

Boston, MA 4/30 - 5/1/18



Identify the core attributes of patientcentered medical homes

Identify required documentation and determine how to present it

Describe processes and procedures that demonstrate transformation into the medical home model

Work with an assigned NCQA representative on a plan to earn recognition

Examine the more challenging aspects of the requirements in a variety of practice environments



About the HPC

The HPC: At a Glance



Who we are

The Massachusetts Health Policy Commission is an independent state agency governed by an 11-member board with diverse experience in health care.

Mission

The HPC's mission is to advance a more transparent, accountable, and innovative health care system through independent policy leadership. Our goal is better health and better care at a lower cost across the Commonwealth.

Vision

Our vision is a transparent, accountable health care system that ensures quality, affordable, and accessible health care for the Commonwealth's residents.



HPC PCMH Certification Program



Statutory Mandate

The HPC is mandated by Ch. 224 to develop and implement standards of certification for PCMHs that complement existing local and national care transformation and payment reform efforts, validate value-based care, and promote investments by payers in efficient, high-quality, and cost-effective primary care.



Creation of PCMH PRIME

PCMH PRIME was developed to fulfill this charge, with significant stakeholder input and feedback

 Reflects an important policy priority: integration of behavioral health care into primary care

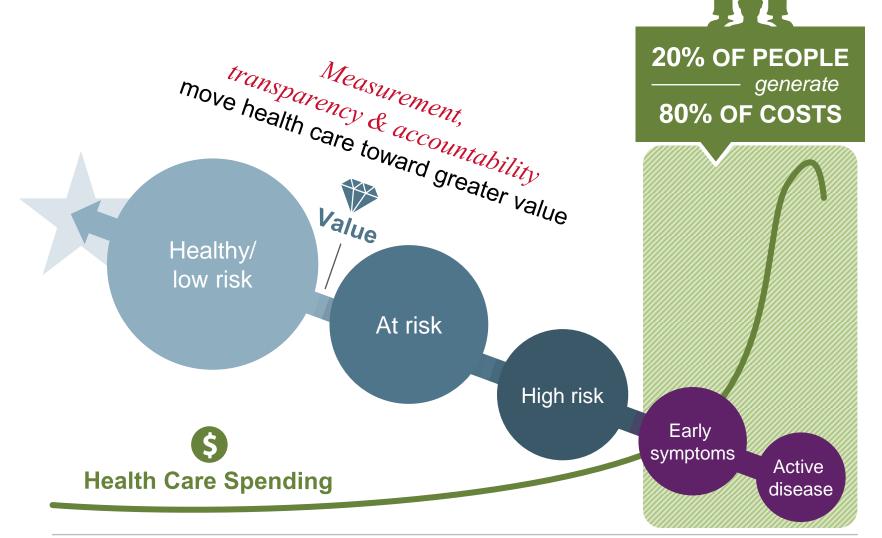
HPC partnered with NCQA to deliver this important program



About NCQA

Goal

High value health care









Measure

Clinical quality, consumer experience, resource use



Accredit

Health plans, ACOs, etc.



Recognize

Physician practices

What we do, and why

OUR MISSION

To improve the quality of health care

OUR METHOD



Measurement

We can't improve what we don't measure



Transparency

We show how we measure so measurement will be accepted



Accountability

Once we measure, we can expect and track progress

Recognition programs

Identifies providers and practices delivering superior care











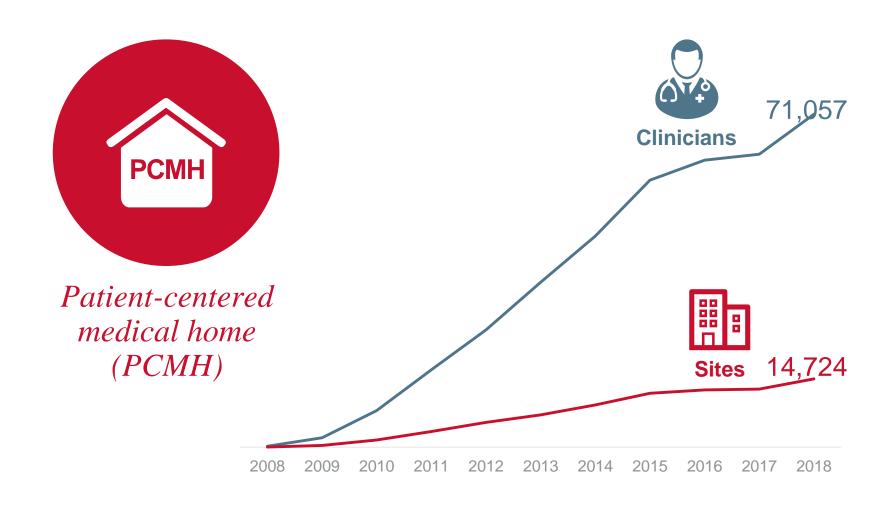






The fastest-growing delivery system reform:

About NCQA





Patient-Centered Care

Overview

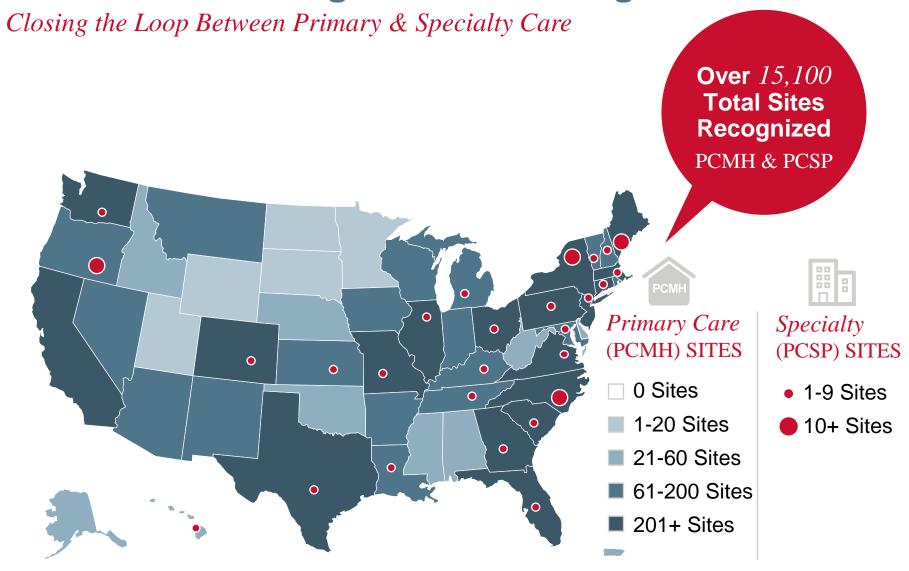


NCQA Recognition Program





NCQA medical neighborhood recognitions



Current Landscape



Rewarding Value

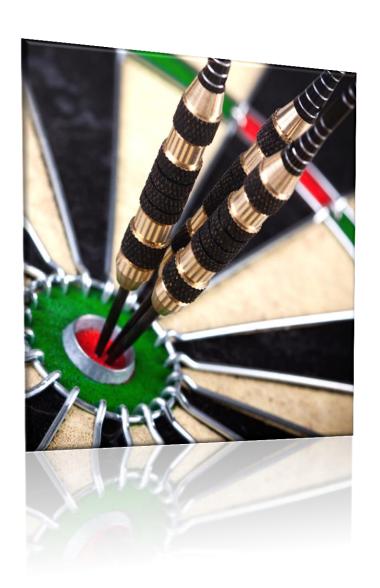


Improving Quality



Move towards
PCMH and Better
Integration

The Triple Aim



A framework developed by the Institute for Healthcare Improvement (IHI) that describes an approach to health system performance

The three dimensions are:

- Improving the patient experience of care (including quality and satisfaction)
- Improving the health of populations
- Reducing the per capita cost of health care

The three key concepts embedded in the PCMH requirements

2001 Institute of Medicine

Crossing the Quality Chasm: A New Health System for the 21st Century

Ten Rules that were foundational to NCQA PCMH

- 1. Care based on continuous healing relationships
- 2. Care based on patient needs and values
- 3. Patient as the source of control
- 4. Patient access to medical information and clinical knowledge
- 5. Evidence-based decision making
- 6. Patient safety
- 7. Transparency of information
- 8. Anticipation of needs
- 9. Continuous decrease in waste
- 10. Cooperation among clinicians



Theory Behind PCMH Development

Chronic Care Model

Clinical information Systems

Decision Support

Patient selfmanagement

Delivery system Redesign

Community linkages

Health systems

Patient-Centered Care

Respect patient values

Accessible

Family-centered

Continuous

Coordinated

Community linkages

Compassionate

Culturally appropriate

Emotional support

Information and education

Physical comfort

Quality improvement

Cultural Competence

Culturally competent interactions

Language services

Reducing disparities

Medical Home

Personal physician

Physician directed

team

Whole person

orientation

Care is coordinated

and integrated

Quality and safety

Enhanced access



Primary Care: What Patients Want

- 1. Long-term partnerships, **not hurried visits**
- 2. Care that is coordinated among providers
- 3. Better access through expanded hours and online tools
- 4. Shared decisions so patients **make informed choices**, get better results
- 5. Lower costs from reduced ER/hospital use
- 6. Higher satisfaction among patients and providers



PCMH Development History

Joint Principles of the Patient-Centered Medical Home



Standards were developed to align with Joint Principles

- Personal physician
- Physician directed medical practice
- Whole person orientation
- Care is coordinated and/or integrated
- Quality and safety
- Enhanced Access
- Payment

PCMH 2017 standards incorporate concepts from a complimentary set of joint principles that recognizes the centrality of behavioral health care as part of the PCMH



What is Patient-Centered Care?



- 1.Ongoing relationship with a personal clinician first contact, continuous, comprehensive care
- 2.Responsibility for all patient's health care needs or arrange care.
- **3.Care for all stages of life;** acute care; chronic care; preventive services; and end of life care.
- **4.Team care**, includes clinician who **take** responsibility for care of patients.

But.....Are We Following the IOM Rules?

Americans without access to primary care

60 Million

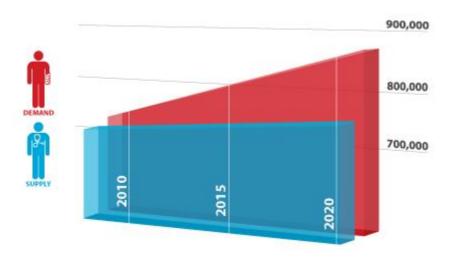
Average wait for non-emergency appointment

20.3 Days

PCPs accepting new patients

49.8%

Projected Supply and Demand of All Physicians



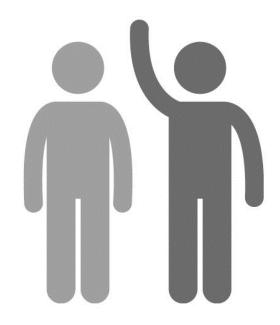
 Anticipated 90K physician shortage by 2020, including a 45K PCP shortage

Key healthcare challenges, such as insufficient resources directed to primary care, drive unsustainable healthcare costs and poor performance

Source: Association of American Medical Colleges, 10/11/10



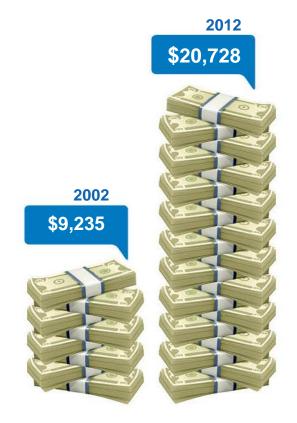
The Costs: Unsustainable



One in two Americans lives with a chronic condition that is largely preventable.

Sources:

- ¹ Center for Medicare and Medicaid Services, 2010 data
- ² Centers for Disease Control and Prevention
- ³ Milliman Medical Index (MMI) vs. Average Household Income
- ⁴ The Kaiser Family Foundation and Health Research & Educational Trust Employer Health Benefits 2011 Annual Survey



In one decade, the cost of health care has more than doubled.

Key Issues Drive High Costs & Poor Performance

Drivers of a Fragmented, Reactive and Costly US Healthcare System

- A payment system that rewards volume rather than value.
- A reactive focus on symptoms rather than proactive health management.
- Fragmentation poorly coordinated care, and no champion to help patients navigate the system.
- Limited transparency and information sharing physicians lack the complete picture necessary to manage their patients' health.
- Insufficient resources directed to primary care, contributing to a primary care shortage.
- Treatment decisions that aren't always based on the best available clinical evidence.





Outpatient primary care practices

Practice defined: a clinician or clinicians practicing together at a single geographic location

- Includes nurse-led practices in states as permitted under state licensing laws
- Does not include:
 - Urgent care clinics
 - Clinics open on a seasonal basis



- Recognition is achieved at the geographic site level -- one Recognition per address, one address per survey
- MDs, DOs, PAs, and APRNs with their own or shared panel are listed on the application
- Clinicians should be listed at each site where they routinely see a panel of their patients
- Non-primary care clinicians should not be included

At least 75% of each clinician's patients come for:

- First contact for care
- Selected as personal PCP
- Continuous care
- Comprehensive primary care services

All eligible clinicians at a site must apply together

Physicians in training (residents) should not be listed





- Practices should have staff skilled to use a computer system that includes the following:
 - Email & Internet access
 - Microsoft Word
 - Microsoft Excel
 - Adobe Acrobat Reader (available free online)
 - Screen sharing application
- Access to the electronic systems
 used by the practice, e.g. billing
 system, registry, practice management
 system, electronic prescription system,
 EHR, Web portal, etc.

Transformation may take 6-12 months

Your roadmap: PCMH 2017 Standards and Guidelines – everything covered

Implement changes:

- Practice-wide commitment
- New policies and procedures for staff
- Staff training and reassignments
- Medical record systems
- Reporting capabilities improvement
- Develop and organize documentation



PCMH 2017

Standards Overview & Scoring

Program Highlights

Provides focus and flexibility

- Core/elective approach allows practices to tailor program to their unique population
- Accommodates a spectrum of practices (basic-complex, small-large)

Supports continuous practice transformation

- Includes activities necessary to achieve stated aims and drive improvement
- Focuses on whether the intent was achieved and care was improved

Allows for flexibility with multiple evidence types

- Allows a variety of response options that demonstrate a requirement is met
- Introduces the virtual review process

Emphasizes comprehensive, integrated care

- Understanding behavioral needs and social determinants included in core
- Deeper integration and community connections included in electives



2017 Standards Format

Structure – Concepts, Competencies, Criteria

Concepts: Over-arching components of PCMH

Competencies: Ways to think about and/or bucket criteria

<u>Criteria</u>: The individual things/tasks you do that make you a PCMH

Concepts



Team-Based Care &

Practice Organization











Your Patients Knowing & Managing

Patient-Centered Continuity Access & Care Management & Support

& Care Transitions Care Coordination

Quality Improvement Performance Measurement

Concepts



Team-Based Care and Practice Organization

- Practice leadership
- Care team responsibilities
- Orientation of patients/ families/caregivers



Knowing and Managing
Your Patients

- Data collection
- Medication reconciliation
- Evidence-based clinical decision support
- Connection with community resources



Patient-Centered Access and Continuity

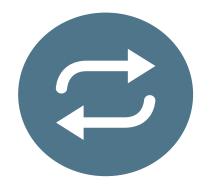
- Access to practice and clinical advice
- Care continuity
- Empanelment

Concepts



Care Management and Support

- Identifying patients for care management
- Person-centered care plan development



Care Coordination and Care Transitions

- Management of lab/imaging results
- Tracking and managing patient referrals
- Care transitions



Performance Measurement & Quality Improvement

- Collecting and analyzing performance data
- Setting goals
- Improving practice performance
- Sharing practice performance data



Structure - Example

Competency: A brief description of criteria subgroup, organized within the broader concept.

Concept: A brief title describing the criteria; uses a two-letter abbreviation (XX).

Evidence: Proof that a practice meets the criteria. Evidence can be demonstrated by submitting documentation (e.g., policies and procedures, examples, data, reports) and through a virtual review of a practice's systems and electronic capabilities

CONCEPT: TEAM-BASED CARE AND PRACTICE ORGANIZATION (TC)

Intent: The practice provides continuity of care, communicates roles and responsibilities of the medical home to patients/families/caregivers, and organizes and trains staff to work to the top of their license and provide effective team-based care.

Competency A: The practice is committed to transforming the practice into a sustainable medical home. Members of the care team serve specific roles as defined by the practice's organizational structure and are equipped with the knowledge and training necessary to perform those functions.

TC 01 (Core)

Designates a clinician lead and a staff person to manage the PCMH transformation and medical home activities

Criteria: A brief statement highlighting the PCMH requirements. All criteria are numbered consecutively within their respective concept. Criteria are also labeled with their scoring designation:

- · Core= Core criteria
- 1 Credit= Elective criteria
- 2 Credits= Elective criteria worth 2 Credits

Evidence:

- Details about the clinician lead AND
- · Details about the PCMH manager



lcon indicates evidence that is shareable across practice sites Intent: A brief statement describing the concept goals and intent

2017 Standards

Structure - Example

Concept: Patient-Centered Access and Continuity

Competency	Core Criteria	Elective Criteria
The PCMH model seeks to enhance access by providing appointments and clinical advice based on the patient's needs. In addition to being key to patient-	Assesses the access needs and preferences of the patient population. Provides same-day appointments	Provides scheduled routine or urgent appointments by telephone or other technology supported mechanisms.
centeredness, evidence explicitly supports that providing enhanced access including same- day,	for routine and urgent care to meet identified patients' needs.	Has a secure electronic system for patient to request appointments, prescription refills,
extended hours and telephone advice from clinicians with access	Provides routine and urgent appointments outside regular	referrals and test results.
to the patient record reduces ED visits and hospitalizations.	business hours to meet identified patients' needs.	Has a secure electronic system for two- way communication to provide timely clinical advice.
	Provides timely clinical advice by telephone.	Evaluates identified health
	Documents clinical advice in patient records.	disparities to assess access across the patient population.

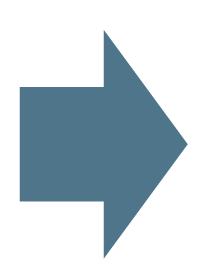
2017 Standards Recognition

Changes to Levels





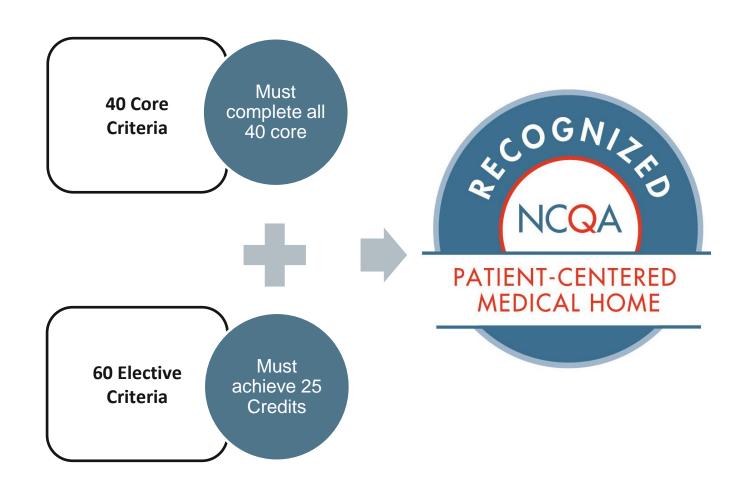






2017 Standards Scoring

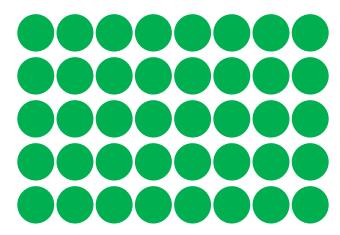
Changes to Points



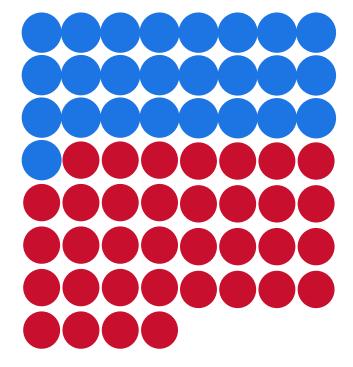
2017 Standards

Scoring



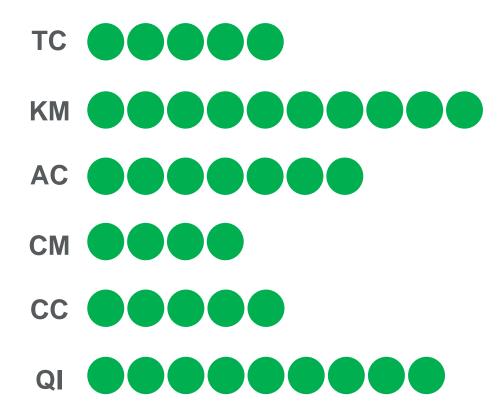


Elective Criteria



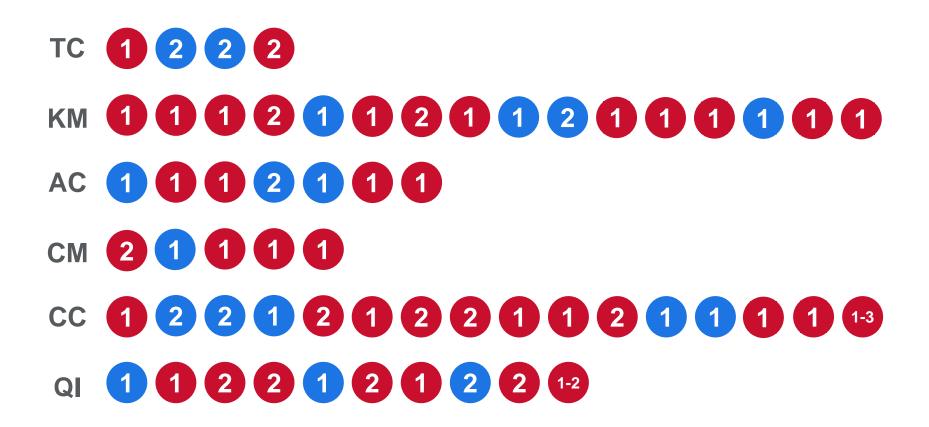
2017 Standards Scoring

Core Criteria



2017 Standards Scoring

Example of Elective Criteria Selection: Must represent 5 of 6 Concepts



- Each row represents a Concept which is laid out with the number of electives included and the credits identified in the middle of each circle.
- The blue circles are an example of the electives chosen by a practice to equal 25 credits.
- Red circles are the electives leftover that the practice will not demonstrate performance on.



2017 Distinction Modules

Practice Opportunities to Show Excellence



Distinction in Patient Experience Reporting



Distinction in Behavioral Health Integration



Distinction in Electronic Measure Reporting



Behavioral Health Integration Distinction Module

Module Competencies

Behavioral Health Workforce

Information Sharing

Evidence-Based Care

Measuring and Monitoring

- Incorporates behavioral health expertise
- Utilizes external behavioral health specialists
- Trains care team to address behavioral health and substance use needs of patients
- Sharing patient information within and outside the practice
- Supports
 integrated/
 coordinated
 patient treatment
 plan
- Demonstrates use of evidencebased protocols
- Utilize evidencebase protocols to address patient needs
- Utilize quality measurement
- Act to improve on current quality measurement performance

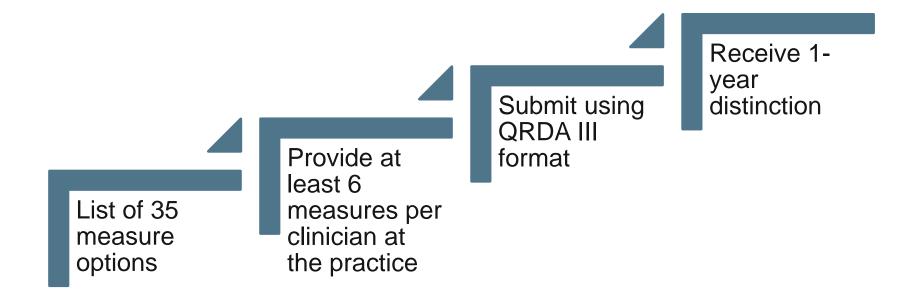
Patient Experience Reporting Distinction Module



Award Distinction to practices as an incentive to participate in the development and field test of a new approach to patient experience measurement

Update current Distinction requirements to CG CAHPS 3.0

eCQM Distinction Module



Prevalidation Program

Overview



NCQA prevalidated Health IT solutions have successfully demonstrated that their technology solution has functionality that supports or meets one or more criteria in the PCMH standards

Evaluation can result in approved fully met criteria and partially met criteria that are transferable to eligible client practices submitting for recognition and acknowledgment of practice support functionality



Commit, Transform, Succeed

PCMH Redesign

Why Change?

