

HAVERHILL RETIREMENT SYSTEM

ACTUARIAL VALUATION as of January 1, 2022

KMS Actuaries, LLC 52 Hunt Road Kingston, NH 03848

October, 2022



A C T U A R I E S



October 31, 2022

Haverhill Retirement Board 4 Summer Street Room 303 Haverhill, MA 01830

Dear Board Members:

We are pleased to present the enclosed report providing the results of our actuarial valuation of the Haverhill Retirement System as of January 1, 2022. Our valuation was performed in accordance with the provisions contained in Chapter 32 of the Massachusetts General Laws, "M.G.L.", as of January 1, 2022. Disclosures under GASB Statement No. 67, Financial Reporting for Pension Plans (GASB 67) and GASB Statement No. 68, Accounting and Financial Reporting for Pensions (GASB 68) are provided in a separate report.

The principal results of our valuation are summarized in Section 2. The Summary of Plan Provisions and Actuarial Assumptions and Methods are shown in Sections 5 and 6, respectively. Section 7 summarizes the demographic profile of active members, retired plan members and beneficiaries and disabled plan members. Asset information and actuarial liabilities are presented in Section 2. The development of the required appropriations pursuant to Chapter 32 of the M.G.L. is shown in Section 3, including a 30-year forecast of the required appropriations and projected cash flows. Section 4 includes a summary of valuation information for PERAC as well as information relating to the primary risks to the System and an assessment of those risks.

This valuation is based upon member data provided by the Haverhill Retirement Board and asset information reported to the Public Employee Retirement Administration Commission (PERAC) by the Retirement Board. Although we did not audit the data used in the valuation, we believe that the information is complete and reliable.

Liabilities presented in this report are based on a long-term investment return rate assumption of 7%, net of investment expense, compounded annually.

This report was completed in accordance with generally accepted actuarial standards and procedures, and conforms to the Code of Professional Conduct of the American Academy of Actuaries. The actuarial assumptions used in the determination of costs are reasonably related to the experience of the System and to reasonable expectations, and represent our best estimate of anticipated long-term experience under the System.

Haverhill Retirement Board October 31, 2022 Page 2

Future actuarial valuation results may differ significantly from the current results presented in this report. Examples of potential sources of volatility include plan experience differing from that anticipated by the economic or demographic assumptions, the effect of new entrants, changes in economic or demographic assumptions, the effect of law changes and the delayed effect of smoothing techniques.

Our valuation follows generally accepted actuarial methods and we perform such tests as we consider necessary to assure the accuracy of the results. The amounts presented in this report have been appropriately determined according to the actuarial assumptions and methods stated herein.

This report is intended for the sole use of the Haverhill Retirement Board and is intended to provide information to comply with the stated purpose of the report. It may not be appropriate for other purposes.

The undersigned credentialed actuaries are Members of the American Academy of Actuaries and meet the Qualification Standards of the American Academy of Actuaries necessary to render the actuarial opinion contained herein. They are available to answer any questions with regard to this report.

Respectfully submitted,

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SECTION 1 - EXECUTIVE SUMMARY

Background

We have completed the Actuarial Valuation of the Haverhill Retirement System as of January 1, 2022. This valuation is based upon census data provided by the Retirement Board and asset information reported to the Public Employee Retirement Administration Commission (PERAC) by the Haverhill Retirement Board. Information for the prior valuation completed as of January 1, 2020 was obtained from the valuation report prepared by KMS Actuaries.

Massachusetts General Laws

The valuation was prepared in accordance with Chapter 32 of the Massachusetts General Laws ("M.G.L."). The results are based on the active, inactive and retired members and beneficiaries as of December 31, 2021, the assets as of December 31, 2021 and assumptions regarding investment returns, salary increases, mortality, turnover, disability and retirement.

The valuation does not take into consideration:

- ♦ Changes in the law after the valuation date,
- ◆ Transfers between retirement systems pursuant to Section 3(8)(c) of Chapter 32,
- State-mandated benefits and
- Cost-of-living increases granted to members in pay status between 1982 and 1997.

GASB Statement Numbers 67 and 68

In June 2012, the GASB approved two related Statements that significantly changed the way pension plans and governments account and report pension liabilities. Effective for plans with fiscal years beginning after June 15, 2013, GASB Statement No. 67, Financial Reporting for Pension Plans, replaced the requirements of Statement No. 25 and effective for employers with fiscal years beginning after June 15, 2014, GASB Statement No. 68, Accounting and Financial Reporting for Pensions, replaced the requirements of Statement No. 27.

The pension standards reflect changes from those previously in place regarding how governments calculate total pension liability and pension expense. Further, the standards contain requirements for disclosing information in the notes to financial statements and presenting required supplementary information following the notes.

The required disclosures and notes under GASB Statement Number 67 and 68 for the fiscal year ending December 31, 2021 are provided in a separate report.

Assets

This valuation is based upon asset information reported to the Public Employee Retirement Administration Commission (PERAC) by the Haverhill Retirement Board. The market value of assets increased from \$217,948,317 as of December 31, 2019 to \$294,513,578 as of December 31, 2021. During the plan years ended 2020 and 2021, the market value rates of return were 14.45% and 22.53%, respectively.

The actuarial value of assets increased from \$212,714,794 as of January 1, 2020 to \$265,062,220 as of January 1, 2022. During the plan years ended 2020 and 2021, the rates of return on the actuarial value of assets were 10.05% and 16.08%, respectively.

Changes Since the Last Valuation

During the two years since the last valuation, the total unfunded actuarial accrued liability of the System was expected to decrease from \$188,527,033 as of January 1, 2020 to \$173,883,105 as of January 1, 2022, for a total decrease of \$14,643,928. The actual unfunded actuarial accrued liability, before any assumption or plan changes, was \$153,840,128, resulting in an actuarial gain of \$20,042,977. The actuarial gain was primarily due to an asset gain of approximately \$27,707,000 and a demographic experience loss of approximately \$7,664,000. The details of the gain and loss analysis are provided in Section 2, Actuarial Experience.

Appropriations

The funding appropriation for each year is computed as the sum of the normal cost, net 3(8)(c) transfers and an amortization payment to pay off the Unfunded Actuarial Liability, adjusted for annual payments of the appropriation made July 1. The appropriation calculated as of the January 1, 2022 valuation is \$22,554,165, and is made up of a normal cost payment of \$4,523,910, net 3(8)(c) transfers of \$604,210, and an amortization payment of \$17,426,044. The amortization method is an increasing amortization of the unfunded actuarial accrued liability at 4% over 10 years and is expected to fully pay the unfunded actuarial accrued liability by the year 2032. The development of the appropriation as of January 1, 2022 is presented in Section 3, Annual Appropriations.

For fiscal year 2023, we show the actual appropriation developed under the previous funding schedule and reported on the PERAC "Required Fiscal Year 2023 Appropriation" letter dated October 26, 2021 of \$23,643,755. For fiscal year 2024, we developed an annual appropriation of \$24,161,700, which is made up of a normal cost of \$4,843,354, net 3(8)(c) transfers of \$625,000 and payment toward the unfunded actuarial accrued liability of \$18,693,346. The unfunded actuarial accrued liability is expected to be fully paid by 2032. The current funding schedule is shown in Section 3, Exhibit 3.1.

The chart below shows the historical (navy bars) and projected (blue bars) annual appropriations compared to the projected amounts shown in the prior valuation and funding schedule (green line).



SECTION 1 - EXECUTIVE SUMMARY

Plan Provisions

All Plan provisions remained the same from the prior valuation. The Plan provisions used in this valuation are summarized in Section 5, Summary of Plan Provisions.

Actuarial Assumptions and Methods

The net 3(8)(c) transfer assumption was increased from \$520,000 to \$625,000 in this valuation. All other Actuarial Assumptions and Methods used in this valuation remained the same from the prior valuation. The Actuarial Assumptions and Methods utilized in this valuation are detailed in Section 6, Actuarial Assumptions and Methods.

Census Data

As of January 1, 2022, there are 1,063 active members who may be eligible for benefits in the future, 983 retirees and beneficiaries, 325 inactives and 81 disabled retirees. Summaries of the active, retired and disabled employees are included in Section 7, Plan Member Information.

COVID-19 Pandemic

The assumptions in this report do not reflect the potential impacts of the COVID-19 pandemic on the System. Especially in the short range, the pandemic is likely to materially affect the economic and demographic assumptions on which the projections are based.

SECTION 1 - EXECUTIVE SUMMARY

A summary of principal valuation results from the current valuation and the prior valuation follows.

Valuation Date January 1, 2022 January 1, 2020 % Change

Census Data			
Active Members	1,063	989	7.5%
Valuation Salary	\$53,668,444	\$47,513,803	13.0%
Average Salary	\$50,488	\$48,042	5.1%
Retired Members and Beneficiaries	983	988	(0.5%)
Total Annual Retirement Allowance	\$24,755,706	\$23,642,485	4.7%
Average Annual Retirement Allowance	\$25,184	\$23,930	5.2%
Disabled Members	81	87	(6.9%)
Total Annual Retirement Allowance	\$3,077,121	\$3,231,355	(4.8%)
Average Annual Retirement Allowance	\$37,989	\$37,142	2.3%
Inactive Members	325	261	24.5%
Annuity Savings Fund	\$3,992,671	\$3,858,904	3.5%
Funded Status			
Actuarial Accrued Liability (AAL)	\$418,902,348	\$401,241,827	4.4%
Market Value of Assets (MVA)	\$294,513,578	\$217,948,317	35.1%
Unfunded Accrued Liability on MVA	\$124,388,770	\$183,293,510	(32.1%)
Funded Status on MVA	70.3%	54.3%	29.5%
Actuarial Value of Assets (AVA)	\$265,062,220	\$212,714,794	24.6%
Unfunded Accrued Liability on AVA	\$153,840,128	\$188,527,033	(18.4%)
Funded Status on AVA	63.3%	53.0%	19.4%
Appropriations			
Fiscal Year 2022	N/A	\$22,292,809	N/A
Fiscal Year 2023	\$23,643,755	\$23,643,755	0.0%
Fiscal Year 2024	\$24,161,700	\$25,076,564	(3.6%)
Fiscal Year 2025	\$25,078,951	\$26,596,204	(5.7%)

