also an Outreach Worker, and a Peer Specialist, someone with lived experience who has been hired for his/her/their expertise. This pairing uses the expertise and skills they each have to facilitate trust and understanding, and more quickly house those least likely to request help in a Housing First unit.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	No
2.	Engaged/educated law enforcement	Yes	No
3.	Engaged/educated local business leaders	No	No
4.	Implemented community wide plans	No	No
5.	Other:(limit 500 characters)		

| 1D-5. | Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC). | |
| | NOFO Section VII.B.1.l. | |

		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC–only enter bed data for projects that have an inventory type of "Current."	367	697

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section VII.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	No
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section VII.B.1.m	

Describe in the field below how your CoC:	
1.	systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1) DHCD is responsible for overseeing the CoC's strategy related to mainstream benefits. This strategy includes use of the monthly newsletter which is distributed to all CoC subrecipients, service providers, a wide array of state agencies and any other person who have expressed interest in the CoC. The newsletter includes information and updates about mainstream resources available for program participants. When the CoC becomes aware of updates, it also includes this information in the monthly CoC meeting, and contract managers notify subrecipients of changes as they become aware of them.
2) The CoC and DHCD as the CA have close relationships with the MA Dept of Public Health and Dept of Mental Health who are in fact partners in some of our renewal applications.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

	Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

The COVID-19 pandemic resulted in a number of changes to shelter services in the BoS and across the Commonwealth. DHCD is both the CA for the CoC and the recipient of ESG for non-entitlement communities. DHCD worked with the entire CoC geography to determine specific needs that could be met with ESG-CV funding; primarily the depopulation of congregate shelters, and the creation of non-congregate shelter settings with housing programs. DHCD engaged with ESG recipients to ensure sufficient resources were available to prevent, prepare for, and respond to COVID-19 while avoiding duplication of services. These activities have been sustained, resulting in a model of shelter that focuses on non-congregate sheltering where possible. At this time, there are 730 non-congregate emergency shelter beds in the BoS CoC for individuals and 72 of these were added this year. The CoC continues to use ARPA and CV funding, while evaluating ways to use other sources to maintain this approach when ARPA and CV resources are no longer available. Among these is application to the Special NOFO due October 20, 2022 which includes applications aimed at maintaining this approach while adhering to the regulations at 24CFR 578 and the HEARTH Act.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	

	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and
2.	prevent infectious disease outbreaks among people experiencing homelessness.

(limit 2,500 characters)

1) The CoC has adapted its processes and policies over the course of the last three years to accommodate a wide range of contactless transactions including coordinated entry enrollment, project enrollments, housing unit inspections, housing placements, mainstream benefits screening and applications, committee meetings, and project monitoring. Moving forward, the CoC will maintain many of these processes and policies, while using a hybrid approach for others such as using a combination of virtual and in-person engagement.
2) The CoC continues to support and encourage the development of non-congregate shelter and housing options. The pandemic created space for collaboration between the CoC and mainstream health providers that has never existed before. CoC members and providers, as well as CoC staff from DHCD were all able to join in community meetings in most of our larger cities and towns. While these meetings are no longer necessary, we have maintained and continue to nurture the networks created which in fact contributed to our new application E-Nav which brings together a number of resources specifically for the most vulnerable in our CoC, those who are unsheltered.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	

	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:
1.	sharing information related to public health measures and homelessness, and
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.

(limit 2,500 characters)

1) As indicated above, the pandemic opened the door to developing stronger relationships with our health care partners, and these relationships have continued to strengthen and offer opportunities for collaboration and information-sharing. These take places in monthly committee meetings these partners participate in, during the monthly full CoC meeting, and through their relationships with the contract managers who over see all CoC projects. As changes occur, these partners are quick to share information with us including the availability of vaccine boosters, clinics, and opportunities to collaborate. We also broadly share the HUD Exchange notices we receive related to public health policies, approaches, and funding opportunities. This year, DPH presented a training to shelter providers regarding Monkeypox so that staff could work to keep participants safe.
2) This is another place where our strong committees are a valuable asset to the CoC. These committees are comprised of funded and non-funded organizations from across the region and they are a vehicle for sharing information and resources. We also ensure that our contract managers keep projects apprised when new equipment, clinics, vaccinations are available. We mention it in our newsletter and in our monthly meetings. Should something arise that is time-sensitive we will send out an email to our extensive list and/or contact individual agencies that may be most impacted. We are fortunate to have staff from DPH on various committees within the BoS, and DHCD and other CoC members participate in DPH committees and activities.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
1.	covers 100 percent of your CoC's geographic area;
2.	uses a standardized assessment process; and
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

(limit 2,500 characters)

1) The Balance of State (BoS) CE Assessment covers 100% of the geographical area and is delineated by four regional boundaries.
2) In the past year, the BoS has participated in the CE Equity Initiative. Through this effort and work with our HMIS vendor PCL, we have update our standardized assessment process and assessment tool. It now begins with a screening to determine if the participant could be served by the resources available in our CoC, or referred to other resources. If referred to a full CE assessment, it will be undertaken by a regional housing navigator or agency staff. The standardized tool questions yield a vulnerability score and VESTA, our HMIS, will identify any appropriate vacancies, or the person will become part of the CE Registry until a vacancy is identified. The Coordinated Entry process is designed to prioritize those households with the most intensive service needs and housing barriers (e.g., chronically homeless households, medically compromised individuals, and households with multiple episodes of homelessness) for available housing opportunities. When an opening at a housing program occurs, the agency at which the opening is located, informs the regional navigator regarding the upcoming housing opening. The regional navigator then updates the CE Lead accordingly.
3) The CE Assessment tool is updated regularly using feedback received from participating projects and households that participated in coordinated entry.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	

	Describe in the field below how your CoC's coordinated entry system:
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;
2.	prioritizes people most in need of assistance;
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and
4.	takes steps to reduce burdens on people using coordinated entry.

(limit 2,500 characters)

1) The CoC's regular outreach projects and teams are all aware of the CE system and the updates that have taken place in the past year, as well as ongoing updates. These agencies are prominent on our committees including the CE and the CE Equity Initiative, so they have had a voice in the re-design of our CE. We continue to discuss this segment of the homeless population, and have consulted our PLEE (Persons with Lived Expertise and Experience of Homelessness) Committee to ensure our strategies are valid. We reach out to organizations that have not participated to invite them to do so regularly.
2) Our updated process and assessment tool have been significantly updated to ensure the most vulnerable have access and takes into consideration issues such as race, gender identity, and criminal status to ensure that those who are most vulnerable are screened INTO CE. We have put a CQI process in place to monitor our success in ensuring the most vulnerable are prioritized.
3) One of the challenges we faced in the past was a Registry that held far more people than we could ever serve. Our updated process ensures that as a household is entered into CE, they are immediately assessed for any available housing, and if there isn't something, a Regional Navigator or agency case manager will begin working with them to acquire needed documentation so that they are ready when a unit does become available. The initial screener, assessment, and engagement with the Navigator all work together to ensure their preferences and needs are addressed.
4) The updated approach is designed to ensure that those for whom a full assessment is done are eligible for programs available within the BoS CoC so that they don't languish on a list. By using the initial screener, we have also ensured they are referred for other opportunities should they be more suited such as HomeBASE and RAFT, two DHCD programs that are well-suited to those who are homeless but have very low vulnerability scores.

1D-10.	Promoting Racial Equity in Homelessness–Conducing Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	08/19/2022

1D-10a.	Process for Analyzing Racial Disparities–Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

	Describe in the field below:	
1.	your CoC's process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and	
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.	

(limit 2,500 characters)

1) The CoC participated in the CE Equity Initiative this year which was instrumental in evaluating racial disparities within the CoC. Through a number of activities including a review of Stella data, a mapping exercise undertaken with the full CoC membership, a survey developed by the Racial Equity Committee and distributed to the full CoC membership, and the engagement of a PLEE Committee, we have performed several analyses in the last year to determine whether racial disparities are present in the provision or outcomes of homeless assistance. The results were mixed, but all led us to make changes within our CoC. Some are ongoing, and some will be evaluated on a regular basis as described in 1D-10c below.
2) The two most significant disparities identified were: 1) the percentage of persons of color in the homeless system far outweighed the percent in the overall population within the BoS, and 2) the percentage of placements into housing for persons of color was disproportionate to the percentage of white households placed. It was unclear if Item 2 was the result of landlord decisions or those made at the case management level.

