



The Commonwealth of Massachusetts
Executive Office of Health and Human Services
Department of Public Health
250 Washington Street, Boston, MA 02108-4619

CHARLES D. BAKER
Governor

KARYN E. POLITO
Lieutenant Governor

MARYLOU SUDDERS
Secretary

MARGRET R. COOKE
Acting Commissioner

Tel: 617-624-6000
www.mass.gov/dph

September 9, 2021

Donna Casey
Vice President, Strategic Business Planning & Analysis & Budget
Boston Children's Hospital
300 Longwood Avenue
Boston, MA 02215

RE:

Dear Ms. Casey:

This letter is to serve as notice that pursuant to M.G.L. c. 111, § 25C(h), the Department of Public Health (Department) will require The Children's Medical Center Corporation to commission an Independent Cost Analysis (ICA) for Determination of Need (DoN) Application # BCH-21071411-HE.

Pursuant to 105 CMR 100.405(D), MGB and the DoN Program will jointly identify a qualified firm or individual(s) to conduct the analysis, which should be led by a professional with experience in health care economics and financial management. Prior to the commencement of the analysis, the Department will develop questions to be addressed by the ICA. DoN Staff will contact you to commence the process.

Sincerely,

A handwritten signature in cursive script, appearing to read "Lara Szent-Gyorgyi".

Lara Szent-Gyorgyi
Director, Determination of Need

cc: Rebecca Rodman, General Counsel, DPH
Elizabeth Kelley, Director Bureau of Health Care Safety and Quality, DPH
Margret Cooke, Acting Commissioner, DPH
Joshua Greenberg, Vice President, Government Relation, Boston Children's Hospital