Market Value of Assets

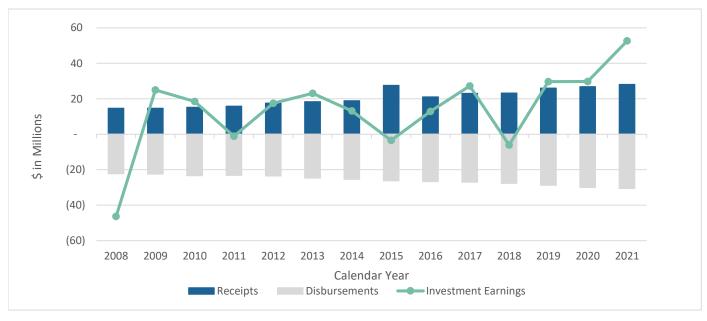
Asset information is reported annually to the Public Employee Retirement Administration Commission by the Haverhill Retirement Board. The Market Value of Assets for the three most recent calendar years are as follows:

Calendar Year	2021	2020	2019
Trust Fur	nd Composition at Ye	ar-End	
Cash	\$4,769,765	\$471,589	\$1,383,909
Short-Term Investments	0	0	0
Fixed Income Securities	0	0	0
Equities	28,896,849	24,878,658	22,564,644
Pooled Short Term Funds	0	0	0
Pooled Domestic Equity Funds	0	0	0
Pooled International Equity Funds	0	0	0
Pooled Global Equity Funds	0	0	0
Pooled Domestic Fixed Income Funds	8,629,919	9,128,521	9,435,942
Pooled International Fixed Income Funds	0	0	0
Pooled Global Fixed Income Funds	0	0	0
Pooled Alternative Investments	25,065,673	17,476,179	13,635,849
Pooled Real Estate Funds	18,245,693	20,001,926	19,607,290
Pooled Domestic Balanced Funds	0	0	0
Pooled International Balanced Funds	0	0	0
Hedge Funds	0	0	0
PRIT Cash	600,099	2,000,583	2,203,113
PRIT Fund	208,383,122	170,587,156	149,231,274
Interest Due & Accrued	0	0	1,222
Prepaid Expenses	0	0	0
Accounts Receivable	143,074	5,766	59,156
Land	0	0	0
Buildings	0	0	0
Accumulated Depreciation - Buildings	0	0	0
Accounts Payable	(220,616)	(141,268)	(174,082)
Total Market Value of Assets	\$294,513,578	\$244,409,110	\$217,948,317

Market Value of Assets

Calendar Year		2021	2020	2019
		Funds		
	Annuity Savings Fund	\$47,734,829	\$46,223,498	\$44,834,035
	Annuity Reserve Fund	12,257,337	13,976,685	15,126,064
	Special Military Service Fund	12,969	12,956	12,943
	Pension Fund	10,014,628	11,349,930	13,881,252
	Expense Fund	0	0	0
	Pension Reserve Fund	224,493,815	172,846,041	144,094,023
	Total Market Value of Assets	\$294,513,578	\$244,409,110	\$217,948,317
		Asset Activity		
	Market Value as of Beginning of Year	\$244,409,110	\$217,948,317	\$191,109,698
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	Contributions and Receipts	28,106,688	26,856,808	26,044,927
	Contributions and Receipts Benefit Payments and Expenses			
	·	28,106,688	26,856,808	26,044,927
	Benefit Payments and Expenses Investment Return	28,106,688 (30,612,191) 52,609,971	26,856,808 (30,096,985) 29,700,970	26,044,927 (28,865,305) 29,658,997
	Benefit Payments and Expenses	28,106,688 (30,612,191)	26,856,808 (30,096,985)	26,044,927 (28,865,305)

Below are the receipts and disbursements during the last 14 years. The green line reflects investment earnings, which vacillate as investment markets fluctuate. Blue bars indicate contributions, from employees and employers, and grey bars show benefit payments and administrative expenses.



Actuarial Value of Assets

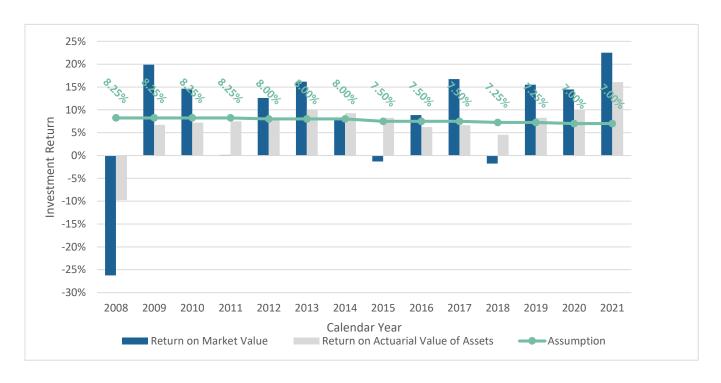
The Actuarial Value of Assets is the market value of assets as of the valuation date adjusted to phase in investment gains and losses over a 4-year period, further constrained to be within 10% of the market value of assets. Investment gains and losses are the excess or deficiency of the expected returns over the actual returns.

Valua	tion Date		January 1, 2022	January 1, 2021	January 1, 2020
1. Exped	eted Market Value of Ass	ets			
a. Ma	arket Value of Assets as o	of prior January 1	\$244,409,110	\$217,948,317	\$191,109,698
b. Pr	ior Year Contributions and	d Receipts	28,106,688	26,856,808	26,044,927
c. Pr	ior Year Benefit Payments	s and Expenses	(30,612,191)	(30,096,985)	(28,865,305)
d. Ex	pected Investment Retur	n Rate	7.00%	7.00%	7.25%
e. Ex	pected Investment Retur	n	17,020,945	15,142,976	13,753,214
f. Ex	pected Market Value of A	ssets	\$258,924,552	\$229,851,116	\$202,042,534
2. Prior	Year Gain/(Loss)				
a. Ma	arket Value of Assets as o	of January 1	\$294,513,578	\$244,409,110	\$217,948,317
b. Ex	pected Market Value of A	ssets	258,924,552	229,851,116	202,042,534
c. Pr	ior Year Gain /(Loss)		\$35,589,026	\$14,557,994	\$15,905,783
3. Phase	e-In of Asset Gains and L	osses			
			Unrecognized	Unrecognized	Unrecognized
	Calendar Year	Gain / (Loss)	Gain / (Loss)	Gain / (Loss)	Gain / (Loss)
a.	2021	\$35,589,026	\$26,691,770	\$0	\$0
b.	2020	14,557,994	7,278,997	10,918,496	0
C.	2019	15,905,783	3,976,446	7,952,892	11,929,337
d.	2018	(20,577,335)	0	(5,144,334)	(10,288,668)
e.	2017	14,371,416	0	0	3,592,854
f. To	tal Deferred Gains/(Loss	es)	\$37,947,213	\$13,727,054	\$5,233,523

Actuarial Value of Assets

Valuation Date	January 1, 2022	January 1, 2021	January 1, 2020
4. Actuarial Value of Assets			
a. Market Value of Assetsb. Deferred Gains/(Losses)	\$294,513,578 37,947,213	\$244,409,110 13,727,054	\$217,948,317 5,233,523
c. Market Value of Assets Less Deferred Gains/(Losses)	\$256,566,365	\$230,682,056	\$212,714,794
d. 90% of Market Value of Assets e. 110% of Market Value of Assets	265,062,220 323,964,936	219,968,199 268,850,021	196,153,485 239,743,149
f. Actuarial Value of Assets, c., but not less than d. and not greater than e.	\$265,062,220	\$230,682,056	\$212,714,794
g. Ratio of Actuarial Value of Assets to Market Value of Assets	90.0%	94.4%	97.6%
5. Rate of Return on Actuarial Value of Assets for Prior Calendar Year	16.08%	10.05%	8.24%

Below are the investment returns during the last 14 years. The green line reflects the investment return actuarial assumption. Blue bars indicate investment return rates on market value of assets, and grey bars show investment return rates on actuarial value of assets.



Actuarial Liabilities

The **Actuarial Present Value of Future Benefits** is the present value of the cost to finance all benefits payable in the future, discounted to reflect the probability of payment and the time value of money. Below is the Actuarial Present Value of Future Benefits from the current valuation and the prior valuation:

Valuation Date	January 1, 2022	January 1, 2020
Actives	\$224,983,639	\$204,719,977
Retired Members and Beneficiaries	245,229,771	234,353,387
Disabled Members	31,919,839	33,852,507
Inactive Members	3,992,671	3,858,904
Total Present Value of Future Benefits	\$506,125,920	\$476,784,775

The **Actuarial Accrued Liability** is the portion of the Actuarial Present Value of Future Benefits which is allocated to all periods prior to a valuation year and therefore is not provided for by future Normal Costs. Below is the Actuarial Accrued Liability from the current valuation and the prior valuation:

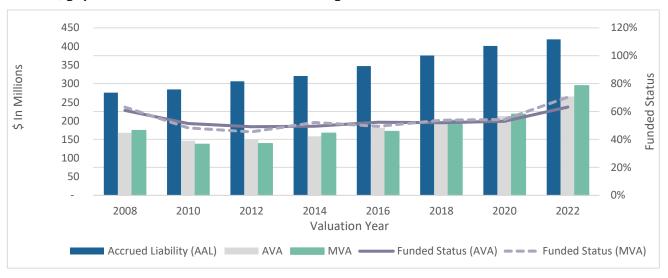
Valuation Date	January 1, 2022	January 1, 2020
Actives	\$137,760,067	\$129,177,029
Retired Members and Beneficiaries	245,229,771	234,353,387
Disabled Members	31,919,839	33,852,507
Inactive Members	3,992,671	3,858,904
Total Actuarial Accrued Liability	\$418,902,348	\$401,241,827

The **Unfunded Actuarial Accrued Liability** is the difference between the Actuarial Accrued Liability and the Actuarial Value of Assets as of the valuation date. The **Funded Status** is the Actuarial Value of Assets divided by the Actuarial Accrued Liability and is a point-in-time measurement of the amount of assets set aside to cover actuarial accrued liabilities. Below is the Unfunded Actuarial Accrued Liability and Funded Status from the current valuation and the prior valuation:

Val	uation Date	January 1, 2022	January 1, 2020
l lm4	iunded Astroviel Assured Liebility		
Uni	unded Actuarial Accrued Liability		
a.	Actuarial Accrued Liability	\$418,902,348	\$401,241,827
b.	Actuarial Value of Assets	265,062,220	212,714,794
c.	Unfunded Actuarial Accrued Liability (a b.)	\$153,840,128	\$188,527,033
d.	Funded Status (b. divided by a.)	63.3%	53.0%

Actuarial Liabilities

Below are the accrued liabilities, asset values (actuarial and market) and funded status for each of the last valuations. The purple solid line reflects the funded status on an actuarial value of assets (AVA) basis and the purple dotted line reflects the funded status on a market value (MVA) basis. Blue bars indicate actuarial accrued liabilities, grey bars indicate actuarial value of assets and green bars indicate market value of assets.



