

Halcyon House Retirement Home

175 Berkeley Street
Methuen, MA 01844

March 16, 2021

Massachusetts Department of Public Health
Division of Health Care Facility Licensure & Certification
Massachusetts Department of Public Health
67 Forest Street
Marlborough, MA 01752

ATTN: Walter Mackie, J.D.

Re: Notice of Intent to Close, Halcyon House Rest Home

Dear Mr. Mackie,

This letter serves to inform the Massachusetts Department of Public Health of the intent of the ownership of Halcyon House Rest Home to close the facility in 120 days as required in regulation 105 CMR 153.023 (A), with a closure date of July 16, 2021.

This has been a difficult, heartbreaking decision on behalf of our family, each of whom has assisted in running the facility over the past 23 years and has devoted countless hours to, and has taken great pride in, the wellbeing of the scores of residents who became part of our family. Equally challenging has been the prospect of saying goodbye to our of veteran, first-rate, adoring staff who equally take their responsibilities to the Halcyon House residents seriously and with great affection.

Over the past two years, we have seen a decline in occupancy, and the COVID-19 pandemic has caused catastrophic loss for so many businesses, and ours is no exception. We have tried to remain open over these past months, hoping for additional residents and have used substantial personal savings in an effort to see this through. We took a gamble, but unfortunately we are now left with little alternative.

Given the trend in occupancy, while we have considered selling the property to interested buyers, the value of the business has declined to the extent of not covering the operating expenses. Further, my own health has declined and I can no longer oversee the day-to-day operations of the facility.

Along with notifying the required (and impacted) parties to this notice of intent to close, we will also continue to explore options of selling the business during this time, which, as we understand, will necessitate complying will alternate regulations.

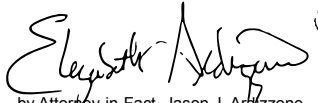
On behalf of my family, I want to thank the Department of Public Health for understanding and offer my deepest gratitude to our employees, city and state officials, and other organizations that have supported us over the past 23 years. More importantly, I want to thank all of the residents and the families who have walked through the doors at Halcyon House and have entrusted us with their care (or the care of their loved ones). As I have always said, this has been my calling and the greatest experience of my life.

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For all the love, time, and attention I have devoted to them, they have given me far more than I could have ever given them with their stories, smiles and laughter.

Sincerely,

A handwritten signature in black ink, appearing to read "Elizabeth Ardizzone". The signature is fluid and cursive, with a large initial "E".

by Attorney-in-Fact, Jason J. Ardizzone

Elizabeth Ardizzone

Owner

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DRAFT CLOSURE PLAN

Ardizzone, Inc. DBA Halcyon House has made the decision (as of March 15, 2021) to close its operations as a MA-licensed Level IV Long-term Care Facility (Rest Home). Pursuant to 105 CMR 153.023, the following is a draft closure plan.

- 1) **Proposed Date of Closure:** Given the 120 days-notice regulation, Ardizzone, Inc is proposing to close on July 15, 2020
- 2) **Reasons for Closure:** Ardizzone, Inc is requesting closure due to continued low census for a 24 month period, exacerbated by the COVID-19 pandemic
- 3) **All questions from interested/affected parties** can be directed to Lisa Ardizzone (978-685-5505 or 508-517-2275) or Jason Ardizzone (978-886-5243)
- 4) **A public hearing will be held** on the proposed closure at least 90 days prior to the proposed closure date at an as of now uncertain date. Information regarding the date, time and place of the hearing will be made available through mail and an attempt will be made to contact all parties receiving this plan by phone.**[How do we get these details?]**
- 5) Interested parties may file comments on the proposed closure and the draft closure plan with the Department of Public Health **[via email/phone?]** up until the date of the public hearing
- 6) **All residents families will be contacted within 14 days** of the date of this notice and assistance will be made to find the appropriate placement based on needs for all residents, and also taking into account residents' and families' choice of facility (considering location, level of care, etc)
- 7) **Facility will coordinate the assistance of Merrimack Valley Hospice** to find placement for all Hospice-level residents.
- 8) **Administration will schedule meetings within 14 days of the date** of this notice to be had with all families/responsible parties to meet with the administration within 30 days to coordinate appropriate placement.
- 9) **Facility will stop admitting new residents** as of acceptance of the current closure plan.
- 10) **Residents transferred to the hospital** during this period of closure will be readmitted to Halcyon House under normal operating procedures.