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	

	Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes
5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

With guidance from our CE Equity Initiative coaches and lessons learned in the Knowledge Bites and related webinars, we revised our CE Assessment tool significantly to ensure that factors that are often tied to screening out persons of color, such as previous incarceration, were addressed to provide a way to screen households IN. We are in the process of rolling the new assessment process and tool out, and have developed a schedule for CQI to ensure our modifications have the intended result.

We've also embarked on a CoC-wide initiative to provide greater education related to racial equity. We have partnered with the Massachusetts Housing and Shelter Alliance to provide training to the full CoC members. We are including equity in the regular CoC monthly meetings, and we have begun to include it in the Ranking and Review process for renewal applications. All new projects must include clearly defined efforts to ensure equity in provision of housing and services. We are also including an interrogation of equity and disparities in our Needs Assessment currently being developed.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC has spent the past year working with our CoC partners and Equity coaches to redesign our CES with the goal of eliminating disparities in the provision of CoC resources. Our new CES was designed to be a "living process;" it will use data as part of a CQI plan whereby our CES will be evaluated at 3 months, 6 months and 1 year after implementation, and a min of every 6 months thereafter. In the process of overhauling our CE, we have taken the following steps:

1.Conducted a racial equity survey of CoC members including: clients, frontline staff, case workers, managers, medical personnel, executives, and agency board members;

2.Redesigned our entire CE Assessment through an equity lens, including adding a CE screener tool so that front-line staff are no longer able to only refer those who they believe to be CE eligible;

3.Addressed a disparity in one of our CE Regions (BoS is large and uses a regional approach) in which a large community with a majority Hispanic population had been excluded from the geographical region to which it belonged;

4.The Collaborative Applicant contracted with Racial Equity Partners to provide a 4-part Racial Equity and Homelessness training series open to all homeless providers, CoC staff, and staff at state agencies that provide homeless services, such as the Dept. of Public Health.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking–CoC's Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC's outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

The CoC has taken some very exciting steps this year in developing a standing PLEE (Persons with Lived Expertise and Experience with Homelessness) Committee. At this time, we have six members from across the CoC. To invite these members, we developed flyers that we shared with service providers to hang in their facilities and place on their websites, made multiple requests of the CoC membership in the monthly meeting and in committee meetings. We consulted with the CE Equity coaches on best practices for engaging and supporting these members of our CoC community, and as the Committee is gaining traction, are working with them to define their own mission statement. This Committee is comprised of PLEE and the CoC Lead who acts as a facilitator and guide, but we have made it clear that this Committee belongs to its members and their suggestions and ideas related to the CoC will be respected and used to increase the ability of the CoC to address homelessness. The two tasks before them right now are related to the CoC Plan for Unsheltered Homelessness and the CE System. The CoC Plan has been developed in conjunction with the Special NOFO, but is a living document that will continue to be revised and strengthened as we continue to implement the strategies defined in it, and begin new projects for this segment of the homeless population. As it has undergone significant change in the past six months, our CE System is also a process that will be influenced by the CQI developed to evaluate it and input from the CLEE Committee regarding its effectiveness.
We have also created a space on the Advisory Board for a PLEE, which is currently held by a young person who was previously homeless, but now works with the BoS CoC YAB to address YYA homelessness.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	12	5
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	7	4
3.	Participate on CoC committees, subcommittees, or workgroups.	12	5
4.	Included in the decisionmaking processes related to addressing homelessness.	12	5

5.	Included in the development or revision of your CoC's local competition rating factors.	2	0

1D-11b.	Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

People with Lived Experience and Expertise who volunteer to work with this CoC are welcome to participate in every training and professional development opportunity provided to CoC members. As PLEEs join CoC Committees, each PLEE is paired with a "buddy" who is more experienced with CoC matters, funding streams, and acronyms, and thereby able to provide deep background and a framework for the PLEE to help them get up to speed on complex administrative matters under discussion. The buddy remains available to answer questions before, during, and after meetings, and is charged with stopping meetings when acronyms or terms of art are being used, so that they can be explained to a PLEE new to the scene. Moreover, many of the CoC's subrecipient agencies employ PLEE, as well as welcoming them as volunteers. The insights and richness that they add to CoC work can not be overestimated.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

	Describe in the field below how your CoC:
1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness

(limit 2,500 characters)

1) Our PLEE Committee has been instrumental in providing input and advising the CoC on working to attain feedback from those who are unsheltered. This is important as we work to address the most vulnerable in the CoC and ensure we are doing so in a way that resonates with them. They have provided their insights in PLEE Committee meetings as well as in meetings related to developing the CoC Plan to Address Unsheltered Homelessness. This is the most significant venue for their input at this time, and we will continue to develop ways for them to provide their insights. At every annual monitoring visit of CoC-funded programs, the CoC staff person will go out to funded units to view the unit, building and location, and also to speak with participants living in those units. These conversations take place privately between the staff person and program participant, and the program participant is assured that his/her responses to questions about their experience will not impact their housing in any way. The staff person gathers information about the participant's experience accessing CoC-funded housing, any problems the participant is experiencing working with the subrecipient agency, how the CoC housing experience could be improved, etc.   Since this CoC's geography has doubled in recent years, we also rely on information gathered by our subrecipient agencies. It is the CoC's plan to administer a survey to all new participants in CoC-funded housing to learn about their experience in accessing this housing, barriers they may have faced, and suggestions for improving the process.
2) The advice and information shared with us from the PLEE Committee has informed how we are designing new projects. For example, one comment we've heard consistently is that those who are unsheltered, especially those who are chronically homeless, don't trust anyone they don't know. So we've begun working to build relationships with PLEE who've recently become housed and those who have a history of PLEE, and continue to maintain connection with that community. Another lesson was that outreach should not simply be where we believe we might find those who are unsheltered such as encampments and day centers, but also at places like AA and NA meetings that are attended by everyone. Placing information about resources in those venues may be trusted more than in the more "typical" places.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	

	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:
1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

(limit 2,500 characters)

1) DHCD has actively engaged city and commonwealth governmental leaders to address zoning, land use, and reducing regulatory barriers. As a Commonwealth entity, these actions have taken place across the state, but many have also occurred within the BoS geography. Among these is the Multi-family Zoning Requirement for MBTA (Massachusetts Bay Transit Authority) Communities which affects 175 communities in the Commonwealth; 110 of which are in the BoS. This legislation requires that an MBTA community (one that has commuter rail, rapid transit, or is adjacent to a community with these public transportations sources) shall have at least one zoning district of reasonable size in which multi-family housing is permitted "as of right" meaning that the construction and occupancy of multi-family housing is allowed in that district without the need for a special permit, variance, zoning amendment, waiver, or other discretionary approval. This legislation requires that the district has a minimum gross density of 15 units per acre, is located not more than 0.5 miles from a commuter rail station, subway station, ferry terminal or bus station, if applicable, and has no age restrictions and is suitable for families with children.

2) This new law removes barriers that exist in the local zoning for 175 Massachusetts communities by requiring communities to allow more transit-oriented multi-family housing in the years and decades ahead. Communities that don't have transit stations must also allow for multi-family, but there are higher requirements for transit rich municipalities. Most multi-family housing is subject to a complex, time-consuming process that can become untenable. It often requires special permits or rezoning. By removing these barriers, housing near transit centers, services, and other commuity amenities creates a level of affordable housing that is greatly needed in the Commonwealth and the BoS CoC.

Communities that don't have transit stations must also allow for multi-family, but there are higher requirements for transit rich municipalities.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

1E-1.	Web Posting of Your CoC's Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC's local competition.	08/16/2022

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

	You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.
	Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

	1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
		NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

	You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
	Complete the chart below to provide details of your CoC's local competition:

	1.	What were the maximum number of points available for the renewal project form(s)?	100
	2.	How many renewal projects did your CoC submit?	40
	3.	What renewal project type did most applicants use?	PH-PSH

	1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
		NOFO Section VII.B.2.d.	

