



The Commonwealth of Massachusetts
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March 14, 2021

Mr. Andrew Levine
Summit Health Law Partners
1 Beacon St #1320
Boston, MA 02108

RE: Determination of Need Application MGB-20121716-HE Independent Cost Analysis Requirement

Dear Mr. Levine:

This letter is to serve as notice that pursuant to M.G.L. c. 111, § 25C(h), the Department of Public Health (Department) will require Mass General Brigham, Inc. (MGB), to commission an Independent Cost Analysis (ICA) for Determination of Need (DoN) Application #MGB-20121716-HE.

Pursuant to 105 CMR 100.405(D), MGB and the DoN Program will jointly identify a qualified firm or individual(s) to conduct the analysis, which should be led by a professional with experience in health care economics and financial management. Prior to the commencement of the analysis, the Department will develop questions to be addressed by the ICA.

DoN Staff will contact you to commence the process.

Sincerely,

A handwritten signature in blue ink, appearing to read "Lara Szent-Gyorgyi".

Lara Szent-Gyorgyi
Director, Determination of Need

cc: Rebecca Rodman, Senior Deputy General Counsel, DPH
Elizabeth Kelley, Director Bureau of Health Care Safety and Quality,
DPH
Margret Cooke, Deputy Commissioner, DPH
Crystal Bloom, Esq.