Too much documentation

Practices want more interaction with NCQA

Too challenging for smaller practices

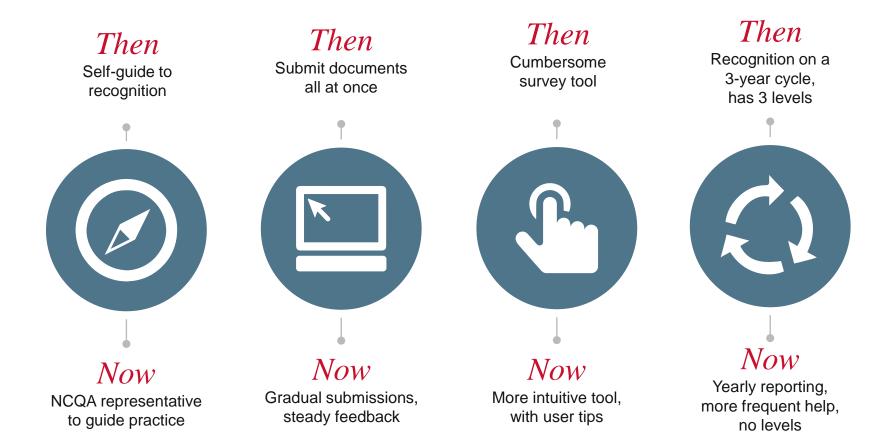
Needs less emphasis on process. More on performance

Two separate, complicated tools

Practices should be demonstrating ongoing improvement

PCMH Redesign

Then vs. Now



PCMH Redesign

3 Parts



Practice completes an online guided assessment.



Practice works with an NCQA representative to develop an evaluation schedule.



Practice works with NCQA representative to identify support and education for transformation.



New NCQA PCMH online education resources support the transformation process.



Transform

Practice submits initial documentation and checks in with its evaluator



Practice submits additional documentation and checks in with its Evaluator.



Practice submits final documentation to complete submission and begin NCQA evaluation process.



Practice earns NCQA Recognition.



Succeed

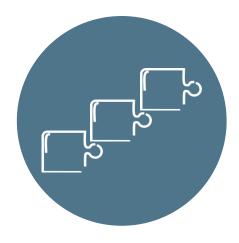
Practice is prepared for new payment environment (valuebased payment, MACRA MIPS/APMs).



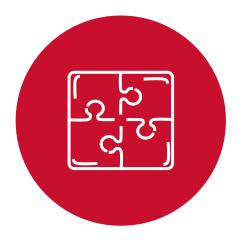
Practice demonstrates continued readiness and high quality performance through annual reporting with NCQA.



Sustaining Recognition



Engage practices in an annual reporting providing confirmation of continuing commitment and performance



Each practice demonstrates that changes made during the initial recognition effort are part of their culture, and practice is becoming more patient-centered

NCQA will update or review annual requirements each year to assure continued relevance supporting ongoing quality improvement

Recent Program Updates

Medical Neighborhood

- ✓ PCMH 2017 & Q-PASS launched on April 3, 2017
- √ Bringing PCSP and other recognition programs into new process (2018+)
- ✓ Moving forward with NCQA eMeasure Certification of vendors and evolving Distinction for Electronic Measure Reporting for practices
- ✓ Oncology Medical Home was launched at the end of the first quarter in 2017
- ✓ School-Based Medical Home (SBMH) launched on November 20, 2017

PCMH (2017 Version) Standards Content





The practice provides continuity of care, communicates roles and responsibilities of the medical home to patients/families/caregivers, and organizes and trains staff to work to the top of their license and provide effective team-based care



TC 01-02: Core Criteria

Designates a clinician lead of medical home, & staff to manage the PCMH transformation and medical home activities

Evidence of Implementation

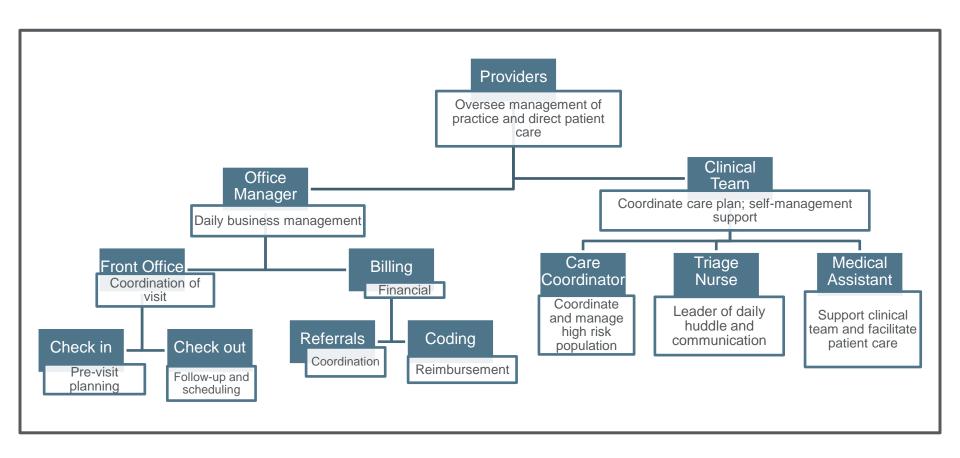
Defines practice organizational structure & staff responsibilities/skills to support key PCMH functions

Evidence of Implementation



Structure and Staff Responsibilities

TC 02: Example



TC 02: Example

Health Information Technologist	 Creates and generates reports and dashboards from the EMR. Assists in the coordination of UDS, Meaningful Use, and PCMH measures and metrics. Active member on QI committee to improve processes and meet UDS goals.
Medical Records and Privacy Coordinator	 Ensures patient information is added to chart in a timely fashion Provides confidential patient information counseling to staff. Processes event reports in order to improve processes within the organization.
AmeriCorps – PCMH and Community Wellness Coordinator	 Works with after school programs to educate students on healthy lifestyles. Assists with PCMH efforts by educating staff; presenting survey questions; assisting Care Manager in recall lists. Coordinating employee wellness activities.
Help Team Member	 Assists patients in the healthcare marketplace. Utilizes resources in the community. Assists with outreach services.
Spanish Interpreter	 Assists patients during appointments with understanding provider and paperwork. Acts as a liaison for staff. Provides cultural support for patients.
Registration Professional	 Provides patients the necessary paperwork for their appointment and per the organization. Assists with the Healthy Neighbor Plan (sliding fee scale) application. Confirms patient demographics, insurance, and completes check-in or patients; communicates with patients about payments.

TC 03-05: Elective Criteria

The practice is involved in external collaborative activities

Evidence of Implementation

* Patient/family is involved in governance structure/ stakeholder committees

Evidence of Implementation & Documented Process

* Practice uses a certified electronic system system

Evidence of Implementation









External PCMH Collaborations

TC 03: Example

TC 03

Primary Care Practice participates in the Health Center Controlled Network of NY in collaboration with CHCANYS. Our clinical measure performance data is shared with the other 42 participating health centers in a data warehouse called CPCI or Azara DRVS. Please see below for full descriptions.

STATEWIDE HEALTH IT

Health Center Controlled Network of NY



The Health Center Network of New York (HCNNY) is a federally designated health center controlled network dedicated to ensuring that its members have the ability to effectively leverage information technology to provide high quality, cost effective, patient focused primary health care to the communities they serve. HCNNY was founded in 2007 by six (6) health centers and the Community Health Care Association of New York State (CHCANYS), and today is comprised of eight member health centers and CHCANYS. As of July 1, 2013, HCNNY is operating as an independent 501(c)(3) organization.

HCNNY provides resources for its members for electronic health record implementation and on-going optimization, customized training, workflow development, and reporting to position members to take advantage of payment reform initiatives, recognition opportunities and available incentives. The Network is governed by its board of directors comprised of executives from member centers, and operational efforts are led by clinical, finance and IT committees that meet regularly to identify priorities and share best practices surrounding common challenges. Quality improvement efforts are enhanced by a data warehouse containing demographic and clinical information on the nearly 260.000 patients served network-wide.



TC 06-07: Core Criteria



Has regular care team meetings or a structured communication process focused on individual patient care

Evidence of Implementation & Documented Process



Involves care team staff in practice's performance evaluation and quality improvement activities

Evidence of Implementation & Documented Process

SUBJECT: Daily Huddles

PURPOSE: Each primary care site at conducts a structured team meeting at least daily. The brief "huddle" is scheduled by the site manager or a designated staff member to occur at the same time each day. The purpose of these meetings is to proactively anticipate and plan actions based on patient need and available resources.

RESPONSIBILITY: It is the responsibility of the entire team to attend the meetings and ensure the outcomes/decisions made at the meetings are carried out. It is the responsibility of the site manager to insure that the huddles are conducted daily and appropriate documentation is completed.

PROCEDURE: The care team meets at the same time daily to efficiently and effectively plan the day and to discuss known or potential patient needs. The team:

- Reviews the daily schedule
- Focuses on those patients with known chronic illnesses
- Monitors the need for health maintenance and/ or preventive care services
- Arranges for any special services that may be needed
- Provides any follow up discussion related to care provided on the previous day
- Discusses needs specific to the team's daily workflow including staff flexibility, special patient needs, sick calls, contingency plans, and proactive planning for the next day
- Documents on a Daily Huddle form (filed in a binder at the site for a minimum of 3 months)



Cition I and		ATT T . II .
Cunicat	Measures	Guide

	Ctutten Fieldures Gutte					
 ◆ Total Patients Scheduled: 34 ◆ # Previous Follow Up N/S: 5 		- Colorects/FiT - A1c/Ft Exm/Opht - HTN - Depression Scr -BMI	- Annuel WC - All Imm's by 2y - Asthma - Oral Health -BMI Counsel 2	- Mammo Scrn - Cervical/Pap - Birth Control - STD Screens	- LABS - REFERRALS - IMAGING - ER RECORDS	
Time	Chief Complaint	Age or/and M/F	GENERAL MEDICINE	PEDIATRIC	WOMENS HEALTH	RECORDS/ RESULTS
800a	* Lab woulds	• 59ws/F	**************************************			
900s	• 9:00m PRA • 9:00m - Fla A. polivi • 9:50m Faligue / 9:00 • 50m Faligue / 9:00 • 6	H8 yps male 37 yrs F 5/yrs M 37 yrs F	into ricedid			
1000a	· 10:10 hab mosalts · 10:20 hab mosalts · 10:20 MAT mosalts	· 25415. /F-	10			
1100a	New Pt Thysical.	· Male 30yr	Manhousena	=	8	

Date: 01/01/2017

SBCHC Staff Process Improvement (PI) Committee

The SBCHC Staff Process Improvement Committee will consist of SBCHC staff from a variety of departments. The Staff PI Committee will meet monthly to review event reports, department metrics, satisfaction survey results, and comment cards. The Staff PI Committee will support quality improvement and risk management work through discussion of trends, identification of improvement needs, and development of improvement cycles to address negative trends. The Staff PI Committee is led by the COO. Staff PI Committee members will support the integrity of QI and risk management work that is done within their work departments.

SBCHC Medical Quality Improvement Team

The Medical Quality Improvement Team will consist of at least two staff Registered Nurses, the COO, the electronic health record superuser and the Executive Assistant. This Team will meet every other week to focus on medical quality of care data and discuss and plan for system changes to make improvements to medical data. It is anticipated this Team will transition in 2017 to focus on overall Health Center clinical measures. The Team's work is shared with the medical staff at monthly meetings and with the staff PI committee.

TC 08: Elective Criteria



* The practice has at least one care manager qualified to identify and coordinate behavioral health needs

Evidence of Implementation





TC 09: Core Criteria



Has a process for informing patients/ families/caregivers about the role of the medical home and provides materials that contain the information

Evidence of Implementation & Documented Process

Medical Home Information

What type of services does my Medical Home provide for me and my family?

We provide comprehensive, compassionate and continuous care for newborns, children, and teens.

- Same day appointments
- Preventive care and physicals (health risk assessments, sports and school physicals)
- Acute care for illness and injuries
- Well child visits, screening and vaccinations
- 24x7 phone access to your care team
- Online electronic access to your medical records
- Referrals to top specialists and mental health providers
- Management of multi-specialty care plans including mental health



WHAT WE OFFER:

- Adult Medicine
- Pediatric Care
- Chronic Care for Diabetes, Asthma, Hypertension, and Behavioral Health
- · Referrals to Specialty Care when needed
- Assistance with Substance Abuse addictions

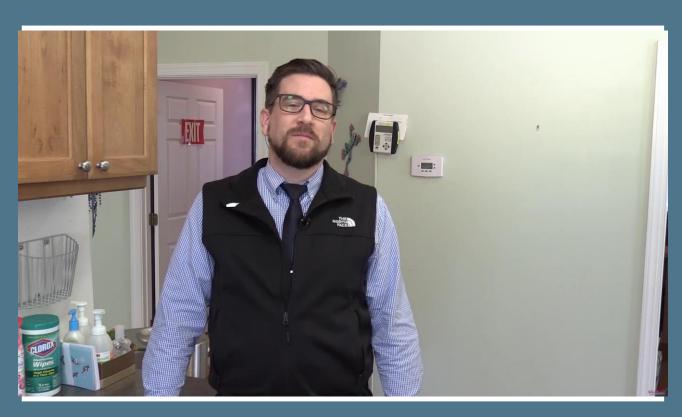
INSURANCE REQUIREMENTS

You don't need insurance to be seen at our clinic

- If you do have insurance, please bring your information with you
- If you do not have insurance, we still want to see you. We have staff that will assist you in signing up for insurance

Team-Based Care & Practice Organization Activity







Owning Your Transformation Process



Owning Your Transformation Process

Documenting your process

Information practices must share to demonstrate performance against specific criteria.

- Evidence should focus on intent and demonstrate performance
- Share how your practice meets the intent of each criteria
- Demonstrate transformation by meeting core & elective criteria in document form or virtual review
- Practice evaluation will be based on the review of evidence prepared or shared during the virtual review
- Evidence listed for each criterion is not prescriptive



Owning Your Transformation Process

Types of Evidence

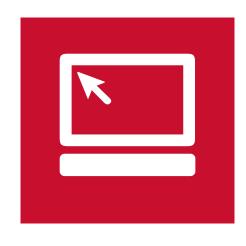


Documented Processes - written statements describing the practice's policies and procedures

- Protocols
- Practice guidelines
- Agreements
- Other documents describing actual processes or forms (e.g., Referral forms, checklists and flowsheets)

Owning Your Transformation Process

Types of evidence



Evidence of Implementation – a means of demonstrating systematic uptake and effective demonstration of required practices including:

- Reports
- Materials
- Attestation
- Transfer credit
- Examples
- Data entered into Q-PASS

- Patient records
- Virtual demonstration
- eCQMs
- Survey
- Not applicable



The practice captures and analyzes information about the patients and community it serves and uses the information to deliver evidence-based care that supports population needs and provision of culturally and linguistically appropriate services



KM 01-02: Core Criteria



Mental health/ substance use history of patient & family PRIME

PCMH PRIME

Family/social/cultural characteristics

Communication Needs

Behaviors affecting health PRIME



Social functioning

Social determinants of health

Developmental screening



Advanced care planning (NA for pediatrics)



Completes a comprehensive health assessment that

> includes the examination of all 9



Initial Assessment:

The health care provider will initiate an assessment and complete the documentation of that assessment by the end of the **first patient visit**. When appropriate and with the patient's approval, data from family or caregiver will be included. Initial assessment includes review and integration of all available past medical history and records. The assessor will record relevant physical data to include:

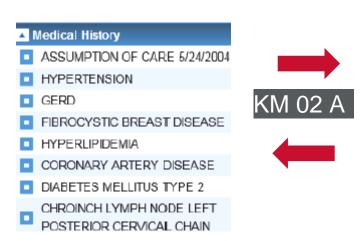
- Problem List
- Operations/Hospitalizations/Urgent or Emergent Care (if affirmative, the health assistant will contact the appropriate health center for an emergency department report or hospital discharge summary).
- Special Procedures, e.g., Colposcopies, colonoscopies, etc.
- 4. Allergies to medications, Latex, and Foods
- Family History
- 6. Social History: Smoking, alcohol, and drug usage, History of domestic violence (in women)
- Cardiac Rick Factors
- Health care maintenance screening
- Immunization status
- Obstetric history (in women)
- 11. Focused Review of Systems

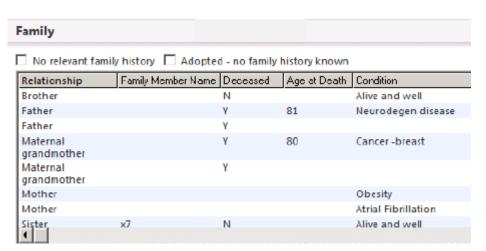
Current medication usage will be recorded on the Medication List if the patient has not been seen with the EMR. If the patient has been seen in the EMR current medication usage will be recorded in the medication module. The Medication list and/or medication module will be used to record changes in prescribed or over the counter medication usage, medication compliance with medications prescribed will be noted in the medication reconciliation section list of the Patient Check-In template.

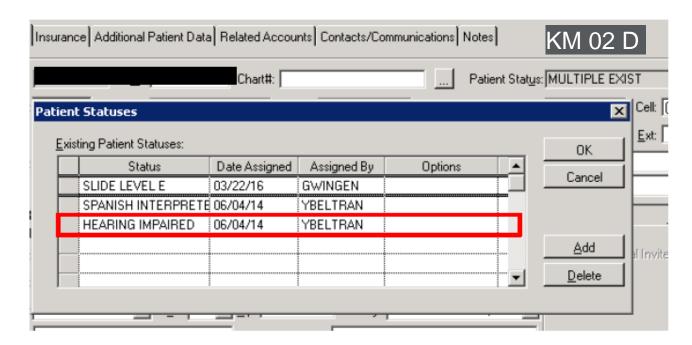
If the patient responds in the affirmative to either of the depression screening questions, the health assistant will administer a full PHQ. Patients who answer that they have any degree of suicidal ideation will be further evaluated by behavioral health using a structured self-harm assessment.

All of these assessments are repeated by the health assistants at every visit as a part of the routine vital signs.









KM 03: Core Criteria

KM 04: Elective Criteria



Conducts depression screenings using a standardized tool

Evidence of Implementation & Report OR Documented Process



and/or assessments (implement two or more)

- Anxiety PRIME
- Alcohol use disorder
- Substance use disorder PRIME
- Pediatric behavioral health screening
- Post-traumatic stress disorder
- **ADHD**
- Postpartum PRIME depression





	■ Depression	Screening - PHQ-2								X
	Depression S	creening - Patient He	alth Que	estionna	ire (PHC	Q-2)			◆ Exclusions	
		2 weeks, how often h any of the following					tat Sever all day			
	1. Little inte	rest or pleasure in do	ing thin	ngs		(0 0	e	0	
	2. Feeling d	lown, depressed, or h	opeless			(o 0	0	0	
PHQ 9 Geriatric Depression Scale GAD	Patient Healt	h Questionnaire (PHC	(-9)							
PHQ 9 DEPRESSION SCREENING: Click 1. Little interest or pleasure in doing thi 2. Feeling down, depressed or hopeless 3. Trouble falling, or staying asleep, sle 4. Feeling tired or little energy? 5. Poor appetite or overeating? (please 6. Feeling down, like a failure, like you 7. Trouble concentrating on things? 8. Fidgety, unable to sit still or the opp 9. Thoughts that you would be better	ings? s? expecify) u have let yourself or your fa oosite , moving or speaking	amily down? slowly so people notice?			2 Y 0 Y 0 Y 0 Y 0 Y 0	3 Y 0 Y 0 Y 0 Y 0 Y 0 Y 0	often have y by any of pro NOT A' SEVERA MOST I	st 2 weeks, how bu been bothered the following blems? I ALL = 0 L DAYS = 1 DAYS = 2 VERYDAY = 3		
Symptom Severity (0) Not difficult at all (1) Somewhat difficult (2) Very difficult	Y	Must do - Add to Note PHQ-9 Depression Scale So Enter score here for to		Onset unter note.		der Ps	s is not a new epi pression, only mar ychometric Depre cale Score with d	k the ssion		
(3) Extremely difficult Therapy Notes:	Y	Add to PMH/Problem List Adminstered Depession Sc Enter date and score h PHQ-9 added to the PM	ere to have	e the	=	A remis modete	k only if New Epis patient should be ssion for at least nths before a clin ermination is made atient is experien	in hree ical that		
		New Episode for condition					'new episode'.		02 / 16	~ ^

Behavioral Health Screening

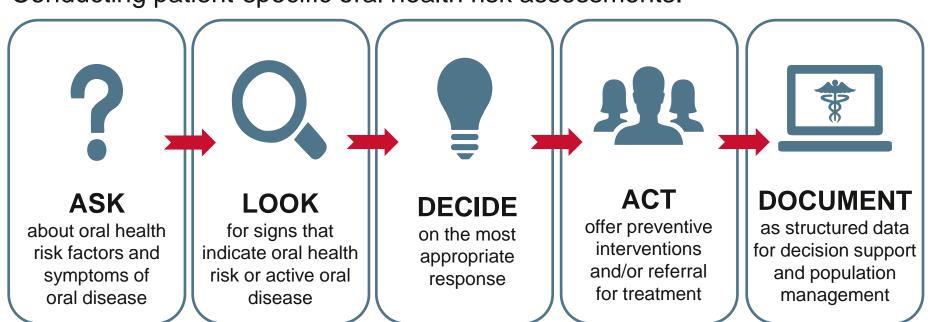
Patient Name	Date of Visit	
When thinking about drug use, include illegal drug us other than prescribed.	e and the use of prescription	on drug u
Questions:	YE:	S NO
Have you ever felt that you ought to cut down on yor drug use?	your drinking	
2. 11	ng or drug use?	
Have people annoyed you by criticizing your drinkir		
Have you ever felt bad or guilty about your drinking	g or drug use?	

KM 05: Elective Criteria

Assesses & provides necessary oral health services or coordinates with oral health partners

Evidence of Implementation & Documented Process

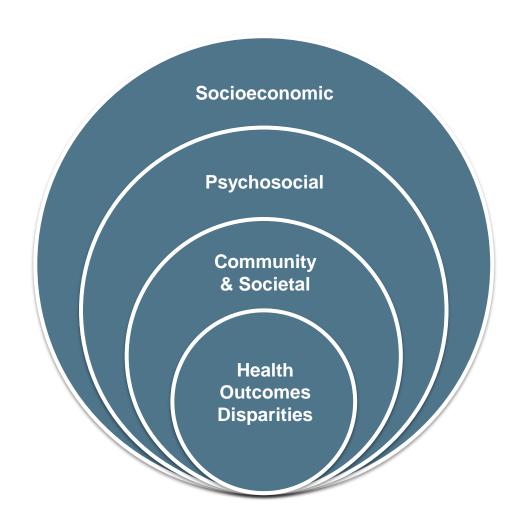
Conducting patient-specific oral health risk assessments.



Oral Health Assessment and Services

Oral Health Risk Assess	sment Tool	
	AP) has developed this tool to aid in the sits. This tool has been subsequently rev n.	
caregiver's oral health. All other factors at The child is at an absolute high risk for ca yes. In the absence of Arisk factors or based on one or more positive response	ries risk of the child, however, two risk fac and findings should be documented base aries if any risk factors or clinical findings, clinical findings, the clinician may detern as to other risk factors or clinical findings. actors/clinical findings in determining low	ed on the child. , marked with a sign, are documented nine the child is at high risk of caries. Answering yes to protective factors
Patient Name:	Date of Birth: onth	Date: onth
RISK FACTORS	PROTECTIVE FACTORS	CLINICAL FINDINGS
Mother or primary caregiver had active decay in the past 12 months	Existing dental home Yes No Drinks fluoridated water or takes fluoride supplements Yes No Fluoride varnish in the last 6 months	White spots or visible decalcifications in the past 12 months
Continual bottle/sippy cup use	Yes No Has teeth brushed twice daily No	Visible plaque accumulation
with fluid other than water Yes No Frequent snacking Yes No Special health care needs Yes No Medicaid eligible Yes No		IYes INo Gingivitis (swollen/bleeding gurns) Yes INo Teeth present IYes INo Healthy teeth IYes INo
	ASSESSMENT/PLAN	
Low	agement Goals: r dental visits	

KM 06-08: Elective Criteria



Identifies the predominant conditions & health concerns of patient population

List

* Understands social determinants of health for patients, monitors at population level & implements care interventions

Report & Evidence of Implementation

Evaluates patient population demographics/communication preferences/health literacy & distribution of patient materials

Report & Evidence of Implementation

Social Determinants of Health

KM 07: Example

Barriers

Unable to contact—37 – 12%

Transportation—5 – 2%

Other-52 - 17%

Language-4-1%

Demographics

Latino/Hispanic—97 – 32%

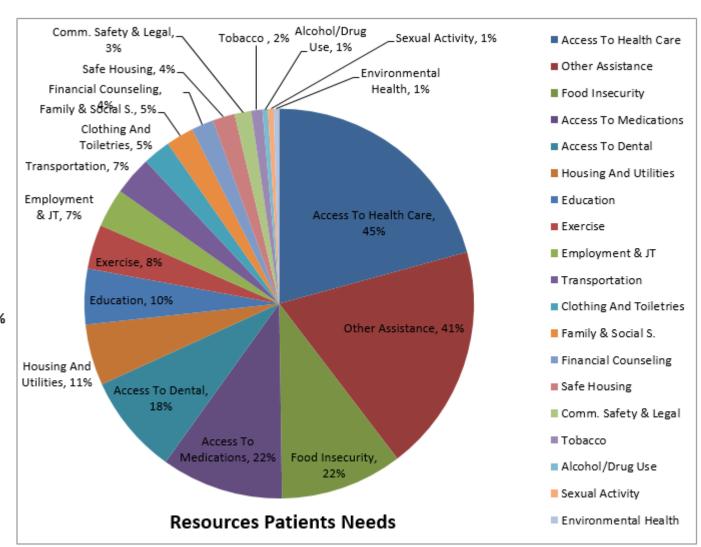
Non-Hispanic or Latino-144 - 48%

Patient Declined-4-1%

Gender

Female-193 - 65%

Male-104 - 35%





KM 09-10: Core Criteria

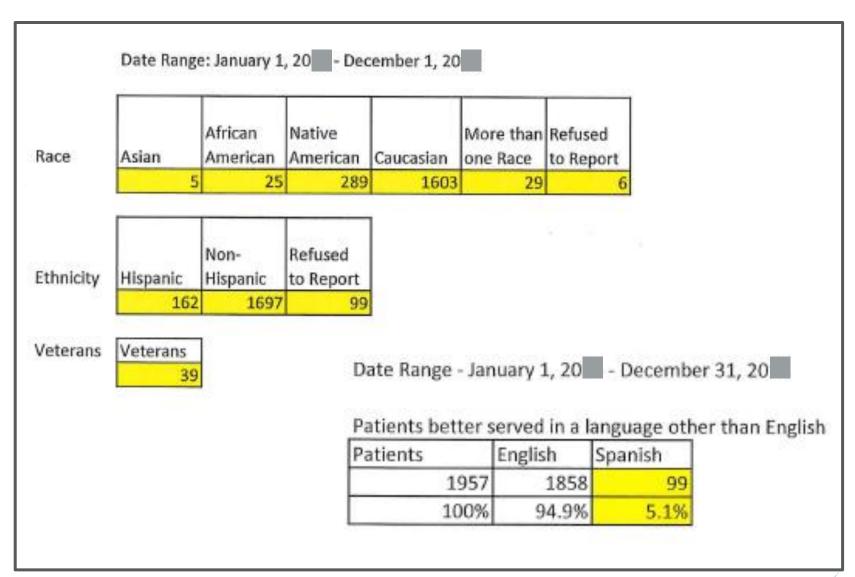


Assesses the diversity of its population Report

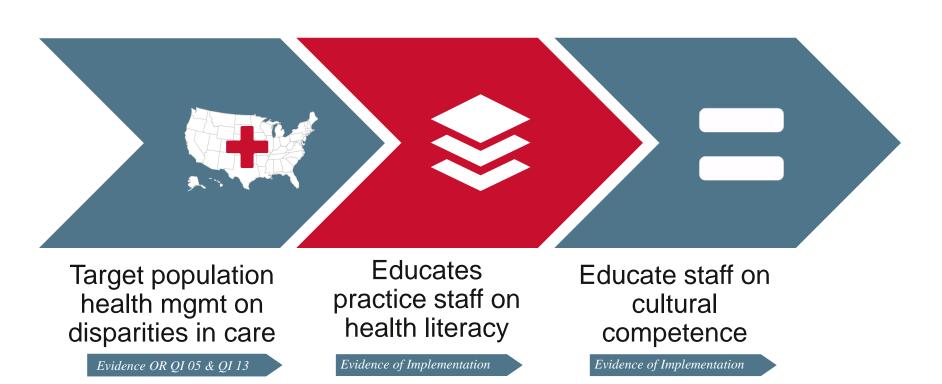
Assesses the language needs of its population

Report

Diversity and Language



Based on the diversity of population and community, the practice recognizes and addresses their needs (demonstrate at least two):





Population Needs - Health Literacy

Example of assessing health literacy at the patient level using a standardized assessment embedded in the electronic system.