	Describe in the field below:	
	1.	how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;
	2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
	3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
	4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1) and 2) The CoC used HMIS data including APRs to ascertain the success of renewal applications in housing participants in permanent housing. While our review and ranking process does not analyze length of time from project start to housing in that exact format, we do analyze project vacancies both for the units and for beds at 4 points in time (as projects for individuals and families can present differently for each) and award progressively more points for projects that have fewer vacancies overall. As part of the HMIS/CE integration, we have put in place a quarterly monitoring to minimize the number of vacancies in the CoC and quickly identify projects that are struggling.

3) Our CoCs Ranking and Review Committee meets annually to adjust our Review Tool to reflect the needs of our CoC. Our CoC awards no points for projects that are not dedicated to CH, some to Dedicated Plus, and the most points to those that are 100% dedicated to Chronically Homeless. This year, as in past years, we award additional points to projects dedicated to Domestic Violence. In previous NOFOs we awarded additional points for projects serving high-priority populations as identified by the CoC such as youth. This year, additional points were not awarded for youth projects as we are in the process of implementing a significant YHDP award.

4) This was a high priority in the BoS ranking process and resulted in the inclusion of a new project specifically designed to meet the needs of those who are CH and unsheltered, as well as expansions in projects that serve DV survivors which our CoC has identified as a particularly vulnerable population that can be difficult to serve.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	

	Describe in the field below:
1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.

(limit 2,500 characters)

1) Members of our Racial Equity Committee who self-identify as persons of color participate in the Project Evaluation Committee which undertakes the ranking and review process alongside their white colleagues.
2) and 3) Input from the Racial Equity Committee and the CE Equity Initiative Collaboration which includes persons of different races and cultural backgrounds was critical to the development of the rating factors. As they were being developed, there was extensive conversation about ensuring that the weight of questions related to race and equity increases yearly, and is accompanied by training within the CoC to encourage organizations to include BIPOC and PLEE in the development of policies and procedures, management, and CQI processes.
3) Organizations which had provided staff training in diversity, equity, and inclusion training in the last 18 months received additional points.

1E-4.	Reallocation–Reviewing Performance of Existing Projects.	
	NOFO Section VII.B.2.f.	

	Describe in the field below:
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;
2.	whether your CoC identified any projects through this process during your local competition this year;
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.

(limit 2,500 characters)

1) Projects may be reallocated for chronic underperformance, unresolvable regulatory non-compliance, determination that the project no longer meets the needs of the CoC, or chronic underutilization of CoC provided resources. All reasons for complete, or for partial reallocation are objective, measurable and included in the public process which establishes a concrete and objective decision tree that determines if reallocation is needed.
Projects may also choose to reallocate and inform the CoC of this decision. That was the case with two projects this year.
2) and 3) The CoC reallocated one project which came to us in the merger with the former North Shore CoC (MA-510) due to serious underperformance. The project was in its second year, and had still housed no one. This decision was made with the awareness of our HUD Representative who worked with us and the subrecipient to try to rectify this. A portion of three other grants was reallocated as some of the units were located outside of the BoS CoC geography, were not tenant based, and thus did not comply with CoC regulations. This was again a situation we were in close contact with our HUD rep about as this has been a concern for some time. We alerted the subrecipients involved that last year would be the last renewal so that they would have time for identify other sources to serve the tenants in those projects.
4) N/A

| 1E-4a. | Reallocation Between FY 2017 and FY 2022. | |
| | NOFO Section VII.B.2.f. | |

| | Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022? | Yes |

1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform applicants why their projects were rejected or reduced?	Yes
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	08/18/2022

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/14/2022

1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes

1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC's website or partner's website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/26/2022

1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC's website or partner's website.	09/26/2022

2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	The Partnership Center, Ltd.

2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC's HMIS coverage area.	Single CoC

2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	05/06/2022

2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD's comparable database requirements; and
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.

(limit 2,500 characters)

MA-516 has taken great pains to ensure that all CoC and ESG-funded VSPs in our continuum are utilizing an HMIS Comparable Database that is truly in compliance with HMIS Data Standards. The Collaborative Applicant includes information about the HMIS Comparable Database requirement in RFRs, as well as contracts, and also encourages grantees to review their requested budget to ensure enough funding has been requested to cover HMIS costs. In 2018 the HMIS Lead implemented a process by which we review software for compliance with HMIS Data Standards and HUD's reporting requirements, and in 2020 developed a standardized tool to do so, ensuring that all software is measured in exactly the same way. Our certification process is dynamic and living; perfection is not required. It allows for provisional certification, allowing a software vendor to enter into an MOU with the VSP to correct minor compliance issues within a timeframe, as well as a level of certification failure which allows the software vendor to be reviewed again in 12 months, and any VSPs utilizing that software may continue using the software in anticipation that it will pass certification at the 12-month mark.

In late 2020 and into 2021 our efforts to ensure our VSPs utilize HMIS Comparable Databases came to HUDs attention by way of a software vendor. We worked collaboratively with HUD to ensure that our standards were fair and fairly applied; and the vendor did concede that their software was not in compliance and declined assistance from HUD to come into compliance. From there, in summer 2021 we held webinars with all our VSPs (and allowed VSPs outside our CoC to attend as well) to clearly communicate HMIS requirements, expectations, timelines, and to make clear the assistance we could provide. We are pleased to confirm that all CoC and ESG-funded VSPs in our Continuum are utilizing HMIS Comparable Databases. MA-516 is fully compliant with the 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate–Using HIC, HMIS Data–CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	3,013	125	2,860	99.03%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	360	167	113	58.55%
4. Rapid Re-Housing (RRH) beds	697	20	278	41.06%
5. Permanent Supportive Housing	2,039	32	1,147	57.15%
6. Other Permanent Housing (OPH)	944	10	857	91.76%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	

	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

Our poor bed coverage rates for RRH, and PSH are unfortunately all due to VA-funded projects which thus far have refused to participate in HMIS through direct data entry. These include VASH and SSVF beds (only one SSVF provider has refused to participate, however that provider currently has 399 beds in our CoC). One PSH that serves veterans was inadvertently marked as non-participating, but even if the numbers were adjusted to account for that, it would still only bring the rate up to 60% bed coverage for PSH. We anticipated having most VASH data in our system by way of data uploads, but unfortunately, the quality and the format of the data extracted from HOMES proved incredibly difficult to work with, so while we have received some data, we are still not counting those projects as participating.

TH bed coverage is lower than last year - a non-participating Veterans project was incorrectly marked as participating last year when it is not, and that has been corrected this year. There is also a project of 58 non-participating beds, which are all from one project run by a provider that has historically been strongly opposed to HMIS participating due to client privacy concerns.

We will continue to work with the VA to get quality, usable data from HOMES so that VASH data can be integrated into HMIS. We will also request assistance from our VA contact regarding the one SSVF provider that is not participating.

And finally, we have completely redesigned our Coordinated Entry system so that all CE applications must be completed within HMIS - we are hopeful that non-participating providers will see the benefit of using HMIS so that all of their clients can be automatically screened for CE eligibility and have a CE application completed and submitted electronically, and will begin participating. The CoC does not charge providers for HMIS participation; all HMIS licensing fees and user fees are paid for by the HMIS Lead. Within a month a joint letter from the CoC Lead, HMIS Lead, and CE Lead will be sent out to non-participating providers outlining the new CE process and the benefits of HMIS participation, as well as the steps to take to begin participation.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes

2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	02/23/2022

2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	05/06/2022

2B-3.	PIT Count–Effectively Counting Youth.	
	NOFO Section VII.B.4.b.	

	Describe in the field below how during the planning process for the 2022 PIT count your CoC:
1.	engaged stakeholders that serve homeless youth;
2.	involved homeless youth in the actual count; and
3.	worked with stakeholders to select locations where homeless youth are most likely to be identified.