The **Normal Cost** is the portion of the Actuarial Present Value of Future Benefits which is allocated to a valuation year. Only active employees who have not reached Normal Retirement Age incur a Normal Cost. Below is the Normal Cost from the current valuation and the prior valuation:

Valuation Date	<u>January 1, 2022</u>	<u>January 1, 2020</u>
Total Normal Cost As of Percentage of Salary	\$9,024,303 16.8%	\$8,042,811 16.9%
Employee Normal Cost As of Percentage of Salary	\$4,983,761 9.3%	\$4,354,702 9.2%
Administrative Expenses As a Percentage of Salary	\$483,368 0.9%	\$500,000 1.1%
Net Employer Normal Cost As a Percentage of Salary	\$4,523,910 8.4%	\$4,188,109 8.8%

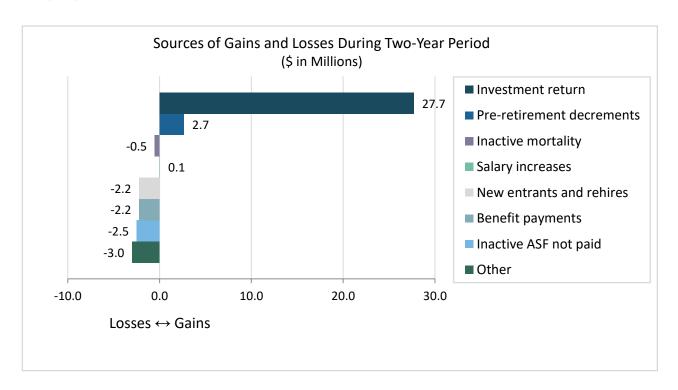
Actuarial Experience

In performing the actuarial valuation, various assumptions are made regarding mortality, retirement, disability and withdrawal rates as well as salary increases and investment returns. A comparison of the results of the current valuation and the prior valuation is made to determine how closely actual experience relates to expected. During the two years since the last valuation, the total unfunded actuarial accrued liability of the System was expected to decrease by \$14,643,928. Below is the development of the Actuarial Gain for the current 2-year period:

Calendar Year Ending		December 31, 2021	December 31, 2020
Exp	ected Unfunded Actuarial Accrued Liability		
1.	Unfunded Actuarial Accrued Liability, Beginning of Year	\$182,532,937	\$188,527,033
2.	Normal Cost, Beginning of Year	7,161,948	8,042,811
3.	Total Contributions	28,106,688	26,856,808
4.	Interest (full year on 1. and 2., one-half year on 3.)	12,294,908	12,819,901
5.	Expected Unfunded Actuarial Accrued Liability	\$173,883,105	\$182,532,937
6.	Unfunded Actuarial Accrued Liability (before changes)	153,840,128	
7.	(Gain)/Loss (6 5.)	(\$20,042,977)	
Ass	et Gain/(Loss)		
1.	Actuarial Value of Assets, Beginning of Year	\$230,682,056	\$212,714,794
2.	Contributions and Receipts	28,106,688	26,856,808
3.	Benefit Payments and Expenses	(30,612,191)	(30,096,985)
4.	Assumed Rate of Return (prior valuation)	7.00%	7.00%
5.	Expected Return	16,060,051	14,776,629
6.	Actuarial Value of Assets, End of Year	\$265,062,220	\$230,682,056
7.	Actual Return	36,885,667	21,207,439
8.	Actual Rate of Return	16.08%	10.05%
9.	Asset Gain/(Loss) (7 5.)	20,825,616	6,430,810
10.	Total Asset Gain/(Loss), 2-Year Period	\$27,706,582	

Actuarial Experience

Below are the various sources of gains and losses over the 2-year period. The asset gain during the period was \$27,706,582, and the total demographic loss during the period was \$7,663,605, which totals to an overall gain of \$20,042,977.



Unfunded Actuarial Accrued Liability

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1.	Changes due to:	
	a. Asset Gain	(\$27,706,582)
	b. Demographic Experience Loss	7,663,605
	c. Total Gain Prior to Changes	(20,042,977)
	d. Plan Change	-
	e. Assumption Change	-
	f. Total Decrease (including changes)	(20,042,977)
2.	Unfunded Actuarial Accrued Liability, End of Year	\$153,840,128

Annual Appropriations

The Annual Appropriation is determined in accordance with the requirements set forth in Sections 22D and 22F of Chapter 32 of the Massachusetts General Laws ("M.G.L."). The appropriation is comprised of the annual employer normal cost and amortization payments to pay the unfunded actuarial accrued liability. Below are the details of the annual appropriations for the current and prior valuations, adjusted for annual payments made July 1. The appropriations shown are based on the results of the valuation and do not account for any adjustments made to appropriations in the selected funding schedule.

	Valuation Date	January 1, 2022	January 1, 2020
1.	Early Retirement Incentive Plan (2002)		
	Fully Funded Year	2032	2032
	Investment Return Rate	7.00%	7.00%
	Balance as of Valuation Date	\$4,096,323	\$4,423,859
	Amortization Amount	\$464,006	\$429,000
	Increasing Rate	4.00%	4.00%
	Remaining Payment Period from Valuation Date	10	12
2.	Early Retirement Incentive Plan (2003)		
	Fully Funded Year	2032	2032
	Investment Return Rate	7.00%	7.00%
	Balance as of Valuation Date	\$3,058,272	\$3,302,808
	Amortization Amount	\$346,422	\$320,287
	Increasing Rate	4.00%	4.00%
	Remaining Payment Period from Valuation Date	10	12
3.	Unfunded Actuarial Accrued Liability		
	Fully Funded Year	2032	2032
	Investment Return Rate	7.00%	7.00%
	Balance as of Valuation Date	\$146,685,533	\$180,800,366
	Amortization Amount	\$16,615,616	\$17,532,943
	Increasing Rate	4.00%	4.00%
	Remaining Payment Period from Valuation Date	10	12
4.	Total Amortization Payments	\$17,426,044	\$18,282,230
5.	Normal Cost	\$4,523,910	\$4,188,109
6.	Net 3(8)(c) Transfers	\$604,210	\$502,703
7.	Total Appropriation as of January 1	\$22,554,165	\$22,973,042
8.	Adjusted for Annual Payments as of July 1	\$23,330,209	\$23,763,499

Exhibit 3.1 - 30-Year Forecast of Annual Appropriations

Fiscal Year	Employer	Amortization	Amortization Payment of	Amortization Payment of	Net 3(8)(c)	Total Employer	Increase over Prior	Unfunded Actuarial Accrued
Ending		Payment of UAL	ERI 2002	ERI 2003	Transfers	Cost	Year	Liability
2023	\$4,696,773	\$17,588,668	\$479,972	\$358,342	\$520,000	\$23,643,755		\$153,840,128
2024	4,843,354	17,821,501	499,170	372,675	625,000	24,161,700	2.19%	145,547,919
2025	5,012,871	18,534,361	519,137	387,582	625,000	25,078,951	3.80%	136,399,726
2026	5,188,321	19,275,735	539,902	403,086	625,000	26,032,044	3.80%	125,837,697
2027	5,369,911	20,046,765	561,498	419,209	625,000	27,022,383	3.80%	113,731,927
2028	5,557,858	20,848,635	583,959	435,977	625,000	28,051,429	3.81%	99,942,175
2029	5,752,383	21,682,581	607,316	453,416	625,000	29,120,696	3.81%	84,317,102
2030	5,953,717	22,549,883	631,610	471,554	625,000	30,231,764	3.82%	66,693,433
2031	6,162,096	23,451,879	656,874	490,415	625,000	31,386,264	3.82%	46,895,071
2032	6,377,770	24,389,955	683,148	510,031	625,000	32,585,904	3.82%	24,732,149
2033	6,600,992	-	-	-	625,000	7,225,992	-77.82%	-
2034	6,832,027	-	-	-	625,000	7,457,027	3.20%	-
2035	7,071,148	-	-	-	625,000	7,696,148	3.21%	-
2036	7,318,639	-	-	-	625,000	7,943,639	3.22%	-
2037	7,574,791	-	-	-	625,000	8,199,791	3.22%	-
2038	7,839,908	-	-	-	625,000	8,464,908	3.23%	-
2039	8,114,304	-	-	-	625,000	8,739,304	3.24%	-
2040	8,398,305	-	-	-	625,000	9,023,305	3.25%	-
2041	8,692,246	-	-	-	625,000	9,317,246	3.26%	-
2042	8,996,474	-	-	-	625,000	9,621,474	3.27%	-
2043	9,311,351	-	-	-	625,000	9,936,351	3.27%	-
2044	9,637,249	-	-	-	625,000	10,262,249	3.28%	-
2045	9,974,553	-	-	-	625,000	10,599,553	3.29%	-
2046	10,323,662	-	-	-	625,000	10,948,662	3.29%	-
2047	10,684,990	-	-	-	625,000	11,309,990	3.30%	-
2048	11,058,965	-	-	-	625,000	11,683,965	3.31%	-
2049	11,446,028	-	-	-	625,000	12,071,028	3.31%	-
2050	11,846,639	-	-	-	625,000	12,471,639	3.32%	-
2051	12,261,272	-	-	-	625,000	12,886,272	3.32%	-
2052	12,690,417	-	-	-	625,000	13,315,417	3.33%	-

