

Guidance Language for Agency Emergency Preparedness

All building occupants play a role in maintaining a safe and secure environment. Therefore, it is important for all occupants to take the time necessary to review the information provided below and become familiar with the response procedures in advance of an emergency.

BEFORE AN EVENT

Employees should:

- Know two separate evacuation routes to get out of the building.
- Know where the Agency Assembly Location is.
- For employees with mobility limitations, know where the Evacuation Assistance Area is on the floor.

Managers/supervisors should:

Managers and supervisors should walk through evacuation procedures with their staff when everyone is in the office.

- Identify two evacuation routes.
- Do not use the elevators (unless assisted by Emergency Responders).
- Identify where the Evacuation Assistance Area is.
- Walk to the Agency Assembly Location.
- Instruct staff that in an emergency, they would remain at the Agency Assembly Location until the “all clear” is given by Emergency Responders or building management.

Agencies should:

- Include evacuation procedures as part of new hire orientation.
- Provide a laminated copy of the evacuation routes including:
 - The Evacuation Assistance Area for employees who have mobility limitations.
 - The Agency's Assembly Location.
 - In an emergency call or text 9-1-1
 - The name and contact of the Facility Liaison and on-site security (if applicable).
- Consider having a white board at the entrance to the worksite where employees can indicate their physical presence at the office for that day.

Copies of the evacuation routes should be placed at each workstation and in each conference room. However, information about the Agency Assembly Location should not be posted in the lobby or the elevators.

Building management will provide the up-to-date evacuation routes and Evacuation Assistance Area for each floor and the name of the Facility Liaison. The agency should identify the Agency Assembly Location and ensure that its location is included on the laminated copy of the evacuation routes.

Building floor plans, which include the location of the stairwells, are posted next to the elevators on every floor of every building.

DURING AN EVENT

Building Evacuation

An evacuation of the building may be necessary under a number of circumstances. Evacuations may be initiated by one or more of the following notification methods:

- Fire alarm activation, including an audible siren and flashing strobe light.
- Public address system announcement.
- Mass notification message (e.g. phone call, text message, e-mail).
- Verbal directive from Emergency Responders.

Regardless of the reason for an evacuation, it is important for building occupants to remain calm and follow the directions listed below:

- Proceed to the nearest safe stairwell, exiting on the ground level. All ground level, exterior doors may be used in an emergency.
- Leave personal belongings behind as you evacuate. Taking items with you may unnecessarily delay your evacuation and put you and others at the risk of injury.
- Do not use elevators, unless instructed to do so by Emergency Responders.
- Move away from the building and report to your designated Agency Assembly Location.
- Wait at the Agency Assembly Location point until the “all clear” is given by Emergency Responders or building management.
- Keep roadways clear and be aware of approaching emergency vehicles.
- Employees who have mobility limitations should go to the Evacuation Assistance Area on the floor.
- If occupants cannot safely reach the Evacuation Assistance Area, they should call 9-1-1 or text 9-1-1 and provide their exact location within the building.

The paths routinely used to enter and exit the building may not be accessible under some emergency circumstances. Therefore, building occupants should familiarize themselves with alternative stairwells and exits to ensure they can evacuate safely and quickly in an emergency.

High Rise Evacuation vs. General Evacuation: the type of building in which you work will dictate how the facility is evacuated.

- For all general buildings, or those with seven or less floors, an evacuation notice results in the immediate emptying of all occupants.
- For buildings over seven floors, those designated as high-rise buildings, it is common for only three floors to evacuate while Emergency Responders evaluate the situation. In this case, the floor immediately impacted by the emergency, the floor above, and the floor below, will receive notification to leave and descend three floors.
- The notification process for high rise evacuations can vary between facilities, so it is important to review and become familiar with your facility’s specific process.

Smoke or Fire in the Building

In the event of smoke condition or fire in the building, it is necessary and safest for occupants to evacuate. Occupants should:

- Activate the nearest fire alarm pull station (if the alarm has not yet sounded).
- Follow the facility's evacuation guidance.
- Leave personal belongings behind.
- Close your office door behind you as you leave.
- If there is smoke, stay low to the floor and move toward a safe area. Smoke will rise towards the ceiling.
- Do not use elevators.
- Take the stairs to the ground level and exit the building.
- Move away from the building and report to your appropriate Assembly Location (see pages X).
- Keep roadways clear and be aware of approaching emergency vehicles.
- Notify emergency responders of anyone trapped or of any special conditions within the building.
- Do not go back into the building for any reason until Emergency Personnel deem it safe.

Building occupants with disabilities or mobility-impaired personnel should report to the predesignated Evacuation Assistance Area and await assistance from Emergency Responders. Do not use the elevators in the event of smoke or fire in the building unless instructed by Emergency Responders.