Health Literacy Score = 1: Patient never needs help reading instructions from doctor or pharmacist.

Example of training materials used to educate staff on topics related to health literacy.

Teach-back:

A Health Literacy Tool to Ensure Patient Understanding

Educational Module for Clinicians

from the

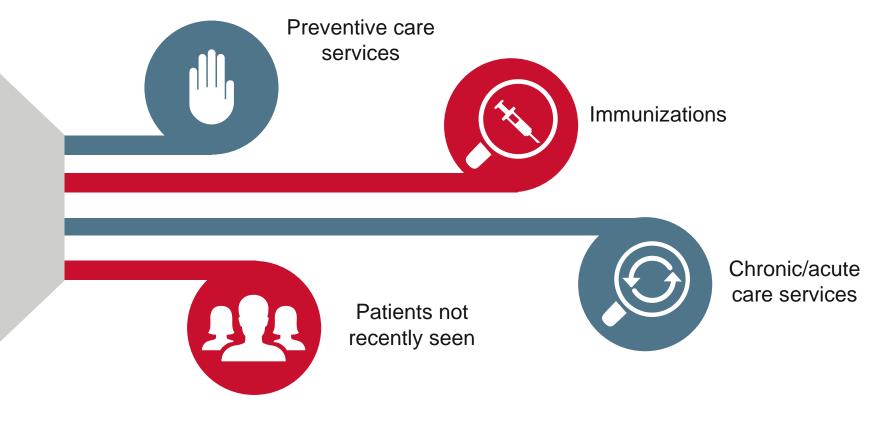
Iowa Health System Health Literacy Collaborative

Teach-back is...

- Asking patients to repeat in their own words what they need to know or do, in a non-shaming way.
- Not a test of the patient, but of how well you explained a concept.
- A chance to check for understanding and, if necessary, re-teach the information.



Proactively & routinely identifies populations of patients and reminds them about needed care services (must report at least three items):





Population Health Management

Transformed in the PCMH

Current View

30 Patients Per Day 14 have Chronic Conditions Unknown Health Risks Visits Too Short for Coaching



New Population View

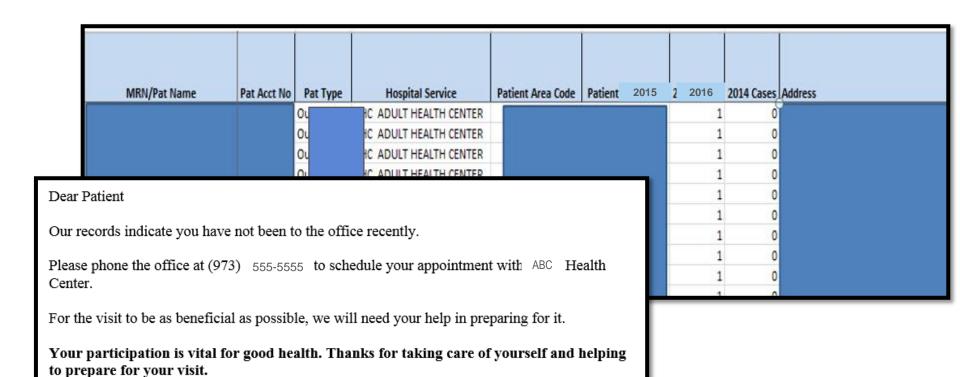
2500 Patient Population 900 have Chronic Conditions 1100-1250 have Mod-High Health Risk Care Teams Leveraged by HIT



Volume-Based/Episodic

Value-Based/Continuous

Please bring your current medications list to your checkup. And be prepared to discuss your



Sincerely,

ABC Health Center

healthcare goals.

Excellence in Performance

KM 13: Elective Criteria





KM 14-15: Core Criteria



Reviews and reconciles medications for more than 80 percent of patients received from care transitions

Report

Maintains an up-to-date list of medications for more than 80 percent of patients

Report

KM 16-19: Elective Criteria









Assesses
understanding &
provides
education on new
prescriptions

Assesses & addresses response to medications & barriers to adherence

Reviews controlled substance database for relevant medications

* Systematically obtains prescription claims data





KM 20: Core Criteria

PCMH PRIME

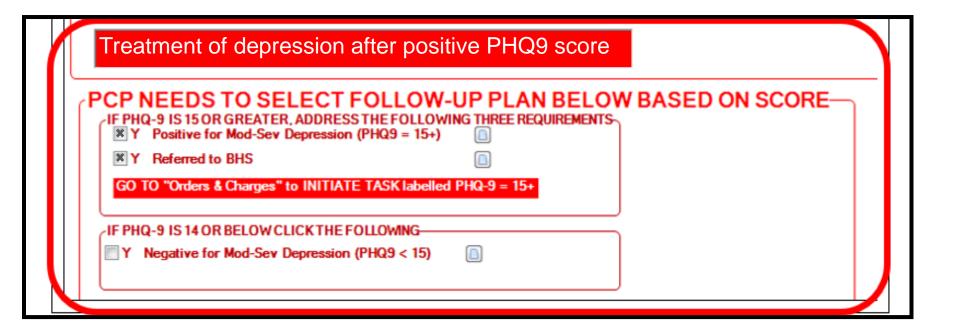
Implements clinical decision support following evidence-based guidelines for care of (Practice must demonstrate at least four items):

Source & Evidence of Implementation

- PRIME
- A. Mental health condition
- PRIME
- **B.** Substance use disorder
- C. A chronic medical condition
- D. An acute condition
- E. A condition related to unhealthy behaviors
- F. Well child or adult care
- G. Overuse/appropriateness issues



Clinical Decision Support – Mental Health





KM 21: Core Criteria

Uses information on the population served by the practice to prioritize needed community resources



KM 22-24: Elective Criteria

Provides access to educational materials

Evidence of Implementation

Offers oral health education resources

Evidence of Implementation

Adopts **shared decision-making** aids

Evidence of Implementation







Access to Educational Resources

Blood

Pressure Log

Name:

Level of Severity	Systolic	Diastolic
Normal	120	80
Mild Hypertension	140 - 160	90 - 100
Moderate Hypertension	160 - 200	100 - 120
Severe Hypertension	Above 200	Above 120

Date	AM		PM		Material
	Blood Pressure	Pulse	Blood Pressure	Pulse	Notes

Knowing and Managing Your Patients

Dental Resource

Re: Updated Community Resource List

Special Instructions: Please print and maintain copies for distribution to staff and patients

Dental Services

DHWP Dental Care Services

Telephone:

Dental Adults

Dental Pediatr

Mission: Pediatric Oral Health and Cancer Screening Management provide Primary and Comprehensive Oral Care that is preventive and Therapeutic. Dental Services offered are; Oral Health and Education, Sealants, Restorative and Oral Surgery, Oral Conscious Sedation and Nitrous Oxide, Assessment and Support for Child Psychological Needs, Referral to specialty dental care clinics

Pharmacy Services

The Pharmacy & Pharmacology Division of Detroit

Telephone:

24 Hour Automated Refill Manager



Shared Decision-Making Aids

What is my risk of breaking a bone?

Your risk is estimated primarily by:

As you get older, your risk of breaking a bone, often through a fall, increases. This increased risk may be due to weakened bones or osteoporosis.

Your age:Your Bone Mineral Density (T score):
It is also affected by: If you have had a fracture If a parent had a fracture If you currently smoke If you drink more than 2 drinks of alcohol a day If you have taken prescription steroid medications
Based on these risk factors, we estimate your risk is <10% 10-30% >30%
Your fracture risk can be lowered with medications called bisphosphonates, which work to reduce bone loss. This decision aid will walk you through the benefits and downsides of bisphosphonates, so that we can make an informed choice about whether or not they are right for you.
Prepared for:

Benefits Without Medication Roughly 40 in 100 have a fracture within the next 10 vears, 60 will not. Directions With Medication Roughly 24 in 100 have a fracture within the next 10 years. 76 will not.

16 have avoided

a fracture because

of the medication.

Downsides

This medication must be taken

- Once a week
- . On an empty stomach in the morning
- With 8 oz of water
- While upright (sitting or standing for 30 min)
- 30 minutes before eating

Possible Harms

Abdominal Problems

About 1 in 4 people will have heartburn, nausea, or belly pain. However, it may not be from the medication. If the medication is the cause, the problem will go away if you stop taking it.

Osteonecrosis of the Jaw

Fewer than 1 in 10,000 (over the next 10 years) will have bone sores of the jaw that may need surgery.

Out of Pocket Cost

with insurance \$30 | without insurance \$70-90

What would you like to do?



Knowing and Managing Your Patients

KM 25-27: Elective Criteria

Engages with schools or intervention agencies

Evidence of Implementation & Documented Process

Routinely maintains a current **community** resource list

List

Assesses usefulness of community support resources

Evidence of Implementation









School/Intervention Agency Engagement

	The Hispanic Counseling	g Center
Patient Access	STEP 1 (within 24 hours of visit) ☐ If visit is urgent, PCP office will call The Hispanic Counseling Center office intake line to notify of need for a more expedited appointment and outreach to the patient	STEP 1 (during patient PCP visit) ☐ If visit is urgent, PCP office will call Specialist office to notify of need for expedited appointment
	STEP 2 (within 24-48 hours of visit) ☐ Patient will be scheduled within 2-3 weeks of call to Specialist office unless urgent visit indicated	STEP 2 (within 24-48 hours of visit) ☐ Referred patient will be scheduled within 2-3 weeks of call to Specialist office unless urgent visit
	STEP 3 (on-going management) ☐ If patient does not schedule or is a 'no-show', notification from Specialist office will be sent to PCP office within 30 days via fax or telephone encounter ☐ 609 Fulton Pediatrics Pc Care Coordinators run reports & perform outreach to anyone who has not complete appropriate follow-up	STEP 3 (at visit) ☐ If patient needs to be seen for follow up visit - patient will schedule directly with Specialist office
Transitions of Care	STEP 1 (at visit) ☐ Informs patient of need, purpose, expectations and goals of the specialty visit ☐ Patient/family in agreement with referral, type of referral and selection of Specialist ☐ Unless urgent, PCP office provides patient with Specialist contact information and patient calls to schedule appointment STEP 2 (within 24 hours of visit) ☐ PCP office documents appropriate	STEP 1 (at visit) ☐ Reviews reason for visit with patient/family ☐ If patient needs to be seen in ED or Mental Health Facility, arrangements will be made then Specialist office will notify PCP office within 24 hours STEP 2 (within 7-10 days of initial visit) ☐ The specialist office communicates with the PCP regarding the patient's plan of care, up-dated diagnosis, and medication recommendations. ☐ If there is ongoing visits with the

Knowing and Managing Your Patients

KM 28: Elective Criteria



* Regularly include external parties in "case conferences" for the purpose of sharing information and discussing care plans for high-risk patients

* Regularly include external parties in "case conferences" for the purpose of sharing information and discussing care plans for high-risk patients

Knowing & Managing Your Patients Activity





The PCMH model expects continuity of care. Patients/families/caregivers have 24/7 access to clinical advice and appropriate care facilitated by their designated clinician/ care team and supported by access to their medical record. The practice considers the needs and preferences of the patient population when establishing and updating standards for access



AC 01: Core Criteria

The practice assesses the access needs and preferences of the patient population from collected data to determine if existing methods are sufficient

Evidence of Implementation & Documented Process

Question	Strongly Agree	Agree	Neutral	Disagree	Strongly Disagree		
Got appointment for urgent care in a timely manner Got appointment for non-urgent care in a timely manner Got answer to medical question within 24 hours Got answer to medical question when office was closed Received courteous and respectful answers from office staff	76.7% 56.7% 63.3% 56.7% 70.0%	16.7% 33.3% 16.7% 20.0% 30.0%	3.3% 3.3% 10.0% 10.0% 0.0%	3.3% 6.7% 10.0% 13.3% 0.0%	0.0% 0.0% 0.0% 0.0%		
Felt the provider addressed issues involving family, or alcohol, smoking, mental health, nutrition, exercise Felt the provider addressed personal health goals (i.e. weight loss, smoking cessation, etc) Felt the provider has given clear explanations regarding prescription	Acces Got appointment for urgent care in a timely manner			Got appointment for non-urgent care in a timely manner			
				Strongly Agree Agree Neutral Disagree Strongly Disagree			Strongly Agree Agree Agree Neutral Strongly Disagree
					to medical qui in 24 hours	Strongly Agree Agree Neutral Disagree Strongly Disagree	

AC 02-05: Core Criteria









Provides same-day appointments for routine and urgent care

Provides routine and urgent appointments outside regular business hours

Provides **timely** clinical advice by telephone during and after business hours

Documents clinical advice and reconciles after-hours advice and care in patient records

TOTAL ALL PROVIDERS	10-9-2017	10-10-2017	10-11-2017	10-12-2017	10-13-2017
	Day 1	Day 2	Day 3	Day 4	Day 5
Open "Same Day" slots at beginning of day (minimum of 30% per policy)	17 = 31%	13 = 31%	13 = 33%	10 = 53%	13 = 33%
Percent of Same- Day appointments used at end of day	16 of 17=94%	10 of 13 = 77%	10 of 13 = 77%	7 of 10 = 70%	9 of 13 = 69%
All other slots (Routine, PAP, Well Child, New Patient	38 = 69%	29 = 69%	26 = 67%	9 = 47%	26 = 67%
Total all types of appointments	55 = 100%	42 = 100%	39 = 100%	19 = 100%	39 = 100%



Contact Us

Our location

Suburban Family Healthcare

Get in touch

Phone:

(Also for After Hours)

Fax:

Email:

(office manager - only for non-medical issues)

Our hours

Monday 8:30a.m. - 12:00p.m., 1:00p.m. - 5:30p.m.

Tuesday 10:00 a.m. - 7:00p.m

Wednesday 8:30a.m. -12:00p.m., 1:00p.m. - 5:00p.m.

Thursday 8:30a.m. - 12:00p.m.

Friday 7:30a.m. - 12:00p.m., 1:00p.m. - 3:00p.m.

Walk in hours 8:30-9:30 am Monday and Fridays (existing patients only) and 1st and 3rd Saturdays of the month from 9-12 by appointment only.

Clinical Advice telephonic response 7 days' log

Patient	Doctor	Date	Time	Urgent	Date	Time
		Called	Called	Y/N	Responded	Responded
		04/11/2016	2:48 PM	Υ	04/11/2016	3:04 PM
		04/13/2016	10:55 AM	N	04/13/2016	11:25 AM
		04/14/2016	10:55 AM	N	04/14/2016	11:25 AM
		04/15/2016	2:26 PM	N	04/15/2016	2:37 PM
		04/18/2016	7:26 PM	N	04/18/2016	7:36 PM
		04/21/2016	8:23 PM	N	04/21/2016	8:50 PM

AC 06-08: Elective Criteria



Practice uses phone or other technology supported mechanisms to provide scheduled routine or urgent care appointments

Report & Documented Process

Secure electronic system is available for patient requests for appointments, prescription refills, referrals and test results

Evidence of Implementation

Timely clinical advice is provided using a secure electronic system for two-way communication

Report & Documented Process



AC 09: Elective Criteria

Practice assesses equity of access that considers health disparities by using information about the population served

Evidence of Implementation





AC 10-11: Core Criteria

Assists in the selection and/or change of the patients/families/caregivers personal clinician choice and documents information in electronic system

Documented Process

Practice establishes goals and monitors the % of patient visits with selected clinician/team

Report

AC 12-14: Elective Criteria

* Continuity of medical record information
when the office is closed

Documented Process



Review and actively manage panel sizes

Report & Documented Process

Review and reconcile panels based on

external data

Evidence of Implementation & Documented Process

Examine Supply/Demand

To manage clinician supply/patient appointment demand To determine number of patients it's possible to take care of:

Fill in values, for example:

- Provider visits/day = 18
- days in clinic/year = 210
- patient visits/year = 3.6

$$(18)(210) = # patients$$
 (3.6)

$$1,050 = # patients$$

~ Mark Murray, MD

Also compare appointment demand with backlog or wait time for appointments

Panel Size Review and Management

AC 13: Example

What's Your Number ??? Determining the Right Panel Size

In the process of empanelment, it is important to understand the number of patients that a provider can reasonably support. This number is linked to provider availability and must be understood before the empanelment process begins. This number should be recalculated whenever the provider's availability to see patients changes significantly.

1. Select a provider in your practice/clinic who provides care at least 3 days per week. Provider Name: (insert name)

2. For this provider, determine the following:

Encounter volume							
	Total number of encounters for the past two years						
A	NOTE: Do not count nurse-only visits						
Unduplicated Patients							
В.	Number of unduplicated patients seen in the last year						
c.	Number of unduplicated patients seen in the year <u>prior</u> to last year						
D.	Number of unduplicated patients seen in the last two years						
E.	Number of <u>new</u> unduplicated patients seen last year						
Average Visits pe	r Patient per Year						
F.	Calculate: [A/D] = AVPY (Total number of encounters for the past two years / Number of unduplicated patients seen in the last two years) = Average Visits per Patient per Year	#DIV/0!					
Appointment Avail	lability						
	Length or appointment stots (in minutes) NOTE: If your practice/clinic has more than one appointment slot length, use the average appointment length. For example, your clinic uses 15 minute and 30 minute appointment slots. The average will be						
G.	22 minutes						
Н.	Number of appointment slots available on the schedule last year						

Practice site/clinic: (insert name)	Provider: (insert name)				
	FORMULA	RESULT			
DEMAND Appointment needs of current population	B X F Number of unduplicated patients seen in the last year X Average Visits per Patient per Year	#DIV/0!			
SUPPLY Provider availability	H Number of appointment slots available on the schedule last year	0			
The number of patients the provider can support based on current availability	H / F Number of appointment slots available on the schedule last year / Average Visits per Patient per Year	#DIV/0!			
%GROWTH	[B - C] ÷ C (Number of unduplicated patients seen in the last year- Number of unduplicated patients seen in the year prior to last year) ÷ Number of unduplicated patients seen in the year prior to last year	#DIV/0!			

Patient-Centered Access & Continuity Activity



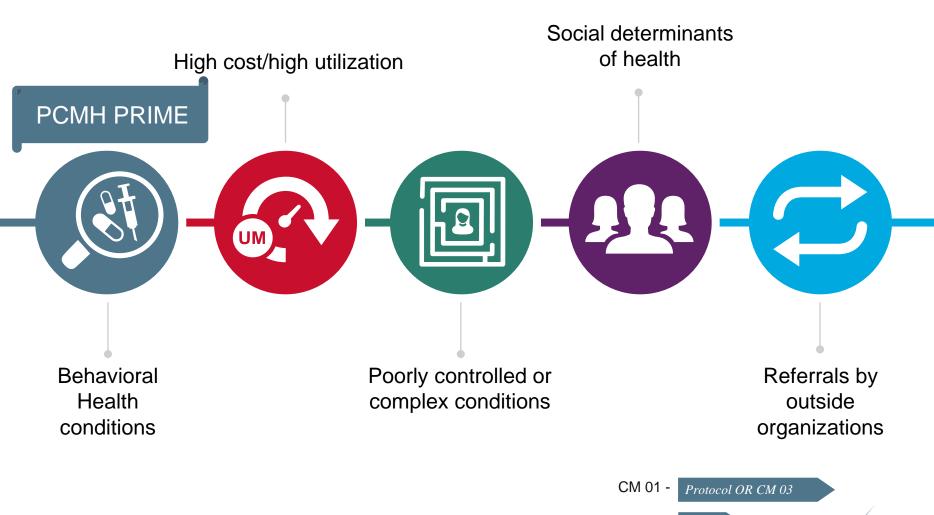


The practice identifies patient needs at the individual and population levels to effectively plan, manage and coordinate patient care in partnership with patients/families/caregivers. Emphasis is placed on supporting patients at highest risk



CM 01-02: Core Criteria

The practice must include at least three categories in its criteria



Identifying & Monitoring Patients for Care Mgmt

- Behavioral health patients identified positive PHQ 9
- High utilizers two or more ER visits in 6 months
- Two or more hospital admissions in past year
- Poorly controlled (multiple co morbidities) HgbA1C > 9; uncontrolled hypertension
- Social determinants of health education level < grade 8

Utilizing the criteria outlined above and in our Patient Care Planning and Management protocol, it is determined that 83 patients or 9% of the population serviced at the Ashland center could benefit from care management.