Exhibit 3.2 - 30-Year Forecast of Cash Flow

Calendar Year	Market Value of Assets, BOY	Benefit Payments	Employee Contributions	Employer Contributions	Investment Return	Market Value of Assets, EOY
2022	\$294,513,578	\$33,283,548	\$4,983,761	\$22,857,281	\$21,399,899	\$310,470,971
2023	310,470,971	30,117,783	5,158,193	23,256,490	22,667,873	331,435,744
2024	331,435,744	30,827,042	5,338,730	24,244,737	24,192,398	354,384,567
2025	354,384,567	31,425,693	5,525,586	25,166,126	25,855,440	379,506,027
2026	379,506,027	32,095,493	5,718,982	26,123,524	27,671,055	406,924,095
2027	406,924,095	32,799,644	5,919,146	27,118,339	29,649,323	436,811,259
2028	436,811,259	33,466,485	6,126,316	28,152,040	31,804,946	469,428,076
2029	469,428,076	34,048,621	6,340,737	29,226,148	34,157,946	505,104,287
2030	505,104,287	34,553,635	6,562,663	30,342,246	36,731,267	544,186,828
2031	544,186,828	35,116,523	6,792,356	31,501,982	39,544,603	586,909,246
2032	586,909,246	35,571,078	7,030,088	6,985,630	40,819,760	606,173,647
2033	606,173,647	37,171,777	7,276,141	7,208,980	42,145,102	625,632,093
2034	625,632,093	38,844,507	7,530,806	7,440,147	43,482,655	645,241,194
2035	645,241,194	40,592,510	7,794,384	7,679,405	44,829,311	664,951,785
2036	664,951,785	42,419,173	8,067,187	7,927,037	46,181,550	684,708,386
2037	684,708,386	44,328,036	8,349,539	8,183,335	47,535,407	704,448,631
2038	704,448,631	46,322,798	8,641,773	8,448,604	48,886,433	724,102,644
2039	724,102,644	48,407,324	8,944,235	8,723,158	50,229,646	743,592,359
2040	743,592,359	50,585,654	9,257,283	9,007,321	51,559,490	762,830,799
2041	762,830,799	52,862,008	9,581,288	9,301,430	52,869,776	781,721,285
2042	781,721,285	55,240,798	9,916,633	9,605,833	54,153,635	800,156,589
2043	800,156,589	57,726,634	10,263,715	9,920,890	55,403,451	818,018,011
2044	818,018,011	60,324,333	10,622,945	10,246,974	56,610,803	835,174,400
2045	835,174,400	63,038,928	10,994,748	10,584,471	57,766,391	851,481,083
2046	851,481,083	65,875,680	11,379,564	10,933,780	58,859,961	866,778,708
2047	866,778,708	68,840,086	11,777,849	11,295,315	59,880,228	880,892,014
2048	880,892,014	71,937,890	12,190,074	11,669,503	60,814,785	893,628,487
2049	893,628,487	75,175,095	12,616,727	12,056,788	61,650,012	904,776,919
2050	904,776,919	78,557,974	13,058,312	12,457,629	62,370,971	914,105,857
2051	914,105,857	82,093,083	13,515,353	12,872,499	62,961,302	921,361,929

Forecast Notes

Exhibit 3.1:

- ♦ The Employer Normal Cost is expected to increase 3.5% per year.
- ♦ The Unfunded Actuarial Accrued Liability ("UAL") is computed as of January 1 of each year assuming no future gains or losses.
- ♦ The Amortization Payment of UAL is an increasing payment at 4% paid over 10 years through 2032.
- The Amortization Payment of the Early Retirement Incentive Plan (2002) is an increasing payment at 4% paid over 10 year(s) through 2032.
- The Amortization Payment of the Early Retirement Incentive Plan (2003) is an increasing payment at 4% paid over 10 year(s) through 2032.
- ♦ Net 3(8)(c) transfers are a level dollar amount based on the net transfers expected to be paid by the Haverhill Retirement Board during the current year offset by the amount received during the same period.
- ◆ Total Employer Cost is the sum of the Employer Normal Cost, net 3(8)(c) transfers and the Amortization of the UAL, all computed as of January 1 of each year and adjusted for annual payments made on July 1.
- For fiscal year 2023, we show the actual appropriation developed under the previous funding schedule of \$23,643,755. For fiscal years 2024 and later, the Board has selected a funding schedule that fully amortizes the unfunded actuarial accrued liability by 2032.

Exhibit 3.2:

- Expected benefit payments include payments expected to be made to retired members, beneficiaries, disabled members and active members expected to retire. In addition, expected benefit payments include distribution of the annuity savings fund attributed to inactive members.
- Benefit payments exclude cost-of-living increases granted to members in pay status between 1982 and 1997. In addition, benefit payments are as expected for the first ten years of the forecast, then increase by the greater of 4.5% per year thereafter or the expected future payments for the current population projected by our computer model.
- Calendar year cash flow entries are developed as of each January 1.

4.1 - GASB 67 and GASB 68 Disclosures

In June 2012, the GASB approved two related Statements that significantly changed the way pension plans and governments account and report pension liabilities. Effective for plans with fiscal years beginning after June 15, 2013, GASB Statement No. 67, *Financial Reporting for Pension Plans*, replaced the requirements of Statement No. 25 and effective for employers with fiscal years beginning after June 15, 2014, GASB Statement No. 68, *Accounting and Financial Reporting for Pensions*, replaced the requirements of Statement No. 27.

The pension standards reflect changes from those previously in place regarding how governments calculate total pension liability and pension expense. Further, the standards contain requirements for disclosing information in the notes to financial statements and presenting required supplementary information following the notes.

GASB 67 requires defined benefit pension plans, such as the Haverhill Retirement System, to present a statement of fiduciary net position (pension plan assets) and a statement of changes in fiduciary net position. Further, the statement requires that notes to financial statements include descriptive information such as the types of benefits provided, the classes of plan members covered and the composition of the pension plan's retirement board. Finally, GASB 67 requires pension plans to present in required supplementary information the sources of the changes in the net pension liability and information about the actuarially determined contributions compared with the actual contributions made to the plan and related ratios.

GASB 67 and GASB 68 require projected benefit payments be discounted to their actuarial present value using the single rate that reflects:

- (1) a long-term expected rate of return on pension plan investments to the extent that the pension plan's assets are sufficient to pay benefits and pension plan assets are expected to be invested using a strategy to achieve that return and
- (2) a tax-exempt, high-quality municipal bond rate to the extent that the conditions for use of the long-term expected rate of return are not met.

GASB 68 establishes standards for measuring and recognizing liabilities, deferred outflows of resources, deferred inflows of resources and pension expense by state and local governments.

The effective date for GASB 67 is for plan years beginning after June 15, 2013, which is the fiscal year ending December 31, 2014 for the Haverhill Retirement System. The effective date for GASB 68 is for employers' fiscal years beginning after June 15, 2014. The GASB report, submitted under separate cover and prepared as of December 31, 2021 (the measurement date), presents information to assist the Haverhill Retirement Board in providing the required information under GASB 68 to participating employers.

4.2 - PERAC Disclosure Information

The most recent actuarial valuation of the System was prepared by KMS Actuaries, LLC as of January 1, 2022.

Normal Cost - Employees Normal Cost - Employers	\$4,983,761 \$4,523,910	9.3% of payroll 8.4% of payroll
Actuarial Liability - Active Members Actuarial Liability - Retired and Inactive Members Total Actuarial Liability (AAL)	\$137,760,067 281,142,281 \$418,902,348	33% of total AAL 67% of total AAL
System Assets Unfunded Actuarial Accrued Liability	\$265,062,220 \$153,840,128	

Principal actuarial assumptions used in the valuation:

Funded Status

Investment Return 7.00% Rate of Salary Increase Based on service, 6% graded down to 4.25% for Group 1

Based on service, 7% graded down to 4.75% for Group 4

63.3%

4.3 - Risk Measures

The Haverhill Retirement System is subject to certain risks that could affect the plan's future financial condition. Here we identify the primary risks to the System, provide some background information about those risks, and provide an assessment of those risks in accordance with Actuarial Standards of Practice (ASOP) 51.

Risk is the potential of actual future measurements deviating from expected future measurements resulting from actual future experience deviating from actuarially assumed experience. Examples of potential risks that may be reasonably anticipated to significantly affect the future financial condition of the plan include the following:

- ◆ Investment Risk the potential that investment returns will be different than expected.
- ◆ Asset/Liability Mismatch Risk the potential that changes in asset values are not matched by changes in the value of liabilities.
- ◆ Interest Rate Risk the potential that interest rates will be different than expected.
- ♦ Longevity and Other Demographic Risks the potential that mortality or other demographic experience will be different than expected.
- ♦ Contribution Risk the potential of actual future contributions deviating from expected future contributions. For example, that actual contributions are not made in accordance with the plan's funding policy, that other anticipated payments to the plan are not made, or that material changes occur in the anticipated number of covered employees, covered payroll, or other relevant contribution base.

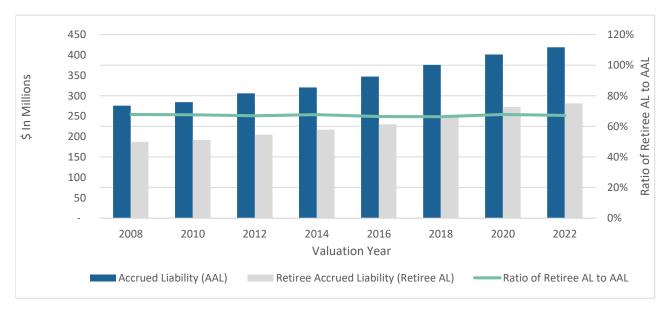
We have provided several risk measures in this section that we believe are most significant for the plan. However, we believe that a more rigorous assessment of risk would be beneficial to the Board to understand the risks identified above, such as:

- ◆ Scenario Test a process for assessing the impact of one possible event, or several simultaneous or sequentially occurring possible events, on a plan's financial condition.
- ◆ Sensitivity Test a process for assessing the impact of a change in an actuarial assumption on an actuarial measurement.
- Stochastic Modeling a process for generating numerous potential outcomes by allowing for random variations in one or more inputs over time for the purpose of assessing the distribution of those outcomes.
- ♦ Stress Test a process for assessing the impact of adverse changes in one or relatively few factors affecting a plan's financial condition.