Shelter-in-Place

Some environmental or emergency incidents may require building occupants to remain inside the building to avoid potentially hazardous conditions. Under certain circumstances, the sheltering of occupants within the building may reduce the risk of injury. If it is necessary to shelter-in-place, occupants will be notified by mass notification or verbal directive.

Incidents that may require a shelter-in-place order include, but are not limited to, the following:

- Criminal activity outside of the facility.
- Severe weather.
- Biological, chemical, or radiological emergencies.
- Civil disturbances, such as demonstrations or riots.
- Explosions or other dangers near the facility.
- Gas leaks or other utility disruptions.

Occupants will be provided direction depending on the nature of the incident. Occupants should consider the following actions in the event of a shelter-in-place order:

- If outside, seek shelter in the nearest building, preferably in an interior room with few windows.
- Depending on the threat or hazard, lock doors when possible.
- Warn others of the situation.
- Close all exterior doors, windows and any other openings to the outside.
- Avoid overcrowding by selecting several rooms, if necessary.
- Do not leave the building until receiving the "all clear" from Emergency Responders.
- Report any emergencies or unusual conditions.

Suspicious Activity

Due to their intimate knowledge of the building and its operations, occupants are well suited to help identify suspicious activity within the facility, on its grounds, and in its immediate surroundings.

Suspicious activity may include:

- Taking photographs in a covert manner.
- Taking photographs of unusual or nonsensical elements such as entrances, HVAC equipment, and security equipment.
- Loitering with no apparent purpose.
- Asking questions about building or security operations (e.g. number of security personnel).
- Attempting to gain access to restricted areas.
- Attempting to bypass security by entering exterior doors restricted to employees.
- Leaving belongings unattended in a concealed fashion (e.g. backpack next to a trash receptacle).
- Infiltrating or attempting to infiltrate weapons or prohibited items (e.g. firearms, knives, ammunition, explosives).
- Contextually inappropriate belongings (e.g. unusual in size, quantity, or volume).
- Contextually inappropriate clothing (e.g. heavy winter coat in summer months)
- Observing or recording emergency response.

In the event suspicious behavior is observed, occupants should:

1. Contact the on-site security team (absent on-site security, contact 9-1-1).
2. Identify the specific location of the activity and describe the individual(s).
3. Explain the nature of the behavior and why you believe it is suspicious.
4. Provide your name and contact number for use should security personnel or law enforcement have any follow-up questions.

Workplace Violence

Workplace violence is the act or threat of violence, ranging from verbal abuse to physical assaults directed towards persons in a work environment. Perpetrators of workplace violence can include co-workers, superiors, subordinates, contractors, vendors, visitors, and domestic partners/family members. In the event of an on-going or imminent attack, occupants should immediately notify on-site security and/ or 9-1-1.

Pre-attack indicators may provide a warning to imminent danger. Pre-attack indicators include the following:

- Change in posture (traditional fighting stance)
- Preparatory signals (rolling sleeves, taking off coat, quickly standing up)
- Scanning the environment (looking for possible escape, witnesses, weapons)
- Change or slowing of the blinking rate
- Flanking position
- Telegraphed intentions (swinging or cocked arm)
- Target glancing or fixation on target.
- Exaggerated movements.
- Change in verbalization (suddenly talking a lot more or much less).

- Tightening of the body and/ or fists.
- Attempts to distract you or others.
- Verbalizes intention to do harm.

While violent incidents can occur at any time, recognition of pre-attack behaviors could aid in disrupting a planned attack in the workplace. These behaviors include the following:

- Development of a personal grievance
- Contextually inappropriate and recent acquisition of weapons.
- Contextually inappropriate and recent escalation in target practice and weapons training.
- Contextually inappropriate and recent interest in explosives.
- Contextually inappropriate and intense interest or fascination with previous shootings, mass attacks, or acts of violence.
- Experience of a significant personal loss (whether real or perceived) in the weeks and/ or months leading up to the attack, such as a death, breakup, divorce, or loss of a job.

Additional warning signs may include the following:

- Clear, direct threats or ultimatums.
- Evidence of a violent plan.
- Violating physical security protocols.
- Wide or rapid mood swings and sustained agitation.

If occupants observe any of the above indicators or have concerns regarding an interaction with a colleague or member of the general public, they should immediately contact their supervisor and/ or the Human Resources Department.