Denominator = 893 patients

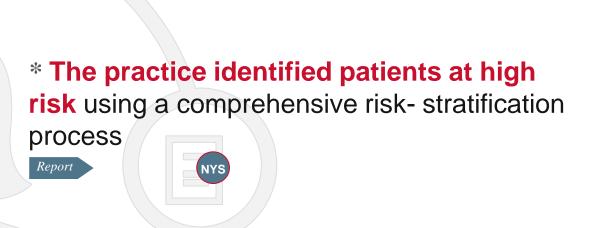
Numerator = 83 patients

Percentage of patients identified as benefiting from care management = 9%

Patients Needing Care Management

	Behavioral Health	High Cost/ Utilization	Poor Control/ Complex	Social Determinants of Health	Referrals	Total Patients
Patients in Registry (may be listed more than once)	120	35	200	10	10	375
Unique Patients in Registry	-	-	-	-	-	343
Total Patients in Practice	-	-	-	-	-	3000
Patients Needing Care Management	-	-	-	-	-	11.4% (343 patients)

CM 03: Elective Criteria





CM 04-05: Core Criteria



A person-centered care plan is established for care management patients

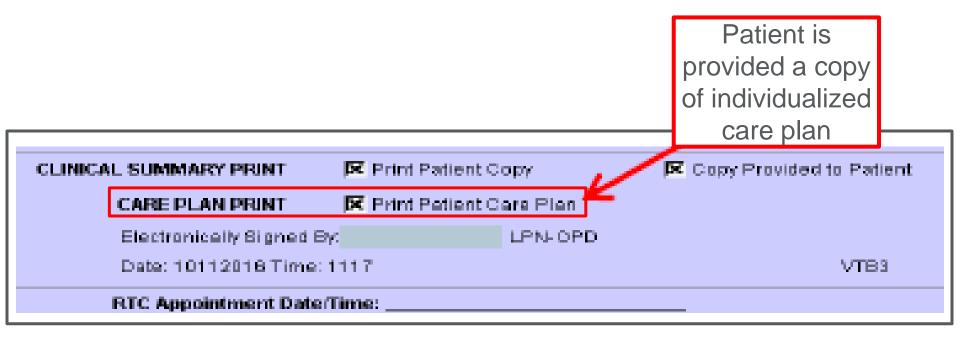
Report OR RRWB & Examples



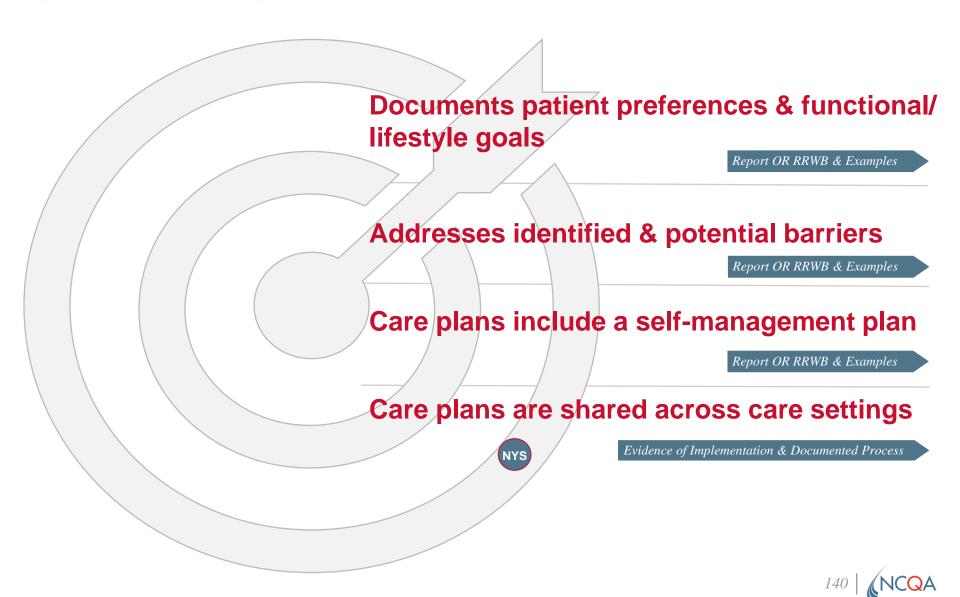
The practice provides a written care plan to patients/families/caregivers under care management

Report OR RRWB & Examples

CM 05: Example



CM 06-09: Elective Criteria



CM RRWB: Example

Organization Name:
Completion Date:

		Care Planning and Self-Care Support				
		CM 04	CM 05	CM 06	CM 07	CM 08
Patient Number	perse car patier	ablishes a on-centered re plan for nts identified for care nagement	Provides written care plan to the patient/family/ caregiver for patients identified for care management	Documents patient preference and functional/lifestyle goals in individual care plans	Identifies and discusses potential barriers to meeting goals in individual care plans	Includes a self- management plan in individual care plans
1						
2						
3						
4						
5						
6				▼		
7						
8						
9						
10						
11						
12						
13						
14						
15						
16						

CM 08: Example

COPD Action Plan

When you are well, be aware of the following:	Action
How much activity you can do each day What your breathing is like when you are resting and when you are active How much phlegm you cough up and what colour it is Anything that makes your breathing worse What your appetite is like How well you are sleeping Do you have any swelling to your feet/ankles	Have something to look forward to each day Plan ahead - pace yourself and allow enough time to do things Exercise every day Eat a balanced diet and drink plenty of fluids Avoid things that make your condition worse Take your medication as directed by your doctor Never allow your medications to run out
The following are signs that your symptoms are getting worse: Feeling more breathless or wheezy than usual Reduced energy for daily activities Coughing up more phlegm Change in colour of phlegm Poor sleep and/or symptoms waking you in the night Starting to cough or increased cough You may also have loss of appetite New or increased swelling to feet/ankles	Increase your reliever medication Contact your for advice Consider starting your 'standby' antibiotics and/or Prednisolone 'Standby' medication details (see next page) Antibiotics: to use if your sputum becomes coloured or the amount increases due to infection Prednisolone (Steriod): to reduce inflammation in the lungs when your breathing is bad
The following are signs of a severe attack:	Action
Breathlessness and cough getting worse You are not able to carry out your normal daily activities Your medications are not working	 If you have not done so already, start your 'standby' medication Phone your nurse or doctor if you have started 'standby' medication - and you are not improving - for an urgent appointment or home visit
The following are signs of a severe attack:	Action
Very short of breath when you are at rest, with no relief from medication Chest pains High fever (temperature) Feelings of agitation, fear, drowsiness or confusion	Dial 999 for an ambulance or ring the GP Out of Hours service

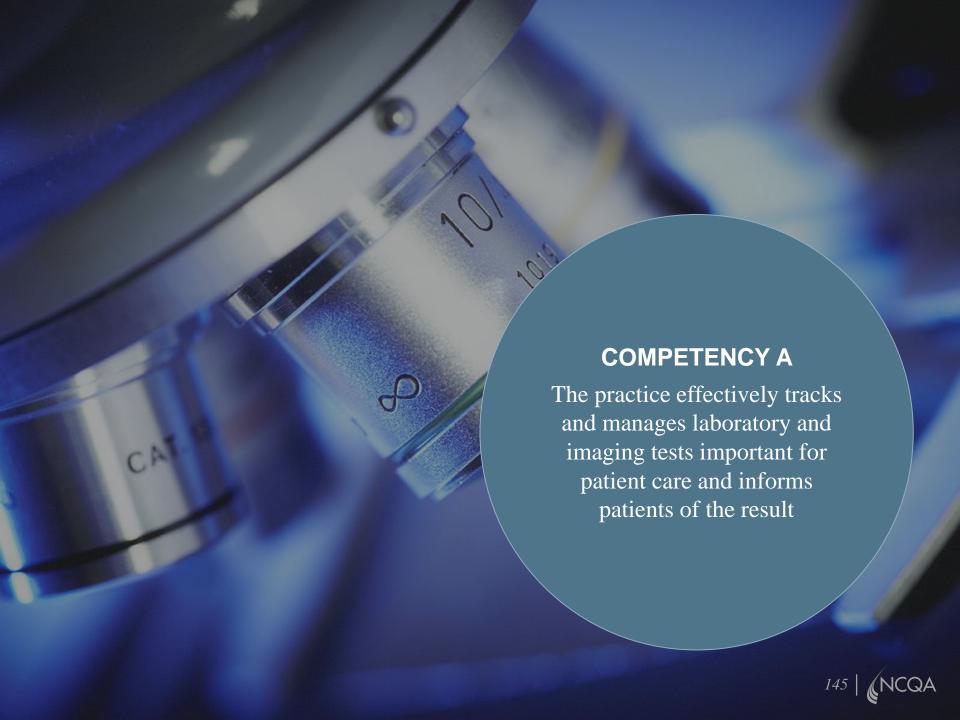
Care Management & Support Activity



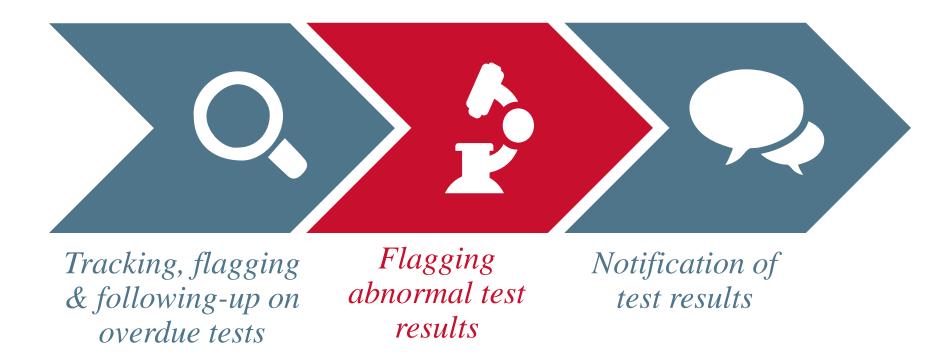


Care Coordination & Care Transitions

The practice systematically tracks tests, referrals and care transitions to achieve high quality care coordination, lower costs, improve patient safety and ensure effective communication with specialists and other providers in the medical neighborhood



Manages lab & imaging tests systematically by:



Evidence For Test Tracking & Follow-Up

To Minimize Errors:

A decade of research shows that 6 errors are the most widely documented in ambulatory care, leading to hospitalizations, complications, minor physical harm, psychological harm, lost patient pay, physical injury and death. Of these, **two are**

Diagnostic errors such as missed, delayed and wrong diagnoses Laboratory errors such as missed, delayed and wrong diagnoses

Source: "Research in Ambulatory Patient Safety 2000-2010: A 10-year review," American Medical Association, December 2011 (https://psnet.ahrq.gov/resources/resource/23742/research-in-ambulatory-patient-safety-2000-2010-a-10-year-review)



CC 01: Example

EFFECTIVE DATE: November 1, 2014

SUPERSEDES: ISSUE DATE: 8/15/14

Procedure:

- The provider orders the lab and/or diagnostic in the patient EMR along with diagnosis, diagnosis
 code and timeframe the test is due.
- The LPN/MA will generate and print the requisition for labs/diagnostics. The requisition will be given to the patient for those offices that cannot receive the orders via fax.
- Each LPN/MA will tracklab and diagnostic orders using the OSIS Crystal Report. Obtain the report from EMR, File, System/Practice Template, Practice, All, OSIS Crystal Report.
- 4. The LPN/MA will follow up monthly by running the OSIS Crystal Report.
- At the end of each month, the LPN/MA will confirm the tests have been done by checking the patient records or the Fairfield Medical Center (FMC) portal for results.
- If the test has NOT been completed, the patient is called by the LPN/MA to find out the reason for the missed lab or diagnostic test. If the patient agrees to reschedule the test, an appointment is rescheduled while patient is on the phone.
- 7. If LPN/MA is unable to reach the patient on the first call, then a second will be placed no more than seven days later; if no response, a letter will be sent to the patient asking the patient to contact the office. At this time the LPN/MA will inform the provider and request a verbal order to cancel the lab or diagnostic test. The provider may reorder the lab and or diagnostic test again at the patient next appointment.
- The LPN/MA will document in the patient chart using the order management template all attempts to contact the patient by phone and the date the letter has been sent.
- Providers will receive the test results in their Provider Approval Queue once tests are completed and will require provider signature after reviewing.
- Provider will order additional tests, medication or follow up in the patients chart and taskthose orders to either the LPN/MA to carry out and inform patient.
- LPN/MA will select in Order Management "results received" and the result of the lab value will be entered in the action/comment box.
- LPN/MA will perform orders written by provider based upon results being normal or abnormal and document in the telephone template in patient chart once patient has been notified.
- 13. Paper reports received by mail will be reviewed by the triage nurse. Normal results will be scanned into the patients chart within 3 days for the provider to review and sign. Abnormal results or critical results will be given to the provider immediately to address. Once the provider

CC 01 A-B: Example

Lab & Diagnostics Tracking Report : February 1-15,		
Order	Action/Comment	Status Inde
SPINE, LUMBAR		result receive
ELECTROCARDIOGRAM, COMPLETE	due in 3mos. Left msg for pt to call back.	ordered
X-RAY EXAM OF KNEES Bilateral		completed
Chlamydia/GC, DNA Probe		completed
Fasting Glucose, Serum		completed
HEMOGLOBIN A1C		completed
HPV, high+low-risk		completed
PAP, thin prep		completed
urine for gonorrhea and chlamydia		completed
CMP		completed
LIPID PANEL		completed
ELECTROCARDIOGRAM, COMPLETE		result receive
CBC		completed
CBC WITHOUT DIFF		completed
CMP		completed
LIPID PANEL		completed
TSH		completed
CT LUMBAR SPINE W/O DYE		cancelled
US liver and gallbladder		scheduled
ECHO TRANSTHORACIC		result receive
ELECTROCARDIOGRAM, COMPLETE	letter mailed	ordered
MRI ABDOMEN W/O & W/DYE liver		completed

CC 01 E: Example

Normal Lab Results of lab work left as message

Telephone Encounter			
Telephone Encounter Info			
Author	Note Status	Last Update User	Last Update Date/Time
Phillip Andrew, MD	Signed	Phillip Andrew, MD	3/15/. 2:04 PM

Telephone Encounter

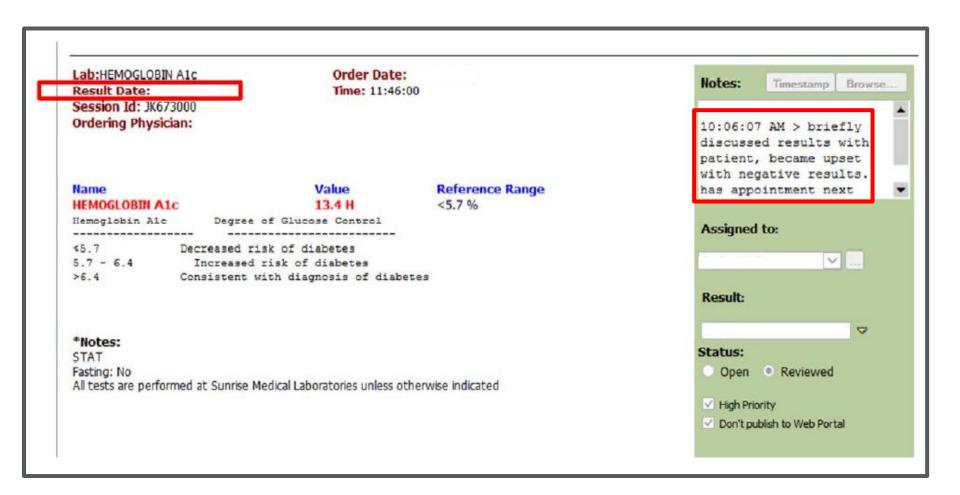
Left VM informing him testosterone levels were normal. Also wanted to check in on how the adderall taper is going but didn't get ahold of him; will f/u in 2 weeks at our next appointment

Provider called patient with results of radiology exam

Telephone Encounter				
Telephone Encounter Info				
Author	Note Status	Last Update User	Last Update Date/Time	
MD	Signed	MD	1/27/ 1:59 PM	
Telephone Encounter				

I spoke to patient on the phone. X-ray is not consistent with severe OA. Symptoms are now more intermittent. Advised him to cancel appointment in Ortho clinic and we will evaluate further at his upcoming appointment

CC 01 F: Example



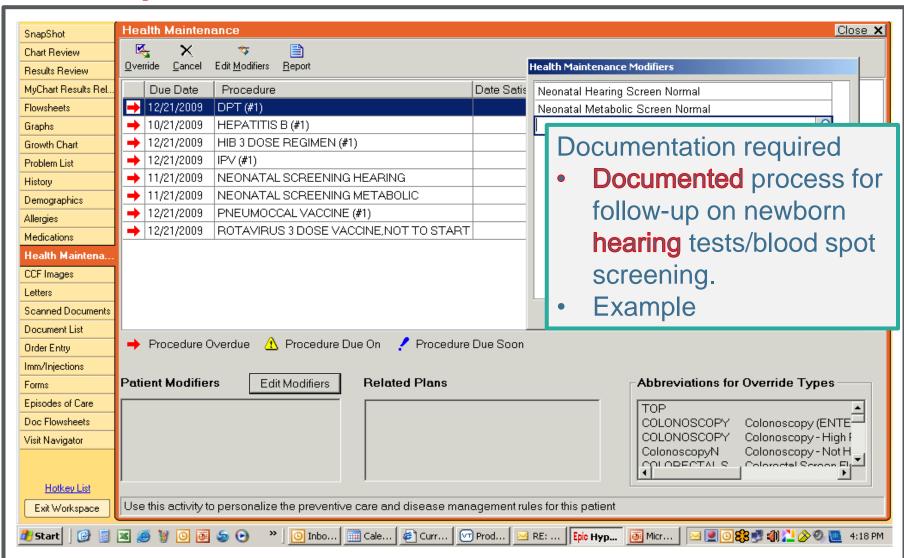
CC 02: Elective Criteria

Follows up on newborn hearing and blood-spot screening with hospitals and/or other inpatient facilities

Evidence of Implementation & Documented Process



CC 02: Example



CC 03: Elective Criteria



* Clinical protocols are established based on evidencebased guidelines to determine when imaging and lab tests are necessary

Evidence of Implementation



CC 04: Core Criteria

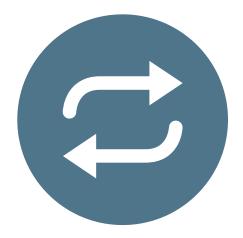
The practice systematically manages referrals by providing important information in referrals to specialists and tracks referrals until the report is received.



- Clinical question
- Required timing
- Type of referral



- Demographic & clinical data
 - Test results
 - Care plan



- Track referral until available
- Flag overdue reports
- Follow-up overdue reports



CC 05-07: Elective Criteria



* Clinical protocols are used to identify necessary specialist referrals

Evidence of Implementation

Commonly used specialists/specialty types are identified

Evidence of Implementation

* Considers available performance information on consultants/specialists

Source & Evidence of Implementation

CC 07: Example

						Wait			_
						Time			
Age	Clinic	ReferringProvider	Referral Type	Referral Date	Appt Date	Days Status			
67.3	Urology (Peds): Montefiore: Hutchinson C	l e	Urology	01/05/2015	04/23/2015	108 Consult			
28.0	Headache: Montefiore: Hutchinson Camp		Neurology	01/08/2015	04/01/2015	85 Canceled by clinic			
23.0	Cardiology: Montefiore-Einstein Heart Cer	,	Cardiology	01/09/2015	03/11/2015	61 Patient no-show			
69.0	Urology (Peds): Montefiore: Hutchinson C	,	Urology	01/09/2015	05/05/2015	116 Created			
37.0	Plastic Surgery: Montefiore: Hutchinson C	l l	Plastic Surgery	01/13/2015	02/24/2315	42 Patient no-show			
36.6	Urology (Peds): Montefiore: Hutchinson C	l)	Urology	01/15/2015	04/02/2015	77 Patient no-show			
58.3	Cardiology: Montefiore-Einstein Heart Cer	:	Cardiology	01/20/2015	02/17/2015	28 Canceled by clinic	This as	want is mariadisally	
23.8	Plastic Surgery: Montefiore: Hutchinson C	,	Plastic Surgery	01/20/2015	02/02/2015	13 Created		port is periodically	
	Allergy: Montefiore - Hutchinson Campus,	(Allergy	01/21/2015	03/27/2015	Patient no-show		ated from TRMS, a	
24.8	Endocrine (Peds): Montefiore - Hutchinso		Endocrine	01/22/2015	06/12/2015	141 Consult notes received	web-b	ased tracking	
58.6			M Infectious Diseases	01/22/2015	02/19/2015	28 Consult notes received	databa	se used by the	
74.7	Dermatology: Montefiore: Hutchinson Can		Dermatology	01/24/2015	02/18/2015	25 Canceled by patient		e for subspecialty	
40.6	Dermatology: Montefiore: Hutchinson Can	l)	Dermatology	01/26/2015	05/04/2015	98 Created	-		
	Urology (Peds): Montefiore: Hutchinson C	,	Urology	01/28/2015	06/09/2015	132 Created		als. It shows the	
53.3	Urology (Peds): Montefiore: Hutchinson C	l)	Urology	01/28/2015	03/11/2015	42 Created	total n	umber of referrals	
32.2	Family Planning: Montefiore - AECOM, 16	1	Family Planning	01/13/2015	03/05/2015	51 Canceled by patient	to sub	specialties for adult	
32.2	,	l /	Family Planning	01/13/2015	04/06/2015	83 Consult notes received		ts generated	
	Family Planning: Montefiore - AECOM, 16	l l	Family Planning	01/14/2015	03/02/2015	47 Patient no-show	-	-	
28.2	Family Planning: Montefiore - AECOM, 12		N Family Planning	01/28/2015	03/12/2015	43 Patient no-show		onically) in January	
28.2	,		Eamily Planning	01/28/2015	05/28/2015	120 Kept Not Seen	2015,	appointments	
35.9	,		Family Planning	01/29/2015	02/09/2015	11 Patient no-show	schedu	uled and the	
_	Family Planning: Montefiore - AECOM, 16	4	Family Planning	01/29/2015	02/19/2015	21 Canceled by clinic	locatio	n (mostly within	
	Family Planning: Montefiore - AECOM, 16	,	Family Planning	01/29/2015	02/02/2015	Consult notes received			
31.9		1	URO-GYN	01/08/2015	03/06/2015	57 Canceled by patient	-), the number	
	URO-GYN: AECOM	1	URO-GYN	01/08/2015	05/07/2015	119 Patient no-show		s/waiting period,	
32.7		4	URO-GYN	01/08/2015	03/02/2015	53 Patient no-show	and th	e status of those	
	Genetics - AECOM		Genetics	01/13/2015	02/10/2015	28 Canceled by patient	appoir	ntments.	
27.2		1	Ultrasound	01/15/2015	02/09/2015	25 Consult notes receive	Out of	a total of 319	
25.8			ECHO	01/20/2015	02/23/2015	34 Consult notes received			
63.1	Hematology: Albert Einstein College of Me	,	Hematology	01/20/2015	03/25/2015	64 Created	_	als, 76 of them wer	e
	Ultrasound: AECOM		Ultrasound	01/22/2015	03/05/2015	42 Consul notes received	not sc	heduled within	
	Genetics - AECOM	2	Genetics	01/23/2015	03/03/2015	39 Assult notes received		Medical	
33.1	OB/GYN: MFAC - AECOM		OB/GYN	01/29/2015	02/10/2015	12 Canceled by patient	Center	, 76% were.	
33.1	OB/GYN: MFAC - AECOM		OB/GYN	01/29/2015	02/12/2015	14 Consult notes received	Center	, 7070 WCIC.	
	Neurology: Montefiore North - Medical Vil	4	Neurology	01/07/2015	05/13/2015	126 Created	_		
	Neurology: Montefiore North - Medical Vil		Neurology	01/08/2015	06/11/2015	154 Created			
	Mammogram: MMC - North	,	Mammogram	01/11/2015	02/10/2015	30 Patient no-show			
43.1	Ultrasound: Montefiore - Wakefield Camp	/	Ultrasound	01/15/2015	02/13/2015	29 Patient no-show			

Performance Information for Specialist Referrals

CC 07: Example



CC 08-09: Elective Criteria





The practice sets expectations for patient care and sharing information when working with:

➤ Non-behavioral healthcare specialists Documented Process OR Agreement



* Behavioral healthcare providers
Agranget OR Document

Agreement OR Documented Process & Evidence of Implementation



Behavioral Health Referral Expectations

CC 09: Example

Behavioral Health Care Compact between

Referral Process STEP 1 (at initial office visit) STEP 1 (within 24 - 48 hours of visit) □ At the office visit, PCP will discuss □ The Center intake office reason for referral to Behavioral receives fax and intake office will Health Specialist with patient/family contact patient to schedule visit and complete intake assessment ☐ If visit is urgent, PCP office will call The Center office intake line Insurance eligibility/benefits are to notify of need for a more expedited reviewed when appointment is appointment and outreach to the scheduled patient ☐ The patient will be placed with a □ The Center contact therapist/counselor that is deemed a 'good fit' for the patient based on information is provided to patient in printed care plan and follow-up plan psychological assessed needs and insurance coverage. STEP 2 (within 24-48 hours of visit) STEP 2 (within 7-10 days of initial visit) Referrals will be sent via fax or ☐ The specialist office communicates through the electronic health record with the PCP regarding the patient's (EHR) to The Center intake plan of care, up-dated diagnosis, and department. The referral will include medication recommendations. the patient's face sheet, most recent ☐ This report will be sent to the PCP progress note, and the signed office within 7-10 business days of 'authorization to release PHI' form. appointment (f/u recommendations □ Referral/Care Coordinator verifies and other pertinent medical insurance coverage referral information) requirements Pertinent records and information will be included with referral

CC 10: Elective Criteria

PCMH PRIME

* A behavioral health provider is integrated into the practice's care delivery system

Evidence of Implementation & Documented Process



CC 11-13: Elective Criteria







Documents comanagement arrangements in the patient's medical record



* Engages with patients regarding cost implications of treatment options



CC 14-16: Core Criteria

Identifies patients with unplanned admissions and ED visits

Report & Documented Process

Shares clinical information with inpatient facilities

Evidence of Implementation & Documented Process

Contacts patients/families/ caregivers for follow-up care

Evidence of Implementation & Documented Process



CC 14-16, 18-19: Example

Procedure:

CC 14 CC 15

CC 19

CC 18

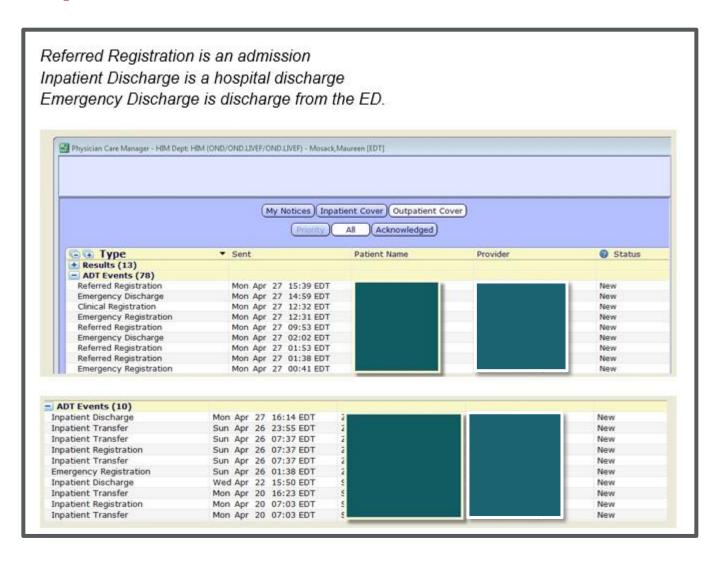
Hospital census is obtained daily by fax or from an offsite electronic Health Information System from local hospitals by the Care Coordinator or Nurse Care Manager.

