

## Massachusetts Department of Public Health Determination of Need Change in Service

Version: DRAFT 6-14-17

|                     | n po-                              |                                    |                   |                                   |                   |                                                         |                    |                        |                                   |                                      |           |                              |                         |                         |  |  |  |
|---------------------|------------------------------------|------------------------------------|-------------------|-----------------------------------|-------------------|---------------------------------------------------------|--------------------|------------------------|-----------------------------------|--------------------------------------|-----------|------------------------------|-------------------------|-------------------------|--|--|--|
| Application Number: |                                    |                                    |                   |                                   | Original Ap       | plication Date:                                         | 01/28/2020         |                        |                                   |                                      |           |                              |                         |                         |  |  |  |
| Appli               | cant Information                   |                                    |                   |                                   |                   |                                                         |                    |                        |                                   |                                      |           |                              |                         |                         |  |  |  |
| Applica             | nt Name: Harrington Hea            | lth Care System 1                  | nc.               |                                   |                   |                                                         |                    |                        |                                   |                                      |           |                              |                         |                         |  |  |  |
| Contact             | Person: Harry Lemieux              | arry Lemieux                       |                   |                                   |                   |                                                         |                    |                        | Title: VP, Support Services & CIO |                                      |           |                              |                         |                         |  |  |  |
| Phone:              | 5087653184                         | Ext: E-mail: hlemieux@harringtonho |                   |                                   |                   |                                                         |                    | spital.org             |                                   |                                      |           |                              |                         |                         |  |  |  |
| Facili              | y: Complete the table              | s below for each                   | facility listed   | in the Applicat                   | ion Form          |                                                         |                    |                        |                                   |                                      |           |                              |                         |                         |  |  |  |
| <b>1</b> Fac        | ility Name: Harrington Me          | Memorial Hospital Inc.             |                   |                                   |                   |                                                         | CMS Number: 220019 |                        |                                   | Facility type: Hospital              |           |                              |                         |                         |  |  |  |
| Chan                | ge in Service                      |                                    |                   |                                   |                   |                                                         |                    |                        |                                   |                                      |           |                              |                         |                         |  |  |  |
| 2.2 Com             | plete the chart below with         | existing and pla                   | nned service ch   | anges. Add add                    | ditional services | with in each gro                                        | ouping if applica  | ble.                   |                                   |                                      |           |                              |                         |                         |  |  |  |
| Add/Del<br>Rows     |                                    | Licensed Beds                      | Operating<br>Beds | Change in Number of Beds<br>(+/-) |                   | Number of Beds After Project<br>Completion (calculated) |                    | Patient Days (Current/ | Patient Days                      | Occupancy rate for Operating<br>Beds |           | Average<br>Length of<br>Stay | Number of<br>Discharges | Number of<br>Discharges |  |  |  |
|                     |                                    | Existing                           | Existing          | Licensed                          | Operating         | Licensed                                                | Operating          | Actual)                | Projected                         | Current Beds                         | Projected | (Days)                       | Actual                  | Projected               |  |  |  |
|                     | Acute                              |                                    |                   |                                   |                   |                                                         |                    |                        |                                   |                                      |           |                              |                         |                         |  |  |  |
|                     | Medical/Surgical                   | 83                                 | 83                | 0                                 |                   | 83                                                      | 83                 | 13,148                 | 12,605                            | 43%                                  | 42%       | 2.8                          | 4,664                   | 4,066                   |  |  |  |
|                     | Obstetrics (Maternity)             | 0                                  | 0                 | 0                                 |                   | 0                                                       | 0                  |                        |                                   | 0%                                   | 0%        |                              |                         |                         |  |  |  |
|                     | Pediatrics Neonatal Intensive Care | 0                                  | 0                 | 0                                 |                   | 0                                                       | 0                  |                        |                                   | 0%<br>0%                             | 0%        |                              |                         |                         |  |  |  |
|                     | ICU/CCU/SICU                       | 6                                  | 0                 | 0                                 | 0                 | 6                                                       | 0                  | 1,496                  | 1,483                             | 68%                                  | 68%       | 5.8                          | 257                     | 396                     |  |  |  |
|                     | ICO/CCO/SICO                       | - 0                                | 0                 | 0                                 | -                 | 0                                                       | 0                  | 1,490                  | 1,403                             |                                      |           | 3.0                          | 237                     | 390                     |  |  |  |
| + -                 |                                    |                                    |                   |                                   |                   |                                                         |                    |                        |                                   | 0%                                   | 0%        |                              |                         |                         |  |  |  |
|                     | Total Acute                        | 89                                 | 89                | 0                                 | 0                 | 89                                                      | 89                 | 14,644                 | 14,088                            | 45%                                  | 43%       | 8.6                          | 4,921                   | 4,462                   |  |  |  |
|                     | Acute Rehabilitation               |                                    |                   |                                   |                   |                                                         |                    |                        |                                   | 0%                                   | 0%        |                              |                         |                         |  |  |  |
| + -                 |                                    |                                    |                   |                                   |                   |                                                         |                    |                        |                                   | 0%                                   | 0%        |                              |                         |                         |  |  |  |
|                     | Total Rehabilitation               |                                    |                   |                                   |                   |                                                         |                    |                        |                                   | 0%                                   | 0%        |                              |                         |                         |  |  |  |
|                     |                                    |                                    |                   |                                   |                   |                                                         |                    |                        |                                   |                                      |           |                              |                         |                         |  |  |  |