Medical Emergencies

The immediate actions taken in response to a medical emergency may save a life. Occupants should:

- Remain calm and notify Emergency Responders via 9-1-1 and call on-site security.
- Be prepared to provide detailed information over the phone, to include:
 - o The room number/ specific location of the medical emergency.
 - o Your name and phone number (in case the call is disconnected).
 - o The nature of the medical emergency (e.g. allergic reaction, chest pain, etc.).
 - o If the patient is conscious, alert, breathing, etc.
 - o The age or approximate age of the patient.
 - o If the patient has any preexisting medical conditions or is taking any medications.
- To avoid further injury, never move a seriously injured person unless there is a life-threatening situation.
- If you know how, and it is safe to do so, administer first aid and/ or CPR if appropriate.
- If the patient is bleeding, apply direct pressure to the laceration or wound to help control blood loss.
- Whenever possible, limit exposure to bodily fluids through the use of gloves or other barrier devices

If Automatic External Defibrillators (AEDs) are present in the facility. Occupants should become familiar with their location and availability in the event of a medical emergency.

If occupants call 9-1-1 from an office or call or text 9-1-1 from a cell phone, it is important to also notify on-site security. Security officers will respond to the location with additional medical emergency equipment and can assist Emergency Responders to expedite their response time.

Armed Intruder (Active Shooter)

An armed intruder is any individual who is actively using a weapon (e.g. a firearm, knife, blunt object) to cause serious bodily harm/ death or who is wielding a weapon threatening others. DCAMM (Division of Capital Asset Management and Maintenance) relies on the federally endorsed **RUN – HIDE – FIGHT** concept. In the event of an armed intruder incident, building occupants should:

- Evacuate the area/ building if it is safe to do so.
- Hide and/ or barricade themselves in a safe location if escape is not an option.
- As a last resort, and only when your life is in imminent danger, attempt to disrupt or incapacitate the shooter.
- When it is safe to do so, and you are no longer in danger, call or text 9-1-1 to report the incident.

RUN

Occupants that can evacuate safely should do so.

Occupants evacuating should:

- Leave personal belongings behind. Taking items may unnecessarily delay your evacuation and put you, and others, at the risk of injury.
- Use stairs. Avoid elevators.
- Warn others of the danger and encourage them to evacuate.
- Use ground level exits to leave the building and move far enough away to avoid further danger.
- Keep roadways clear and be aware of approaching emergency vehicles.
- Call or text 9-1-1 once you have safely evacuated the building.

HIDE

If safe evacuation is not possible, occupants should hide in a safe location with few or no windows and thick walls. Additional actions to consider include:

- Notify those around you of the danger and encourage them to lock-down in the absence of a safe escape route.
- Seek rooms with locking hardware or access control.
- Lock and/or barricade doors with heavy furniture.
- Turn off lights, computer monitors, etc.
- Silence all cell phones and mobile devices. Vibrate mode may still alert the intruder to your location.
- Assess the environment for weapons of opportunity, if needed (e.g. fire extinguisher, chair, lamp, etc.).

- Consider a plan to confront the intruder if entry into the space is forced.
- Once locked, do not open the door for anyone until law enforcement makes entry.

FIGHT

When running or hiding is not an option, as a last resort, individuals who are confronted by the intruder and are in immediate danger should commit to trying to disrupt or incapacitate the intruder. Occupants should:

- Use improvised weapons (e.g. fire extinguisher, chair, lamp, etc.).
- Throw items at the intruder.
- Overwhelm the intruder as a group.
- Confront the intruder while distracted (e.g. reloading a firearm).

When contacting law enforcement to report an armed intruder incident, the information provided to the 9-1-1 operator is critical to ensuring law enforcement and other first responders can quickly confront the threat and coordinate medical care. If possible, occupants should be prepared to provide the following information:

- Number of intruders.
- Description of intruder(s).
- Type of weapon used (e.g. handgun, rifle, knife, etc.)
- Last known location of the intruder.
- Items carried or worn by the intruder (e.g. backpack, ammunition, ballistic vest, etc.).
- Number and location of anyone injured or wounded.

If occupants should encounter law enforcement as they respond to an active shooter incident, they should do the following:

- Remain calm.
- Keep your hands empty and visible.
- Avoid making quick movements.
- Do not run toward or grab onto responding officers.
- Follow all law enforcement instructions. You may be instructed to the floor or searched

Disruptive Person

Building occupants may encounter an individual who has become angry or disruptive, whether in person, on the phone, or via electronic communications. In some cases, the individual may use inappropriate or threatening language; however, it is important to remain calm throughout the interaction to avoid escalating the situation. Building occupants should consider the following before an incident occurs:

- Consider the layout of the office space or the placement of furniture/ reception area to delineate public space from private space within the office.
- If there are multiple rooms in the office space, secure adjoining rooms to prevent unauthorized access.

- Plan for interactions in advance. Develop strategies for your unique office space, including means of egress and discretely calling for help (e.g. develop a code word or phrase that signals to co-workers that you need help).
- Maintain emergency contact phone numbers for on-site security at each desk/office.