(limit 2,500 characters)

1. With respect to counting youth in the PIT, awareness of youth homelessness has been significantly elevated in recent years through the actions of the CoC. An increased awareness of this issue meant that the breadth and depth of the PIT effort was able to reach toward youth-serving agencies for assistance counting homeless youth. In past years the CoC has contacted non-CoC-funded agencies such as the Boys and Girls Clubs and YMCAs in the CoC's geography to get a count of homeless youth.   In addition, in Massachusetts, there is an annual count of homeless youth that takes place every year in the spring. The existence of that extensive and reliable count makes it possible for the January PIT to be primarily focused on adult individuals and families, although certainly youth are counted as well. The CoC has for years worked in close partnership with the state's Executive Office of Health and Human Services and the Massachusetts Coalition for the Homeless, in supporting that annual Massachusetts Youth Count survey. The members of the CoC Advisory Board and other stakeholders participated in a four hour training in "Adultism", presented by an expert who herself is a PLEE. In addition, the YHDP Collaborative Planning process brought many new youth-serving stakeholders into the CoC to create the plan.   School districts have expanded programming and services to homeless youth. Police departments have added staff to serve homeless youth. Agencies that had never before applied to partner on CoC programs have joined with us in creating programming.
2. In the 30-community geography of the YHDP, an active Youth Action Board helped produce the youth count. This year, CoC staff facilitated the creation of a contract that provided significant funding to youth experiencing homelessness so that they could be Ambassadors in promoting the Youth survey. In addition, funding was provided to give a small stipend to each youth who took the survey and responded with information relating to their own experience of homelessness.
3. Every year the PIT preparation process involves working with stakeholders to identify locations where youth may congregate or be staying. As our work with youth-providing agencies deepens, the information flowing toward the CoC regarding homeless youth has become richer.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	

	In the field below:	
1.	describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
2.	describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
3.	describe how the changes affected your CoC's PIT count results; or	
4.	state "Not Applicable" if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

1) In 2021, the CoC made a point of asking our subrecipients to inform us if non-funded shelters or warming centers have been established in their communities. We reach out to those other-funded organizations in order to get a count of those who used their services. Those new relationships contributed information to the 2022 PIT. The CoC PIT took place on February 23, 2022 after our request for a waiver from the January count was granted for reasons related to Covid.

2. For the 2022 PIT, the CoC changed its methodology by adding Sample Mapping to the use of Interviews and Observational reports. A merger doubled the size of the CoC to 115 cities and towns, with many new partners. One main reason for adding a new methodology was that Covid restrictions and concerns about safety greatly limited the ability of agency staff and volunteers to go out to perform interviews and observations in close contact with people. In addition, a merger had just about doubled the number of cities and towns in the CoC to 115 communities and that increased the number of police departments and veterans services officers the CoC had to reach out to, to ask for assistance in observing people the night of the PIT count. Therefore, the CoC worked with partners across those 115 cities and towns to identify high-density, medium-density, and rare or unlikely subareas where few homeless people would be likely to be found. A mapping tool was created to capture that information from the areas that were counted on the night of the PIT, and the data was extrapolated to similar locations.

3. It's difficult to measure how the addition of Sample Mapping affected the PIT Count, since Covid has such a profound impact on every kind of operation. Certainly some communities were very engaged by the Sample Mapping and were perhaps more enthusiastic about participating in the PIT for that reason. Also, changes in the PIT count may be due to the merger that brought so many more communities to the CoC's geography. Nevertheless, especially with such an expansive geography and considering the difficulty of have enough people covering the entire area to interview and observe, it makes sense for the CoC to continue using Sample Mapping as one method of arriving at an accurate PIT count.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
  - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
  - Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section VII.B.5.b.	

	In the field below:
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC's strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

1) and 2) DHCD oversees prevention efforts within the CoC as well as many statewide efforts including TPP in the courts. DHCD works with other systems of care, including Veterans and Elders services and our statewide family shelter (EA), to analyze data identifying the factors that lead households to homelessness. This information is used to target and identify eligibility for statewide prevention services including State programs RAFT, HCEC, and HomeBASE diversion. Diversion and prevention services in the CoC include assessment, housing search, mediation, financial assistance, support services, and discharge planning. The CoC's prevention providers actively participate in the CoC's planning group and advisory board. ESG RRH and prevention, are being incorporated into CE.
3) The Department of Housing and Community Development is responsible for overseeing the CoC's strategy to reduce the number of individuals and families experiencing homelessness for the first time.

2C-2.	Length of Time Homeless–CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	

	In the field below:
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;

	2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
	3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1) and 2) The Collaborative Applicant, DHCD, is the sole funder of emergency shelter (ES) for families and the primary funder of ES for individuals in the state. DHCD is engaged in significant systems change in the way it provides ES. DHCD has re-procured the entire family shelter system and in doing so, reframed the system from one that frequently pathologizes families and fosters their floundering in ES to a system that focuses on housing first. It is our hope that these changes will begin to reduce the length of time households with children remain homeless from its current average of 313 days. DHCD is developing a similar procurement for the ES system that serves households without children. To that end, it has folded the oversight of the ES system for individuals into the same unit that manages the Balance of State CoC. The intention here too, is to reframe the work in ES toward housing first. DHCD and the CoC have developed substantial RRH resources, both HUD and state funded that helps to reduce the length of time homeless. This includes new flexible state RRH resources and a realignment of ESG RRH resources that are awarded directly to ES that can be used to resolve a wide array of barriers to households ending their homelessness. DHCD, in collaboration with the Boston Housing Authority, has created the Leading the Way Home project which is issuing state permanent housing vouchers to Boston households with children who have been in the ES system the longest. Some Boston family households are sheltered in Balance of State Communities. Separately, the CoC has developed a partnership with non CoC funded housing that, accepts only eligible persons from the Coordinated Entry registry who have been homeless the longest. While this is not the manner in which our CE system typically operates, it addresses the length of time homeless for some persons. DHCD has entered into new contracts for the Emergency Assistance (EA) family shelter system, which explicitly focused on reducing length of stay. DHCD uses creative funding combinations to rapidly rehouse families experiencing homelessness, including converting the HomeBASE program into a two-year, $20,000 benefit.
3) The CoC Coordinated Entry Specialist at DHCD is responsible for overseeing these strategies.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing–CoC's Strategy	
	NOFO Section VII.B.5.d.	

		In the field below:
	1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
	2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
	3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

(limit 2,500 characters)

1) DHCD, as the collaborative applicant, and the Federal Grants Unit within it have developed and are responsible for overseeing strategies to increase the rate at which households in shelter, safe havens, and transitional housing exit to permanent housing. Primarily, we have added significant RRH resources to our portfolio through State funded resources and the addition of a new CoC funded project during the last NOFA cycle. We have requested funding in this cycle for two additional RRH projects (one specifically for persons experiencing domestic violence) that we think will further expedite households' moves from homelessness into housing. In addition, we are providing training and support of programmatic staff across the CoC, as well as being focused on data quality.
2) DHCD, as the collaborative applicant, and the Federal Grants Unit within it, have developed and are responsible for overseeing strategies to increase the rate at which households retain their permanent housing. We have focused on realigning the ESG resources available to us to be able to provide prevention resources when necessary. We have also conducted trainings for programmatic staff in trauma informed-care and motivational interviewing.

2C-4.	Returns to Homelessness–CoC's Strategy to Reduce Rate.	
	NOFO Section VII.B.5.e.	

	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1) The CoC is engaged in an initial analysis of households that have returned to homelessness. By reviewing HMIS and Coordinated Entry system data, on households whose initial placement from housing was unsuccessful, as well as an analysis on the efficacy of the CoC funded projects within the continuum, we hope to better understand any underlying similarities or structural issues that might offer predicative capacity, or suggest better strategies with specific households with similar underlying issues. 2) We have focused on realigning the ESG resources available to us to be able to provide prevention resources when necessary. We have also conducted trainings for programmatic staff in trauma informed care, motivational interviewing. Finally, we have organized our Coordinated Entry processes to a) make better matches for placement the first time and b) be able to accommodate moves from one project or site to another when a move will prevent a return to homelessness. 3) DHCD, as the collaborative applicant, and the Federal Grants Unit within it, have developed and are responsible for overseeing strategies to increase the rate at which households retain their permanent housing.

2C-5.	Increasing Employment Cash Income–CoC's Strategy.	
	NOFO Section VII.B.5.f.	

	In the field below:

	1.	describe your CoC's strategy to access employment cash sources;
	2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and
	3.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase income from employment.

