



Charles D. Baker, Governor  
Karyn E. Polito, Lieutenant Governor  
Stephanie Pollack, MassDOT Secretary & CEO



## MINUTES

### **Meeting of the MassDOT Board of Directors and Joint Meeting of the MassDOT Board of Directors and the Fiscal and Management Control Board**

**June 17, 2019**

At the call of Chair Stephanie Pollack, a meeting of the MassDOT Board of Directors (Board) was called to order at 12:48 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts, joining the Fiscal and Management Control Board meeting already in progress for Joint Board presentations.

Those present were Chair Stephanie Pollack, Directors Betsy Taylor, Tim King, Joseph Sullivan, Brian Shortsleeve, Monica Tibbits-Nutt, Dean Mazzarella, Krystal Kornegay and Vanessa Otero, being a quorum of the Board of Directors of the Massachusetts Department of Transportation (Board).

Also present were Highway Administrator Jonathan Gulliver, Aeronautics Administrator Jeffrey DeCarlo, Rail and Transit Administrator Astrid Glynn, FMCB Chair Joe Aiello, Jeff Gonneville, Stephen Poftak, David Panagore, Dave Abdoo, Michelle Ho, Samantha Silverberg, General Manager Steve Poftak, Owen Kane, Marie Breen, Nathan Peyton, Hope Patterson, Dan Grabauskas, Rob DiAdamo and David Pottier.

The Chair opened up the public comment session.

The first speaker was Chris Dempsey from Transportation for Massachusetts who commented on congestion and the southbound I-93 HOV lane.

Next, Sara Levy from Green Roots commented on the outreach process for the Capital Investment Plan and translation of all investments.

Next, Staci Rubin from CLF commented on the CIP outreach process, requested more funding for the Red/Blue Line Connector, the Allston multi-modal project and the I-93 southbound HOV lane causing longer commutes and more gases – climate change.

Next, Mela Miles from TRU commented on the Fairmount commuter rail riders getting access to Charlie Cards and requested a delay in the CIP vote scheduled for this meeting.

Next Chris Osgood, City of Boston's Chief of Transportation, Streets and Sanitation commented on the Red Line derailment and appreciated the work of the Board, first responders and staff. He said the Mayor has supported a third-party review of the derailment and requested the fare increase be delayed, as it was unfair to the riders.

Lastly, Evan Foss commented on engineering and maintenance.

Chair Pollack closed the public comment session at 1:04 p.m.

Secretary Pollack called upon Chair Aiello to present Agenda Item 6, the Report from the Fiscal and Management Control Board. Chair Aiello provided highlights from the four recent meetings including votes taken: the revised MBTA Investment Policy, a

design-build contract for commuter rail bridges, a contract for the overhaul of North Station's existing signal systems, a system integration contract for the Green Line Train Protection System, implementation of late night bus service, a policy on the process for soliciting sponsored pilot proposals and bus network redesign projects and a contract for replacement of eight duct bank sections.

Additionally, the FMCB heard updates on the following topics: Positive Train Control, ridership, draft CIP, AFC Program and Proof of Payment Strategy, Commuter Rail Zone Study, The RIDE software transition and customer and stakeholder outreach plan, climate resiliency efforts and the MBTA energy management program.

Next, Chair Pollack called upon Michelle Ho, Deputy Chief Financial Officer to present Agenda Item 7, the Capital Investment Program (CIP) Review.

Ms. Ho discussed the planning processes and public outreach and asked Rick Colon, Government and Public Affairs Director to discuss public engagement. Ms. Ho announced the resignation of Rick Colon prior to him continuing the presentation.

Mr. Colon noted there were 13 public meetings across the Commonwealth and 934 comments had been received through June 11. Mr. Colon recapped the key highlights of the public comments by divisions, public meeting attendance and summarized the CIP outreach based on meeting locations.

Ms. Ho continued to discuss the equity analysis, noting the totality of investment appeared to distribute funding in a manner that effectively benefited the diverse populations of the Commonwealth. She summarized the equity analysis with a

snapshot of minority communities: communities with 24% minority or more; low-income at or below \$44,100; communities with limited English proficiency; and communities with 16.5% or more of individuals with disabilities. Ms. Ho concluded her presentation with a discussion of changes in spending, as set forth in the attached document labeled, "Final CIP Update SFY 2020-2024 Joint Boards Presentation, June 17, 2019." Discussion ensued.

On motion duly made and seconded, it was:

**VOTED:**

**That the Board of Directors hereby approve the Capital Investment Program (CIP), and that the Secretary/CEO is authorized, in the name of and on behalf of the Massachusetts Department of Transportation (Department), to take any steps she deems necessary and appropriate, to provide notice to the Legislature and the public of the Department's proposed Fiscal Year 2020 - Fiscal Year 2024 CIP.**

On motion duly made and seconded, it was:

**VOTED:**

**That the Fiscal and Management Control Board hereby approves the Capital Investment Program (CIP), and that the Secretary/CEO is authorized, in the name of and on behalf of the Massachusetts Department of Transportation (Department), to take any steps she deems necessary and appropriate, to provide notice to the Legislature and the public of the Department's proposed Fiscal Year 2020 - Fiscal Year 2024 CIP.**

:

Next, Chair Pollack called on the new Executive Director for Commuter Rail, Rob DiAdamo and outgoing Executive Director Dan Grabauskas to present Agenda Item 8, the Commuter Rail Performance Update. Mr. DiAdamo reviewed equipment availability, on-time performance in general, on-time performance within five minutes and within 10

minutes, the Worcester Line performance, Keolis hiring, Franklin double-track project and the F40PH-3C locomotive overhaul program, as set forth in the attached document labeled, "FMCB Commuter Rail Update, June 17, 2019." Discussion ensued.