- Communication with local hospitals is completed daily.
- Discharge records are faxed to the CHCCM from the hospital or pulled from an offsite Health Information System by the Care Coordinator or Nurse Care Manager.
- Local hospitals are contacted if additional information is needed.
- After thorough review and obtaining hospital records the Care Coordinator will give the daily census to the Nurse Care Manager for review.
- Nurse Care Manager will be responsible for assuring the medical records were received and scanned into the chart.



Nurse Care Manager or Care Coordinator (if designated) will be responsible for contacting patient's that were admitted and discharged from the hospital within 72 hours to ensure medications and allergies are reconciled in the patient's chart, schedule follow up appointment's if needed and obtain additional information as needed.

CC 14: Example



CC 16: Example

10:26 AM Tel	ephone	Description: 45 y	our old formule
MRN		Department:	
Reason for Call		THE STATE OF THE S	
Follow-up since			
Call Documentation			
better. Was told last	n and labs were fine. Still c/o night that it could be because	e of her nerves. Th	e ER MD increased zoloft for
better. Was told last this and pt states tha to make sure that do time. Encounter Messages	night that it could be because t she has made the changes i se will work for her. Schedule	e of her nerves. The recommended. We	eday but that overall it is be ER MD increased zoloft for buld like to follow up with PCF voices no further needs at th
better. Was told last this and pt states tha to make sure that do time. Encounter Messages No messages in this er	night that it could be because t she has made the changes i se will work for her. Schedule	e of her nerves. The recommended. We	e ER MD increased zoloft for ould like to follow up with PCF
better. Was told last this and pt states tha to make sure that do time. Encounter Messages No messages in this er	night that it could be because t she has made the changes is se will work for her. Schedule	e of her nerves. The recommended. We F/U in 1 week. Pt	e ER MD increased zoloft for ould like to follow up with PCF
better. Was told last this and pt states tha to make sure that do time. Encounter Messages	night that it could be because t she has made the changes i se will work for her. Schedule	e of her nerves. The recommended. We F/U in 1 week. Pt	e ER MD increased zoloft for ould like to follow up with PCF
better. Was told last this and pt states tha to make sure that do time. Encounter Messages No messages in this er	night that it could be because t she has made the changes is se will work for her. Schedule counter Type Contact	e of her nerves. The recommended. We F/U in 1 week. Pt	e ER MD increased zoloft for ould like to follow up with PCF voices no further needs at th

CC 17-20: Elective Criteria

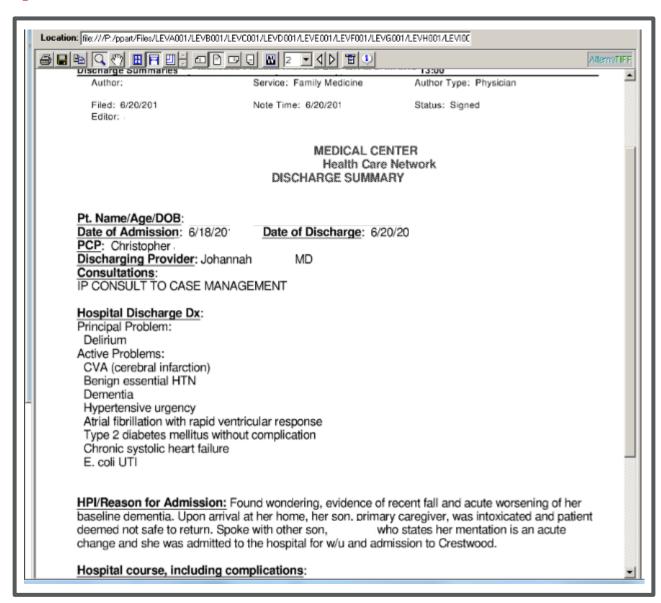
Coordinate with acute care settings after hours through access to current patient information

Exchange patient information with the hospital during patient's hospitalization

Obtain discharge summaries consistently from the hospital and facilities

Collaborates on care plan for complex patients transferring in/out of the practice

CC 19: Example



CC 21: Elective Criteria



Electronic exchange of information with external entities on 1 or more (max 3 credits):

- A. RHIO or HIEs
- NYS
- B. Immunization registries or similar
- C. Summary of care to other providers or facilities for care transitions

Evidence of Implementation

Care Coordination & Care Transitions Activity





The practice establishes a culture of data-driven performance improvement on clinical quality, efficiency and patient experience, and engages staff and patients/families/caregivers in quality improvement activities



QI 01: Core Criteria

The practice monitors at least 5 clinical quality measures (must monitor at least one measure of each type):



Immunization measures

Other preventive care measures

Chronic or acute clinical care measures

Behavioral health measures

Reports

QI 02-03: Core Criteria

The practice monitors at least two measures of resource stewardship (must monitor at least 1 measure of each type):

Care coordination measures

Measures affecting health care costs

Reports



Assesses performance on availability of major appointment types

Report & Documented Process

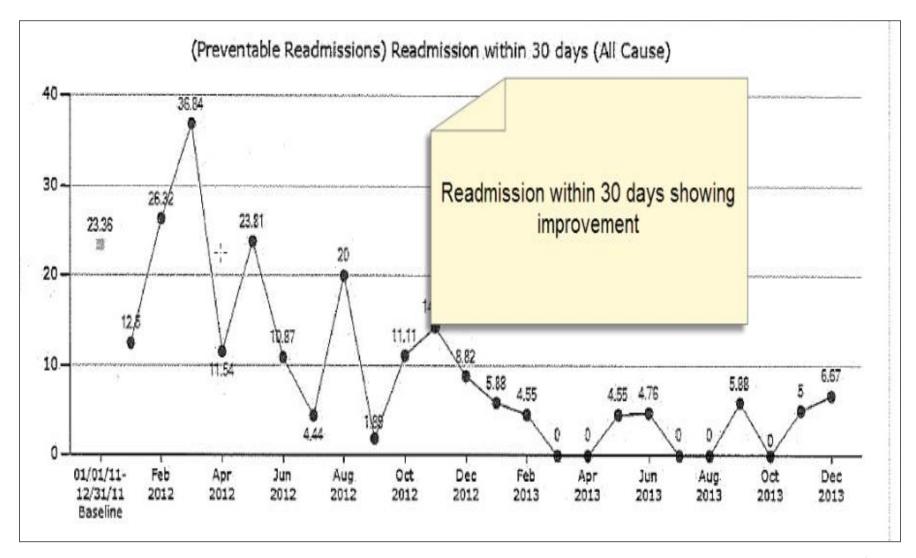




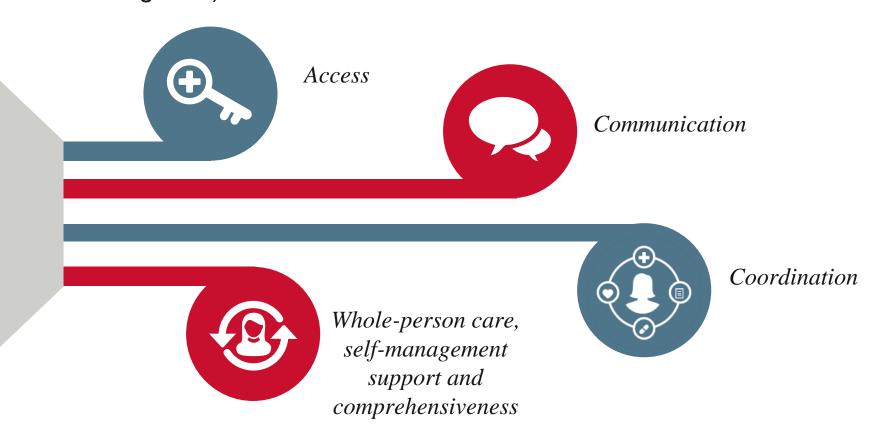
QI 01 A-D: Example

Health Maintenance Topic 1/1/ - 12/31/	In compliance	Overdue	Total
Breast Cancer Screening	51.05%	48.95%	100%
	1,381	1,324	2,705
Colon Cancer Colonoscopy	63.35%	36.65%	100%
	1,965	1,137	3,102
Pneumococcal Vaccine	83.11%	28.36%	100%
	743	350	1,234
Depression screening	74.84%	25.16%	100%
	992	350	1,232
Hemoglobin A1C	71.64%	28.36%	100%
	884	350	1,234
Urine Microalbumin/Creatinine Ratio	67.13%	32.87%	100%
	825	404	1,229

QI 02 B: Example



Monitors patient experience through **quantitative data** (across at least three categories)



Monitors patient experience through qualitative methods



Report

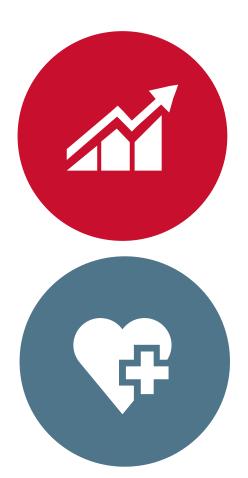
QI 04 B: Example

NEW PATIENT P	HONE SURVEY Pro	vider					
Did your Provider meet and satisfy your needs?			Speaks English	Age	Insured	Race	Co-morbidity
1.			<i>→</i>	*	-	-	→
2.	Caller identifies possible						
3.	vulnerabilities prior to						
4.	phone survey.						
5.							
ABC Health would like to be your *Patient Centered Medical	Home". Overall, how was yo	ur experience?	Speaks English	Age	Insured	Race	Co-morbidity
1.							
2.							
3.							
4.							
5.							
Are you aware we have walk-in hours for acute care if you a	re unable to get in with your	provider today?	Speaks English	Age	Insured	Race	Co-morbidity
1.							
2.							
3.							
4.							
5.							
Are you aware that ABC Health offers Pharmacy & Dental s	ervices? Able to get your me	ds today?	Speaks English	Age	Insured	Race	Co-morbidity
1.							
2.							
3.							
4.							
5.						_	
Do you have any suggestions or comments on how we can	increase quality and your sat	istaction?	Speaks English	Age	Insured	Race	Co-morbidity
1.							
2.							
3.							
4.							
5.							

Providers – You will receive a copy of this survey each time it fills. The Patient Satisfaction Coordinator (PSC) calls all new patients a few days after their first visit to provide immediate feedback as well as recognizing vulnerable subgroups. The PSC will provide care coordination as needed when identified. All findings are kept by the Chief Quality Officer for use in QA/QI activities.



QI 05: Elective Criteria



Assesses health disparities using performance data (must choose one from each section):

- Clinical quality
- Patient experience

Report OR QI Worksheet

QI Worksheet: Example

NCQA PCMH Quality Measurement and Improvement Worksheet

PURPOSE: This worksheet helps practices organize the measures and quality improvement activities that are outlined in PCMH AC 01-03, AC 06 and QI 08-14. Refer to PCMH AC and QI in the PCMH 2017 Standards and Guidelines for additional information.

NOTE: Practices are not required to submit the worksheet as documentation; it is provided as an option. Practices may submit their own report detailing their quality improvement strategy but should consult the QI Worksheet Instructions for guidance.

QUALITY MEASUREMENT & IMPROVEMENT ACTIVITY STEPS

- Identify measures for QI. Select aspects of performance to improve:
 - Must Demonstrate (Core Criteria)
 - PCMH QI 01: At least five clinical quality measures
 - PCMH QI 02: At least two resource stewardship measures
 - PCMH QI 03: Assess availability of major appointment types
 - PCMH QI 04: Monitors patient experience
 - Optional (Elective Criteria):
 - PCMH QI 05: At least two measures for vulnerable populations (one clinical quality, one patient experience)
- Identify a baseline performance assessment. Choose a starting measurement period (start and end date) and identify a baseline performance measurement for each measure.
 - For PCMH QI 08-11 and 13, use performance measurements from the reports provided in PCMH QI 01-05.

The baseline measurement period *must be* within 12 months before evidence submission for check-in, or within 24 months, if there is a remeasurement period. The performance measurement *must be* a rate (percentage based on numerator and denominator) or number (with number of patients represented by the data).

- 3. Establish a performance goal. Generate at least one performance goal for each identified measure. The specific goal must be a rate or number greater than the baseline performance assessment. Simply stating that the practice intends to improve does not meet the objective. (Applies to QI 08-11 and 13)
 For multi-sites: Organizational goals and actions for each site may be used if remeasurement and performance relate to the practice. Each practice must have its own baseline and performance results.
- 4. Determine actions to work toward performance goals. List at least one action for each identified measure and the activity start date. The action date must occur after the date of the baseline performance measurement date. You may list more than one activity, but are not required to do so. (Applies to QI 08-11 and 13)
- 5. Remeasure performance based on actions taken. Choose a remeasurement period and generate a new performance measurement after action was taken to improve. The remeasurement date *must occur* after the date of implementation and *must be* within 12 months before evidence submission for check-in. The performance measurement *must be* a rate (percentage based on numerator and denominator) or number (with number of patients represented by the data).
- Assess actions taken and describe improvement. Briefly
 describe how your practice site showed improvement on measures.
 Describe the assessment of the actions; correlate actions and the
 resulting improvement. (Applies to QI 12 and 14)

QI 06-07: Elective Criteria



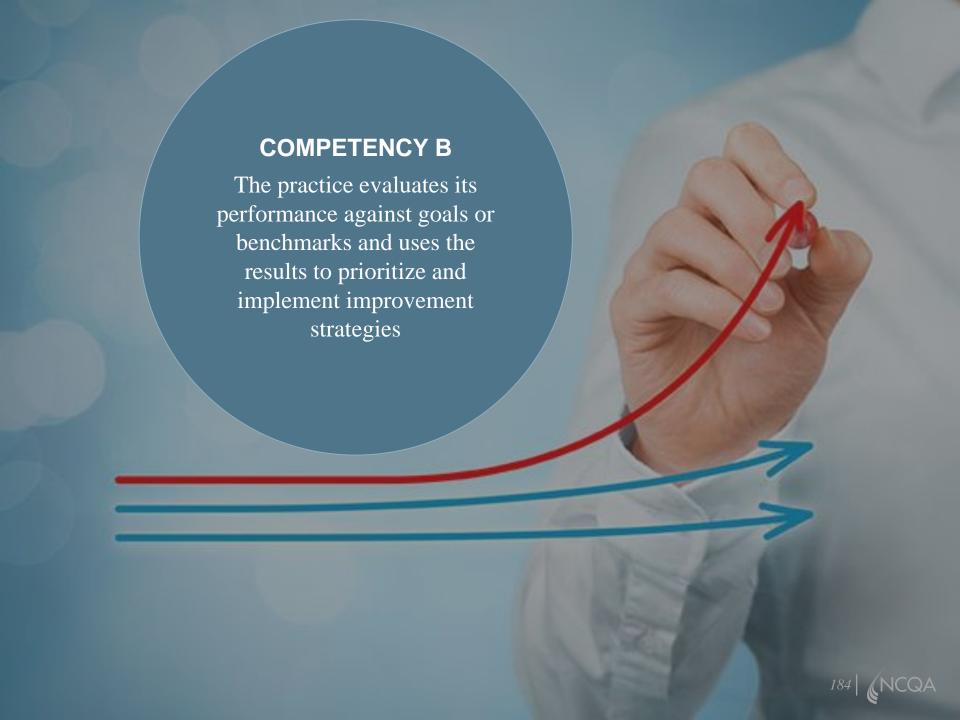
Uses a standardized, validated survey tool

Report

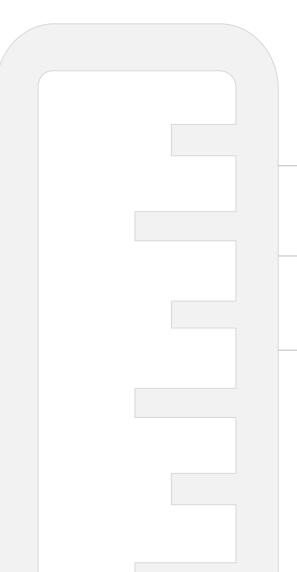
* Obtains feedback on vulnerable patient groups

Report





QI 08-11: Core Criteria



Sets goals and acts to improve upon at least three measures across at least three of the four categories

Report OR QI Worksheet

Sets goals and acts to improve upon at least one measure of resource stewards Report OR QI Worksheet

Sets goals and acts to improve availability of major appointments types to meet patient poods Report OR QI Worksheet

Sets goals and acts to improve on at least one patient experience measure

Report OR QI Worksheet



QI 12-14: Elective Criteria



*Achieves improved performance on at least 2 performance measures

Report OR QI Worksheet





Disparities in care or services

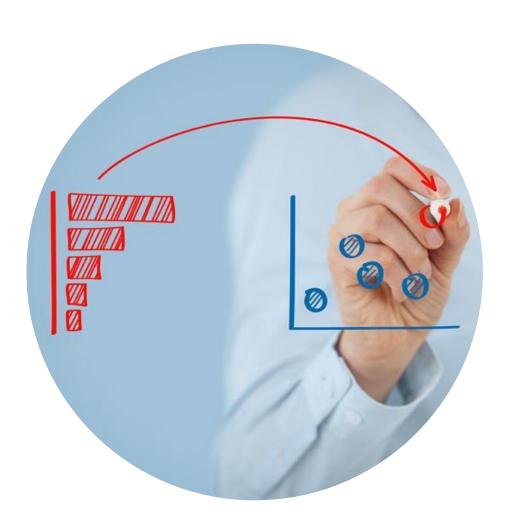
- Sets goals and acts to improve at least one measure

 Report OR QI Worksheet

 Report OR QI Worksheet
- 2. *Achieves improved performance in at least one measure



QI 15: Core Criteria



Reports practice-level or individual clinician performance results within the practice for measures reported by the

Evidence of Implementation & Documented Process



QI 16-19: Elective Criteria









Reports practice/ clinician level performance results publicly or with patients * Involves patient/ family/caregiver in quality improvement activities

* Reports clinical quality measures to Medicare or Medicaid agency

Practice is engaged in Value-Based Contract Agreement (max 2 credits)



QI 16 & 17 - QI 18 - QI 19 -

Reporting Performance Publicly/Patients

QI 16: Example

Dear

Enclosed in this letter you will find the performance results for your individual clinician, Dr nd practice-level, MD PC, on the important preventive and chronic measures including Depression Screening and Hemoglobin A1C testing. We are working diligently to increase Individual clinician and Practice-level screenings of important preventive and chronic measures.

	Individual Clinician	Practice-level
Depression Screening	38.44 %	39.08 %
Hemoglobin A1c testing	74.02 %	74.15 %

Our practice also would like share with you patient satisfaction information. Based on patients survey that practice conducted in May and November of 2016, patients mostly complained via the survey that they have to wait to being called while they are waiting in waiting room. Please see numbers listed below.

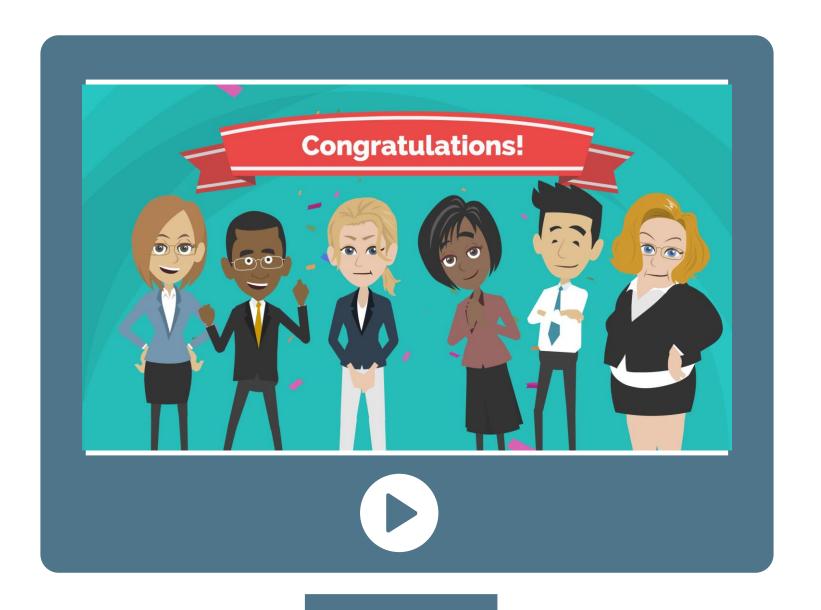
	First time: May 2016	Second time: November 2016
Survey results	21%	18%

Practice supplies this information to make sure you aware of how your individual clinician, and entire practice are doing. We really encourage our patients to take an active and involved roll in their healthcare.

Sincerely



Recognition Process



Recognition Process

3 Pathways



New Customer

Full Transform
Process



Recognized
PCMH 2011 Levels 1-3 &
PCMH 2014 Levels 1-2

Accelerated
Renewal Process
(Transform w/
Attestation)



Recognized PCMH 2014 Level 3

Bypass Transform
Direct to Sustaining
Process



New Customers

Transform Steps

Complete
Eligibility/Readiness
Survey

Discover Educational Resources

Create Q-PASS Account(s)

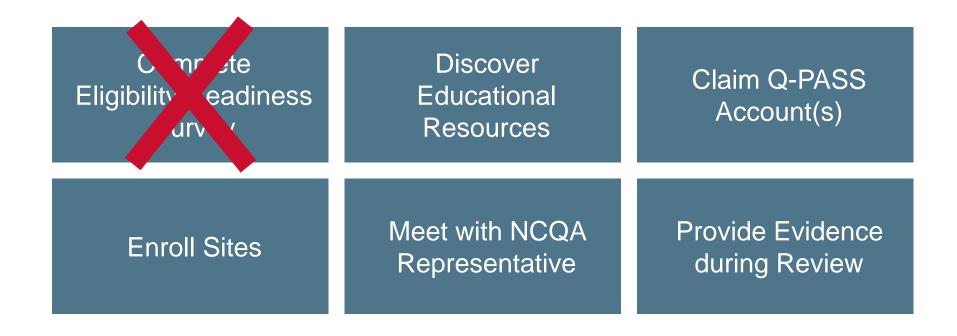
Enroll Sites

Meet with NCQA Representative

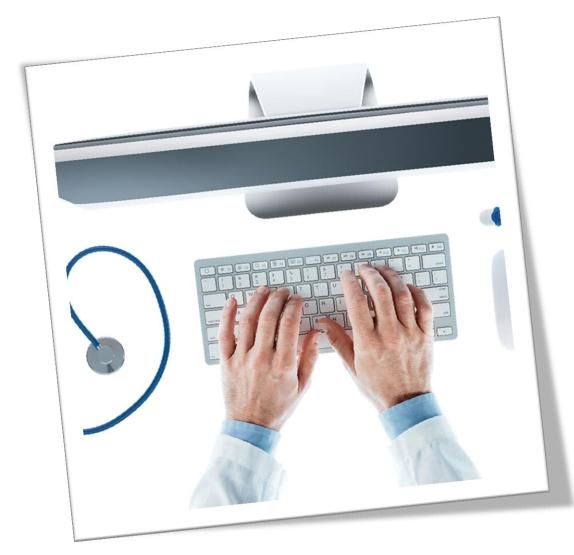
Provide Evidence during Review

Existing Customers

Transform Steps



Organization set-up



New Organizations

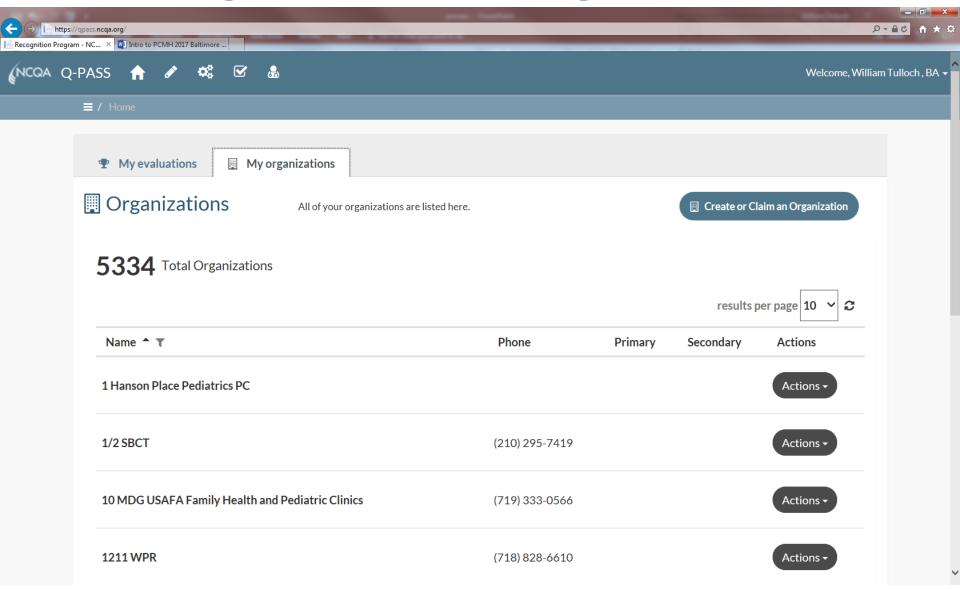
- Create Organization in Q-PASS
- Provide Organization details (address, phone, Tax ID)
- Save Organization