(limit 2,500 characters)

1) All CoC programs assess each project participant for any income, including employment income they currently receive as the first step in each household's service plan. While most project participants are substantially disabled and unable to work at the time of project enrollment, some stabilize over time and are able to take on work. Each project's case management staff work with all participants to regularly review their ability to work and to overcome their anxiety about a potential loss of benefits if they return to work. 2) DHCD's two contract management staff carry direct responsibility for overseeing the CoC's strategy to increase income from employment and can provide TA during monitoring for projects that are underperforming in this measure. 3) The Balance of State CoC Supervisor is responsible for oversight of these responsibilities.

It should be noted that despite the efforts described above, the continuum's ongoing processes to ensure the most vulnerable are prioritized for the CoC's projects works against our ability to obtain dramatic increases in employment income. Since the vast majority of our project participants are quite disabled, substantive employment can be difficult.

2C-5a.	Increasing Non-employment Cash Income–CoC's Strategy	
	NOFO Section VII.B.5.f.	

	In the field below:	
	1.	describe your CoC's strategy to access non-employment cash income; and
	2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

(limit 2,500 characters)

1) All CoC programs assess each project participant for the benefits they currently receive as the first step in each household's service plan. Potential new sources are identified, and case managers aid participants in accessing other income, including assisting with applications, scheduling, transportation to appointments, and collecting documentation. DHCD, who is responsible for overseeing these outcomes, provides access to SOAR trained persons to aid projects without one, and provide TA during monitoring for projects that are underperforming in this measure. The CoC also works very closely with the SAMHSA funded Path teams who
are both embedded in area shelters and conducting street outreach. PATH workers strive to connect the people they come into contact with both in shelters and in place not meant for human habitation to a variety of mainstream resources for which they may be eligible. Some of those resources are cash benefits including food stamps, unemployment and general welfare. DHCD also participates in the Commonwealth-wide Learn to Earn (LTE) initiative, designed to address cliff effects in state-funded or administered programs. 3) DHCD's BoS CoC Supervisor

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No

3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes

3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.		
Project Name	**Project Type**	**Rank Number**	**Leverage Type**
E-Nav	PH-RRH	47	Healthcare

3A-3. List of Projects.

1. What is the name of the new project?   E-Nav

2. Enter the Unique Entity Identifier (UEI):   G9PBNNBRK2N9

3. Select the new project type: PH-RRH

4. Enter the rank number of the project on your CoC's Priority Listing: 47

5. Select the type of leverage: Healthcare

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
    - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting $200,000 or more in funding for housing rehabilitation or new construction?	No

3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section VII.B.1.s.	

	If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:	
1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and	
2.	HUD's implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.	

(limit 2,500 characters)

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.
	If you answered yes to question 3C-1, describe in the field below:
1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
  - 24 CFR part 578;
   - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
   - Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	No
Applicant Name	
This list contains no items	

4B. Attachments Screen For All Application Questions

	We have provided the following guidance to help you successfully upload attachments and get maximum points:

1.	You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2.	You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3.	We prefer that you use PDF files, though other file types are supported–please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4.	Attachments must match the questions they are associated with.
5.	Only upload documents responsive to the questions posed–including other material slows down the review process, which ultimately slows down the funding process.
6.	If you cannot read the attachment, it is likely we cannot read it either.
	. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
	. We must be able to read everything you want us to consider in any attachment.
7.	After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No		
1C-7. PHA Moving On Preference	No		
1E-1. Local Competition Deadline	Yes	--	08/30/2022
1E-2. Local Competition Scoring Tool	Yes	FY22 Ranking Process	09/23/2022
1E-2a. Scored Renewal Project Application	Yes	Team 3 Ranking To...	09/23/2022
1E-5. Notification of Projects Rejected-Reduced	Yes		
1E-5a. Notification of Projects Accepted	Yes		
1E-5b. Final Project Scores for All Projects	Yes	Final Ranking	09/27/2022
1E-5c. Web Posting–CoC-Approved Consolidated Application	Yes		
1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
3A-1a. Housing Leveraging Commitments	No		

3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		

MA-516 Massachusetts Balance of State Continuum of Care
NOFO 2022 - Ranking and Review Process

The Balance of State Ranking process requires three separate sets of people to work in tandem. Small ranking groups use objective measures to establish a score for every project being ranked. The Project Evaluation Committee uses these scores and prepares recommendations to the Advisory board, who makes a final decision on ranking.

A sample version of the tool can be found at the end of this document.

Project Applications were due to DHCD no later than 5:00 pm on August 29, 2022. Project ranking relied entirely on Project Applications, APR data extracted directly from the SAGE system, and fiscal data from DHCD. That information was packaged with the ranking tool and distributed to the small ranking groups on September 1, 2022 after members attended a Ranking Training session.

The small ranking groups, using the tool with objective measures outlined below, worked independently to score the projects assigned to them. The small groups submitted final scores to the chair of the Project Evaluation Committee by September 7, 2022.

Once the Project Evaluation Committee receives the scores from the small scoring groups, they are responsible for developing no more than three recommended strategies for a final ranking to the advisory board. At least one strategy MUST be in the order of the scores, with the highest scoring project at the top and the lowest scoring project at the bottom. Projects receiving the same score will be ordered as outlined in the "Breaking Ties" section below.

- The Project Evaluation Committee MAY recommend a different strategy to the advisory board for final ranking in certain specific examples. They may recommend:
- Moving new project proposals lower in the ranking to preserve well-functioning renewal projects.
- Moving project expansion proposals next to, but lower in the ranking than the project they are expanding.
- Move individual projects in the ranking to adjust for exceptional circumstances that are outside the project's or the project subrecipient's or sponsor's ability to address. Examples of this may include natural disaster or other unexpected / unpreventable loss of a large percentage of the project's units.

On September 9, 2022, the Project Evaluation Committee met to review the projects as a whole and to assign ranking. All projects submitting applications in e-snaps were included in the ranking and will be attached to the CoC's NOFO response.

After careful consideration, the Project Evaluation Committee prepared two options for the Advisory Board to consider. These recommendations took into consideration existing projects that are operating well and requesting expansion, as well as the value per household of new projects, specifically acknowledging projects that proposed a large number of units at a low per-household cost. The Advisory Board met on September 12, 2022 to consider the options, and after thoughtful review and discussion, it voted to accept one of the alternative options presented by the Project Evaluation Committee. The final ranking can be found below.

Objective Measures in the tool

There are two threshold criteria for the ranking process. Failure to meet these threshold criteria results in the project not being ranked by the small groups and reallocated. Those criteria are:

- Compliance with Coordinated Entry
- Being an active member of the CoC (for renewal projects only)

All project proposals met the minimum threshold criteria this year and so were subsequently scored and ranked.

The objective measures from the tool and the points assigned them are outlined in the table below.

MA-516 Massachusetts Balance of State Continuum of Care
NOFO 2022 - Ranking and Review Process

Performance Measures (max 40) ALL PROJECT RECEIVED FULL POINTS ON THIS CRITERIA

% of participants successful in obtaining or retaining permanent housing (max 20)	
>90%	20 points
85%-90%	10 points
<85%	0 points
% of households served in comparison to those promised (max 10)	
>90%	10 points
85%-90%	5 points
<85%	0 points
% of persons served in comparison to those promised (max 10)	
>90%	10 points
85%-90%	5 points
<85%	0 points
Serving Vulnerable Persons (max 20)	
Chronic Homelessness – project designation (max 10)	
Dedicated	10 points
Dedicated Plus	10 points
Nor Dedicated	0 points
Does the project serve exclusively those fleeing domestic violence (max 5)	
Yes	5 points
No	0 points
Is the Project "Housing First"? (max 5)	
Yes	5 points
No	0 points
Fiscal (max 15)	
Project billing submitted on time? (max 5)	
Consistently on time	5 points
Late one or two times	3 points
Late more than two times	0 points
Rental Assistance Project? (max 5)	
Yes	5 points
No	0 points
% of funds awarded that were reverted (max 5)	
Less than 5%	5 points
5% to 10%	3 points
10% to 15%	2 points
More than 15%	0 points
Compliance (max 30)	
Data Quality (max 10)	
1 point for each of select data elements with less than 10% null	Up to 10 points
APR submission (max 10)	
Submitted to DHCD on time	5 points
Submitted to DHCD late	0 points
Submitted to HUD on time	5 points
Submitted to HUD late	0 points
APR accepted by HUD	0 points
APR rejected by HUD	- 5 points
Monitoring (max 10)	
No findings, no concerns	10 points
No findings, some concerns, all resolved	8 points
1 or more findings, all resolved	5 points
Unresolved concerns	3 points
Unresolved findings	0 points

Breaking Ties

Projects will sometimes receive the same score. In those cases ties will be broken in the following way to determine which project is placed higher than the other in the ranking.

