



The Commonwealth of Massachusetts
Executive Office of Health and Human Services
Department of Public Health
Bureau of Health Care Safety and Quality
67 Forest Street, Marlborough, MA 01752

MAURA T. HEALEY
Governor

KIMBERLEY DRISCOLL
Lieutenant Governor

KATHLEEN E. WALSH
Secretary

ROBERT GOLDSTEIN, MD, PhD
Commissioner

Tel: 617-624-6000
www.mass.gov/dph

February 2, 2024

Mr. Benjamin A. Wilson
Ropes and Gray, LLP
800 Boylston Street
Boston, MA 02199

RE: Determination of Need Application DFCI-23040915-HE, Independent Cost Analysis Requirement

Dear Mr. Wilson:

This letter is to serve as notice that pursuant to M.G.L. c. 111, § 25C(h), the Department of Public Health (Department) will require Dana Farber Cancer Institute, Inc., to commission an Independent Cost Analysis (ICA) for Determination of Need (DoN) Application DFCI-23040915-HE.

Pursuant to 105 CMR 100.405(D), Dana Farber Cancer Institute, Inc. and the DoN Program will jointly identify a qualified firm or individual(s) to conduct the analysis, which should be led by a professional with experience in health care economics and financial management. Prior to the commencement of the analysis, the Department will develop questions to be addressed by the ICA. DoN Staff will contact you to commence the process.

Sincerely,

Dennis Renaud

Dennis Renaud
Director, Determination of Need

cc: Robert Goldstein, MD, PhD, Commissioner, DPH
Rebecca Kaye, Senior Deputy General Counsel, DPH
Elizabeth Kelley, Director Bureau of Health Care Safety and Quality, DPH