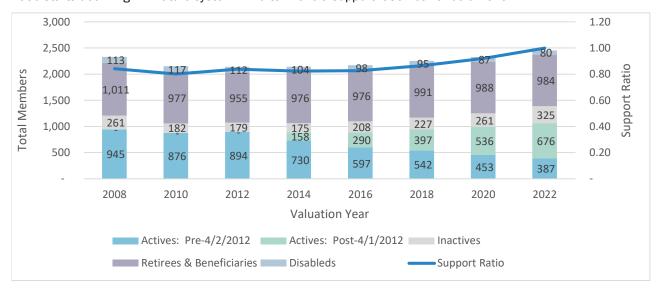
4.3 - Risk Measures

Maturity Measures

As retirement systems mature they become much more sensitive to risks. This is because a higher proportion of the actuarial liability is attributable to participants who are no longer active. Plan maturity measures are helpful in understanding the risks associated with a plan. One such maturity measure is the ratio of the system's retiree liability to its total liability. A retirement system in its infancy will have a very low ratio of retiree liability to total liability. As the system matures, the ratio starts increasing. A mature plan will often have a ratio above 60%. For the Haverhill Retirement System, this ratio has remained steady in recent years.



Another maturity measure is the ratio of actives to retirees, or support ratio. A retirement system in its infancy will have a very high ratio of active to retired members. As the system matures, and members retire, the support ratio starts declining. A mature system will often have a support ratio near or below one.



4.3 - Risk Measures

Volatility Indices

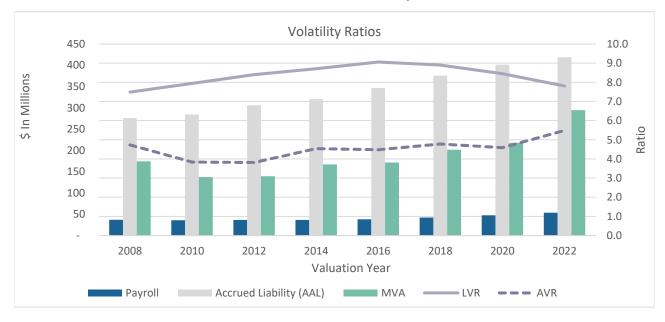
Volatility indices are measures of the relative sensitivity of employer contributions to changes in assets or liabilities. Below we present two such indices - the Asset Volatility Ratio (AVR) and the Liability Volatility Ratio (LVR):

Asset Volatility Ratio (AVR)

The Asset Volatility Ratio (AVR) is the ratio of the Market Value of Assets (MVA) to Payroll. Systems with a higher AVR experience more volatile employer contributions (as a percentage of payroll) due to investment return. This ratio indicates a measure of the system's current contribution volatility. The AVR increases over time but generally tends to stabilize as the system matures.

Liability Volatility Ratio (LVR)

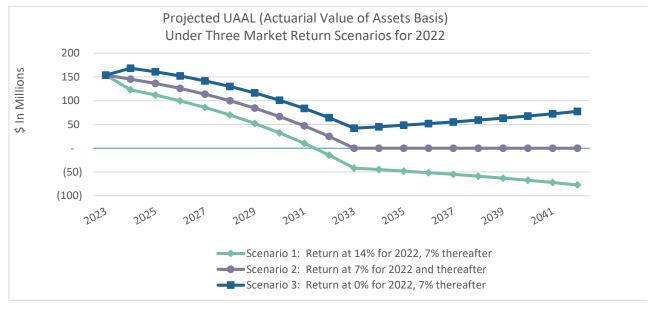
The Liability Volatility Ratio (LVR) is the ratio of the Actuarial Accrued Liability (AAL) to Payroll. Systems with a higher LVR experience more volatile employer contributions (as a percentage of payroll) due to the investment return assumption and changes in liability. This ratio indicates a longer-term potential for contribution volatility. The AVR, described above, will tend to move close to the LVR as the system matures.



4.3 - Risk Measures

Market Return Scenarios

Below we illustrate the projected effect on funding levels of a single year of investment return above or below the assumed investment return. Scenario 1 assumes a one-year return of 2 times the assumed return and the expected return thereafter, Scenario 2 assumes assets earn the expected return every year and Scenario 3 assumes a one-year return of 0% and the expected return thereafter.



Sensitivity Analysis

The following presents the Actuarial Accrued Liability and Funded Status calculated using the investment return rate of 7%, as well as what the Actuarial Accrued Liability and Funded Status would be if it were calculated using an investment return rate 1-percentage point lower (6%) or 1-percentage point higher (8%) than the assumed investment return rate:

		Current	
		Investment	
	1% Decrease	Return Rate	1% Increase
	(6.0%)	(7.0%)	(8.0%)
Actuarial Accrued Liability	\$463,490,248	\$418,902,348	\$381,079,329
% Change	11%		-9%
Actuarial Value of Assets	\$265,062,220	\$265,062,220	\$265,062,220
Unfunded Actuarial Accrued Liability	198,428,028	153,840,128	116,017,109
% Change	29%	N/A	-25%
Funded Status	57.2%	63.3%	69.6%

4.3 - Risk Measures

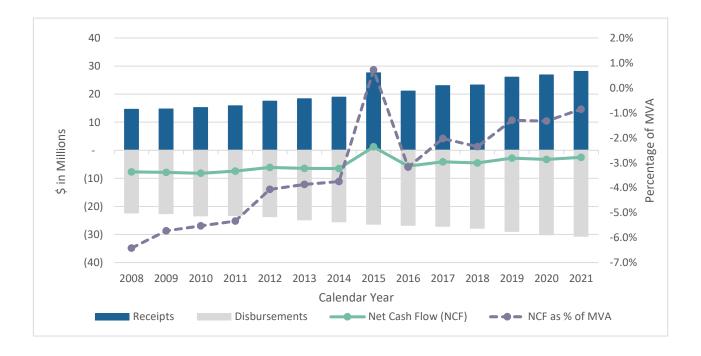
Duration

Duration is another measure that is used to describe how the present value of a cash flow series changes when small changes are made to the underlying interest rates. The duration of the Haverhill Retirement System is 10, and this represents an approximate percentage change in the Actuarial Accrued Liability for each 1% change to the investment return rate.

Net Cash Flow (NCF)

Net cash flow (NCF) during a year is the difference between contributions, both employer and employee, paid into the System and benefit payments and expenses paid from the System. If the level of benefit payments plus expenses is greater than contributions, then the System has negative NCF. Mature plans generally have a negative NCF as the number of retirees grows. When a System has negative NCF, then additional cash from existing assets are needed to pay the pension benefits.

Historical NCF since 2008 is shown in the next graph. Blue bars indicate contributions, from employees and employers, and grey bars show benefit payments and administrative expenses. The NCF is represented by the green line. The dashed purple line (which corresponds to the right-hand axis) provides the NCF as a percentage of the Market Value of Assets. As of December 31, 2021, the NCF was negative \$2.5 million, which represents .9% of the Market Value of Assets. The NCF falls within the range of -6.4% to .7% of total assets over the 14-year period.



Administration

There are 104 contributory retirement systems for public employees in Massachusetts. Each system is governed by a retirement board and all boards, although operating independently, are governed by Chapter 32 of the Massachusetts General Laws and other applicable statutes. This law in general provides uniform benefits, uniform contribution requirements and a uniform accounting and funds structure for all systems.

Participation

Participation is mandatory for all full-time employees. Eligibility with respect to part-time, provisional, temporary, seasonal or intermittent employment is governed by regulations promulgated by the local retirement board, and approved by PERAC. Membership is optional for certain elected officials.

Membership Groups

There are four membership groups in the Retirement System:

Group 1 General employees, including clerical, administrative, technical

and all other employees not otherwise classified.

Group 2 Certain specified hazardous duty positions.

Group 3 State police officers and inspectors.

Group 4 Local police officers, firefighters and other specified hazardous

positions.

For members in more than one group, participation will be proportional.

Member Contributions

Member contributions vary depending on the most recent date of membership:

Prior to 1975	5% of Salary
1975 - 1983	7% of Salary
1984 - June 30, 1996	8% of Salary
July 1, 1996 - present	9% of Salary

1979 - present An additional 2% of Salary in excess of

\$30,000.

Group 1 members hired 6% of Salary with 30 or more years of

on or after April 2, 2012 creditable service.

Rate of Interest

Interest on regular deductions made after January 1, 1984 is a rate established by PERAC in consultation with the Commissioner of Banks. The rate is obtained from the average rates paid on individual savings accounts by a representative sample of at least ten financial institutions.

Retirement Age

The mandatory retirement age for some Group 2 and Group 4 members is age 65. Most Group 2 and Group 4 members may remain in service after reaching age 65. Group 4 members who are employed in certain public safety positions are required to retire at age 65. There is no mandatory retirement age for members in Group 1.

Salary

Gross regular compensation. This does not include bonuses, overtime, severance pay, unused sick leave credit or other similar compensation. For employees who became members after January 1, 2011, regular compensation is limited to 64% of the federal limit found in 26 U.S.C. §401(a)(17). For 2022, the limit is 64% of \$305,000, or \$195,200.

Average Salary

2, 2012

Membership before April ◆ Average annual rate of regular compensation received during the three consecutive years that produce the highest average, or, if greater, during the last three years (whether or not consecutive) preceding retirement.

Membership on or after April 2, 2012

 ◆ Average annual rate of regular compensation received during the five consecutive years that produce the highest average, or, if greater, during the last five years (whether or not consecutive) preceding retirement.