If building occupants are confronted with a disruptive person within their office space, they should:

- Remain calm and attempt to deescalate the situation.
- Reassure the individual his/ her needs and/ or concerns are understood and taken seriously.
- Ask the individual for contact information and inform them someone from the office will respond to the inquiry after they have had an opportunity to investigate the issue.
- Report the interaction to your supervisor and on-site security after the individual has left the office.

If the disruptive person refuses to leave or becomes aggressive:

- Create distance between them and yourself.
- Attempt to exit the immediate area (e.g. you may state “the employee who can help with that matter isn’t answering the phone. Let me see if she is available”).
- Notify co-workers of the interaction.
- Call on-site security and inform them of the interaction.

“Own the Door”

When evaluating office space and design, and during all interactions, it is important to maintain a clear path to an exit should you be confronted by a disruptive individual. Efforts should be made to prevent any individual from blocking your exit or impeding others from entering the space. Building occupants should position themselves in a manner which allows egress from the office and does not limit their movements.

Bomb Threat

Bomb threats may be received in various forms of communication to include phone calls or e-mails. In the event a bomb threat is received or discovered, call or text 9-1-1 and notify on-site security if applicable.

In the event a bomb threat is received over the phone, attempt to keep the caller on the line for as long as possible, asking specific questions regarding the threat that include the following:

- When will the bomb explode?
- Where is the bomb?
- What does the bomb look like?
- What will cause it to explode?
- Who placed the bomb and why?
- What is your name?

To assist in the investigation, it is important to make note of unique characteristics regarding the call, which may include the following:

- The exact wording of the threat.

- The caller's voice:
 - Male or female caller?
 - Does the voice sound familiar?
 - Is the caller calm/ angry/ excited?
 - Does the caller speak with a stutter, lisp, or other unique characteristic?
 - Does the call have an accent?
 - Does the voice sound disguised?
- Background noises:
 - Street noises including traffic, horns, sirens, etc.
 - Public address announcements, machinery, music, motors, or engines.
 - Other voices.

Emergency Personnel will determine whether the building will be evacuated. Evacuating a floor or the building without knowing exactly where a device is located may be dangerous and occupants should await instructions.

If an evacuation is ordered, building occupants should:

- Evacuate the building using the nearest safe exit.
- Notify Emergency Personnel if a suspicious object is discovered.
- Refrain from using cell phones or other communication devices until away from the building.
- Exit the building via the ground level and move away from the building to avoid interfering with Emergency Responders.

Suspicious Mail/ Package

The best protection when handling the mail is the knowledge of the items typically handled on a day-to-day basis and being able to determine what seems out of place. Building occupants should be aware of any envelopes or packages that have suspicious characteristics, including:

- No return address or unusual or unverifiable return address.
- The postmark indicates a different location than the return address.
- Restricted marking (e.g. Personal, Confidential, Do Not X-Ray, etc.).
- Addressed to an incorrect title, or addressed to title only, without a name.
- Misspelled or badly written words.
- Unknown powder or suspicious substance.
- Oily stains, discoloration, crystallization on wrappers.
- Strange odor.
- Excessive postage (e.g. multiple stamps).
- Protruding wires.
- Rigid or bulky.

Not all dangerous packages or envelopes look suspicious, and not all suspicious looking packages are dangerous. If you are concerned about an envelope or package for any reason:

- Do not handle the envelope or package.
- Isolate the item immediately.

- Do not open, taste, or smell.
- Call on-site security.

If you encounter an unknown substance, it is important to remain calm and:

- Limit exposure to others in the area.
- Turn off fans and air conditioners, if possible.
- If the substance is a powder, brush it off your skin. Do not wash your hands to remove the substance. Water may initiate a reaction when combined with some chemicals.
- To limit exposure to other building occupants, remain inside your office space until Emergency Responders arrive and provide direction.

AFTER AN EVENT

- The Senior Staff Person in the office on the day of the emergency should assume the role of collecting and communicating any issues to HR, DCAMM and Facility Liaison.
- Complete an assessment of the situation by reviewing the following:
 - Determine if anyone is in need of medical attention
 - Offer EAP support
 - Solicit individual feedback regarding response to the incident:
 - Was there any confusion?
 - Did employees know what to do and know the evacuation routes?
 - Did all employees leave the building?
 - For employees with mobility limitations, did they know where to go?
 - Did employees know the location of the Agency Assembly Location?
 - Did employees know when the “all clear” was given by the Fire Department or building management?
- After an event, the building management should remind the agencies to collect and share any issues or problems that should be addressed.

ADDITIONAL RESOURCES

- [Emergency Evacuation Planning Guide for People with Disabilities](#) - For agency planning purposes
- For employees who are blind, [Orientation and Mobility Training \(O&M\)](#) is offered through the Massachusetts Commission for the Blind