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| Add/Del<br>Rows |                                                   | Licensed Beds     | Operating<br>Beds | Change in Number of Beds<br>( +/-) |           | Number of Beds After Project<br>Completion (calculated) |           | Patient Days (Current/    | Patient Days               | occupancy rate for O<br>Beds |           | Operating Average Length of Stay Number |                    | Number of<br>Discharges |
|-----------------|---------------------------------------------------|-------------------|-------------------|------------------------------------|-----------|---------------------------------------------------------|-----------|---------------------------|----------------------------|------------------------------|-----------|-----------------------------------------|--------------------|-------------------------|
| ROWS            |                                                   | Existing          | Existing          | Licensed                           | Operating | Licensed                                                | Operating | Actual)                   | Projected                  | Current Beds                 | Projected | (Days)                                  | Actual             | Projected               |
|                 | Adult                                             | 30                | 30                | 0                                  | 0         | 30                                                      | 30        | 8,806                     | 8,412                      | 80%                          | 77%       | 8.1                                     | 1,088              | 1,06                    |
|                 | Adolescent                                        | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Pediatric                                         | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Geriatric                                         | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
| + -             |                                                   |                   |                   |                                    |           |                                                         |           |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Total Acute Psychiatric                           | 30                | 30                | 0                                  | 0         | 30                                                      | 30        | 8,806                     | 8,412                      | 80%                          | 77%       | 8.1                                     | 1,088              | 1,06                    |
|                 | Chronic Disease                                   | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
| + -             |                                                   |                   |                   |                                    |           |                                                         |           |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Total Chronic Disease                             | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Substance Abuse                                   |                   |                   |                                    |           |                                                         |           |                           |                            |                              |           |                                         |                    |                         |
|                 | detoxification                                    | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | short-term intensive                              | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
| + -             |                                                   | 0                 | 0                 |                                    |           | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Total Substance Abuse                             | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Skilled Nursing Facility                          |                   |                   |                                    | •         |                                                         |           |                           |                            | •                            |           |                                         | •                  |                         |
|                 | Level II                                          | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Level III                                         | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Level IV                                          | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
| + -             |                                                   |                   |                   |                                    |           |                                                         |           |                           |                            | 0%                           | 0%        |                                         |                    |                         |
|                 | Total Skilled Nursing                             | 0                 | 0                 | 0                                  | 0         | 0                                                       | 0         |                           |                            | 0%                           | 0%        |                                         |                    |                         |
| 2.3 Com         | plete the chart below If the                      | ere are changes o | ther than those   | listed in table a                  | above.    |                                                         |           |                           |                            |                              |           |                                         |                    |                         |
| Add/De<br>Rows  | List other services if Changing e.g. OR, MRI, etc |                   |                   |                                    |           |                                                         |           | Existing Numb<br>of Units | er Change in<br>Number +/- | Propose<br>Number of         |           | g Volume                                | Proposed<br>Volume |                         |
| + -             | Cat Scan                                          |                   |                   |                                    |           |                                                         |           |                           |                            | 2                            | 1         | 3                                       | 15,912             | 15,912                  |

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