- Where the projects receiving the same score are different project types, projects will be prioritized in the following order:
  - HMIS
  - Coordinated Entry
  - Permanent Supported Housing
  - Permanent Housing / Rapid Rehousing
  - Joint Transitional Housing / Rapid Rehousing
  - Transitional Housing
  - Supportive Services Only
- Where projects receive the same score, and are of the same project type, renewal projects shall be prioritized over new projects
- Where projects receive the same score, and are of the same project type, and are both either renewal or new, the project that will serve the most people shall be prioritized.
- Where projects receive the same score, and are of the same project type, and are both either renewal or new, and will serve the same number of people, the project utilizing the least funds, as a measure of cost per household, shall be prioritized.

MA-516 Massachusetts Balance of State Continuum of Care
NOFO 2022 - Ranking and Review Process

Sample FY22 NOFO Ranking Tool

Project name:					
Grant Number:	MA0342L1T162110			95	
Project Type	PH				
Last Year's Grant $	$315,897				
Total Units	13				
Ranked By:					

Threshhold Criteria

A. Does the Project Participate in Coordinated Entry?	Yes				
B. Is the Applicant an active CoC member?	Yes				

Performance Measures

1. Permanent Housing Outcomes					
1a. Total # of Stayers in the last reporting period				39
1b. Total Persons Exiting				2
1c. Total Persons exiting to Positive Outcomes				2
1d. Total Persons excluded from outcome				0
1e. % of participants successful in this measure	100%			20
2. Total Households Served				
2a. Number of Households Served				13
2b. Number the project is supposed to have	13			
2c. % of households served to those proposed	100%			20
3. Persons Served over time				
3a Enter number of Beds AS PROPOSED IN APPLICATION - APR Q02				43
3a. Enter number of participants served on the last day in January				39
3b. Enter number of participants served on the last day in April				40
3c. Enter number of participants served on the last day in July				40
3d. Enter number of participants served on the last day in October				40
3e. Average % of participants served over time	92%			10

Serving Vulnerable Populations

4. Prioritizing Chronic Homelessness: The project is decicated in the application as:				
Dedicated				10
5. Does the project meet the threshold for "Housing First"?		Yes		5
6. Does the project exclusively serve:				
Fleeing Domestic Violence	No			0

Equity Efforts

7. Has the project staff participated in diversity, equity and inclusion training in the last 18 m	No			0

Fiscal

7. Projects Billing was Submitted on Time		Consistently on time		5
8. Reversions				
8a.Is this a Rental Assistance project (AKA as Shelter Plus Care)?	No			0
8b. Are we measuring for the first complete grant year?				
The last 2 digits of the grant number:			10	
8c. Amount of Grant Funds spent	$315,897	Reverted:	$0	
8d. % of funds reverted			0%	5

Compliance

10. Data Quality ; 1 point for each universal data element with <10% null. Elements include last name, social security number, date of birth, race, ethnicity, gender, veteran status, disabling condition, project entry date and client location.	10			10
11. APR submitted to DHCD on time - 30 days after close of grant		No		0
12. APR submittd to HUD on time - 90 days after the close of grant		Yes		5
12a. Was the most recent APR reviewed by HUD rejected by them?		No		5
Total				95
Does the APR (Q30) contains an explanation for any poor performance that has affected this review that was beyond the control of the provider and not the result of poor project design or lack of need?			No	

MA-516 Massachusetts Balance of State Continuum of Care
NOFO 2022 - Ranking and Review Process

Project	Score	Total Budget	Rank	Tier
Advocates Supported Housing Consolidation	100	$764,122.00	1	Tier 1
Brookline Rental Assistance for the Chronically Homeless	100	$67,504.00	2	Tier 1
Greater Boston Rental Assistance for the Chronically Homeless	100	$455,490.00	3	Tier 1
Julie House	100	$136,250.00	4	Tier 1
YWCA Fina House Project	100	$28,035.00	5	Tier 1
Disabled Family Leasing	95	$695,203.00	6	Tier 1
Emerson Street Shelter Plus Care	95	$130,157.00	7	Tier 1
Emmaus Rapid Rehousing Program	95	$269,782.00	8	Tier 1
Journey to Success	95	$436,613.00	9	Tier 1
Welcome Home 1 Expansion	95	$788,033.00	10	Tier 1
JRI Supportive Housing - Hope for Families	93	$144,598.00	11	Tier 1
New Beginnings	93	$146,748.00	12	Tier 1
North Star Housing	93	$705,034.00	13	Tier 1
Lincoln St	92	$109,727.00	14	Tier 1
Turn the Key	91	$1,589,472.00	15	Tier 1
Campus Apartments Consolidation	90	$559,400.00	16	Tier 1
Greater Boston Sponsor Based S+C	90	$102,960.00	17	Tier 1
Home Again/Fresh Start	90	$242,541.00	18	Tier 1
Housing Pronto	90	$265,230.00	19	Tier 1
North East Scattered Site Tenancy S+C	90	$232,630.00	20	Tier 1
Mystic Valley Homeless to Housing Consolidation	85	$2,252,091.00	21	Tier 1
Alternative House Transitional Housing Program	84	$169,754.00	22	Tier 1
TSS TH-RRH Combined	82	$632,057.00	23	Tier 1
Great Boston Tenant Based S+C	80	$1,383,698.00	24	Tier 1
Tri-City Rental Assistance Project	80	$192,596.00	25	Tier 1
Community Housing Initiative	79	$128,400.00	26	Tier 1
Greater Boston Mobile Stabilization Team	78	$198,955.00	27	Tier 1
Metrowest Leased Housing Consolidation	78	$554,841.00	28	Tier 1
Pathfinder PH Program	76	$316,047.00	29	Tier 1
CTI Youth TH-RRH	75	$201,468.00	30	Tier 1
Respond PH-RRH DV Bonus	72	$465,122.00	31	Tier 1
Projecto Opciones	69	$311,787.00	32	Tier 1
Post Acute Treatment Services/Pre-Recovery Services (PDPR)	67	$204,522.00	33	Tier 1
Community Housing S+C	65	$880,327.00	34	Tier 1
Wayside Shortstop Transitional Housing Program	58	$232,500.00	35	Tier 1
CTI PH-PSH for People Experiencing Chronic Homelessness	55	$80,956.00	36	Tier 1
Coordinated Entry			37	Tier 1
Coordinated Entry Expansion (Reallocation and Bonus)			38	Tier 1
HMIS Dedicated			39	Tier 1
HMIS Dedicated Expansion (Reallocation and Bonus)			40	Tier 1
New Dawn			41	Tier 1
Alternative House Expansion (Reallocation and Bonus)			42	Tier 1
YWCA Fina House Project Expansion (Reallocation and Bonus)			43	Tier 1
Journey to Success Expansion (Reallocation and Bonus)			44	Tier 1
Campus Apartments Consolidation Expansion (Reallocation)			45	Tier 1
Housing Pronto Expansion (Reallocation and Bonus)			46	Tier 1
Housing Pronto Expansion			46	Tier 2
E-Nav BoS (New Bonus)			47	Tier 2

Project Included, but unranked per NOFO				
MA-516 Planning				

Projects highlighted in <mark>yellow</mark> are expansions and those highlighted in green are new projects. The orange project straddles tiers 1 and 2.

