MASSACHUSETTS
HEALTH POLICY COMMISSION

HCII: TARGETED COST CHALLENGE INVESTMENTS

The goal of the **Targeted Cost Challenge Investments** is to support innovative delivery and payment models that are poised to be taken to scale and make a meaningful impact on the Health Care Cost Growth Benchmark in years to come. Eligible applicants and their partners proposed initiatives that will reduce the cost of care to the health care system while improving quality and access in eight priority areas of high spending.

The HPC is funding 10 Targeted Cost Challenge Investments totaling $6,614,881. Awards range from $420,000 to $750,000, for an 18-month period of performance.

Name	Focus	Target Population	Operational Approach	Award Cap
Behavioral Health Network	Social Determinants of Health	250 homeless or formerly homeless adults (18 years or older) with behavioral health (BH) and/or SUD diagnoses who are responsible for children	High-touch care coordination between BH treatment, primary care, housing supports, and vocational services to provide stability and continuity of care	$750,000
Berkshire Medical Center	Behavioral Health Integration	1,500 high-risk primary care patients with BH and/or SUD primary diagnoses (no age band)	Care coordination hub to integrate BH care into primary care, and connect primary care physicians (PCPs) to experts via telemedicine and an embedded clinical navigator	$741,920
Boston Health Care for the Homeless Program	Social Determinants of Health	60 high cost and high need homeless patients (adults, aged 40-60) treated on a rolling basis	Care coordination hub comprised of cross-sector providers of primary and BH care, housing, shelter, and social services to support the full spectrum of patients' needs	$750,000
Boston Medical Center	Social Determinants of Health	300 high risk, high cost ED patients (18 years or older) with low primary care utilization	Place-based, high-touch care coordination and patient navigation deploying community health workers (CHWs) trained by legal practitioners to engage patients with community services and PCPs	$747,289
Brookline Community Mental Health Center	Behavioral Health Integration	1,142 adults (18 years or older) with a serious chronic medical condition and a BH comorbidity	High-touch care management multidisciplinary team within the BIDCO care management structure integrating behavioral health, primary care, and community services	$418,583
Care Dimensions	Serious Advancing Illness/End-of-Life Care	528 high-risk patients with life-limiting illness (~70% are adults 18-65, ~30% are 65+)	Embeds palliative care support into primary care practices, providing a resource for PCPs in early identification of patients with serious advancing illness	$750,000
Commonwealth Care Alliance	Site and Scope of Care	980 dual eligibles enrolled through CCA (~80% are in One Care; ~20% are 65+ and low income)	Disability-focused ambulatory ICU which includes deploying community paramedics to provide palliative and behavioral health consults through telemedicine, and integrating dental care into a primary care setting	$598,860
Hebrew SeniorLife	Social Determinants of Health	300 older adults (62 years or older) living in affordable housing	Care coordination team embedded in affordable housing sites to provide a link between housing and health care, regularly assess wellbeing of older adult residents, and promote self-care	$421,742
Lynn Community Health Center	Site and Scope of Care	169 adult patients (20 years or older) with SMI enrolled in MassHealth PCPR	Intensive care coordination program deploying CHWs and providing remote medication monitoring supported by clinical pharmacy	$690,000
Spaulding Hospital for Continuing Medical Care Cambridge	PAC	300 chronically critically ill patients (no age band)	Transitions of care support for long-term acute care patients utilizing a continuity team of an RN case manager and a social worker to step patients into a lower level setting of care	$746,487