Creditable Service

The period during which a member contributes to the retirement system plus certain periods of military service and "purchased" service.

Benefit Rate

The benefit rate varies with the member's retirement age, Group, membership date and years of creditable service at retirement. Each year a member retires prior to the age at which the 2.5% maximum benefit rate applies, a reduction is applied to each year of age under the maximum age. The maximum age and reduction for each Group and membership date is as follows:

	Group 1	Group 2	Group 4
2.5% for Membership before April 2, 2012:			
Maximum age:	65	60	55
Reduction:	0.1%	0.1%	0.1%
2.5% for Membership on or after April 2, 2012 (less than 30 years of service): Maximum age: Reduction:	67 0.15%	62 0.15%	57 0.15%
2.5% for Membership on or after April 2, 2012 (30+ years of service):			
Maximum age:	67	62	57
Reduction:	0.125%	0.125%	0.125%

Superannuation Retirement	Eligibility if membership before April 2, 2012	 completion of 20 years of Creditable Service, or attainment of age 55 if hired prior to 1978, or attainment of age 55 with 10 years of Creditable Service, if hired after 1978.
	Eligibility if membership on or after April 2, 2012	 attainment of age 60 with 10 years of Creditable Service if classified in Group 1
		 attainment of age 55 with 10 years of Creditable Service if classified in Group 2
		• attainment of age 55 if classified in Group 4
	Benefit Amount	Product of the member's Benefit Rate, Average Salary as Creditable Service.
	Maximum Benefit	80% of the member's Average Salary.
	Veteran's Benefit	Additional benefit of \$15 per year of Creditable Service, up to maximum of \$300.
Deferred Vested	Eligibility	 completion of ten or more years of Creditable Service. elected officials hired prior to 1978, completion of six years Creditable Service.
	D (C) A	

Benefit Amount

Accrued benefit payable commencing at age 55, or the completion of 20 years of Creditable Service, or may be deferred until later at the participant's option.

Withdrawal of Contributions

Contributions may be withdrawn upon termination of employment.

- Members hired on or after January 1, 1984 who terminate with less than ten years of Creditable Service receive contributions plus interest on the Annuity Savings Account at an annual rate of 3%.
- All other withdrawals receive contributions plus 100% of the regular interest that has accrued to the Annuity Savings Account.

Ordinary Disability Retirement	Eligibility	Non-job related disability after completion of ten years of Creditable Service.
	Benefit Amount for Group 1 membership before April 2, 2012 or Group 2 or Group 4	Superannuation benefit determined if the member is age 55, up to a maximum of 80% of Average Salary over three years. If the member is a veteran, 50% of final rate of salary (final year) plus an annuity based on the accumulated member contributions plus credited interest, up to a maximum of 80% of Average Salary over five years.
	Benefit Amount for Group 1 membership on or after April 2, 2012	Superannuation benefit determined if the member is age 60, up to a maximum of 80% of Average Salary over three years. If the member is a veteran, 50% of final rate of salary (final year) plus an annuity based on the accumulated member contributions plus credited interest, up to a maximum of 80% of Average Salary over five years.
Accidental Disability Retirement	Eligibility	Disabled as a result of an accident in the performance of duties. There is no minimum age or service requirement.
	Benefit Amount	72% of Salary plus an annuity based on accumulated member contributions plus credited interest.
	Maximum Benefit	100% of Salary if hired before January 1, 1988, otherwise 75% of Salary.
	Veteran's Benefit	Additional allowance of \$15 per year of Creditable Service, up to a maximum of \$300.
	Supplemental Dependent Allowance	Additional allowance of \$1010.28 per year for each child until age 18 (or age 22 if a full-time student).
Non-Occupational Death	Eligibility	For members with at least two years of creditable service who die while in active service, but not due to occupational injury.
	Benefit Amount	Benefit as if Option C had been elected. Minimum benefit of \$250 per month for surviving spouse, \$120 per month for first child and \$90 per month for each additional child.

Accidental Death Eligibility For members who die as a result of an occupational injury.

Benefit Amount 72% of Salary plus an annuity based on accumulated member

contributions plus credited interest.

Maximum Benefit 100% of Salary if hired before January 1, 1988, otherwise 75%

of Salary.

Veteran's Benefit Additional allowance of \$15 per year of creditable service, up to

a maximum of \$300.

Supplemental Dependent

Allowance

Additional allowance of \$1010.28 per year for each child until

age 18 (or age 22 if a full-time student).

Cost-of-Living Adjustment (COLA)

In accordance with the adoption of Chapter 17 of the Acts of 1997, the granting of a Cost-of-Living Adjustment will be determined by an annual vote by the Retirement Board. The amount of increase will be based upon the Consumer Price Index, limited to a maximum of 3.0%, beginning on July 1. All retirees, disabled retirees and beneficiaries who have been receiving benefit payments for at least one year as of July 1 are eligible for the adjustment. The maximum amount of pension benefit subject to a COLA is \$13,000. All COLAs granted to members after 1981 and prior to July 1, 1998 are deemed to be an obligation of the Commonwealth of Massachusetts and are not the liability of the Retirement System.

Optional Forms of Payment A member may elect to receive his or her retirement allowance, payable in monthly installments, in one of three forms of payment:

- Option A Total annual allowance commencing at retirement and terminating at member's death.
- ◆ Option B A reduced annual allowance commencing at retirement with death benefit equal to excess of member contributions plus credited interest to retirement over annuity benefit paid to member.
- ◆ Option C A reduced annual allowance commencing at retirement with 663/3% of benefit continued to designated beneficiary upon death of member. For members who retired on or after January 12, 1988, if the beneficiary pre-deceases the retiree, the benefit payable increases based on the factor used to determine the Option C benefit at retirement. For members who retired prior to January 12, 1988, if the System has accepted Section 288 of Chapter 194 of the Acts of 1998 and the beneficiary pre-deceases the retiree, the benefit payable increases based on the factor used to determine the Option C benefit at retirement.

Valuation Date

January 1, 2022

Investment Return

7.00% per year.

The investment return assumption is a long-term assumption based on capital market expectations by asset class, historical returns and professional judgment. We considered analysis prepared by PRIM's investment advisor using a building block approach and using the target asset allocation, expected returns by asset class and risk analysis to determine a long-term expected average annual rate of return.

Annuity Savings Fund Interest Rate

2.00% per year

Amortization Method

Unfunded Actuarial Accrued Liability (UAL):

Increasing dollar amount at 4% to reduce the Unfunded Actuarial Accrued Liability to zero on or before June 30, 2032. Further, annual appropriation increases are limited to 5.2% for FY2022 and 6.06% thereafter until 2032.

Early Retirement Incentive Program (ERI) for 2002:

Increasing dollar amount at 4% to reduce the Unfunded Actuarial Accrued Liability attributable to the 2002 ERI to zero on or before June 30, 2032.

Early Retirement Incentive Programs (ERI) for 2003:

Increasing dollar amount at 4% to reduce the Unfunded Actuarial Accrued Liability attributable to the 2003 ERI to zero on or before June 30, 2032.

Salary Scale

The assumed annual rates for salary increases including longevity are illustrated by the following rates:

Years of Service	Groups 1 and 2	Group 4
0	6.00%	7.00%
1	5.50%	6.50%
2	5.50%	6.00%
3	5.25%	5.75%
4	5.25%	5.25%
5	4.75%	5.25%
6	4.75%	4.75%
7	4.50%	4.75%
8	4.50%	4.75%
9+	4.25%	4.75%

The salary scale assumption is a long-term estimate derived from historical data, current and recent market expectations and professional judgment.

Cost-of-Living Allowance

Cost-of-Living Allowances (COLA) are assumed to be 3% of the pension amount, capped at \$390 per year.

Inflation

2.4% per year, based on current economic data, analyses from economists and other experts, and professional judgment.

Payroll Growth

3.5% per year, based on historical data, current and recent market expectations and professional judgment.

Mortality Rates

RP-2014 Blue Collar Mortality Table with full generational mortality improvement using Scale MP-2018. For disabled members, RP-2014 Blue Collar Mortality Table set forward one year with full generational mortality improvement using Scale MP-2018.

General Employees: 55% of deaths are job-related. Police and Fire: 90% of deaths are job-related.

PERAC completed a local system retiree mortality study in 2019 and selected the RP-2014 Blue Collar Mortality Table with full generational mortality improvement using Scale MP-2018. The underlying tables with generational mortality improvement selected reasonably reflect the mortality experience of the System as of the valuation date based on historical and current demographic data as well as professional judgement.

Turnover Rates

Illustrative turnover rates are shown below:

Creditable Service	Groups 1 and 2	Group 4
0	0.1500	0.0150
10	0.0540	0.0150
20	0.0200	0.0000
30	0.0000	0.0000

Disability Rates

Illustrative disability rates are shown below:

Attained Age	Groups 1 and 2	Group 4
20	0.0001	0.0010
30	0.0003	0.0030
40	0.0010	0.0030
50	0.0019	0.0125
60	0.0028	0.0085

General Employees: 55% of disabilities are accidental and 45% are ordinary.

Retirement Rates

Illustrative retirement rates are shown below:

Attained Age	Groups	Group 4	
Attained Age	Male	Female	Male & Female
50	0.0100	0.0150	0.0200
51	0.0100	0.0150	0.0200
52	0.0100	0.0200	0.0200
53	0.0100	0.0250	0.0500
54	0.0200	0.0250	0.0750
55	0.0200	0.0550	0.1500
56	0.0250	0.0650	0.1000
57	0.0250	0.0650	0.1000
58	0.0500	0.0650	0.1000
59	0.0650	0.0650	0.1500
60	0.1200	0.0500	0.2000
61	0.2000	0.1300	0.2000
62	0.3000	0.1500	0.2500
63	0.2500	0.1250	0.2500
64	0.2200	0.1800	0.3000
65	0.4000	0.1500	1.0000
66	0.2500	0.2000	1.0000
67	0.2500	0.2000	1.0000
68	0.3000	0.2500	1.0000
69	0.3000	0.2000	1.0000
70	1.0000	1.0000	1.0000

The turnover, disability and retirement rates are based on PERAC's most recent experience analysis of local retirement systems which reviewed age, gender and job group. The assumptions reflect this analysis as well as professional judgment.

