 The Commonwealth of Massachusetts

Executive Office of Health and Human Services

Department of Public Health

250 Washington Street, Boston, MA 02108-4619

MAURA T. HEALEY

Governor

KIMBERLEY DRISCOLL

Lieutenant Governor

KATHLEEN E. WALSH

Secretary

ROBERT GOLDSTEIN, MD, PhD

Commissioner

**Tel: 617-624-6000**

[**www.mass.gov/dph**](http://www.mass.gov/dph)

February 2, 2024

Mr. Benjamin A. Wilson

Ropes and Gray, LLP

800 Boylston Street

Boston, MA 02199

RE: Determination of Need Application DFCI-23040915-HE, Independent Cost Analysis Requirement

Dear Mr. Wilson:

This letter is to serve as notice that pursuant to M.G.L. c. 111, § 25C(h), the Department of Public Health (Department) will require Dana Farber Cancer Institute, Inc., to commission an Independent Cost Analysis (ICA) for Determination of Need (DoN) Application DFCI-23040915-HE.

Pursuant to 105 CMR 100.405(D), Dana Farber Cancer Institute, Inc. and the DoN Program will jointly identify a qualified firm or individual(s) to conduct the analysis, which should be led by a professional with experience in health care economics and financial management. Prior to the commencement of the analysis, the Department will develop questions to be addressed by the ICA. DoN Staff will contact you to commence the process.

Sincerely,

Dennis Renaud

Dennis Renaud

Director, Determination of Need

cc: Robert Goldstein, MD, PhD, Commissioner, DPH

Rebecca Kaye, Senior Deputy General Counsel, DPH

Elizabeth Kelley, Director Bureau of Health Care Safety and Quality, DPH