Project name:	Julie House	
Grant Number:	MA0395L1T162111	
Project Type	PH	**100**
Last Year's Grant $	$118,970	
Total Units	8	

Ranked by: Melissa McWhinney

Threshhold Criteria

A. Does the Project Participate in Coordinated Entry?	Yes
B. Is the Applicant an active CoC member?	Yes

Performance Measures

1. Permanent Housing Outcomes

1a. Total # of Stayers in the last reporting period		8
1b. Total Persons Exiting		1
1c. Total Persons exiting to Positive Outcomes		1
1d. Total Persons excluded from outcome		0
1e. % of participants successful in this measure	100%	20

2. Total Households Served

2a. Number of Households Served		9
2b. Number the project is supposed to have	8	
2c. % of households served to those proposed	113%	20

3. Persons Served over time

3a Enter number of Beds AS PROPOSED IN APPLICATION - APR Q02		8
3a. Enter number of participants served on the last day in January		8
3b. Enter number of participants served on the last day in April		8
3c. Enter number of participants served on the last day in July		9
3d. Enter number of participants served on the last day in October		9
3e. Average % of participants served over time	106%	10

Serving Vulnerable Populations

4. Prioritizing Chronic Homelessness: The project is dedicated in the application as:

Dedicated	10

5. Does the project meet the threshold for "Housing First"?	Yes	5

6. Does the project exclusively serve:

Fleeing Domestic Violence	No	0

Equity Efforts

7. Has the project staff participated in diversity, equity and inclusion training in the last 18 mo?	No	0

Fiscal

7. Projects Billing was Submitted on Time	Consistently on time	5
8. Reversions		
8a. Is this a Rental Assistance project (AKA as Shelter Plus Care)?	Yes	5

	$118,970

Compliance

10. Data Quality ; 1 point for each universal data element with <10% null. Elements include last name, social security number, date of birth, race, ethnicity, gender, veteran status, disabling condition, project entry date and client location.	10	10
11. APR submitted to DHCD on time - 30 days after close of grant	Yes	5
12. APR submittd to HUD on time - 90 days after the close of grant	Yes	5
12a. Was the most recent APR reviewed by HUD rejected by them?	No	5

Total	100

Does the APR (Q30) contains an explanation for any poor performance that has affected this review that was beyond the control of the provider and not the result of poor project design or lack of need?	Yes

Project name:		Julie House		
Grant Number:	MA0395L1T162111			
Project Type	PH		**100**	
Last Year's Grant $	$136,250			
Total Units	8			

Ranked by: Eunice Lopez

Threshhold Criteria

A. Does the Project Participate in Coordinated Entry?	Yes	
B. Is the Applicant an active CoC member?	Yes	

Performance Measures

1. Permanent Housing Outcomes

1a. Total # of Stayers in the last reporting period		8
1b. Total Persons Exiting		1
1c. Total Persons exiting to Positive Outcomes		1
1d. Total Persons excluded from outcome		0
1e. % of participants successful in this measure	100%	20

2. Total Households Served

2a. Number of Households Served		9
2b. Number the project is supposed to have	8	
2c. % of households served to those proposed	113%	20

3. Persons Served over time

3a Enter number of Beds Proposed		8
3a. Enter number of participants served on the last day in January		8
3b. Enter number of participants served on the last day in April		8
3c. Enter number of participants served on the last day in July		9
3d. Enter number of participants served on the last day in October		9
3e. Average % of participants served over time	106%	10

Serving Vulnerable Populations

4. Prioritizing Chronic Homelessness: The project is dedicated in the application as:

Dedicated Plus		10

5. Does the project meet the threshold for "Housing First"?		Yes	5

6. Does the project exclusively serve:

Fleeing Domestic Violence	No		0

Equity Efforts

7. Has the project staff participated in diversity, equity and inclusion training in the last 18 mo?		No	0

Fiscal

7. Projects Billing was Submitted on Time		Consistently on time	5
8. Reversions			
8a.Is this a Rental Assistance project (AKA as Shelter Plus Care)?	Yes		5

Compliance

10. Data Quality ; 1 point for each universal data element with <10% null. Elements include last name, social security number, date of birth, race, ethnicity, gender, veteran status, disabling condition, project entry date and client location.	10		10
11. APR submitted to DHCD on time - 30 days after close of grant		Yes	5
12. APR submittd to HUD on time - 90 days after the close of grant		Yes	5
12a. Was the most recent APR reviewed by HUD rejected by them?		No	5

Total		100

Does the APR (Q30) contains an explanation for any poor performance that has affected this review that was beyond the control of the provider and not the result of poor project design or lack of need?	Yes

Project name:		Julie House	
Grant Number:	MA0395L1T162111		
Project Type	PH		
Last Year's Grant $	$118,970	**100**	
Total Units	8		

Ranked by: Lornece Tull

Threshhold Criteria

A. Does the Project Participate in Coordinated Entry?	Yes	
B. Is the Applicant an active CoC member?	Yes	

Performance Measures

1. Permanent Housing Outcomes

1a. Total # of Stayers in the last reporting period		8
1b. Total Persons Exiting		1
1c. Total Persons exiting to Positive Outcomes		1
1d. Total Persons excluded from outcome		0
1e. % of participants successful in this measure	100%	20

2. Total Households Served

2a. Number of Households Served		9
2b. Number the project is supposed to have	8	
2c. % of households served to those proposed	113%	20

3. Persons Served over time

3a Enter number of Beds AS PROPOSED IN APPLICATION - APR Q02		8
3a. Enter number of participants served on the last day in January		8
3b. Enter number of participants served on the last day in April		8
3c. Enter number of participants served on the last day in July		9
3d. Enter number of participants served on the last day in October		9
3e. Average % of participants served over time	106%	10

Serving Vulnerable Populations

4. Prioritizing Chronic Homelessness: The project is dedicated in the application as:		
Dedicated		10
5. Does the project meet the threshold for "Housing First"?	Yes	5
6. Does the project exclusively serve:		
Fleeing Domestic Violence	No	0

Equity Efforts

7. Has the project staff participated in diversity, equity and inclusion training in the last 18 mo?	No	0

Fiscal

7. Projects Billing was Submitted on Time	Consistently on time	5
8. Reversions		
8a.Is this a Rental Assistance project (AKA as Shelter Plus Care)?	Yes	5
	$118,970	

Compliance

10. Data Quality ; 1 point for each universal data element with <10% null. Elements include last name, social security number, date of birth, race, ethnicity, gender, veteran status, disabling condition, project entry date and client location.	10	10
11. APR submitted to DHCD on time - 30 days after close of grant	Yes	5
12. APR submittd to HUD on time - 90 days after the close of grant	Yes	5
12a. Was the most recent APR reviewed by HUD rejected by them?	No	5

Total		100

Does the APR (Q30) contains an explanation for any poor performance that has affected this review that was beyond the control of the provider and not the result of poor project design or lack of need?	Yes	

Project name:	Julie House		
Grant Number:	MA0395L1T162111		
Project Type	PH		**100**
Last Year's Grant $	$118,970		
Total Units	8		

Ranked by: Laura Mesenhelter

Threshhold Criteria

A. Does the Project Participate in Coordinated Entry? Yes

B. Is the Applicant an active CoC member? Yes

Performance Measures

1. Permanent Housing Outcomes

1a. Total # of Stayers in the last reporting period		8
1b. Total Persons Exiting		1
1c. Total Persons exiting to Positive Outcomes		1
1d. Total Persons excluded from outcome		0
1e. % of participants successful in this measure	100%	20

2. Total Households Served

2a. Number of Households Served		9
2b. Number the project is supposed to have	8	
2c. % of households served to those proposed	113%	20

3. Persons Served over time

3a Enter number of Beds AS PROPOSED IN APPLICATION – APR Q02		8
3a. Enter number of participants served on the last day in January		8
3b. Enter number of participants served on the last day in April		8
3c. Enter number of participants served on the last day in July		9
3d. Enter number of participants served on the last day in October		9
3e. Average % of participants served over time	106%	10

Serving Vulnerable Populations

4. Prioritizing Chronic Homelessness: The project is decicated in the application as:

Dedicated		10

5. Does the project meet the threshold for "Housing First"?	Yes	5

6. Does the project exclusively serve:

Fleeing Domestic Violence	No	0

Equity Efforts

7. Has the project staff participated in diversity, equity and inclusion training in the last 18 mo?	No	0

Fiscal

7. Projects Billing was Submitted on Time	Consistently on time	5
8. Reversions		
8a.Is this a Rental Assistance project (AKA as Shelter Plus Care)?	Yes	5

	$118,970	

Compliance

10. Data Quality ; 1 point for each universal data element with <10% null. Elements include last name, social security number, date of birth, race, ethnicity, gender, veteran status, disabling condition, project entry date and client location.