Actuarial Cost Method

Individual Entry Age Normal.

Actuarial Asset Method

The Actuarial Value of Assets is the market value of assets as of the valuation date reduced by the sum of:

- a) 75% of gains and losses of the prior year,
- b) 50% of gains and losses of the second prior year, and
- c) 25% of gains and losses of the third prior year.

Investment gains and losses are determined by the excess or deficiency of the expected return over the actual return on the market value. The actuarial valuation of assets is further constrained to be not less than 90% or more than 110% of market value.

Census Data Census data as of the valuation date were submitted by the Retirement Board.

Asset Data

Asset information is reported annually to the Public Employee Retirement

Administration Commission by the Haverhill Retirement Board.

Dependents 80% of all members will be survived by a spouse. Age assumption for spouses is that

males are assumed to be three years older than females.

Net Section 3(8)(c) Transfers Reimbursements paid to and received from other retirement systems for that portion

of a retiree's pension that is based on service earned in another retirement system.

Net 3(8)(c) transfers are assumed to be \$625,000 per year.

Administrative Expenses The anticipated administrative expenses for the fiscal year. For Fiscal Year 2023, the

administrative expenses were assumed to be \$500,000 and are anticipated to

increase 3.5% per year.

The administrative expense assumption is based on information relating to the

System's administrative expenses provided by the Retirement System.

SECTION 7 - PLAN MEMBER INFORMATION

Exhibit 7.1 - Summary of Census Data as of January 1, 2022

Census data as of December 31, 2021 was provided to us by the Retirement Board. We performed edits on the data to ensure that it is reasonable and complete and made certain assumptions regarding any missing or invalid data so that results are not materially affected. Presented on the following pages are summaries of the demographic profile of active members (Exhibit 7.2) and retired plan members and beneficiaries and disabled plan members (Exhibit 7.3). Below, we present a comparison of the census data from the current and prior valuations:

Valuation Date	January 1, 2022	January 1, 2020	% Change
Census Data			
Active Members	1,063	989	7.5%
Average Age	46.2	47.0	(1.7%)
Average Service	10.0	10.6	(5.8%)
Valuation Salary	\$53,668,444	\$47,513,803	13.0%
Average Salary	\$50,488	\$48,042	5.1%
Retired Members and Beneficiaries	983	988	(0.5%)
Average Age	73.8	73.5	0.4%
Total Annual Retirement Allowance	\$24,755,706	\$23,642,485	4.7%
Average Annual Retirement Allowance	\$25,184	\$23,930	5.2%
State Reimbursed COLAs	\$37,349	\$62,283	(40.0%)
Total System-Funded Retirement Allowance	\$24,718,357	\$23,580,202	4.8%
Disabled Members	81	87	(6.9%)
Average Age	70.9	69.9	1.4%
Total Annual Retirement Allowance	\$3,077,121	\$3,231,355	(4.8%)
Average Annual Retirement Allowance	\$37,989	\$37,142	2.3%
State Reimbursed COLAs	\$29,263	\$35,263	(17.0%)
Total System-Funded Retirement Allowance	\$3,047,858	\$3,196,092	(4.6%)
Inactive Members	325	261	24.5%
Annuity Savings Fund	\$3,992,671	\$3,858,904	3.5%

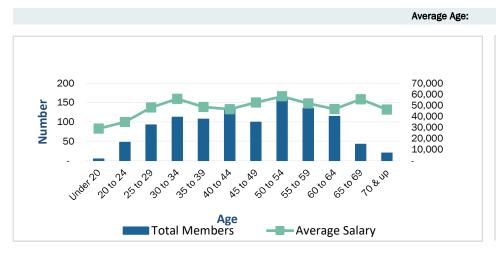
SECTION 7 - PLAN MEMBER INFORMATION

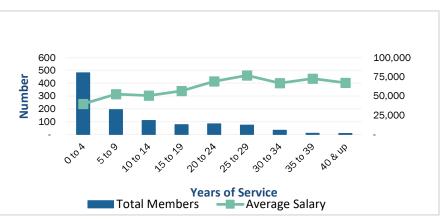
Exhibit 7.2 - Active Members by Age and Years of Service as of January 1, 2022

Years of Service Total Aver										Average		
Attained Age	0 to 4	5 to 9	10 to 14	15 to 19	20 to 24	25 to 29	30 to 34	35 to 39	40 & up	Total	Salary	Salary
Under 20	4	-	-	-	-	-	-	-	-	4	115,752	28,938
20 to 24	47	-	-	-	-	-	-	-	-	47	1,635,895	34,806
25 to 29	82	10	-	-	-	-	-	-	-	92	4,419,941	48,043
30 to 34	65	38	9	-	-	-	-	-	-	112	6,260,311	55,896
35 to 39	63	27	11	6	-	-	-	-	-	107	5,176,264	48,376
40 to 44	85	18	13	11	7	-	-	-	-	134	6,217,911	46,402
45 to 49	38	22	10	12	15	2	-	-	-	99	5,191,506	52,439
50 to 54	38	32	16	15	26	24	7	-	-	158	9,179,792	58,100
55 to 59	27	21	22	17	13	21	10	4	-	135	6,961,437	51,566
60 to 64	21	20	21	9	12	18	10	3	-	114	5,306,261	46,546
65 to 69	8	4	3	5	9	5	4	-	4	42	2,325,948	55,380
70 & up	3	1	3	1	-	3	2	2	4	19	877,425	46,180
Total	481	193	108	76	82	73	33	9	8	1,063	53,668,444	50,488
Average Salary	39,747	52,442	50,624	56,618	68,960	76,822	66,864	72,498	67,099			

46.2

Average Service:



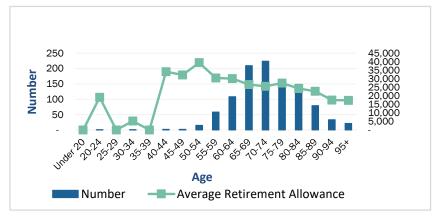


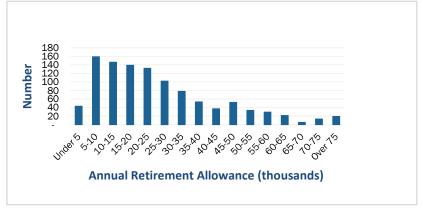
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SECTION 7 - PLAN MEMBER INFORMATION

Exhibit 7.3 - Annual Retirement Allowances as of January 1, 2022

	Service Retir	rements	Disability Ret	irements	Benefic	Beneficiaries		
A		Annual Retirement		Annual Retirement		Annual Retirement		
Attained Age	Number	Allowance	Number	Allowance	Number	Allowance		
Under 20	0	0	0	0	0	0		
20-24	0	0	0	0	1	19,117		
25-29	0	0	0	0	0	0		
30-34	0	0	0	0	1	5,245		
35-39	0	0	0	0	0	0		
40-44	0	0	1	62,620	1	5,620		
45-49	0	0	1	58,376	1	6,046		
50-54	3	129,323	7	285,964	5	175,874		
55-59	44	1,214,171	8	423,664	6	126,698		
60-64	95	2,802,091	7	255,844	6	190,461		
65-69	186	4,908,215	11	444,536	12	206,155		
70-74	198	5,032,828	11	357,864	15	336,364		
75-79	131	3,600,223	17	567,262	15	303,862		
80-84	124	2,897,807	10	376,246	14	308,466		
85-89	65	1,476,386	6	193,196	8	120,213		
90-94	22	421,673	2	51,549	9	105,511		
95+	14	232,056	0	0	7	131,301		
Total	882	22,714,773	81	3,077,121	101	2,040,933		
Average Age	73.7		70.9		74.9			
Average Retirement Allowa	ince	25,754		37,989		20,207		





SECTION 8 - GLOSSARY OF TERMS

Actuarial Accrued Liability – That portion of the Actuarial Present Value of pension plan benefits which is not provided by future Normal Costs or employee contributions. It is the portion of the Actuarial Present Value attributable to service rendered as of the Valuation Date.

Actuarial Assumptions – Assumptions, based upon past experience or standard tables, used to predict the occurrence of future events affecting the commencement, amount and duration of pension benefits, such as: changes in compensation, mortality, withdrawal, disablement and retirement; rates of investment earnings and asset appreciation or depreciation; and any other relevant items.

Actuarial Cost Method (or Funding Method) – A procedure for allocating the Actuarial Present Value of all past and future pension plan benefits to the current year (Normal Cost) and the past (Actuarial Accrued Liability).

Actuarial Gain or Loss (or Experience Gain or Loss) – A measure of the difference between actual experience and that expected based upon the set of Actuarial Assumptions, during the period between the valuation date and the most recent immediately preceding valuation date.

Actuarial Present Value – The dollar value on the valuation date of all benefits expected to be paid to current members based upon the Actuarial Assumptions and the terms of the Plan.

Amortization Payment – That portion of the pension plan appropriation which represents payments made to pay interest on and the reduction of the Unfunded Accrued Liability.

Annual Statement – The statement submitted by the local retirement board to PERAC each year that describes the asset holdings and Fund balances as of December 31 and the transactions during the calendar year that affected the financial condition of the retirement system.

Annuity Reserve Fund – The fund into which total accumulated Member Contributions, including interest, is transferred at the time a member retires, and from which annuity payments are made.

Annuity Savings Fund – The fund in which Member Contributions plus interest credited are held for active members and for former members who have not withdrawn their contributions and are not yet receiving a benefit (inactive members).

Assets – The total value of the investments held by the Plan trust that are for the payment of promised benefits. Employer appropriations and Member Contributions, as well as investment earnings, are added to the Plan trust. Benefit payments and other disbursements are withdrawn from the Plan trust. For valuation purposes, assets are usually measured at market value.

Cost of Benefits - The estimated payment from the pension system for benefits for the fiscal year.

