

The Commonwealth of Massachusetts

Executive Office of Health and Human Services

Department of Public Health

250 Washington Street, Boston, MA 02108-4619

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September 9, 2021

Donna Casey

Vice President, Strategic Business Planning & Analysis & Budget

Boston Children’s Hospital

300 Longwood Avenue

Boston, MA 02215

RE:

Dear Ms. Casey:

This letter is to serve as notice that pursuant to M.G.L. c. 111, § 25C(h), the Department of Public Health (Department) will require The Children’s Medical Center Corporation to commission an Independent Cost Analysis (ICA) for Determination of Need (DoN) Application # BCH-21071411-HE.

Pursuant to 105 CMR 100.405(D), MGB and the DoN Program will jointly identify a qualified firm or individual(s) to conduct the analysis, which should be led by a professional with experience in health care economics and financial management. Prior to the commencement of the analysis, the Department will develop questions to be addressed by the ICA. DoN Staff will contact you to commence the process.

Sincerely,

<signature on file>

Lara Szent-Gyorgyi

Director, Determination of Need

cc: Rebecca Rodman, General Counsel, DPH

Elizabeth Kelley, Director Bureau of Health Care Safety and Quality, DPH

Margret Cooke, Acting Commissioner, DPH

Joshua Greenberg, Vice President, Government Relation, Boston Children’s Hospital