	10		10
11. APR submitted to DHCD on time - 30 days after close of grant		Yes	5
12. APR submittd to HUD on time - 90 days after the close of grant		Yes	5
12a. Was the most recent APR reviewed by HUD rejected by them?		No	5

Total	100

Does the APR (Q30) contains an explanation for any poor performance that has affected this review that was beyond the control of the provider and not the result of poor project design or lack of need? Yes

Project name:	Julie House	
Grant Number:	MA0395L1T162111	
Project Type	PH	**100**
Last Year's Grant $	$118,970	
Total Units	8	

Ranked by: Keith Wales

Threshhold Criteria

A. Does the Project Participate in Coordinated Entry?	Yes
B. Is the Applicant an active CoC member?	Yes

Performance Measures

1. Permanent Housing Outcomes

1a. Total # of Stayers in the last reporting period		8
1b. Total Persons Exiting		1
1c. Total Persons exiting to Positive Outcomes		1
1d. Total Persons excluded from outcome		0
1e. % of participants successful in this measure	100%	20

2. Total Households Served

2a. Number of Households Served		9
2b. Number the project is supposed to have	8	
2c. % of households served to those proposed	113%	20

3. Persons Served over time

3a Enter number of Beds AS PROPOSED IN APPLICATION - APR Q02		8
3a. Enter number of participants served on the last day in January		8
3b. Enter number of participants served on the last day in April		8
3c. Enter number of participants served on the last day in July		9
3d. Enter number of participants served on the last day in October		9
3e. Average % of participants served over time	106%	10

Serving Vulnerable Populations

4. Prioritizing Chronic Homelessness: The project is dedicated in the application as:

Dedicated		10

5. Does the project meet the threshold for "Housing First"?	Yes	5

6. Does the project exclusively serve:

Fleeing Domestic Violence	No	0

Equity Efforts

7. Has the project staff participated in diversity, equity and inclusion training in the last 18 mo?	No	0

Fiscal

7. Projects Billing was Submitted on Time	Consistently on time	5
8. Reversions		
8a.Is this a Rental Assistance project (AKA as Shelter Plus Care)?	Yes	5

	$118,970

Compliance

10. Data Quality ; 1 point for each universal data element with <10% null. Elements include last name, social security number, date of birth, race, ethnicity, gender, veteran status, disabling condition, project entry date and client location.	10	10
11. APR submitted to DHCD on time - 30 days after close of grant	Yes	5
12. APR submittd to HUD on time - 90 days after the close of grant	Yes	5
12a. Was the most recent APR reviewed by HUD rejected by them?	No	5

Total	100

Does the APR (Q30) contains an explanation for any poor performance that has affected this review that was beyond the control of the provider and not the result of poor project design or lack of need?	Yes

Project name:		Julie House
Grant Number:	MA0395L1T162111	
Project Type	PH	
Last Year's Grant $	$118,970	
Total Units	8	

100

Ranked by: Jillian Nebeser

Threshhold Criteria

A. Does the Project Participate in Coordinated Entry?	Yes
B. Is the Applicant an active CoC member?	Yes

Performance Measures

1. Permanent Housing Outcomes

1a. Total # of Stayers in the last reporting period		8
1b. Total Persons Exiting		1
1c. Total Persons exiting to Positive Outcomes		1
1d. Total Persons excluded from outcome		0
1e. % of participants successful in this measure	100%	20

2. Total Households Served

2a. Number of Households Served		9
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3a Enter number of Beds AS PROPOSED IN APPLICATION - APR Q02		8
3a. Enter number of participants served on the last day in January		8
3b. Enter number of participants served on the last day in April		8
3c. Enter number of participants served on the last day in July		9
3d. Enter number of participants served on the last day in October		9
3e. Average % of participants served over time	106%	10

Serving Vulnerable Populations

4. Prioritizing Chronic Homelessness: The project is dedicated in the application as:

Dedicated		10

5. Does the project meet the threshold for "Housing First"?		Yes	5

6. Does the project exclusively serve:

	Fleeing Domestic Violence	No	0

Equity Efforts

7. Has the project staff participated in diversity, equity and inclusion training in the last 18 mo?	No	0

Fiscal

7. Projects Billing was Submitted on Time	Consistently on time	5
8. Reversions		
8a. Is this a Rental Assistance project (AKA as Shelter Plus Care)?	Yes	5

	$118,970

Compliance

10. Data Quality ; 1 point for each universal data element with <10% null. Elements include last name, social security number, date of birth, race, ethnicity, gender, veteran status, disabling condition, project entry date and client location.	10		10
11. APR submitted to DHCD on time - 30 days after close of grant		Yes	5
12. APR submittd to HUD on time - 90 days after the close of grant		Yes	5
12a. Was the most recent APR reviewed by HUD rejected by them?		No	5

Total	100

Does the APR (Q30) contains an explanation for any poor performance that has affected this review that was beyond the control of the provider and not the result of poor project design or lack of need?	Yes

Project	Score	Total Budget	Rank	Tier
Advocates Supported Housing Consolidation	100	$764,122.00	1	Tier 1
Brookline Rental Assistance for the Chronically Homeless	100	$67,504.00	2	Tier 1
Greater Boston Rental Assistance for the Chronically Homeless	100	$455,490.00	3	Tier 1
Julie House	100	$136,250.00	4	Tier 1
YWCA Fina House Project	100	$28,035.00	5	Tier 1
Disabled Family Leasing	95	$695,203.00	6	Tier 1
Emerson Street Shelter Plus Care	95	$130,157.00	7	Tier 1
Emmaus Rapid Rehousing Program	95	$269,782.00	8	Tier 1
Journey to Success	95	$436,613.00	9	Tier 1
Welcome Home 1 Expansion	95	$788,033.00	10	Tier 1
JRI Supportive Housing - Hope for Families	93	$144,598.00	11	Tier 1
New Beginnings	93	$146,748.00	12	Tier 1
North Star Housing	93	$705,034.00	13	Tier 1
Lincoln St	92	$109,727.00	14	Tier 1
Turn the Key	91	$1,589,472.00	15	Tier 1
Campus Apartments Consolidation	90	$559,400.00	16	Tier 1
Greater Boston Sponsor Based S+C	90	$102,960.00	17	Tier 1
Home Again/Fresh Start	90	$242,541.00	18	Tier 1
Housing Pronto	90	$265,230.00	19	Tier 1
Northeast Scattered Site Tenancy S+C	90	$232,630.00	20	Tier 1
Mystic Valley Homeless to Housing Consolidation	85	$2,252,091.00	21	Tier 1
Alternative House Transitional Housing Program	84	$169,754.00	22	Tier 1
TSS TH-RRH Combined	82	$632,057.00	23	Tier 1
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CTI Youth TH-RRH	75	$201,468.00	30	Tier 1
Respond PH-RRH DV Bonus	72	$465,122.00	31	Tier 1
Proyecto Opciones	69	$311,787.00	32	Tier 1
Post-Acute Treatment Services/Pre-Recovery Services (PDPR)	67	$204,522.00	33	Tier 1
Community Housing S+C	65	$880,327.00	34	Tier 1
Wayside Shortstop Transitional Housing Program	58	$232,500.00	35	Tier 1
CTI PH-PSH for People Experiencing Chronic Homelessness	55	$80,956.00	36	Tier 1
Coordinated Entry			37	Tier 1

Coordinated Entry Expansion (Reallocation and Bonus)			38	Tier 1
HMIS Dedicated			39	Tier 1
HMIS Dedicated Expansion (Reallocation and Bonus)			40	Tier 1
New Dawn			41	Tier 1
Alternative House Expansion (Reallocation and Bonus)			42	Tier 1
YWCA Fina House Project Expansion (Reallocation and Bonus)			43	Tier 1
Journey to Success Expansion (Reallocation and Bonus)			44	Tier 1
Campus Apartments Consolidation Expansion (Reallocation)			45	Tier 1
Housing Pronto Expansion (Reallocation and Bonus)			46	Tier 1
Housing Pronto Expansion			46	Tier 2
E-Nav BoS (New Bonus)			47	Tier 2
LTLC Permanent Supportive Housing Program			48	Tier 2
Project Included, but unranked per NOFO				
MA-516 Planning				