Existing Organizations

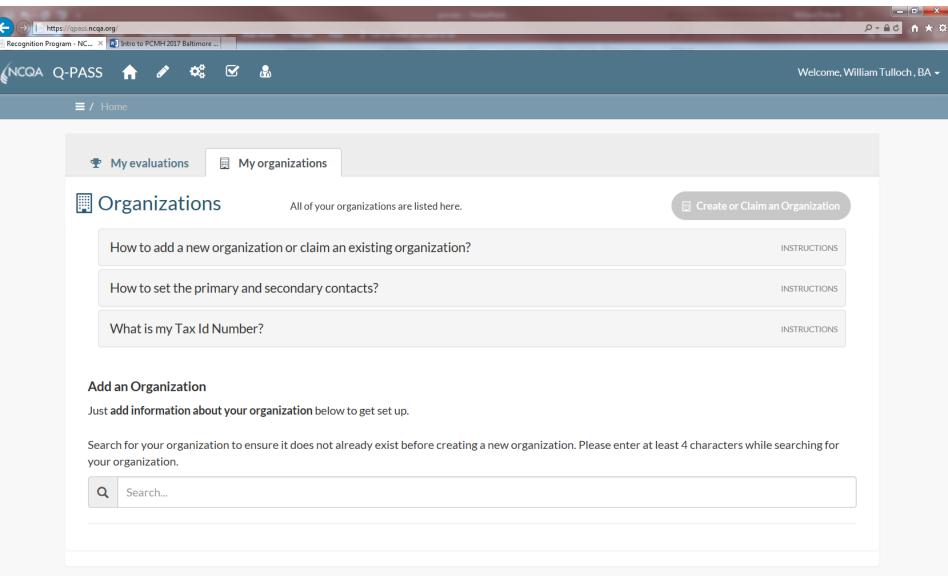
- Authorized users See "My Organizations" tab
- To "claim" an organization otherwise, contact NCQA



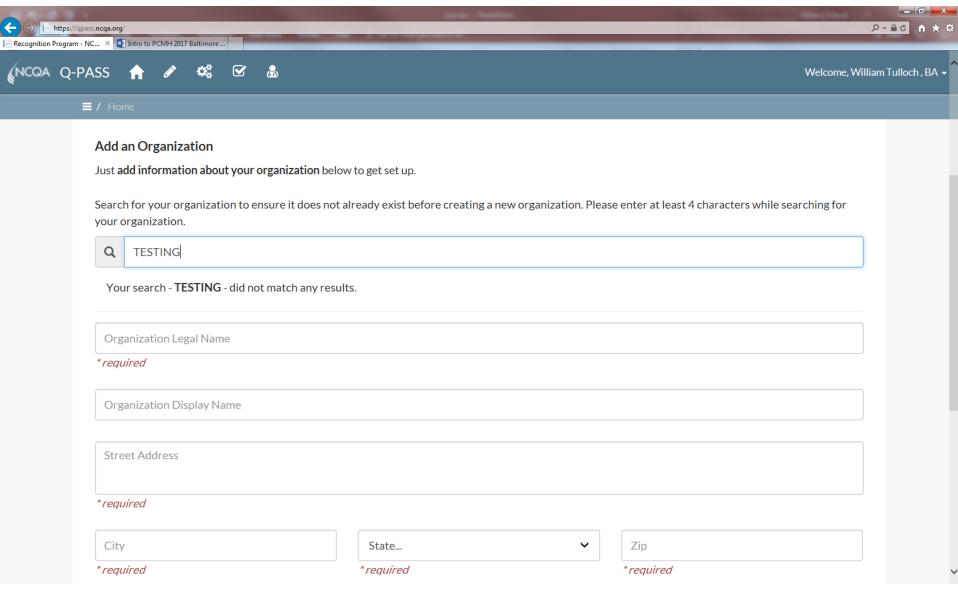
Q-PASS Organization Home Page



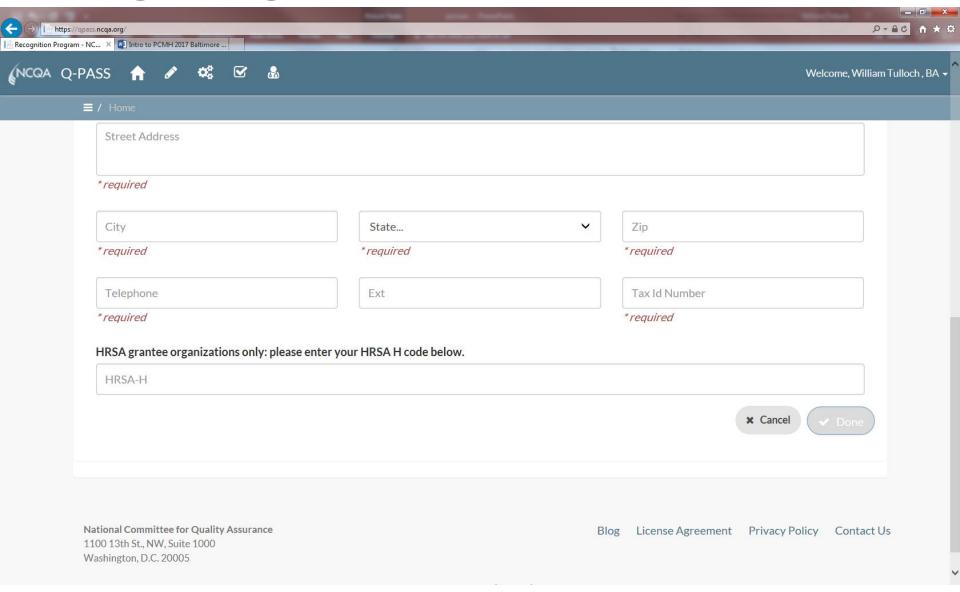
Adding an Organization to Q-PASS



Adding an Organization to Q-PASS II



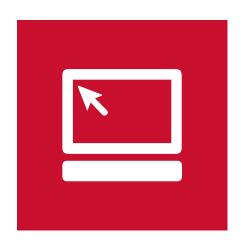
Adding an Organization to Q-PASS III



Enrollment

Organization needs the following to enroll

- Site information, including NPI
- Clinician information, including NPI & Boards/specialties
- Authorized signatory for agreements
- Payment method



Enrollment



Step-by-Step process in Q-PASS

- Choose sites
- Choose product(s)
- Add/create clinicians
- Sign agreements
- Pay (can't pay until agreements signed)

PCMH Fee Schedule

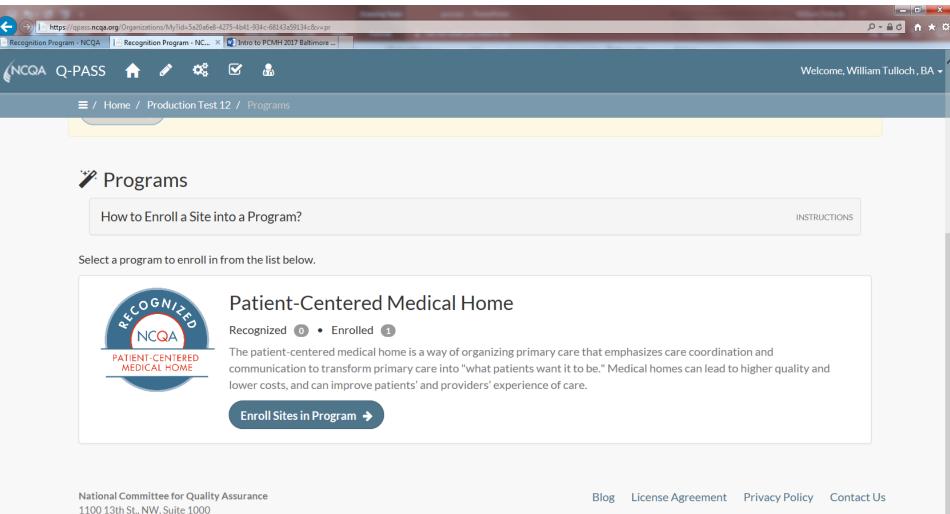
PCMH 2017



Single Sit	e Practice	Spon	in Quality sored e Practice	Multi-Site	e Practice	Spor	in Quality nsored e Practice
Clinician Tier	Fee Per Clinician	Clinician Tier	Fee Per Clinician	Clinician Tier	Fee Per Clinician	Clinician Tier	Fee Per Clinician
1-12	\$500.00	1-12	\$400.00	1-12	\$250.00	1-12	\$200.00
13+	\$50.00	13+	\$40.00	13+	\$25.00	13+	\$12.00
Suc	ceed	Suc	ceed	Suc	ceed	Suc	cceed
1-12	\$120.00	1-12	\$120.00	1-12	\$120.00	1-12	\$120.00
13+	\$12.00	13+	\$12.00	13+	\$12.00	13+	\$12.00

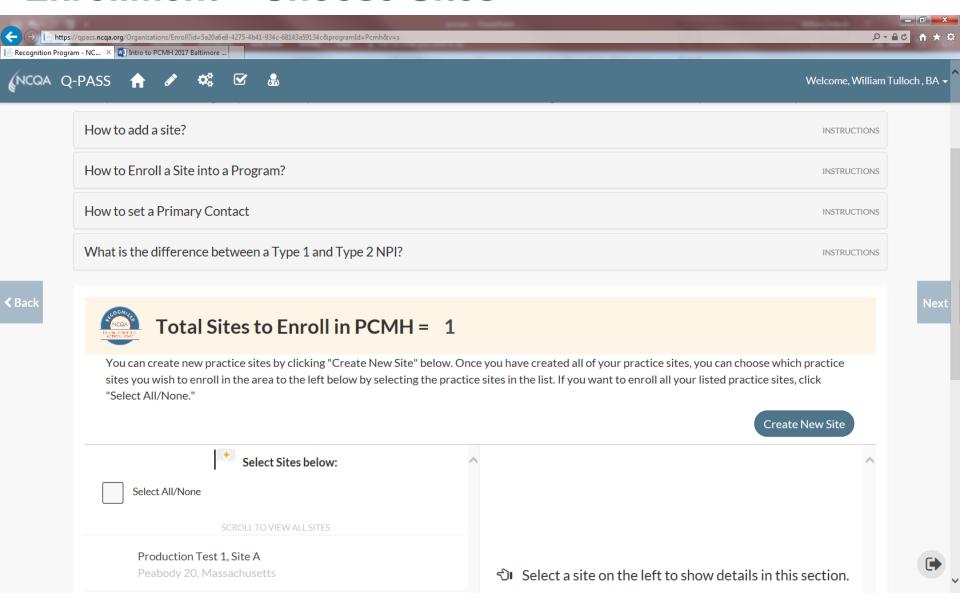
Enrolling in Q-PASS

Washington, D.C. 20005

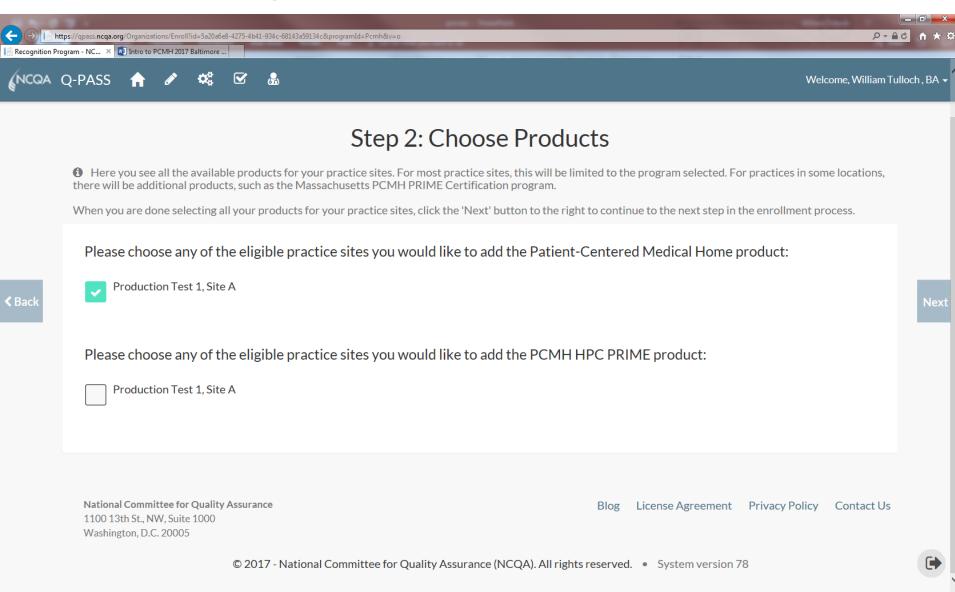


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Enrollment - Choose Sites

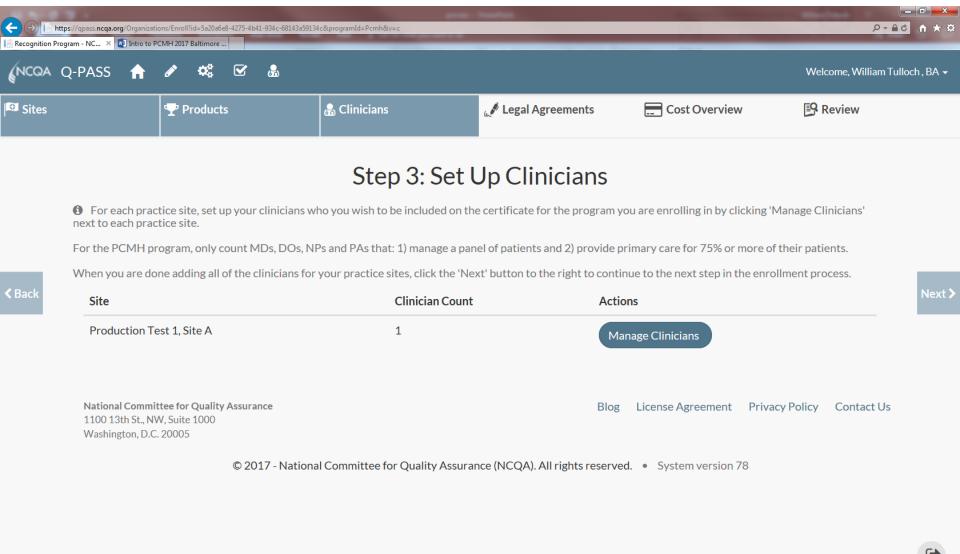


Enrollment – Choose Products

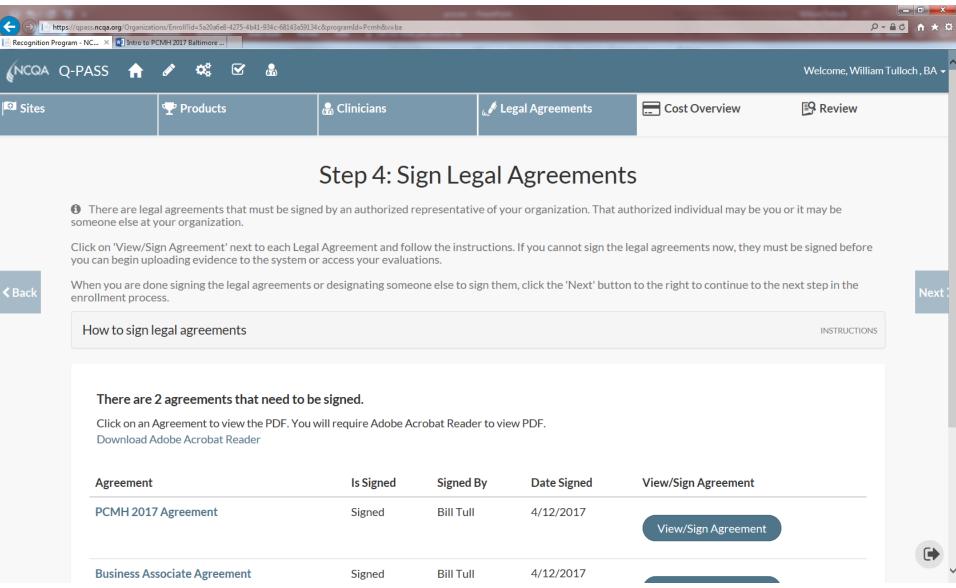




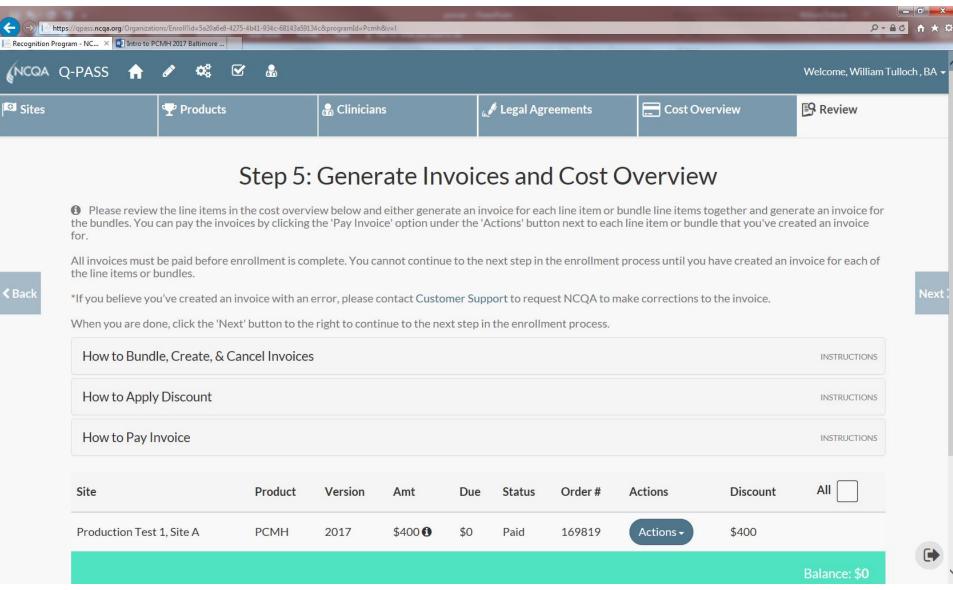
Enrollment – Set Up Clinicians



Enrollment – Sign Agreements



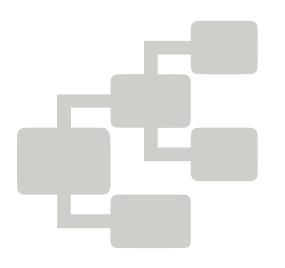
Enrollment Invoicing





After Enrollment

NCQA will assign a representative to the practice The practice should then address:



Transfer credit

- Pre-validated vendors
 & transfer-credits
 - Choose vendor with existing auto-credit
 - Vendor supplies implementation letter confirming eligibility
 - Criteria set as "Met" after confirmation by Representative

Shared credit

- Organizations with multiple sites
- Share evidence/credit for criteria done the same
- Create sub-groups if share different electronic system/processes



Multi-Site Process



- Organizations with 3+ sites
- Shared electronic system, processes and evidence across sites
- Identify shared criteria from "sharable list"
- Identify primary site
 - Full review only for this site
 - Shared criteria auto-populate in subsequent sites

Corporate Credit Transition

Multi-sites recognized under PCMH 2011 or PCMH 2014

- Eligibility: Organizations adding unrecognized practices during active PCMH 2011 or 2014 recognition (prior to expiration)
- Credit earned from the previous corporate survey tool can contribute toward recognition for their practices at an accelerated pace.

Criteria	Criteria Titie	Shared or Site-Specific?	Eligible for Attestation of Shared Credit?
Competency A: Co	mprehensive Patient/Population Knowledg	J 0	
(M 01 (Core)	Problem Lists	Site-Specific	
(M 02 (Core) F and G are new	Comprehensive Health Assessment	Partially Shared**	
KM 03 (Core)	Depression Screening	Partially Shared"	
KM 04" (1 Credit)	Behavloral Health Screenings	Partially Shared"	
KM 05" (1 Credit)	Oral Health Assessment & Services	Partially Shared**	
KM 06 (1 Credit)	Predominant Conditions & Concerns	. 110	
KM 07" (2 Credits)	Social Determinants of Health	clific	
KM 08" (1 Credit)	Patient Materials	e-Specific	
Competency B: Cul	tural Competency		
KM 09 (Core)	Diversity	Shared	
KM 10 (Core)	Language		
(M 11 (1 Credit) 'A and C are new	Population Needs		
Competency C: Pro	active Population Management		
KM 12 (Core)	Proactive Reminders	Shared	√
(M 13" (2 Credits)	Excellence in Performance		
Competency D: Me	dication Management S	ite-Specific	
KM 14 (Core)	Medication Reconciliation		
KM 15 (Core)	Medication Lists		
KM 16 (1 Credit)	New Prescription Education	te-Specific	
KM 17 (1 Credit)	Medication Responses & Barriers	оресте	
KM 18" (1 Credit)	Controlled Substance Database Review	ecific	
KM 19" (2 Credits)	Prescription Claims Data	Silter	
Competency E: Evi	dence-Based Decision Support		
KM 20 (Core)	Clinical Decision Support	Shared	✓
Competency F: Cor	nmunity Resources		
(M 21" (Core)	Community Resource Needs	Shared	
KM 22 (1 Credit)	Access to Educational Resources	Shared	✓
KM 23" (1 Credit)	Oral Health Education	Shared	
KM 24 (1 Credit)	Shared Decision-Making Alds	Shared	*
KM 25" (1 Credit)	School/Intervention Agency Engagement	Shared	
KM 26 (1 Credit)	Community Resource List	Shared	✓
KM 27 (1 Credit)	Community Resource Assessment	Shared	√

[&]quot;New criteria in 2017 edition of PCMH Standards & Guideline



[&]quot;Documented processes may be shared, but all other evidence must be site-specific

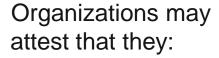
Corporate Credit Transition Expectations

Multi-sites with a completed PCMH 2011 or PCMH 2014 corporate survey

Criteria Marked Attestation

Criteria Requiring Evidence

PCMH 2014 Level 3
Practices



- Have already demonstrated & met the equivalent criteria in their previous PCMH 2011 or 2014 corporate survey
- Are still performing PCMH activities in these criteria.

Practices should:

- Follow the current PCMH Standards & Guidelines
- Submit evidence in Q-PASS, as indicated.
- Prepare to demonstrate virtual review-eligible evidence during the virtual review.

Practices that have achieved PCMH 2014 Level 3 recognition may:

- Bypass submission of evidence for criteria
- Proceed directly to the Annual Reporting phase of recognition.



Shared & Site-Specific Evidence

What is the difference?



Shared evidence may be submitted

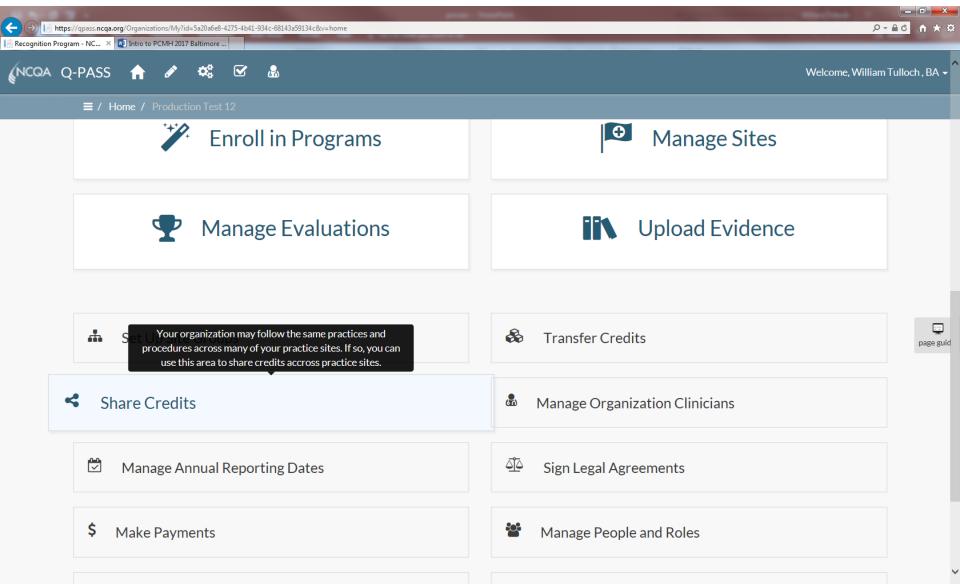
may be submitted once for all sites or site groups.

Some criteria is labeled "Partially Shared" indicates that the documented process may be shared across all practice sites, but all other evidence must be site-specific.

Site-specific data

may be collected and submitted once on behalf of all sites or site groups if the evidence is stratified by site.

Multi-Sites Sharing Evidence/Credit

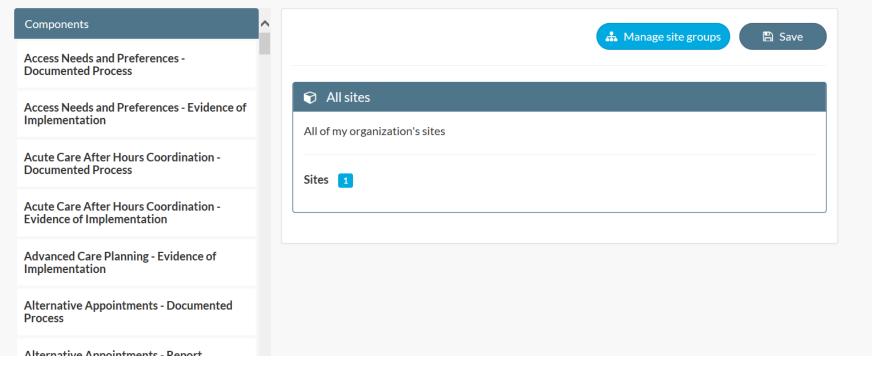


Choosing What to Share



Shared Components

To add components to a site group, click and drag components from the left to the site group tile. Save when complete.



