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March 14, 2021

Ms. Daria Niewenhous  
Mintz, Levin, Cohn, Ferris, Glovsky and Popeo, P.C.  
One Financial Center  
Boston, MA 02111

RE: Determination of Need Application Multisite-21012113-AS, Independent Cost Analysis Requirement

Dear Ms. Niewenhous:

This letter is to serve as notice that pursuant to M.G.L. c. 111, § 25C(h), the Department of Public Health (Department) will require Mass General Brigham, Inc. (MGB), to commission an Independent Cost Analysis (ICA) for Determination of Need (DoN) Application Multisite-21012113-AS.

Pursuant to 105 CMR 100.405(D), MGB and the DoN Program will jointly identify a qualified firm or individual(s) to conduct the analysis, which should be led by a professional with experience in health care economics and financial management. Prior to the commencement of the analysis, the Department will develop questions to be addressed by the ICA.

DoN Staff will contact you to commence the process.

Sincerely,

Lara Szent-Gyorgyi  
Director, Determination of Need

cc: Rebecca Rodman, Senior Deputy General Counsel, DPH  
Elizabeth Kelley, Director Bureau of Health Care Safety and Quality,  
DPH  
Margret Cooke, Deputy Commissioner, DPH