On motion duly made and seconded, it was:

**VOTED: to adjourn the Fiscal and Management Control Board at 1:55 p.m.**

Next was the approval of the minutes of May 20, 2019.

On motion duly made and seconded, it was:

**VOTED: to approve the minutes of MassDOT's May 20, 2019 meeting.**

Chair Pollack provided her report updating the Board on recent activities of and topics of interest to MassDOT, specifically: the Workforce Transit Grant Program, a new MassDOT program to encourage the creation of more employee transit options; the Cape Cod Canal Study; the release of the 2018 Rideshare Data; the Women's Transportation Seminar Awards honoring Chief Engineer Patty Leavenworth and Assistant General Manager for System wide Accessibility Laura Brelsford; RMV Operational Improvements; the Counter-Unmanned Aerial System Working Group Kickoff; the Safe Routes to School Award Ceremony; the beginning of the MWRTA pilot Rt. 20 Corridor Shuttle and the Peregrine Falcon

Chick Banding, as set forth in the attached document labeled, "Secretary's Report, June 17, 2019."

Next, Chair Pollack called upon Jonathan Gulliver, Highway Administrator to present Agenda Item, 11 the Highway Administrator's Report. Mr. Gulliver provided updates on the various aspects of the Tobin Bridge and Chelsea Curves project and continued with an update on the HOV monitoring implementation and mitigation efforts. Mr. Gulliver concluded with updates on the Sumner Tunnel swing gate activation, the Storrow Drive restriping project and opening of the Encore Boston Harbor Casino, as set forth in the attached document labeled, "Highway Administrator's Report, June 17, 2019." Discussion ensued.

Secretary Pollack requested run-time data when it becomes available.

Chair Pollack next called upon Rail and Transit Administrator Astrid Glynn to present Agenda Item 13, the Report of the Rail and Transit Administrator, – an overview of Regional Transit Authorities (RTAs) funding. Ms. Glynn provided a brief history of the 15 RTAs. She continued with ridership statistics and reviewed the current RTA financial structure, noting they were governed by Advisory Boards and managed by an Administrator/CEO.

Ms. Glynn noted that the FY19 state budget became more involved and attempted to get ridership and state contract assistance (SCA) allotments in

alignment. The SCAs had predominantly been pass-through funding without any metrics to judge success or determine quality of performance. The FY19 budget included three innovations in an attempt to develop an approach and incentive for better performance. The RTA Task recommended an increase in FY20 SCA so that all state contract assistance be linked to performance targets through Memorandum of Understanding (MOUs) to be negotiated between MassDOT and each RTA.

Ms. Glynn reported that while the FY20 budget had not yet been finalized, both the House and Senate had proposed MassDOT and each RTA establish an individually negotiated MOU per the Task Force Report. Ms. Glynn indicated that failure to consistently meet targets would not result in punitive measures but was intended to be a remedial process, as set forth in the attached document labeled, "Regional Transit Authority (RTA) Overview and Update, June 17, 2019." Discussion ensued.

Chair Pollack noted for the record that the reports from the Aeronautics Administrator and Registrar of Motor Vehicles were written submittals and included in their board materials, as set forth in the attached documents labeled, "Board Report: Emergency Repairs to Runway 2-20 At Westfield-Barnes, Cold In-place Recycling at Southbridge & STEM Education Updates, June 17, 2019" and "RMV Update, June 17, 2019."

The Chair also noted that Agenda Item 15, an update on All Electronic Tolling was postponed to a future meeting.

Next, Chair Pollack called upon David Pottier, Chief Financial Officer to present Agenda Item 16, an update on the Operating Budget. Mr. Pottier described the slight changes to the budget since last month's meeting and discussed in detail the non-tolling operating budget, the payroll increases breakout and the \$47M variance FY20 Budget from FY19. Mr. Pottier concluded his report discussing MassDOT FY14-FY19 Historical full-time employees (FTE) and MassDOT FY19 FTE Monthly statistics, as set forth in the attached document labeled, "MassDOT FY20 Operating Budget, June 17, 2019." Discussion ensued, and Director Taylor noted she was pleased with the progress in hiring more employees.

On motion duly made and seconded, it was:

**VOTED:**

**That the Board of Directors of the Massachusetts Department of Transportation adopts the attached Fiscal Year 2020 Operating Budget for the Massachusetts Department of Transportation.**

Chair Pollack noted that Agenda Item 17, an update on the Cape Cod Bridges and Approaches would be deferred to a future meeting.

On motion duly made and seconded, it was:



**VOTED: to adjourn at 3:04 p.m.**

**Documents relied upon for this meeting:**

Final CIP Update SFY 2020-2024 Joint Boards Presentation, June 17, 2019  
FMCB Commuter Rail Update, June 17, 2019  
Minutes of May 20, 2019  
Secretary's Report, June 17, 2019  
Highway Administrator's Report, June 17, 2019  
Regional Transit Authority (RTA) Overview and Update, June 17, 2019  
MassDOT FY20 Operating Budget, June 17, 2019  
RMV Update, June 17, 2019  
Emergency Repairs to Runway 2-20 at Westfield Barnes, Cold In-Place  
Recycling at Southbridge and STEM Education Update, June 17, 2019