Transform "Check-in" process

Up to 3 "Check-ins" During Review



Determine Criteria to Address

- Focus on core & documented processes first
- Identify criteria for 25 elective credits



Provide Documents for Offsite Review

- Policies, procedures& protocols
- Website links
- Public information
- Attestation



Provide Evidence during Virtual Review

- Communicate with Evaluator
- Substitute evidence if not sufficient
- Demo systems
- Provide reports



Criteria Evidence Options







Q-PASS Documents

- Documents*

 (upload for off-site review)
- Weblinks
- Text

Virtual Review

- Reports (create in advance)
- System demo
- Patient examples

Either Option

Practice decision*



^{*}All PHI should be removed from documents uploaded in Q-PASS

"We Have Different Evidence"

- Flexibility is encouraged
- Suggested evidence not exhaustive
- Meet intent in creative ways
- Not sure? Ask NCQA



After Check-In



- Evaluator marks criteria "met"
- Practice can work on "not met" criteria
- NCQA staff will review questions arising from check-in

After 3 Check-Ins



Practice meets all core criteria & 25 elective credits, results are forwarded to Review Oversight Committee (ROC)



If required criteria is not met in 3 virtual check-ins, an additional check-in is available for purchase



If the survey process is not completed within 12 months, additional time can be purchased





Eligibility



Practices can earn recognition at an accelerated pace that achieved recognition in:

- PCMH 2011
 Levels 1, 2, & 3
- PCMH 2014 Levels 1 & 2

What is expected for criteria?



For criteria identified as review practices should:

- Follow standards & guidelines
- Submit evidence in Q-PASS
- Prepare to demonstrate virtual review-eligible evidence



For criteria marked attestation the practice should:

- Attest that your practice is still performing PCMH activities
- You will not need to demonstrate documentation or evidence

Criteria are identified as shared or site specific

Review & attestation by the numbers

		Electives		
	Core	1 Credit	2 Credits	3 Credits
Review	22 criteria	12 criteria	14 criteria	0 criteria
Attestation	18 criteria	26 criteria	7 criteria	1 criterion
Total Criteria (100 criteria)	40 criteria	38 criteria	21 criteria	1 criterion

"Review or Attestation" indicates which criteria require submission of evidence and which criteria simply allow attestation

Succeed Annual Reporting

Succeed Annual Reporting Process

Practice's recognized PCMH 2014 Level 3 or after Transform process must:

Attest to previous performance

Confirm practice information and make any clinician changes

Provide evidence demonstrating continuing PCMH Activities

Annual fee payment

Annual Reporting Date

- 30 days before Anniversary Date
- Must complete all Succeed steps prior to anniversary date
- Date set upon initial Recognition
 - Or 2014 Level 3 expiration date
- Flexibility to meet practice needs



Annual Reporting Date – Multi-sites

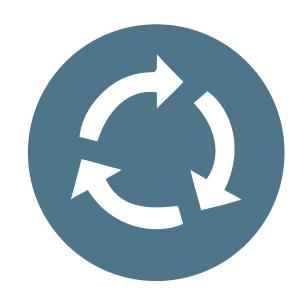


All practices in multi-site group have the same annual reporting date, unless otherwise organization requests differently



The annual reporting date for multi-site group is based on the date of 1st Recognized practice

Evidence & Annual Reporting



- Evidence can be provided at any point within the year
- NCQA will only review after:
 - Reporting date has passed
 - Annual fee is paid

Audit and New Requirements

Audit

- Sample of Succeed practices selected
- Still meeting key Transform criteria?
- Selection after Annual Reporting complete

New Requirements

- Announced 6 months ahead
- Practice must meet at next reporting date



AR-PA: Patient-Centered Access

Has Your Practice Continued to Monitor Appointment Access?

Choose 1 option from the 3 below

Option 1

Option 2

Option 3

Patient Experience Feedback - Access Third Next Available
Appointment

Other Method of Monitoring Access

AR-TC: Team-Based Care

Has your practice continued to use a team-based approach to provide primary care?

Choose 1 option from the 2 below

Option 1

Option 2

Attest to pre-visit planning activities

Measure team-based care in your employee experience/ satisfaction survey

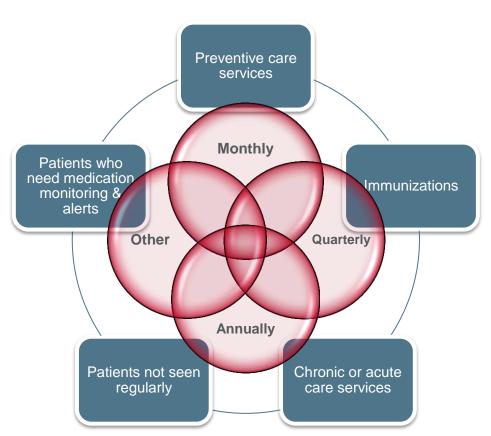
AR-PH: Population Health Management

Has your practice continued to proactively remind patients of upcoming services?

Required:

Does your practice send proactive reminders for a minimum of 5 different services across 2 categories?

For each category, at what frequency does your practice generate lists and reminders to patients?



AR-CM: Care Management

Has your practice continued to identify patients who may benefit from care management?



Required: Identifying and monitoring patients for care management

AR-CC: Care Coordination & Care Transitions

Has your practice continued to coordinate care with labs, specialists, institutional settings or other care facilities?

AR-CC1 (Required): Attest to referral and test tracking and follow-up, and care transitions Choose 1 additional item from the 4 options below:

AR-CC2 AR-CC3 Patient experience survey – Track lab and imagining tests care coordination AR-CC4 AR-CC5 Referral tracking Care transitions

AR-QI: Performance Measurement & Quality Improvement

Has your practice continued to collect and use performance measurement data for

quality improvement activities?

Required:

Measure Performance

Quality Improvement Activities

AR-QI1

5 clinical quality measures across 2 categories

AR-QI2

1 resource stewardship measure

AR-QI3

1 patient experience measure





Massachusetts HPC PCMH PRIME Certification

The practice is committed to incorporating behavioral health in the primary care setting through additional screenings and special services.

PCMH PRIME Certification Why PCMH PRIME?

Purpose



Behavioral health (mental illnesses and substance use disorders) conditions can often be appropriately diagnosed in primary care settings



Behavioral health conditions can be exacerbated by under- or delayed diagnosis and treatment



Growing consensus that behavioral health care should be well integrated into primary care

Key Components of PCMH PRIME

BH Integration: formal agreements, co-location or provider integration

Appropriate diagnosis and management of BH conditions:

Evidence based guidelines, screenings, integration of physical and behavioral health care, identifying high risk patients



Benefits of Behavioral Health Integration

50% of all BH disorders are treated in PC^2

> 30-50% of patient referrals from PC to an outpatient BH clinic do not make the first appointment5

> > 48% of appointments for all psychotropic agents are with a nonpsychiatric primary care provider3

80% of people with a behavioral health disorder will visit a primary care provider at least once a year

67% of people with a BH disorder do not get BH treatment4

2/3's of PCPs report not being able to access outpatient BH for their patients⁶

Behavioral Health and the Medical Home Model

PCMH 2017 strengthened integration of BH

- At least one care manager qualified to identify and coordinate BH needs
- Conducts BH screenings and/or assessments using a standardized tool
- Monitors, set goals and acts to improve clinical quality measures including BH measures.
- Reports clinical quality measures to Medicare or Medicaid agency including one behavioral health measure

Addition of NCQA PCMH Behavioral Health Distinction Module

 Nine criteria in the PCMH PRIME program align with this distinction module

PCMH PRIME further incorporates BH in the primary care setting

- Adds additional focus on BH
- Has stronger requirements for BH
- 10 criteria align with PCMH 2017 standards
- Nine criteria align with the PCMH BH Distinction Module



PCMH PRIME Eligibility & Scoring

Eligibility



Location

Practices in the Commonwealth of Massachusetts.

NCQA PCMH Recognition

Practices must be

- PCMH 2011 Level 2 or 3 or
- PCMH 2014 Level 1, 2 or 3 or
- PCMH 2017

Note: An NCQA PCMH Recognized practice that makes a commitment to seeking PCMH PRIME certification within 18 months can receive an interim designation – "Pathway to PCMH PRIME" – while they work toward PCMH PRIME

Scoring





Requirements

Meet eligibility (location and NCQA PCMH Recognition)

Must meet 7 of the 13 possible criteria. (HPC will determine the final score.)

Certification

Certification awarded at the practice site level

PCMH PRIME Standards Content

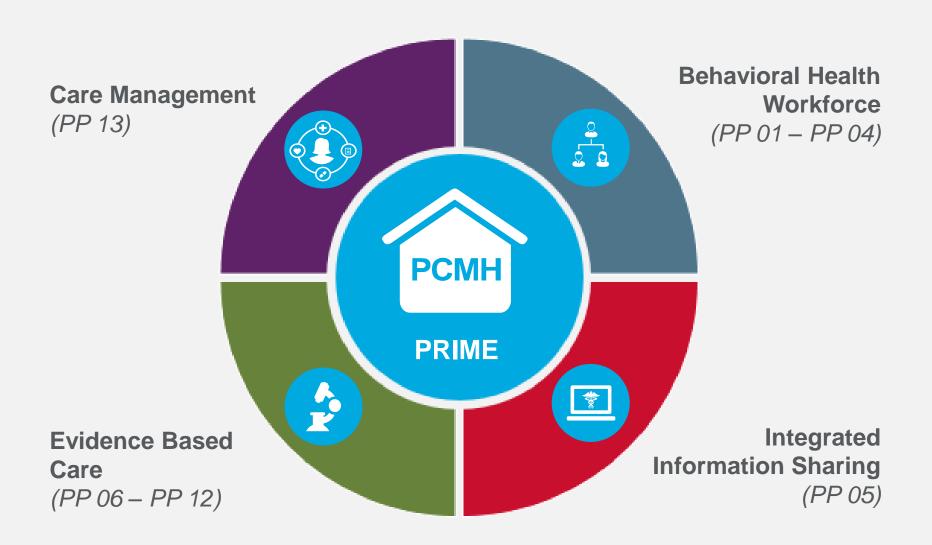
Documentation Key



Presentation documentation key:

- r Report
- (e) Evidence
- p Process
- 1 List
- s Source
- a Agreement
- (t) Protocol
- (b) RRWB
- w Worksheet

PCMH PRIME Competencies



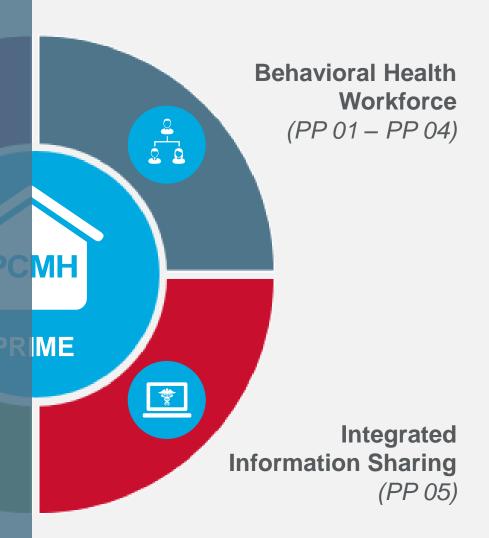
PCMH PRIME Competencies



Competency A:

Behavioral Health Workforce

The practice incorporates behavioral health providers at the site, utilizes behavioral health providers outside the practice and trains the care team to address the mental health and substance use concerns of patients.



Behavioral Health Workforce

PCMH PRIME Criteria: PP 01 – PP 04

Has at least one care manager qualified to identify & coordinate BH needs

Has at least one clinician located in the practice who provides MAT & behavioral therapy directly or via referral, for substance use disorders

Works with BHP to whom the practice frequently refers, to set expectations for information sharing & patient care

Integrates BHPs into the care delivery system of the practice.





Care manager to identify & coordinate BH needs

PP 01: Example

POSITION DESCRIPTION

Position Title	Department	<u>Date</u>
Behavioral Health Specialist in Primary Care	Behavioral Health	04/2014

Function:

Under the general supervision of the Manager of Medical Social Work and Substance Abuse Services, the Behavioral Health Specialist in Primary Care provides and coordinates, support, counseling, advocacy and community resource services to medical department patients.

Representative Duties:

1. Provides direct case management services to medical patients

- Upon referral of patients, reviews medical and psychosocial history, assesses problems and refers patients
 as appropriate in a timely, courteous manner
- Provides case management services to medical department patients as indicated
- Provides information to patients about available community resources and assists patients to determine
 eligibility and obtain services by giving resource list and/or contacting services directly
- Provides on-going supportive maintenance to patients as appropriate and conducts outreach to persuade clients to utilize further needed services

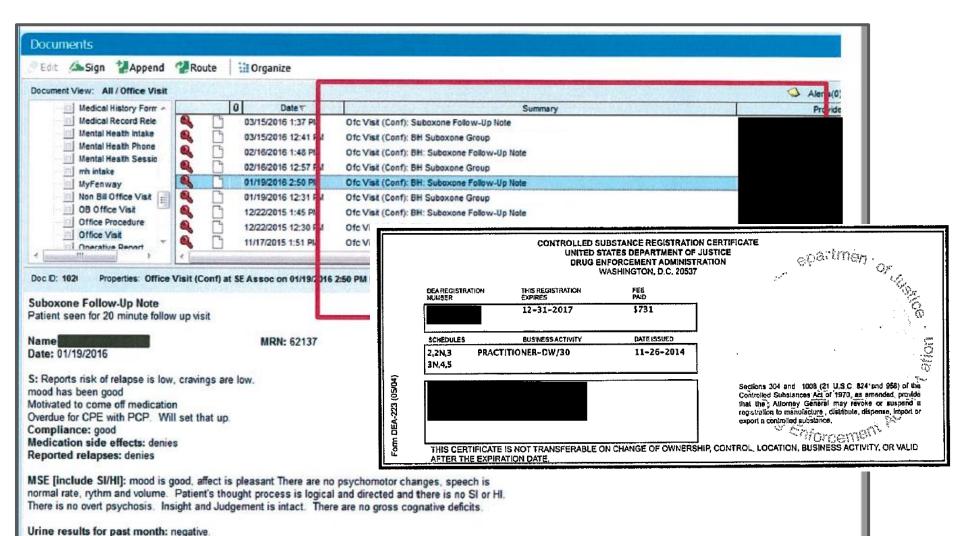
2. Provides direct behavioral health services to primary care clients

- · Provides psychosocial assessments, mental health and substance abuse evaluations for medical patients
- Provides direct behavioral health treatment to medical patients with an emphasis on short-term, evidencebased psychotherapeutic treatment within the primary care setting
- Identify high-risk psychosocial factors that impact health status; engage patients by phone and in person to
 monitor progress, build therapeutic alliance, provide education, encourage treatment adherence, mitigate
 risk factors, review goals and expectations of treatment in order to stabilize functioning
- · Develops and provides group therapeutic interventions for medical patients
- · Assumes essential role in coordination of care
- Participates in the development of the Patient Centered Medical Home model
- Maintains required caseload and productivity expectation
- Adheres to NASW Code of Ethics.



Provides medication assisted treatment

PP 02: Example



Integrates BHP into the care delivery system

Integration

PP 04: Example

I	Effective 9/2014	Revised	Reviewed
ı	9/2014	2/2015	

Policy:

is dedicated to the whole healthcare of all patients seeking primary care services. It is well documented that depression and anxiety are two of the major chronic illnesses impacting patient care. Chronic disease puts patients at higher risk of experiencing depression or anxiety as well as other mental health and substance abuse issues. Patients experiencing mental health or substance abuse issues often have a more difficult time managing their physical health, especially chronic diseases.

recognizes that physical health and emotional health are not mutually exclusive and the need to address all issues that impact patient care is paramount in helping patient's lead healthier lives. There continues to be stigma around mental health and substance abuse services, preventing many patients from seeking services in an outpatient mental health or substance abuse setting. The integrated model seeks to provide services to many patients who would otherwise not benefit from care.

To address these issues, Behavioral Health clinicians are embedded in primary care as part of the extended care team to provide access to services. In this policy, those clinicians are referred to as Behavioral Health Consultants or BHCs.

Procedure:

BHCs spend their clinical time in primary care during sessions when primary care teams see patients.
 Clinical teams and other relevant employees are notified of the schedule of BHCs. BHCs meet with patients in consultation rooms if available or in exam rooms if not.

Referral process

- BHCs use telephone extension mobility to transfer their extension to the phone where they are sitting in primary care. They log off at the end of each session.
- BHCs periodically walk around primary care to let the care teams know they are available for consultations and where they are sitting during that session. When BHCs walk around they also allow for "water cooler conversations".
- When possible, BHCs should attend huddles at the beginning of each session to discuss patients the
 primary care teams are concerned about, in case those patients may be interested in meeting with the
 RHC
- BHCs should attend medical home meetings regularly as part of the extended care team and problem solve issues/topics that emerge regarding integrated care.
- BHCs should participate in care conferences with primary care teams to discuss patient care for patients who are at higher risk. Patients must provide verbal authorization to primary care teams to be seen by a BHC.
- 7. Patients can be referred to a BHC for any behavioral health need:
 - Mental health issues, such as depression, anxiety, grief & loss, trauma, eating disorders or panic.

- Substance abuse issues, such as alcohol misuse, illicit drug use or misuse of prescribed medications
- Chronic disease that has not been managed well, such as diabetes or hypertension.
- d. Lifestyle changes, such as better diet, exercise or sleep hygiene.
- 8. Primary care teams may use screening tools such as the PHQ-9 (Patient Health Questionnaire 9, a depression screening tool) or Patient Stress Questionnaire (PSQ) to help identify the need for BHC consultations. Having the provider introduce the patient in person to the BHC "a warm hand-off" is the preferred approach to providing consultations for patients. Warm hand-offs occur when patients present to primary care teams with any or all of the concerns presented in #7. The following work flow then takes place:
 - a. A member of the primary care team asks the patient if he/she is willing to meet with a BHC.
 - b. If yes, a member of the care team contacts the BHC to see if the BHC is available to meet with the patient.
 - The provider introduces the BHC to the patient to discuss the presenting concerns.
 - d. The BHC meets with the patient providing a functional assessment of the presenting concerns, brief interventions if applicable, further screenings if needed and coordination of care as needed.
 - e. The BHC arranges to meet again with the patient, if appropriate. If the primary care provider is available, the BHC brings the provider into the room for a follow-up discussion with the provider and patient. If the provider is not available the BHC tasks the provider in NextGen regarding the disposition and services provided.
- 9. When a patient is interested in meeting with a BHC, but there is not one available, a member of the care team can schedule a future Integrated Behavioral Health (IBH) visit before the patient leaves. Patients can also be sent to the front desk to check out with a PAR who can schedule an IBH appointment.
- 10. All appointments in the integrated model need to be put into the EPM and checked-in.
- 11. BHC's need to follow the dedicated work flow in the EMR to document each visit. BHC's and primary care share an integrated electronic health record.
- 12. Every note must contain a Self-Management Goal (SMG).

Process for Referrals

does not use the traditional referral order system for Behavioral Health

referrals. Patients needing behavioral health services receive them in one of 3 ways:

- Warm hand off while the patient is in the department
- > Appointment scheduled directly with a behavioral health therapist by a team member
- > Patients requesting services can be scheduled by any clinical staff member as well as PAR and call center staff

Referral Loop closure:

When a patient cancels or does not show up for a scheduled behavioral health appointment the behavioral health provider enters a note into the EMR on the chart update template and sends a task to the provider notifying them of the patients missed BH appointment. They also send a letter to the patient asking them to re-schedule their appointment.



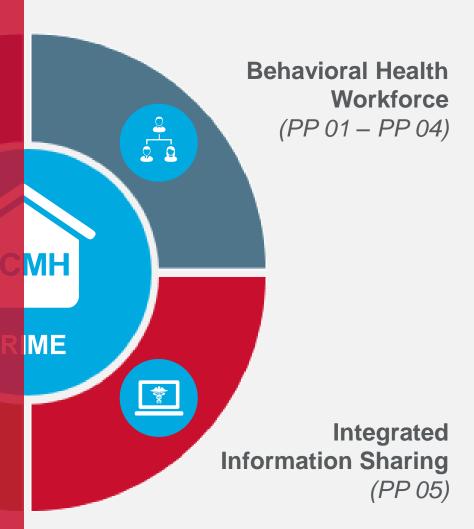
PCMH PRIME Competencies



Competency B: Integrated Information Sharing

The practice shares patient information within and outside the practice to support an integrated/coordinated patient treatment plan.

Care (PP 06 – PP 12)



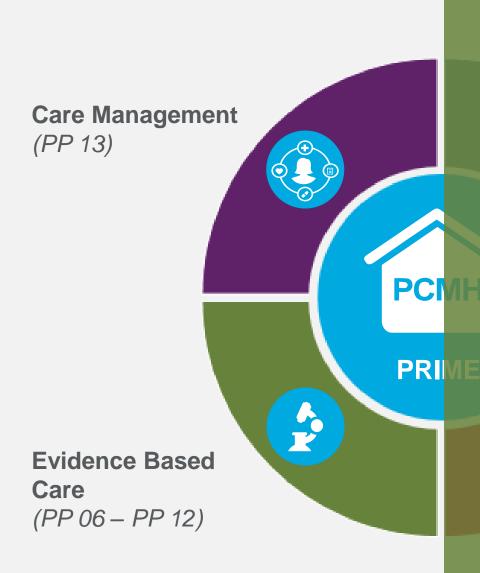
Information Sharing

PCMH PRIME Criteria: PP 05

Tracks referrals to behavioral health specialists and has a process to monitor the timeliness and quality of the referral response.



PCMH PRIME Competencies





Competency C: Evidence Based Care

The practice uses evidencebased protocols to identify and address the behavioral health needs of patients.

> Integrated Information Sharing (PP 05)

PCMH PRIME Criteria: PP 06 – PP 11

Conducts assessments and screenings based on evidence based guidelines.

Behaviors affecting health & BH history













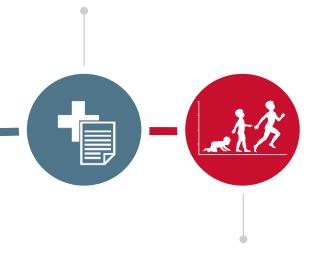


^{*}Practices must submit a system generated report with a numerator and denominator based on all unique patients in a recent 3-month period. If the practice does not have the electronic capability to generate this report, it is acceptable to submit only the documented process and evidence of implementation.

PCMH PRIME Criteria: PP 06 – PP 11

Conducts assessments and screenings based on evidence based guidelines.

Behaviors affecting health & BH history











Developmental screening



^{*}Practices must submit a system generated report with a numerator and denominator based on all unique patients in a recent 3-month period. If the practice does not have the electronic capability to generate this report, it is acceptable to submit only the documented process and evidence of implementation.

PCMH PRIME Criteria: PP 06 – PP 11

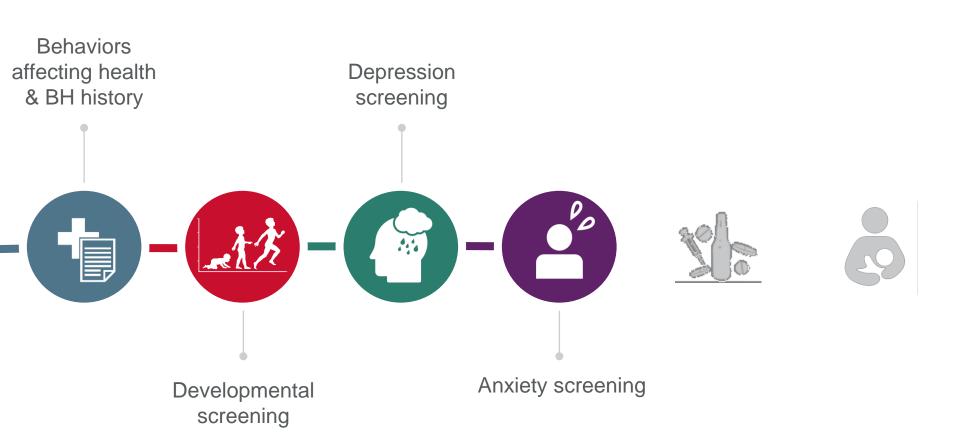


screening



^{*}Practices must submit a system generated report with a numerator and denominator based on all unique patients in a recent 3-month period. If the practice does not have the electronic capability to generate this report, it is acceptable to submit only the documented process and evidence of implementation.