Expense Fund – The fund into which the appropriation for administrative expenses is paid and from which all such expenses are paid.

SECTION 8 - GLOSSARY OF TERMS

Funded Ratio - The Actuarial Value of Assets expressed as a percentage of the Actuarial Accrued Liability.

Funding Schedule – The schedule based upon the most recently approved actuarial valuation which sets forth the amount which would be appropriated to the pension system in accordance with Section 22D and Section 22F of M.G.L. Chapter 32.

GASB - Governmental Accounting Standards Board.

Normal Cost – Total Normal Cost is that portion of the Actuarial Present Value of pension plan benefits which is expected to accrue in the current fiscal year. The Employee Normal Cost is the amount of the expected Member Contributions for the current fiscal year. The Employer Normal Cost is the difference between the Total Normal Cost and the Employee Normal Cost.

Pension Fund – The fund into which appropriation amounts as determined by PERAC are paid and from which pension benefits are paid.

Pension Reserve Fund – The fund which shall be credited with all amounts set aside by a system for the purpose of establishing a reserve to meet future pension liabilities. These amounts would include excess interest earnings.

Present Value of Future Benefits – The actuarial present value of the cost to finance benefits payable in the future, discounted to reflect the expected effects of the time value of money and the probabilities of payment.

Special Fund for Military Service Credit – The fund which is credited with amounts paid by the retirement board equal to the amount which would have been contributed by a member during a military leave of absence as if the member had remained in active service of the retirement board. In the event of retirement or a non-job related death, such amount is transferred to the Annuity Reserve Fund. In the event of termination prior to retirement or death, such amount shall be transferred to the Pension Fund.

Total Pension Liability – The portion of the Actuarial Present Value attributable to past service in accordance with the Entry Age cost method as stipulated by GASB Statement Number 67 (GASB 67).

Unfunded Actuarial Accrued Liability - The excess of the Actuarial Accrued Liability over the Actuarial Value of Assets.

SECTION 9 - VALUATION RESULTS BY GROUP

Group	City of Haverhill F	lousing Authority	Police & Fire	School	Waste Water	Water	Whittier Tech	Hale Hospital	Total
Summary of Member Data as of January 1, 2022									
Active Members	142	16	224	580	24	28	49	0	1,063
Average Age	50.3	49.4	41.6	46.0	47.3	49.6	53.8	0.0	46.2
Average Service	11.8	9.5	13.3	7.3	15.1	20.0	13.1	0.0	10.0
Salary	8,361,781	1,013,543	18,196,696	19,997,205	1,752,651	1,825,453	2,521,113	0	53,668,444
Average Salary	58,886	63,346	81,235	34,478	73,027	65,195	51,451	0	50,488
Retired Members and Beneficiaries	181	12	171	271	25	17	45	261	983
Annual Pensions	4,512,093	387,562	8,255,739	3,953,153	981,749	561,952	805,189	5,298,269	24,755,706
Average Age	75.5	72.8	71.9	73.8	74.4	67.7	74.2	74.1	73.8
Disabled Members	7	0	46	8	0	5	4	11	81
Annual Pensions	193,652	0	2,198,182	206,237	0	142,291	91,553	245,206	3,077,121
Average Age	71.0	0.0	70.4	71.4	0.0	71.7	65.6	74.1	70.9
Inactive Members	34	0	17	239	3	2	19	11	325
Annuity Savings Fund	492,625	0	467,058	1,952,483	81,327	56,445	581,906	360,828	3,992,671
Normal Cost as of January 1, 2022									
1.1 Total Normal Cost	1,223,379	144,427	3,766,558	3,078,531	219,059	216,786	375,563	0	9,024,303
1.2 Employee Normal Cost	762,191	97,283	1,764,013	1,806,204	164,656	158,452	230,961	0	4,983,761
1.3 Administrative Expenses	65,528	7,736	201,748	164,895	11,733	11,612	20,116	0	483,368
1.4 Net Employer Normal Cost = 1.1 - 1.2 + 1.3	526,716	54,880	2,204,293	1,437,222	66,136	69,946	164,718	0	4,523,910
Actuarial Accrued Liability as of January 1, 2022									
2.1 Active Employees	22,185,634	2,170,904	60,320,504	32,270,244	5,705,210	7,481,732	7,625,839	0	137,760,067
2.2 Retired Members and Survivors	43,211,712	4,089,414	82,879,481	40,557,355	9,677,586	5,891,149	8,100,154	50,822,920	245,229,771
2.3 Disabled Members	2,126,763	0	22,376,333	2,241,385	0	1,469,971	1,184,826	2,520,561	31,919,839
2.4 Inactive Members	492,625	0	467,058	1,952,482	81,327	56,445	581,906	360,828	3,992,671
2.5 Total = 2.1 + 2.2 + 2.3 + 2.4	68,016,734	6,260,318	166,043,376	77,021,466	15,464,123	14,899,297	17,492,725	53,704,309	418,902,348
Actuarial Value of Plan Assets as of January 1, 2022									
3.1 Actuarial Value of Assets	43,037,874	3,961,243	105,064,644	48,735,656	9,784,989	9,427,593	11,068,595	33,981,627	265,062,220

SECTION 9 - VALUATION RESULTS BY GROUP

Group	City of Haverhill F	lousing Authority	Police & Fire	School	Waste Water	Water	Whittier Tech	Hale Hospital	Total
Unfunded Actuarial Accrued Liability (UAAL) as of January 1,	2022								
4.1 UAL = 2.5 - 3.1	24,978,860	2,299,075	60,978,732	28,285,811	5,679,134	5,471,704	6,424,130	19,722,682	153,840,128
4.2 UAL ERI 2002	2,130,417	49,295	815,455	649,151	184,593	230,005	37,407	0	4,096,323
4.3 UAL ERI 2003	732,474	0	1,013,379	609,449	499,704	184,089	19,177	0	3,058,272
4.4 UAL non-ERI	22,115,969	2,249,780	59,149,898	27,027,211	4,994,837	5,057,610	6,367,546	19,722,682	146,685,533
FY2023 Appropriation									
5.1 Employer Normal Cost, July 1	546,843	56,977	2,288,520	1,492,139	68,663	72,619	171,012	0	4,696,773
5.2 Amortization Payment of ERI 2002	249,624	5,776	95,548	76,062	21,629	26,950	4,383	0	479,972
5.3 Amortization Payment of ERI 2003	85,825	0	118,739	71,410	58,551	21,570	2,247	0	358,342
5.4 Amortization Payment of UAL*	2,763,797	267,383	6,870,738	3,024,509	604,185	626,101	744,106	2,687,849	17,588,668
5.5 Net 3(8)(c) Transfers	87,917	7,241	195,310	77,710	18,342	13,157	16,754	103,569	520,000
5.6 Total = 5.1 + 5.2 + 5.3 + 5.4 + 5.5	3,734,006	337,377	9,568,855	4,741,830	771,370	760,397	938,502	2,791,418	23,643,755
FY2024 Appropriation									
6.1 Employer Normal Cost, July 1	563,909	58,755	2,359,943	1,538,707	70,806	74,885	176,349	0	4,843,354
6.2 Amortization Payment of ERI 2002	259,609	6,007	99,370	79,104	22,494	28,028	4,558	0	499,170
6.3 Amortization Payment of ERI 2003	89,258	0	123,488	74,266	60,893	22,433	2,337	0	372,675
6.4 Amortization Payment of UAL**	2,671,519	273,665	7,217,008	3,313,513	606,119	611,759	776,302	2,351,616	17,821,501
6.5 Net 3(8)(c) Transfers	105,670	8,703	234,747	93,401	22,046	15,814	20,137	124,482	625,000
6.6 Total = 6.1 + 6.2 + 6.3 + 6.4 + 6.5	3,689,965 -1.18%	347,130 2.89%	10,034,556 4.87%	5,098,991 7.53%	782,358 1.42%	752,919 -0.98%	979,683 4.39%	2,476,098 -11.30%	24,161,700 2.19%
Increase over prior year	-1.10%	2.09%	4.07%	7.55%	1.42%	-0.96%	4.39%	-11.50%	2.19%
FY2025 Appropriation									
7.1 Employer Normal Cost, July 1	583,646	60,811	2,442,541	1,592,562	73,284	77,506	182,521	0	5,012,871
7.2 Amortization Payment of ERI 2002	269,994	6,247	103,345	82,268	23,394	29,149	4,740	0	519,137
7.3 Amortization Payment of ERI 2003	92,828	0	128,428	77,237	63,329	23,330	2,430	0	387,582
7.4 Amortization Payment of UAL	2,778,380	284,612	7,505,687	3,446,054	630,364	636,229	807,354	2,445,681	18,534,361
7.5 Net 3(8)(c) Transfers	105,670	8,703	234,747	93,401	22,046	15,814	20,137	124,482	625,000
7.6 Total = 7.1 + 7.2 + 7.3 + 7.4 + 7.5	3,830,518	360,373	10,414,748	5,291,522	812,417	782,028	1,017,182	2,570,163	25,078,951
Increase over prior year	3.81%	3.81%	3.79%	3.78%	3.84%	3.87%	3.83%	3.80%	3.80%

SECTION 9 - VALUATION RESULTS BY GROUP

Notes:

- 1. FY2024 and FY2025 Appropriation is based on Funding Schedule A-2.
- 2. 2023 Employer Normal Cost (5.1) is the Employer Normal Cost as of January 1, 2022 (1.4), adjusted for payment timing. 2024 Employer Normal Cost (6.1) is based on 2022 Employer Normal Cost (5.1) increased by 3.5%.
- *3. Amortization Payment of UAL (5.4) equals fiscal year 2023 budgeted appropriation (5.6) developed in the January 1, 2020 actuarial valuation less Employer Normal Cost (5.1), amortization payment to ERI (5.2 and 5.3) and Net 3(8)(c) transfers (5.5).
- **4. Amortization Payment of UAL (6.4) is the total Amortization Payment of UAL (6.4) allocated to each department in the proportion that the UAL (4.1) less 2023 Amortization Payment of UAL (5.4) bears to the total UAL (4.1) less total Amortization Payment of UAL (6.4).