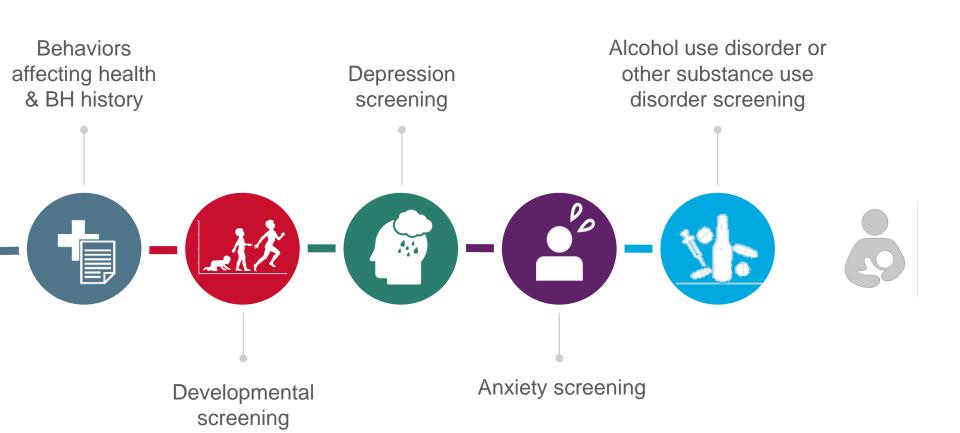
PCMH PRIME Criteria: PP 06 – PP 11



^{*}Practices must submit a system generated report with a numerator and denominator based on all unique patients in a recent 3-month period. If the practice does not have the electronic capability to generate this report, it is acceptable to submit only the documented process and evidence of implementation.



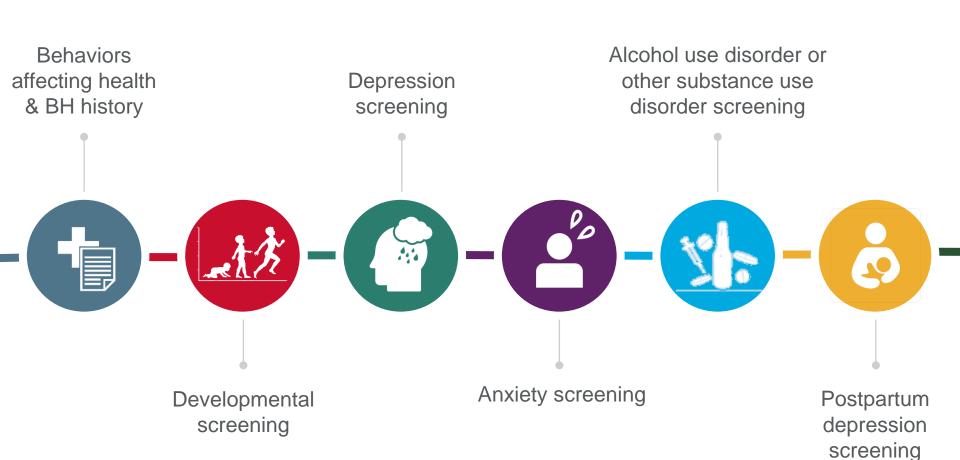
PCMH PRIME Criteria: PP 06 – PP 11



^{*}Practices must submit a system generated report with a numerator and denominator based on all unique patients in a recent 3-month period. If the practice does not have the electronic capability to generate this report, it is acceptable to submit only the documented process and evidence of implementation.



PCMH PRIME Criteria: PP 06 – PP 11



^{*}Practices must submit a system generated report with a numerator and denominator based on all unique patients in a recent 3-month period. If the practice does not have the electronic capability to generate this report, it is acceptable to submit only the documented process and evidence of implementation.



Depression screening tool

PP 08: Example

83 Depression PHQ 9				Σ
Date: 10/17/2016			٠	Exclusions
Over the last 2 weeks, how often have you been bothered by any of the following problems?	Not at all	Several days	More than half the days	Nearly every day
Little interest or pleasure in doing things	€	0	0	0
2. Feeling down, depressed, or hopeless	e	0	0	0
Trouble falling or staying asleep, or sleeping too much	0	@	0	0
4. Feeling tired or having little energy	@	O	0	0
5. Poor appetite or overeating	0	Ø	0	0
 Feeling bad about yourself - or that you are a failure or have let yourself or your family down 	@	0	0	0
 Trouble concentrating on things, such as reading the newspaper or watching television 	0	•	0	0
 Moving or speaking so slowly that other people could have noticed. Or the opposite - being so fidgety or restiess that you have been moving around a lot more than usual 	6	0	0	0
9. Thoughts that you would be better off dead, or of hurting yourself in some way	⊕	0	0	0
Initial diagnosis:	Total score:		(1)	Calculate
None	3			
Documented by:	Interpretation of to	tal score:		
Danielle Back	None			
10. If you checked off any problems, how difficult have these problems made it for you to do your work, take care of things at home or get along with other people?	○ Not difficult ○ Somewhat d ○ Very difficult ○ Extremely dif	ifficult		
Comments: Characters left: 100				
Copyright© Pfizer Inc. All rights reserved.	View PHQ9 History	Save	e & Close	

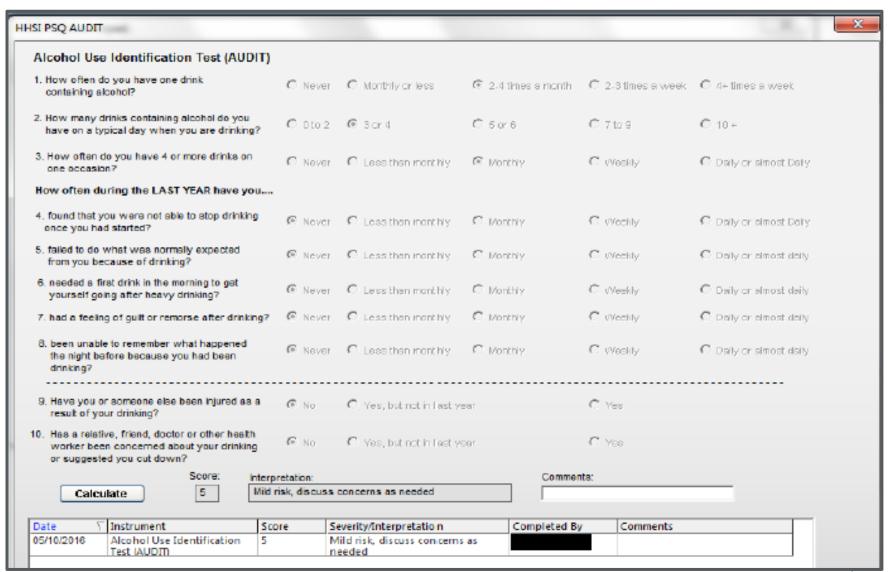
Anxiety screening tool

PP 09: Example

HHSI PSQ GAD	7.0							X
GAD-7	7							
	e LAST TWO WEEKS, how often othered by any of the following		:?		Nore	Nearly		
			Not at all	Several days	than half the days	every day		
1. Feeling	g nervous, anxious or on edge		O	0	@	0		
2. Not be	ing able to stop or control worrying	0	0	C	0	•		
3. Worryi	ing too much about different things		0	0	0	(0)		
4. Trouble	le relaxing		0	0	0	0		
5. Being r	so restless that it is hard to sit still		©	C	0	0		
6. Becom	ning easily annoyed or irritable		0	6	0	0		
7. Feeling	g afraid as if something awful migh	it happen	0	0	0	0		
Comment	its:							
	Calculate Score: 11	1 Interp	retation	n: Moderate pos	sitive, follow-up	p needer		
Date		Score		erity/Interpretal		Completed By	Comments	
05/10/2016	Generalized Anxiety Disorder 7-item Screen (GAD-7)	11	Mod	derate positive, eded	, follow-up			

Alcohol screening tool

PP 10: Example



PCMH PRIME Criteria: PP 12



Implements clinical decision support following evidence-based guidelines for care of mental health conditions AND substance use disorders.





Clinical decision support for mental health

PP 12: Example

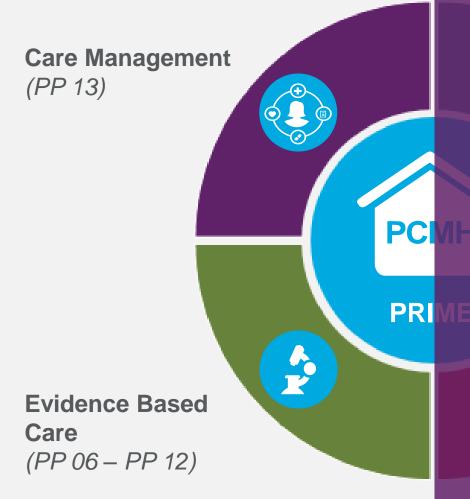
Days	Depression Screen		
PRO2 SCORE PRO2 SCORE PRO3 SEVERTY PRO9 SEVERTY PRO9 SEVERTY Today's Depression Score = 10 / Moderate Depression Proposed Treatment Journal Score 10 Moderate Depression Proposed Treatment Actionse*: Treatment plan, considering counseling, follow-up and/or pharmacotherapy "From Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 Depression Score Due Betore: (03/01/2017 PRO9 Due Betore: (03/01/2016 Proposed Treatment Action: Treatment plan, consider counseling, follow up and/or pharmacotherapy **Trom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 Depression Score Due Betore: (03/01/2017 PRO9 Due Betore: (03/01/2016 Proposed Treatment Action: Treatment plan, consider counseling, follow up and/or pharmacotherapy **Prom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 Depression Score Due Betore: (03/01/2017 PRO9 Due Betore: (03/01/2016 Proposed Treatment Action: Treatment plan, consider counseling, follow up and/or pharmacotherapy **Prom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 Proposed Treatment Action: Treatment plan, consider counseling, follow up and/or pharmacotherapy **Prom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 Proposed Treatment Action: Treatment plan, consider counseling, follow up and/or pharmacotherapy **Prom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 Proposed Treatment Action: Treatment plan, consider counseling, follow up and/or pharmacotherapy **Prom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 Proposed Treatment Action: Treatment plan, consider counseling, follow up and/or pharmacotherapy **Prom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 Proposed Treatment Action: Treatment plan, consider poppee counseling, follow-up and/or pharmacotherapy **Prom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 **Prom Kroenke K. Spitzer RL, Psychiatric Annals 2002;32:509-521 **Proposed Treatment Action: Treatment plan consideration plan plan plan plan plan plan plan pla			
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Not at all Several days More than half the days Nearly every day Not at all Several days More than half the days Nearly every day Not at all Several days More than half the days Nearly every day Nearly every day Not at all Several days More than half the days Nearly every day Not at all Several days More than half the days Nearly every day Not at all Several days More than half the days Nearly every day Thoughts that you would be better of dead, or of hurting yourself in some way.	○ Not at all ● Several days ○ More than	If the days Nearly every day	
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7) Trouble concentrating on things, such as reading the newspaper or watching television: Not at all Several days More than half the days Nearly every day Not at all Several days More than half the days Nearly every day Thoughts that you have been moving Not at all Several days More than half the days Nearly every day Thoughts that you would be better of dead, or of hurting yourself in some way:		If the days O Nearly every day	
Not at all Several days More than half the days Nearly every day Not at all Several days More than half the days Nearly every day Not at all Several days More than half the days Nearly every day Thoughts that you would be better of dead, or of hurting yourself in some way:		, , ,	
8) Moving or speaking so slowly that other people could have noticed. Or the opposite - being so fidgety or restless that you have been moving around a lot more than usual. Not at all Several days More than half the days Nearly every day Thoughts that you would be better of dead, or of hurting yourself in some way:		If the days Nearly every day	
9) Thoughts that you would be better of dead, or of hurting yourself in some way:	8) Moving or speaking so slowly that other people could have noticed. Or the opposite - being so fidgety		
	○ Not at all ② Several days ○ More than	If the days Nearly every day	
	9) Thoughts that you would be better of dead, or of hurting yourself in some way:		
		If the days C Nearly every day	

Clinical decision support for SUD

PP 12: Example

	Alcohol Use	e: AUDIT-C			
Please use the flowshe	et below to determine the dates and scores of previous AUI	DIT-C screens			
	Days	▲ 09/10/2015	02/27/2013	A.	
AUDIT SCORE		25		=	
AUDITRECOMM		Further			
AUDIT-CQ1		Monthly			
AUDIT-CQ2		5 or 6		₹	
4 111				•	
A drink is defined	as: 12 ounces of beer, 5 ounces or wine, or 1.5 ounces	of spirit*			
Todayle AUDIT C Co.	20				
Today's AUDIT-C Sco	ult: Disordered Use				
_	on: FURTHER DIAGNOSTIC EVALUATION & REFERRAL N	EEDED			
Detailed Acti	on: Referral to detox, ER; SATP, BH Specialist warm-I	nandori, motivational interviewing			
L How often do you b	nave a drink containing alcohol?		_		
Never	Nonthly or less 2-4 times as	month © 2-3 times a week	O 4 Audit	score = 20	
	containing alcohol do you have on a typical day when				
0 1 or 2	○ 3 or 4	○ 7 to 9	C 10 Scree	ning result = Disordered	ما ا ادم
	nave five or more drinks on one occasion?		Scied	mig result bisordered	1 0 JC
Never	Less than monthly	○ Weekly	O De Dans	1.0	li .
	, and a second	,	Reco	mmendations = further	diagnostic
l. How often during t	he last year have you found that you were not able to	stop drinking once you had started?	evalu	ation and referral need	ed
○ Never	C Less than monthly C Monthly	○ Weekly	(<mark>● De</mark>		
5. How often during t	he last year have you failed to do what was normally			led Actions = Referral to	detax FR SATP
○ Never	C Less than monthly	○ Weekly	0.0		
	ne last year have you needed a first drink in the morn		(Subs	tance Abuse Treatment	Program), BH
Never	C Less than monthly Monthly	○ Weekly	C ps Speci	alist warm handoff, mo	tivational
	he last year have you had a feeling of guilt or remors				
Never	 Less than monthly Monthly 	○ Weekly	O N	viewing	
	he last year have you been unable to remember wha		of your drinking?	,	
Never	Less than monthly Monthly	Weekly	Daily or almost	daily	
	one else been injured because of your drinking?	Viceny	Daily of allitosi	daily	
S. Have you or some o	one else been injured because or your drinking: (a) Yes-not in the last year	· O Man durin	the lest year		
	nd, doctor, or other health care worker been concer				270 \ (NCC
No	Yes-not in the last year	r Yes-during	the last year		-/ × W 101

PCMH PRIME Competencies





Competency D: Care Management

The practice systematically identifies patients with behavioral health conditions who may benefit from care management.

Integrated Information Sharing (PP 05)

Care Management

PCMH PRIME Criteria: PP 13



The practice establishes a systemic process and criteria for identifying patients who may benefit from care management and includes consideration of behavioral health conditions.



Care management process and criteria

PP 13: Example

Version 3: 10/201	5		High Risk Stratification					
			* indicates a new/revised variable:	since last report				
Low Risk			Moderate Risk			High Risk		
Marker	Result	Score	Marker	Result	Score	Marker	Result	Sco
A1c	<7.0	0	Aic	7.0-8.9	1	Aic	>9	2
BP	<140/90	0	BP	140-160/90-100	1	BP	>160/100	2
EGFR	>60	0	EGFR	30-60	1	EGFR	<30	2
HIV, on ART VL	Undetectable	0	HIV, on ART VL	Detectable	1			
Triglicerides	<250	0	Triglicerides	≥250	1	Triglicerides	>500	2
BMI	<30	0	BMI	30-34.9	1	BMI	≥35	1
Fasting Glucose	<110	0	Fasting Glucose	≥ 110	1			
Smoker	no	0	Smoker	yes	1			
PHQ-2	No to both Q's	0	PHQ-2	Yes to either Q	1	PHQ-9 Score	≥ 20	- 2
ER Use	0-1/year	0	ER Use	2-3 /year	1	ER Use	>3/year	2
Hospitalization	none	0	Hospitalization	1/year	1	Hospitalization	>2/year	;
					1	HIV/Hep C (co-infection)	042 and 70	
1			Age	>80 years	1			
annually, a repor	t is run which as	sions	Conditions	ICD-9 Codes		Conditions	ICD-9 Codes	
			Retinopathy/blind	362, 363, 368, 369	1	MI/CVA/PVD/CAD	410, 412, 434, 43	:
s to patients based on how many of the ia the meet in the attached table. All hts scoring over 5 points are reveiwed by		Foot ulcer/Amputee	707, 785, V49	1	(score only once)	438, 414,		
		CHF	404, 428	1		443.89/90		
			COPD/Asthma	496, 491, 492	1	ESRD (score above)	585.6	
mary care team. T				493 + text specific		gastroparesis	536.3,	
ty to designate a p	oatient as High R	isk	BPDO/Schizo/Psychosis	296, 295,	1	Amputee - above/below Knee	v49.76/ v49.77	
ve call "Enhanced	Care". Once des	ignated	Suicidality	V62.84,	1			
, the patient's cha	rt is updated to i	reflect	Substance abuse	304.20/21/22	1	Dementia	331, 290, 294	- 7
tus and allow repo			Incl. narotic, cocaine	304.00/01/02/4/41	1	Homelessness	v60	
anagement.	or aring arina arackin	16 101	and alcohol abuse	305.00/01/02/7/9	1			
anagement.			Polysubstance	304.8/305.9	1	ALS	335.2	
			Seizure Disorders	345/780.30	1			'
nted factors are re			*History of pulmonary embolism	v12.55 and 415.11/.13/.19	1	*Neuromuscular Disease	332/340	
and substance abu		hich will	Personality Disorder	301.7/301.83	1	*Multifocal Leukoencephalopathy	46.3	
points to a patie	nt's total score.		Developmental Delay	315	1	*Hemiplegia	342 11	
lizations and ER u	se, regardless of	the	*Wheelchair Dependence	v46.3	1	*Blindness	369.XX	
(medical or menta			Cirrhosis	571	1			
rease a patietns			Warfarin (Med List)		1			
case a patietis			*Enoxaparin (Med List	I .	1			
			5-9 Meds on med list		1 :	10 or More meds on list	I	١,



PCMH PRIME Process

Updated PCMH PRIME Application Process



HPC PCMH PRIME
Application

Submit an application to the Massachusetts Health Policy Commission, available at bit.ly/HPCPRIME.



NCQA PCMH
Application & Survey

Practices submit NCQA applications and surveys through Q-PASS (https://qpass.ncqa.org).

No additional fee to practice for PCMH PRIME Certification



Applying to PCMH PRIME through Q-PASS

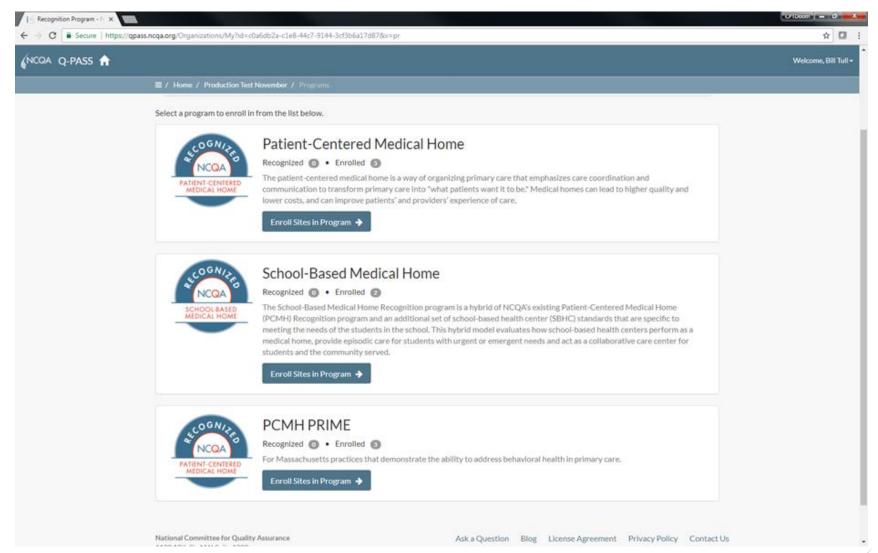
- Practices that seek 2017 PCMH Recognition and PCMH PRIME concurrently will have an integrated review process with NCQA, which may include both uploading documentation and going through NCQA's new "virtual review" process.
- Practices that seek PCMH PRIME separately from the PCMH Recognition process will submit documentation only, with no virtual reviews.

• 10 PCMH PRIME criteria align with 2017 PCMH Recognition criteria, and 9 align with criteria in the Behavioral Health Distinction module.

 Practices that successfully meet these criteria in one program (e.g. PCMH 2017) will receive full or partial credit for the aligned criteria in one or both of the other programs (e.g. PCMH PRIME and/or Behavioral Health Distinction).

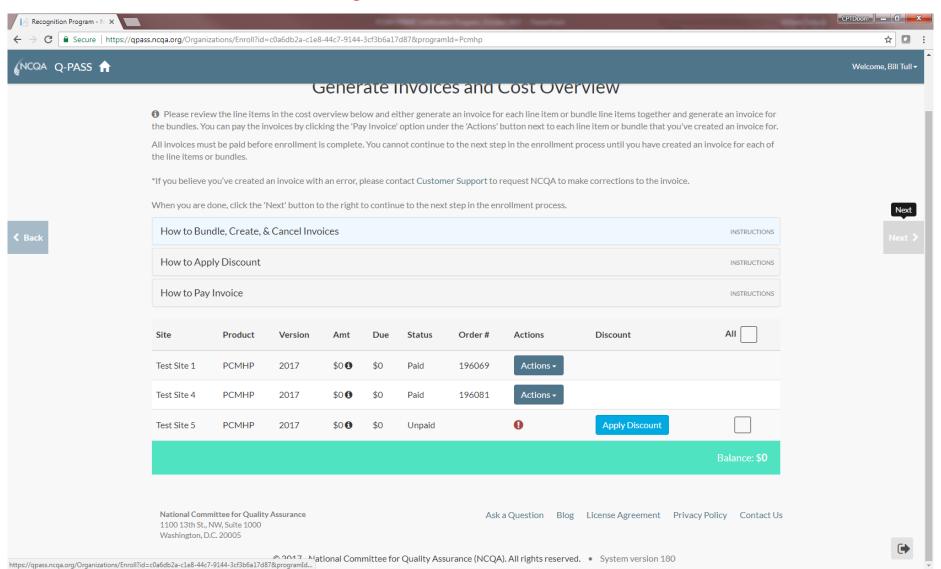
Q-PASS

Practices can choose to enroll in PCMH and PCMH PRIME together or separately



Q-PASS

No Cost to PCMH PRIME Program



Criteria Evidence Options







Q-PASS Documents

- Documents*

 (upload for off-site review)
- Weblinks
- Text

Virtual Review

- Reports (create in advance)
- System demo
- Patient examples
- Used when applying for PCMH and PCMH PRIME together

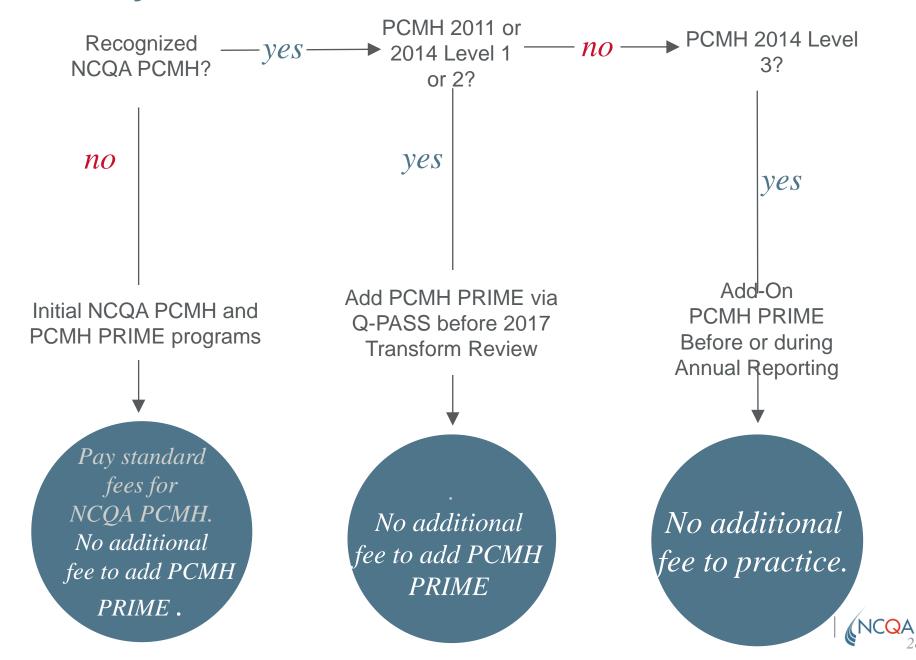
Either Option

Practice decision*



^{*}All PHI should be removed from documents uploaded in Q-PASS

Pathways & Cost



Recognition Review Process

NCQA's Role

- NCQA evaluates the responses and documentation in Q-PASS as well as evidence shared during virtual check-ins by
 - OReviewer initial evaluation
 - OExecutive reviewer NCQA PCMH managers
 - OPeer review Recognition Program Review Oversight Committee member (RP-ROC)
- NCQA checks licensure of all clinicians for restrictions
- For NCQA PCMH, status after core and elective criteria met by 3rd check-in
- For PCMH PRIME, NCQA reports review results to HPC within 30-45 calendar days

PCMH PRIME Certification Review Process

HPC's Role

1 2 3 5

NCQA
sends
PCMH
PRIME
data feed to
HPC.

HPC makes
final scoring
determination
for PCMH
PRIME based
on NCQA's
review.

HPC issues final scoring decision to the practice within 15 business days of data feed.

reports
results.
(May post names of PCMH PRIME certified practices on website – no scores.)

HPC sends
PCMH
PRIME
certification
materials
to practices.





